ABLEST INC Form 10-Q May 10, 2002

#### **TABLE OF CONTENTS**

Part I-Financial Information

**Condensed Balance Sheets** 

Condensed Statements of Operations

Condensed Statements of Cash Flows

Notes to Condensed Financial Statements

MANAGEMENT S DISCUSSION AND ANALYSIS OF THE RESULTS OF OPERATIONS AND

**FINANCIAL CONDITION** 

Part II-Other Information

**SIGNATURES** 

#### **Table of Contents**

#### SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

Quarterly Report Under Section 13 or 15(d) of the Securities Exchange Act of 1934

Quarterly Report under Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarter period ended March 31, 2002. [x] [ ] Transition Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934. Commission file number: 0-7907 Ablest Inc. (Exact name of registrant as specified in its charter) 65-0978462 **Delaware** (State or other jurisdiction of (I.R.S. Employer Identification Number) incorporation or organization) 1901 Ulmerton Road, Suite 300 Clearwater, Florida (Address of principal executive offices) (Zip Code) 727-299-1200 (Registrant s telephone number, including area code) (Former name, former address and former fiscal year, if changed since last report) Former address: Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [] Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date April 22, 2002 Common stock, \$.05 par value 2,895,095 (Class) (Outstanding shares)

Table of Contents 3

1

## **Table of Contents**

#### ABLEST INC. AND SUBSIDIARIES

		Index	
Part I			
]	Financial Information		
	Condensed Balance Sheets	March 31, 2002 - (Unaudited) and	
	December 30, 2001		3
	Condensed Statements of Ope	rations - (Unaudited) Thirteen week	
	periods ended March 31, 20	002 and April 1, 2001	4
	Condensed Statements of Casl	h Flows - (Unaudited) Thirteen week	
	periods ended March 31, 20	002 and April 1, 2001	5
	Notes to Condensed Financial	Statements	6 8
	<u>e</u>	Analysis of the Results of Operations	
	and Financial Condition		8-10
Part II			
	Other Information		10
	Signatures		11

\* \* \* \* \*

2

## **Table of Contents**

#### Part I-Financial Information

#### ABLEST INC.

#### Condensed Balance Sheets

(In thousands, except share data)

	March 31, 2002	December 30, 2001
	(Unaudited)	
Assets		
Current assets:		
Cash and cash equivalents	\$ 372	607
Receivables, net	10,166	10,232
Prepaid expenses and other	464	237
Deferred income taxes	1,662	1,737
Total current assets	12,664	12,813
Property, plant and equipment, net	1,220	1,385
Deferred income taxes	2,037	1,962
Intangible assets, net	1,335	1,335
	17,256	17,495
Liabilities and Stockholders Equity		
Current liabilities:		
Accounts payable	\$ 242	326
Accrued expenses	3,081	2,898
Line of credit borrowings		
Total current liabilities	3,323	3,224
Long-term debt, excluding current installments		
Other liabilities	8	8
Total liabilities	3,331	3,232
Stockholders equity (note 3):		
Preferred Stock of \$.05 par value. Authorized 500,000 shares, none issued		
Common stock of \$.05 par value. Authorized 7,500,000 shares;		
issued 3,293,405 shares for both 2002 and 2001	165	165
Additional paid-in capital	4,936	4,936
Retained earnings	10,721	11,048
Less notes receivable from stock sale	(22)	(22)
Less unearned restricted stock	(87)	(108)
204240 1227-222	15,713	16,019
Less cost of common stock in treasury: 394,310 and 387,239 shares for 2002 and 2001, respectively	(1,788)	(1,756)

Edgar Filing: ABLEST INC - Form 10-Q

Total stockholders	equity	13,925	14,263
	- 1		
		\$17,256	17,495

See accompanying notes to condensed financial statements.

3

## **Table of Contents**

#### ABLEST INC.

#### Condensed Statements of Operations

# (Unaudited) (In thousands, except share and per share data)

	Thirteen week period ended March 31, 2002	Thirteen week period Ended April 1, 2001
Net service revenues	\$ 19,227	21,846
Cost of services	15,617	17,312
Gross profit	3,610	4,534
Selling, general and administrative expenses Amortization of intangible assets	4,192	5,216 91
Operating loss	(582)	(773)
Other income:		
Interest income, net	50	10
Miscellaneous, net	205	5
Total other income, net	255	15
Loss before income taxes	(327)	(758)
Income tax benefit		(257)
Net loss	\$ (327)	(501)
Basic and diluted net loss per share:	\$ (.11)	(.17)
Basic and Diluted weighted average number of common shares outstanding	2,900,882	2,935,959

See accompanying notes to condensed financial statements.

4

## **Table of Contents**

#### ABLEST INC.

#### Condensed Statements of Cash Flows

(Unaudited, in thousands)

Cash flows from operating activities:         \$ (327)         (501)           Adjustments to reconcile net loss to net cash (used) provided by operating activities:         181         254           Depreciation         181         254           Amortization of intangible assets         91         Stock compensation         21         27           Changes in assets and liabilities (see below)         (62)         1,041           Net cash (used) provided by operating activities         (187)         912           Cash flows from investing activities:         (16)         (217)           Proceeds from disposal of property, plant and equipment         (16)         (217)           Proceeds from disposal of property, plant and equipment         (16)         (217)           Net cash used by investing activities         (16)         (217)           Cash flows from financing activities:         (16)         (217)           Proceeds from bank line of credit borrowings         50         (50)           Repayment of bank line of credit borrowings         (32)         (7)           Net cash (used) provided by financing activities         (32)         (7)           Net (decrease) increase in cash         (235)         688           Cash and cash equivalents at end of period         572         1,094		Thirteen week period ended March 31, 2002	Thirteen week period ended April 1, 2001
Net loss from operations         \$ (327)         (501)           Adjustments to reconcile net loss to net cash (used) provided by operating activities:         181         254           Depreciation         181         254           Amortization of intangible assets         91         5tock compensation         21         27           Changes in assets and liabilities (see below)         (62)         1,041           Net cash (used) provided by operating activities         (187)         912           Cash flows from investing activities:         (16)         (217)           Proceeds from disposal of property, plant and equipment         (16)         (217)           Net cash used by investing activities:         (16)         (217)           Proceeds from bank line of credit borrowings         50         (50)           Repayment of bank line of credit borrowings         (50)         (50)           Purchase of treasury shares         (32)         (7)           Net cash (used) provided by financing activities         (32)         (7)           Net (decrease) increase in cash         (235)         688           Cash and cash equivalents at end of period         607         406           Cash and cash equivalents at end of period         \$ 372         1,094           Changes in assets an	Cash flows from operating activities:		
Depreciation   181   254	• •	\$ (327)	(501)
Depreciation	Adjustments to reconcile net loss to net cash (used) provided by		
Amortization of intangible assets   91   Stock compensation   21   27   27   Changes in assets and liabilities (see below)   (62)   1,041	operating activities:		
Stock compensation         21         27           Changes in assets and liabilities (see below)         (62)         1,041           Net cash (used) provided by operating activities         (187)         912           Cash flows from investing activities:         (16)         (217)           Proceeds from disposal of property, plant and equipment         (16)         (217)           Net cash used by investing activities         (16)         (217)           Cash flows from financing activities:         50         Repayment of bank line of credit borrowings         50           Repayment of brasury shares         (32)         (7)           Net cash (used) provided by financing activities         (32)         (7)           Net (decrease) increase in cash         (235)         688           Cash and cash equivalents at beginning of period         607         406           Cash and cash equivalents at end of period         \$ 372         1,094           Changes in assets and liabilities providing (using) cash:         \$ 66         1,919           Prepaid expenses and other         (227)         (258)           Other assets         (65)         400           Accrued expenses         183         (13)           Other liabilities         (367)	Depreciation	181	254
Changes in assets and liabilities (see below)         (62)         1,041           Net cash (used) provided by operating activities         (187)         912           Cash flows from investing activities:	Amortization of intangible assets		91
Net cash (used) provided by operating activities  Cash flows from investing activities:  Additions to property, plant and equipment Proceeds from disposal of property, plant and equipment  Net cash used by investing activities  Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32)  Net cash (used) provided by financing activities  Net cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash e	Stock compensation	21	27
Cash flows from investing activities: Additions to property, plant and equipment Proceeds from disposal of property, plant and equipment  Net cash used by investing activities  Cash flows from financing activities: Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32)  Net cash (used) provided by financing activities  (32)  (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash: Receivables Receivables Prepaid expenses and other Cash and cash equivalents at end of period  Cas	Changes in assets and liabilities (see below)	(62)	1,041
Cash flows from investing activities: Additions to property, plant and equipment Proceeds from disposal of property, plant and equipment  Net cash used by investing activities  Cash flows from financing activities: Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32)  Net cash (used) provided by financing activities  (32)  (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash: Receivables Receivables Prepaid expenses and other Cash and cash equivalents at end of period  Cas			
Cash flows from investing activities: Additions to property, plant and equipment Proceeds from disposal of property, plant and equipment  Net cash used by investing activities  Cash flows from financing activities: Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32)  Net cash (used) provided by financing activities  (32)  (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash: Receivables Receivables Prepaid expenses and other Cash and cash equivalents at end of period  Cas	Net cash (used) provided by operating activities	(187)	912
Additions to property, plant and equipment Proceeds from disposal of property, plant and equipment  Net cash used by investing activities  Proceeds from financing activities:  Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32)  Net cash (used) provided by financing activities  (32)  (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash: Receivables Receivables Other assets Other assets Accounts payable Accrued expenses 183 (13) Other liabilities	(, 1		
Additions to property, plant and equipment Proceeds from disposal of property, plant and equipment  Net cash used by investing activities  Proceeds from financing activities:  Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32)  Net cash (used) provided by financing activities  (32)  (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash: Receivables Receivables Other assets Other assets Accounts payable Accrued expenses 183 (13) Other liabilities	Cash flows from investing activities:		
Proceeds from disposal of property, plant and equipment  Net cash used by investing activities  Proceeds from bank line of credit borrowings  Repayment of bank line of credit borrowings  Purchase of treasury shares  (32)  Net cash (used) provided by financing activities  (32)  (7)  Net (decrease) increase in cash  (235)  Cash and cash equivalents at beginning of period  (37)  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables  Receivables  Other assets  Other assets  Accounts payable  Accrued expenses  183  (13)  Other liabilities		(16)	(217)
Net cash used by investing activities  Cash flows from financing activities:  Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  Net cash (used) provided by financing activities  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables Receivables Prepaid expenses and other Cash accounts payable Accounts payable Accurated expenses		(10)	(217)
Cash flows from financing activities:  Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares (32) (7)  Net cash (used) provided by financing activities (32) (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period (607)  Cash and cash equivalents at end of period (235) Cash and cash equivalents at end of period (607)  Changes in assets and liabilities providing (using) cash: Receivables Receivables (65) Accounts payable Accrued expenses (84) (175) Accrued expenses (367)	1 rocceds from disposar of property, plant and equipment		
Cash flows from financing activities:  Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares (32) (7)  Net cash (used) provided by financing activities (32) (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period (607)  Cash and cash equivalents at end of period (235) Cash and cash equivalents at end of period (607)  Changes in assets and liabilities providing (using) cash: Receivables Receivables (65) Accounts payable Accrued expenses (84) (175) Accrued expenses (367)			
Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32) (7)  Net cash (used) provided by financing activities  (32) (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables Receivables Receivables Prepaid expenses and other Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables Rec	Net cash used by investing activities	(16)	(217)
Proceeds from bank line of credit borrowings Repayment of bank line of credit borrowings Purchase of treasury shares  (32) (7)  Net cash (used) provided by financing activities  (32) (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables Receivables Receivables Prepaid expenses and other Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables Rec			
Repayment of bank line of credit borrowings Purchase of treasury shares  (32) (7)  Net cash (used) provided by financing activities  (32) (7)  Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables  Receivables  Receivables  Secondary  Changes in assets and other  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables  Secondary  Secondary  (227) (258) Cother assets (65)  Accounts payable (84) (175)  Accrued expenses (183) (13) Other liabilities	Cash flows from financing activities:		
Purchase of treasury shares (32) (7)  Net cash (used) provided by financing activities (32) (7)  Net (decrease) increase in cash (235) 688  Cash and cash equivalents at beginning of period 607 406  Cash and cash equivalents at end of period \$372 1,094  Changes in assets and liabilities providing (using) cash:  Receivables \$66 1,919  Prepaid expenses and other (227) (258)  Other assets (65)  Accounts payable (84) (175)  Accrued expenses (132) (7)	Proceeds from bank line of credit borrowings		50
Net cash (used) provided by financing activities (32) (7)  Net (decrease) increase in cash (235) 688 Cash and cash equivalents at beginning of period 607 406  Cash and cash equivalents at end of period \$372 1,094  Changes in assets and liabilities providing (using) cash:  Receivables \$66 1,919  Prepaid expenses and other (227) (258) Other assets (65) Accounts payable (84) (175) Accrued expenses (13) Other liabilities (367)	Repayment of bank line of credit borrowings		(50)
Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables  Receivables  Prepaid expenses and other  Other assets  Accounts payable  Accrued expenses  Other liabilities  (227)  (258)  (65)  Accrued expenses  183  (13)  Other liabilities	Purchase of treasury shares	(32)	(7)
Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables  Receivables  Prepaid expenses and other  Other assets  Accounts payable  Accrued expenses  Other liabilities  (227)  (258)  (65)  Accrued expenses  183  (13)  Other liabilities			
Net (decrease) increase in cash Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Changes in assets and liabilities providing (using) cash:  Receivables  Receivables  Prepaid expenses and other  Other assets  Accounts payable  Accrued expenses  Other liabilities  (227)  (258)  (65)  Accrued expenses  183  (13)  Other liabilities	Net cash (used) provided by financing activities	(32)	(7)
Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Sara 1,094  Changes in assets and liabilities providing (using) cash:  Receivables  Prepaid expenses and other  Other assets  Accounts payable  Accrued expenses  Other liabilities  (367)	the time (mate) from the time to the time	(° =)	
Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period  Cash and cash equivalents at end of period  Sara 1,094  Changes in assets and liabilities providing (using) cash:  Receivables  Prepaid expenses and other  Other assets  Accounts payable  Accrued expenses  Other liabilities  (367)	Not (dogrados) in grados in coch	(225)	600
Cash and cash equivalents at end of period \$ 372 1,094  Changes in assets and liabilities providing (using) cash:  Receivables \$ 66 1,919  Prepaid expenses and other (227) (258)  Other assets (65)  Accounts payable (84) (175)  Accrued expenses 183 (13)  Other liabilities (367)		` ′	
Changes in assets and liabilities providing (using) cash:  Receivables \$ 66 1,919  Prepaid expenses and other (227) (258)  Other assets (65)  Accounts payable (84) (175)  Accrued expenses 183 (13)  Other liabilities (367)	Cash and cash equivalents at beginning of period	007	406
Changes in assets and liabilities providing (using) cash:  Receivables \$ 66 1,919  Prepaid expenses and other (227) (258)  Other assets (65)  Accounts payable (84) (175)  Accrued expenses 183 (13)  Other liabilities (367)			
Receivables       \$ 66       1,919         Prepaid expenses and other       (227)       (258)         Other assets       (65)         Accounts payable       (84)       (175)         Accrued expenses       183       (13)         Other liabilities       (367)	Cash and cash equivalents at end of period	\$ 372	1,094
Receivables       \$ 66       1,919         Prepaid expenses and other       (227)       (258)         Other assets       (65)         Accounts payable       (84)       (175)         Accrued expenses       183       (13)         Other liabilities       (367)			
Receivables       \$ 66       1,919         Prepaid expenses and other       (227)       (258)         Other assets       (65)         Accounts payable       (84)       (175)         Accrued expenses       183       (13)         Other liabilities       (367)	Changes in assets and liabilities providing (using) cash:		
Prepaid expenses and other       (227)       (258)         Other assets       (65)         Accounts payable       (84)       (175)         Accrued expenses       183       (13)         Other liabilities       (367)	* * *	\$ 66	1.919
Other assets       (65)         Accounts payable       (84)       (175)         Accrued expenses       183       (13)         Other liabilities       (367)			<i>'</i>
Accounts payable (84) (175) Accrued expenses 183 (13) Other liabilities (367)	1 1	(==/)	` ′
Accrued expenses 183 (13) Other liabilities (367)		(84)	
Other liabilities (367)		` ,	
	•	100	
Total \$ (62) 1,041	2		(55.)
10tai \$ (62) 1,041	Total	¢ (62)	1.041
	Tual	φ (02) 	1,041

See accompanying notes to condensed financial statements

5

#### **Table of Contents**

#### ABLEST INC.

# Notes to Condensed Financial Statements (Unaudited)

- 1. In the opinion of Ablest Inc. (the Company) management, the accompanying condensed financial statements contain all normal recurring adjustments necessary to fairly present the Company s financial position as of March 31, 2002 and the results of its operations and cash flows for the thirteen week periods ended March 31, 2002 and April 1, 2001.
- 2. The results of operations for the thirteen week period ended March 31, 2002 is not necessarily indicative of the results to be expected for the full year.
  - There has been no significant change in accounting policy of the Company during the periods presented except as noted herein. For a description of all policies, refer to Note 1 of the Notes to Financial Statements as included in the Company s 2001 Annual Report.
- 3. Stockholders Equity. The changes in stockholders equity for the thirteen week period ended March 31, 2002 are summarized as follows (in thousands, except shares):

	Common Stock	Additional Paid-in Capital	Retained Earnings	Treasu Shares	ry Stock Amount	Unearned Restricted Stock	Receivable Stock sale	Total Stockholder's Equity
Balance at December 30,								
2001	\$ 165	\$4,936	\$11,048	387,239	\$(1,756)	\$(108)	\$ (22)	\$14,263
Net loss			(327)					(327)
Stock compensation awards						21		21
Stock repurchase program				7,071	(32)			(32)
Balance at March 31, 2002	\$ 165	\$4,936	\$10,721	394,310	\$(1,788)	\$ (87)	\$ (22)	\$13,925

4. *Stock Options*. For the 13 week period ended March 31, 2002, no options to purchase shares of common stock of the Company were granted or exercised. At March 31, 2002 and December 30, 2001, the Company had exercisable options outstanding to independent directors and former employees to purchase 49,479 common shares at prices ranging from \$5.06 to \$10.13 per share.

The effect of unexercised stock options determined under the treasury method was anti-dilutive for all periods presented.

- 5. Discontinued Operations. Reclassifications have been made to the Condensed Balance sheet as of December 30, 2001 to reallocate the net assets of discontinued operations to their respective balance sheet accounts. Effective with fiscal 2002 the Company will no longer report Discontinued Operations resulting from the March 2000 sale of its industrial maintenance business to Onyx as a separate line item. The balances reallocated were Current Deferred Income Tax Assets of \$544,000 and Accrued Loss on Disposal of Discontinued Operation of \$283,000, resulting in the Net Assets of Discontinued Operations of \$261,000 reported at December 30, 2001.
- 6. *Industry Segments*. The Company s sole business is in providing staffing services on a temporary and contract basis. Management of the Company views its operations as having two operating segments: Commercial staffing services, consisting mostly of clerical and light industrial staffing services and information technology staffing services, consisting mostly of programmers, and systems documentation services. Staffing services for both segments are provided throughout the eastern United States and select southwestern U.S. markets.

Operating segment data as of and for the thirteen week periods ended March 31, 2002 and April 1, 2001, respectively, are provided on the following page.

f

## **Table of Contents**

#### ABLEST INC. Notes to Condensed Financial Statements (Unaudited)

#### 6. Industry Segments (continued).

(in thousands)	Thirteen Week period Ended March 31, 2002	Thirteen Week period Ended April 1, 2001
Commercial Staffing Services:		
Net service revenues	\$17,054	18,616
Cost of services	13,916	14,757
Gross profit	3,138	3,859
Selling, general & administrative	2,520	3,305
Operating income	618	554
Amortization		
Trade receivables	\$ 9,170	10,580
Information Technology Staffing Services:		
Net service revenues	\$ 2,173	3,230
Cost of services	1,701	2,555
Gross profit	472	675
Selling, general & administrative	312	597
Operating income	160	78
Amortization		91
Trade receivables	\$ 1,088	1,831