

GOLFSMITH INTERNATIONAL HOLDINGS INC

Form 10-Q

August 17, 2004

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, DC 20549**

**FORM 10-Q**

- x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 3, 2004

OR

- o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 333-101117

**GOLFSMITH INTERNATIONAL HOLDINGS, INC.**

(Exact Name of Registrant as Specified in Its Charter)

Delaware  
(State or Other Jurisdiction of Incorporation or  
Organization)

16-1634897  
(I.R.S. Employer Identification No.)

11000 N. IH-35, Austin, Texas  
(Address of Principal Executive  
Offices)

78753  
(zip code)

Registrant's Telephone Number, Including Area Code: (512) 837-8810

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class of Common Stock

Outstanding at August 17, 2004

\$.001 par value

21,594,597 Shares

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**GOLFSMITH INTERNATIONAL HOLDINGS, INC.**  
**QUARTERLY REPORT**  
**FOR THE QUARTER ENDED JULY 3, 2004**

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Table of Contents**Part I: Financial Information****Item 1. Financial Statements****Golfsmith International Holdings, Inc.****Consolidated Balance Sheets**

	July 3, 2004	January 3, 2004
	(Unaudited)	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 5,456,342	\$ 2,928,109
Receivables, net of allowances of \$231,302 at July 3, 2004 and \$176,667 at January 3, 2004	4,645,442	2,689,815
Inventories, net of reserves of \$2,209,965 at July 3, 2004 and \$821,618 at January 3, 2004	60,469,679	51,212,544
Deferred tax assets	1,437,922	1,437,922
Prepaid and other current assets	3,668,488	1,845,546
	<hr/>	<hr/>
Total current assets	75,677,873	60,113,936
Property and equipment:		
Land and buildings	21,061,422	21,040,387
Equipment, furniture, fixtures and autos	13,391,230	12,234,869
Leasehold improvements and construction in progress	11,969,109	10,907,168
	<hr/>	<hr/>
	46,421,761	44,182,424
Less: accumulated depreciation	(7,478,014)	(6,100,047)
	<hr/>	<hr/>
Net property and equipment	38,943,747	38,082,377
Goodwill	42,054,180	42,035,545
Tradenname	11,158,000	11,158,000
Trademarks	15,459,038	15,459,038
Customer database, net of accumulated amortization of \$660,956 at July 3, 2004 and \$472,111 at January 3, 2004	2,738,249	2,927,094
Deferred tax assets	2,724,174	2,724,174
Debt issuance costs, net of accumulated amortization of \$1,564,196 at July 3, 2004 and \$1,087,499 at January 3, 2004	6,293,519	6,770,216
Other long-term assets	56,333	56,333
	<hr/>	<hr/>
Total assets	\$195,105,113	\$179,326,713



Table of Contents**Golfsmith International Holdings, Inc.****Consolidated Balance Sheets**

	<b>July 3, 2004</b>	<b>January 3, 2004</b>
	<b>(Unaudited)</b>	
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 37,924,543	\$ 23,604,647
Accrued expenses and other current liabilities	16,276,678	16,762,870
Line of credit		1,417,039
	<hr/>	<hr/>
Total current liabilities	54,201,221	41,784,556
Long-term debt	78,607,292	77,482,469
Deferred rent	1,217,832	1,083,511
	<hr/>	<hr/>
Total liabilities	134,026,345	120,350,536
Stockholders' equity:		
Common stock \$.001 par value; 40,000,000 shares authorized; 21,594,597 shares issued and outstanding at July 3, 2004 and January 3, 2004, respectively	21,594	21,594
Restricted common stock units \$.001 par value; 755,935 shares issued and outstanding at July 3, 2004 and January 3, 2004, respectively	756	756
Additional capital	60,288,607	60,288,607
Other comprehensive income	227,235	186,877
Retained earnings (accumulated deficit)	540,576	(1,521,657)
	<hr/>	<hr/>
Total stockholders' equity	61,078,768	58,976,177
	<hr/>	<hr/>
Total liabilities and stockholders' equity	<b>\$195,105,113</b>	<b>\$179,326,713</b>
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*See accompanying notes.*

**Table of Contents****Golfsmith International Holdings, Inc.****Consolidated Statements of Operations****(Unaudited)**

	<b>Six Months Ended</b>		<b>Three Months Ended</b>	
	<b>July 3, 2004</b>	<b>June 28, 2003</b>	<b>July 3, 2004</b>	<b>June 28, 2003</b>
Net revenues	<b>\$ 162,725,773</b>	<b>\$ 125,086,226</b>	<b>\$ 96,943,734</b>	<b>\$ 79,256,107</b>
Cost of products sold	<b>106,376,412</b>	<b>84,424,961</b>	<b>63,569,555</b>	<b>53,452,618</b>
Gross profit	<b>56,349,361</b>	<b>40,661,265</b>	<b>33,374,179</b>	<b>25,803,489</b>
Selling, general and administrative	<b>47,071,670</b>	<b>33,439,639</b>	<b>26,903,777</b>	<b>19,180,801</b>
Store pre-opening expenses	<b>382,198</b>	<b>162,808</b>	<b>52,960</b>	<b>162,808</b>
Total operating expenses	<b>47,453,868</b>	<b>33,602,447</b>	<b>26,956,737</b>	<b>19,343,609</b>
Operating income	<b>8,895,493</b>	<b>7,058,818</b>	<b>6,417,442</b>	<b>6,459,880</b>
Interest expense	<b>(5,596,567)</b>	<b>(5,451,022)</b>	<b>(2,801,162)</b>	<b>(2,812,526)</b>
Interest income	<b>4,525</b>	<b>21,627</b>	<b>3,794</b>	<b>14,150</b>
Other income	<b>27,749</b>	<b>47,591</b>	<b>25,315</b>	<b>41,898</b>
Other expense	<b>(46,173)</b>	<b>(4,043)</b>	<b>(33,006)</b>	<b>(1,709)</b>
Income before income taxes	<b>3,285,027</b>	<b>1,672,971</b>	<b>3,612,383</b>	<b>3,701,693</b>
Income tax expense	<b>(1,222,794)</b>	<b>(669,160)</b>	<b>(1,347,189)</b>	<b>(1,480,479)</b>
Net income	<b>\$ 2,062,233</b>	<b>\$ 1,003,811</b>	<b>\$ 2,265,194</b>	<b>\$ 2,221,214</b>

*See accompanying notes.*

Table of Contents**Golfsmith International Holdings, Inc.****Consolidated Statements of Cash Flows****(Unaudited)**

	<b>Six Months Ended</b>	
	<b>July 3, 2004</b>	<b>June 28, 2003</b>
<b>Operating Activities</b>		
Net income	\$ 2,062,233	\$ 1,003,811
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	2,702,893	2,421,441
Amortization of intangible assets	188,845	188,845
Amortization of debt issue costs and debt discount	1,601,520	1,445,159
Non-cash loss on write-off of property and equipment	387,902	
Loss on sale of autos	2,257	
Changes in operating assets and liabilities:		
Accounts receivable	(1,955,627)	(3,260,081)
Inventories	(9,257,135)	(12,222,069)
Prepaid and other assets	(1,838,342)	(30,866)
Accounts payable	14,319,896	20,385,330
Accrued expenses and other current liabilities	(486,192)	603,658
Deferred rent	134,321	284,923
Net cash provided by operating activities	7,862,571	10,820,151
<b>Investing Activities</b>		
Capital expenditures	(3,959,422)	(1,758,141)
Proceeds from sale of autos	5,000	
Purchase of assets and other		(430,407)
Net cash used in investing activities	(3,954,422)	(2,188,548)
<b>Financing Activities</b>		
Principal payments on lines of credit	(33,457,298)	(7,801,478)
Proceeds from lines of credit	32,040,259	7,801,478
Proceeds from issuance of common stock		249,999
Repurchase of restricted common stock units		(249,999)
Debt issuance costs		(82,411)
Other	(3,235)	



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Net cash used in financing activities	<b>(1,420,274)</b>	<b>(82,411)</b>
Effect of exchange rate changes on cash	<b>40,358</b>	<b>48,508</b>
	<hr/>	<hr/>
Change in cash and cash equivalents	<b>2,528,233</b>	<b>8,597,700</b>
Cash and cash equivalents, beginning of period	<b>2,928,109</b>	<b>11,412,460</b>
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Cash and cash equivalents, end of period	<b>\$ 5,456,342</b>	<b>\$ 20,010,160</b>
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**Golfsmith International Holdings, Inc.**

**Consolidated Statements of Cash Flows (continued)**

**(Unaudited)**

	<b>Six Months Ended</b>	
	<b>July 3, 2004</b>	<b>June 28, 2003</b>
Supplemental cash flow information:		
Interest payments	<b>\$4,015,978</b>	<b>\$2,999,874</b>
Tax payments	<b>\$ 163,898</b>	<b>\$ 84,537</b>

*See accompanying notes.*

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**GOLFSMITH INTERNATIONAL HOLDINGS, INC.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)  
July 3, 2004**

**1. Nature of Business and Summary of Significant Accounting Policies**

*Description of Business*

Golfsmith International Holdings, Inc., is a multi-channel retailer of golf equipment, merchandise and training curriculum for consumers and golf clubmaking businesses. Golfsmith offers equipment from leading manufacturers, including Callaway®, Cobra®, FootJoy®, Nike®, Ping®, Taylor Made® and Titleist®. In addition, Golfsmith offers its own proprietary brands, including Golfsmith®, Lynx®, Snake Eyes®, Killer Bee® and Zevo®. The Company markets its products through 42 superstores as well as through its direct-to-consumer channel, which includes its clubmaking and accessory catalogs and its Internet site. The Company also operates the Harvey Penick Golf Academy, an instructional school incorporating the techniques of the well-known golf instructor, the late Harvey Penick.

*Basis of Presentation*

The accompanying consolidated financial statements include the accounts of Golfsmith International Holdings, Inc. ( Holdings or the Company ) and its wholly owned subsidiary Golfsmith International, Inc. ( Golfsmith ). Holdings was formed on September 4, 2002 as a Delaware corporation to acquire all of the outstanding shares of common stock of Golfsmith. Holdings acquired Golfsmith on October 15, 2002. Holdings has no assets or liabilities other than its investment in its wholly owned subsidiary. Holdings did not have operations prior to the acquisition of Golfsmith; accordingly these consolidated financial statements represent the operations of Golfsmith and its subsidiaries. All significant inter-company accounts and transactions have been eliminated in consolidation.

The accompanying unaudited interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States. As information in this report relates to interim financial information, certain footnote disclosures have been condensed or omitted. In the Company's opinion, the unaudited interim consolidated financial statements reflect all adjustments (consisting of only normal recurring adjustments) necessary for a fair presentation of the Company's financial position, results of operations and cash flows for the periods presented. These financial statements should be read in conjunction with the Company's audited consolidated financial statements and notes thereto for the year ended January 3, 2004, included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission on April 2, 2004. The results of operations for the three and six month periods ended July 3, 2004 are not necessarily indicative of results that may be expected for any other interim period or for the full fiscal year.

The balance sheet at January 3, 2004 has been derived from audited consolidated financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. For further information, refer to the audited consolidated financial statements and notes thereto for the fiscal year ended January 3, 2004, included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission on April 2, 2004.

*Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and use assumptions that affect certain reported amounts and disclosures. Although management uses the best information available, it is reasonably possible that the estimates used by the Company will be materially different from the actual results. These differences could have a material effect on the Company's future results of operations and financial position. The Company uses estimates when accounting for depreciation and amortization, allowance for doubtful accounts, income taxes, allowance for obsolete inventory, allowance for inventory shrinkage and allowance for sales returns.

*Revenue Subject to Seasonal Variations*

The Company's business is seasonal, reflecting peak sales and earnings during the Father's Day and Christmas holiday selling seasons. A higher portion of the Company's yearly net revenues and operating income occur in its second fiscal quarter. The results of these interim quarters may not be representative of the results for the full fiscal year.

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**GOLFSMITH INTERNATIONAL HOLDINGS, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)  
July 3, 2004**

*Fiscal Year*

The Company's fiscal year ends on the Saturday closest to December 31. The three-month periods ended July 3, 2004 and June 28, 2003 both consist of thirteen weeks. The year to date periods ended July 3, 2004 and June 28, 2003 both consist of twenty-six weeks.

*Store Pre-Opening and Closing Expenses*

Costs associated with the opening of a new store, which include costs associated with hiring and training personnel, supplies and certain occupancy and miscellaneous costs related to new locations, are expensed as incurred. When the Company decides to close a store and meets the applicable accounting guidance criteria, the Company recognizes an expense related to the future net lease obligation, non-recoverable investments in related fixed assets and other expenses directly related to the discontinuance of operations in accordance with SFAS No. 146, *Accounting For Costs Associated With Exit or Disposal Activities*. These charges require the Company to make judgments about exit costs to be incurred for employee severance, lease terminations, inventory to be disposed of, and other liabilities. The ability to obtain agreements with lessors, to terminate leases or to assign leases to third parties can materially affect the accuracy of these estimates.

*Impairment of Long-Lived Assets*

The Company accounts for the impairment or disposal of long-lived assets in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*, which requires long-lived assets, such as property and equipment, to be evaluated for impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. An impairment loss is recognized when estimated future undiscounted cash flows expected to result from the use of the asset plus net proceeds expected from disposition of the asset, if any, are less than the carrying value of the asset. When an impairment loss is recognized, the carrying amount of the asset is reduced to its estimated fair value. The Company recorded a non-cash loss on the write-off of property and equipment in selling, general and administrative expenses of \$387,902 for the three and six months ended July 3, 2004. The loss was due to an anticipated retail store relocation, which resulted in certain assets having little or no future economic value.

*Stock-Based Compensation*

The Company accounts for its stock-based compensation plans under Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. The following table illustrates the effect on net income, if the Company had applied the fair value recognition provisions of Statement of Financial Accounting Standard (SFAS) No. 123, *Accounting for Stock-Based Compensation*, as amended by SFAS No. 148, *Accounting for Stock-Based Compensation - Transition and Disclosure, An Amendment of FASB Statement No. 123*:

Six Months Ended		Three Months Ended	
July 3, 2004	June 28, 2003	July 3, 2004	June 28, 2003

Net income as reported	<b>\$2,062,233</b>	<b>\$1,003,811</b>	<b>\$2,265,194</b>	<b>\$2,221,214</b>
Total stock-based compensation cost, net of related tax effects included in the determination of net income as reported				
The stock-based employee compensation cost, net of related tax effects, that would have been included in the determination of net income if the fair value based method had been applied to all awards	<b><u>(87,415)</u></b>	<b><u>(7,948)</u></b>	<b><u>(42,832)</u></b>	<b><u>(7,948)</u></b>
Pro forma net income	<b><u>\$1,974,818</u></b>	<b><u>\$ 995,863</u></b>	<b><u>\$2,222,362</u></b>	<b><u>\$2,213,266</u></b>

## 2. Business Combinations

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**GOLFSMITH INTERNATIONAL HOLDINGS, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**  
**July 3, 2004**

On July 24, 2003, the Company acquired all issued and outstanding shares of Don Sherwood Golf Shop ( Sherwood ) for a total purchase price of \$9.2 million, including related acquisition costs of \$0.4 million. The Company believes that the Sherwood acquisition supports the Company's goals of expanding its national presence while gaining exposure to one of the country's top golf markets in San Francisco, California. The Company acquired all six Sherwood retail stores as part of the acquisition. The operations of Sherwood stores are included in the Company's consolidated statements of operations and cash flows as of July 25, 2003.

In conjunction with the acquisition of Sherwood, the Company issued 1,433,333 shares of common stock to existing stockholders, including its majority stockholder, for consideration of \$4.3 million. The proceeds from the issuance of common stock were used to fund a portion of the acquisition of Sherwood. The total purchase consideration has been allocated to the assets acquired and liabilities assumed, including property and equipment, inventory and identifiable intangible assets, based on their respective fair values at the date of acquisition. Such allocation resulted in goodwill of \$6.4 million. Goodwill is assigned at the reporting unit level and is not deductible for income tax purposes.

Contingent consideration of \$1.3 million was placed in an escrow account by the Company to secure certain indemnification obligations of the selling shareholder. Pursuant to the terms and conditions of the escrow agreement, these funds were released from the escrow account and disbursed to the selling shareholder on June 17, 2004.

### 3. Intangible Assets

In accordance with the adoption provisions of SFAS No. 142, *Goodwill and Other Intangible Assets*, the Company is required to perform periodic review and analysis for possible impairment of intangible assets with indefinite lives, including goodwill. The Company evaluates its indefinite lived intangible assets for impairment annually, as well as whenever events or changes in circumstances indicate that the carrying amounts of these assets may not be recoverable based on a combination of the Company's projection of estimated future discounted cash flows and other valuation methodologies. In the event that the book value of intangibles and goodwill is determined to be impaired, such impairments are measured using a combination of discounted cash flow valuation, with a discount rate determined to be commensurate with the risk inherent in the Company's current business model, and other valuation methodologies. To the extent these future projections or strategies change, the Company's estimates regarding impairment may differ from the Company's current estimates. In accordance with SFAS No. 142, the Company determined that its recorded tradename and trademarks have indefinite useful lives and therefore are not amortized.

Intangible assets with definite lives must be amortized over their estimated useful lives. Following is a summary of the Company's intangible assets that are subject to amortization as of July 3, 2004:

	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Net Carrying Amount</b>
Customer databases	\$3,399,205	\$(660,956)	\$2,738,249

The net carrying amount of customer databases intangible assets relates solely to the merger transaction in October 2002 between Golfsmith and Holdings. Total amortization expense was \$94,222 and \$188,845 for each of the

three and six months ended July 3, 2004 and June 28, 2003, respectively, and is recorded in selling, general, and administration expenses on the consolidated statements of operations.

#### **4. Guarantees**

Holdings fully and unconditionally guarantees both the senior secured notes issued by Golfsmith in October 2002 and the senior credit facility. The senior secured notes mature in October 2009 with certain mandatory redemption features. Interest payments on the senior secured notes are required on a semi-annual basis at an annual interest rate of 8.375%. At July 3, 2004 there was \$78.6 million aggregate accreted principal amount of the senior secured notes outstanding and there were not any borrowings outstanding under the senior credit facility. Holdings' guarantee of Golfsmith's senior secured notes and the senior credit facility is explicitly excluded from the initial recognition and initial measurement requirements of FASB Interpretation No. 45, *Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*, as it meets the definition of an intercompany guarantee.



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**GOLFSMITH INTERNATIONAL HOLDINGS, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**  
**July 3, 2004**

The following represents certain stand-alone information for the three and six months ended July 3, 2004 and the fiscal year ended January 3, 2004 for the issuer and certain guarantors of the senior secured notes and the senior credit facility:

**Three and Six Months Ended July 3, 2004**

	<b>Holdings</b>	<b>Golfsmith</b>	<b>Golfsmith Canada</b>	<b>Golfsmith Europe</b>	<b>Eliminations</b>	<b>Total</b>
Assets	\$	\$191,673,658	\$1,945,902	\$4,079,183	\$(2,593,630)	\$195,105,113
Debt		(78,607,292)				(76,607,292)
Net revenues for the three months ended July 3, 2004		93,557,515	1,279,386	2,106,833		96,943,734
Net income for the three months ended July 3, 2004		2,009,919	159,357	65,918		2,265,194
Net revenues for the six months ended July 3, 2004		157,134,359	1,962,779	3,578,635		62,725,773
Net income for the six months ended July 3, 2004		1,681,235	292,277	88,721		2,062,233

**Fiscal Year Ended January 5, 2004**

	<b>Holdings</b>	<b>Golfsmith</b>	<b>Golfsmith Canada</b>	<b>Golfsmith Europe</b>	<b>Eliminations</b>	<b>Total</b>
Assets	\$	\$176,974,627	\$1,615,054	\$2,303,100	(1,566,068)	\$179,326,713
Debt		(78,899,508)				(78,899,508)
Net revenues		248,997,549	3,129,311	5,617,920		257,744,780
Net income		22,649	527,162	514,453		1,004,264

The Company offers warranties to its customers depending on the specific product and terms of the goods purchased. A typical warranty program requires that the Company replace defective products within a specified time period from the date of sale. The Company records warranty costs as they are incurred and historically such costs have not been material. During the three and six months ended July 3, 2004 and June 28, 2003, respectively, no material amounts have been accrued or paid relating to product warranties.

**5. Accrued Expenses and Other Current Liabilities**

The Company's accrued expenses and other current liabilities are comprised of the following at July 3, 2004 and January 3, 2004, respectively:

	<b>July 3, 2004</b>	<b>January 3, 2004</b>
Salaries and benefits	\$ 2,156,464	\$ 1,998,142
Interest	2,654,893	2,675,824
Allowance for returns reserve	1,217,359	1,357,173
Gift certificates	5,070,405	5,990,485
Taxes	3,848,221	3,102,040
Other	1,329,336	1,639,206
	<hr/>	<hr/>
Total	\$16,276,678	\$16,762,870
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## 6. Comprehensive Income

The Company's comprehensive income is composed of net income and translation adjustments. The following table presents the calculation of comprehensive income:

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**GOLFSMITH INTERNATIONAL HOLDINGS, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**  
**July 3, 2004**

	<b>Six Months Ended</b>		<b>Three Months Ended</b>	
	<b>July 3, 2004</b>	<b>June 28, 2003</b>	<b>July 3, 2004</b>	<b>June 28, 2003</b>
Net income	\$2,062,233	\$1,003,811	\$2,265,194	\$2,221,214
Translation adjustments	40,358	49,592	2,518	59,865
Total comprehensive income	<u>\$2,102,591</u>	<u>\$1,053,403</u>	<u>\$2,267,712</u>	<u>\$2,281,079</u>

**7. Recently Issued Accounting Standards**

## Variable Interest Entities

In January 2003, the FASB issued Interpretation No. 46, *Consolidation of Variable Interest Entities* (FIN 46), which was revised in December 2003 (FIN 46(R)). FIN 46(R) requires that companies consolidate a variable interest entity if they are subject to a majority of the risk of loss from the variable interest entity's activities or are entitled to receive a majority of the entity's residual returns, or both. The provisions of FIN 46(R) currently are required to be applied no later than the first reporting period ending after March 15, 2004 for variable interest entities. The Company has no special purpose entities, nor has the Company acquired a variable interest in an entity where the Company is the primary beneficiary. The adoption of FIN 46(R) did not have a material impact on the Company's financial condition, results of operations or cash flows.

**8. Subsequent Events**

On August 6, 2004, the Company sold the rights to a trademark to a third party for cash proceeds of \$2.1 million.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Overview**

We became the parent company of Golfsmith International, Inc., or Golfsmith, on October 15, 2002 as a result of a purchase business combination, which we refer to as the merger. We have no assets or liabilities other than our investment in our wholly owned subsidiary Golfsmith and did not have assets or operations prior to our acquisition of Golfsmith. The following discussion and analysis of historical financial condition and results of operations is based on the financial condition and results of operations of Golfsmith International Holdings, Inc. for all periods presented.

We sell brand name golf equipment from the industry's leading manufacturers, including Callaway®, FootJoy®, Ping®, Nike®, Taylor Made® and Titleist®, as well as our own proprietary brands, Golfsmith®, Lynx®, Snake Eyes®, Killer Bee® and Zevo®. We sell through multiple distribution channels consisting of:

42 golf superstores;

regular mailings of our clubmakers' catalogs, which offer golf club components, and our accessory catalogs, which offer golf accessories, clothing and equipment; and

golfsmith.com, our online e-commerce website.

We also operate a clubmaker training program and are the exclusive operator of the Harvey Penick Golf Academy, an instructional school incorporating the techniques of the well-known golf instructor, the late Harvey Penick.

Over the past few years we have implemented a number of initiatives to improve our competitive position and financial performance, including closing under-performing stores, updating and remodeling existing stores, narrowing product assortments and upgrading our technology and infrastructure. While some of these initiatives have reduced sales, we believe that these actions have contributed to improved cash flow, earnings and asset management. We continue to implement new initiatives surrounding product offerings such as our Playability Guarantee program designed to insure complete customer satisfaction with our customers' purchase of golf clubs; our Club Vantage program that provides the customer with separately-priced repair service on any club purchase; the Golfsmith credit card which offers flexible payment options on any purchase; the availability of in-store custom club fitting through an arrangement with Hot Stix Technologies; and the availability of in-store golf lessons through a relationship with GolfTEC Learning Centers. In April 2004, we formed a relationship with The Golf Digest Companies in which we will serve as the order fulfillment, distribution and call center partner for The Golf Digest Pro Shop, the catalog and online store of The Golf Digest Companies. We opened four stores during the three months ended April 3, 2004 and did not open any new stores during the three months ended July 3, 2004. We plan to open two to four additional superstores during the remaining two quarters of fiscal 2004. We believe our continued market expansion combined with these new initiatives have contributed to increased market presence and brand recognition, as evidenced by our comparable store sales during the six months ended July 3, 2004 compared to the six months ended June 28, 2003 (see discussion of comparable store sales below in Results of Operations).

We recognize revenue for retail sales at the time the customer takes possession of the merchandise and purchases are paid for, primarily with either cash or credit card. Catalog and e-commerce sales are recorded upon shipment of merchandise. Revenue from the Harvey Penick Golf Academy instructional school is recognized at the time the services are performed. Revenues from the sale of gift certificates are recorded upon the redemption of the gift certificate for the purchase of tangible products at the time the customer takes possession of the merchandise. Revenues from the Golf Digest relationship are recorded upon shipment of merchandise.

Sales of our products are affected by increases and declines in the golf industry as a whole. According to national publications, the golf industry is a greater than \$62 billion industry, has a base of over 26 million participants in the United States and is characterized by favorable demographic trends. We believe that since 1997, the overall worldwide premium golf club market has experienced only moderate growth in dollar volume from year to year and that from 1999 to 2003 there was no material increase in the number of rounds played. Golf Datatech has reported that during 2003, the number of golf rounds played in the United States declined 2.6% as compared to the same period in 2002. During fiscal 2004, the golf industry has exhibited signs of growth, driven largely by comparable growth during the first quarter of calendar year 2004. Golf Datatech has reported that the number of rounds played during the six months ended June 30, 2004 increased by 1.8% over the comparable six-month period in 2003. However, Golf Datatech also reported that the rate of growth in the number of rounds played slowed from 4.0% in the three months ended March 31, 2004 to 1.1% in the three months ended June 30, 2004, in each case compared to the corresponding period in 2003. We

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cannot assure you that a decline in the U.S. economy or a reduction in discretionary consumer spending will not impede growth in the worldwide market for golf-related products, including our products.

Our business is seasonal with sales and earnings peaks during the Father's Day and Christmas Holiday seasons. Our second fiscal quarter historically contributes a higher portion of our yearly net revenues and operating income. You should read the information set forth below under "Additional Factors That May Affect Future Results", for a discussion of the effects and risks of the seasonality of our business.

We capitalize inbound freight and vendor discounts into inventory upon receipt of inventory. These costs are then subsequently included in cost of goods sold upon the sale of that inventory. Because some retailers exclude these costs from cost of goods sold, and instead include them in a line item like selling and administrative expenses, our gross margins may not be comparable to those of these other retailers.

Our fiscal year ends on the last Saturday in December and generally consists of 52 weeks, though occasionally our fiscal years will consist of 53 weeks. This occurred in fiscal 2003. The three month periods ended July 3, 2004 and June 28, 2003 each consisted of 13 weeks and the six month periods ended July 3, 2004 and June 28, 2003 each consisted of 26 weeks.

### **Business Combinations Don Sherwood Golf Shop**

On July 24, 2003, we acquired all of the issued and outstanding shares of Don Sherwood Golf Shop, or Sherwood, for a total purchase price of \$9.2 million, including related acquisition costs of \$0.4 million. We believe that the Sherwood acquisition supports our goal of expanding our national presence while gaining exposure to one of the country's top golf markets in San Francisco, California. We acquired all six Sherwood retail stores as part of the acquisition. The operations of Sherwood stores are included in our statements of operations and cash flows as of July 25, 2003 and do not result in any new segments for us.

In conjunction with the acquisition of Sherwood, we issued 1,433,333 shares of our common stock to existing stockholders, including our majority stockholder, for consideration of \$4.3 million. The total purchase consideration has been allocated to the assets acquired and liabilities assumed, including property and equipment, inventory and identifiable intangible assets, based on their respective fair values at the date of acquisition. This allocation resulted in goodwill of \$6.4 million. Goodwill is assigned at the reporting unit level and is not deductible for income tax purposes.

Contingent consideration of \$1.3 million was placed in an escrow account by us to secure certain indemnification obligations of the selling shareholder. Pursuant to the terms and conditions of the escrow agreement, these funds were released from the escrow account and disbursed to the selling shareholder on June 17, 2004.

### **Critical Accounting Policies and Estimates**

Management's discussion and analysis of financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosures of contingent assets and liabilities. The estimates and assumptions are evaluated on an ongoing basis and are based on historical experience and other various factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

*Inventory Valuation*

Inventory value is presented as a current asset on our balance sheet and is a component of cost of products sold in our statement of operations. It therefore has a significant impact on the amount of net income reported in any period. Merchandise inventories are carried at the lower of cost or market. Cost is the sum of expenditures, both direct and indirect, incurred to bring inventory to its existing condition and location. Cost is determined using the weighted-average method. We estimate a reserve for damaged, obsolete, excess and slow-moving inventory and for inventory shrinkage due to anticipated book-to-physical adjustments. We periodically review these reserves by comparing them to on-hand quantities, historical and projected rates of sale, changes in selling price and inventory cycle counts. Based on our historical results, using various methods of disposition, we estimate the price at which we expect to sell this inventory to determine the potential loss if those items are later sold below cost. The carrying value for inventories that are not expected to be sold at or above costs are then written down. A significant adjustment in these estimates or in actual sales may have a material adverse impact on our net income. Shrink reserves are booked on a monthly basis

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at 0.4% to 0.8% of net revenues depending on the distribution channel (direct-to-consumer channel or retail channel) in which the sales occur. Inventory shrink expense recorded in the statements of operations was 0.8% and 0.7% of net sales during the three and six months ended July 3, 2004, respectively, and was 0.8% during the three and six months ended June 28, 2003. Inventory shrink expense recorded is a result of physical inventory counts made during these respective periods and reserve amounts recorded for periods outside of the physical inventory count dates. These reserve amounts are based on management's estimates of shrink expense using historical experience.

### *Long-lived Assets, Including Goodwill and Identifiable Intangible Assets*

We evaluate the impairment of the book value of our indefinite lived intangibles and related goodwill in accordance with Statement of Financial Accounting Standards (SFAS) No. 142, *Goodwill and Other Intangible Assets*. We evaluate impairment annually, as well as whenever events or changes in circumstances indicate that the carrying amounts of these assets may not be recoverable based on a combination of our projection of estimated future discounted cash flows and other valuation methodologies. We evaluate the impairment of the book value of our long-lived assets, including intangible assets subject to amortization, in accordance with SFAS No. 144, *Impairment of Long-Lived Assets*, based on our projection of estimated future undiscounted cash flows whenever events or changes in circumstances indicate that the carrying amounts of these assets may not be recoverable. Factors that are considered by management in performing this assessment include, but are not limited to, our performance relative to our projected or historical results, our intended use of acquired assets and our strategy for our overall business, as well as industry and economic trends. In the event that the book value of intangibles, long-lived assets and related goodwill is determined to be impaired, such impairments are measured using a combination of a discounted cash flow valuation, with a discount rate determined to be commensurate with the risk inherent in our current business model, and other valuation methodologies. To the extent these future projections or our strategies change, our estimates regarding impairment may differ from our current estimates. In accordance with SFAS No. 142, we determined that our recorded tradename and trademarks have indefinite useful lives and therefore are not amortized. Based on our analyses, we recorded a non-cash loss on the write-off of property and equipment in accordance with SFAS No. 144 in selling, general and administrative expenses of \$0.4 million for the three and six months ended July 3, 2004. The loss was due to an anticipated retail store relocation, which resulted in certain assets having little or no future economic value.

### *Product Return Reserves*

We reserve for product returns based on estimates of future sales returns related to our current period sales. We analyze historical returns, current economic trends and changes in customer acceptance of our products when evaluating the adequacy of the reserve for sales returns. Any significant increase in merchandise returns that exceeds our estimates could adversely affect our operating results. In addition, we may be subject to risks associated with defective products, including product liability. Our current and future products may contain defects, which could subject us to higher defective product returns, product liability claims and product recalls. Because our allowances are based on historical return rates, we cannot assure you that the introduction of new merchandise in our stores or catalogs, the opening of new stores, the introduction of new catalogs, increased sales over the Internet, changes in the merchandise mix or other factors will not cause actual returns to exceed return allowances. We book reserves on a monthly basis at 1.8% to 10.5% of net revenues depending on the distribution channel in which the sales occur. We routinely compare actual experience to current reserves and make any necessary adjustments.

### *Store Closure Costs*

When we decide to close a store and meet the applicable accounting guidance criteria, we recognize an expense related to the future net lease obligation, non-recoverable investments in related fixed assets and other expenses directly related to the discontinuance of operations in accordance with SFAS No. 146, *Accounting For Costs*



*Associated With Exit or Disposal Activities.* These charges require us to make judgments about exit costs to be incurred for employee severance, lease terminations, inventory to be disposed of, and other liabilities. The ability to obtain agreements with lessors, to terminate leases or to assign leases to third parties can materially affect the accuracy of these estimates. We did not close any stores in fiscal 2003 or in the six month period ended July 3, 2004. We do not currently have any plans to close any additional stores, although we regularly evaluate our stores and the necessity to record expenses under SFAS No. 146.

*Deferred Tax Assets*

Current income tax expense is the amount of income taxes expected to be payable for the current year. A deferred income tax asset or liability is established for the expected future consequences resulting from temporary differences in the financial reporting and tax bases of assets and liabilities. We provide a valuation allowance for our deferred tax assets when, in the opinion of management, it is more likely than not that such assets will not be realized. While we have considered future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for the valuation allowance, in the event we were to

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determine that we would be able to realize our deferred tax assets in the future in excess of our net recorded amount, an adjustment to the deferred tax asset would increase income in the period such determination was made. Likewise, should we determine that we would not be able to realize all or part of our net deferred tax asset in the future as a result of net losses, an adjustment to the deferred tax asset would be charged to income in the period such determination was made.

## **Recently Issued Accounting Pronouncements**

### **Variable Interest Entities**

In January 2003, the FASB issued Interpretation No. 46, *Consolidation of Variable Interest Entities* (FIN 46), which was revised in December 2003 (FIN 46(R)). FIN 46(R) requires that companies consolidate a variable interest entity if they are subject to a majority of the risk of loss from the variable interest entity's activities or are entitled to receive a majority of the entity's residual returns, or both. The provisions of FIN 46(R) currently are required to be applied no later than the first reporting period ending after March 15, 2004 for variable interest entities. We have no special purpose entities, nor have we acquired a variable interest in an entity where we are the primary beneficiary. The adoption of FIN 46(R) did not have a material impact on our financial condition, results of operations or cash flows.

## **Results of Operations**

### ***Three Months Ended July 3, 2004 Compared to Three Months Ended June 28, 2003***

We had net revenues of \$96.9 million, operating income of \$6.4 million and net income of \$2.3 million in the three months ended July 3, 2004 compared to net revenues of \$79.3 million, operating income of \$6.5 million and net income of \$2.2 million in the three months ended June 28, 2003.

The \$17.6 million increase in net revenues from the three months ended June 28, 2003 to the three months ended July 3, 2004 was mostly comprised of a \$19.2 million increase in non-comparable store revenues from sixteen additional retail stores in operation during the three months ended July 3, 2004 (including six stores acquired in the acquisition of Don Sherwood Golf Shop on July 24, 2003), offset in part by a decrease in direct to consumer channel revenues of \$1.8 million, or 6.3%, from the three months ended June 28, 2003 to the three months ended July 3, 2004. The decrease in direct to consumer channel revenues was primarily due to increased competition and decreased demand. Comparable store revenues increased \$0.3 million, or 0.7%, from the three months ended June 28, 2003 to the three months ended July 3, 2004. In comparison, comparable store revenues for the three months ended June 28, 2003 increased 8.4%. We believe the increase in comparable store sales from the three months ended June 28, 2003 to the three months ended July 3, 2004 was influenced by the 1.1% increase in the number of golf rounds played in the U.S. during the second quarter of 2004 as compared to the same quarter in 2003, as reported by Golf Datatech. We consider sales of a store to be comparable commencing in the fourteenth month after the store was opened or acquired. In addition, international revenues decreased \$0.1 million, or 6.0%, from the three months ended June 28, 2003 to the three months ended July 3, 2004.

For the three months ended July 3, 2004, gross profit was \$33.4 million, or 34.4% of net revenues, compared to \$25.8 million, or 32.6% of net revenues, for the three months ended June 28, 2003. Increased net revenues for the three months ended July 3, 2004 compared to the three months ended June 28, 2003 led to higher gross profit for the three months ended July 3, 2004. The increase in gross margin percentage is the result of us realizing economies of scale due to continued retail store growth, which has allowed us to purchase product in higher volumes and with more favorable pricing.

Selling, general and administrative expenses increased \$7.7 million to \$26.9 million for the three months ended July 3, 2004 from \$19.2 million for the three months ended June 28, 2003. Increased selling, general and administrative expenses for the three months ended July 3, 2004 compared to the three months ended June 28, 2003 resulted from an increase in expenses of \$4.5 million related to sixteen additional retail stores in operation (including six stores acquired in the acquisition of Don Sherwood Golf Shop on July 24, 2003), an increase of \$1.4 million related to general operations for existing retail stores and an increase of \$1.8 million for corporate and international expenses.

Pre-opening costs include costs associated with hiring and training personnel, supplies and certain occupancy and miscellaneous costs related to new store openings and are expensed as incurred. Pre-opening costs are incurred primarily in the 30 days prior to the grand opening of a new store. During the three months ended July 3, 2004, we incurred \$0.1 million in pre-opening expenses related to residual costs from the opening of four new retail locations during the first quarter of fiscal 2004. During the three months ended June 28, 2003, we incurred \$0.2 million in pre-opening expenses related to the opening of two new retail locations during the second quarter of fiscal 2003.

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Interest expense consists of costs related to Golfsmith's 8.375% senior secured notes and our senior credit facility with a financial institution. Interest expense was \$2.8 million for the three months ended July 3, 2004 and June 28, 2003, respectively. For further discussion see [Liquidity and Capital Resources](#) [Senior Secured Notes](#) and [Liquidity and Capital Resources](#) [Credit Facility](#) below.

We record income taxes, consisting of federal, state and foreign taxes, based on the effective rate expected for the fiscal year. Actual results may differ from these estimates. Income tax expense was \$1.3 million, or 37.3% of pre-tax net income, for the three months ended July 3, 2004. Income tax expense was \$1.5 million, or 40.0% of pre-tax net income, for the three months ended June 28, 2003. The decrease in our effective tax rate was attributable to lower than projected effective state income tax rates.

### ***Six Months Ended July 3, 2004 Compared to Six Months Ended June 28, 2003***

We had net revenues of \$162.7 million, operating income of \$8.9 million and net income of \$2.1 million in the six months ended July 3, 2004 compared to net revenues of \$125.1 million, operating income of \$7.1 million and net income of \$1.0 million in the six months ended June 28, 2003.

The \$37.6 million increase in net revenues from the six months ended June 28, 2003 to the six months ended July 3, 2004 was mostly comprised of a \$6.4 million increase, or 8.7%, in comparable store revenues and a \$30.1 million increase in non-comparable store revenues from sixteen additional retail stores in operation during the three months ended July 3, 2004 (including six stores acquired in the acquisition of Don Sherwood Golf Shop on July 24, 2003). We believe increased comparable store sales from the six months ended June 28, 2003 to the six months ended July 3, 2004 was influenced by the 1.8% increase in the number of golf rounds played in the U.S. during the first two quarters of 2004 as compared to the same period in 2003, as reported by Golf Datatech, as well as to the cross-marketing benefits of our multi-channel retail model combined with activity related to our new and existing specialty retail services. In addition, direct to consumer channel revenues increased \$0.6 million, or 1.3%, and international revenues increased \$0.5 million, or 16.4%, from the six months ended June 28, 2003 to the six months ended July 3, 2004.

For the six months ended July 3, 2004, gross profit was \$56.3 million, or 34.6% of net revenues, compared to \$40.7 million, or 32.5% of net revenues, for the six months ended June 28, 2003. Increased net revenues for the six months ended July 3, 2004 compared to the six months ended June 28, 2003 led to higher gross profit for the six months ended July 3, 2004. The increase in gross margin percentage is the result of us realizing economies of scale due to continued retail store growth, which has allowed us to purchase product in higher volumes and with more favorable pricing.

Selling, general and administrative expenses increased \$13.6 million to \$47.1 million for the six months ended July 3, 2004 from \$33.5 million for the six months ended June 28, 2003. Increased selling, general and administrative expenses for the six months ended July 3, 2004 compared to the six months ended June 28, 2003 resulted from an increase in expenses of \$8.8 million related to sixteen additional retail stores in operation (including six stores acquired in the acquisition of Don Sherwood Golf Shop on July 24, 2003), an increase of \$1.9 million related to general operations for existing retail stores and an increase of \$2.9 for corporate and international expenses.

During the six months ended July 3, 2004, we incurred \$0.4 million in pre-opening expenses related to the opening of four new retail locations. During the six months ended June 28, 2003 we incurred approximately \$0.2 million in pre-opening expenses relating to the opening of two new retail locations.

Interest expense consists of costs related to Golfsmith's 8.375% senior secured notes and our senior credit facility with a financial institution. Interest expense was \$5.6 million for the six months ended July 3, 2004 compared to \$5.5 million for the six months ended June 28, 2003. For further discussion see [Liquidity and Capital Resources](#) [Senior](#)

Secured Notes and Liquidity and Capital Resources Credit Facility below.

We record income taxes, consisting of federal, state and foreign taxes, based on the effective rate expected for the fiscal year. Actual results may differ from these estimates. Income tax expense was \$1.2 million, or 37.2% of pre-tax net income, for the six months ended July 3, 2004. Income tax expense was \$0.7 million, or 40.0% of pre-tax net income, for the six months ended June 28, 2003. The decrease in our effective tax rate was attributable to lower than projected effective state income tax rates.

## **Liquidity and Capital Resources**

### **Cash Flows**

As of July 3, 2004, we had \$5.5 million in cash and cash equivalents, working capital of \$21.5 million and outstanding debt

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obligations of \$78.6 million. We had \$12.0 million in borrowing availability under our credit facility as of July 3, 2004.

*Operating activities*

Net cash provided by operating activities was \$7.9 million for the six months ended July 3, 2004, compared to \$10.8 million in net cash provided by operating activities for the six months ended June 28, 2003.

The decrease in net cash provided by operations of \$2.9 million was principally due to an increase in cash outflow for the purchase of inventory, offset in part by an increase in net income of \$1.1 million and other non-cash adjustments. Cash provided by increases in accounts payable in excess of cash used to purchase and maintain inventory decreased to \$5.0 million for the six months ended July 3, 2004 from \$8.1 million for the six months ended June 28, 2003, resulting in comparable net cash used in operations of \$3.1 million. This decrease was due to the timing of vendor payments. In addition, the timing of payments increased prepaid expenses, resulting in an increase in cash used in operations of \$1.8 million in the six months ended July 3, 2004 compared to the six months ended June 28, 2003. These uses of cash were offset by an increase in net income of \$1.1 million, from \$1.0 million for the six months ended June 28, 2003 to \$2.1 million for the six months ended July 3, 2004, net of non-cash adjustments (depreciation, amortization and loss on write-off of property and equipment) of \$4.0 million and \$4.9 million for the six months ended June 28, 2003 and July 3, 2004, respectively.

*Investing activities*

Net cash used in investing activities was \$4.0 million for the six months ended July 3, 2004, compared to net cash used in investing activities of \$2.2 million for the six months ended June 28, 2003.

Net cash used in investing activities for the six months ended July 3, 2004 of \$4.0 million was almost entirely the result of capital expenditures. For the six months ended July 3, 2004, capital expenditures were comprised of \$3.1 million for new and existing stores and \$0.9 million for corporate projects.

Net cash used in investing activities for the six months ended June 28, 2003 of \$2.2 million was the result of capital expenditures of \$1.8 million and asset purchases of \$0.4 million. For the six months ended June 28, 2003, capital expenditures were comprised of \$1.4 million for new and existing stores and \$0.4 million for corporate projects.

*Financing activities*

Net cash used in financing activities was \$1.4 million for the six months ended July 3, 2004, compared to net cash used in financing activities of \$0.1 million for the six months ended June 28, 2003.

Net cash used in financing activities for the six months ended July 3, 2004 of \$1.4 million was comprised primarily of payments on our senior credit facility of \$1.4 million, net of proceeds from borrowings.

Net cash used in financing activities for the six months ended June 28, 2003 of \$0.1 million was comprised of various debt issuance costs associated with the issuance of Golfsmith's senior secured notes. Our borrowings of \$7.8 million under our senior credit facility were repaid in full during the period.

**Senior Secured Notes**

On October 15, 2002, Golfsmith completed a private placement of \$93.75 million aggregate principal amount at maturity of its 8.375% senior secured notes due 2009 for gross proceeds of \$75.0 million. In July 2003, Golfsmith

conducted an exchange offer in which it offered to exchange new senior secured notes registered under the Securities Act of 1933 for all of its eligible existing senior secured notes. The terms of the new notes are substantially identical as those issued in the private placement, except the new notes are freely tradable. We fully and unconditionally guarantee the senior secured notes. As a result of the covenants in the indenture governing the senior secured notes, our ability to borrow under the credit facility described below is restricted to a maximum of \$12.5 million and the payment of dividends or repurchases of stock are limited. The proceeds from the sale of the senior secured notes were used to pay part of the cash portion of the consideration for the merger transaction involving us and Golfsmith and for fees and expenses of the offering of the notes and the merger.

As a result of the merger and the offering of the senior secured notes, we currently have total debt in amounts substantially greater than Golfsmith's historical levels. This amount of debt and associated debt service costs could lower our net income and cash provided by operating activities and will limit our ability to obtain additional debt financing, fund capital expenditures or operating requirements, open new or retrofit existing stores, and make acquisitions.

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### **Credit Facility**

Concurrently with the merger involving us and Golfsmith in October 2002, we entered into a revolving senior credit facility with \$9.5 million availability (after giving effect to required reserves of \$500,000), subject to customary conditions, to fund our working capital requirements and for general corporate purposes. Three of our subsidiaries are borrowers under the senior credit facility and we and our other subsidiaries, including Golfsmith, fully and unconditionally guarantee the senior credit facility. The credit agreement is secured by a pledge of our inventory, receivables and certain other assets. The credit agreement provides for same day funding of the revolver, as well as letters of credit up to a maximum of \$1 million. The credit agreement contains various covenants restricting our activities, such as payment of dividends on our capital stock, as well as covenants regarding maximum indebtedness, minimum interest coverage ratios, maximum capital expenditures and minimum earnings levels. Borrowings under the credit facility may be made, at our option, as either an index rate loan or a LIBOR rate loan. Index rate loans bear interest at the higher of (1) the Wall Street Journal posted base rate on corporate loans or (2) the federal funds rate, in each case plus 1%. LIBOR rate loans bear interest at a rate based on LIBOR plus 2.5%. A fee of 2.5% per annum of the amount available under outstanding letters of credit is due and payable monthly. We are also required to pay a monthly commitment fee equal to 0.5% of the undrawn availability, as calculated under the agreement.

In January 2003, the senior credit facility was amended to extend the period of time permitted to obtain certain waivers from landlords of leased premises in connection with collateral under the senior credit facility. In September 2003, the senior credit facility was amended to clarify certain definitions contained in the agreement relating to minimum levels of EBITDA (as defined in the senior credit facility) for each of the three fiscal quarters ending on or about December 31, 2002, March 31, 2003 and June 30, 2003. In February 2004, the senior credit facility was amended in order to increase the borrowing availability from \$10 million to \$12.5 million, in each case subject to required reserves of \$500,000. In March 2004, the senior credit facility was amended to decrease the minimum levels of EBITDA (as defined in the senior credit facility) for the fiscal quarters ending on or about March 31, 2004 and June 30, 2004 and to decrease the minimum interest coverage ratios for the first three fiscal quarters of 2004. In July 2004, the senior credit facility was amended in order to increase capital expenditure limits during the fiscal year ending on or about December 31, 2004 to \$7.25 million and to limit capital expenditures for each period of four consecutive fiscal quarters thereafter to the greater of (1) a percentage of EBITDA (as defined in the senior credit facility) for the four previous consecutive fiscal quarters and (2) \$6.5 million plus any carry over amount (as defined in the amendment to the senior credit facility) from the prior period of four fiscal quarters (up to a maximum carryover amount of \$750,000). Due to a higher retail store base than was in existence at the origination of the facility as well as accelerated growth plans, we believe the increased borrowing availability of \$12.5 million (subject to required reserves of \$500,000) and the modification of the capital expenditure limits and certain short-term financial covenants better matches our currently projected cash needs. As of July 3, 2004, we did not have any borrowings outstanding under the credit agreement and were in compliance with the covenants.

Borrowings under our senior credit facility typically increase as working capital increases in anticipation of the important selling periods in late spring and in advance of the Christmas holiday, and then decline following these periods. In the event sales results are less than anticipated and our working capital requirements remain constant, the amount available under the credit facility may not be adequate to satisfy our needs. If this occurs, we may not succeed in obtaining additional financing in sufficient amounts and on acceptable terms. Our ability to borrow under the credit agreement is limited in some circumstances.

### **Capital Expenditures**

Subject to our ability to generate sufficient cash flow, in fiscal year 2004 we currently plan to spend \$6.0 million to \$8.0 million on corporate projects, to open additional stores and/or to retrofit existing stores, of which \$4.0 million was expended during the six months ended July 3, 2004. However, to the extent that we use capital for acquisitions,



our store openings and retrofittings will be reduced.

**Contractual Obligations**

Our future contractual obligations related to long-term debt, noncancellable operating leases and purchase obligations at July 3, 2004 are as follows:

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<b>Contractual Obligations</b>	<b>Payments Due by Period</b>				
	<b>Total</b>	<b>Less than 1 Year</b>	<b>1-3 Years</b>	<b>4-5 Years</b>	<b>After 5 Years</b>
	<b>(in thousands)</b>				
Long-term debt <sup>(1)</sup>	\$ 93,750	\$	\$	\$28,125	\$ 65,625
Operating leases	\$101,458	\$12,605	\$24,367	\$21,758	\$ 42,728
Purchase obligations <sup>(2)</sup>	\$ 4,160	\$ 3,166	\$ 324	\$ 670	\$
<b>Total</b>	<b>\$199,368</b>	<b>\$15,771</b>	<b>\$24,691</b>	<b>\$50,553</b>	<b>\$108,353</b>

(1) Long-term debt represents principal payments required to be made on the senior secured notes. Interest payments on the long-term debt are required semi-annually and are calculated at 8.375% of the aggregate principal amount at maturity outstanding on the senior secured notes.

(2) Purchase obligations consist of minimum royalty payments and services and goods we are committed to purchasing in the ordinary course of business. Purchase obligations do not include contracts we can terminate without cause with little or no penalty to us.

We expect that our principal uses of cash for the next several years will be interest payments on the senior secured notes and our senior credit facility, capital expenditures (primarily for new store openings), possible acquisitions (to the extent permitted by the lenders under the senior credit facility and under the indenture governing the senior secured notes), working capital requirements and our contractually obligated operating lease payments. Additionally, subsequent to fiscal 2003, Golfsmith is required to (1) offer to repurchase a portion of the senior secured notes at 100% of their accreted value within 120 days after the end of each fiscal year with 50% of its excess cash flow, as defined in the indenture governing the senior secured notes, and (2) under certain circumstances, purchase senior secured notes at 101% of their accreted value plus accrued and unpaid interest, if any, to the date of purchase. Subsequent to the end of fiscal 2003, Golfsmith determined that it did not have any excess cash flow, as defined in the indenture, in fiscal 2003 and was thus not required to offer to repurchase any of the senior secured notes. We believe that cash from operations combined with borrowing availability under the senior credit facility will be sufficient to meet our expected debt service requirements, planned capital expenditures and operating needs. However, we have limited ability to obtain additional debt financing to fund working capital needs and capital expenditures should cash from operations and from the senior credit facility be insufficient. At July 3, 2004, there was \$12 million of borrowing availability under our senior credit facility (after giving effect to required reserves of \$500,000). We believe that the financial support of our principal stockholder and the use of the senior credit facility offer us potential funding avenues to meet working capital requirements. Further, we believe discretionary cash outflows related to new store openings, advertising and capital expenditures can be adjusted accordingly if needed to meet working capital requirements. If cash from operations is not sufficient, we cannot assure you that we will be able to obtain additional financing in sufficient amounts and on acceptable terms. You should read the information set forth below under **Additional Factors That May Affect Future Results** for a discussion of the risks affecting our operations.

**Off-Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements, as defined by the rules and regulations of the Securities and

Exchange Commission.

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**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

We are exposed to market risks, which include changes in U.S. interest rates and, to a lesser extent, foreign exchange rates. We do not engage in financial transactions for trading or speculative purposes.

*Interest Rate Risk*

The interest payable on our credit facility is based on variable interest rates and therefore affected by changes in market interest rates. If the maximum available under the credit facility of \$12.5 million is drawn and interest rates on existing variable rate debt rose to greater than 15.25%, our results from operations and cash flows may be materially affected. Our interest rate risk objectives are to limit the impact of interest rate fluctuations on earnings and cash flows and to lower our overall borrowing costs. To achieve these objectives, we manage our exposure to fluctuations in market interest rate for a portion of our borrowings through the use of fixed rate debt instruments to the extent that reasonably favorable rates are obtainable with such arrangements. We may enter into derivative financial instruments such as interest rate swaps or caps and treasury options or locks to mitigate our interest rate risk on a related financial instrument or to effectively fix the interest rate on a portion of our variable rate debt. Currently, we are not a party to any derivative financial instruments. We do not enter into derivative or interest rate transactions for speculative purposes. We regularly review interest rate exposure on our outstanding borrowings in an effort to minimize the risk of interest rate fluctuations.

*Foreign Currency Risks*

We purchase a significant amount of products from outside of the U.S. However, these purchases are primarily made in U.S. dollars and only a small percentage of our international purchase transactions are in currencies other than the U.S. dollar. Any currency risks related to these transactions are deemed to be immaterial to us as a whole.

We operate a fulfillment center in Toronto, Canada and a sales, marketing and fulfillment center near London, England, which exposes us to market risk associated with foreign currency exchange rate fluctuations. At this time, we do not manage the risk through the use of derivative instruments. A 10% adverse change in foreign currency exchange rates would not have a significant impact on our results of operations or financial position.

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**FORWARD-LOOKING STATEMENTS**

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the federal securities laws. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. Forward-looking statements include statements preceded by, followed by or that include the words may, could, would, should, believe, expect, anticipate, plan, estimate, target, project, expressions. These statements include, among others, statements regarding our expected business outlook, anticipated financial and operating results, our business strategy and means to implement the strategy, our objectives, the amount and timing of future store openings, store retrofits and capital expenditures, the likelihood of our success in expanding our business, financing plans, working capital needs and sources of liquidity.

Forward-looking statements are only predictions and are not guarantees of performance. These statements are based on our management's beliefs and assumptions, which in turn are based on currently available information. Important assumptions relating to the forward-looking statements include, among others, assumptions regarding demand for our products, the introduction of new product offerings, store opening costs, our ability to lease new sites on a timely basis, expected pricing levels, the timing and cost of planned capital expenditures, competitive conditions and general economic conditions. These assumptions could prove inaccurate. Forward-looking statements also involve risks and uncertainties, which could cause actual results that differ materially from those contained in any forward-looking statement. Many of these factors are beyond our ability to control or predict. Such factors include, but are not limited to, the factors set forth under Additional Factors That May Affect Future Results.

We believe our forward-looking statements are reasonable; however, undue reliance should not be placed on any forward-looking statements, which are based on current expectations. Further, forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

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**Additional Factors That May Affect Future Results**

***Our success depends on the popularity of golf and the growth of the market for golf-related products. If golf declines in popularity, our sales could materially decline.***

We generate substantially all of our net revenues from the sale of golf-related equipment and accessories. The demand for our golf products is directly related to the popularity of golf, the number of golf participants and the number of rounds of golf being played by these participants. If golf participation decreases, sales of our products would be adversely affected. In addition, the popularity of golf organizations, such as the Professional Golfers Association, also affects the sales of our golf equipment and golf-related apparel. We depend on the exposure of our brands to increase brand recognition and reinforce the quality of our products. Any significant reduction in television coverage of PGA or other golf tournaments, or any other significant decreases in either attendance at golf tournaments or viewership of golf tournaments, will reduce the visibility of our brand and could adversely affect our sales.

In addition, we do not believe there has been any material increase in golf participation or the number of golf rounds played since 1999. The number of rounds played in the U.S. dropped to 502.4 million in 2002 from 518.4 million in 2000, perhaps reflecting the general decline in the U.S. economy. Additionally, the number of rounds played in the U.S. in 2003 dropped 2.6% from 2002 to 489.3 million rounds played. Although Golf Datatech reported that the number of golf rounds played in the U.S. increased 1.8% in the first six months of 2004 as compared to the corresponding period in 2003, the rate of growth over the comparable period in the prior year slowed from 4.0% in the three months ended March 31, 2004 to 1.1% in the three months ended June 30, 2004. We can not assure you that the overall dollar volume of the worldwide market for golf-related products will grow, or that it will not decline, in the future.

***We may not be able to borrow additional funds, if needed, to expand our business or compete effectively and, as a result, our net revenues and profitability may be materially adversely affected.***

The indenture governing the senior secured notes and our senior credit facility limit almost completely our ability to borrow additional funds. We believe that the terms of the liens securing our senior credit facility and the senior secured notes effectively preclude us from borrowing additional funds, other than under our senior credit facility. As a result, to the extent that we do not have borrowing availability under our senior credit facility, we will have to fund our operations, including new store openings and capital expenditures as well as any future acquisitions, with cash flow from operations. If we do not generate sufficient cash flow from our operations to fund these expenditures, we may not be able to compete effectively and our sales and profitability would likely be materially adversely affected.

***A reduction in discretionary consumer spending could reduce sales of our products.***

Our products are recreational in nature and are therefore discretionary purchases for consumers. Consumers are generally more willing to make discretionary purchases of golf products during favorable economic conditions. Discretionary spending is affected by many factors, including, among others, general business conditions, interest rates, the availability of consumer credit, taxation, and consumer confidence in future economic conditions. Our customers' purchases of discretionary items, including our products, could decline during periods when disposable income is lower, or periods of actual or perceived unfavorable economic conditions. Any significant decline in these general economic conditions or uncertainties regarding future economic prospects that adversely affect discretionary consumer spending could lead to reduced sales of our products. In addition, our sales could be adversely affected by a downturn in the economic conditions in the markets in which our superstores operate. The general slowdown in the United States economy and the uncertain economic outlook have adversely affected consumer discretionary spending habits, which has adversely affected our net revenues. A prolonged economic downturn could have a material adverse effect on our business, financial condition and results of operations.

***Our sales and profits may be adversely affected if we and our suppliers fail to successfully develop and introduce new products.***

Our future success will depend, in part, upon our and our suppliers' continued ability to develop and introduce innovative products in the golf equipment market. The success of new products depends in part upon the various subjective preferences of golfers, including a golf club's look and feel, and the level of acceptance that a golf club has among professional and recreational golfers. The subjective preferences of golf club purchasers are difficult to predict and may be subject to rapid and unanticipated changes. If we or our suppliers fail to successfully develop and introduce innovative products on a timely basis, then our sales and profits may suffer.

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In addition, if we or our suppliers introduce new golf clubs too rapidly, it could result in close-outs of existing inventories. Close-outs can result in reduced margins on the sale of older products, as well as reduced sales of new products given the availability of older products at lower prices. These reduced margins and sales may adversely affect our results of operations.

***Our sales and profitability may be adversely affected if new competitors enter the golf products industry.***

Increased competition in our markets due to the entry of new competitors, including companies which currently supply us with products that we sell, could reduce our net revenues. Our competitors currently include other specialty retailers, mass merchandise retailers, conventional sporting goods retailers, on-course pro shops, and online retailers of golf equipment. These businesses compete with us in one or more product categories. In addition, traditional and specialty golf retailers are expanding more aggressively in marketing brand-name golf equipment, thereby competing directly with us for products, customers and locations. Some of these potential competitors have been in business longer than us and/or have greater financial or marketing resources than we do and may be able to devote greater resources to sourcing, promoting and selling their products. As a result of this competition, we may experience lower sales or greater operating costs, such as marketing costs, which would have an adverse effect on our profitability.

***New superstores that we may open may divert our limited capital resources away from other areas of our business and may not be profitable, which could adversely affect the profitability of our company as a whole.***

Our strategy involves opening additional superstores in new and existing markets. During the six months ended July 3, 2004, we opened four new stores, incurring \$0.4 million in pre-opening expenses and \$1.6 million in capital expenditures. We plan to open two to four additional stores during the remaining two quarters of fiscal 2004. Based on our experience, we expect to spend \$1.3 million to open each additional superstore, which includes pre-opening expenses, capital expenditures and inventory costs. This amount is an estimate and actual store opening costs may vary. We intend to fund new store openings through cash flow from operations. Our senior credit facility and the indenture governing the senior secured notes significantly restrict our ability to incur indebtedness and to make capital expenditures. We may not have or be able to obtain sufficient funds to fund our planned expansion.

Our ability to open new stores on a timely and profitable basis is subject to various contingencies, some of which are beyond our control. These contingencies include our ability to locate suitable store sites, negotiate acceptable lease terms, build-out or refurbish sites on a timely and cost-effective basis, hire, train and retain skilled managers and personnel, obtain adequate capital resources and successfully integrate new stores into existing operations. We can not assure you that our new stores will be a profitable deployment of our limited capital resources. If any of our new stores are not profitable, then the profitability of our company as a whole may be adversely affected.

***Our expansion in new and existing markets, if unsuccessful, could cause our operating income to decrease.***

Our expansion in new and existing markets may present competitive, distribution, and merchandising challenges that differ from our current challenges, including competition among our stores clustered in a single market, diminished novelty of our store design and concept, added strain on our distribution center and management information systems and diversion of management attention from existing operations. To the extent that we are not able to meet these new challenges, our operating income could decrease.

***If we do not accurately predict our sales during our peak seasons and they are lower than we expect, our profitability may be materially adversely affected.***

Our business is seasonal. Our sales during the Christmas holiday and during and leading up to the Father's Day selling seasons have historically contributed a higher percentage of our yearly net revenues, and our second fiscal quarter has



historically contributed a higher percentage of our yearly net income. We make decisions regarding merchandise well in advance of the season in which it will be sold, particularly for the Father's Day and Christmas holiday selling seasons. We incur significant additional expenses leading up to and during these periods in anticipation of higher sales, including acquiring additional inventory, preparing and mailing our catalogs, advertising, creating in-store promotions and hiring additional employees. If our sales during our peak seasons are lower than we expect for any reason, we may not be able to adjust our expenses in a timely fashion. As a result, our profitability may be materially adversely affected.

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***If the products we sell do not satisfy the standards of the United States Golf Association and the Royal and Ancient Golf Club of St. Andrews in the future, our net revenues attributable to those products and our profitability may be reduced.***

We and our suppliers generally seek to satisfy the standards established by the United States Golf Association and the Royal and Ancient Golf Club of St. Andrews in the design of golf clubs because these standards are generally followed by golfers within their respective geographic areas. We believe that all of the products we sell conform to these standards, except where expressly marketed as non-conforming. However, we cannot assure you that our products will satisfy these standards in the future or that the standards of these organizations will not be changed in a way that makes our products non-conforming. If our products that are intended to conform are determined to be non-conforming, our net revenues attributable to those products and, as a result, our profitability may be reduced.

***We lease most of our superstore locations. If we are unable to maintain those leases or locate alternative sites for our superstores on terms that are acceptable us, our net revenues and profitability could be reduced.***

We lease 41 of our 42 superstores. As of July 3, 2004, two of our superstores operated under a lease with a term that expires in less than one year. We cannot assure you that we will be able to maintain our existing store locations as leases expire, or that we will be able to locate alternative sites on favorable terms. If we cannot maintain our existing store locations or locate alternative sites on favorable or acceptable terms, our net revenues and profitability could be reduced.

***Our comparable store sales may fluctuate, which could negatively impact our future operating performance.***

Our comparable store sales are affected by a variety of factors, including, among others:

- customer demand in different geographic regions;
- our ability to efficiently source and distribute products;
- changes in our product mix;
- promotional events;
- effects of competition;
- our ability to effectively execute our business strategy; and
- general economic conditions.

Our comparable store sales have fluctuated significantly in the past and we believe that such fluctuations may continue. Our historic results are not necessarily indicative of our future results, and we cannot assure you that our comparable store sales will not decrease again in the future. Any reduction in or failure to increase our comparable store sales could negatively impact our future operating performance.

***If we fail to accurately target the appropriate segment of the consumer catalog market or if we fail to achieve adequate response rates to our catalogs, our results of operations may suffer.***

Our results of operations depend in part on the success of our catalog operations. We believe that the success of our catalog operations depends on our ability to:

achieve adequate response rates to our mailings;

continue to offer a merchandise mix that is attractive to our mail order customers;

cost-effectively add new customers;

cost-effectively design and produce appealing catalogs; and

timely deliver products ordered through our catalogs to our customers.

We have historically experienced fluctuations in the response rates to our catalog mailings. If we fail to achieve adequate response rates, we could experience lower sales, significant markdowns or write-offs of inventory and lower margins, which would adversely affect our results of operations, perhaps materially.

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***If we are unable to meet our labor needs, our performance will suffer.***

Many of our employees are in entry-level or part-time positions that historically have high rates of turnover. We may be unable to meet our labor needs and control our costs due to external factors such as unemployment levels, minimum wage legislation, and wage inflation. If we cannot attract and retain quality employees, our performance will suffer and we may not be able to successfully execute our strategy to open new superstores.

***If we lose the services of our chief executive officer, we may not be able to manage our operations and implement our growth strategy effectively.***

Our future success depends, in large part, on the continued service of James Thompson, our chief executive officer, who possesses significant expertise and knowledge of our business and markets. We do not maintain key person insurance on any of our officers or managers. We have entered into an employment agreement with Mr. Thompson. However, any loss or interruption of the services of Mr. Thompson could significantly reduce our ability to effectively manage our operations and implement our growth strategy because we cannot assure you that we would be able to find an appropriate replacement should the need arise.

***We are controlled by one stockholder, which may give rise to a conflict of interest.***

As of July 3, 2004, Atlantic Equity Partners III, L.P. owned approximately 75.1% of our common stock on a fully diluted basis, including outstanding stock options. All of our stockholders are parties to a stockholders agreement that contains voting arrangements that give Atlantic Equity Partners III voting control over the election of all but one of our directors. As a result, Atlantic Equity Partners III controls us and effectively has the power to approve any action requiring the approval of the holders of our stock, including adopting certain amendments to our certificate of incorporation and approving mergers or sales of all of our assets. In addition, as a result of Atlantic Equity Partners III's ownership interest, conflicts of interest could arise with respect to transactions involving business dealings between us and Atlantic Equity Partners III or First Atlantic Capital Ltd., which operates Atlantic Equity Partners III, potential acquisitions of businesses or properties, the issuance of additional securities, the payment of dividends by us and other matters.

***If we are unable to enforce our intellectual property rights, or if we are accused of infringing on a third party's intellectual property rights, our net revenues and profits may decline.***

We currently hold a substantial number of trademarks and service marks. The exclusive right to use these trademarks and service marks has helped establish our market share. Our trademarks are generally valid as they are properly in use in commerce. The registrations are valid as long as they are properly maintained and the registered marks have not become generic, abandoned or the registrations obtained fraudulently. The loss or reduction of any of our significant proprietary rights could hurt our ability to distinguish our products from competitors' products and retain our market share. In addition, our proprietary products generate higher margins than products we sell that are produced by other manufacturers. If we are unable to effectively protect our proprietary rights and less of our sales come from our proprietary products, our net revenues and profits may decline.

Additionally, third parties may assert claims against us alleging infringement, misappropriation or other violations of patent, trademark or other proprietary rights, whether or not such claims have merit. Such claims can be time consuming and expensive to defend and could require us to cease using and selling the allegedly infringing products, which may have a significant impact on our net revenues and cause us to incur significant litigation costs and expenses.

***Self-insured benefits plan claims could materially impact our results of operations.***

We administer self-insured, voluntary employee benefits plans that provide, among other benefits, health care benefits to participating employees. The plans are designed to provide specified levels of coverage up to \$75,000 per covered employee, with excess insurance coverage provided by a commercial insurer. Costs of health care have risen significantly in recent years, and we expect this trend to continue. Our expenses and, consequently, our results of operations, could be materially impacted by claims and other expenses related to such plans.

***We rely on our management information systems for inventory management, distribution and other functions. If our information systems fail to adequately perform these functions or if we experience an interruption in their operation, our business and results of operations could be adversely affected.***

The efficient operation of our business is dependent on our management information systems. We rely on our management information systems to effectively manage order entry, order fulfillment, point-of-sale, and inventory replenishment processes. The failure of our management information systems to perform as we anticipate, as we experienced when we implemented our current

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system in 2000, could disrupt our business and could result in decreased sales, increased overhead costs, excess inventory and product shortages, causing our business and results of operations to suffer.

In addition, our management information systems are vulnerable to damage or interruption from:

earthquake, fire, flood and other natural disasters; and

power loss, computer systems failure, and Internet and telecommunications or data network failure.

Any such interruption could have a material adverse effect on our business.

***Our profitability would be adversely affected if the operation of our Austin call center or distribution center were interrupted or shut down.***

We operate a centralized call center and distribution center in Austin, Texas. We receive most of our catalog orders and receive and ship a substantial portion of our merchandise at our Austin facility. Any natural disaster or other serious disruption to this facility due to fire, tornado or any other cause would substantially disrupt our sales and would damage a portion of our inventory, impairing our ability to adequately stock our stores. In addition, we could incur significantly higher costs and longer lead times associated with fulfilling our direct-to-consumer orders and distributing our products to our stores during the time it takes for us to reopen or replace our Austin facility. As a result, disruption at our Austin facility would adversely affect our profitability.

***If our suppliers fail to deliver products on a timely basis and in sufficient quantities, such failure could have a material adverse effect on our operations.***

We depend on a limited number of suppliers for our clubheads and shafts. In addition, some of our products require specifically developed manufacturing techniques and processes which make it difficult to identify and utilize alternative suppliers quickly. Any significant production delay or inability of current suppliers to timely deliver products including clubheads and shafts in sufficient quantities, or the transition to other suppliers, could have a material adverse effect on our results of operations. We do not have any long-term supply contracts with these suppliers.

We import substantially all of our proprietary products from Asia under short-term purchase orders, and a significant amount of the products we buy from vendors to resell through our distribution channels is shipped to us from Asia. If a disruption occurs in the operations of ports through which our products are imported, we may begin to ship some of our products from Asia by air freight, and many of our suppliers may also begin to ship their products by air freight. Shipping by air freight is more expensive than shipping by boat, and if we cannot pass these increased shipping costs on to our customers, our profitability will be reduced. A disruption at ports through which our products are imported would have a material adverse effect on our results of operations.

***We may be subject to product warranty claims or product recalls which could harm our business, results of operations, and reputation.***

We may be subject to risks associated with our products, including product liability. Our existing or future products may contain design or materials defects, which could subject us to product liability claims and product recalls. Although we maintain limited product liability insurance, if any successful product liability claim or product recall is not covered by or exceeds our insurance coverage, our business, results of operations and financial condition would be harmed. In addition, product recalls could adversely affect our reputation in the marketplace.

***An increase in the costs of mailing, paper, and printing our catalogs would decrease our net income.***

Postal rate increases and paper and printing costs affect the cost of our catalog mailings. We rely on discounts from the basic postal rate structure such as discounts for bulk mailings and sorting by zip code and carrier routes for our catalogs. We are not a party to any long-term contracts for the supply of paper. Our cost of paper has fluctuated significantly during the past three fiscal years, and our future paper costs are subject to supply and demand forces external to our business. A material increase in postal rates or printing or paper costs for our catalogs could materially decrease our net income.

***A disruption in the service of our primary delivery service for our direct-to-consumer sales may decrease our profitability.***

During the six months ended July 3, 2004, we generated approximately 30.0% of our net revenues through our direct-to-consumer sales. We use United Parcel Service, or UPS, for substantially all of our ground shipments of products sold through our catalogs and Internet site to our customers in the United States. Any significant interruption in UPS's services would impede our ability to deliver our products to our direct-to-consumer channel, which could cause us to lose sales and/or customers. In the event of an

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interruption in UPS's services, we may not be able to engage alternative carriers to deliver our products in a timely manner on equally favorable terms. If we incur higher shipping costs, we may be unable to pass these costs on to our customers, which could decrease our profitability.

***Current and future tax regulations may adversely affect our direct-to-consumer business and negatively impact our results of operations.***

Our direct-to-consumer business may be adversely affected by state sales and use taxes as well as the regulation of Internet commerce. We currently must collect taxes for approximately half of our catalog and Internet sales. An unfavorable change in state sales and use taxes could adversely affect our business and results of operations. In addition, future regulation of the Internet, including the imposition of taxes on Internet commerce, could affect the development of our Internet business and negatively affect our ability to increase our net revenues.

***If we do not anticipate and respond to the changing preferences of our customers, our revenues could significantly decline and we could be required to take significant markdowns in inventory.***

Our success depends, in large part, on our ability to identify and anticipate the changing preferences of our customers and stock our stores with a wide selection of quality merchandise that appeals to their preferences. Our customers' preferences for merchandise and particular brands vary from location to location, and may vary significantly over time. We cannot guarantee that we will accurately identify or anticipate the changing preferences of our customers or stock our stores with merchandise that appeals to them. If we do not accurately identify and anticipate our customers' preferences, we may lose sales or we may overstock merchandise, which may require us to take significant markdowns on our inventory. In either case, our revenues could significantly decline and our business and financial results may suffer.

***We may incur material costs or liabilities under environmental laws, which may materially adversely affect our results of operations.***

We are subject to various foreign, federal, state, and local environmental protection, chemical control, and health and safety laws and regulations. We own and lease real property, and some environmental laws hold current or previous owners or operators of businesses and real property liable for contamination on or originating from that property, even if they did not know of and were not responsible for the contamination. The presence of hazardous substances on any of our properties or the failure to meet environmental regulatory requirements may materially adversely affect our ability to use or to sell the property or to use the property as collateral for borrowing, and may cause us to incur substantial remediation or compliance costs. If hazardous substances are released from or located on any of our properties, we could incur substantial liabilities through a private party personal injury or property damage claim or a claim by a governmental entity for other damages.

In addition, some of the products we sell contain hazardous or regulated substances, such as solvents and lead. Environmental laws may impose liability on any person who disposes of hazardous substances, regardless of whether the disposal site is owned or operated by such person.

If we incur material costs or liabilities in the future under environmental laws for any reason, our results of operations may be materially adversely affected.

***Our sales could decline if we are unable to process increased traffic to our website or to prevent unauthorized security breaches.***



A key element of our strategy is to generate a high volume of traffic on, and use of, our website. Accordingly, the satisfactory performance, reliability and availability of our website, transaction processing systems and network infrastructure are critical to our reputation and our ability to attract and retain customers, as well as maintain adequate customer service levels. Our Internet revenues will depend on the number of visitors who shop on our website and the volume of orders we can fill on a timely basis. Problems with our website or order fulfillment performance would reduce the volume of goods sold and the attractiveness of our merchandise and could also adversely affect consumer perception of our brand name. We may experience periodic system interruptions from time to time. If there is a substantial increase in the volume of traffic on our website or the number of orders placed by customers, we may be required to expand and upgrade further our technology, transaction processing systems and network infrastructure. There can be no assurance that we will be able to accurately project the rate or timing of increases, if any, in the use of our website, or that we will be able to expand and upgrade our systems and infrastructure to accommodate such increases on a timely basis.

The success of our website depends on the secure transmission of confidential information over public networks. We rely on encryption and authentication technology licensed from third parties to provide the security and authentication necessary to effect secure transmission of confidential information, such as customer credit card numbers. In addition, we maintain an extensive

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confidential database of customer profiles and transaction information. There can be no assurance that advances in computer capabilities, new discoveries in the field of cryptography, or other events or developments will not result in a compromise or breach of the algorithms we use to protect customer transaction and personal data contained in our customer database. If any such compromise of our security were to occur, it could have a material adverse effect on our reputation, business, operating results and financial condition. A party who is able to circumvent our security measures could misappropriate proprietary information or cause interruptions in our operations. We may be required to expend significant capital and other resources to protect against such security breaches or to alleviate problems caused by such breaches.

***Our acquisition of Don Sherwood Golf Shop, and any future acquisitions, could negatively affect our results of operations if unanticipated liabilities are discovered or if we fail to successfully integrate the acquired businesses into our existing operations.***

We completed our acquisition of Don Sherwood Golf Shop in July 2003. Our failure to successfully address the risks associated with this acquisition could harm our ability to fully integrate and market products. We may discover liabilities and risks associated with this acquisition that were not discovered in our due diligence prior to completing the acquisition. Additionally, we may acquire other businesses in the future, which would complicate our management tasks. We may need to integrate widely dispersed operations that have different and unfamiliar corporate cultures. These integration efforts may not succeed or may distract management's attention from existing business operations. Our failure to successfully integrate future acquisitions into our existing operations could materially harm our business.

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Item 4. Controls and Procedures

*Disclosure Controls and Procedures.* Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, as of the end of the period covered by this report (the Evaluation Date ). Based on this evaluation, our principal executive officer and principal financial officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to our company, including our consolidated subsidiaries, required to be disclosed in our Securities and Exchange Commission ( SEC ) reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

*Internal Control over Financial Reporting.* During the three months ended July 3, 2004, there have been no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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**PART II. OTHER INFORMATION**

Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits.

- 10.1 Amendment No. 5 to Credit Agreement, dated as of July 21, 2004, by and among Golfsmith International, L.P., Golfsmith NU, L.L.C. and Golfsmith USA, L.L.C., as Borrowers, the other Persons designated as Credit Parties to the Credit Agreement, the lenders signatory thereto from time, and General Electric Capital Corporation, for itself and as a Lender, as L/C Issuer and as Agent for the Lenders
- 10.2 Golfsmith International Holdings, Inc. Severance Pay Plan
- 31.1 Rule 13a-14(a)/15d-14(a) Certification of James D. Thompson
- 31.2 Rule 13a-14(a)/15d-14(a) Certification of Virginia Bunte
- 32.1 Certification of James D. Thompson Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2 Certification of Virginia Bunte Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(b) Reports on Form 8-K.

On May 10, 2004, we furnished a Current Report on Form 8-K to the Securities and Exchange Commission for the purpose of furnishing under Items 7 and 12 a press release announcing our financial results for the fiscal quarter ended April 3, 2004.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GOLFSMITH INTERNATIONAL HOLDINGS, INC.

By: /s/ James D. Thompson

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James D. Thompson  
Chief Executive Officer, President and Director  
(Principal Executive Officer and Authorized Signatory)  
Date: August 17, 2004

By: /s/ Virginia Bunte

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Virginia Bunte  
Chief Financial Officer  
(Principal Accounting Officer and Authorized Signatory)  
Date: August 17, 2004