

CHARLOTTE RUSSE HOLDING INC

Form SC TO-T

August 31, 2009

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**SCHEDULE TO**

**Tender Offer Statement under Section 14(d)(1) or 13(e)(1)  
of the Securities Exchange Act of 1934  
CHARLOTTE RUSSE HOLDING, INC.**

(Name of Subject Company (Issuer))

**ADVENT CR, INC.** (Name of Filing Person Offeror)

**ADVENT CR HOLDINGS, INC.** (Name of Filing Person Other)

**Common Stock, par value \$0.01 per share**

(Title of Class of Securities)

**161048103**

(CUSIP Number of Class of Securities)

**Advent CR, Inc.**

**Advent CR Holdings, Inc.**

**75 State Street, 29th Floor**

**Boston, MA 02109**

**Attention: Steve Collins**

**Tel: 617-951-9400**

(Name, Address and Telephone Number of Person Authorized  
to Receive Notices and Communications on Behalf of the Filing Persons)

***Copy to:***

Weil, Gotshal & Manges LLP

100 Federal Street, 34th Floor

Boston, MA 02110

Attention: Marilyn French, Esq.

Tel: 617-772-8319

**CALCULATION OF FILING FEE**

**Transaction Valuation(1)**

\$397,496,295.00

**Amount of Filing Fee(2)**

\$22,180.29

- (1) Estimated for purposes of calculating the filing fee only. The transaction valuation was calculated by multiplying (i) 22,714,074 shares of common stock, par value \$0.01 per share (the

*Common Stock* ),  
of Charlotte  
Russe Holding,  
Inc. ( *Charlotte  
Russe* ),  
including the  
associated rights  
to purchase  
shares of  
Series A Junior  
Preferred Stock,  
par value \$0.01  
per share, of  
Charlotte Russe  
(collectively  
with the  
Common Stock,  
the *Shares* ),  
issued and  
outstanding  
(determined on  
a fully diluted  
basis) after  
giving effect to  
the exercise,  
conversion or  
termination of  
all options,  
warrants, rights  
and securities  
exercisable or  
convertible into  
or for Shares  
and (ii) the offer  
price of \$17.50  
per Share. The  
calculation of  
the filing fee is  
based on  
Charlotte  
Russe s  
representation  
of its  
capitalization as  
of August 11,  
2009.

- (2) The filing fee  
was calculated  
in accordance  
with Rule 0-11

under the  
Securities  
Exchange Act  
of 1934, as  
amended, and  
Fee Rate  
Advisory #5 for  
fiscal year 2009,  
issued  
March 11, 2009,  
by multiplying  
the transaction  
value by  
0.0000558.

- Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.

Amount Previously Paid: None

Filing Party: N/A

Form of Registration No.: N/A

Date Filed: N/A

- Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

- Third-party tender offer subject to Rule 14d-1.
- Issuer tender offer subject to Rule 13e-4.
- Going-private transaction subject to Rule 13e-3.
- Amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer.

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Item 9. Persons/Assets Retained, Employed, Compensated or Used

Item 10. Financial Statements

Item 11. Additional Information

Item 12. Exhibits

Item 13. Information required by Schedule 13E-3

**SIGNATURE**

EX-99.(a)(1)(A) - Offer to Purchase dated August 31, 2009

EX-99.(a)(1)(B) - Letter of Transmittal

EX-99.(a)(1)(C) - Notice of Guaranteed Delivery

EX-99.(a)(1)(D) - Letter to Brokers

EX-99.(a)(1)(E) - Letter to Clients

EX-99.(a)(5)(B) - Form of Summary Advertisement as published on August 31, 2009 in the Wall Street Journal

EX-99.(a)(5)(C) - Employment Arrangement Term Sheet - John Goodman

EX-99.(a)(5)(D) - Employment Arrangement Term Sheet - Emilia Fabricant

EX-99.(a)(5)(E) - Employment Arrangement Term Sheet - Frederick Silny

EX-99.(a)(5)(F) - Employment Arrangement Term Sheet - Edward Wong

EX-99.(a)(5)(G) - Employment Arrangement Term Sheet - Sandra Tillet

EX-99.(a)(5)(H) - Employment Arrangement Term Sheet - Zina Rabinovich

EX-99.(a)(5)(I) - Employment Arrangement Term Sheet - Kara Stangl

EX-99.(d)(4) - Confidentiality Agreement, dated March 16, 2009

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This Tender Offer Statement on Schedule TO (which, together with any amendments and supplements thereto, collectively constitute this *Schedule TO*) is filed by (i) Advent CR, Inc., a Delaware corporation (the *Purchaser*), and a wholly-owned subsidiary of Advent CR Holdings, Inc., a Delaware corporation (*Parent*), and (ii) Parent. This Schedule TO relates to the offer by the Purchaser to purchase all of the outstanding shares of common stock, par value \$0.01 per share (the *Common Stock*), of Charlotte Russe Holding, Inc., a Delaware corporation (*Charlotte Russe*), including the associated rights to purchase shares of Series A Junior Participating Preferred Stock, par value \$0.01 per share, of Charlotte Russe (the *Preferred Stock Purchase Rights*, and collectively with the Common Stock, the *Shares*), at a purchase price of \$17.50 per Share net to the seller in cash, without interest thereon and less any required withholding taxes (the *Offer Price*), upon the terms and subject to the conditions set forth in the Offer to Purchase dated August 31, 2009 (which, together with any amendments and supplements thereto, collectively constitute the *Offer to Purchase*) and in the related Letter of Transmittal (together with any amendments or supplements thereto, the *Letter of Transmittal*), copies of which are attached hereto as Exhibits (a)(1)(A) and (a)(1)(B) (the Offer to Purchase and the Letter of Transmittal are collectively referred to as the *Offer*).

***Item 1. Summary Term Sheet.***

The information set forth in the section of the Offer to Purchase entitled *Summary Term Sheet* is incorporated herein by reference.

***Item 2. Subject Company Information.***

(a) The name of the subject company and the issuer of the securities to which this Schedule TO relates is Charlotte Russe Holding, Inc., a Delaware corporation. Charlotte Russe's principal executive offices are located at 4645 Morena Boulevard, San Diego, California, 92117. Charlotte Russe's telephone number at such address is (858) 587-1500.

(b) Based on the information provided by Charlotte Russe, as of August 11, 2009, Charlotte Russe had (i) 21,057,991 shares of Common Stock issued and outstanding, including the associated Preferred Stock Purchase Rights issued pursuant to the Rights Agreement, dated as of August 13, 2008, by and between Charlotte Russe and Mellon Investor Services LLC, as rights agent, and (ii) outstanding options to purchase 1,465,583 shares of Common Stock, and outstanding restricted stock unit and performance stock unit awards covering 190,500 shares of Common Stock. Please see the information set forth in the section of the Offer to Purchase entitled *Introduction*, incorporated herein by reference, for a more detailed description of Charlotte Russe's securities.

(c) The information set forth in the section of the Offer to Purchase entitled *Price Range of Shares; Dividends* is incorporated herein by reference.

***Item 3. Identity and Background of Filing Person.***

(a), (b), (c) This Schedule TO is filed by Parent and the Purchaser. The information set forth in the sections of the Offer to Purchase entitled *Certain Information Concerning Purchaser, Parent and the Sponsors* and in Schedule A is incorporated herein by reference.

***Item 4. Terms of the Transaction.***

(a)(1)(i) The information set forth in the sections of the Offer to Purchase entitled *Summary Term Sheet, Introduction* and *Terms of the Offer* is incorporated herein by reference.

(a)(1)(ii) The information set forth in the sections of the Offer to Purchase entitled *Summary Term Sheet, Introduction, Terms of the Offer* and *Procedures for Tendering Shares* is incorporated herein by reference.

(a)(1)(iii) The information set forth in the sections of the Offer to Purchase entitled *Summary Term Sheet, Introduction* and *Terms of the Offer* is incorporated herein by reference.

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(a)(1)(iv) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet, Introduction and Terms of the Offer is incorporated herein by reference.

(a)(1)(v) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet, Introduction and Terms of the Offer is incorporated herein by reference.

(a)(1)(vi) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet and Withdrawal Rights is incorporated herein by reference.

(a)(1)(vii) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet, Procedures for Tendering Shares and Withdrawal Rights is incorporated herein by reference.

(a)(1)(viii) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet, Acceptance for Payment and Payment for Shares and Procedures for Tendering Shares is incorporated herein by reference.

(a)(1)(ix) Not applicable.

(a)(1)(x) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet and Certain Effects of the Offer is incorporated herein by reference.

(a)(1)(xi) Not applicable because the accounting treatment of the transaction is not material.

(a)(1)(xii) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet, Introduction and Material U.S. Federal Income Tax Consequences of the Offer and the Merger is incorporated herein by reference.

(a)(2) The information set forth in the Offer to Purchase is incorporated herein by reference.

***Item 5. Past Contacts, Transactions, Negotiations and Agreements.***

(a) None.

(b) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet, Introduction, Certain Information Concerning Charlotte Russe, Certain Information Concerning Purchaser, Parent and the Sponsors, Background of the Offer; Contacts with Charlotte Russe and Purpose of the Offer and Plans for Charlotte Russe; Summary of the Merger Agreement and Certain Other Agreements is incorporated herein by reference.

***Item 6. Purposes of the Transaction and Plans or Proposals.***

(a), (c)(1-7) The information set forth in the sections of the Offer to Purchase entitled Summary Term Sheet, Introduction, Terms of the Offer, Price Range of Shares; Dividends, Certain Effects of the Offer, Background of the Offer; Contacts with Charlotte Russe, Purpose of the Offer and Plans for Charlotte Russe; Summary of the Merger Agreement and Certain Other Agreements and Dividends and Distributions is incorporated herein by reference.

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***Item 7. Source and Amount of Funds or Other Consideration.***

(a) The information set forth in the section of the Offer to Purchase entitled Source and Amount of Funds is incorporated herein by reference.

(b) Not applicable because the Offer is not subject to any financing conditions.

(d) The information set forth in the section of the Offer to Purchase entitled Source and Amount of Funds is incorporated herein by reference.

***Item 8. Interest in Securities of the Subject Company.***

Not applicable.

***Item 9. Persons/Assets Retained, Employed, Compensated or Used.***

(a) The information set forth in the sections of the Offer to Purchase entitled Introduction and Fees and Expenses is incorporated herein by reference.

***Item 10. Financial Statements.***

(a), (b) Not applicable. In accordance with the instructions to Item 10 of the Schedule TO, the financial statements are not considered material because:

(i) The consideration offered consists solely of cash;

(ii) the Offer is not subject to any financing condition; and

(iii) the Offer is for all outstanding securities of the subject class.

***Item 11. Additional Information.***

(a)(1) The information set forth in the sections of the Offer to Purchase entitled Certain Information Concerning Charlotte Russe, Certain Information Concerning Purchaser, Parent and the Sponsors, Background of the Offer; Contacts Charlotte Russe and Purpose of the Offer and Plans for Charlotte Russe; Summary of the Merger Agreement and Certain Other Agreements is incorporated herein by reference.

(a)(2) The information set forth in the sections of the Offer to Purchase entitled Purpose of the Offer and Plans for Charlotte Russe; Summary of the Merger Agreement and Certain Other Agreements, Conditions of the Offer and Certain Legal Matters is incorporated herein by reference.

(a)(3) The information set forth in the sections of the Offer to Purchase entitled Conditions of the Offer and Certain Legal Matters is incorporated herein by reference.

(a)(4) The information set forth in the sections of the Offer to Purchase entitled Certain Effects of the Offer, Source and Amount of Funds and Certain Legal Matters is incorporated herein by reference.

(a)(5) None.

(b) The information set forth in the Offer to Purchase is incorporated herein by reference.

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***Item 12. Exhibits.***

<b>Exhibit</b>	<b>Exhibit Name</b>
(a)(1)(A)	Offer to Purchase dated August 31, 2009.*
(a)(1)(B)	Letter of Transmittal (including Guidelines for Certification of Taxpayer Identification Number (TIN) on Substitute Form W-9).*
(a)(1)(C)	Notice of Guaranteed Delivery.*
(a)(1)(D)	Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees.*
(a)(1)(E)	Letter to Clients for use by Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees.*
(a)(5)(A)	Press Release issued by Parent and the Purchaser on August 24, 2009 (incorporated by reference to Exhibit 99.1 to the Schedule TO-C filed by Parent and the Purchaser on August 24, 2009).
(a)(5)(B)	Form of Summary Advertisement as published on August 31, 2009 in The Wall Street Journal.
(a)(5)(C)	Employment Arrangement Term Sheet, dated August 24, 2009, offered by Parent and Purchaser to John Goodman.
(a)(5)(D)	Employment Arrangement Term Sheet, dated August 24, 2009, offered by Parent and Purchaser to Emilia Fabricant.
(a)(5)(E)	Employment Arrangement Term Sheet, dated August 24, 2009, offered by Parent and Purchaser to Frederick Silny.
(a)(5)(F)	Employment Arrangement Term Sheet, dated August 24, 2009, offered by Parent and Purchaser to Edward Wong.
(a)(5)(G)	Employment Arrangement Term Sheet, dated August 24, 2009, offered by Parent and Purchaser to Sandra Tillet.
(a)(5)(H)	Employment Arrangement Term Sheet, dated August 24, 2009, offered by Parent and Purchaser to Zina Rabinovich.
(a)(5)(I)	Employment Arrangement Term Sheet, dated August 24, 2009, offered by Parent and Purchaser to Kara Stangl.
(b)	Not applicable.
(d)(1)	Agreement and Plan of Merger, dated as of August 24, 2008, by and among Charlotte Russe, Parent and the Purchaser (incorporated by reference to Exhibit 2.1 to Charlotte Russe's Current Report on Form 8-K filed with the Securities and Exchange Commission on August 24, 2009).
(d)(2)	Guarantee of Advent International GPE VI Limited Partnership, Advent International GPE VI-A Limited Partnership, Advent International GPE VI-B Limited Partnership, Advent International

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GPE VI-C Limited Partnership, Advent International GPE VI-D Limited Partnership, Advent International GPE VI-E Limited Partnership, Advent International GPE VI-F Limited Partnership and Advent International GPE VI-G Limited Partnership in favor of Charlotte Russe, dated August 24, 2009 (incorporated by reference to Exhibit 2.2 to Charlotte Russe's Current Report on Form 8-K filed with the Securities and Exchange Commission on August 24, 2009).

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<b>Exhibit</b>	<b>Exhibit Name</b>
(d)(3)	Guarantee of Advent Partners GPE VI 2008 Limited Partnership, Advent Partners GPE VI 2009 Limited Partnership, and Advent Partners GPE VI-A Limited Partnership in favor of Charlotte Russe, dated August 24, 2009 (incorporated by reference to Exhibit 2.3 to Charlotte Russe's Current Report on Form 8-K filed with the Securities and Exchange Commission on August 24, 2009).
(d)(4)	Confidentiality Agreement, dated March 16, 2009, by and between Cowen and Company, LLC (on behalf of Charlotte Russe) and Advent International Corporation.
(g)	Not applicable.
(h)	Not applicable.

\* Included in mailing to stockholders.

***Item 13. Information required by Schedule 13E-3.***

Not applicable.

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**SIGNATURE**

After due inquiry and to the best of the knowledge and belief of each of the undersigned, each of the undersigned hereby certifies that the information set forth in this statement is true, complete and correct.

**ADVENT CR HOLDINGS, INC.**

By: /s/ Andrew W. Crawford  
Name: Andrew W. Crawford  
Title: Director and President

**ADVENT CR, INC.**

By: /s/ Andrew W. Crawford  
Name: Andrew W. Crawford  
Title: Director and President

Date: August 31, 2009

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(d)(2)	Guarantee of Advent International GPE VI Limited Partnership, Advent International GPE VI-A Limited Partnership, Advent International GPE VI-B Limited Partnership, Advent International GPE VI-C Limited Partnership, Advent International GPE VI-D Limited Partnership, Advent

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International GPE VI-E Limited Partnership, Advent International GPE VI-F Limited Partnership and Advent International GPE VI-G Limited Partnership in favor of Charlotte Russe, dated August 24, 2009 (incorporated by reference to Exhibit 2.2 to Charlotte Russe's Current Report on Form 8-K filed with the Securities and Exchange Commission on August 24, 2009).

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(g)	Not applicable.
(h)	Not applicable.

\* Included in mailing to stockholders.