

UNITED RENTALS INC /DE  
Form SC TO-I/A  
July 17, 2008

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Schedule TO**

**(Amendment No. 4)**

**Tender Offer Statement under Section 14(d)(1) or 13(e)(1)  
Of the Securities Exchange Act of 1934**

**United Rentals, Inc.**

*(Name of Subject Company (Issuer) and Filing Person (Offeror))*

**Common Stock, par value \$0.01 per share**

*(Titles of Class of Securities)*

**911363 10 9**

*(CUSIP Number of Class of Securities)*

**Roger E. Schwed, Esq.**

**Executive Vice President and General Counsel**

**Five Greenwich Office Park**

**Greenwich, CT 06831**

**Phone: (203) 622-3131**

*(Name, Address and Telephone Number of Person Authorized to Receive Notices and  
Communications on Behalf of the Filing Persons)*

**With a copy to:**

**Gary Horowitz, Esq.**

**Eric Swedenburg, Esq.**

**Simpson Thacher & Bartlett LLP**

**425 Lexington Avenue**

**New York, New York 10017**

**(212) 455-2000**

**CALCULATION OF FILING FEE**

**Transaction Valuation\***

\$679,000,000.00

**Amount of Filing Fee\*\***

\$26,684.70

\* Estimated for purposes of calculating the filing fee only. This calculation assumes the purchase of a total of 27,160,000 shares of outstanding common stock, par value of \$0.01 per share, of United Rentals, Inc., together with the associated preferred share purchase rights, at the maximum tender offer price of \$25.00 per share.

\*\* The amount of the filing fee equals \$39.30 per million (0.00393%) of the transaction value and is estimated in accordance with Section 14(g)(3) and Rule 0-11 under the Securities Exchange Act of 1934, as amended.

b Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: 26,684.70

Filing Party: United Rentals, Inc.

Form or Registration No.: Schedule TO

Date Filed: June 17, 2008

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

third-party tender offer subject to Rule 14d-1.

- issuer tender offer subject to Rule 13e-4.
- going-private transaction subject to Rule 13e-3.
- amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

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### INTRODUCTION

This Amendment No. 4 (this Amendment ) amends and supplements the Tender Offer Statement on Schedule TO originally filed with the Securities and Exchange Commission ( SEC ) on June 17, 2008 by United Rentals, Inc., a Delaware corporation ( United Rentals or the Company ), as amended by Amendment No. 1 to Schedule TO filed with the SEC on July 1, 2008, Amendment No. 2 to Schedule TO filed with the SEC on July 11, 2008 and Amendment No. 3 to Schedule TO filed with the SEC on July 15, 2008 (collectively, the Schedule TO ). The Schedule TO relates to the offer by the Company to purchase for cash up to 27,160,000 shares of its common stock, par value \$0.01 per share (the Common Stock ), including the associated preferred share purchase rights, at a price not greater than \$25.00 nor less than \$22.00 per share, net to the seller in cash, less any applicable withholding taxes and without interest. The Company is making the Offer upon the terms and subject to the conditions set forth in the Offer to Purchase, dated June 17, 2008, as amended (the Offer to Purchase ), and in the related Letter of Transmittal ( Letter of Transmittal ) which together, as may be amended or supplemented from time to time, constitute the Offer.

All information in the Offer, including all schedules and annexes thereto, which were previously filed with the Schedule TO, is hereby expressly incorporated by reference into this Amendment, except that such information is hereby amended and supplemented to the extent specifically provided for herein.

#### **ITEM 11.**

**Item 11 of the Schedule TO is hereby amended and supplemented to add the following paragraph at the end thereof:**

On July 17, 2008, the Company issued a press release announcing the preliminary results of the Offer, which expired at 5:00 p.m., New York City time, on Wednesday, July 16, 2008. A copy of the press release is filed as exhibit (a)(5)(G) to Schedule TO and is incorporated herein by reference.

#### **ITEM 12. Exhibits.**

Item 12 of the Schedule TO is hereby amended and supplemented by adding the following exhibits:

(a)(5)(G) Press Release issued by United Rentals, Inc. on July 17, 2008

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**SIGNATURES**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

UNITED RENTALS, INC.

By: /s/ Roger E. Schwed

Name: Roger E. Schwed

Title: Executive Vice President and General  
Counsel

Date: July 17, 2008

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**EXHIBIT INDEX**

| <b>Exhibit Number</b> | <b>Description</b>   |
|-----------------------|--|
| (a)(1)(A)*            | Offer to Purchase, dated June 17, 2008   |
| (a)(1)(B)*            | Letter of Transmittal (including Guidelines of the Internal Revenue Service for Certification of Taxpayer Identification Number on Substitute Form W-9)                                      |
| (a)(1)(C)*            | Notice of Guaranteed Delivery  |
| (a)(1)(D)*            | Letter to Shareholders, dated June 17, 2008  |
| (a)(1)(E)*            | Letter to Brokers, Dealers, Banks, Trust Companies and Other Nominees  |
| (a)(1)(F)*            | Letter to Clients for use by Brokers, Dealers, Banks, Trust Companies and Other Nominees   |
| (a)(1)(G)*            | Letter to Participants in United Rentals, Inc. 401(k) Investment Plan (including Election Form and Notice of Withdrawal)   |
| (a)(1)(H)*            | Letter to Participants in United Rentals, Inc. Acquisition Plan (including Election Form and Notice of Withdrawal)   |
| (a)(1)(I)*            | Instructions and Option Election Form for Conditional Exercise of Options  |
| (a)(1)(J)*            | Instructions and Warrant Election Form for Conditional Exercise of Warrants  |
| (a)(5)(A)*            | Form of Summary Advertisement  |
| (a)(5)(B)             | Press Release issued by United Rentals, Inc. on June 10, 2008 (filed as Exhibit 99.1 to the Company's Current Report on Form 8-K, filed June 12, 2008, and incorporated herein by reference) |
| (a)(5)(C)*            | Press Release issued by United Rentals, Inc. on June 17, 2008  |
| (a)(5)(D)**           | Press Release issued by United Rentals, Inc. on July 1, 2008   |
| (a)(5)(E)             | Press Release issued by United Rentals, Inc. on July 10, 2008 (incorporated by reference to Exhibit 99.1 to the Company's Current Report on Form 8-K filed July 11, 2008)                    |
| (a)(5)(F)***          | Press Release issued by United Rentals, Inc. on July 14, 2008  |
| (a)(5)(G)             | Press Release issued by United Rentals, Inc. on July 17, 2008  |

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| Exhibit<br>Number | Description   |
|-------------------|---|
| (d)(3)            | Form of Warrant Agreement (incorporated by reference to Exhibit 10(c) of United Rentals, Inc. Registration Statement on Form S-1, Registration No. 333-39117), together with an Amendment thereto dated December 4, 2003 (incorporated by reference to Exhibit 10(b) to United Rentals, Inc. Annual Report on Form 10-K for the year ended December 31, 2003) |
| (d)(4)            | 1997 Stock Option Plan (incorporated by reference to Exhibit 10(b) of United Rentals, Inc. Registration Statement on Form S-1, Registration No. 333-39117)  |
| (d)(5)            | 1998 Stock Option Plan of United Rentals, Inc. (incorporated by reference to Exhibit 99.1 to United Rentals, Inc. Registration Statement on Form S-4, Registration No. 333-63171)   |
| (d)(6)            | 1998 Supplemental Stock Option Plan of United Rentals, Inc. (as amended and restated) (incorporated by reference to Exhibit 10(h) to United Rentals, Inc. Annual Report on Form 10-K for the year ended December 31, 2005)  |
| (d)(7)            | 2001 Comprehensive Stock Plan (formerly the 2001 Senior Stock Plan) (incorporated by reference to Exhibit 10(f) of the United Rentals, Inc. Report on Form 10-Q for the quarter ended June 30, 2006)  |
| (d)(8)            | 2001 Stock Plan of United Rentals, Inc. (incorporated by reference to Exhibit 4.6 to United Rentals, Inc. Registration Statement on Form S-8, No. 333-60458)  |
| (d)(9)            | Deferred Compensation Plan for Directors of United Rentals, Inc. (incorporated by reference to Exhibit 4.8 to United Rentals, Inc. Registration Statement on Form S-8, No. 333-116882)  |
| (d)(10)           | Form of United Rentals, Inc., Annual Incentive Compensation Plan (incorporated by reference to Appendix B to the United Rentals, Inc., Definitive Proxy Statement filed with the SEC on April 21, 2004)   |
| (d)(11)           | Form of United Rentals, Inc., Long-Term Incentive Plan (incorporated by reference to Appendix C to the United Rentals, Inc., Definitive Proxy Statement filed with the SEC on April 21, 2004)   |
| (d)(12)           | Form of Amendment to United Rentals, Inc. Long-Term Incentive Plan dated September 22, 2004 (incorporated by reference to Exhibit 99.3 of United Rentals, Inc. Report on Form 8-K filed September 28, 2004)   |
| (d)(13)           | United Rentals, Inc. Restricted Stock Unit Deferral Plan (incorporated by reference to Exhibit 10(g) to United Rentals, Inc. Report on Form 10-Q for the quarterly period ended June 30, 2004)  |
| (d)(14)           | Form of United Rentals, Inc. Restricted Stock Unit Agreement for Senior Management (incorporated by reference to Exhibit 10(b) of the United Rentals, Inc. Report on Form 10-Q for the quarter ended June 30, 2006)   |
| (d)(15)           | Form of United Rentals, Inc. Restricted Stock Unit Agreement for Non-Employee Directors (incorporated by reference to Exhibit 10(c) of the United Rentals, Inc. Report on Form 10-Q for the quarter ended June 30, 2006)  |
| (d)(16)           | Form of directors option agreement of United Rentals, Inc. (incorporated by reference to Exhibit 99.1 of the United Rentals, Inc. Report on Form 8-K filed March 8, 2005)   |
| (d)(17)           | Compensation Program for Non-Employee Directors of United Rentals, Inc. (incorporated by reference to Exhibit 10(d) of the United Rentals, Inc. Report on Form 10-Q for the quarter ended June 30, 2006)  |
| (d)(18)           | Restricted Stock Unit Agreement, dated as of June 7, 2007, awarded to Wayland R. Hicks (incorporated by reference to Exhibit 10(d) of the United Rentals, Inc. Report on Form 10-Q for the quarter ended June 30, 2007)   |
| (d)(19)           | Form of agreement dated as of July 21, 2004, between United Rentals, Inc. and John S. McKinney (incorporated by reference to Exhibit 10(b) of the United Rentals, Inc. Report on Form 10-Q for  |

- the quarter ended September 30, 2004)
- (d)(20) Employment Agreement, dated as of March 7, 2006, between the Company and Martin Welch III (incorporated by reference to Exhibit 10.1 of the United Rentals, Inc. Report on Form 8-K filed March 10, 2006)
- (d)(21) Letter Agreement with Wayland R. Hicks, dated as of April 21, 2003 (incorporated by reference to Exhibit 10(e) of the United Rentals, Inc. Quarterly Report on Form 10-Q for the quarter ended March 31, 2003)
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| Exhibit Number | Description   |
|----------------|---|
| (d)(22)        | Agreement, dated April 10, 2007, between United Rentals, Inc. and Wayland R. Hicks (incorporated by reference to Exhibit 10.1 to the United Rentals, Inc. Current Report on Form 8-K filed on April 11, 2007)   |
| (d)(23)        | Agreement dated as of September 22, 2005, between United Rentals, Inc. and Michael Kneeland (incorporated by reference to Exhibit 99.1 of the United Rentals, Inc. Report on Form 8-K filed September 23, 2005)   |
| (d)(24)        | Agreement dated as of March 30, 2006 between United Rentals, Inc. and Michael Kneeland (incorporated by reference to Exhibit 10(ooo) of the United Rentals, Inc. Report on Form 10-K for the year ended December 31, 2005)  |
| (d)(25)        | Employment Agreement dated June 5, 2006, between United Rentals, Inc. and Michael J. Kneeland (incorporated by reference to Exhibit 10(a) of the United Rentals, Inc. Quarterly Report on Form 10-Q for the quarter ended June 30, 2006)  |
| (d)(26)        | First Amendment, dated August 1, 2007, to the Employment Agreement between United Rentals, Inc. and Michael J. Kneeland (incorporated by reference to Exhibit 10(a) of the United Rentals, Inc. Quarterly Report on Form 10-Q for the quarter ended September 30, 2007)   |
| (d)(27)        | Employment Agreement dated June 14, 2006, between United Rentals, Inc. and Roger E. Schwed, including a form of indemnification agreement (incorporated by reference to Exhibit 10(e) of the United Rentals, Inc. Quarterly Report on Form 10-Q for the quarter ended June 30, 2006)  |
| (d)(28)        | Employment Agreement, dated August 30, 2006, between the Company and John Fahey (incorporated by reference to Exhibit 10.2 of the United Rentals, Inc. Report on Form 8-K filed September 1, 2006)  |
| (d)(29)        | Retention Benefit Agreement, dated as of July 2, 2007, between United Rentals, Inc. and Michael J. Kneeland (incorporated by reference to Exhibit 10(b) of the United Rentals, Inc. Quarterly Report on Form 10-Q for the quarter ended September 30, 2007)   |
| (d)(30)        | Retention Benefit Agreement, dated as of July 2, 2007, between United Rentals, Inc. and Martin Welch III (incorporated by reference to Exhibit 10(c) of the United Rentals, Inc. Quarterly Report on Form 10-Q for the quarter ended September 30, 2007)  |
| (d)(31)        | Retention Benefit Agreement, dated as of July 2, 2007, between United Rentals, Inc. and Roger E. Schwed (incorporated by reference to Exhibit 10(d) of the United Rentals, Inc. Quarterly Report on Form 10-Q for the quarter ended September 30, 2007)   |
| (d)(32)        | Purchase Agreement, dated as of June 10, 2008, between United Rentals, Inc. and Apollo Investment Funds IV, L.P. and Apollo Overseas Partners IV, L.P. and J.P. Morgan Partners (BHCA), L.P. (incorporated by reference to Exhibit 10.2 to the United Rentals, Inc. Report on Form 8-K filed on June 12, 2008)  |
| (d)(33)        | Registration Rights Agreement, dated as of June 10, 2008, among United Rentals, Inc., Apollo Investment Fund IV, L.P., Apollo Overseas Partners IV, L.P., and J.P. Morgan Partners (BHCA) relating to \$425,000,000 aggregate principal amount of 14% Senior Notes due 2014 (incorporated by reference to Exhibit 10.3 to United Rentals, Inc. Report on Form 8-K filed on June 12, 2008) |

\* Previously filed with Schedule TO on June 17, 2008.

\*\* Previously filed with the Company's Amendment No. 1 to Schedule TO on July 1, 2008.

\*\*\* Previously filed with the Company's Amendment No. 3 to Schedule TO on July 15, 2008.

Filed herewith.