

UST INC  
Form 10-Q  
November 04, 2004

**Table of Contents**

---

---

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549-1004**

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For quarterly period ended September 30, 2004

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-17506

**UST Inc.**

---

(Exact name of registrant as specified in its charter)

Delaware

---

06-1193986

---

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer  
Identification No.)

100 West Putnam Avenue, Greenwich, CT

---

06830

---

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (203) 661-1100

NONE

---

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that registrant was

required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes  No

Number of Common shares (\$.50 par value) outstanding at September 30, 2004 165,232,365

UST Inc.

(Registrant)

INDEX

Page No.

Part I. Financial Information:

|         |   |    |
|---------|---|----|
| Item 1. | Financial Statements (Unaudited)  |    |
|         | <u>Condensed Consolidated Statement of Financial Position - September 30, 2004 and December 31, 2003</u>        | 2  |
|         | <u>Condensed Consolidated Statement of Operations - Three and nine months ended September 30, 2004 and 2003</u> | 3  |
|         | <u>Condensed Consolidated Statement of Cash Flows - Nine months ended September 30, 2004 and 2003</u>           | 4  |
|         | <u>Notes to Condensed Consolidated Financial Statements</u>   | 5  |
| Item 2. | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>                    | 17 |
| Item 3. | <u>Quantitative and Qualitative Disclosures about Market Risk</u>   | 25 |
| Item 4. | <u>Controls and Procedures</u>  | 25 |

Part II. Other Information:

|         |  |    |
|---------|--|----|
| Item 1. | <u>Legal Proceedings</u>   | 27 |
| Item 2. | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | 29 |
| Item 6. | <u>Exhibits</u>  | 29 |
|         | <u>Signatures</u>  | 30 |
|         | <u>EX-31.1 CERTIFICATION</u>                                       |    |
|         | <u>EX-31.2 CERTIFICATION</u>                                       |    |
|         | <u>EX-32 CERTIFICATION</u>   |    |



**Table of Contents**

"

UST Inc.  
CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
(Dollars in thousands, except per share data)

|                | <b>September<br/>30,<br/>2004<br/>(Unaudited)</b> | <b>December<br/>31,<br/>2003<br/>(Note)</b> |
|----------------|---|---|
| ASSETS         |   |   |
| Current assets |   |   |

Note: The condensed consolidated statement of financial position at December 31, 2003 has been derived from the audited financial statements at that date.

See Notes to Condensed Consolidated Financial Statements.

( 2 )

---

**Table of Contents**

UST Inc.  
 CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS  
 (In thousands, except per share amounts)  
 (Unaudited)

|                    | <b>Three months ended<br/>September 30,</b> |             | <b>Nine months ended<br/>September 30,</b> |             |
|--------------------|---|-------------|--|-------------|
|                    | <b>2004</b>                                 | <b>2003</b> | <b>2004</b>                                | <b>2003</b> |
| Net sales          | \$462,023                                   | \$434,672   | \$1,359,992                                | \$1,288,497 |
| Costs and expenses |   |             |  |             |

See Notes to Condensed Consolidated Financial Statements.

( 3 )

---

**Table of Contents**

UST Inc.  
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS  
(In thousands)  
(Unaudited)

|   | <b>Nine months ended September 30,</b> |              |
|---|--|--------------|
|   | <b>2004</b>                            | <b>2003</b>  |
| <b>OPERATING ACTIVITIES</b>                             |  |              |
| Net cash provided by (used in) operating activities     | \$ 412,585                             | \$ (836,338) |
| <b>INVESTING ACTIVITIES</b>                             |  |              |
| Purchases of property, plant and equipment              | (37,655)                               | (32,907)     |
| Dispositions of property, plant and equipment           | 1,566                                  | 1,831        |
|   |  |              |
| Net cash used in investing activities                   | (36,089)                               | (31,076)     |
| <b>FINANCING ACTIVITIES</b>                             |  |              |
| Proceeds from the issuance of stock                     | 78,048                                 | 30,160       |
| Withdrawals from restricted deposits                    |  | 1,242,431    |
| Dividends paid  | (258,142)                              | (250,146)    |
| Stock repurchased                                       | (112,432)                              | (110,475)    |
|   |  |              |
| Net cash (used in) provided by financing activities     | (292,526)                              | 911,970      |
| Increase in cash and cash equivalents                   | 83,970                                 | 44,556       |
| Cash and cash equivalents at beginning of year          | 438,040                                | 382,003      |
|   |  |              |
| Cash and cash equivalents at end of period              | \$ 522,010                             | \$ 426,559   |
| <b>Supplemental disclosure of cash flow information</b> |  |              |
| Cash paid during the period for:                        |  |              |
| Income taxes  | \$ 87,264                              | \$ 174,245   |
| Interest  | 74,850                                 | 74,850       |

See Notes to Condensed Consolidated Financial Statements.

**Table of Contents**

UST Inc.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
September 30, 2004  
(Unaudited)

(In thousands, except per share amounts or where otherwise noted)

---

**BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles (GAAP) for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and nine month periods ended September 30, 2004 are not necessarily indicative of the results that may be expected for the year ended December 31, 2004. For further information, refer to the consolidated financial statements and footnotes thereto included in Registrant's Annual Report on Form 10-K for the year ended December 31, 2003 ( 2003 Form 10-K ).

As a result of the transfer of Registrant's cigar operation pursuant to its previously announced agreement to resolve an antitrust action, the cigar operation is presented as Discontinued Operations. Accordingly, amounts related to this operation, reported on the 2003 Condensed Consolidated Statement of Operations, have been reclassified to conform to the 2004 presentation.

**ACCOUNTING PRONOUNCEMENTS**

In May 2004, the Financial Accounting Standards Board issued Staff Position ( FSP ) No. 106-2, *Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003* (the Act ), which superceded FSP No. 106-1, identified by the same title, as a result of the Act being signed into law in December 2003. Effective July 1, 2004, Registrant adopted FSP No. 106-2, as required, in connection with its postretirement welfare benefit plans ( the Plans ), on a prospective basis. The Act provides for a federal subsidy equal to 28 percent of certain prescription drug claims for sponsors of retiree health care plans with drug benefits that are at least actuarially equivalent to those to be offered under Medicare Part D. FSP 106-2 provides authoritative guidance on accounting and disclosure for the federal subsidy specified in the Act. Registrant along with the Plans' actuary has concluded that the prescription drug benefits provided under its Plans are at least actuarially equivalent to the prescription drug benefits offered under Medicare Part D. As such, a remeasurement of the accumulated plan benefit obligation ( APBO ), including the effects of the subsidy, was made as of July 1, 2004. This remeasurement was based on the provisions of the plans in place on the measurement date and incorporated the most current actuarial assumptions and discount rates.

( 5 )

---



**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

ACCOUNTING PRONOUNCEMENTS (continued)

In accordance with FSP No. 106-2, the effect on Registrant's APBO as a result of the subsidy has been accounted for as an actuarial experience gain, to be amortized as a component of net periodic postretirement benefit cost. The expected subsidy reduced Registrant's APBO by approximately \$4.1 million as of July 1, 2004, related primarily to benefits attributed to past service. The adoption of FSP No. 106-2 also affects service and interest costs associated with the Plans and reduced the net periodic postretirement benefit cost by approximately \$0.2 million for the quarter ended September 30, 2004.

COMPREHENSIVE INCOME

The components of comprehensive income for Registrant are net earnings, foreign currency translation adjustments, minimum pension liability adjustments and the change in the fair value of derivatives designated as effective cash flow hedges. For the third quarter of 2004 and 2003, total comprehensive income, net of taxes, amounted to \$133.1 million and \$124.3 million respectively. For the first nine months of 2004 and 2003, total comprehensive income, net of taxes, was \$403.5 million and \$365.2 million respectively.

REPURCHASE OF COMMON STOCK

Registrant repurchased approximately 1 million shares at a cost of \$37.5 million during the quarter ended September 30, 2004. For the first nine months of 2004, Registrant repurchased approximately 3 million shares at a cost of \$112.4 million, which included approximately 0.3 million shares repurchased at prevailing market prices directly from the trust established for Registrant's defined benefit pension plans. The repurchases were made pursuant to Registrant's authorized program to repurchase its outstanding common stock up to a maximum of 20 million shares. As of September 30, 2004, 16.4 million shares have been repurchased at a cost of \$475.7 million under the program.

( 6 )

---

**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**STOCK BASED COMPENSATION**

In accordance with Statement of Financial Accounting Standards (SFAS) No. 123, *Accounting for Stock Based Compensation*, Registrant accounts for its employee stock compensation plans using the intrinsic value-based method prescribed by Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*. Consistent with the method described in SFAS No. 123, if compensation expense for Registrant's plans had been determined based on the fair value at the grant dates for awards under its plans, net earnings and earnings per share would have been reduced to the pro forma amounts indicated as follows:

|  | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |            |
|--|-------------------------------------|------------|------------------------------------|------------|
|  | 2004                                | 2003       | 2004                               | 2003       |
| Net earnings:  |                                     |            |                                    |            |
| As reported  | \$ 133,052                          | \$ 124,049 | \$ 402,634                         | \$ 363,878 |
| Add: Total stock based employee compensation expense included in reported net income, net of related tax effect                          | 417                                 | 30         | 574                                | 30         |
| Deduct: Total stock based employee compensation expense determined under the fair value method for all awards, net of related tax effect | (1,502)                             | (884)      | (3,762)                            | (2,786)    |
| Pro forma  | \$ 131,967                          | \$ 123,195 | \$ 399,446                         | \$ 361,122 |
| Basic earnings per share:  |                                     |            |                                    |            |
| As reported  | \$ .81                              | \$ .75     | \$ 2.44                            | \$ 2.18    |
| Pro forma  | \$ .80                              | \$ .74     | \$ 2.42                            | \$ 2.16    |
| Diluted earnings per share:  |                                     |            |                                    |            |
| As reported  | \$ .80                              | \$ .74     | \$ 2.42                            | \$ 2.17    |
| Pro forma  | \$ .79                              | \$ .74     | \$ 2.40                            | \$ 2.15    |

( 7 )

**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## EARNINGS PER SHARE

The following table presents the computation of basic and diluted earnings per share:

|   | Three months ended<br>September 30, |                   | Nine months ended<br>September 30, |                   |
|---|-------------------------------------|-------------------|------------------------------------|-------------------|
|   | 2004                                | 2003              | 2004                               | 2003              |
| Numerator:  |                                     |                   |                                    |                   |
| Earnings from continuing operations                                   | \$ 133,378                          | \$ 124,550        | \$ 409,849                         | \$ 365,471        |
| Loss from discontinued operations, net                                | (326)                               | (501)             | (7,215)                            | (1,593)           |
| Net earnings  | <u>\$ 133,052</u>                   | <u>\$ 124,049</u> | <u>\$ 402,634</u>                  | <u>\$ 363,878</u> |
| Denominator:  |                                     |                   |                                    |                   |
| Denominator for basic earnings per share -<br>weighted-average shares | 165,024                             | 166,142           | 165,243                            | 166,880           |
| Dilutive effect of stock based awards                                 | <u>1,344</u>                        | <u>1,221</u>      | <u>1,325</u>                       | <u>1,071</u>      |
| Denominator for diluted earnings per share                            | <u>166,368</u>                      | <u>167,363</u>    | <u>166,568</u>                     | <u>167,951</u>    |
| Net earnings per basic share:   |                                     |                   |                                    |                   |
| Earnings from continuing operations                                   | \$ .81                              | \$ .75            | \$ 2.48                            | \$ 2.19           |
| Loss from discontinued operations                                     | <u>          </u>                   | <u>          </u> | <u>(.04)</u>                       | <u>(.01)</u>      |
| Net earnings per basic share  | \$ .81                              | \$ .75            | \$ 2.44                            | \$ 2.18           |
| Net earnings per diluted share:                                       |                                     |                   |                                    |                   |
| Earnings from continuing operations                                   | \$ .80                              | \$ .74            | \$ 2.46                            | \$ 2.18           |
| Loss from discontinued operations                                     | <u>          </u>                   | <u>          </u> | <u>(.04)</u>                       | <u>(.01)</u>      |
| Net earnings per diluted share  | \$ .80                              | \$ .74            | \$ 2.42                            | \$ 2.17           |

Options to purchase 1.6 million shares and 2 million shares of common stock outstanding as of September 30, 2004 and 2003, respectively, were not included in the computation of diluted earnings per share because their exercise prices were greater than the average market price of the common shares and, therefore, would be antidilutive.



**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**EMPLOYEE BENEFIT PLANS**

In accordance with SFAS No. 132, *Employers' Disclosures about Pensions and Other Postretirement Benefits (Revised 2003)*, the following provides the components of net periodic benefit cost for the three and nine months ended September 30, 2004 and 2003:

| <b>Three months ended September 30,</b>            | <b>Pension Plans</b> |                   | <b>Postretirement Benefits<br/>Other than Pensions</b> |                   |
|--|----------------------|-------------------|--|-------------------|
|  | <b>2004</b>          | <b>2003</b>       | <b>2004</b>  | <b>2003</b>       |
| Service cost                                       | \$ 4,025             | \$ 4,009          | \$ 1,140   | \$ 753            |
| Interest cost                                      | 6,809                | 6,703             | 1,199  | 809               |
| Expected return on plan assets                     | (5,854)              | (5,052)           |  |                   |
| Amortization of unrecognized transition obligation | (2)                  | 56                |  |                   |
| Amortization of prior service cost                 | (11)                 | (14)              | (1,091)  | (1,041)           |
| Recognized actuarial loss                          | 1,587                | 2,341             | 27   | 21                |
|  | <u>          </u>    | <u>          </u> | <u>          </u>                                      | <u>          </u> |
| Net periodic benefit cost                          | \$ 6,554             | \$ 8,043          | \$ 1,275   | \$ 542            |
|  | <u>          </u>    | <u>          </u> | <u>          </u>                                      | <u>          </u> |

| <b>Nine months ended September 30,</b>             | <b>Pension Plans</b> |                   | <b>Postretirement Benefits<br/>Other than Pensions</b> |                   |
|--|----------------------|-------------------|--|-------------------|
|  | <b>2004</b>          | <b>2003</b>       | <b>2004</b>  | <b>2003</b>       |
| Service cost                                       | \$ 12,755            | \$ 11,976         | \$ 3,648   | \$ 2,822          |
| Interest cost                                      | 21,013               | 19,945            | 3,740  | 3,032             |
| Expected return on plan assets                     | (17,795)             | (13,934)          |  |                   |
| Amortization of unrecognized transition obligation | (6)                  | 165               |  |                   |
| Amortization of prior service cost                 | (33)                 | (42)              | (3,370)  | (3,899)           |
| Recognized actuarial loss                          | 5,301                | 7,276             | 261  | 79                |
|  | <u>          </u>    | <u>          </u> | <u>          </u>                                      | <u>          </u> |
| Net periodic benefit cost                          | \$ 21,235            | \$ 25,386         | \$ 4,279   | \$ 2,034          |
|  | <u>          </u>    | <u>          </u> | <u>          </u>                                      | <u>          </u> |

As previously disclosed in the 2003 Form 10-K, Registrant expects to contribute \$5.6 million to its pension plans in 2004.



**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## SEGMENT INFORMATION

Registrant's reportable segments are Smokeless Tobacco and Wine. Those business units that do not meet quantitative reportable thresholds are included in All Other operations. Included in All Other operations for both periods are Registrant's international operations. Interim segment information is as follows:

|   | Three months ended<br>September 30, |                   | Nine months ended<br>September 30, |                   |
|---|-------------------------------------|-------------------|------------------------------------|-------------------|
|   | 2004                                | 2003              | 2004                               | 2003              |
| Net Sales to Unaffiliated<br>Customers:                       |                                     |                   |                                    |                   |
| Smokeless Tobacco   | \$396,369                           | \$375,994         | \$1,182,759                        | \$1,128,963       |
| Wine  | 56,822                              | 50,034            | 150,360                            | 135,837           |
| All Other   | 8,832                               | 8,644             | 26,873                             | 23,697            |
|   | <u>          </u>                   | <u>          </u> | <u>          </u>                  | <u>          </u> |
| Net sales   | \$462,023                           | \$434,672         | \$1,359,992                        | \$1,288,497       |
|   | <u>          </u>                   | <u>          </u> | <u>          </u>                  | <u>          </u> |
| Operating Profit:   |                                     |                   |                                    |                   |
| Smokeless Tobacco   | \$229,503                           | \$218,144         | \$ 681,159                         | \$ 645,974        |
| Wine  | 6,152                               | 4,492             | 18,243                             | 13,471            |
| All Other   | 3,052                               | 2,648             | 7,550                              | 5,737             |
|   | <u>          </u>                   | <u>          </u> | <u>          </u>                  | <u>          </u> |
| Operating profit  | 238,707                             | 225,284           | 706,952                            | 665,182           |
| Corporate expenses  | (6,162)                             | (4,663)           | (19,057)                           | (16,047)          |
| Interest, net   | (18,604)                            | (19,104)          | (57,561)                           | (57,794)          |
|   | <u>          </u>                   | <u>          </u> | <u>          </u>                  | <u>          </u> |
| Earnings from continuing<br>operations before income<br>taxes | \$213,941                           | \$201,517         | \$ 630,334                         | \$ 591,341        |
|   | <u>          </u>                   | <u>          </u> | <u>          </u>                  | <u>          </u> |

Registrant's identifiable assets by reportable segment did not change significantly from amounts appearing in the December 31, 2003 Consolidated Segment Information (See 2003 Form 10-K), with the exception of Smokeless Tobacco segment assets, which were lower due to decreases in deferred taxes and accounts receivable, and Corporate assets, which reflect an increase in cash and cash equivalents. In addition, total assets in All Other operations decreased as a result of the transfer of the cigar operation to Swedish Match North America, Inc. ( Swedish Match ) (see Other Matters and Discontinued Operations notes).

DISCONTINUED OPERATIONS

On June 18, 2004, Registrant completed the transfer of its cigar operation to Swedish Match, a smokeless tobacco competitor, in connection with the previously announced resolution of an antitrust action. This transfer was completed to satisfy Registrant's obligation under a litigation settlement, and therefore no consideration was received from Swedish Match. Pursuant to the transaction, Registrant transferred to Swedish Match substantially all the assets of its cigar operation and agreed to indemnify Swedish Match against all pre-closing liabilities (contingent or otherwise). The terms of the transaction are also subject to minor adjustment based on the level of working capital of the cigar operation at closing. Prior to the transfer, the cigar operation had been included within All Other operations for segment reporting purposes. As a result of the transfer, the results of this operation are reflected within Discontinued Operations for all periods presented on the Condensed Consolidated Statement of Operations.

(10)

---



**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## DISCONTINUED OPERATIONS (continued)

The operating results of the cigar operation for the third quarter and first nine months of 2004 and 2003 were as follows:

| (in thousands)                    | Three months ended<br>September 30, |                              | Nine months ended<br>September 30, |                               |
|-----------------------------------|-------------------------------------|------------------------------|------------------------------------|-------------------------------|
|                                   | 2004                                | 2003                         | 2004                               | 2003                          |
| Net Sales                         | \$<br><u>          </u>             | \$2,905<br><u>          </u> | \$ 4,215<br><u>          </u>      | \$ 7,962<br><u>          </u> |
| Loss before income taxes          | (500)                               | (776)                        | (4,899)                            | (2,460)                       |
| Income tax benefit (expense)      | <u>174</u>                          | <u>275</u>                   | <u>(2,316)</u>                     | <u>867</u>                    |
| Loss from discontinued operations | <u>\$ (326)</u>                     | <u>\$ (501)</u>              | <u>\$ (7,215)</u>                  | <u>\$ (1,593)</u>             |

The results for the nine months ended September 30, 2004 included a loss from cigar operations and the recognition of expenses, including a \$3.9 million accrual for income tax contingencies, as well as severance and transaction costs, partially offset by the recognition of the difference between the fair value charge recorded in 2003 and the book value of the entity transferred on June 18, 2004. Results of discontinued operations for the third quarter of 2004 reflect additional costs associated with the completion of the transaction.

## INCOME TAXES

Registrant's effective tax rate takes into consideration pre-tax income, statutory tax rates and Registrant's tax profile in the various jurisdictions in which it operates. The tax bases of Registrant's assets and liabilities reflect its best estimate of the future tax benefit and costs it expects to realize when such amounts are included in its tax returns. Quantitative and probability analysis, which incorporates management's judgment, is required in determining Registrant's effective tax rate and in evaluating its tax positions. Notwithstanding the fact that all of Registrant's tax filing positions are supported by the requisite tax and legal authority, accruals are established in accordance with SFAS No. 5, *Contingencies*, when Registrant believes that these positions are likely to be subject to challenge by a tax authority.

**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

INCOME TAXES (continued)

The Internal Revenue Service and other tax authorities audit Registrant's income tax returns on a continuous basis. Depending on the tax jurisdiction, a number of years may elapse before a particular matter for which Registrant has established an accrual is audited and ultimately resolved. Various tax audits were completed and settled during the first nine months of 2004. Taking into consideration the results of these settlements, as well as the expirations of certain statutes of limitations and potential changes in facts and circumstances as they exist at this time, Registrant reversed income tax accruals of \$1.1 million and \$20 million, net of federal income tax benefit, in the third quarter and first nine months of 2004, respectively. Primarily as a result of the reversal of these accruals, Registrant's effective tax rate decreased to 37.7 percent and 35 percent for the third quarter and first nine months of 2004, respectively, from 38.2 percent in both corresponding 2003 periods.

While it is often difficult to predict the timing of tax audits and their final outcome, Registrant believes that its accruals reflect the probable outcome of known tax contingencies. However, the final resolution of any such tax audit could result in either a reduction in Registrant's accruals or an increase in its income tax provision, both of which could have a significant impact on the results of operations in any given period. Registrant continually and regularly evaluates, assesses and adjusts these accruals in light of changing facts and circumstances, which could cause the effective tax rate to fluctuate from period to period.

CONTINGENCIES

Registrant has been named in certain health care cost reimbursement/third party recoupment/class action litigation against the major domestic cigarette companies and others seeking damages and other relief. The complaints in these cases on their face predominantly relate to the usage of cigarettes; within that context, certain complaints contain a few allegations relating specifically to smokeless tobacco products. These actions are in varying stages of pretrial activities. Registrant believes these pending litigation matters will not result in any material liability for a number of reasons, including the fact that Registrant has had only limited involvement with cigarettes and Registrant's current percentage of total tobacco industry sales is relatively small. Prior to 1986, Registrant manufactured some cigarette products which had a *de minimis* market share. From May 1, 1982 to August 1, 1994, Registrant distributed a small volume of imported cigarettes and is indemnified against claims relating to those products.

Registrant is named in an action in Illinois brought by plaintiffs purporting to state a class action on behalf of themselves and all other persons similarly situated alleging that Registrant manipulates the nicotine levels and absorption rates in its smokeless tobacco products and seeking to recover monetary damages in an amount not less than the purchase price of Registrant's smokeless tobacco products and certain other relief. The purported class excludes all persons who claim any personal injury as a result of using Registrant's smokeless tobacco products.

Registrant is also named in certain actions in West Virginia brought on behalf of individual plaintiffs against cigarette manufacturers, smokeless tobacco manufacturers, and other organizations seeking damages and other relief in connection with injuries allegedly sustained as a result of tobacco usage, including smokeless tobacco products. Included among the plaintiffs are six individuals alleging use of

**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONTINGENCIES (continued)

Registrant's smokeless tobacco products and alleging the types of injuries claimed to be associated with the use of smokeless tobacco products; five of the six individuals also allege the use of other tobacco products.

Registrant is named in a purported class action in Florida brought by six plaintiffs on behalf of themselves and all others similarly situated against various smokeless tobacco manufacturers including Registrant and other organizations for personal injuries, including cancers of the mouth and larynx, oral lesions, leukoplakia, facial disfigurement, gum and tooth loss, fear of cancer, death and depression and other injuries allegedly resulting from the use of Registrant's smokeless tobacco products. Plaintiffs also claim nicotine addiction and seek unspecified compensatory damages and certain equitable and other relief, including but not limited to, medical monitoring.

Registrant is named in an action in Idaho brought on behalf of a minor child alleging that his father died of cancer of the throat as a result of his use of Registrant's smokeless tobacco product. Plaintiff also alleges addiction to nicotine and seeks unspecified compensatory damages and other relief.

Registrant believes, and has been so advised by counsel handling these cases, that it has a number of meritorious defenses to all such pending litigation. Except as to Registrant's willingness to consider alternative solutions for resolving certain regulatory and litigation issues, all such cases are, and will continue to be, vigorously defended. Registrant believes that the ultimate outcome of such pending litigation will not have a material adverse effect on its consolidated financial results or its consolidated financial position, although if plaintiffs were to prevail, the effect of any judgment or settlement could have a material adverse impact on its consolidated financial results in the particular reporting period in which resolved and, depending on the size of any such judgment or settlement, a material adverse effect on its consolidated financial position. Notwithstanding Registrant's assessment of the potential financial impact of these cases, Registrant is not able to estimate with any certainty the amount of loss, if any, which would be associated with an adverse resolution.

Registrant has been named as a defendant in a number of purported class actions brought by direct purchasers (wholesalers and distributors), and indirect purchasers (consumers and retailers) and class actions brought by indirect purchasers of its moist smokeless tobacco products in the states of Kansas and California.

**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONTINGENCIES (continued)

As direct purchasers of Registrant's smokeless tobacco products during the period January 1, 1990 to the present, plaintiffs in those consolidated actions allege individually and on behalf of a putative class of wholesalers and distributors that Registrant violated the federal antitrust laws and has engaged in this conduct unilaterally and in concert with its co-conspirators. Plaintiffs seek to recover unspecified statutory damages, before trebling, and certain equitable and other relief. Registrant has reached a settlement with more than 550 of its direct purchasing customers (wholesalers and distributors) who are potential class members in this putative class action who represent more than 88 percent of Registrant's sales volume based on 2002 sales revenue. For those direct purchasing customers who agreed to settle the lawsuit and release all claims against Registrant, Registrant agreed to delay a planned reduction of its prompt-payment discount terms. The effect of this settlement delayed cost savings planned for 2003 and had no material adverse effect on Registrant's consolidated financial results. In January 2004, Registrant made a second settlement offer to those direct purchasers that chose not to settle the litigation in 2003. Direct purchasers that have settled now represent over 93 percent of Registrant's sales volume, based on 2002 sales revenues.

As indirect purchasers of Registrant's smokeless tobacco products during various periods of time ranging from January 1990 to the date of potential certification of the proposed class, plaintiffs in those actions allege, individually and on behalf of putative class members in a particular state or individually and on behalf of class members in the states of Kansas and California, that Registrant has violated the antitrust laws, unfair and deceptive trade practices statutes and/or common law of those states. Plaintiffs seek to recover compensatory and statutory damages in an amount not to exceed \$75,000 per class member or per putative class member, and certain other relief. The indirect purchaser actions are similar in all material respects. Registrant reached an agreement, which has been approved by the court, to resolve a significant number of the indirect purchaser actions. The jurisdictions covered by the settlement are identified in Registrant's Quarterly Report on Form 10-Q for the period ended June 30, 2004. Pursuant to the approved Stipulation of Settlement, adult consumers will receive coupons redeemable on future purchases of Registrant's moist smokeless tobacco products. Registrant will pay all administrative costs of the settlement and plaintiffs' attorneys' fees. Registrant also intends to pursue settlement of other indirect purchaser actions not covered by the Stipulation of Settlement on substantially similar terms. In this regard, Registrant continues to make progress. Registrant has resolved indirect purchaser actions in approximately 70 percent of the states in which they were filed, with litigation in these states being at various stages of the courts' dismissal processes. Registrant recorded a charge of \$40 million in 2003, which represented its best estimate of the total costs to resolve indirect purchaser actions. At September 30, 2004, the liability associated with this charge decreased to \$32.6 million, predominantly as a result of the payment of plaintiffs' attorneys' fees and administrative costs of the settlement.

(14)

**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONTINGENCIES (continued)

Each of the foregoing actions is derived directly from the Conwood litigation (see Other Matters note). For the plaintiffs in the putative class actions to prevail, they will have to obtain class certification. The plaintiffs in the above actions also will have to obtain favorable determinations on issues relating to liability, causation and damages. Registrant believes, and has been so advised by counsel handling these cases, that it has meritorious defenses in this regard, and they are and will continue to be vigorously defended. Registrant believes that the ultimate outcome of these purported class actions and the Kansas and California class actions will not have a material adverse effect on its consolidated financial results or its consolidated financial position, although if plaintiffs were to prevail, beyond the amounts accrued, the effect of any judgment or settlement could have a material adverse impact on its consolidated financial results in the particular reporting period in which resolved and, depending on the size of any such judgment or settlement, a material adverse effect on its consolidated financial position.

Notwithstanding Registrant's assessment of the financial impact of these actions, management is not able to estimate the amount of loss, if any, beyond the amounts accrued, which could be associated with an adverse resolution.

OTHER MATTERS

On October 22, 2004, the Fair and Equitable Tobacco Reform Act of 2004 (the Tobacco Reform Act) was enacted in connection with a comprehensive federal corporate reform and jobs creation bill. The Tobacco Reform Act effectively repeals all aspects of the U.S. federal government's tobacco farmer support program, including marketing quotas and nonrecourse loans. As a result of the Tobacco Reform Act, the Secretary of Agriculture will impose quarterly assessments on tobacco manufacturers and importers, not to exceed \$10.1 billion over a ten-year period from the date of enactment. Amounts assessed by the Secretary will be impacted by a number of allocation factors, as defined in the Tobacco Reform Act. These quarterly assessments will be used to fund a trust to compensate, or buy out, tobacco quota farmers, in lieu of the repealed federal support program. Registrant does not believe that the assessments imposed under the Tobacco Reform Act will have a material adverse impact on its consolidated financial position, results of operations or cash flows in any reporting period.

On July 9, 2004, Registrant replaced its \$300 million unsecured line of credit with various financial institutions, comprised of a \$150 million, 364-day credit agreement and \$150 million three-year credit agreement (the Previous Credit Facility), with a new \$300 million three-year credit facility (the New Credit Facility). The New Credit Facility requires the maintenance of certain financial ratios, the payment of commitment and administrative fees and includes affirmative and negative covenants customary for facilities of this type. The commitment fee payable on the unused portion of the New Credit Facility is determined based on an interest rate, within a range of rates, dependent upon Registrant's senior unsecured debt rating. The commitment fee currently payable is .15 percent per annum. This New Credit Facility was executed primarily to support commercial paper borrowings. Registrant had no direct borrowings under the New Credit Facility or commercial paper borrowings at September 30, 2004. Fees of approximately \$0.9 million associated with the establishment of the New Credit Facility have been capitalized and will be amortized over the term of the Facility.

**Table of Contents**

UST Inc.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

OTHER MATTERS (continued)

On April 16, 2004, the Registrant resolved the action brought by Miami Cigar & Company, whereby the Registrant agreed to pay plaintiff \$7 million, for which charges were recorded in prior periods. A Stipulation for Dismissal with Prejudice was filed.

On March 15, 2004, Registrant announced significant steps to resolve antitrust actions filed against it as a result of the Conwood litigation. In connection with these actions, Registrant recorded a \$280 million pretax charge in 2003 associated with the following: (1) the resolution of an antitrust action brought by Swedish Match, a smokeless tobacco competitor, (2) an agreement for a proposed resolution of antitrust actions, subject to court approval, which was approved by the court on July 20, 2004, by indirect purchasers in 13 states and the District of Columbia, and (3) the decision to settle other indirect purchaser actions not covered by such agreement. The settlement agreement in the smokeless tobacco competitor action required Registrant to pay \$200 million, which was paid on March 16, 2004, and transfer its cigar operation to Swedish Match, which occurred on June 18, 2004. Included in the 2003 charge of \$280 million was \$40 million, reflecting the fair value of the cigar operation, which approximated its book value. Also included in the 2003 charge was \$40 million, which represented Registrant's best estimate of the total costs to resolve indirect purchaser actions. At September 30, 2004, the liability associated with this charge decreased to \$32.6 million, predominantly as a result of the payment of plaintiffs' attorneys' fees and administrative costs of the settlement. The settlement of the indirect purchaser actions covered by the subject agreement requires Registrant to issue coupons to adult consumers redeemable on future purchases of its moist smokeless tobacco products, as well as pay all administrative costs and attorneys' fees. In addition, Registrant intends to pursue settlement of other indirect purchaser actions not covered by this agreement on substantially similar terms. In this regard, Registrant has made substantial progress. Registrant has resolved indirect purchaser actions in approximately 70 percent of the states in which they were filed, with litigation in these states being at various stages of the courts' dismissal processes.

On January 13, 2003, the Supreme Court of the United States declined to hear Registrant's appeal and let stand the \$1.05 billion Conwood antitrust award, plus interest and other costs, against Registrant, for which a charge was recognized in 2002. In January 2003, Registrant paid the antitrust award in the amount of \$1.262 billion, which included additional interest charges for 2003. Registrant utilized funds held in restricted deposits in the amount of \$1.242 billion and \$19.7 million of additional cash in satisfaction of the award.

**Table of Contents**

UST Inc.  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**  
(Unaudited)

*The following discussion and analysis of Registrant's consolidated results of operations and financial condition should be read in conjunction with the condensed consolidated financial statements and notes to the condensed consolidated financial statements within this Form 10-Q, as well as the consolidated financial statements and notes thereto included in Registrant's 2003 Form 10-K. Herein, Registrant makes forward-looking statements that involve risks, uncertainties and assumptions. Actual results may differ materially from those anticipated in those forward-looking statements as a result of various factors, including, but not limited to, those presented under Cautionary Statement Regarding Forward-Looking Information within Management's Discussion and Analysis.*

**OVERVIEW**

UST Inc. is a holding company for its wholly-owned subsidiaries: U.S. Smokeless Tobacco Company and International Wine & Spirits, Ltd. Through its largest subsidiary, U.S. Smokeless Tobacco Company, Registrant is a leading manufacturer and marketer of moist smokeless tobacco products, including brands such as Copenhagen, Skoal, Rooster, Red Seal and Husky. Through International Wine & Spirits, Ltd., Registrant produces and markets premium wines sold nationally under the Chateau Ste. Michelle, Columbia Crest, Conn Creek and Villa Mt. Eden labels, and sparkling wine under the Domaine Ste. Michelle label.

Registrant conducts its business principally in the United States. Registrant's operations are divided primarily into two segments, Smokeless Tobacco and Wine. Registrant's international operations, which are not significant, are not included within either of these segments and are reported as All Other operations.

In connection with a previously announced agreement to resolve an action brought under the antitrust laws by a smokeless tobacco competitor, Registrant transferred its cigar operation to such competitor on June 18, 2004. Results for this operation and the effects of its disposal are included within Discontinued Operations.

**RESULTS OF OPERATIONS**

**THIRD QUARTER AND FIRST NINE MONTHS OF 2004**

**COMPARED WITH THE THIRD QUARTER AND FIRST NINE MONTHS OF 2003**

**CONSOLIDATED RESULTS**

|                            | <b>Three Months Ended</b> |             | <b>Nine Months Ended September 30,</b> |              |
|----------------------------|---------------------------|-------------|--|--------------|
|                            | <b>September 30,</b>      |             |  |              |
|                            | <b>2004</b>               | <b>2003</b> | <b>2004</b>                            | <b>2003</b>  |
| Net sales                  | \$ 462,023                | \$ 434,672  | \$ 1,359,992                           | \$ 1,288,497 |
| Net earnings               | 133,052                   | 124,049     | 402,634                                | 363,878      |
| Basic earnings per share   | .81                       | .75         | 2.44                                   | 2.18         |
| Diluted earnings per share | .80                       | .74         | 2.42                                   | 2.17         |





**Table of Contents**

UST Inc.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

For the third quarter of 2004, consolidated net sales increased 6.3 percent to \$462 million, operating income increased 5.4 percent to \$232.5 million and net earnings increased 7.3 percent to \$133.1 million, compared to the corresponding 2003 period. Basic and diluted earnings per share for the third quarter of 2004 were \$0.81 and \$0.80, respectively, which reflected a corresponding increase of 8 percent and 8.1 percent over each of the comparative measures in the third quarter of 2003. For the first nine months of 2004, net sales increased 5.5 percent to \$1.36 billion, operating income increased 6 percent to \$687.9 million and net earnings increased 10.7 percent to \$402.6 million, compared to the first nine months of 2003. Basic and diluted earnings per share for the first nine months of 2004 were \$2.44 and \$2.42, respectively, which reflected a corresponding increase of 11.9 percent and 11.5 percent over each of the comparative measures in the first nine months of 2003. The consolidated net sales increases in both 2004 periods were primarily due to higher selling prices for moist smokeless tobacco products, as well as improved case volume for premium wine.

Both 2003 periods included a charge of \$10.4 million, which was the result of a \$6.7 million inventory write-down at F.W. Rickard Seeds, Inc., a second-tier subsidiary, included in cost of products sold in the Smokeless Tobacco segment, and \$3.7 million in other charges, also related to F.W. Rickard Seeds, Inc., included in selling, advertising and administrative (SA&A) expenses. This charge was completely offset by a corresponding reduction in Registrant's incentive compensation (bonus) fund also included in SA&A expenses.

The consolidated gross profit percentage increased slightly in the third quarter of 2004 compared to the third quarter of 2003, mainly due to the inventory write-down in 2003 at F.W. Rickard Seed, Inc. and comparatively higher selling prices for moist smokeless tobacco products, partially offset by higher unit costs for such products in 2004. Increased case volume sales for wine, which sells at lower margins than smokeless tobacco products, also partially offset the increase in gross profit percentage for the quarter. For the first nine months of 2004, the consolidated gross profit percentage decreased slightly from the comparative 2003 percentage, mainly due to higher unit costs for moist smokeless tobacco products, partially offset by higher selling prices for such products. Increased case volume sales for wine had a similar impact on the nine month gross profit percentage as on the quarter.

SA&A expenses increased in both 2004 periods compared to 2003 primarily as a result of the \$10.4 million reduction in expense recorded for Registrant's incentive compensation (bonus) fund in the third quarter of 2003, offset by \$3.7 million in other SA&A charges recorded in the same quarter, both of which related to adjustments recorded at F.W. Rickard Seeds, Inc. SA&A expenses increased in both 2004 periods also as a result of incremental spending for direct selling and advertising initiatives in the Smokeless Tobacco segment in connection with Registrant's plan to grow the smokeless tobacco category, and higher administrative expenses. The nine-month comparison also includes the effect of a \$4.4 million charge, recorded in 2003, related to the bankruptcy filing of a significant smokeless tobacco customer. Corporate expenses increased for the third quarter and first nine months of 2004, due to higher professional fees and other administrative expenses.

**Table of Contents**

UST Inc.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

Registrant's SA&A expenses include legal expenses, which incorporate, among other things, costs of administering and litigating product liability claims. Outside legal fees and other internal and external costs incurred in connection with administering and litigating product liability claims were \$2 million and \$7.7 million, respectively, for the third quarter and first nine months of 2004, compared to \$2.4 million and \$6.7 million in the corresponding 2003 periods.

Net interest expense for both 2004 periods decreased slightly from the corresponding periods in 2003, primarily as a result of higher interest income earned on cash equivalent investments. There was no change between periods in the average amount or rate of debt outstanding.

During the third quarter and first nine months of 2004, various tax audits by the Internal Revenue Service and other taxing authorities were completed and settled. Taking into consideration the results of these settlements, as well as the expiration of certain statutes of limitations and potential changes in facts and circumstances as they exist at this time, Registrant reversed income tax accruals of \$1.1 million and \$20 million, net of federal income tax benefit, in the third quarter and first nine months of 2004, respectively. Registrant's effective tax rate decreased to 37.7 percent and 35 percent for the third quarter and first nine months of 2004, respectively, from 38.2 percent in both corresponding 2003 periods, primarily as a result of the reversal of these accruals.

**DISCONTINUED OPERATIONS**

Net earnings for the third quarter and first nine months of 2004 included after-tax losses of \$0.3 million and \$7.2 million from discontinued operations, respectively, compared to \$0.5 million and \$1.6 million in the corresponding 2003 periods. Discontinued operations reflected the results of Registrant's cigar operation, which was transferred to a smokeless tobacco competitor on June 18, 2004, in connection with the previously announced agreement to resolve an antitrust action. Results of discontinued operations for the third quarter of 2004 reflect additional costs associated with the completion of the transaction. The results for the nine months ended September 30, 2004 included a loss from cigar operations and the recognition of expenses, including a \$3.9 million accrual for income tax contingencies, as well as severance and transaction costs, partially offset by the recognition of the difference between the fair value charge recorded in 2003 and the book value of the entity transferred on June 18, 2004.

**Table of Contents**

UST Inc.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

## SMOKELESS TOBACCO SEGMENT

|                  | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |             |
|------------------|-------------------------------------|-----------|------------------------------------|-------------|
|                  | 2004                                | 2003      | 2004                               | 2003        |
| Net sales        | \$396,369                           | \$375,994 | \$1,182,759                        | \$1,128,963 |
| Operating profit | 229,503                             | 218,144   | 681,159                            | 645,974     |

Net sales for the Smokeless Tobacco segment increased 5.4 percent to \$396.4 million and 4.8 percent to \$1.183 billion for the third quarter and first nine months of 2004, respectively, versus the corresponding 2003 periods, and accounted for approximately 87 percent of 2004 consolidated year-to-date net sales. The increase in both 2004 periods was mainly due to higher selling prices for moist smokeless tobacco products partially offset in the first nine months of 2004 by increased sales incentive spending and promotions. Sales incentives in 2004 included costs associated with Registrant's new brand-building customer incentive plan, the STEPS Rewards program, as well as other discounts. Sales of promoted cans, together with spending on sales incentives, decreased slightly for the quarter. The third quarter net sales increase also reflected the continuation of an improving trend in overall product mix from the second quarter comparison. Overall net volume for moist smokeless tobacco products increased 1.2 percent to 161.2 million cans for the third quarter of 2004 and 0.8 percent to 482.6 million cans for the first nine months of 2004, compared to the corresponding prior year periods.

Net unit volume for premium products fell slightly by 0.7 percent and 1.3 percent, respectively, for the third quarter and first nine months of 2004 compared to the corresponding 2003 periods, primarily as a result of a reduction in pre-pack promotional volume of 34.2 percent and 14.7 percent in the same comparative periods.

Net unit volume of price value products increased 18.9 percent and 21.5 percent in the third quarter and first nine months of 2004, respectively, compared to the corresponding 2003 periods. Net unit volume for both 2004 periods included increased pre-pack promotional unit volume, mainly due to the promotion of Red Seal products and the continued expansion of Registrant's sub-price value product, Husky. Red Seal, Registrant's traditional price value product, and Husky accounted for 11 percent of both the third quarter and first nine months of 2004 total moist smokeless tobacco net unit volume, as compared to 9.4 percent and 9.2 percent in the corresponding 2003 periods.

Net unit volume for the third quarter and first nine months of 2004 included 17.2 million and 42.3 million cans, respectively, of new products launched within the last three years, representing approximately 10.6 percent and 8.8 percent, respectively, of total moist smokeless unit volume. These new products included Skoal Long Cut Apple Blend, Skoal Long Cut Berry Blend, Skoal Long Cut Vanilla Blend, Copenhagen and Skoal Pouches, new Red Seal products and Husky.

**Table of Contents**

UST Inc.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

Registrant's Retail Activity Data Share & Volume Tracking System (RAD-SVT), which measures shipments to retail, indicates that for the 26-week period ended September 4, 2004, total smokeless category retail shipments increased 6 percent over the similar prior year period, on a can-volume basis. The premium segment's decline moderated to 0.8 percent, with Registrant's premium net volume remaining flat in the comparative period. The value segments, which include traditional price value and sub-price value, increased 24.7 percent during the same period, with Registrant's net volume of combined traditional price value and sub-price value increasing 18.7 percent in the comparative period. Although Registrant's share of total category declined 2.8 percentage points to 69.4 percent, Registrant's retail shipments on a can-volume basis increased 1.9 percent from the similar prior year period. RAD-SVT information is provided as an indication of current domestic moist smokeless tobacco trends from wholesale to retail and is not intended as a basis for measuring Registrant's financial performance. This information can vary significantly from Registrant's actual results due to the fact that Registrant reports net shipments to wholesale, while RAD-SVT measures shipments from wholesale to retail. In addition, differences in the time periods measured, as well as new product introductions and promotions affect comparisons of Registrant's actual results to those from RAD-SVT.

Cost of products sold decreased 2.3 percent in the third quarter of 2004 predominantly related to a \$6.7 million charge recorded in the third quarter of 2003 related to the inventory write-down at F.W. Rickard Seeds, Inc. For the first nine months of 2004, cost of products sold increased 4.9 percent, predominantly related to higher unit costs for moist smokeless tobacco products and a \$2.5 million inventory write-down at F.W. Rickard Seeds, Inc. recorded in 2004, partially offset by the aforementioned \$6.7 million charge in 2003.

Segment gross profit increased 7.1 percent for the third quarter and 4.7 percent for the first nine months of 2004, compared to the corresponding 2003 periods. In both periods, higher selling prices for moist smokeless tobacco products were partially offset by the factors adversely impacting cost of products sold. The gross profit percentage increased 1.3 percent for the third quarter and remained flat for the first nine months of 2004, compared to the corresponding 2003 periods, as a result of the aforementioned factors.

**Table of Contents**

UST Inc.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

Selling and advertising expenses increased 4.7 percent and 9.4 percent, respectively, in the third quarter and first nine months of 2004 compared to the corresponding 2003 periods, primarily due to higher spending on direct marketing and category advertising programs, mainly in connection with Registrant's initiatives to attract adult smokers through a direct mail campaign, print advertising and one-on-one marketing. This increased spending, which was in line with Registrant's plans to increase smokeless tobacco category growth, was partially offset by lower spending associated with a customer sales alliance program, which was replaced with the aforementioned STEPS Rewards program in the first quarter of 2004. Indirect selling expenses increased in the third quarter and in the first nine months of 2004 compared to respective 2003 periods. Affecting both periods were costs associated with the implementation of Registrant's smokeless tobacco category growth plans, which included the effect of additional headcount. Administrative expenses increased for the third quarter of 2004 and decreased for the first nine months of 2004, compared to the similar 2003 periods. Both periods included the effects of the aforementioned reduction in the bonus fund, partially offset by the non-inventory portion of the F.W. Rickard Seeds charge, both recorded in 2003. The third quarter of 2004 also included higher legal and other administrative spending, while the nine-month comparison reflects lower legal spending in 2004 along with the \$4.4 million charge recorded in the first quarter of 2003 related to the bankruptcy filing of a significant wholesale customer.

Segment operating profit increased 5.2 percent and 5.4 percent, respectively, for the third quarter and first nine months of 2004 to \$229.5 million and \$681.2 million, respectively, compared to the corresponding 2003 periods.

**WINE SEGMENT**

|                  | <b>Three Months Ended<br/>September 30,</b> |             | <b>Nine Months Ended<br/>September 30,</b> |             |
|------------------|---|-------------|--|-------------|
|                  | <b>2004</b>                                 | <b>2003</b> | <b>2004</b>                                | <b>2003</b> |
| Net sales        | \$56,822                                    | \$50,034    | \$150,360                                  | \$135,837   |
| Operating profit | 6,152                                       | 4,492       | 18,243                                     | 13,471      |

Wine segment net sales increased 13.6 percent and 10.7 percent for the third quarter and first nine months of 2004, respectively, compared to the prior year periods and accounted for approximately 11 percent of consolidated year-to-date 2004 net sales. The increase was primarily attributable to 11.5 percent and 8.3 percent growth in premium case volume for the third quarter and nine month period, respectively. This volume growth was driven by recent product introductions, such as Red Diamond and Stimson Estate Cellars. Case volume for Chateau Ste. Michelle and Columbia Crest, Registrant's two leading brands, increased 3.9 percent and 13.6 percent, respectively, for the third quarter and 5 percent and 8.8 percent, respectively, for the first nine months of 2004, compared to the corresponding 2003 periods, despite a difficult competitive environment. These two brands accounted for 78.4 percent of Registrant's total year-to-date 2004 premium wine case volume.

**Table of Contents**

UST Inc.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

Cost of products sold increased 10.8 percent for the third quarter and 9.2 percent for the first nine months of 2004, primarily as a result of the aforementioned higher case volumes. Gross profit for the Wine segment increased in both 2004 periods, compared to the similar 2003 periods, primarily as a result of the favorable volume comparisons and a favorable shift in mix. The improved mix was particularly evident for the Chateau Ste. Michelle brand, which had stronger sales of its higher-margin Chardonnay and Merlot varietals than those of its lower-margin Riesling. The segment gross profit percentage increased in both 2004 periods, as a result of the favorable shifts in product mix, partially offset by somewhat higher unit costs.

Selling and advertising expenses decreased for both the third quarter and first nine months of 2004, respectively, compared to the corresponding 2003 periods, primarily due to lower point of sale and public relations expenses, partially offset by higher spending for samples and trade promotions. Indirect selling, administrative and other expenses increased for the third quarter and the first nine months of 2004, compared to the corresponding 2003 periods. Both 2004 periods included the effects of a planned increase in the sales force headcount to broaden distribution, as well as a \$0.9 million adjustment recorded in the third quarter of 2004 to write down the fair value of a property held for disposition.

Operating profit for the Wine segment increased 37 percent to \$6.2 million and 35.4 percent to \$18.2 million for the third quarter and first nine months of 2004, respectively, versus the corresponding 2003 periods.

**ALL OTHER OPERATIONS**

|                  | <b>Three Months Ended<br/>September 30,</b> |             | <b>Nine Months Ended<br/>September 30,</b> |             |
|------------------|---|-------------|--|-------------|
|                  | <b>2004</b>                                 | <b>2003</b> | <b>2004</b>                                | <b>2003</b> |
| Net sales        | \$8,832                                     | \$8,644     | \$26,873                                   | \$23,697    |
| Operating profit | 3,052                                       | 2,648       | 7,550                                      | 5,737       |

Net sales for All Other operations increased 2.2 percent to \$8.8 million and 13.4 percent to \$26.9 million for the third quarter and first nine months of 2004, respectively, compared to the corresponding 2003 periods, accounting for 2 percent of 2004 consolidated year-to-date net sales. Higher unit volume for moist smokeless tobacco sold by Registrant's international operation was the source of this increase in both 2004 periods. All Other operations reported an operating profit of \$3.1 million for the third quarter and \$7.6 million for the first nine months of 2004, compared to \$2.6 million and \$5.7 million for the corresponding 2003 periods. Both 2004 periods were favorably affected by the improved sales results and lower spending on advertising, and were partially offset by higher professional fees, which had a greater impact on results for the first nine months of 2004. The results for the cigar business, previously reported as All Other operations, have been reflected as Discontinued Operations for all periods presented, and have been eliminated from the results reflected above.

**Table of Contents**UST Inc.  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

## LIQUIDITY AND CAPITAL RESOURCES:

## CHANGES IN FINANCIAL CONDITION SINCE DECEMBER 31, 2003

|                                 | <b>Nine Months Ended September 30,</b> |             |
|---------------------------------|--|-------------|
|                                 | <b>2004</b>                            | <b>2003</b> |
| Net cash provided by (used in): |  |             |
| Operating activities            | \$ 412,585                             | \$(836,338) |
| Investing activities            | (36,089)                               | (31,076)    |
| Financing activities            | (292,526)                              | 911,970     |

For the first nine months of 2004, net cash provided by operating activities was \$412.6 million compared to net cash used in operating activities of \$836.3 million in the first nine months of 2003. The 2004 amount included net cash from operating activities of \$621.5 million, partially offset by Registrant's payment of the \$200 million cash portion of the antitrust litigation settlement with a smokeless tobacco competitor, in addition to legal fees and other costs associated with the settlement of certain indirect purchaser antitrust claims. The 2003 amount included a payment of a \$1.262 billion judgment in connection with an antitrust litigation loss, partially offset by net cash provided by other operating activities of \$425.7 million. The primary sources of cash in 2004 are comprised of net earnings generated mainly by the Smokeless Tobacco segment and an increase in income taxes payable. Other than the payment associated with the antitrust litigation, the most significant uses of cash in operations for 2004 were for the payment of accounts payable and accrued expenses incurred in the normal course of business, including purchases of leaf tobacco for use in moist smokeless tobacco products. Registrant estimates that 2004 overall raw material inventory purchases for leaf tobacco and grapes will approximate amounts expended in 2003.

Net cash used in investing activities was \$36.1 million in 2004 versus \$31.1 million in 2003. Expenditures for both years were related to purchases of property, plant and equipment. Registrant expects spending under the 2004 capital program to approximate \$66.7 million.

For the first nine months of 2004, Registrant's net cash used in financing activities was \$292.5 million, compared to net cash provided by financing activities of approximately \$912 million during the similar 2003 period. Proceeds from the issuance of stock increased in 2004, versus the prior year period, primarily as a result of increased stock option exercise activity. The dividends paid during the first nine months of 2004 were greater than those in the corresponding 2003 period as a result of the 4 percent dividend rate increase approved by the Board of Directors in December 2003, partially offset by a lower number of issued and outstanding shares. Through the first nine months of 2004, Registrant utilized \$112.4 million to repurchase common stock under its share repurchase program, which is consistent with spending under the program in 2003. During 2003, Registrant utilized \$1.242 billion of funds held in restricted deposits to substantially pay the aforementioned antitrust judgment.

As a result of the aforementioned sources and uses of cash, Registrant's cash and cash equivalents balance increased \$84 million from December 31, 2003 to \$522 million at September 30, 2004.





**Table of Contents**

UST Inc.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

On July 9, 2004, Registrant replaced its \$300 million unsecured line of credit with various financial institutions, comprised of a \$150 million, 364-day credit agreement and \$150 million three-year credit agreement (the Previous Credit Facility ), with a new \$300 million three-year credit facility (the New Credit Facility ). The New Credit Facility requires the maintenance of certain financial ratios, the payment of commitment and administrative fees and includes affirmative and negative covenants customary for facilities of this type. The commitment fee payable on the unused portion of the New Credit Facility is determined based on an interest rate, within a range of rates, dependent upon Registrant's senior unsecured debt rating. The commitment fee currently payable is .15 percent per annum. This New Credit Facility was executed primarily to support commercial paper borrowings. Registrant had no direct borrowings under the New Credit Facility or commercial paper borrowings at September 30, 2004. Fees of approximately \$0.9 million associated with the establishment of the New Credit Facility have been capitalized and will be amortized over the term of the Facility.

Registrant will continue to have significant cash requirements for the remainder of 2004, primarily for the payment of dividends, the repurchase of common stock and capital spending. Funds generated from net earnings will be the primary means of meeting cash requirements over this period.

**AGGREGATE CONTRACTUAL OBLIGATIONS**

There have been no material changes in Registrant's aggregate contractual obligations since December 31, 2003, with the exception of the execution of leaf tobacco purchases in connection with normal purchase contracts. Through September 30, 2004, Registrant had executed \$29.7 million in leaf tobacco purchases related to contracts outstanding at December 31, 2003. At September 30, 2004, Registrant was obligated to make future payments in the following twelve-month period of approximately \$65.1 million for leaf tobacco to be used in the production of moist smokeless tobacco products.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes in market risk since December 31, 2003.

**ITEM 4. CONTROLS AND PROCEDURES**

Registrant, under the direction of the Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ), has reviewed and evaluated its disclosure controls and procedures as of the end of the period covered by this report. Based on such evaluation, Registrant's CEO and CFO have concluded, as of the date of such evaluation, that Registrant's disclosure controls and procedures are reasonably designed to be effective for the purposes for which they are intended.

There have not been any significant changes in Registrant's internal control over financial reporting during the fiscal quarter ended September 30, 2004 that have materially affected, or are reasonably likely to materially affect, Registrant's internal control over financial reporting.

**Table of Contents**

UST Inc.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

Reference is made to the section captioned "Cautionary Statement Regarding Forward-Looking Information" which was filed as part of Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations of Registrant's 2003 Form 10-K, regarding important factors that could cause actual results to differ materially from those contained in any forward-looking statement made by Registrant, including forward-looking statements contained in this report.

(26)

---

**Table of Contents**

UST Inc.  
PART II OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

On September 9, 2004, Registrant was served with a Summons and Class Action Complaint in an action entitled Thomas K. Osborn, et al. v. United States Tobacco Company, et al., Supreme Court of the State of New York, County of Greene (Index No. 04-809). This case was brought by an individual plaintiff on behalf of himself and a purported class of indirect purchasers of Registrant's smokeless tobacco products in the State of New York during the period January 1, 1990 to the present. Plaintiffs allege Registrant violated the consumer protection law as well as the common law of New York. Plaintiffs seek unspecified compensatory and statutory damages in an amount not to exceed \$75,000 (including trebling) per putative class member and other relief.

The Osborn action is derived from the previous antitrust action brought against Registrant by its competitor, Conwood Company L.P. For the plaintiffs in this action to prevail, they will have to obtain class certification and favorable determinations on issues relating to liability, causation and damages. Registrant believes, and has been so advised by counsel handling these cases, that it has meritorious defenses in all such cases. Except as to Registrant's willingness to consider alternative solutions for resolving such cases, all such cases are, and will continue to be, vigorously defended. Registrant intends to pursue settlement of this indirect purchaser action on substantially similar terms as those set forth in the Stipulation of Settlement (see Contingencies note).

In Susan Smith, as Guardian for William Cole Cooper, a Minor v. UST Inc., et al., United States District Court for the District of Idaho (Civ. 04-170-E-BLW), on September 21, 2004, plaintiff filed a Corrected First Amended Complaint withdrawing its claim for punitive damages. This action was described in the Form 10-Q for the period ended March 31, 2004.

In accordance with Registrant's stated intent to pursue settlement of the indirect purchaser actions (see Contingencies note), the following actions have been dismissed:

In Philip Edward Davis, et al. v. United States Tobacco Company, et al., Circuit Court for Jefferson County, Tennessee at Dandridge (Case No. 17,305 IV), on July 20, 2004 the court dismissed the case with prejudice. This action was described in the Form 10-Q for the period ended March 31, 2000.

In David Anklam, et al. v. United States Tobacco Company, et al., District Court of North Dakota, Morton County, on August 12, 2004, the parties filed a stipulation of dismissal thereby dismissing the case with prejudice. This action was described in the Form 10-Q for the period ended March 31, 2004.

In Henry Mascagni v. United States Tobacco Company, Circuit Court of Washington County, Mississippi (Case No. C12002-392), on August 27, 2004, the court entered an order dismissing the case with prejudice. This action was described in the Form 10-K for the year ended December 31, 2002.

**Table of Contents**

UST Inc.

ITEM 1. LEGAL PROCEEDINGS (continued)

In Toby Campbell, et al. v. U.S. Smokeless Tobacco Company, et al., Superior Court of Arizona, Maricopa County (No. CV-2003-019067), on September 3, 2004, the court entered an order dismissing the case with prejudice. This action was described in the Form 10-Q for the period ended September 30, 2003.

In Cody Petsche, et al. v. U.S. Smokeless Tobacco Company, et al., District Court of Lancaster County, Nebraska (No. C104-1788), on September 10, 2004, the court dismissed the case with prejudice. This action was described in the Form 10-Q for the period ended June 30, 2004.

In Freddy D. Phillips, et al. v. United States Tobacco Company, et al., Circuit Court of Franklin County, Arkansas, Ozark District (CIV-2004-69), on September 23, 2004, the court entered an order granting plaintiffs motion for dismissal with prejudice. This action was described in the Form 10-Q for the period ended June 30, 2004.

In William Plume, et al. v. United States Tobacco Company, et al., Circuit Court of the City of St. Louis, Missouri (No. 042-1267) on September 28, 2004, plaintiff filed a memorandum of dismissal thereby dismissing the case without prejudice. This action was described in the Form 10-Q for the period ended March 31, 2004.

In Charles Brown, et al. v. United States Tobacco Company, et al., Circuit Court of Tennessee, Hamilton County (No. 04-C-222), on September 29, 2004, the court entered an order dismissing the case without prejudice. This action was described in the Form 10-K for the year ended December 31, 2003.

In Scott R. Adams, et al. v. U.S. Smokeless Tobacco Company, et al., Superior Court of Maine, Penobscot County (No. CV-2004-92), on October 8, 2004, the court dismissed the case with prejudice. This action was described in the Form 10-Q for the period ended June 30, 2004.

(28)

---

**Table of Contents**

UST Inc.

PART II OTHER INFORMATION (continued)

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table presents the monthly share repurchases during the quarter ended September 30, 2004:

| <b>Period</b>                       | <b>Total<br/>Number of<br/>Shares<br/>Purchased</b> | <b>Average<br/>Price<br/>Paid<br/>Per<br/>Share</b> | <b>Total<br/>Number<br/>of Shares<br/>Purchased<br/>as<br/>Part of the<br/>Repurchase<br/>Program<br/>(1)</b> | <b>Maximum<br/>Number of<br/>Shares that<br/>May Yet Be<br/>Purchased<br/>Under the<br/>Repurchase<br/>Program (1)</b> |
|-------------------------------------|---|---|---|--|
| July (7/1/2004 - 7/31/2004)         | 258,900   | \$37.04   | 258,900   | 4,284,689  |
| August (8/1/2004 - 8/31/2004)       | 400,800   | \$38.35   | 400,800   | 3,883,889  |
| September<br>(9/1/2004 - 9/30/2004) | 314,000   | \$39.89   | 314,000   | 3,569,889  |
| <b>Total</b>                        | <b>973,700</b>                                      | <b>\$38.50</b>                                      | <b>973,700</b>  |  |

(1) In October 1999, Registrant authorized a program to repurchase shares of its outstanding common stock up to a maximum of 20 million shares. There is currently no stated expiration date for this program.

## ITEM 6. EXHIBITS

|              |                                 |
|--------------|---------------------------------|
| Exhibit 31.1 | Section 302 Certification (CEO) |
| Exhibit 31.2 | Section 302 Certification (CFO) |
| Exhibit 32   | Section 906 Certification       |

(29)

**Table of Contents**

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UST Inc.  
(Registrant)

Date November 4, 2004

/s/ Robert T. D Alessandro

---

Robert T. D Alessandro  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer)

/s/ James D. Patracuolla

---

James D. Patracuolla  
Vice President and Controller (Principal Accounting  
Officer)

(30)