

DENNYS CORP  
Form 10-Q  
November 09, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2015

Commission File Number 0-18051

DENNY'S CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of  
incorporation or organization)

13-3487402  
(I.R.S. Employer  
Identification No.)

203 East Main Street  
Spartanburg, South Carolina 29319-0001  
(Address of principal executive offices)  
(Zip Code)

(864) 597-8000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

|                                               |                          |                   |                                     |                       |                          |                           |                          |
|-----------------------------------------------|--------------------------|-------------------|-------------------------------------|-----------------------|--------------------------|---------------------------|--------------------------|
| Large accelerated filer                       | <input type="checkbox"/> | Accelerated filer | <input checked="" type="checkbox"/> | Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input type="checkbox"/> |
| (Do not check if a smaller reporting company) |                          |                   |                                     |                       |                          |                           |                          |

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

As of November 5, 2015, 80,547,040 shares of the registrant's common stock, par value \$.01 per share, were outstanding.

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## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

Denny's Corporation and Subsidiaries  
Condensed Consolidated Balance Sheets  
(Unaudited)

|                                                                                                                                                                                                             | September 30,<br>2015<br>(In thousands) | December 31,<br>2014 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|----------------------|
| <b>Assets</b>                                                                                                                                                                                               |                                         |                      |
| Current assets:                                                                                                                                                                                             |                                         |                      |
| Cash and cash equivalents                                                                                                                                                                                   | \$8,601                                 | \$3,074              |
| Receivables                                                                                                                                                                                                 | 13,187                                  | 18,059               |
| Inventories                                                                                                                                                                                                 | 2,908                                   | 2,952                |
| Assets held for sale                                                                                                                                                                                        | 75                                      | —                    |
| Current deferred income taxes                                                                                                                                                                               | 23,097                                  | 24,310               |
| Prepaid and other current assets                                                                                                                                                                            | 8,035                                   | 7,676                |
| Total current assets                                                                                                                                                                                        | 55,903                                  | 56,071               |
| Property, net of accumulated depreciation of \$250,253 and \$255,089, respectively                                                                                                                          | 117,402                                 | 109,777              |
| Goodwill                                                                                                                                                                                                    | 31,898                                  | 31,451               |
| Intangible assets, net                                                                                                                                                                                      | 46,211                                  | 46,278               |
| Deferred financing costs, net                                                                                                                                                                               | 2,220                                   | 1,614                |
| Noncurrent deferred income taxes                                                                                                                                                                            | 12,247                                  | 19,252               |
| Other noncurrent assets                                                                                                                                                                                     | 23,826                                  | 25,415               |
| Total assets                                                                                                                                                                                                | \$289,707                               | \$289,858            |
| <b>Liabilities</b>                                                                                                                                                                                          |                                         |                      |
| Current liabilities:                                                                                                                                                                                        |                                         |                      |
| Current maturities of long-term debt                                                                                                                                                                        | \$—                                     | \$4,125              |
| Current maturities of capital lease obligations                                                                                                                                                             | 3,313                                   | 3,609                |
| Accounts payable                                                                                                                                                                                            | 13,749                                  | 13,250               |
| Other current liabilities                                                                                                                                                                                   | 57,121                                  | 59,432               |
| Total current liabilities                                                                                                                                                                                   | 74,183                                  | 80,416               |
| Long-term liabilities:                                                                                                                                                                                      |                                         |                      |
| Long-term debt, less current maturities                                                                                                                                                                     | 150,000                                 | 135,875              |
| Capital lease obligations, less current maturities                                                                                                                                                          | 16,392                                  | 15,204               |
| Liability for insurance claims, less current portion                                                                                                                                                        | 16,960                                  | 18,005               |
| Other noncurrent liabilities and deferred credits                                                                                                                                                           | 39,720                                  | 38,775               |
| Total long-term liabilities                                                                                                                                                                                 | 223,072                                 | 207,859              |
| Total liabilities                                                                                                                                                                                           | 297,255                                 | 288,275              |
| <b>Commitments and contingencies</b>                                                                                                                                                                        |                                         |                      |
| <b>Shareholders' equity</b>                                                                                                                                                                                 |                                         |                      |
| Common stock \$0.01 par value; shares authorized - 135,000; September 30, 2015: 106,437 shares issued and 81,857 shares outstanding; December 31, 2014: 105,818 shares issued and 84,707 shares outstanding | \$1,064                                 | \$1,058              |

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|                                                                 |           |            |   |
|-----------------------------------------------------------------|-----------|------------|---|
| Paid-in capital                                                 | 575,506   | 571,674    |   |
| Deficit                                                         | (411,004  | ) (438,221 | ) |
| Accumulated other comprehensive loss, net of tax                | (25,846   | ) (24,602  | ) |
| Shareholders' equity before treasury stock                      | 139,720   | 109,909    |   |
| Treasury stock, at cost, 24,580 and 21,111 shares, respectively | (147,268  | ) (108,326 | ) |
| Total shareholders' (deficit) equity                            | (7,548    | ) 1,583    |   |
| Total liabilities and shareholders' equity                      | \$289,707 | \$289,858  |   |
| See accompanying notes                                          |           |            |   |

Denny's Corporation and Subsidiaries  
Condensed Consolidated Statements of Income  
(Unaudited)

|                                                  | Quarter Ended<br>September 30,<br>2015 | September 24,<br>2014 | Three Quarters Ended<br>September 30,<br>2015 | September 24,<br>2014 |
|--------------------------------------------------|----------------------------------------|-----------------------|-----------------------------------------------|-----------------------|
| (In thousands, except per share amounts)         |                                        |                       |                                               |                       |
| Revenue:                                         |                                        |                       |                                               |                       |
| Company restaurant sales                         | \$89,279                               | \$82,827              | \$263,890                                     | \$243,269             |
| Franchise and license revenue                    | 34,499                                 | 34,205                | 103,378                                       | 100,297               |
| Total operating revenue                          | 123,778                                | 117,032               | 367,268                                       | 343,566               |
| Costs of company restaurant sales:               |                                        |                       |                                               |                       |
| Product costs                                    | 23,289                                 | 21,364                | 66,609                                        | 63,274                |
| Payroll and benefits                             | 34,249                                 | 32,507                | 101,118                                       | 97,584                |
| Occupancy                                        | 5,164                                  | 5,418                 | 14,972                                        | 15,445                |
| Other operating expenses                         | 12,388                                 | 12,514                | 36,019                                        | 35,322                |
| Total costs of company restaurant sales          | 75,090                                 | 71,803                | 218,718                                       | 211,625               |
| Costs of franchise and license revenue           | 10,649                                 | 11,309                | 32,843                                        | 32,639                |
| General and administrative expenses              | 16,008                                 | 13,439                | 49,771                                        | 41,623                |
| Depreciation and amortization                    | 5,422                                  | 5,185                 | 15,760                                        | 15,704                |
| Operating (gains), losses and other charges, net | 886                                    | 587                   | 1,722                                         | 1,049                 |
| Total operating costs and expenses, net          | 108,055                                | 102,323               | 318,814                                       | 302,640               |
| Operating income                                 | 15,723                                 | 14,709                | 48,454                                        | 40,926                |
| Interest expense, net                            | 2,327                                  | 2,284                 | 6,678                                         | 6,880                 |
| Other nonoperating expense (income), net         | 592                                    | (33)                  | 538                                           | (465)                 |
| Net income before income taxes                   | 12,804                                 | 12,458                | 41,238                                        | 34,511                |
| Provision for income taxes                       | 3,854                                  | 4,115                 | 14,021                                        | 11,464                |
| Net income                                       | \$8,950                                | \$8,343               | \$27,217                                      | \$23,047              |
| Basic net income per share                       | \$0.11                                 | \$0.10                | \$0.32                                        | \$0.27                |
| Diluted net income per share                     | \$0.11                                 | \$0.10                | \$0.32                                        | \$0.26                |
| Basic weighted average shares outstanding        | 82,923                                 | 85,061                | 83,952                                        | 86,882                |
| Diluted weighted average shares outstanding      | 85,056                                 | 86,983                | 86,067                                        | 88,844                |

See accompanying notes

Denny's Corporation and Subsidiaries  
Condensed Consolidated Statements of Comprehensive Income  
(Unaudited)

|                                                                                                                                               | Quarter Ended<br>September 30,<br>2015<br>(In thousands) | September 24,<br>2014 | Three Quarters Ended<br>September 30,<br>2015 | September 24,<br>2014 |
|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-----------------------|-----------------------------------------------|-----------------------|
| Net income                                                                                                                                    | \$8,950                                                  | \$8,343               | \$27,217                                      | \$23,047              |
| Other comprehensive (loss) income,<br>net of tax:                                                                                             |                                                          |                       |                                               |                       |
| Minimum pension liability<br>adjustment, net of tax expense of<br>\$169, \$90, \$507 and \$271                                                | 265                                                      | 141                   | 793                                           | 422                   |
| Recognition of unrealized (loss) gain<br>on hedge transactions, net of tax<br>(benefit) expense of \$(2,266), \$103,<br>\$(1,303) and \$(460) | (3,542)                                                  | ) 159                 | (2,037                                        | ) (718)               |
| Other comprehensive (loss) income                                                                                                             | (3,277                                                   | ) 300                 | (1,244                                        | ) (296)               |
| Total comprehensive income                                                                                                                    | \$5,673                                                  | \$8,643               | \$25,973                                      | \$22,751              |

See accompanying notes

Denny's Corporation and Subsidiaries  
Condensed Consolidated Statement of Shareholders' Equity  
(Unaudited)

|                                                       | Common Stock   |         | Treasury Stock |             | Paid-in   | (Deficit)   | Accumulated Other Comprehensive Loss, Net | Total Shareholders' Equity (Deficit) |
|-------------------------------------------------------|----------------|---------|----------------|-------------|-----------|-------------|-------------------------------------------|--------------------------------------|
|                                                       | Shares         | Amount  | Shares         | Amount      | Capital   |             |                                           |                                      |
|                                                       | (In thousands) |         |                |             |           |             |                                           |                                      |
| Balance, December 31, 2014                            | 105,818        | \$1,058 | (21,111)       | \$(108,326) | \$571,674 | \$(438,221) | \$ (24,602 )                              | \$ 1,583                             |
| Net income                                            | —              | —       | —              | —           | —         | 27,217      | —                                         | 27,217                               |
| Other comprehensive income                            | —              | —       | —              | —           | —         | —           | (1,244 )                                  | (1,244 )                             |
| Share-based compensation on equity classified awards  | —              | —       | —              | —           | 2,391     | —           | —                                         | 2,391                                |
| Purchase of treasury stock                            | —              | —       | (3,469 )       | \$(38,942 ) | —         | —           | —                                         | \$(38,942 )                          |
| Issuance of common stock for share-based compensation | 502            | 5       | —              | —           | (5 )      | —           | —                                         | —                                    |
| Exercise of common stock options                      | 117            | 1       | —              | —           | 470       | —           | —                                         | 471                                  |
| Tax benefit from share-based compensation             | —              | —       | —              | —           | 976       | —           | —                                         | 976                                  |
| Balance, September 30, 2015                           | 106,437        | \$1,064 | (24,580)       | \$(147,268) | \$575,506 | \$(411,004) | \$ (25,846 )                              | \$ (7,548 )                          |

See accompanying notes

Denny's Corporation and Subsidiaries  
Condensed Consolidated Statements of Cash Flows  
(Unaudited)

|                                                                                     | Three Quarters Ended  |                       |
|-------------------------------------------------------------------------------------|-----------------------|-----------------------|
|                                                                                     | September 30,<br>2015 | September 24,<br>2014 |
|                                                                                     | (In thousands)        |                       |
| Cash flows from operating activities:                                               |                       |                       |
| Net income                                                                          | \$27,217              | \$23,047              |
| Adjustments to reconcile net income to cash flows provided by operating activities: |                       |                       |
| Depreciation and amortization                                                       | 15,760                | 15,704                |
| Operating (gains), losses and other charges, net                                    | 1,722                 | 1,049                 |
| Amortization of deferred financing costs                                            | 366                   | 362                   |
| Loss (gain) on early extinguishments of debt                                        | 260                   | (54)                  |
| Loss on change in the fair value of interest rate caps                              | —                     | 11                    |
| Deferred income tax expense                                                         | 9,013                 | 8,118                 |
| Share-based compensation                                                            | 5,505                 | 2,993                 |
| Changes in assets and liabilities:                                                  |                       |                       |
| Decrease (increase) in assets:                                                      |                       |                       |
| Receivables                                                                         | 4,626                 | 2,325                 |
| Inventories                                                                         | 44                    | 138                   |
| Other current assets                                                                | (358)                 | ) 1,089               |
| Other assets                                                                        | 726                   | (1,668)               |
| Increase (decrease) in liabilities:                                                 |                       |                       |
| Accounts payable                                                                    | 1,134                 | 1,797                 |
| Accrued salaries and vacations                                                      | (2,278)               | ) (620)               |
| Accrued taxes                                                                       | 1,389                 | 1,753                 |
| Other accrued liabilities                                                           | (6,655)               | ) (5,437)             |
| Other noncurrent liabilities and deferred credits                                   | (1,544)               | ) (2,366)             |
| Net cash flows provided by operating activities                                     | 56,927                | 48,241                |
| Cash flows from investing activities:                                               |                       |                       |
| Capital expenditures                                                                | (18,432)              | ) (17,880)            |
| Acquisition of restaurants and real estate                                          | (2,330)               | ) —                   |
| Proceeds from disposition of property                                               | —                     | 61                    |
| Collections on notes receivable                                                     | 1,359                 | 1,788                 |
| Issuance of notes receivable                                                        | (1,151)               | ) (1,167)             |
| Net cash flows used in investing activities                                         | (20,554)              | ) (17,198)            |
| Cash flows from financing activities:                                               |                       |                       |
| Revolver borrowings                                                                 | 167,500               | 22,200                |
| Revolver payments                                                                   | (102,750)             | ) (20,450)            |
| Long-term debt payments                                                             | (57,486)              | ) (5,340)             |
| Proceeds from exercise of stock options                                             | 471                   | 970                   |
| Tax withholding on share-based payments                                             | (982)                 | ) (419)               |
| Tax benefit for share-based compensation                                            | 976                   | 627                   |
| Deferred financing costs                                                            | (1,265)               | ) —                   |
| Purchase of treasury stock                                                          | (37,310)              | ) (32,073)            |
| Net bank overdrafts                                                                 | —                     | 1,949                 |
| Net cash flows used in financing activities                                         | (30,846)              | ) (32,536)            |

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|                                                  |         |         |   |
|--------------------------------------------------|---------|---------|---|
| Increase (decrease) in cash and cash equivalents | 5,527   | (1,493  | ) |
| Cash and cash equivalents at beginning of period | 3,074   | 2,943   |   |
| Cash and cash equivalents at end of period       | \$8,601 | \$1,450 |   |

See accompanying notes

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Denny's Corporation and Subsidiaries  
Notes to Condensed Consolidated Financial Statements  
(Unaudited)

Note 1. Introduction and Basis of Presentation

Denny's Corporation, or Denny's, is one of America's largest full-service restaurant chains based on number of restaurants. At September 30, 2015, the Denny's brand consisted of 1,700 restaurants, 1,539 of which were franchised/licensed restaurants and 161 of which were company operated.

Our unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Therefore, certain information and notes normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted. In our opinion, all adjustments considered necessary for a fair presentation of the interim periods presented have been included. Such adjustments are of a normal and recurring nature. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions; however, we believe that our estimates, including those for the above-described items, are reasonable.

These interim condensed consolidated financial statements should be read in conjunction with our consolidated financial statements and notes thereto for the year ended December 31, 2014 and the related Management's Discussion and Analysis of Financial Condition and Results of Operations, both of which are contained in our Annual Report on Form 10-K for the fiscal year ended December 31, 2014. The results of operations for the interim periods presented are not necessarily indicative of the results for the entire fiscal year ending December 30, 2015.

Note 2. Summary of Significant Accounting Policies

Newly Adopted Accounting Standards

Discontinued Operations

ASU 2014-08, "Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity"

Effective January 1, 2015, we adopted ASU 2014-08, which raises the threshold for a disposal to qualify as a discontinued operation and modifies the related disclosure requirements. Under the new guidance, only disposals resulting in a strategic shift that will have a major effect on an entity's operations and financial results will be reported as discontinued operations. ASU 2014-08 also removes the requirement that an entity not have any significant continuing involvement in the operations of the component after disposal to qualify for reporting of the disposal as a discontinued operation. This guidance requires entities to disclose information about disposals of individually significant components that do not meet the definition of discontinued operations. The adoption of this guidance did not have a material impact on our consolidated financial statements.

Accounting Standards to be Adopted

Revenue Recognition

ASU 2014-09, "Revenue from Contracts with Customers" and  
ASU 2015-14, "Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date"

In May 2014, the FASB issued ASU 2014-09, which clarifies the principles used to recognize revenue for all entities. The new guidance requires companies to recognize revenue when it transfers goods or service to a customer in an amount that reflects the consideration to which a company expects to be entitled. In August 2015, the FASB issued ASU 2015-14, which defers the effective date for ASU 2014-09. The guidance is now effective for annual and interim periods beginning after December 15, 2017 (our fiscal 2018). The guidance allows for either a "full retrospective" adoption or a "modified retrospective" adoption. Early adoption is now permitted, but not before the original effective date of December 15, 2016. We are currently evaluating the adoption methods and the impact the adoption of this guidance will have on our consolidated financial statements.

## Consolidation

### ASU 2015-02,"Consolidation (Topic 810): Amendments to the Consolidation Analysis"

In February 2015, the FASB issued ASU 2015-02, which improves targeted areas of the consolidation guidance and reduces the number of consolidation models. ASU 2015-02 is effective for annual and interim periods beginning after December 15, 2015 (our fiscal 2016) with early adoption permitted. We do not believe the adoption of this guidance will have a material impact on our consolidated financial statements.

## Debt Issuance

### ASU 2015-03,"Interest—Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs" and ASU 2015-15,"Interest—Imputation of Interest (Subtopic 835-30): Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements—Amendments to SEC Paragraphs Pursuant to Staff Announcement at June 18, 2015 EITF Meeting (SEC Update)"

In April 2015, the FASB issued ASU 2015-03, which simplifies the guidance on the presentation of debt issuance costs. The new guidance requires debt issuance costs to be presented in the balance sheet as a reduction of the related debt liability rather than as an asset. ASU 2015-03 is effective for annual and interim periods beginning after December 15, 2015 (our fiscal 2016) with early adoption permitted. The new guidance is to be applied retrospectively to all prior periods. In August 2015, the FASB issued ASU 2015-15, which addresses the SEC's comments related to the absence of authoritative guidance within ASU 2015-03 related to line-of-credit arrangements. The SEC would not object to an entity deferring and presenting debt issuance costs as an asset and subsequently amortizing the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. We do not believe the adoption of this guidance will have any impact on our consolidated financial statements and we expect to continue to classify debt issuance costs as an asset.

## Defined Benefit Plans

### ASU 2015-04,"Compensation—Retirement Benefits (Topic 715): Practical Expedient for the Measurement Date of an Employer's Defined Benefit Obligation and Plan Assets"

In April 2015, the FASB issued ASU 2015-04, which provides a practical expedient for entities with a fiscal year-end that does not coincide with a month-end. The practical expedient permits an entity to measure defined benefit plan assets and obligations using the month-end that is closest to the entity's fiscal year-end. ASU 2015-04 is effective for annual and interim periods beginning after December 15, 2015 (our fiscal 2016) with early adoption permitted. We do not believe the adoption of this guidance will have a material impact on our consolidated financial statements.

### ASU 2015-07,"Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent) (a consensus of the Emerging Issues Task Force)"

In May 2015, the FASB issued ASU 2015-07, which modifies the practical expedient that permits an entity to measure the fair value of certain investments using the net asset value per share of the investment. The amendments remove the requirement to categorize investments within the fair value hierarchy that are measured using this practical expedient. The amendments also remove the requirement to make certain disclosures for all investments that are eligible to be measured at fair value with the net asset value per share practical expedient. Rather, those disclosures are limited to investments for which the entity has elected to measure fair value using the practical expedient. ASU 2015-07 is effective for annual and interim periods beginning after December 15, 2015 (our fiscal 2016) with early

adoption permitted. The new guidance is to be applied retrospectively to all prior periods. We are currently assessing the impact the adoption of this guidance will have on our footnote disclosures to our consolidated financial statements.

## Inventory

## ASU 2015-11,"Inventory (Topic 330): Simplifying the Measurement of Inventory"

In July 2015, the FASB issued ASU 2015-11, which requires inventory that is measured using the first-in, first-out method to be measured at the lower of cost and net realizable value. Net realizable value is defined as the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The guidance is effective for annual and interim periods beginning after December 15, 2016 (our fiscal 2017) with early adoption permitted. We do not believe the adoption of this guidance will have a material impact on our consolidated financial statements.

We reviewed all other newly issued accounting pronouncements and concluded that they are either not applicable to our business or are not expected to have a material effect on our financial statements as a result of future adoption.

## Note 3. Receivables

Receivables were comprised of the following:

|                                                                         | September 30, 2015<br>(In thousands) | December 31, 2014 |
|-------------------------------------------------------------------------|--------------------------------------|-------------------|
| Current assets:                                                         |                                      |                   |
| Receivables:                                                            |                                      |                   |
| Trade accounts receivable from franchisees                              | \$9,492                              | \$10,929          |
| Notes receivable from franchisees                                       | 1,174                                | 1,419             |
| Vendor receivables                                                      | 1,516                                | 2,534             |
| Credit card receivables                                                 | 1,195                                | 1,661             |
| Other                                                                   | 89                                   | 1,816             |
| Allowance for doubtful accounts                                         | (279)                                | (300)             |
| Total current receivables, net                                          | \$13,187                             | \$18,059          |
| Noncurrent assets (included as a component of other noncurrent assets): |                                      |                   |
| Notes receivable from franchisees                                       | \$462                                | \$425             |

## Note 4. Goodwill and Other Intangible Assets

The following table reflects the changes in carrying amounts of goodwill.

|                                                    | (In thousands) |
|----------------------------------------------------|----------------|
| Balance, December 31, 2014                         | \$31,451       |
| Additions related to acquisition                   | 448            |
| Write-offs associated with the sale of restaurants | (1)            |
| Balance, September 30, 2015                        | \$31,898       |

Other intangible assets were comprised of the following:

|                                          | September 30, 2015    |                          | December 31, 2014     |                          |
|------------------------------------------|-----------------------|--------------------------|-----------------------|--------------------------|
|                                          | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |
|                                          | (In thousands)        |                          |                       |                          |
| Intangible assets with indefinite lives: |                       |                          |                       |                          |
| Trade names                              | \$44,066              | \$—                      | \$44,065              | \$—                      |
| Liquor licenses                          | 126                   | —                        | 126                   | —                        |
| Intangible assets with definite lives:   |                       |                          |                       |                          |
| Franchise and license agreements         | 12,530                | 12,148                   | 22,366                | 21,426                   |
| Reacquired franchise rights              | 2,624                 | 987                      | 1,857                 | 710                      |
| Intangible assets                        | \$59,346              | \$13,135                 | \$68,414              | \$22,136                 |

The \$9.8 million decrease in gross franchise and license agreements primarily resulted from the removal of fully amortized agreements.

#### Note 5. Other Current Liabilities

Other current liabilities consisted of the following:

|                                                                                | September 30, 2015<br>(In thousands) | December 31, 2014 |
|--------------------------------------------------------------------------------|--------------------------------------|-------------------|
| Accrued salaries and vacation                                                  | \$24,059                             | \$23,928          |
| Accrued insurance, primarily current portion of liability for insurance claims | 6,702                                | 6,340             |
| Accrued taxes                                                                  | 8,518                                | 7,129             |
| Accrued advertising                                                            | 4,444                                | 8,027             |
| Gift cards                                                                     | 2,899                                | 4,017             |
| Other                                                                          | 10,499                               | 9,991             |
| Other current liabilities                                                      | 57,121                               | 59,432            |

#### Note 6. Operating (Gains), Losses and Other Charges, Net

Operating (gains), losses and other charges, net are comprised of the following:

|                                                  | Quarter Ended<br>September 30, 2015 |   | September 24, 2014 |   | Three Quarters Ended<br>September 30, 2015 |   | September 24, 2014 |   |
|--------------------------------------------------|-------------------------------------|---|--------------------|---|--------------------------------------------|---|--------------------|---|
|                                                  | (In thousands)                      |   |                    |   |                                            |   |                    |   |
| Gains on sales of assets and other, net          | \$(23                               | ) | \$(33              | ) | \$(43                                      | ) | \$(74              | ) |
| Restructuring charges and exit costs             | 332                                 |   | 300                |   | 1,094                                      |   | 775                |   |
| Impairment charges                               | 577                                 |   | 320                |   | 671                                        |   | 348                |   |
| Operating (gains), losses and other charges, net | \$886                               |   | \$587              |   | \$1,722                                    |   | \$1,049            |   |



Restructuring charges and exit costs were comprised of the following:

|                                            | Quarter Ended<br>September 30, 2015<br>(In thousands) | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|--------------------------------------------|-------------------------------------------------------|--------------------|--------------------------------------------|--------------------|
| Exit costs                                 | \$43                                                  | \$291              | \$583                                      | \$380              |
| Severance and other restructuring charges  | 289                                                   | 9                  | 511                                        | 395                |
| Total restructuring charges and exit costs | \$332                                                 | \$300              | \$1,094                                    | \$775              |

The components of the change in accrued exit cost liabilities are as follows:

|                                                            | (In thousands) |
|------------------------------------------------------------|----------------|
| Balance, December 31, 2014                                 | \$2,142        |
| Exit costs <sup>(1)</sup>                                  | 583            |
| Payments, net of sublease receipts                         | (845 )         |
| Interest accretion                                         | 103            |
| Balance, September 30, 2015                                | 1,983          |
| Less current portion included in other current liabilities | 470            |
| Long-term portion included in other noncurrent liabilities | \$1,513        |

(1) Included as a component of operating (gains), losses and other charges, net.

Impairment charges of \$0.7 million for the three quarters ended September 30, 2015 resulted primarily from the impairment of a restaurant identified as assets held for sale. Impairment charges of \$0.3 million for the three quarters ended September 24, 2014 resulted primarily from the impairment of an underperforming unit.

#### Note 7. Fair Value of Financial Instruments

##### Fair Value of Assets and Liabilities Measured on a Recurring and Nonrecurring Basis

Financial assets and liabilities measured at fair value on a recurring basis are summarized below:

|                                                       | Total          | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets/Liabilities<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Valuation<br>Technique |
|-------------------------------------------------------|----------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|------------------------|
|                                                       | (In thousands) |                                                                                        |                                                           |                                                    |                        |
| Fair value measurements as of September 30, 2015:     |                |                                                                                        |                                                           |                                                    |                        |
| Deferred compensation plan investments <sup>(1)</sup> | \$9,478        | \$ 9,478                                                                               | \$—                                                       | \$—                                                | market approach        |
| Interest rate swaps <sup>(2)</sup>                    | (2,697 )       | —                                                                                      | (2,697 )                                                  | —                                                  | income approach        |
| Total                                                 | \$6,781        | \$ 9,478                                                                               | \$(2,697 )                                                | \$—                                                |                        |

Fair value measurements as of December  
31, 2014:

|                                                       |         |          |       |     |                 |
|-------------------------------------------------------|---------|----------|-------|-----|-----------------|
| Deferred compensation plan investments <sup>(1)</sup> | \$9,295 | \$ 9,295 | \$—   | \$— | market approach |
| Interest rate swap <sup>(2)</sup>                     | 642     | —        | 642   | —   | income approach |
| Interest rate cap <sup>(2)</sup>                      | 0       | —        | 0     | —   | income approach |
| Total                                                 | \$9,937 | \$ 9,295 | \$642 | \$— |                 |

(1) The fair values of our deferred compensation plan investments are based on the closing market prices of the elected investments.

(2) The fair values of our interest rate swaps and interest rate cap are based upon Level 2 inputs, which include valuation models as reported by our counterparties. The key inputs for the valuation models are quoted market prices, interest rates and forward yield curves. See Note 8 for details on the interest rate swaps and interest rate cap.

Those assets and liabilities measured at fair value on a nonrecurring basis are summarized below:

|                                                   | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Impairment<br>Charges | Valuation<br>Technique |
|---------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|-----------------------|------------------------|
| Fair value measurements as of September 30, 2015: |                                                           |                                                    |                       |                        |
| Assets held for sale <sup>(1)</sup>               | \$75                                                      | \$—                                                | \$577                 | market approach        |
| Fair value measurements as of December 31, 2014:  |                                                           |                                                    |                       |                        |
| Assets held and used <sup>(2)</sup>               | \$—                                                       | \$—                                                | \$320                 | income approach        |

(1) As of September 30, 2015, assets held for sale were written down to their fair value. The fair value of assets held for sale is based upon Level 2 inputs, which include sales agreements.

(2) As of December 31, 2014, impaired assets related to an underperforming restaurant were written down to their fair value. To determine fair value, we used the income approach, which assumes that the future cash flows reflect current market expectations. These fair value measurements require significant judgment using Level 3 inputs, such as discounted cash flows from operations, which are not observable from the market, directly or indirectly.

#### Note 8. Long-Term Debt

##### Refinancing of Credit Facility

In March 2015, Denny's Corporation and certain of its subsidiaries refinanced our credit facility (the "Old Credit Facility") and entered into a new five-year \$250 million senior secured revolver (with a \$30 million letter of credit sublimit) (the "New Credit Facility"). The New Credit Facility includes an accordion feature that allows us to increase the size of the revolver to \$325 million. A commitment fee of 0.20% is paid on the unused portion of the revolving credit facility. Borrowings under the credit facility bear a tiered interest rate, which is based on the Company's consolidated leverage ratio and was initially set at LIBOR plus 150 basis points. The maturity date for the credit facility is March 30, 2020.

The New Credit Facility was used to refinance the Old Credit Facility and is also available for working capital, capital expenditures and other general corporate purposes. The New Credit Facility is guaranteed by the Company and its material subsidiaries and is secured by assets of the Company and its subsidiaries, including the stock of the Company's subsidiaries. It includes negative covenants that are usual for facilities and transactions of this type. The New Credit Facility also includes certain financial covenants with respect to a maximum consolidated leverage ratio and a minimum consolidated fixed charge coverage ratio.

As a result of the debt refinancing, we recorded \$0.3 million of losses on early extinguishment of debt from the write-off of deferred financing costs related to the Old Credit Facility during the quarter ended April 1, 2015. These losses are included as a component of other nonoperating expense in our Condensed Consolidated Statements of Income.

As of September 30, 2015, we had outstanding revolver loans of \$150.0 million and outstanding letters of credit under the senior secured revolver of \$24.5 million. These balances resulted in availability of \$75.5 million under the revolving facility. Prior to considering the impact of our interest rate swap, described below, the weighted-average interest rate on outstanding revolver loans was 1.70% and 2.17% as of September 30, 2015 and December 31, 2014, respectively. Taking into consideration our interest rate swap, which became effective on March 31, 2015, the weighted-average interest rate of outstanding revolver loans was 2.44% as of September 30, 2015.

Aggregate annual maturities of long-term debt, excluding capital lease obligations, at September 30, 2015 are as follows:

|                                                           | In thousands |
|-----------------------------------------------------------|--------------|
| Remainder of 2015                                         | \$—          |
| 2016                                                      | —            |
| 2017                                                      | —            |
| 2018                                                      | —            |
| 2019                                                      | —            |
| Thereafter                                                | 150,000      |
| Total long-term debt, excluding capital lease obligations | \$ 150,000   |

#### Interest Rate Hedges

We previously entered into interest rate hedges that capped the LIBOR rate on borrowings under our credit facility. The 200 basis point LIBOR cap applied to \$125 million of borrowings from April 14, 2013 through April 13, 2014 and to \$150 million of borrowings from April 14, 2014 through March 31, 2015.

We also previously entered into an interest rate swap to hedge a portion of the cash flows of our floating rate debt from March 31, 2015 to March 29, 2018. During the quarter ended April 1, 2015, we entered into an additional interest rate swap to hedge a portion of the cash flows of our floating rate debt from March 29, 2018 through March 31, 2025. We designated the interest rate swaps as cash flow hedges of our exposure to variability in future cash flows attributable to payments of LIBOR due on a related \$120 million notional debt obligation. Based on the interest rate as determined by our consolidated leverage ratio in effect as of September 30, 2015, under the terms of the swap, we will pay a fixed rate of 2.63% on the notional amounts from March 31, 2015 to March 29, 2018, pay a fixed rate of 3.936% from March 29, 2018 through March 31, 2025 and receive payments during these periods from a counterparty based on the 30-day LIBOR rate. As of September 30, 2015, the fair value of the interest rate swaps was a liability of \$2.7 million, which is recorded as a component of other noncurrent liabilities and deferred credits on our Condensed Consolidated Balance Sheets. See Note 14 for the amounts recorded in accumulated other comprehensive loss related to the interest rate swaps.

Subsequent to the end of the quarter ended September 30, 2015, we amended the New Credit Facility and entered into a new interest rate swap. See Note 16.

We believe that our estimated cash flows from operations for 2015, combined with our capacity for additional borrowings under our credit facility, will enable us to meet our anticipated cash requirements and fund capital expenditures over the next twelve months.

## Note 9. Defined Benefit Plans

The components of net periodic benefit cost were as follows:

|                                | Quarter Ended<br>September 30, 2015<br>(In thousands) | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|--------------------------------|-------------------------------------------------------|--------------------|--------------------------------------------|--------------------|
| Pension Plan:                  |                                                       |                    |                                            |                    |
| Service cost                   | \$95                                                  | \$95               | \$285                                      | \$285              |
| Interest cost                  | 745                                                   | 775                | 2,237                                      | 2,325              |
| Expected return on plan assets | (877)                                                 | ) (988             | ) (2,631                                   | ) (2,965           |
| Amortization of net loss       | 434                                                   | 231                | 1,300                                      | 693                |
| Net periodic benefit cost      | \$397                                                 | \$113              | \$1,191                                    | \$338              |
| Other Defined Benefit Plans:   |                                                       |                    |                                            |                    |
| Interest cost                  | \$26                                                  | \$31               | \$80                                       | \$93               |
| Amortization of net loss       | 20                                                    | 15                 | 59                                         | 46                 |
| Settlement loss recognized     | —                                                     | 33                 | —                                          | 58                 |
| Net periodic benefit cost      | \$46                                                  | \$79               | \$139                                      | \$197              |

During 2014, our Board of Directors approved the termination of the Advantica Pension Plan as of December 31, 2014. We currently expect that the termination of the plan will be completed during the first half of 2016. Settlement gain or loss, if any, resulting from the termination will be recognized at that time. We will be required to make contributions to the qualified pension plan as a result of the termination, dependent upon market conditions and participant elections. We currently expect that these contributions will be between \$6 million and \$9 million.

We made no contributions to our qualified pension plan during the three quarters ended September 30, 2015. We made contributions of \$2.5 million to our qualified pension plan during the three quarters ended September 24, 2014. We made contributions of \$0.1 million and \$0.4 million to our other defined benefit plans during the three quarters ended September 30, 2015 and September 24, 2014, respectively. We expect to contribute less than \$0.1 million to our other defined benefit plans over the remainder of fiscal 2015.

Additional minimum pension liability of \$24.2 million and \$25.0 million is reported as a component of accumulated other comprehensive loss in our Condensed Consolidated Statement of Shareholders' Equity as of September 30, 2015 and December 31, 2014, respectively.

## Note 10. Share-Based Compensation

Total share-based compensation cost included as a component of net income was as follows:

|                                          | Quarter Ended      |                    | Three Quarters Ended |                    |
|------------------------------------------|--------------------|--------------------|----------------------|--------------------|
|                                          | September 30, 2015 | September 24, 2014 | September 30, 2015   | September 24, 2014 |
|                                          | (In thousands)     |                    |                      |                    |
| Stock options                            | \$—                | \$—                | \$—                  | \$52               |
| Performance share awards                 | 1,727              | 446                | 4,905                | 2,358              |
| Restricted stock units for board members | 214                | 203                | 600                  | 583                |
| Total share-based compensation           | \$1,941            | \$649              | \$5,505              | \$2,993            |

## Performance Share Awards

In February 2015, we granted certain employees approximately 0.2 million performance shares that vest based on the total shareholder return ("TSR") of our stock compared to the TSRs of a group of peer companies and 0.3 million performance shares that vest based on our Adjusted EBITDA growth rate, as defined under the terms of the award. As the TSR based performance shares contain a market condition, a Monte Carlo valuation was used to determine the grant date fair value of \$11.86 per share. The performance shares based on the Adjusted EBITDA growth rate have a grant date fair value of \$11.03 per share, the market value of our stock on the date of grant. The awards granted to our named executive officers also contain a performance condition based on certain operating measures for the fiscal year ended December 30, 2015. The performance period for these performance shares is the three year fiscal period beginning January 1, 2015 and ending December 27, 2017. They will vest and be earned (from 0% to 150% of the target award for each such increment) at the end of the performance period.

During the three quarters ended September 30, 2015, we made payments of \$3.4 million in cash and issued 0.4 million shares of common stock related to performance share awards.

As of September 30, 2015, we had approximately \$7.7 million of unrecognized compensation cost related to all unvested performance share awards outstanding, which is expected to be recognized over a weighted average of 1.8 years.

## Restricted Stock Units for Board Members

During the three quarters ended September 30, 2015, we granted approximately 0.1 million deferred stock units (which are equity classified) with a weighted average grant date fair value of \$10.60 per unit to non-employee members of our Board of Directors. A director may elect to convert these awards into shares of common stock either on a specific date in the future (while still serving as a member of our Board of Directors) or upon termination as a member of our Board of Directors. During the three quarters ended September 30, 2015, 0.1 million deferred stock units were converted into shares of common stock. As of September 30, 2015, we had approximately \$0.5 million of unrecognized compensation cost related to all unvested restricted stock unit awards outstanding, which is expected to be recognized over a weighted average of 0.6 years.

## Note 11. Income Taxes

The effective tax rate for the three quarters ended September 30, 2015 was 34.0%, compared to 33.2% for the three quarters ended September 24, 2014. The increase in the effective rate is primarily related to discrete tax items. The 2015 and 2014 rates benefited from state jobs tax credits claimed for the prior year's hiring activity of 0.6% and 1.4%, respectively. The 2015 rate also benefited 1.8% from taking the foreign tax credit in lieu of a deduction upon the completion of the federal income tax return. The 2014 rate also benefited 1.3% from an out-of-period share-based compensation adjustment. We do not believe the out-of-period adjustments were material to any prior year financial statements or on earnings trends.

## Note 12. Net Income Per Share

The amounts used for the basic and diluted net income per share calculations are summarized below:

|                                                    | Quarter Ended<br>September 30, 2015          | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|----------------------------------------------------|----------------------------------------------|--------------------|--------------------------------------------|--------------------|
|                                                    | (In thousands, except for per share amounts) |                    |                                            |                    |
| Net income                                         | \$8,950                                      | \$8,343            | \$27,217                                   | \$23,047           |
| Weighted average shares outstanding - basic        | 82,923                                       | 85,061             | 83,952                                     | 86,882             |
| Effect of dilutive share-based compensation awards | 2,133                                        | 1,922              | 2,115                                      | 1,962              |
| Weighted average shares outstanding - diluted      | 85,056                                       | 86,983             | 86,067                                     | 88,844             |
| Basic net income per share                         | \$0.11                                       | \$0.10             | \$0.32                                     | \$0.27             |
| Diluted net income per share                       | \$0.11                                       | \$0.10             | \$0.32                                     | \$0.26             |
| Anti-dilutive share-based compensation awards      | —                                            | 252                | —                                          | 549                |

## Note 13. Supplemental Cash Flow Information

|                                                                      | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|----------------------------------------------------------------------|--------------------------------------------|--------------------|
|                                                                      | (In thousands)                             |                    |
| Income taxes paid, net                                               | \$4,916                                    | \$3,070            |
| Interest paid                                                        | \$6,102                                    | \$6,145            |
| Noncash investing and financing activities:                          |                                            |                    |
| Property acquisition payable                                         | \$615                                      | \$—                |
| Issuance of common stock, pursuant to share-based compensation plans | \$4,551                                    | \$1,030            |
| Execution of capital leases                                          | \$3,635                                    | \$2,489            |
| Treasury stock payable                                               | \$1,785                                    | \$108              |

## Note 14. Shareholders' Equity

## Share Repurchase

Our Old Credit Facility (as defined in Note 8) permitted and our New Credit Facility (as defined in Note 8) permits the payment of cash dividends and the purchase of Denny's stock subject to certain limitations. In April 2013, our Board of Directors approved a share repurchase program authorizing us to repurchase up to an additional 10.0 million shares of our common stock (in addition to prior authorizations). Under this program, we may, from time to time, purchase shares in the open market (including pre-arranged stock trading plans in accordance with the guidelines specified in Rule 10b5-1 under the Securities Exchange Act of 1934, as amended) or in privately negotiated transactions, subject to market and business conditions. During the three quarters ended September 30, 2015, we repurchased 3.5 million shares of our common stock for approximately \$38.9 million. This brings the total amount repurchased under this program to 9.6 million shares of our common stock for approximately \$79.9 million, leaving

0.4 million shares that can be repurchased as of September 30, 2015.

On March 31, 2015, our Board of Directors approved a new share repurchase program authorizing us to repurchase an additional \$100 million of our common stock, in addition to repurchases previously authorized. Such repurchases are to be made in a manner similar to, and will be in addition to, authorizations under the April 2013 repurchase program.

Subsequent to the end of the quarter ended September 30, 2015, we entered into a \$50 million accelerated share repurchase agreement. See Note 16.

Repurchased shares are included as treasury stock in our Condensed Consolidated Balance Sheets and our Condensed Consolidated Statement of Shareholders' Equity.

#### Accumulated Other Comprehensive Loss

The components of the change in accumulated other comprehensive loss were as follows:

|                                                                           | Pensions       | Derivatives | Accumulated<br>Other<br>Comprehensive<br>Loss |
|---------------------------------------------------------------------------|----------------|-------------|-----------------------------------------------|
|                                                                           | (In thousands) |             |                                               |
| Balance as of December 31, 2014                                           | \$(24,994      | ) \$392     | \$(24,602 )                                   |
| Amortization of net loss <sup>(1)</sup>                                   | 1,300          | —           | 1,300                                         |
| Net change in fair value of derivatives                                   | —              | (2,762      | ) (2,762 )                                    |
| Reclassification of derivatives to interest expense <sup>(2)</sup>        | —              | (578        | ) (578 )                                      |
| Income tax (expense) benefit related to items of other comprehensive loss | (507           | ) 1,303     | 796                                           |
| Balance as of September 30, 2015                                          | \$(24,201      | ) \$(1,645  | ) \$(25,846 )                                 |

(1) Before-tax amount that was reclassified from accumulated other comprehensive loss and included as a component of pension expense within general and administrative expenses in our Condensed Consolidated Statements of Income during the three quarters ended September 30, 2015. See Note 9 for additional details.

Amounts reclassified from accumulated other comprehensive loss into income, represent payments made to the counterparty for the effective portions of the interest rate swaps. These amounts are included as a component of (2) interest expense in our Condensed Consolidated Statements of Income. We expect to reclassify approximately \$1.1 million from accumulated other comprehensive loss related to our interest rate swaps during the next twelve months. See Note 8 for additional details.

#### Note 15. Commitments and Contingencies

We have guarantees related to certain franchisee leases and loans. Payments under these guarantees would result from the inability of a franchisee to fund required payments when due. Through September 30, 2015, no events had occurred that caused us to make payments under the guarantees. There were \$10.0 million and \$9.8 million of loans outstanding under these programs as of September 30, 2015 and December 31, 2014, respectively. As of September 30, 2015, the maximum amounts payable under the lease guarantee and loan guarantees were \$2.0 million and \$1.7 million, respectively. As a result of these guarantees, we have recorded liabilities of less than \$0.1 million as of both September 30, 2015 and December 31, 2014, which are included as a component of other noncurrent liabilities and deferred credits in our Condensed Consolidated Balance Sheets and other nonoperating expense in our Condensed Consolidated Statements of Income.

There are various claims and pending legal actions against or indirectly involving us, incidental to and arising out of the ordinary course of the business. In the opinion of management, based upon information currently available, the ultimate liability with respect to these proceedings and claims will not materially affect the Company's consolidated results of operations or financial position.

#### Note 16. Subsequent Events

#### Amendment of Credit Facility

On October 30, 2015, we amended the New Credit Facility (the "Amended Credit Facility") to exercise the accordion feature that allows us to increase the size of the revolver and to effect certain other changes. The Amended Credit Facility is comprised of a \$325 million senior secured revolver (with a \$30 million letter of credit sublimit). The maturity date for the credit facility remains March 30, 2020. There was no change to the interest rates for the facility. As of the closing, there were \$155 million of borrowings outstanding under the amended revolver. Subsequent to the closing, additional borrowings under the Amended Credit Facility will be used to fund the \$50 million accelerated share repurchase agreement (see Accelerated Share Repurchase below).

### Accelerated Share Repurchase

On November 6, 2015, as part of our previously authorized share repurchase programs, we entered into a variable term, capped accelerated share repurchase (the "ASR") agreement with Wells Fargo Bank, National Association ("Wells Fargo"), to repurchase an aggregate of \$50 million of our common stock. In exchange for a \$50 million up-front payment, we will receive an initial delivery of shares in the fourth quarter of 2015, which represents the minimum shares to be delivered based on the cap price. The total aggregate number of shares of our common stock to be repurchased pursuant to the ASR agreement will be based generally on the average of the daily volume-weighted average prices of our common stock, less a fixed discount, over the term of the ASR agreement, subject to a minimum number of shares. The ASR agreement is expected to be completed no later than July 2016, although the completion date may be accelerated or, under certain circumstances, extended, at Wells Fargo's option. At settlement, we may be entitled to receive additional shares of our common stock.

### Interest Rate Hedge

On October 1, 2015, we entered into an additional interest rate swap to hedge a portion of the cash flows of our floating rate debt. We designated the interest rate swap as a cash flow hedge of our exposure to variability in future cash flows attributable to payments of LIBOR due on a related \$50 million notional debt obligation. Based on the interest rate as determined by our consolidated leverage ratio in effect as of September 30, 2015, under the terms of the swap, we will pay a fixed rate of 3.96% on the notional amount from March 29, 2018 through March 31, 2026 and receive payments during these periods from a counterparty based on the 30-day LIBOR rate.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Forward-Looking Statements

The following discussion is intended to highlight significant changes in our financial position as of September 30, 2015 and results of operations for the quarter and three quarters ended September 30, 2015 compared to the quarter and three quarters ended September 24, 2014. This report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. The forward-looking statements included in Management's Discussion and Analysis of Financial Condition and Results of Operations, which reflect our best judgment based on factors currently known and are intended to speak only as of the date such statements are made, involve risks, uncertainties, and other factors which may cause our actual performance to be materially different from the performance indicated or implied by such statements. Such factors include, among others: competitive pressures from within the restaurant industry; the level of success of our operating initiatives and advertising and promotional efforts; adverse publicity; health concerns arising from food-related pandemics, outbreaks of flu viruses, such as avian flu, or other diseases; changes in business strategy or development plans; terms and availability of capital; regional weather conditions; overall changes in the general economy (including with regard to energy costs), particularly at the retail level; political environment (including acts of war and terrorism); and other factors included in the discussion below, or in Part II. Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Part I. Item 1A. Risk Factors, contained in our Annual Report on Form 10-K for the year ended December 31, 2014. While we may elect to update forward-looking statements at some point in the future, we expressly disclaim any obligation to update any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law.

## Statements of Income

The following table contains information derived from our Condensed Consolidated Statements of Income expressed as a percentage of total operating revenues, except as noted below. Percentages may not add due to rounding.

|                                                  | Quarter Ended<br>September 30, 2015    September 24, 2014 |       |   |            |       |   | Three Quarters Ended<br>September 30, 2015    September 24, 2014 |       |   |             |       |    |
|--------------------------------------------------|-----------------------------------------------------------|-------|---|------------|-------|---|------------------------------------------------------------------|-------|---|-------------|-------|----|
|                                                  | (Dollars in thousands)                                    |       |   |            |       |   |                                                                  |       |   |             |       |    |
| Revenue:                                         |                                                           |       |   |            |       |   |                                                                  |       |   |             |       |    |
| Company restaurant sales                         | \$89,279                                                  | 72.1  | % | \$82,827   | 70.8  | % | \$263,890                                                        | 71.9  | % | \$243,269   | 70.8  | %  |
| Franchise and license revenue                    | 34,499                                                    | 27.9  | % | 34,205     | 29.2  | % | 103,378                                                          | 28.1  | % | 100,297     | 29.2  | %  |
| Total operating revenue                          | 123,778                                                   | 100.0 | % | 117,032    | 100.0 | % | 367,268                                                          | 100.0 | % | 343,566     | 100.0 | %  |
| Costs of company restaurant sales (a):           |                                                           |       |   |            |       |   |                                                                  |       |   |             |       |    |
| Product costs                                    | 23,289                                                    | 26.1  | % | 21,364     | 25.8  | % | 66,609                                                           | 25.2  | % | 63,274      | 26.0  | %  |
| Payroll and benefits                             | 34,249                                                    | 38.4  | % | 32,507     | 39.2  | % | 101,118                                                          | 38.3  | % | 97,584      | 40.1  | %  |
| Occupancy                                        | 5,164                                                     | 5.8   | % | 5,418      | 6.5   | % | 14,972                                                           | 5.7   | % | 15,445      | 6.3   | %  |
| Other operating expenses                         | 12,388                                                    | 13.9  | % | 12,514     | 15.1  | % | 36,019                                                           | 13.6  | % | 35,322      | 14.5  | %  |
| Total costs of company restaurant sales          | 75,090                                                    | 84.1  | % | 71,803     | 86.7  | % | 218,718                                                          | 82.9  | % | 211,625     | 87.0  | %  |
| Costs of franchise and license revenue (a)       | 10,649                                                    | 30.9  | % | 11,309     | 33.1  | % | 32,843                                                           | 31.8  | % | 32,639      | 32.5  | %  |
| General and administrative expenses              | 16,008                                                    | 12.9  | % | 13,439     | 11.5  | % | 49,771                                                           | 13.6  | % | 41,623      | 12.1  | %  |
| Depreciation and amortization                    | 5,422                                                     | 4.4   | % | 5,185      | 4.4   | % | 15,760                                                           | 4.3   | % | 15,704      | 4.6   | %  |
| Operating (gains), losses and other charges, net | 886                                                       | 0.7   | % | 587        | 0.5   | % | 1,722                                                            | 0.5   | % | 1,049       | 0.3   | %  |
| Total operating costs and expenses, net          | 108,055                                                   | 87.3  | % | 102,323    | 87.4  | % | 318,814                                                          | 86.8  | % | 302,640     | 88.1  | %  |
| Operating income                                 | 15,723                                                    | 12.7  | % | 14,709     | 12.6  | % | 48,454                                                           | 13.2  | % | 40,926      | 11.9  | %  |
| Interest expense, net                            | 2,327                                                     | 1.9   | % | 2,284      | 2.0   | % | 6,678                                                            | 1.8   | % | 6,880       | 2.0   | %  |
| Other nonoperating expense (income), net         | 592                                                       | 0.5   | % | (33      ) | 0.0   | % | 538                                                              | 0.1   | % | (465      ) | (0.1) | )% |
| Net income before income taxes                   | 12,804                                                    | 10.3  | % | 12,458     | 10.6  | % | 41,238                                                           | 11.2  | % | 34,511      | 10.0  | %  |
| Provision for income taxes                       | 3,854                                                     | 3.1   | % | 4,115      | 3.5   | % | 14,021                                                           | 3.8   | % | 11,464      | 3.3   | %  |
| Net income                                       | \$8,950                                                   | 7.2   | % | \$8,343    | 7.1   | % | \$27,217                                                         | 7.4   | % | \$23,047    | 6.7   | %  |
| Other Data:                                      |                                                           |       |   |            |       |   |                                                                  |       |   |             |       |    |
| Company average unit sales                       | \$563                                                     |       |   | \$519      |       |   | \$1,660                                                          |       |   | \$1,528     |       |    |
| Franchise average unit sales                     | \$397                                                     |       |   | \$375      |       |   | \$1,185                                                          |       |   | \$1,097     |       |    |
| Company equivalent units (b)                     | 159                                                       |       |   | 159        |       |   | 159                                                              |       |   | 159         |       |    |
|                                                  | 1,536                                                     |       |   | 1,532      |       |   | 1,536                                                            |       |   | 1,534       |       |    |

## Franchise equivalent units

|                                                     |     |   |     |   |     |   |     |   |
|-----------------------------------------------------|-----|---|-----|---|-----|---|-----|---|
| (b)                                                 |     |   |     |   |     |   |     |   |
| Company same-store sales increase (c)(d)            | 7.0 | % | 4.1 | % | 7.5 | % | 3.7 | % |
| Domestic franchise same-store sales increase (c)(d) | 5.9 | % | 2.1 | % | 6.7 | % | 1.8 | % |

Costs of company restaurant sales percentages are as a percentage of company restaurant sales. Costs of franchise (a) and license revenue percentages are as a percentage of franchise and license revenue. All other percentages are as a percentage of total operating revenue.

(b) Equivalent units are calculated as the weighted average number of units outstanding during a defined time period.

(c) Same-store sales include sales from restaurants that were open the same period in the prior year.

(d) Prior year amounts have not been restated for 2015 comparable units.

## Unit Activity

|                                                          | Quarter Ended      |                    | Three Quarters Ended |                    |
|----------------------------------------------------------|--------------------|--------------------|----------------------|--------------------|
|                                                          | September 30, 2015 | September 24, 2014 | September 30, 2015   | September 24, 2014 |
| Company restaurants, beginning of period                 | 160                | 160                | 161                  | 163                |
| Units opened                                             | —                  | —                  | —                    | —                  |
| Units acquired from franchisees                          | 1                  | —                  | 2                    | —                  |
| Units sold to franchisees                                | —                  | —                  | —                    | —                  |
| Units closed                                             | —                  | —                  | (2                   | (3                 |
| End of period                                            | 161                | 160                | 161                  | 160                |
| Franchised and licensed restaurants, beginning of period | 1,536              | 1,533              | 1,541                | 1,537              |
| Units opened                                             | 9                  | 9                  | 31                   | 16                 |
| Units purchased from Company                             | —                  | —                  | —                    | —                  |
| Units acquired by Company                                | (1                 | ) —                | (2                   | ) —                |
| Units closed                                             | (5                 | ) (13              | ) (31                | ) (24              |
| End of period                                            | 1,539              | 1,529              | 1,539                | 1,529              |
| Total restaurants, end of period                         | 1,700              | 1,689              | 1,700                | 1,689              |

## Company Restaurant Operations

During the quarter ended September 30, 2015, company restaurant sales increased \$6.5 million, or 7.8%, primarily resulting from a 7.0% increase in company same-store sales. During the three quarters ended September 30, 2015, company restaurant sales increased \$20.6 million, or 8.5%, primarily resulting from a 7.5% increase in company same-store sales. The sales for both 2015 periods benefited from the November 2014 reopening of our highest volume restaurant in Las Vegas, Nevada.

Total costs of company restaurant sales as a percentage of company restaurant sales decreased to 84.1% for the quarter and 82.9% year-to-date from 86.7% and 87.0%, respectively, in the prior year.

Product costs increased to 26.1% for the quarter from 25.8% in the prior year primarily due to the increased cost of eggs. Year-to-date product costs decreased to 25.2% from 26.0% in the prior year primarily due to the favorable impact of product mix and the leveraging effect of higher sales.

Payroll and benefits decreased to 38.4% for the quarter and 38.3% year-to-date from 39.2% and 40.1%, respectively, in the prior year. The decrease for the quarter was primarily due to a 1.0 percentage point decrease in workers' compensation costs, a 0.2 percentage point decrease in labor costs and a 0.1 decrease in group insurance, partially offset by an increase in incentive compensation costs of 0.4 percentage points. The year-to-date decrease was primarily due to a 1.2 percentage point decrease in labor costs, a 0.6 percentage point decrease in workers' compensation costs and a 0.2 percentage point decrease in group insurance, partially offset by an increase in incentive compensation costs of 0.4 percentage points. The decrease in labor costs as a percentage of company restaurant sales was primarily due to the leveraging effect of higher sales.

Occupancy costs decreased to 5.8% for the quarter and 5.7% year-to-date from 6.5% and 6.3%, respectively, in the prior year. The decreases include 0.6 percentage points and 0.4 percentage points of benefit from general liability costs for the quarter and year-to-date periods, respectively, and the leveraging effect of higher sales.

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Other operating expenses were comprised of the following amounts and percentages of company restaurant sales:

|                          | Quarter Ended<br>September 30, 2015 |      |   | September 24, 2014 |      |   | Three Quarters Ended<br>September 30, 2015 |      |   | September 24, 2014 |      |   |
|--------------------------|-------------------------------------|------|---|--------------------|------|---|--------------------------------------------|------|---|--------------------|------|---|
|                          | (Dollars in thousands)              |      |   |                    |      |   |                                            |      |   |                    |      |   |
| Utilities                | \$3,517                             | 3.9  | % | \$3,728            | 4.5  | % | \$9,825                                    | 3.7  | % | \$10,385           | 4.3  | % |
| Repairs and maintenance  | 1,549                               | 1.7  | % | 1,496              | 1.8  | % | 4,496                                      | 1.7  | % | 4,428              | 1.8  | % |
| Marketing                | 3,383                               | 3.8  | % | 3,141              | 3.8  | % | 9,848                                      | 3.7  | % | 9,003              | 3.7  | % |
| Other direct costs       | 3,939                               | 4.4  | % | 4,149              | 5.0  | % | 11,850                                     | 4.5  | % | 11,506             | 4.7  | % |
| Other operating expenses | \$12,388                            | 13.9 | % | \$12,514           | 15.1 | % | \$36,019                                   | 13.6 | % | \$35,322           | 14.5 | % |

The decrease in other operating expenses as a percentage of company restaurant sales is primarily due to the leveraging effect of higher sales in addition to decreased utility costs.

## Franchise Operations

Franchise and license revenue and costs of franchise and license revenue were comprised of the following amounts and percentages of franchise and license revenue for the periods indicated:

|                                        | Quarter Ended<br>September 30, 2015 |       |   | September 24, 2014 |       |   | Three Quarters Ended<br>September 30, 2015 |       |   | September 24, 2014 |       |   |
|----------------------------------------|-------------------------------------|-------|---|--------------------|-------|---|--------------------------------------------|-------|---|--------------------|-------|---|
|                                        | (Dollars in thousands)              |       |   |                    |       |   |                                            |       |   |                    |       |   |
| Royalties                              | \$23,922                            | 69.3  | % | \$22,705           | 66.4  | % | \$70,859                                   | 68.5  | % | \$66,311           | 66.1  | % |
| Initial fees                           | 558                                 | 1.6   | % | 391                | 1.1   | % | 1,659                                      | 1.6   | % | 840                | 0.9   | % |
| Occupancy revenue                      | 10,019                              | 29.1  | % | 11,109             | 32.5  | % | 30,860                                     | 29.9  | % | 33,146             | 33.0  | % |
| Franchise and license revenue          | \$34,499                            | 100.0 | % | \$34,205           | 100.0 | % | \$103,378                                  | 100.0 | % | \$100,297          | 100.0 | % |
| Occupancy costs                        | 7,620                               | 22.1  | % | 8,292              | 24.3  | % | 23,244                                     | 22.5  | % | 24,773             | 24.7  | % |
| Other direct costs                     | 3,029                               | 8.8   | % | 3,017              | 8.8   | % | 9,599                                      | 9.3   | % | 7,866              | 7.8   | % |
| Costs of franchise and license revenue | \$10,649                            | 30.9  | % | \$11,309           | 33.1  | % | \$32,843                                   | 31.8  | % | \$32,639           | 32.5  | % |

During the quarter ended September 30, 2015, royalties increased \$1.2 million, or 5.4%, primarily resulting from a 5.9% increase in domestic same-store sales. During the three quarters ended September 30, 2015, royalties increased \$4.5 million, or 6.9%, primarily resulting from a 6.7% increase in domestic same-store sales. Initial fees increased \$0.2 million for the quarter as a higher number of successor agreements were signed and \$0.8 million year-to-date as a higher number of restaurants were opened by franchisees. The decrease in occupancy revenue of \$1.1 million, or 9.8%, for the quarter and \$2.3 million, or 6.9%, year-to-date was primarily the result of lease expirations.

Costs of franchise and license revenue decreased \$0.7 million, or 5.8%, for the quarter and increased \$0.2 million, or 0.6%, year-to-date. Occupancy costs decreased \$0.7 million, or 8.1%, for the quarter and \$1.5 million, or 6.2%, year-to-date primarily resulting from lease expirations. Other direct costs were flat for the quarter and increased \$1.7 million, or 22.0%, year-to-date primarily due to increased franchise administrative expenses. As a result, costs of franchise and license revenue as a percentage of franchise and license revenue decreased to 30.9% for the quarter from 33.1% for the prior year quarter and decreased to 31.8% year-to-date from 32.5% for the prior year period.

## Other Operating Costs and Expenses

Other operating costs and expenses such as general and administrative expenses and depreciation and amortization expense relate to both company and franchise operations.

General and administrative expenses were comprised of the following:

|                                           | Quarter Ended<br>September 30, 2015<br>(In thousands) | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|-------------------------------------------|-------------------------------------------------------|--------------------|--------------------------------------------|--------------------|
| Share-based compensation                  | \$1,941                                               | \$649              | \$5,505                                    | \$2,993            |
| Other general and administrative expenses | 14,067                                                | 12,790             | 44,266                                     | 38,630             |
| Total general and administrative expenses | \$16,008                                              | \$13,439           | \$49,771                                   | \$41,623           |

The \$2.6 million increase in general and administrative expenses for the quarter was primarily the result of increases in share-based compensation of \$1.3 million and payroll and benefits of \$0.8 million. The \$8.1 million increase in general and administrative expenses year-to-date was primarily the result of increases in incentive compensation of \$2.9 million, share-based compensation of \$2.5 million and payroll and benefits of \$1.6 million.

Depreciation and amortization was comprised of the following:

|                                             | Quarter Ended<br>September 30, 2015<br>(In thousands) | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|---------------------------------------------|-------------------------------------------------------|--------------------|--------------------------------------------|--------------------|
| Depreciation of property and equipment      | \$4,217                                               | \$3,870            | \$12,141                                   | \$11,540           |
| Amortization of capital lease assets        | 853                                                   | 833                | 2,560                                      | 2,599              |
| Amortization of intangible and other assets | 352                                                   | 482                | 1,059                                      | 1,565              |
| Total depreciation and amortization expense | \$5,422                                               | \$5,185            | \$15,760                                   | \$15,704           |

Operating (gains), losses and other charges, net were comprised of the following:

|                                                  | Quarter Ended<br>September 30, 2015<br>(In thousands) | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|--------------------------------------------------|-------------------------------------------------------|--------------------|--------------------------------------------|--------------------|
| Gains on sales of assets and other, net          | \$(23)                                                | \$(33)             | \$(43)                                     | \$(74)             |
| Restructuring charges and exit costs             | 332                                                   | 300                | 1,094                                      | 775                |
| Impairment charges                               | 577                                                   | 320                | 671                                        | 348                |
| Operating (gains), losses and other charges, net | \$886                                                 | \$587              | \$1,722                                    | \$1,049            |

Restructuring charges and exit costs were comprised of the following:

|            | Quarter Ended<br>September 30, 2015<br>(In thousands) | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|------------|-------------------------------------------------------|--------------------|--------------------------------------------|--------------------|
| Exit costs | \$43                                                  | \$291              | \$583                                      | \$380              |

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|                                           |       |       |         |       |
|-------------------------------------------|-------|-------|---------|-------|
| Severance and other restructuring charges | 289   | 9     | 511     | 395   |
| Total restructuring and exit costs        | \$332 | \$300 | \$1,094 | \$775 |

Impairment charges of \$0.7 million for the three quarters ended September 30, 2015 resulted primarily from the impairment of a restaurant identified as assets held for sale. Impairment charges of \$0.3 million for the three quarters ended September 24, 2014 resulted primarily from the impairment of an underperforming unit.

Operating income was \$15.7 million for the quarter and \$48.5 million year-to-date compared with \$14.7 million and \$40.9 million, respectively, for the prior year periods.

Interest expense, net was comprised of the following:

|                                          | Quarter Ended<br>September 30, 2015<br>(In thousands) | September 24, 2014 | Three Quarters Ended<br>September 30, 2015 | September 24, 2014 |
|------------------------------------------|-------------------------------------------------------|--------------------|--------------------------------------------|--------------------|
| Interest on credit facilities            | \$607                                                 | \$892              | \$1,995                                    | \$2,623            |
| Interest on interest rate swaps          | 284                                                   | —                  | 578                                        | —                  |
| Interest on capital lease liabilities    | 928                                                   | 828                | 2,531                                      | 2,505              |
| Letters of credit and other fees         | 285                                                   | 329                | 899                                        | 1,023              |
| Interest income                          | (18                                                   | ) (21              | ) (52                                      | ) (61              |
| Total cash interest                      | 2,086                                                 | 2,028              | 5,951                                      | 6,090              |
| Amortization of deferred financing costs | 123                                                   | 120                | 366                                        | 362                |
| Interest accretion on other liabilities  | 118                                                   | 136                | 361                                        | 428                |
| Total interest expense, net              | \$2,327                                               | \$2,284            | \$6,678                                    | \$6,880            |

Other nonoperating expense, net was \$0.6 million and \$0.5 million for both the quarter and year-to-date periods, respectively, compared with other nonoperating income, net of less than \$0.1 million and \$0.5 million, respectively, for the prior year periods. The current year nonoperating expense was primarily the result of losses on deferred compensation plan investments. In addition, the year-to-date period included \$0.3 million of write-offs of deferred financing costs related to the New Credit Facility (as defined below).

The provision for income taxes was \$3.9 million for the quarter and \$14.0 million year-to-date compared to \$4.1 million and \$11.5 million, respectively, for the prior year periods. The effective tax rate was 30.1% for the quarter and 34.0% year-to-date compared to 33.0% and 33.2%, respectively, for the prior year periods. The increase in the year-to-date effective tax rate was primarily related to discrete tax items. The 2015 and 2014 year-to-date rates benefited from state jobs tax credits claimed for the prior year's hiring activity of 0.6% and 1.4%, respectively. The 2015 year-to-date rate also benefited 1.8% from taking the foreign tax credit in lieu of a deduction upon the completion of the federal income tax return. The 2014 year-to-date rate also benefited 1.3% from an out-of-period share-based compensation adjustment. We do not believe the out-of-period adjustments were material to any prior year financial statements or on earnings trends. We expect the 2015 fiscal year effective tax rate to be between 34% and 35%. The annual effective tax rate cannot be determined until the end of the fiscal year; therefore, the actual rate could differ from our current estimates.

Net income was \$9.0 million for the quarter and \$27.2 million year-to-date compared with \$8.3 million and \$23.0 million, respectively, for the prior year periods.

#### Liquidity and Capital Resources

Our primary sources of liquidity and capital resources are cash generated from operations and borrowings under our credit facility (as described below). Principal uses of cash are operating expenses, capital expenditures and the repurchase of shares of our common stock.

The following table presents a summary of our sources and uses of cash and cash equivalents for the periods indicated:

|                                                  | Three Quarters Ended |                    |
|--------------------------------------------------|----------------------|--------------------|
|                                                  | September 30, 2015   | September 24, 2014 |
|                                                  | (In thousands)       |                    |
| Net cash provided by operating activities        | \$56,927             | \$48,241           |
| Net cash used in investing activities            | (20,554)             | (17,198)           |
| Net cash used in financing activities            | (30,846)             | (32,536)           |
| Increase (decrease) in cash and cash equivalents | \$5,527              | \$(1,493)          |

We believe that our estimated cash flows from operations for 2015, combined with our capacity for additional borrowings under our credit facility, will enable us to meet our anticipated cash requirements and fund capital expenditures over the next twelve months.

Net cash flows used in investing activities were \$20.6 million for the three quarters ended September 30, 2015. These cash flows include capital expenditures of \$18.4 million and acquisitions of restaurants and real estate for \$2.3 million. Our principal capital requirements have been largely associated with the following:

|                        | Three Quarters Ended |                    |
|------------------------|----------------------|--------------------|
|                        | September 30, 2015   | September 24, 2014 |
|                        | (In thousands)       |                    |
| Facilities             | \$6,989              | \$4,767            |
| Remodeling             | 9,358                | 10,520             |
| Information technology | 587                  | 541                |
| Other                  | 1,498                | 2,052              |
| Capital expenditures   | \$18,432             | \$17,880           |

Capital expenditures for fiscal 2015 are expected to be approximately \$31-\$33 million, including approximately 50 remodels anticipated to be completed at company restaurants, acquisitions of restaurants and real estate and the opening of four company restaurants. During the three quarters ended September 30, 2015, we remodeled 37 company restaurants.

Cash flows used in financing activities were \$30.8 million for the three quarters ended September 30, 2015, which included cash payments for stock repurchases of \$37.3 million.

Our working capital deficit was \$18.3 million at September 30, 2015 compared with \$24.3 million at December 31, 2014. The decrease in working capital deficit was primarily related to the reduction in the current portion of long-term debt resulting from the New Credit Facility. We are able to operate with a substantial working capital deficit because (1) restaurant operations and most food service operations are conducted primarily on a cash (and cash equivalent) basis with a low level of accounts receivable, (2) rapid turnover allows a limited investment in inventories, and (3) accounts payable for food, beverages and supplies usually become due after the receipt of cash from the related sales.

#### Refinancing of Credit Facility

On March 30, 2015, Denny's Corporation and certain of its subsidiaries refinanced our credit facility (the "Old Credit Facility") and entered into a new five-year \$250 million senior secured revolver (with a \$30 million letter of credit sublimit) (the "New Credit Facility"). The New Credit Facility includes an accordion feature that would allow us to

increase the size of the revolver to \$325 million. A commitment fee of 0.20% is paid on the unused portion of the revolving credit facility. Borrowings under the credit facility bear a tiered interest rate, which is based on the Company's consolidated leverage ratio and was initially set at LIBOR plus 150 basis points. The maturity date for the credit facility is March 30, 2020.

As of September 30, 2015, we had outstanding revolver loans of \$150.0 million and outstanding letters of credit under the senior secured revolver of \$24.5 million. These balances resulted in availability of \$75.5 million under the revolving facility. Prior to considering the impact of our interest rate swap, described below, the weighted-average interest rate on outstanding revolver loans was 1.70% and 2.17% as of September 30, 2015 and December 31, 2014, respectively. Taking into consideration our interest rate swap that became effective on March 31, 2015 and is described below, the weighted-average interest rate of outstanding revolver loans was 2.44% as of September 30, 2015.

Our future contractual obligations relating to long-term debt and related interest obligations as of September 30, 2015 are as follows:

|                          | Payments Due by Period |                  |           |           |                        |
|--------------------------|------------------------|------------------|-----------|-----------|------------------------|
|                          | Total                  | Less than 1 Year | 1-2 Years | 3-4 Years | 5 Years and Thereafter |
|                          | (In thousands)         |                  |           |           |                        |
| Long-term debt           | \$150,000              | \$—              | \$—       | \$—       | \$150,000              |
| Interest obligations (a) | 19,636                 | 917              | 7,334     | 10,077    | 1,308                  |
| Total                    | \$169,636              | \$917            | \$7,334   | \$10,077  | \$151,308              |

Interest obligations represent payments related to our long-term debt outstanding at September 30, 2015. For (a) long-term debt with variable rates, we have used the rate applicable at September 30, 2015 to project interest over the periods presented in the table above.

See Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the year ended December 31, 2014 for information concerning other future contractual obligations and commitments.

#### Amendment of Credit Facility

Subsequent to quarter-end, on October 30, 2015, we amended the New Credit Facility (the "Amended Credit Facility") to exercise the accordion feature that allows us to increase the size of the revolver and to effect certain other changes. The Amended Credit Facility is comprised of a \$325 million senior secured revolver (with a \$30 million letter of credit sublimit). The maturity date for the credit facility remains March 30, 2020. There was no change to the interest rates for the facility. As of the closing, there were \$155 million of borrowings outstanding under the amended revolver. Subsequent to the closing, additional borrowings under the Amended Credit Facility will be used to fund a \$50 million accelerated share repurchase agreement.

#### Interest Rate Hedges

We previously entered into an interest rate swap to hedge a portion of the cash flows of our floating rate debt from March 31, 2015 to March 29, 2018. During the quarter ended April 1, 2015, we entered into an additional interest rate swap to hedge a portion of the cash flows of our floating rate debt from March 29, 2018 through March 31, 2025. We designated the interest rate swaps as cash flow hedges of our exposure to variability in future cash flows attributable to payments of LIBOR due on a related \$120 million notional debt obligation. Based on the interest rate as determined by our consolidated leverage ratio in effect as of September 30, 2015, under the terms of the swap, we will pay a fixed rate of 2.63% on the notional amounts from March 31, 2015 to March 29, 2018, pay a fixed rate of 3.936% from March 29, 2018 through March 31, 2025 and receive payments during these periods from a counterparty based on the 30-day LIBOR rate. As of September 30, 2015, the fair value of the interest rate swaps was a liability of \$2.7 million,

which is recorded as a component of other noncurrent liabilities and deferred credits on our Condensed Consolidated Balance Sheets.

Subsequent to quarter-end, on October 1, 2015, we entered into an additional interest rate swap to hedge a portion of the cash flows of our floating rate debt. We designated the interest rate swap as a cash flow hedge of our exposure to variability in future cash flows attributable to payments of LIBOR due on a related \$50 million notional debt obligation. Based on the interest rate as determined by our consolidated leverage ratio in effect as of September 30, 2015, under the terms of the swap, we will pay a fixed rate of 3.96% on the notional amount from March 29, 2018 through March 31, 2026 and receive payments during these periods from a counterparty based on the 30-day LIBOR rate.

## Implementation of New Accounting Standards

See Note 2 to our Condensed Consolidated Financial Statements.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

### Interest Rate Risk

We have exposure to interest rate risk related to certain instruments entered into for other than trading purposes. Specifically, as of September 30, 2015, borrowings under our credit facility bore interest at variable rates based on LIBOR plus a spread of 150 basis points per annum. Through March 31, 2015, up to \$150 million of the borrowings under our credit facility had a 200 basis point LIBOR point cap. Our interest rate swap became effective on March 31, 2015, which hedges our exposure to variability in future cash flows attributable to payments of LIBOR due on a related \$120 million notional debt obligation. Based on the interest rate as determined by our consolidated leverage ratio in effect as of September 30, 2015, under the terms of the swap, we will pay a fixed rate of 2.63% on the notional amounts from March 31, 2015 to March 29, 2018, pay a fixed rate of 3.936% from March 29, 2018 through March 31, 2025 and receive payments during these periods from a counterparty based on the 30-day LIBOR rate. As of September 30, 2015, the swap effectively increased our ratio of fixed rate debt from approximately 12% of total debt to approximately 82% of total debt. We expect to reclassify approximately \$1.1 million from accumulated other comprehensive loss related to our interest rate swaps during the next twelve months. This amount will be included as a component of interest expense in our Condensed Consolidated Statements of Income. See Note 8 of our Condensed Consolidated Financial Statements for additional details.

Based on the levels of borrowings under the credit facility at September 30, 2015, if interest rates changed by 100 basis points, our annual cash flow and income before taxes would change by approximately \$0.3 million. This computation is determined by considering the impact of hypothetical interest rates on the variable rate portion of the credit facility at September 30, 2015, taking into consideration the interest rate swap. However, the nature and amount of our borrowings may vary as a result of future business requirements, market conditions and other factors.

We also have exposure to interest rate risk related to our pension plan, other defined benefit plans and self-insurance liabilities. A 25 basis point increase or decrease in discount rate would increase or decrease our projected benefit obligation related to our pension plan by approximately \$2.0 million and would impact the pension plan's net periodic benefit cost by approximately \$0.1 million. The impact of a 25 basis point increase or decrease in discount rate would decrease or increase our projected benefit obligation related to our other defined benefit plans by less than \$0.1 million while the plans' net periodic benefit cost would remain flat. A 25 basis point increase or decrease in discount rate related to our self-insurance liabilities would result in a decrease or increase of \$0.2 million, respectively.

### Commodity Price Risk

We purchase certain food products, such as beef, poultry, pork, eggs and coffee, and utilities such as gas and electricity, which are affected by commodity pricing and are, therefore, subject to price volatility caused by weather, production problems, delivery difficulties and other factors that are outside our control and which are generally unpredictable. Changes in commodity prices affect us and our competitors generally and often simultaneously. In general, we purchase food products and utilities based upon market prices established with vendors. Although many of the items purchased are subject to changes in commodity prices, the majority of our purchasing arrangements are structured to contain features that minimize price volatility by establishing fixed pricing and/or price ceilings and floors. We use these types of purchase arrangements to control costs as an alternative to using financial instruments to hedge commodity prices. In many cases, we believe we will be able to address commodity cost increases which are significant and appear to be long-term in nature by adjusting our menu pricing or changing our product delivery

strategy. However, competitive circumstances could limit such actions and, in those circumstances, increases in commodity prices could lower our margins. Because of the often short-term nature of commodity pricing aberrations and our ability to change menu pricing or product delivery strategies in response to commodity price increases, we believe that the impact of commodity price risk is not significant.

We have established a policy to identify, control and manage market risks which may arise from changes in interest rates, commodity prices and other relevant rates and prices. We do not use derivative instruments for trading purposes.

## Item 4. Controls and Procedures

As required by Rule 13a-15(b) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), our management conducted an evaluation (under the supervision and with the participation of our President and Chief Executive Officer, John C. Miller, and our Executive Vice President, Chief Administrative Officer and Chief Financial Officer, F. Mark Wolfinger) as of the end of the period covered by this Quarterly Report on Form 10-Q, of the effectiveness of our disclosure controls and procedures as defined in Rule 13a-15(e) under the Exchange Act. Based on that evaluation, Messrs. Miller and Wolfinger each concluded that our disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed in the reports that we file or submit under the Exchange Act (i) is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) is accumulated and communicated to our management, including Messrs. Miller and Wolfinger, as appropriate to allow timely decisions regarding required disclosure.

There have been no changes in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) of the Exchange Act that occurred during our last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## Item 1. Legal Proceedings

There are various claims and pending legal actions against or indirectly involving us, incidental to and arising out of the ordinary course of the business. In the opinion of management, based upon information currently available, the ultimate liability with respect to these proceedings and claims will not materially affect the Company's consolidated results of operations or financial position.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Purchases of Equity Securities by the Issuer

The table below provides information concerning repurchases of shares of our common stock during the quarter ended September 30, 2015.

| Period                               | Total Number of<br>Shares Purchased      | Average Price<br>Paid Per Share <sup>(1)</sup> | Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced<br>Programs <sup>(2)</sup> | Maximum<br>Number of Shares<br>that May Yet be<br>Purchased Under<br>the Programs <sup>(2)(3)</sup> |
|--------------------------------------|------------------------------------------|------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|
|                                      | (In thousands, except per share amounts) |                                                |                                                                                                    |                                                                                                     |
| July 2, 2015 - July 29, 2015         | 86                                       | \$11.61                                        | 86                                                                                                 | 1,871                                                                                               |
| July 30, 2015 - August 26, 2015      | 386                                      | 11.96                                          | 386                                                                                                | 1,485                                                                                               |
| August 27, 2015 - September 30, 2015 | 1,065                                    | 11.35                                          | 1,065                                                                                              | 420                                                                                                 |
| Total                                | 1,537                                    | \$11.52                                        | 1,537                                                                                              |                                                                                                     |

(1) Average price paid per share excludes commissions.

(2) On April 25, 2013, we announced that our Board of Directors approved a new share repurchase program, authorizing us to repurchase up to an additional 10 million shares of our common stock (in addition to prior authorizations). Such repurchases may take place from time to time on the open market (including pre-arranged

stock trading plans in accordance with the guidelines specified in Rule 10b5-1 under the Exchange Act) or in privately negotiated transactions, subject to market and business conditions. During the quarter ended September 30, 2015, we purchased 1,536,589 shares of our common stock for an aggregate consideration of approximately \$17.7 million, pursuant to the share repurchase program.

(3) In addition to the shares that may yet be purchased under prior authorizations, as shown in the table above, on March 31, 2015, our Board of Directors approved a new share repurchase program, authorizing us to repurchase up to an additional \$100 million of our common stock. Such repurchases are to be made in a manner similar to, and will be in addition to, authorizations under the April 25, 2013 repurchase program.

Item 6. Exhibits

The following are included as exhibits to this report:

Exhibit No. Description

|         |                                                                                                                                                                                                                                                                                                                                            |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 31.1    | Certification of John C. Miller, President and Chief Executive Officer of Denny's Corporation, pursuant to Rule 13a-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                                                                           |
| 31.2    | Certification of F. Mark Wolfinger, Executive Vice President, Chief Administrative Officer and Chief Financial Officer of Denny's Corporation, pursuant to Rule 13a-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                           |
| 32.1    | Certification of John C. Miller, President and Chief Executive Officer of Denny's Corporation, and F. Mark Wolfinger, Executive Vice President, Chief Administrative Officer and Chief Financial Officer of Denny's Corporation, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS | XBRL Instance Document                                                                                                                                                                                                                                                                                                                     |
| 101.SCH | XBRL Taxonomy Extension Schema Document                                                                                                                                                                                                                                                                                                    |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document                                                                                                                                                                                                                                                                                      |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document                                                                                                                                                                                                                                                                                            |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document                                                                                                                                                                                                                                                                                     |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document                                                                                                                                                                                                                                                                                       |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DENNY'S CORPORATION

Date: November 9, 2015

By: /s/ F. Mark Wolfinger  
F. Mark Wolfinger  
Executive Vice President,  
Chief Administrative Officer and  
Chief Financial Officer

Date: November 9, 2015

By: /s/ Jay C. Gilmore  
Jay C. Gilmore  
Vice President,  
Chief Accounting Officer and  
Corporate Controller