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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE

SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2017

Commission file number: 1-3285

3M COMPANY

(Exact name of registrant as specified in its charter)

DELAWARE 41-0417775 (State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

3M Center, St. Paul, Minnesota 55144 (Address of principal executive offices) (Zip Code)

(651) 733-1110

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

(Do not check if a smaller reporting company)

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for

complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class Outstanding at June 30, 2017

Common Stock, \$0.01 par value per share 596,767,147 shares

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3M COMPANY

Form 10-Q for the Quarterly Period Ended June 30, 2017

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3M COMPANY

FORM 10-Q

For the Quarterly Period Ended June 30, 2017

PART I. Financial Information

Item 1. Financial Statements.

3M Company and Subsidiaries

Consolidated Statement of Income

(Unaudited)

	Three months ended June 30,		Six months ended June 30,	
(Millions, except per share amounts)	2017	2016	2017	2016
Net sales	\$ 7,810	\$ 7,662	\$ 15,495	\$ 15,071
Operating expenses	, ,	. ,	, ,	. ,
Cost of sales	4,007	3,799	7,876	7,477
Selling, general and administrative expenses	1,607	1,560	3,207	3,093
Research, development and related expenses	473	437	944	887
Gain on sale of businesses	(461)		(490)	(40)
Total operating expenses	5,626	5,796	11,537	11,417
Operating income	2,184	1,866	3,958	3,654
Interest expense and income				
Interest expense	54	38	99	85
Interest income	(12)	(7)	(20)	(12)
Total interest expense — net	42	31	79	73
Income before income taxes	2,142	1,835	3,879	3,581
Provision for income taxes	557	542	968	1,010
Net income including noncontrolling interest	\$ 1,585	\$ 1,293	\$ 2,911	\$ 2,571
Less: Net income attributable to noncontrolling interest	2	2	5	5
Net income attributable to 3M	\$ 1,583	\$ 1,291	\$ 2,906	\$ 2,566
Weighted average 3M common shares outstanding — basic	598.1	606.9	598.1	607.2

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Earnings per share attributable to 3M common shareholders — basic	\$ 2.65	\$ 2.13	\$ 4.86	\$ 4.23
Weighted average 3M common shares outstanding — diluted Earnings per share attributable to 3M common shareholders — diluted	612.8	620.9	612.4	621.1
	\$ 2.58	\$ 2.08	\$ 4.74	\$ 4.13
Cash dividends paid per 3M common share	\$ 1.175	\$ 1.11	\$ 2.35	\$ 2.22

The accompanying Notes to Consolidated Financial Statements are an integral part of this statement.

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3M Company and Subsidiaries

Consolidated Statement of Comprehensive Income

(Unaudited)

Three months ended June 30, June 30, (Millions) 2017 2016 2017 2016

Net income including non