Fo	AB, INC. rm 10-Q tober 14, 2014 PRM 10-Q	
U.S	S. SECURITIES AND EXCHANGE COMP	MISSION
Wa	ashington, D.C. 20549	
(M	ark One)	
[X	QUARTERLY REPORT PURSUANT TO OF 1934	SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
	For the quarterly period ended August 31, 2 TRANSITION REPORT UNDER SECTION	2014 ON 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
[]	For the transition period from	to
BA	Commission file number: 0-31555 AB, Inc.	
(N	ame of small business issuer in its charter)	
(St	laware ate or other jurisdiction of incorporation or ganization)	36-4389547 (I.R.S. Employer Identification No.)
50	00 Lake Cook Road, Suite 475, Deerfield, Ill	linois 60015
(A	ddress of principal executive offices) (Zip C	Code)
Iss	uer's telephone number (847) 948-7520	
	•	1) filed all reports required to be filed by Section 13 or 15(d) of the (or for such shorter period that the registrant was required to file such

reports), and (2) has been subject to such filing requirements for the past 90 days. Yes

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\S 232.405$  of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes X No

Indicate by checkmark whether the registrant is a large a	accelerated filer, accele	erated filer, a non-accelera	ted filer, or a
smaller reporting company. Large accelerated filer	Accelerated filer	Non-accelerated filer	(Do not check if a
smaller reporting company) Smaller reporting company			

Indicate by checkmark whether the registrant is a shell company. Yes No

As of October 10, 2014 BAB, Inc. had: 7,263,508 shares of Common Stock outstanding.

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# PART I

# ITEM 1. FINANCIAL STATEMENTS BAB, Inc.

# **Consolidated Balance Sheets**

	August 31, 2014	November 30, 2013
ASSETS Current Assets		
Cash	\$630,881	\$683,891
Restricted cash	405,025	581,469
Receivables Trade accounts and notes receivable (net of allowance for doubtful accounts of \$29,951 in 2014 and \$10,447 in 2013 )	226,047	137,294
Marketing fund contributions receivable from franchisees and stores	28,471	10,017
Inventories	28,859	27,544
Prepaid expenses and other current assets Total Current Assets	78,400 1,397,683	81,532 1,521,747
Total Current Assets	1,397,063	1,321,747
Property, plant and equipment (net of accumulated depreciation of \$145,743 in 2014 and \$143,459 in 2013)	6,750	10,102
Assets held for sale	-	3,783
Trademarks	454,479	448,022
Goodwill Definite lived intangible assets (net of accumulated amortization of \$78,171 in 2014)	1,493,771	1,493,771
and \$67,887 in 2013)	38,706	47,803
Deferred tax asset	248,000	248,000
Total Noncurrent Assets	2,241,706	2,251,481
Total Assets	\$3,639,389	\$3,773,228
LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities		
Current portion of long-term debt	\$30,451	\$30,451
Accounts payable	9,713	22,543
Accrued expenses and other current liabilities	274,264	280,120
Unexpended marketing fund contributions	202,667	360,683
Deferred licensing revenue	15,000	50,000
Deferred licensing revenue Total Current Liabilities	6,667 538,762	36,667 780,464
Total Carton Liabilities	550,702	700,707

Long-term debt (net of current portion)	65,311	65,311
Total Liabilities	604,073	845,775
Stockholders' Equity		
Preferred shares -\$.001 par value; 4,000,000 authorized; no shares outstanding as of		
August 31, 2014 and November 30, 2013.	-	-
Preferred shares -\$.001 par value; 1,000,000 Series A authorized; no shares		
outstanding as of August 31, 2014 and November 30, 2013.	-	-
Common stock -\$.001 par value; 15,000,000 shares authorized; 8,466,953 shares		
issued and 7,263,508 shares outstanding as of August 31, 2014 and November 30,	13,508,257	13,508,257
2013.		
Additional paid-in capital	987,034	987,034
Treasury stock	(222,781)	(222,781)
Accumulated deficit	(11,237,194)	(11,345,057)
Total Stockholders' Equity	3,035,316	2,927,453
Total Liabilities and Stockholders' Equity	\$3,639,389	\$3,773,228

# SEE ACCOMPANYING NOTES

BAB, Inc.

Consolidated Statements of Income

# For the Three and Nine Month Periods Ended August 31, 2014 and 2013

(Unaudited)

	3 months en	ded August	9 months en	ded August
	2014	2013	2014	2013
REVENUES				
Royalty fees from franchised stores	\$458,656	\$446,603	\$1,311,369	\$1,334,047
Franchise fees	37,500	35,000	272,500	45,000
Licensing fees and other income	104,060	135,143	322,559	430,935
Total Revenues	600,216	616,746	1,906,428	1,809,982
OPERATING EXPENSES				
Selling, general and administrative expenses:				
Payroll and payroll-related expenses	262,741	283,826	809,981	992,266
Occupancy	44,596	41,716	136,522	125,873
Advertising and promotion	11,223	13,309	27,394	50,129
Professional service fees	31,088	37,482	131,166	127,093
Travel	12,522	9,440	36,126	42,367
Employee benefit expense	24,816	24,889	77,817	77,898
Depreciation and amortization	4,522	4,367	13,636	13,078
Other	47,032	74,392	192,271	191,462
Total Operating Expenses	438,540	489,421	1,424,913	1,620,166
<b>Income from operations</b>	161,676	127,325	481,515	189,816
Interest income	87	212	353	768
Interest expense	(1,138	(1,482)	(3,412)	(4,447)
<b>Income before provision for income taxes</b>	160,625	126,055	478,456	186,137
Provision (benefit) for income taxes				
Current tax	(7,583	) 17,795	7,417	17,795
Net Income	\$168,208	\$108,260	\$471,039	\$168,342
Earnings per share - Basic and Diluted	\$0.02	\$0.01	\$0.06	\$0.02
Weighted average shares outstanding - Basic Effect of dilutive common stock Weighted average shares outstanding - Diluted	7,263,508 - 7,263,508	7,263,508 6,172 7,269,680	7,263,508 - 7,263,508	7,263,508 4,372 7,267,880
Cash distributions declared per share	\$0.01	\$-	\$0.05	\$0.07

SEE ACCOMPANYING NOTES

# BAB, Inc.

# **Consolidated Statements of Cash Flows**

# For the Nine Month Periods Ended August 31, 2014 and 2013

(Unaudited)

		onths ended
	August 31,	
	2014	2013
Operating activities		
Net income	\$471,039	\$168,342
Adjustments ro reconcile net income to cash flows provided by operating activities:		
Depreciation and amortization	13,636	13,078
Provision for uncollectible accounts, net of recoveries	19,504	(7,975)
Loss on assets held for sale	3,783	-
Changes in:		
Trade accounts receivable and notes receivable	(108,257)	(28,908)
Restricted cash	176,444	7,080
Marketing fund contributions receivable	(18,454)	5,430
Inventories	(1,315)	(1,557)
Prepaid expenses and other	3,133	(17,508)
Accounts payable	(12,830)	12,282
Accrued liabilities	(5,856)	(47,212)
Unexpended marketing fund contributions	(158,016)	(12,511)
Deferred revenue	(65,000)	(27,500)
Net Cash Provided by Operating Activities	317,811	63,041
Investing activities		
Capitalization of trademark renewals	(7,644)	(1,950)
Net Cash Used In Investing Activities	(7,644)	,
6	(1)-	( ) /
Financing activities		
Cash distributions/dividends	(363,177)	(508,446)
Net Cash Used In Financing Activities	(363,177)	
	(===,=)	(000,110)
Net Decrease in Cash	(53,010)	(447,355)
Cash, Beginning of Period	683,891	1,256,257
Cash, End of Period	\$630,881	\$808,902

Supplemental disclosure of cash flow information:

 Interest paid
 \$ \$ 

 Income taxes paid
 \$ \$26,000

SEE ACCOMPANYING NOTES

BAB, Inc.

**Notes to Unaudited Consolidated Financial Statements** 

For the Three and Nine Month Periods Ended August 31, 2014 and 2013

(Unaudited)

## **Note 1 - Nature of Operations**

BAB, Inc. ("the Company") has two wholly owned subsidiaries: BAB Systems, Inc. ("Systems") and BAB Operations, Inc. ("Operations"). Systems was incorporated on December 2, 1992, and was primarily established to franchise Big Apple Bagels® ("BAB") specialty bagel retail stores. SweetDuet Frozen Yogurt & Gourmet Muffins® ("SD") was established in May 2012 to franchise frozen yogurt and gourmet muffin retail stores. Systems includes Big Apple Bagels, My Favorite Muffin and SweetDuet franchises. Operations was formed on August 30, 1995, primarily to operate Company-owned stores of which there are currently none. The assets of Jacobs Bros. Bagels ("Jacobs Bros.") were acquired on February 1, 1999, and any branded wholesale business uses this trademark.

The Company was incorporated under the laws of the State of Delaware on July 12, 2000. The Company currently franchises and licenses bagel and muffin retail units and frozen yogurt retail units under the BAB, MFM and SD trade names. At August 31, 2014, the Company had 90 franchise units and 5 licensed units in operation in 26 states. The Company additionally derives income from the sale of its trademarked bagels, muffins and coffee through nontraditional channels of distribution including under licensing agreements with Kohr Bros. Frozen Custard, Kaleidoscoops and Green Beans Coffee. Also, included in licensing fees and other income is Operations Sign Shop results. For franchise consistency and convenience, the Sign Shop provides the majority of signage to franchisees, including but not limited to, posters, menu panels, outside window stickers and counter signs.

The BAB franchised brand consists of units operating as "Big Apple Bagels®," featuring daily baked bagels, flavored cream cheeses, premium coffee, gourmet bagel sandwiches and other related products. Licensed BAB units serve the Company's frozen bagel and related products baked daily. BAB units are primarily concentrated in the Midwest and Western United States. The MFM brand consists of units operating as "My Favorite Muffin®," featuring a large variety of freshly baked muffins, premium coffee and related products, and units operating as "My Favorite Muffin and Bagel Cafe," featuring these products as well as a variety of specialty bagel sandwiches and related products. The SweetDuet Frozen Yogurt & Gourmet Muffins® brand is a fusion concept, pairing self-serve frozen yogurt with MFM's exclusive line of My Favorite Muffin gourmet muffins, broadening the shop's offering and therefore differentiating itself from the numerous frozen yogurt outlets already populating the market. Although the Company

doesn't actively market Brewster's stand-alone franchises, Brewster's coffee products are sold in most franchised units.

The Company has grown significantly since its initial public offering through growth in franchise units and the development of alternative distribution channels for its branded products. An International Master Franchise Agreement was signed with a UAE franchisee in 2014. According to the terms of the Agreement, BAB will receive franchise royalties from all stores that open under the Agreement. The Company is leveraging on the natural synergy of distributing muffin products in BAB and SD units and, alternatively, bagel products and Brewster's Coffee in existing MFM units. The Company expects to continue to realize efficiencies in servicing the combined base of BAB, MFM and SD franchisees.

The accompanying condensed consolidated financial statements are unaudited. These financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been omitted pursuant to such SEC rules and regulations; nevertheless, the Company believes that the disclosures are adequate to make the information presented not misleading. These financial statements and the notes hereto should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended November 30, 2013 which was filed February 26, 2014. In the opinion of the Company's management, the condensed consolidated financial statements for the unaudited interim periods presented include all adjustments, including normal recurring adjustments, necessary to fairly present the results of such interim periods and the financial position as of the end of said period. The results of operations for the interim period are not necessarily indicative of the results for the full year.

## 2. Units Open and Under Development

Units which are open or under development at August 31, 2014 are as follows:

## Stores open:

Franchise owned stores	90
Licensed units	5
Unopened stores with franchise Agreements	2
Total operating units and units with Franchise Agreements	97

#### 3. Earnings per Share

The following table sets forth the computation of basic and diluted earnings per share:

	For the 3 mo	onths ended	For the 9 mo	onths ended
	2014	2013	2014	2013
Numerator:				
Net income available to common shareholders	\$168,208	\$108,260	\$471,039	\$168,342

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## **Denominator:**

Weighted average outstanding shares Basic 7,263,508 7,263,508 7,263,508 7,263,508 **Earnings per Share - Basic** \$0.02 \$0.06 \$0.01 \$0.02 Effect of dilutive common stock 6,172 4,372 Weighted average outstanding shares 7,269,680 Diluted 7,263,508 7,263,508 7,267,880 **Earnings per share - Diluted** \$0.02 \$0.06 \$0.01 \$0.02

The Company excluded 314,400 and 350,400 potential shares attributable to outstanding stock options from the calculation of diluted earnings per share for the three and nine months ended August 31, 2014 and 2013, respectively because their inclusion would have been anti-dilutive.

## 4. Long-Term Debt

The total debt balance of \$95,762 represents a note payable to a former shareholder that requires an annual payment of \$35,000, including interest at 4.75%, due October 1 and running through 2016.

# 5. Stock Options

In May 2001, the Company approved a Long-Term Incentive and Stock Option Plan (Plan). The Plan reserved and has issued 1,400,000 shares of common stock for grant. As of August 31, 2014, there were 1,085,600 stock options exercised or forfeited under the Plan.

	For the 9 n	
	ended Aug	gust 31,
	2014	2013
	Options	Options
Options outstanding at beginning of period	368,373	368,373
Granted	-	-
Forfeited or Expired	(53,973)	-
Exercised	-	-
Outstanding at end of period	314,400	368,373

All compensation cost arising from share-based payment arrangements in payroll-related expenses was expensed as of November 30, 2011.

To value option grants and other awards for stock-based compensation, the Company uses the Black-Scholes option valuation model. When the measurement date is certain, the fair value of each option grant is estimated on the date of grant and is based on the assumptions used for the expected stock price volatility, expected term, risk-free interest rates and future dividend payments.

The Company's stock option terms expire in 10 years and vary in vesting from immediate to a vesting period of five years.

The following table summarizes the stock options outstanding and exercisable at August 31, 2014:

Options O	utstanding			Options E		
Outstandi	Wghtd. Avg.	Wghtd. Avg.	Aggregate	Exercisabl	Wghtd. Avg.	Aggregate
at	Remaining		Intrinsic	8/31/2014	Exercise	Intrinsic
8/31/2014	Life	Price	Value	0/31/2014	Price	Value
314,400	1.85	\$ 1.19	\$ -	314,400	\$ 1.19	\$ -

There is no computation for the aggregate intrinsic value in the table above because the outstanding options weighted average exercise price was greater than the Company's closing stock price of \$0.75 as of the last business day of the period ended August 31, 2014. There were 53,973 unexercised options that expired and no options exercised during the nine month period ended August 31, 2014.

## 6. Goodwill and Other Intangible Assets

Accounting Standard Codification ("ASC") 350 "Goodwill and Other Intangible Assets" requires that assets with indefinite lives no longer be amortized, but instead be subject to annual impairment tests. The Company follows this guidance.

The Company tests goodwill that is not subject to amortization for impairment annually or more frequently if events or circumstances indicate that impairment is possible. Goodwill was tested at the end of the first quarter, February 28, 2014 and it was found that the carrying value of goodwill and intangible assets were not impaired.

The impairment test performed February 28, 2014 was based on a discounted cash flow model using management's business plan projected for expected cash flows. Based on the computation it was determined that no impairment has occurred.

## 7. Recent Accounting Pronouncements

In May 2014, the FASB issued Accounting Standards Update No. 2014-09, Revenue from Contracts with Customers (ASU 2014-09), which supersedes nearly all existing revenue recognition guidance under U.S. GAAP. The core principle of ASU 2014-09 is to recognize revenues when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity expects to be entitled for those goods or services. ASU 2014-09 defines a five step process to achieve this core principle and, in doing so, more judgment and estimates may be required within the revenue recognition process than are required under existing U.S. GAAP.

The standard is effective for annual periods beginning after December 15, 2016, and interim periods therein, using either of the following transition methods: (i) a full retrospective approach reflecting the application of the standard in each prior reporting period with the option to elect certain practical expedients, or (ii) a retrospective approach with the cumulative effect of initially adopting ASU 2014-09 recognized at the date of adoption (which includes additional footnote disclosures). We are currently evaluating the impact of our pending adoption of ASU 2014-09 on our consolidated financial statements and have not yet determined the method by which we will adopt the standard in 2017.

Management does not believe that there are any other recently issued and effective, or not yet effective, pronouncements as of August 31, 2014 that would have, or are expected to have, any significant effect on the Company's consolidated financial position, cash flows or results of operations.

## 8. Equity

On September 2, 2014 the Board of Directions declared a cash dividend/distribution of \$0.01 per share to be paid October 6, 2014 to shareholders of record as of September 18, 2014.

On May 6, 2013 BAB, Inc. adopted a Preferred Shares Rights Agreement ("Rights Plan") and declared a dividend distribution of one right (equivalent to one one-thousandth of a preferred share), for each outstanding share of common stock. The Rights Plan is intended to protect BAB and its stockholders from efforts to obtain control of BAB that the Board of Directors determines are not in the best interest of BAB and its stockholders. BAB issued one right for each current share of stock outstanding at the close of business on May 13, 2013. In general, the rights will not be exercisable unless a person or group acquires 15% (20% institutional investors) or more of BAB's common stock ("trigger event"). Should a trigger event occur, each right entitles the registered holder to purchase from the Company one one-thousandth of a share of the Series A Participating Preferred Stock of the Company at an exercise price of \$0.90 per one-thousandth of a Preferred Share, subject to adjustment. The rights will expire in three years from the date of declaration.

On June 18, 2014 an amendment to the Preferred Shares Rights Agreement was filed appointing American Stock Transfer Company LLC as successor to Illinois Stock Transfer Company. All original rights and provisions remain unchanged.

## 9. Contingency

We are subject to various legal proceedings and claims, either asserted or unasserted, which arise in the ordinary course of business. While the outcome of such proceedings or claims cannot be predicted with certainty, management does not believe that the outcome of any of such proceedings or claims will have a material effect on our financial position. Except as stated below, we know of no pending or threatened proceeding or claim to which we are or will be a party.

On July 8, 2013, a judgment was entered in the Circuit Court of Cook County in the amount of \$84,000 against BAB Operations, Inc. ("Operations"), a wholly owned subsidiary of the Company, and in favor of a former landlord of Operations, Alecta Real Estate USA, LLC. Operations, the subsidiary which owned Company stores, had been a tenant operating a Big Apple Bagels store in Glenview, Illinois from 1999 to 2001 when it sold the store and assigned the lease to a franchisee. The store was sold and the lease was assigned three more times over the next 10 years. In 2011, the final owner of the store closed it and defaulted on the lease. Operations, which no longer owns any Company stores, was sued for a continuing guaranty in connection with the original assignment of the lease in 2001. Operations contended that it bore no liability because of language in one of the subsequent assignments releasing it from any further liability.

On August 15, 2013, an additional judgment of \$70,030 was entered in the Circuit Court of Cook County for this same matter for plaintiff's attorney's fees bringing the total judgment to \$154,030. In September 2013 the Company filed an appeal. A bond was required and posted by BAB, Inc. for an amount equal to 150% of the judgment.

The appeal has been fully briefed by both sides. It is anticipated that the oral argument, if allowed, would be sometime in November of 2014.

The Company and its trial and appellate counsel believe that we will prevail on appeal and that it is only reasonably possible that the Court's ruling will be upheld as it is contrary to applicable Illinois precedent. The Company believes there will be zero damages assessed based on prior favorable rulings in similar cases; accordingly, no amounts have been accrued for any potential losses in this matter.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Certain statements contained in Management's Discussion and Analysis of Financial Condition and Results of Operations, including statements regarding the development of the Company's business, the markets for the Company's products, anticipated capital expenditures, and the effects of completed and proposed acquisitions, and other statements contained herein regarding matters that are not historical facts, are forward-looking statements as is within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Because such statements include risks and uncertainties, actual results could differ materially from those expressed or implied by such forward-looking statements as set forth in this report, the Company's Annual Report on Form 10-K and other reports that the Company files with the Securities and Exchange Commission. Certain risks and uncertainties are wholly or partially outside the control of the Company and its management, including its ability to attract new franchisees; the continued success of current franchisees; the effects of competition on franchisees and Company-owned store results; consumer acceptance of the Company's products in new and existing markets; fluctuation in development and operating costs; brand awareness; availability and terms of capital; adverse publicity; acceptance of new product offerings; availability of locations and terms of sites for store development; food, labor and employee benefit costs; changes in government regulation (including increases in the minimum wage); regional economic and weather conditions; the hiring, training, and retention of skilled corporate and restaurant management; and the integration and assimilation of acquired concepts. Accordingly, readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's analysis only as of the date hereof. The Company undertakes no obligation to publicly release the results of any revision to these forward-looking statements which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

#### General

There are 90 franchised and 5 licensed units at August 31, 2014 compared to 95 franchised and 5 licensed units August 31, 2013. System-wide revenues for the nine months ended August 31, 2014 were \$26.8 million as compared to August 31, 2013 which were \$27.2 million.

The Company's revenues are derived primarily from the ongoing royalties paid to the Company by its franchisees and receipt of initial franchise fees. Additionally, the Company derives revenue from the sale of licensed products (My Favorite Muffin mix, Big Apple Bagels cream cheese and Brewster's coffee), and through licensing and nontraditional channels of distribution (Kohr Bros., Kaleidoscoops, Green Beans Coffee and Sodexo). Also included in licensing fees and other income is Operation's Sign Shop revenue. The Sign Shop provides the majority of signage, which includes but is not limited to, posters, menu panels, outside window stickers and counter signs to franchisees to provide consistency and convenience.

Royalty fees represent a 5% fee on net retail and wholesale sales of franchised units. Royalty revenues are recognized on an accrual basis using actual franchise receipts. Generally, franchisees report and remit royalties on a weekly basis. The majority of month-end receipts are recorded on an accrual basis based on actual numbers from reports received from franchisees shortly after the month-end. Estimates are utilized in certain instances where actual numbers have not been received and such estimates are based on the average of the last 10 weeks' actual reported sales.

The Company recognizes franchise fee revenue upon the opening of a franchise store or upon the signing of a master franchise agreement. Direct costs associated with the franchise sale are deferred until the franchise fee revenue is recognized. These costs include site approval, construction approval, commissions, blueprints and training costs.

The Company earns a licensing fee from the sale of BAB branded products, which includes coffee, cream cheese, muffin mix and frozen bagels from a third-party commercial bakery, to the franchised and licensed units.

As of August 31, 2014, the Company employed 12 full-time and 3 part-time employees at the Corporate office. The employees are responsible for corporate management and oversight, accounting, advertising and franchising. None of the Company's employees are subject to any collective bargaining agreements and management considers its relations with its employees to be good.

#### **Results of Operations**

## Three Months Ended August 31, 2014 versus Three Months Ended August 31, 2013

For the three months ended August 31, 2014 and 2013, the Company reported net income of \$168,000 and \$108,000, respectively. Total revenue of \$600,000 decreased \$17,000, or 2.8%, for the three months ended August 31, 2014, as compared to total revenue of \$617,000 for the three months ended August 31, 2013.

Royalty fee revenue of \$459,000, for the quarter ended August 31, 2014, increased \$12,000, or 2.7%, from the \$447,000 for quarter ended August 31, 2013.

Franchise fee revenues of \$37,000, for the quarter ended August 31, 2014, increased \$2,000 as compared to the same quarter 2013. There was one store opening in both years and 3 transfers in the quarter ended August 31, 2014 versus 2 in the same period 2013.

Licensing fee and other income of \$104,000, for the quarter ended August 31, 2014, decreased \$31,000, or 23.0% from \$135,000 for the quarter ended August 31, 2013. The decrease in licensing fees and settlement revenues was primarily due to a \$30,000 reduction in Sign Shop revenue for the third quarter 2014 compared to same period 2013.

Total operating expenses of \$439,000 decreased \$50,000, or 10.2%, for the quarter ended August 31, 2014, from \$489,000 for the same period 2013. The decrease in total operating expenses in 2014 as compared to same period 2013 was primarily due to a decrease in payroll expenses of \$21,000, which included a decrease in executive payroll and a decrease in number of employees. Sign Shop cost of goods expense decreased by \$28,000 for the three months ended August 31, 2014 as compared to the same period 2013.

Interest expense net of interest income was \$1,000 for the quarters ended August 31, 2014 and 2013.

The Company recorded an \$8,000 credit for the quarter ended August 31, 2014 compared to an \$18,000 tax expense for the same period 2013. The credit relates primarily to an overaccrual of 2013 state income tax.

Earnings per share, as reported for basic and diluted outstanding shares for the third quarter ended August 31, 2014 was \$0.02 compared to \$0.01 in 2013.

## Nine Months Ended August 31, 2014 versus Nine Months Ended August 31, 2013

For the nine months ended August 31, 2014 and 2013, the Company reported net income of \$471,000 and \$168,000, respectively. Total revenue of \$1,906,000 increased \$96,000, or 5.3%, for the nine months ended August 31, 2014, as compared to total revenue of \$1,810,000 for the nine months ended August 31, 2013.

Royalty fee revenue of \$1,311,000, for the nine months ended August 31, 2014, decreased \$23,000, or 1.7%, from the \$1,334,000 for the nine months ended August 31, 2013. Sales were down because of the extreme winter weather extending into April of 2014 compared to 2013.

Franchise fee revenues of \$272,000, for the nine months ended August 31, 2014, increased \$227,000 as compared to the same period 2013. Two stores were opened, five stores transferred and an International Master Franchise Agreement was signed with a UAE franchisee in 2014. According to the terms of the Agreement, BAB will receive franchise royalties from all stores that open under the Agreement. There was one store opened and four store transfers totaling \$45,000 in franchise fee revenue during the nine months ended August 31, 2013.

Licensing fee and other income of \$323,000, for the nine months ended August 31, 2014, decreased \$108,000, from \$431,000 for the nine months ended August 31, 2013. Settlement and termination income for the nine months of 2014

decreased \$60,000 versus the same period 2013. Licensing fee revenue decreased \$22,000 for the nine months in 2014 compared to the same period 2013 and Sign Shop revenue decreased \$26,000 in 2014 compared to the same period 2013.

Total operating expenses of \$1,425,000 decreased \$195,000, or 12.0%, for the nine months ended August 31, 2014, from \$1,620,000 for the same period 2013. The decrease in total operating expenses in 2014 as compared to same period 2013 was primarily due to a decrease of \$182,000 for payroll expense due primarily to a reduction in executive salaries, reduction of bonuses and a reduction in number of employees, offset by a reduction in Marketing Fund allocations. Advertising and promotions decreased by \$23,000 primarily due to a reduction in SweetDuet, Big Apple Bagels and My Favorite Muffin franchise sales advertising in 2014 compared to same period 2013. Travel decreased by \$6,000 for 2014 compared to same period of 2013, offset by an increase in occupancy of \$11,000 and professional fees of \$4,000 for the nine months ended August 31, 2014 compared to same period 2013.

Interest expense net of interest income for the nine months ended August 31, 2014 and 2013 was \$3,000 and \$4,000, respectively.

The Company recorded a \$7,000 tax expense for the nine months ended August 31, 2014 compared to an \$18,000 tax expense for the same period 2013. The 2014 expense is lower as a result of an overaccrual of 2013 state income taxes.

Earnings per share, as reported for basic and diluted outstanding shares for the nine months ended August 31, 2014 and 2013 was \$0.06 and \$0.02, respectively.

## **Liquidity and Capital Resources**

At August 31, 2014, the Company had working capital of \$859,000 and unrestricted cash of \$631,000. At November 30, 2013 the Company had working capital of \$741,000 and unrestricted cash of \$684,000.

During the nine months ended August 31, 2014, the Company had net income of \$471,000 and operating activities provided cash of \$314,000. The principal adjustments to reconcile net income to cash used in operating activities were depreciation and amortization of \$14,000 and provision for uncollectible accounts of \$20,000. In addition, changes in operating assets and liabilities decreased cash by \$190,000. For the period ended August 31, 2013, the Company had net income of \$168,000 and operating activities provided cash of \$63,000. The principal adjustments to reconcile net income to cash provided by operating activities for the nine months ending August 31, 2013 were depreciation and amortization of \$13,000 less the provision for uncollectible accounts of \$8,000. In addition changes in operating assets and liabilities decreased cash by \$110,000.

For the nine months ended August 31, 2014 the Company used \$4,000 for investing activities versus \$2,000 for the nine months ended August 31, 2013.

The Company used \$363,000 and \$508,000 for cash distribution/dividend payments during the nine month periods ended August 31, 2014 and 2013, respectively.

Although there can be no assurances that the Company will be able to pay cash distributions/dividends in the future, it is the Company's intent that future cash distributions/dividends will be considered based on profitability expectations and financing needs and will be declared at the discretion of the Board of Directors. It is the Company's intent going forward to declare and pay cash distributions/dividends on a quarterly basis if warranted. On September 2, 2014, the Board of Directors authorized a \$0.01 per share cash distribution/dividend payable October 6, 2014 to shareholders of record as of September 18, 2014.

The Company believes execution of its cash distribution/dividend policy will not have any material adverse effects on its cash or its ability to fund current operations or future capital investments.

The Company has no financial covenants on its outstanding debt.

## **Cash Distribution and Dividend Policy**

It is the Company's intent that future cash distributions/dividends will be considered after reviewing profitability expectations and financing needs and will be declared at the discretion of the Board of Directors. Due to the general economic downturn and its impact on the Company, there can be no assurance that the Company will generate sufficient earnings to pay out cash distributions/dividends. The Company will continue to analyze its ability to pay cash distributions/dividends on a quarterly basis.

The Company believes that for tax purposes the cash distributions declared in 2014 may be treated as a return of capital to stockholders depending on each stockholder's basis or it may be treated as a dividend or a combination of the two. Determination of whether it is a cash distribution, cash dividend or combination of the two will not be made until after December 31, 2014, as the classification or combination is dependent upon the Company's earnings and profits for tax purposes for its fiscal year ending November 30, 2014.

The Company believes execution of this policy will not have any material adverse effect on its ability to fund current operations or future capital investments.

## **Recent Accounting Pronouncements**

In May 2014, the FASB issued Accounting Standards Update No. 2014-09, Revenue from Contracts with Customers (ASU 2014-09), which supersedes nearly all existing revenue recognition guidance under U.S. GAAP. The core principle of ASU 2014-09 is to recognize revenues when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity expects to be entitled for those goods or services. ASU 2014-09 defines a five step process to achieve this core principle and, in doing so, more judgment and estimates may be required within the revenue recognition process than are required under existing U.S. GAAP.

The standard is effective for annual periods beginning after December 15, 2016, and interim periods therein, using either of the following transition methods: (i) a full retrospective approach reflecting the application of the standard in each prior reporting period with the option to elect certain practical expedients, or (ii) a retrospective approach with the cumulative effect of initially adopting ASU 2014-09 recognized at the date of adoption (which includes additional footnote disclosures). We are currently evaluating the impact of our pending adoption of ASU 2014-09 on our consolidated financial statements and have not yet determined the method by which we will adopt the standard in 2017.

Management does not believe that there are any other recently issued and effective, or not yet effective, pronouncements as of August 31, 2014 that would have, or are expected to have, any significant effect on the Company's consolidated financial position, cash flows or results of operations.

#### **Critical Accounting Policies**

The Company has identified significant accounting policies that, as a result of the judgments, uncertainties, uniqueness and complexities of the underlying accounting standards and operations involved could result in material changes to its financial condition or results of operations under different conditions or using different assumptions. The Company's most critical accounting policies are related to revenue recognition, valuation of long-lived and intangible assets, deferred tax assets and the related valuation allowance. Details regarding the Company's use of these policies and the related estimates are described in the Company's Annual Report on Form 10-K for the fiscal year ended November 30, 2013, filed with the Securities and Exchange Commission on February 26, 2014. There have been no material changes to the Company's critical accounting policies that impact the Company's financial condition, results of operations or cash flows for the nine months ended August 31, 2014.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

	BAB.	Inc.	has no	interest,	currency	or	derivative	market	risk
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#### ITEM 4. CONTROLS AND PROCEDURES

## **Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of both our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) under the Securities and Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this report. Based on such evaluation, both our Chief Executive Officer and Chief Financial Officer have concluded that, as of August 31, 2014 our disclosure controls and procedures are effective (i) to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (ii) to ensure that information required to be disclosed by us in the reports that we submit under the Exchange Act is accumulated and communicated to our management, including our executive and financial officers, or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosure.

#### **Changes in Internal Control Over Financial Reporting**

In March 2014 the Chief Financial Officer left the Company and the Controller was promoted to that position. An individual was hired in a part-time position and duties/control procedures have been reallocated and there is appropriate internal controls over financial reporting (as such term is defined in Rules 13a-15(f) and 15(d)-15(f) under the Exchange Act) during the three months of fiscal year 2014 to which this report relates. There are no internal control changes during the third quarter of fiscal 2014 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## Compliance with Section 404 of Sarbanes-Oxley Act

The Company is in compliance with Section 404 of the Sarbanes-Oxley Act of 2002 (the "Act").

## **PART II**

#### ITEM 1. LEGAL PROCEEDINGS

We are subject to various legal proceedings and claims, either asserted or unasserted, which arise in the ordinary course of business. While the outcome of such proceedings or claims cannot be predicted with certainty, management does not believe that the outcome of any of such proceedings or claims will have a material effect on our financial position. Except as stated below, we know of no pending or threatened proceeding or claim to which we are or will be a party.

On July 8, 2013, a judgment was entered in the Circuit Court of Cook County in the amount of \$84,000 against BAB Operations, Inc. ("Operations"), a wholly owned subsidiary of the Company, and in favor of a former landlord of Operations, Alecta Real Estate USA, LLC. Operations, the subsidiary which owned Company stores, had been a tenant operating a Big Apple Bagels store in Glenview, Illinois from 1999 to 2001 when it sold the store and assigned the lease to a franchisee. The store was sold and the lease was assigned three more times over the next 10 years. In 2011, the final owner of the store closed it and defaulted on the lease. Operations, which no longer owns any Company stores, was sued for a continuing guaranty in connection with the original assignment of the lease in 2001.

Operations contended that it bore no liability because of language in one of the subsequent assignments releasing it from any further liability.
On August 15, 2013, an additional judgment of \$70,030 was entered in the Circuit Court of Cook County for this same matter for plaintiff's attorney's fees bringing the total judgment to \$154,030. In September 2013 the Company filed an appeal. A bond was required and posted by BAB, Inc. for an amount equal to 150% of the judgment.
The appeal has been fully briefed by both sides. It is anticipated that the oral argument, if allowed, would be sometime in November of 2014.
The Company and its trial and appellate counsel believe that we will prevail on appeal and that it is only reasonably possible that the Court's ruling will be upheld as it is contrary to applicable Illinois precedent. The Company believes there will be zero damages assessed based on prior favorable rulings in similar cases; accordingly, no amounts have been accrued for any potential losses in this matter.
ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS
None.
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ITEM 3. DEFAULTS UPON SENIOR SECURITIES

ITEM 4. MINE SAFETY DISCLOSURES

None.

Not applicable	
ITEM 5. OTHER INFORMATION	
None.	
ITEM 6. EXHIBITS	
See index to exhibits	

## **SIGNATURE**

In accordance with the requirements of the Exchange Act, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BAB, Inc.

Dated: October 13, 2014 /s/ Geraldine Conn Geraldine Conn

Chief Financial Officer

# **INDEX TO EXHIBITS**

# (a) EXHIBITS

The following exhibits are filed herewith.

# INDEX NUMBER DESCRIPTION

INDEX NUMBER	DESCRIPTION
	List of
21.1	Subsidiaries of
	the Company
	Section 302 of
	the
	Sarbanes-Oxley
31.1	Act of 2002
	Certification of
	Chief Executive
	Officer
	Section 302 of
	the
	Sarbanes-Oxley
31.2	Act of 2002
	Certification of
	Chief Financial
	Officer
	Section 906 of
	the
	Sarbanes-Oxley
32.1	Act of 2002
	Certification of
	Chief Executive
	Officer
	Section 906 of
	the
	Sarbanes-Oxley
32.2	Act of 2002
	Certification of
	Chief Financial
	Officer
101.INS	XBRL Instance
101.SCH	

	XBRL
	Taxonomy
	Extension
	Schema
	XBRL
101.CAL	Taxonomy
	Extension
	Calculation
	XBRL
101.DEF	Taxonomy
101.DEF	Extension
	Definition
101.LAB	XBRL
	Taxonomy
101.LAD	Extension
	Labels
101.PRE	XBRL
	Taxonomy
101.FKE	Extension
	Presentation
17	