

CREDIT SUISSE GROUP  
Form 20-F  
March 20, 2008

**As filed with the Securities and Exchange Commission on March 20, 2008**

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

**Washington, D.C. 20549**

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Form 20-F

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REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2007.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to .

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Commission file number: 001-15244  
Credit Suisse Group

(Exact name of Registrant as specified in its charter)  
Canton of Zurich, Switzerland  
(Jurisdiction of incorporation or organization)  
Paradeplatz 8, P.O. Box 1, CH 8070 Zurich, Switzerland  
(Address of principal executive offices)

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Commission file number: 001-33434

Credit Suisse

(Exact name of Registrant as specified in its charter)

Canton of Zurich, Switzerland

(Jurisdiction of incorporation or organization)

Paradeplatz 8, CH 8070 Zurich, Switzerland

(Address of principal executive offices)

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Securities registered or to be registered pursuant to Section 12(b) of the Act:

<b>Title of each class of securities of Credit Suisse Group</b>	<b>Name of each exchange on which registered</b>
American Depositary Shares each representing one Share	New York Stock Exchange
Shares par value CHF 0.04*	New York Stock Exchange*
<b>Title of each class of securities of Credit Suisse</b>	
14.25% Reverse Convertible Securities due April 29, 2008	
Linked to the Common Stock of Ford Motor Company	American Stock Exchange
Fixed to Floating Rate Tier 1 Capital Notes	New York Stock Exchange
Floating Rate Tier 1 Capital Notes	New York Stock Exchange
Buffered Accelerated Return Equity Securities (BARES)	
due November 6, 2012 Linked to the Performance of the	
CS/RT Emerging Infrastructure Index Powered by HOLT	American Stock Exchange
Accelerated Return Equity Securities (ARES) due	
November 6, 2012 Linked to the Performance of the	
CS/RT Emerging Infrastructure Index Powered by HOLT	American Stock Exchange
<b>Title of each class of securities of Credit Suisse (USA), Inc.</b>	
61/8% Notes due 2011	New York Stock Exchange
Five-Year Contingent Protection Securities due September 30,	
2008 Linked to the S&P 500® Index	American Stock Exchange

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Five-Year Contingent Protection Securities due November 26,

2008 Linked to the S&P 500® Index

American Stock Exchange

Securities registered or to be registered pursuant to Section 12(g) of the Act: **None**

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: **None**

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of 31 December 2007: 1,162,432,140 shares of Credit Suisse Group

Indicate by check mark if the Registrants are well-known seasoned issuers, as defined in Rule 405 of the Securities Act.

Yes No

If this report is an annual or transition report, indicate by check mark if the Registrants are not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

Yes No

Note – Checking the box above will not relieve any registrant required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 from their obligations under those Sections.

Indicate by check mark whether the Registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrants were required to file such reports) and (2) have been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the Registrants are large accelerated filers, accelerated filers, or non-accelerated filers. See definition of “accelerated filer and large accelerated filer” in Rule 12b-2 of the Exchange Act. (Check One):

Large accelerated filers Accelerated filers Non-accelerated filers

Indicate by check mark which financial statement item the Registrants have elected to follow.

Item 17 Item 18

If this is an annual report, indicate by check mark whether the Registrants are shell companies (as defined in Rule 12b-2 of the Exchange Act)

Yes No

\*Not for trading, but only in connection with the registration of the American Depositary Shares.

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## Definitions

For the purposes of this Form 20-F and the attached Annual Report 2007, unless the context otherwise requires, the terms “Credit Suisse,” “the Group,” “we,” “us” and “our” mean Credit Suisse Group and its consolidated subsidiaries and the term “the Bank” means Credit Suisse, the Swiss bank subsidiary of the Group, and its consolidated subsidiaries.

The business of the Bank is substantially similar to the Group and except where noted or the context otherwise requires, information relating to the Group is also relevant to the Bank.

## Sources

Throughout this Form 20-F and the attached Annual Report 2007, we describe the position and ranking of our various businesses in certain industry and geographic markets. The sources for such descriptions come from a variety of conventional publications generally accepted as relevant business indicators by members of the financial services industry. These sources include: Standard & Poor’s, Thomson Financial, Dealogic, the Loan Pricing Corporation, Institutional Investor, Lipper, Moody’s Investors Service and Fitch Ratings.

## Cautionary Statement Regarding Forward-Looking Information

For Credit Suisse and the Bank, please see X – Investor Information–Cautionary statement regarding forward looking-information on page 390 of the attached Annual Report 2007.



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This Form 20-F supersedes in its entirety the Report on Form 6-K of Credit Suisse Group filed on February 19, 2008 (accession number: 0001104659-08-011285).

Part I

Item 1. Identity of Directors, Senior Management and Advisers.

Not required because this Form 20-F is filed as an annual report.

Item 2. Offer Statistics and Expected Timetable.

Not required because this Form 20-F is filed as an annual report.

Item 3. Key Information.

A – Selected financial data.

For Credit Suisse and the Bank, please see IX – Additional information – Statistical information on pages 352 to 353 of the attached Annual Report 2007.

B – Capitalization and indebtedness.

Not required because this Form 20-F is filed as an annual report.

C – Reasons for the offer and use of proceeds.

Not required because this Form 20-F is filed as an annual report.

D – Risk factors.

For Credit Suisse and the Bank, please see IX – Additional information – Risk factors on pages 375 to 380 of the attached Annual Report 2007.

Item 4. Information on the Company.

A – History and development of the company.

For Credit Suisse and the Bank, please see I – Information on the company on pages 10 to 14 and IV – Corporate governance – Company on page 123 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 3, Business developments in V – Consolidated financial statements – Credit Suisse Group on pages 184 to 185 of the attached Annual Report 2007. For the Bank, please see Note 3, Business developments in VII – Consolidated financial statements – Credit Suisse (Bank) on page 291 of the attached Annual Report 2007.

B – Business overview.

For Credit Suisse and the Bank, please see I – Information on the company on pages 15 to 31 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 5, Segment information in V – Consolidated financial statements – Credit Suisse Group on pages 185 to 188 of the attached Annual Report 2007. For the Bank, please see Note 4, Segment information in VII – Consolidated financial statements – Credit Suisse (Bank) on pages 291 to 293 of the attached Annual Report 2007.

C – Organizational structure.

For Credit Suisse and the Bank, please see I – Information on the company – Organizational structure on pages 27 to 28 and II – Operating and financial review – Credit Suisse – Differences between Group and Bank on page 41 of the attached Annual Report 2007. For a list of Credit Suisse’s significant subsidiaries, please see Note 38, Significant subsidiaries and associates in V – Consolidated financial statements – Credit Suisse Group on pages 245 to 247 of the attached Annual Report 2007. For a list of the Bank’s significant subsidiaries, please see Note 35, Significant subsidiaries and associates in VII – Consolidated financial statements – Credit Suisse (Bank) on pages 331 to 333 of the attached Annual Report 2007.

D – Property, plants and equipment.

For Credit Suisse and the Bank, please see IX – Additional information – Other information – Property and equipment on pages 385 to 386 of the attached Annual Report 2007.

Information Required by Industry Guide 3.

For Credit Suisse, please see IX – Additional information–Statistical information on pages 354 to 367 of the attached Annual Report 2007. For the Bank, please see IX – Additional information–Statistical information on page 368 of the attached Annual Report 2007.

Item 4.A. Unresolved Staff Comments.

None.

Item 5. Operating and Financial Review and Prospects.

A – Operating results.

For Credit Suisse, please see II – Operating and financial review on pages 34 to 80 of the attached Annual Report 2007. For the Bank, please see II – Operating and financial review on pages 34 to 80 (excluding –Credit Suisse, –Core Results and –Corporate Center but including –Credit Suisse – Revaluating of certain asset-backed securities positions on pages 38 to 39, and –Allocations and funding and –Differences between Group and Bank on pages 40 to 42) of the attached Annual Report 2007.

B – Liquidity and capital resources.

For Credit Suisse and the Bank, please see III – Balance Sheet, Off-balance sheet, Treasury and Risk – Treasury management on pages 92 to 103 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 24, Long-term debt in V – Consolidated financial statements – Credit Suisse Group on pages 202 to 203 of the attached Annual Report 2007. For the Bank, please see Note 22, Long-term debt in VII – Consolidated financial statements – Credit Suisse (Bank) on page 304 of the attached Annual Report 2007.

C – Research and development, patents and licenses, etc.

Not applicable.

D – Trend information.

For Credit Suisse and the Bank, please see Item 5.A of this Form 20-F.

E – Off-balance sheet arrangements.

For Credit Suisse and the Bank, please see III – Balance sheet, Off-balance sheet, Treasury and Risk – Balance sheet, off-balance sheet and other contractual obligations on pages 82 to 91 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 32, Transfers and servicing of financial assets in V – Consolidated financial statements – Credit Suisse Group on pages 227 to 232 of the attached Annual Report 2007. For the Bank, please see Note 30, Transfers and servicing of financial assets in VII – Consolidated financial statements – Credit Suisse (Bank) on pages 323 to 325 of the attached Annual Report 2007.

F – Tabular disclosure of contractual obligations.

For Credit Suisse and the Bank, please see III – Balance sheet, Off-balance sheet, Treasury and Risk – Balance sheet, off-balance sheet and other contractual obligations – Contractual obligations and other commercial commitments on pages 90 to 91 of the attached Annual Report 2007.

Item 6. Directors, Senior Management and Employees.

A – Directors and senior management.

For Credit Suisse and the Bank, please see IV – Corporate Governance – Board of Directors – Members of the Board of Directors and the Committees on pages 132 to 138, and –Executive Board – Members of the Executive Board on pages 139 to 143, of the attached Annual Report 2007.

B – Compensation.

For Credit Suisse and the Bank, please see IV – Corporate governance–Compensation on pages 144 to 158 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 10, Compensation and benefits in V – Consolidated financial statements – Credit Suisse Group on page 190, Note 29, Pension and other post-retirement benefits in V – Consolidated financial statements – Credit Suisse Group on pages 214 to 221, and Note 3, Compensation and loans to members of the Board of Directors and the Executive Board in VI – Parent company financial statements – Credit Suisse Group on pages 266 to 273, of the attached Annual Report 2007. For the Bank, please see Note 9, Compensation and benefits in VII – Consolidated financial statements – Credit Suisse (Bank) on page 295 and Note 27, Pension and other post-retirement benefits in VII – Consolidated financial statements – Credit Suisse (Bank) on pages 314 to 320 of the attached Annual Report 2007.

C – Board practices.

For Credit Suisse and the Bank, please see IV – Corporate Governance – Board of Directors and –Executive Board on pages 128 to 143 of the attached Annual Report 2007.

D – Employees.

For Credit Suisse and the Bank, please see IV – Corporate governance – Overview – Company – Employees on pages 123 to 124 of the attached Annual Report 2007.

E – Share ownership.

For Credit Suisse and the Bank, please see IV – Corporate governance – Compensation – Share-based compensation plans and –Compensation and loans to members of the Board of Directors and the Executive Board on pages 146 to 158 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 27, Employee share-based compensation and other benefits in V – Consolidated financial statements – Credit Suisse Group on pages 208 to 213, and Note 3, Compensation and loans to members of the Board of Directors and the Executive Board in VI – Parent company financial statements – Credit Suisse Group on pages 266 to 273, of the attached Annual Report 2007. For the Bank, please see Note 25, Employee share-based compensation and other benefits in VII – Consolidated financial statements – Credit Suisse (Bank) on pages 309 to 312 of the attached Annual Report 2007.

Item 7. Major Shareholders and Related Party Transactions.

A – Major shareholders.

For Credit Suisse, please see IV – Corporate Governance – Shareholders on pages 125 to 128 of the attached Annual Report 2007. Credit Suisse’s major shareholders do not have different voting rights. The Bank is a wholly-owned subsidiary of Credit Suisse.

B – Related party transactions.

For Credit Suisse and the Bank, please see IV – Corporate Governance – Compensation – Compensation and loans to members of the Board of Directors and the Executive Board on pages 151 to 158 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 28, Related parties in V – Consolidated financial statements – Credit Suisse Group on pages 213 to 214 of the attached Annual Report 2007. For the Bank, please see Note 26, Related parties in VII – Consolidated financial statements–Credit Suisse (Bank) on pages 312 to 314 of the attached Annual Report 2007.

C – Interests of experts and counsel.

Not applicable because this Form 20-F is filed as an annual report.

Item 8. Financial Information.

A – Consolidated statements and other financial information.

Please see Item 18 of this Form 20-F.

For a description of Credit Suisse’s and the Bank’s legal or arbitration proceedings, please see IX – Additional information – Legal proceedings on pages 370 to 374 of the attached Annual Report 2007. In addition, for Credit Suisse, please see Note 37, Litigation in V – Consolidated financial statements – Credit Suisse Group on page 244 of the attached Annual Report 2007. For the Bank, please see Note 34, Litigation in VII – Consolidated financial statements – Credit Suisse (Bank) on page 330 of the attached Annual Report 2007.

For a description of Credit Suisse’s policy on dividend distributions, please see III – Balance sheet, Off-balance sheet, Treasury and Risk – Treasury Management – Dividends and dividend policy on pages 97 to 98 of the attached Annual Report 2007.

B – Significant changes.

None.

Item 9. The Offer and Listing.

A – Offer and listing details, C – Markets.

For information regarding the price history of Credit Suisse Group shares and the stock exchanges and other regulated markets on which they are listed or traded, please see IX – Additional information – Listing details on page 384 to 385 of the attached Annual Report 2007. Shares of the Bank are not listed.

B – Plan of distribution, D – Selling shareholders, E – Dilution, F – Expenses of the issue.

Not required because this Form 20-F is filed as an annual report.

Item 10. Additional Information.

A – Share capital.

Not required because this Form 20-F is filed as an annual report.

B – Memorandum and Articles of Association.

For Credit Suisse and the Bank, please see IV – Corporate Governance–Overview, –Shareholders and –Board of Directors on pages 122 to 138 and –Additional information on pages 159 to 160 of the attached Annual Report 2007.

C – Material contracts.

For Credit Suisse, please see IX – Additional information – Other information – Material contract on page 381 of the attached Annual Report 2007. The Bank does not have any contract that would constitute a material contract for the two years immediately preceding this Form 20-F.

D – Exchange controls.

For Credit Suisse and the Bank, please see IX – Additional information – Other information – Exchange controls on page 381 of the attached Annual Report 2007.

E – Taxation.

For Credit Suisse, please see IX – Additional information – Other information – Taxation on pages 381 to 384 of the attached Annual Report 2007. The Bank does not have any public shareholders.

F – Dividends and paying agents.

Not required because this Form 20-F is filed as an annual report.

G – Statement by experts.

Not required because this Form 20-F is filed as an annual report.

H – Documents on display.

Credit Suisse and the Bank file periodic reports and other information with the SEC. You may read and copy any document that Credit Suisse and the Bank file with the SEC on the SEC's website, [www.sec.gov](http://www.sec.gov), or at the SEC's public reference room at 100 F Street, N.E., Room 1580, Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 (in the US) or at +1 202 942 8088 (outside the US) for further information on the operation of its public reference room. You may also inspect Credit Suisse's and the Bank's SEC reports and other information at the New York Stock Exchange, Inc., 11 Wall Street, New York, NY 10005.

The information Credit Suisse and the Bank file with the SEC may also be found on the Credit Suisse website at [www.credit-suisse.com](http://www.credit-suisse.com). In addition, our website also contains corporate governance policies and other documents of Credit Suisse and the Bank. Information contained on our website is not incorporated by reference into this Form 20-F.

I – Subsidiary information.

Not applicable.

Item 11. Quantitative and Qualitative Disclosures about Market Risk.

For Credit Suisse and the Bank, please see III – Balance sheet, Off-balance sheet, Treasury and Risk–Risk management on pages 104 to 120 of the attached Annual Report 2007.

Item 12. Description of Securities other than Equity Securities.

Not required because this Form 20-F is filed as an annual report.

Part II

Item 13. Defaults, Dividend Arrearages and Delinquencies.

None.

Item 14. Material Modifications to the Rights of Security Holders and Use of Proceeds.

For Credit Suisse, please see III – Balance sheet, Off-balance sheet, Treasury and Risk – Treasury management – Capital management – Dividends and dividend policy on pages 97 to 98, and the Statement of changes in shareholders' equity in V – Consolidated financial statements – Credit Suisse Group on page 168, of the attached Annual Report 2007 with respect to the reduction in par value of Credit Suisse Group shares. There have not been any modifications to the rights of the Bank's securities.

Item 15. Controls and Procedures.

For Credit Suisse and the related report from the Group's independent auditors, please see Controls and Procedures in V – Consolidated financial statements – Credit Suisse Group on pages 258 to 259 of the attached Annual Report 2007. For the Bank and the related report from the Bank's independent auditors, please see Controls and Procedures in VII – Consolidated financial statements – Credit Suisse (Bank) on pages 334 to 335 of the attached Annual Report 2007.

Item 16.A. Audit Committee Financial Expert.

For Credit Suisse and the Bank, please see IV – Corporate governance – Board of Directors – Board Committees – Audit Committee on pages 131 to 132 of the attached Annual Report 2007.

Item 16.B. Code of Ethics.

For Credit Suisse and the Bank, please see IV – Corporate governance – Overview – Corporate governance framework on pages 122 to 123 of the attached Annual Report 2007. We have posted a copy of our Code of Conduct on our website at [www.credit-suisse.com](http://www.credit-suisse.com).

Item 16.C. Principal Accountant Fees and Services.

For Credit Suisse and the Bank, please see IV – Corporate governance – Additional Information – Internal and external auditors on pages 159 to 160 of the attached Annual Report 2007.



Item 16.D. Exemptions from the Listing Standards for Audit Committee.

None.

Item 16.E. Purchases of Equity Securities by the Issuer and Affiliated Purchasers.

For Credit Suisse, please see III – Balance sheet, Off-balance sheet, Treasury and Risk – Treasury management – Capital management – Share repurchase activities on pages 96 to 97 of the attached Annual Report 2007. The Bank does not have any class of equity securities registered pursuant to Section 12 of the Exchange Act.

Part III

Item 17. Financial Statements.

Not applicable.

Item 18. Financial Statements.

Credit Suisse's consolidated financial statements and parent company financial statements, together with the notes thereto and the Reports of the Independent Registered Public Accounting Firm thereon, are set forth on pages 163 to 277 of the attached Annual Report 2007 and incorporated by reference herein. The Bank's consolidated financial statements and parent company financial statements, together with the notes thereto (and any notes or portions thereof in the consolidated financial statements of Credit Suisse Group referred to therein) and the Reports of the Independent Registered Public Accounting Firm thereon, are set forth on pages 281 to 350 of the attached Annual Report 2007 and incorporated by reference herein.

Item 19. Exhibits.

1.1 Articles of association (Statuten) of Credit Suisse Group as of January 30, 2008.

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1.2 Articles of association (Statuten) of Credit Suisse (Bank) as of April 19, 2006 (incorporated by reference to Exhibit 1.1 of Credit Suisse Group's report on Form 6-K filed on March 28, 2007).

1.3 Regulations governing the conduct of business of Credit Suisse Group (OGR) as of January 1, 2007 (incorporated by reference to Exhibit 1.2 of Credit Suisse Group's annual report on Form 20-F filed on March 26, 2007).

4.1 Share Purchase Agreement, dated June 13, 2006, by and between Credit Suisse Group and AXA S.A. regarding Purchase and Sale of all Shares of Winterthur (incorporated by reference to Exhibit 4.1 of Credit Suisse Group's annual report on Form 20-F filed on March 26, 2007).

8.1 Significant subsidiaries of Credit Suisse are set forth in Note 38, Significant subsidiaries and associates in V – Consolidated financial statements – Credit Suisse Group on pages 245 to 247, and significant subsidiaries of the Bank are set forth in Note 35, Significant subsidiaries and associates in VII – Consolidated financial statements – Credit Suisse (Bank) on pages 331 to 333 in the attached Annual Report 2007 and incorporated by reference herein.

10.1 Consent of KPMG Klynveld Peat Marwick Goerdeler SA, Zurich with respect to Credit Suisse Group financial statements.

10.2 Consent of KPMG Klynveld Peat Marwick Goerdeler SA, Zurich with respect to the Credit Suisse (Bank) financial statements.

12.1 Rule 13a-14(a) certification of the Chief Executive Officer of Credit Suisse Group and Credit Suisse (Bank), pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

12.2 Rule 13a-14(a) certification of the Chief Financial Officer of Credit Suisse Group and Credit Suisse (Bank), pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

13.1 Certifications pursuant to 18 U.S.C. Section 1350, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 for Credit Suisse Group and Credit Suisse (Bank).

15.1 Computations of ratios of earnings to fixed charges of Credit Suisse Group and of the Bank are set forth under IX – Additional Information – Statistical information – Ratio of earnings to fixed charges – Group and –Ratio of earnings to fixed charges – Bank on page 369 of the attached Annual Report 2007 and incorporated by reference herein.

## SIGNATURES

Each of the registrants hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

**CREDIT SUISSE GROUP**

(Registrant)

Date: March 20, 2008

/s/ Brady Dougan

/s/ Renato Fassbind

Name: Brady W. Dougan

Name: Renato Fassbind

Title: Chief Executive Officer

Title: Chief Financial Officer

**CREDIT SUISSE**

(Registrant)

Date: March 20, 2008

/s/ Brady Dougan

/s/ Renato Fassbind

Name: Brady W. Dougan

Name: Renato Fassbind

Title: Chief Executive Officer

Title: Chief Financial Officer

Annual Report 2007

Credit Suisse provides integrated and customized client solutions by leveraging the global capabilities of Private Banking, Investment Banking and Asset Management. We continue to strengthen our client focus to deliver a superior value proposition.

The needs of clients differ considerably with respect to client segments and individual circumstances. At Credit Suisse, we aim to understand our clients' needs and aspirations on a deeper level in order to offer them targeted and effective solutions. We increasingly deliver our full capabilities in a client-oriented rather than product-driven approach. During 2007, we introduced our new client coverage model for top clients in Switzerland, and we continue to roll it out to other regions. Our strengthened client-focused approach in 2007 included our enhanced offerings targeted at entrepreneurs in Europe and Asia, the reorganization of our securities businesses to offer clients a single point of contact across asset classes and the launching of a qualitative segmentation model for private banking clients. With our strong commitment to the client-focused integrated bank, we aspire to become the world's premier and most admired bank, fostering a culture of excellence, innovation and leadership. We are continuing to build a truly client-centric organization with a superior value proposition, leveraging our various distribution channels. By building a globally integrated provider of financial services, we also aim to grow revenues and further increase productivity by managing our resources more efficiently.

**Christoph Hasenböhler, relationship manager, Berne** The objective of a curler is to direct the polished granite stone toward the middle of the so-called "house." Credit Suisse's Client Centricity initiative, as its name implies, also aims to put its clients at the center to further improve our comprehensive understanding of their needs. Christoph Hasenböhler led parts of a Client Centricity pilot project in the Swiss Mittelland region. To learn more about this pilot project, please refer to our Business Review 2007.

#### Financial highlights

	2007	2006	in / end of 2005	07 / 06	% change 06 / 05
Net income (CHF million)					
Income from continuing operations	7,760	8,281	4,526	(6)	83
Net income	7,760	11,327	5,850	(31)	94
Earnings per share (CHF)					
	7.43	7.53	3.98	(1)	89

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Basic earnings per share from continuing operations					
Basic earnings per share	7.43	10.30	5.17	(28)	99
Diluted earnings per share from continuing operations					
Diluted earnings per share	6.96	7.19	3.90	(3)	84
Diluted earnings per share	6.96	9.83	5.02	(29)	96
Return on equity (%)					
Return on equity	18.0	27.5	15.4	–	–
Core Results (CHF million)					
Net revenues	34,953	34,940	28,415	0	23
Provision for credit losses	240	(111)	(144)	–	(23)
Total operating expenses	25,565	24,311	23,200	5	5
Income from continuing operations before taxes	9,148	10,740	5,359	(15)	100
Core Results statement of income metrics (%)					
Cost/income ratio	73.1	69.6	81.6	–	–
Pre-tax income margin	26.2	30.7	18.9	–	–
Effective tax rate	13.7	22.2	17.3	–	–
Net income margin from continuing operations	22.2	23.7	15.9	–	–
Net income margin	22.2	32.4	20.6	–	–
Assets under management and net new assets (CHF billion)					
Assets under management	1,554.7	1,485.1	1,319.4	4.7	12.6
Net new assets	50.4	95.4	57.4	–	–
Balance sheet statistics (CHF million)					
Total assets	1,360,680	1,255,956	1,339,052	8	(6)
Net loans	240,534	208,127	205,671	16	1
Total shareholders' equity	43,199	43,586	42,118	(1)	3
Book value per share (CHF)					
Total book value per share	42.33	41.02	37.42	3	10
Tangible book value per share	31.23	30.20	23.19	3	30
Shares outstanding (million)					
Common shares issued	1,162.4	1,214.9	1,247.8	(4)	(3)
Treasury shares	(141.8)	(152.4)	(122.4)	(7)	25
Shares outstanding	1,020.6	1,062.5	1,125.4	(4)	(6)
Market capitalization					
Market capitalization (CHF million)	76,024	99,949	81,847	(24)	22
Market capitalization (USD million)	67,093	81,894	62,241	(18)	32

## BIS statistics

Risk-weighted assets (CHF million)	312,068	253,676	232,891	23	9
Tier 1 ratio (%)	11.1	13.9	11.3	–	–
Total capital ratio (%)	14.5	18.4	13.7	–	–
Number of employees (full-time equivalents)					
Number of employees	48,100	44,900	44,600	7	1

We delivered income from continuing operations of CHF 7.8 billion for 2007. We continued the implementation of our client-focused integrated bank strategy, further improving the diversification of our revenues and maintaining a strong capital base. Going into 2008, we will increasingly leverage our full global capabilities to provide our clients with targeted, leading-edge solutions.

For purposes of this report, unless the context otherwise requires, the terms "Credit Suisse," "the Group," "we," "us" and "our" mean Credit Suisse Group and its consolidated subsidiaries. The business of Credit Suisse, the Swiss bank subsidiary of the Group, is substantially similar to the Group, and we use these terms to refer to both when the subject is the same or substantially similar. We use the term "the Bank" when we are only referring to Credit Suisse, the Swiss bank subsidiary of the Group, and its consolidated subsidiaries.

In various tables, use of "-" indicates not meaningful or not applicable.

In our 2007 Business Review you can find a summary of our performance during 2007 and more information about our business. Our Corporate Citizenship Report 2007 provides information about how Credit Suisse discharges its responsibilities with regard to the environment and society as a whole. You can order these via our website at

*www.credit-suisse.com.*

Dear shareholders, clients and colleagues

Credit Suisse reported income from continuing operations of CHF 7,760 million in 2007, a good result in light of the impact of the severe mortgage and credit market dislocation during the second half of the year. Our performance in difficult operating conditions for the entire industry underscores the combination of strengths we benefit from at Credit Suisse and our belief that we are well positioned to continue to create superior value for shareholders.

While not immune to market forces, we successfully navigated through an extremely challenging environment and, driven by the record performance of Private Banking, delivered sustained profitability in 2007. Most importantly, we continued to meet the needs of our clients and, because of our strong capital position, serve as a safe haven in a period of financial uncertainty and volatility.

Our earnings mix is diversified by business and geography, and our integrated model enables us to tap new sources of revenues and improve operating efficiency. Our risk positions are manageable and were reduced substantially during 2007.

We have learned, however, that we must increase our efforts to strengthen our controls. As announced on February 19, 2008, our internal controls identified the need to revalue certain asset-backed positions in our CDO trading business within Investment Banking. Our internal review is now complete, and we found evidence of some intentional misconduct by a small number of traders. As a result of this review, we recorded valuation reductions of CHF 2.86 billion, whereof CHF 1.18 billion relate to net revenues as of the end of 2007, resulting in a CHF 789 million reduction in net income from the amounts we previously reported for fourth quarter and full-year 2007. CHF 1.68 billion of these valuation reductions were recorded in the first quarter of 2008, also reflecting significant adverse market developments. Obviously, these events and the actions of these employees are unacceptable. We have responded promptly to reduce the possibility of this type of situation occurring again.

Our tier 1 capital ratio was 11.1% at the end of 2007, among the highest in our peer group. Based on our performance and financial soundness, the Board of Directors will propose an increased cash dividend for 2007 of CHF 2.50 per share.

#### 2007 financial performance

In 2007, we achieved CHF 7,760 million of net income and income from continuing operations. Net revenues rose to CHF 39,735 million. Diluted earnings per share from continuing operations were CHF 6.96 for 2007 compared to CHF 7.19 in 2006. Return on equity was 18.0% compared to 27.5% in 2006, which included income from discontinued operations.

Private Banking reported record pre-tax income of CHF 5,486 million, a 19% increase from 2006. Net revenues rose 16% to CHF 13,522 million, our best-ever performance, reflecting record results in both Wealth Management and our Swiss Corporate & Retail Banking businesses. In Wealth Management, we benefited from strong growth in net new assets as we continued to expand our onshore capabilities in key developed and fast-growing emerging markets. The credit environment remained favorable throughout the year in Switzerland, driving growth in our businesses.

In Investment Banking, pre-tax income for the full year was CHF 3,649 million, 39% lower than in 2006, reflecting primarily the mortgage and credit market dislocation. Net write-downs in leveraged finance and structured products were CHF 3,187 million, which included CHF 1,177 million from valuation reductions on the revaluing of certain asset-backed securities positions in our CDO trading business. Net revenues declined by 7% year-over-year, to CHF 18,958 million. In 2007, we achieved higher revenues in equity trading, equity underwriting and advisory and other fees than in 2006, as well as in a number of our fixed income businesses, reflecting the increasing diversity of our revenue mix within Investment Banking. Those results were offset by lower fixed income trading and debt underwriting revenues, reflecting the adverse conditions for our structured products and leveraged finance businesses in the second half of 2007.

In Asset Management, we reported pre-tax income of CHF 354 million, and net revenues of CHF 2,577 million, 30% and 10% lower, respectively, than in 2006. These 2007 results include CHF 920 million of valuation reductions related to securities purchased from our money market funds to address liquidity concerns, mostly offset by increased revenues from alternative investments and balanced assets as well as higher private equity and other investment-related gains. Before these valuation reductions, pre-tax income in Asset Management was CHF 1,274 million in 2007, and net revenues were CHF 3,497 million, both well above the prior year, reflecting solid growth and strong performance, particularly in our alternative investments business.

#### Positioned for profitable growth

As an integrated bank, we believe we are well placed to capture growth opportunities in each of our businesses, as well as from cross-organizational, collaborative activities, even in the more challenging environment we anticipate.

We believe we will continue to benefit from strong growth momentum in Private Banking. Our expertise and financial strength have reinforced our position as a trusted partner to wealthy individuals and families around the world, especially in difficult market conditions. To better serve client needs and propel growth, we intend to increase the proportion of assets we actively manage for clients. We are also focused on expanding our client base among the important high-net-worth and ultra-high-net-worth client segments globally. We are actively increasing the number of relationship managers who are dedicated to these clients and, by tapping our full resources as an integrated bank to meet their sophisticated financial requirements, we believe we can increase our penetration of this sector considerably in 2008.

In Investment Banking, we are investing in businesses with high levels of activity and growth potential. Among the businesses we are targeting for growth are algorithmic trading, commodities, derivatives, life finance and prime services. In addition, we will continue to build on our strong presence in the emerging markets.

In Asset Management, we are focused on capturing the growth opportunities in our strongest investment capabilities, including our alternative investments platform. We are expanding the scale and geographic reach of our private equity product offerings, and intend to grow our hedge fund business further.

#### Leveraging Credit Suisse's resources as an integrated bank

Delivering the expertise of the integrated bank to our clients is becoming an increasingly important part of our culture at Credit Suisse. We generated approximately CHF 5.9 billion, or 17%, of our core net revenues from cross-divisional activities in 2007, and we are seeing good progress in collaboration among all three divisions.

Our integrated model also enables us to increase our operating efficiency. Our Centers of Excellence enable us to leverage our worldwide resources and the global talent pool in order to supply our businesses with high-quality



services at competitive costs. By the end of 2007, around 10% of our employees were located in these hubs. By the end of 2008, we expect this to rise to at least 15%, which will help us achieve our goal of being in the top quartile of our industry in terms of cost/income ratio by 2010. Credit Suisse is well capitalized and we will continue to manage our capital conservatively. While we have the resources to be opportunistic in expanding our business platform and investing in organic growth, we will continue to be extremely prudent in how and where we invest our capital. We will continue to focus on bolt-on acquisitions that make sense strategically and financially. We are ahead of the original schedule for the share buyback program, but our ability to finish the program during 2008 will depend on market conditions.

Despite the continuing turmoil in the mortgage and credit markets, we believe our integrated model sets us apart and gives us attractive opportunities to build long-term value for our shareholders. We are committed to building on the strength and resilience of our business and believe we can deliver profitable growth across market cycles.

Our success depends on the hard work, innovation and commitment of our employees and their talents and enthusiasm for serving the needs of our clients during 2007, and have made us more confident than ever in what we can create at Credit Suisse.

Yours sincerely,

Walter B. Kielholz      Brady W. Dougan

March 2008

Brady W. Dougan, Chief Executive Officer (left), Walter B. Kielholz, Chairman of the Board of Directors. In the background is a portrait of Alfred Escher who founded Credit Suisse in 1856.

Credit Suisse at a glance

Global reach of Credit Suisse

The year at Credit Suisse

Vision, mission and principles

Corporate citizenship

Strategy

Our businesses

Organizational structure

Regulation and supervision

Credit Suisse at a glance As one of the world's leading financial services providers, we are committed to delivering our combined financial expertise to corporate, institutional and government clients and high-net-worth individuals worldwide, as well as to retail clients in Switzerland. We serve our diverse clients through our three divisions: Private Banking<sup>1</sup>, Investment Banking<sup>2</sup> and Asset Management<sup>3</sup>, which cooperate closely to provide holistic financial solutions based on innovative products and specially tailored advice. Founded in 1856, we have a truly global reach today, with operations in over 50 countries and a team of over 48,000 employees from approximately 100 different nations.

#### <sup>1</sup>Private Banking

In Private Banking, we offer comprehensive advice and a broad range of wealth management solutions, including pension planning, life insurance products, tax planning and wealth and inheritance advice, which are tailored to the needs of high-net-worth individuals worldwide. In Switzerland, we supply banking products and services to high-net-worth, corporate and retail clients.

#### <sup>2</sup>Investment Banking

In Investment Banking, we offer investment banking and securities products and services to corporate, institutional and government clients around the world. Our products and services include debt and equity underwriting, sales and trading, mergers and acquisitions advice, divestitures, corporate sales, restructuring and investment research.

### <sup>3</sup>Asset Management

In Asset Management, we offer integrated investment solutions and services to institutions, governments and private clients globally. We provide access to the full range of investment classes, ranging from money market, fixed income, equities and balanced products, to alternative investments such as real estate, hedge funds, private equity and volatility management.

#### Global reach of Credit Suisse

We are present around the globe to serve our clients in all geographic regions. With the ongoing globalization, increased capital flows and wealth creation in new markets, we keep expanding our footprint. In 2007, we strengthened our presence, for example in Australia, Austria, China, India, Israel, Kazakhstan, Panama, Turkey, Ukraine and the US. In Brazil, we acquired Hedging-Griffo, a leading asset management and private banking firm. In many markets, we further developed our numerous partnerships and joint ventures. We increased our talent and drove efficiency by opening a fourth Center of Excellence in Wroclaw, Poland, and through the expansion of the existing centers in Raleigh-Durham (North Carolina, US), Singapore and Pune (India).

#### **Regional headquarters**

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#### The year at Credit Suisse

- (January) We launched Clariden Leu, our independent Swiss private bank, resulting from the merger of our independent private banking subsidiaries. In addition, we launched BANK-now, our specialized supplier of consumer credit and car leasing services in the Swiss market.
- (March) We further expanded our global footprint with the launch of our new stock brokerage business in India, an important growth market for Credit Suisse.
- (March) We strengthened our funding and liquidity model by centralizing debt issuance and the funding of our subsidiaries, with securities being issued primarily by the Bank, our principal operating subsidiary.
- (April) We completed the roll-out of our new client coverage model for our top clients in Switzerland. More than 1,500 Credit Suisse employees are part of the delivery teams.
- (May) Brady W. Dougan assumed the role of Chief Executive Officer (CEO) of Credit Suisse following the retirement of Oswald J. Grübel after a successful 38-year career at Credit Suisse.
- (May) We led the first ever global initial public offering (IPO) of a microfinance institution, Mexico's Banco Compartamos, S.A., which provides small working capital loans and other financial services to subsistence entrepreneurs.
- (May) We announced the acquisition of Baran Securities, a Turkish broker dealer. Credit Suisse now holds a full broker dealer license on the Istanbul Stock Exchange, offering clients expanded products and services in Turkey.
- (June) We announced the opening of new offices in Kiev, Ukraine, and Almaty, Kazakhstan, reflecting our commitment to dynamic growth markets.
- (June) We announced a 9.9% investment in EcoSecurities Group PLC. EcoSecurities is one of the world's leading companies in the business of originating, implementing and commercializing carbon credits.
- (July) To capture the growing business opportunities in Islamic banking, we extended our service offering to provide structuring and advice on Sharia-compliant lending and investing activities.
- (July) We signed a strategic partnership agreement with the National Pension Service of the Republic of Korea, leveraging our global experience to provide a broad range of services, including asset management, risk management, governance, training and technology.
- (July) With the launch of the "stage of life" concept as part of the Client Centricity program for retail clients during the first half of the year, about 2,000 front office employees, including 700 relationship managers, were trained to apply our enhanced advisory process.
- (August) Our Advanced Execution Services (AES®) platform began trading in seven additional markets – Mexico, South Africa, the Czech Republic, Greece, Hungary, Malaysia and Canada's Venture Exchange. AES® is now

available in 32 markets on more than 50 trading platforms.

- (September) With the onset of more volatile financial markets, Asset Management and Private Banking launched a total return strategy initiative designed to produce positive returns for investors across market cycles.
- (October) Our fourth Center of Excellence opened in Wroclaw, Poland. Together with our centers in Singapore, Raleigh-Durham (North Carolina, US) and Pune (India), the new facility enables us to leverage talent and resources globally.
- (November) As part of our international growth strategy in Wealth Management, we launched onshore activities in Austria, with offices in Vienna and Salzburg. We also opened a new office in Tel Aviv, Israel, where we were granted an investment marketing license.
- (November) We completed the acquisition of a majority interest in Hedging-Griffo, a leading asset management and private banking company in Brazil, adding significant scale to our integrated business in this important market.
- (November) A new pension solution was launched at the end of 2007 called “CSA Swiss Index Protected.” This new structured product for personal pensions is specifically designed to meet the needs of conservative investors. It combines capital protection and a minimum income with the potential returns offered by participation in the Swiss Market Index.
- (December) We launched a 120/20 global natural resources fund for a top-tier US insurance company, offered as part of their variable life and annuity programs, reflecting our client solutions-oriented approach. Our Future Generation Mandate and Future Generation Certificate balanced products, launched a year ago in Switzerland, have raised in excess of CHF 2.0 billion.

#### Vision, mission and principles

It is our vision at Credit Suisse to become the world’s premier and most admired bank, renowned for our expertise in private banking, investment banking and asset management, and valued for our advice, innovation and execution.

Our mission is to set new standards in partnering with our clients and providing them with innovative, integrated financial solutions. As a global bank serving clients in every region of the world, cultural diversity is essential to our success. We strive to create an open, respectful workplace that encourages people to work together and with our clients to deliver superior products, services and results and support the success and prosperity of all our stakeholders.

Three principles guide Credit Suisse in all decisions, actions and objectives:

- A relentless focus on client needs. At Credit Suisse, we know we can only set new standards in partnering with clients if we place them at the center of everything we do and have a complete understanding of their needs and aspirations. We believe that nothing short of excellence will suffice. Building on our tradition to innovate, we strive to develop new financial solutions and compelling value propositions to address client needs.
- Teamwork must be at the heart of all that Credit Suisse does. We are committed to working together as a team across businesses and regions to deliver added value to clients. As an integrated organization, we are well positioned to capitalize on our combined strengths and expertise to provide holistic product offerings and seamless service that set us apart from our peers. Dedication, determination and dialogue are the keys to successful teamwork at Credit Suisse.

– Reputation is everything. At Credit Suisse we know that a reputation takes years to build. We are committed to maintaining, enhancing and monitoring our reputation by generating value for clients and shareholders, acting with professionalism, integrity and respect and serving as a reliable partner to all our stakeholders.

### Corporate citizenship

As one of the world's largest financial services providers with leading positions in many markets, we are aware of our responsibilities in society. In our business practices, we place great value on integrity, professionalism and ethical action. The foundation for this is our Code of Conduct, which underpins our corporate culture and system of values, and which reflects our commitment to environmental sustainability and social responsibility as key factors in our long-term business success.

Credit Suisse's efforts in connection with environmental sustainability are aimed in three directions. First, we support projects, initiatives and organizations that put the tenets of sustainability, as we see them, into practice. Second, we offer our clients innovative environmental finance products and services. For example, in 2007, Credit Suisse launched a specially designed financing facility to provide carbon-backed financing for forestry projects and established several additional strategic partnerships in areas including clean technologies and carbon trading. Third, we have incorporated sustainability into our own practices. We were one of the first companies to sign the Equator Principles and the United Nations Global Compact and, in 1997, we were the first bank in the world to receive ISO 14001 certification for our environmental management system. In 2006, we were the first large company in Switzerland to become carbon neutral.

Our responsibility to society, of course, goes beyond environmental protection. We provide all our employees with an open, respectful workplace, suitable opportunities for training and development and support for achieving work/life balance. At the end of 2007, as part of our broader focus on social responsibility, we launched four corporate citizenship initiatives in the areas of education, microfinance, climate and humanitarian partnership, guided by the motto "Innovate – Educate – Participate."

Further information on our activities related to sustainability and social responsibility can be found in our Corporate Citizenship Report 2007 and at [www.credit-suisse.com/citizenship](http://www.credit-suisse.com/citizenship).

### Strategy

#### Industry trends and competition

International banking continues to benefit from favorable fundamental trends, including globalization, deregulation, privatizations, demographic changes, technological progress and a more harmonized regulatory environment for financial services providers. Despite the turmoil in mortgage and credit markets that began in the second half of 2007, we expect long-term economic growth, leading to a significant increase in global financial assets and rapidly expanding cross-border capital flows. These trends will predominantly be fueled by emerging markets and increased pan-European activities. Today's dynamic financial services markets offer attractive prospects for growth and profitability, but clients increasingly require global reach, local expertise and competitive products and services. As a result of the increased sophistication of individual clients, we are experiencing the convergence of institutional and individual client needs and the continued pressure for transparency and product performance. Banking industry trends

also include the compression of fees and spreads from product commoditization in some areas, but also market fragmentation and specialization in other areas.

In order to compete more effectively, we launched our client-focused integrated bank strategy in 2006, comprising Private Banking, Investment Banking and Asset Management, building on our tradition of first-class financial advice and innovation. In doing so, we focus on complex client needs and value-adding businesses, globally leveraging our expertise with close collaboration between our divisions. With our strategy, we have delivered strong growth and profitability over the last two years, and we will continue its implementation to further develop our full potential.

#### Integrated value creation

To be the world's premier and most admired bank

With our strong commitment to the client-focused integrated bank, we aspire to become the world's premier and most admired bank, fostering a culture of excellence, innovation and leadership. We are continuing to build a truly client-centric organization with a superior value proposition, leveraging our various distribution channels. By building a globally integrated provider of financial services, we also aim to grow revenues and further increase productivity by managing our resources more efficiently within our control environment. We believe that we are well positioned to realize above-average growth and offer superior returns to shareholders, as we effectively respond to market trends while diversifying our revenues through a more balanced business mix.

#### Innovation through collaboration

Since the inception of our integrated bank strategy two years ago, we measurably increased the level of internal collaboration and partnership between our divisions. We estimate that 17%, or CHF 5.9 billion, of total core net revenues in 2007 were generated by cross-divisional activities. We benefited not only from cross-selling opportunities, but, more importantly, from targeted, leading-edge solutions for our top clients. The largest source of revenues generated from cross-divisional activities between Private Banking and Investment Banking was from specific investment banking and alternative investment products provided to ultra-high-net-worth individuals served by Private Banking. We also extended our integrated service offering to entrepreneurs. Today, we systematically leverage our advisory role in IPOs and, in 2007, one in three such transactions resulted in a new wealth management relationship. We will continue to offer incentives to our employees to further strengthen this cross-divisional collaboration, and targets have been set across Credit Suisse and form part of our internal and external performance metrics.

#### Strengthening our client focus

We increasingly deliver our full capabilities in a client-oriented rather than product-driven approach, and we continue to optimize the way we do business. For example, during 2007, we completed the roll-out of our new client coverage model for our top clients in Switzerland, involving more than 1,500 employees. We made significant and measurable progress in serving our clients, and we are optimistic about capturing additional potential for Credit Suisse as we continue to roll out our client coverage model to other regions. Other examples of our strengthened client focus include our efforts to target entrepreneurs in Europe and Asia, the reorganization of our securities businesses to offer clients a single point of contact across asset classes and the launch of the life-cycle model for private clients in 2007. We have numerous integrated client initiatives under way and we expect to achieve further success in 2008.

## Targets and achievements

### Profitable growth and improved earnings quality

To assess our achievements and internally benchmark our initiatives, we have defined a set of indicators for performance, growth, efficiency and capital strength to be achieved across market cycles. For more information, refer to II – Operating and financial review – Key performance indicators.

Since the launch of our client-focused integrated bank strategy as of the beginning of 2006, we have made good progress in achieving our targets, benefiting from the favorable operating environment in 2006 and the first half of 2007. The strategy was tested in the more challenging operating conditions in the second half of 2007. With our client focus and balanced business mix, risk management and strong capital position, we performed relatively well. Since 2006, we not only achieved profitable growth, but we also improved our earnings quality by improving our operating leverage, diversifying our revenues and more efficiently deploying capital.

### Broadened platforms for growth

We have a leading presence in Europe and North America, as well as in major emerging markets such as Brazil, China, Mexico, the Middle East and Russia. We have systematically developed these emerging markets over the last few years and will continue to expand our footprint to realize the opportunities from the ongoing globalization, increased capital flows and wealth creation in new markets. In 2007, we strengthened our presence in mature markets (Australia, Austria, Israel and the US) and emerging markets (China, India, Kazakhstan, Panama, Turkey and the Ukraine). In Brazil, we acquired a majority interest in Hedging-Griffo, a leading asset management and private banking firm. In many markets, we further developed our presence through partnerships and joint ventures.

As part of our strategy, we also invested in developing high growth and high margin product offerings. Our ambition is not only to fill competitive gaps, for example in commodities and equity derivatives, but also to develop new business areas such as alternative energy finance and trading. Over the last few years, we expanded businesses such as prime services, algorithmic trading, life finance and alternative investments, and we believe that we will benefit from these platforms going forward.

## Strategic priorities

### Continued implementation

With our client-focused integrated bank strategy, we continue to focus on profitable growth and a more diversified business mix, while delivering further cost synergies. After Brady W. Dougan took over as CEO in May 2007, we conducted a broad strategy review, which confirmed our overall strategic direction. We are committed to five strategic priorities:

– Clients: We continue to strengthen our client coverage model and focus on major clients with multi-product needs. For ultra-high-net-worth individuals, large and mid-sized companies, entrepreneurs, institutional clients and hedge funds, we will enhance our offerings in areas such as managed investment products, derivatives, alternative investments, commodities, life finance and prime services.



- Collaboration: We continue to expand the integrated bank approach by driving collaboration revenues while further building our client-centric organization. Key collaboration initiatives for 2008 include increased client and asset referrals between divisions, innovative product development, private equity and hedge fund distribution and pension and insurance solutions.
- Capital and risk: We continue to deploy capital in a disciplined manner and aim to further improve our risk profile. We will continue to diversify revenues over time. We strive to maintain a strong capital base and will carefully balance growth with returning capital to shareholders. While we focus on organic growth, we will continue to review opportunities for bolt-on acquisitions, particularly to further drive our product diversification or strengthen our market position in local markets.
- Efficiency: We continue to foster our cost management culture and efficiency initiatives. We will leverage our ongoing efforts to further standardize and optimize processes, including the consolidation of information technology platforms and the integration of sourcing, procurement and payment activities. We target significant improvements in our cost/income ratio over the next few years, while profitably growing the business and managing risk.
- Human capital: We continue to work to attract, develop and retain top talent and explore ways to become more employee-centric.

#### Focused on execution

To implement these priorities, we increasingly benefit from a set of capabilities that we strengthened over the last few years and which we manage on a Group-wide basis:

#### Brand management

As part of our integrated bank strategy, we pursue a one brand strategy. The Credit Suisse brand stands for first-class financial advice and innovation. With an award-winning global campaign launched in 2006, we convey our tradition to innovate and continue to increase brand awareness, leveraging high-profile sponsorship engagements such as the New York Philharmonic, Salzburg Festival, Lucerne Festival, Bolshoi Theatre Moscow and Formula 1.

#### Capital and risk management

In a move to focus expertise and resources within the integrated global organization, we strengthened our funding and liquidity model at the beginning of 2007 by centralizing debt issuance and the funding of our subsidiaries. We experienced the benefits of our conservative liquidity and funding policy in the second half of 2007, where we maintained a comfortable liquidity profile and capital position despite the liquidity squeeze in funding markets. As a globally integrated bank, we have access to markets worldwide, with retail and private client deposits representing a stable source of funds.

We use our economic capital framework as a consistent and comprehensive tool to manage risk and capital as well as to steer the planning process and to measure performance. Economic capital is a robust framework for managing our risk profile and assessing aggregate risk appetite in relation to our financial resources. We have a focus on risk management and we will continue to work to refine our standards.

#### Centers of Excellence

In order to bundle the processes for the integrated bank and to better serve client needs, we set up global service centers. As of the end of 2007, we employed 5,000 employees, or 10% of our workforce, in our Centers of Excellence in Singapore, Raleigh-Durham (North Carolina, US), Pune (India) and Wroclaw (Poland). The locations were selected because of access to qualified talent and good infrastructure. In addition, they strengthen the global presence of Credit

Suisse and confirm our commitment to these regions. Going forward, we will work hard to capture the full potential of our Centers of Excellence.

#### Cost management

During 2007, we strengthened the governance of our various cost management activities with a small central team to coordinate cost initiatives and divisional teams to drive further compensation and non-compensation cost reductions. We are in the process of implementing Group-wide cost management standards and policies and we will apply internal efficiency, productivity and cost targets to identify and deliver cost synergies.

#### Operational Excellence

We also made further progress in striving for operational excellence. We have numerous initiatives underway and, during 2007, we further leveraged this program. For example, we shortened and improved the client approval process for private equity funds and improved the market access for high-net-worth individuals, improving client satisfaction, revenues and efficiency. Our Operational Excellence program has been in place for more than three years, creating a mindset of continued improvement and client focus and an established tool to implement our strategy and key initiatives.

#### Divisional and regional strategies

Consistent with our overall strategy and priorities, we have established divisional and regional strategies to capture long-term growth. On a divisional level, we continue to build on our existing strengths to expand and further diversify our innovative product offering in value-added businesses with high growth prospects. We pursue a dynamic and disciplined business portfolio and capital allocation process to further strengthen our leadership positions. Our focus is on developing a balanced mix of strong-performing businesses over market cycles, further reducing our dependency on highly correlated activities. We will continue to leverage the technical competencies and distribution capabilities from all three divisions and drive growth.

In the regions, we pursue organic growth and cooperation initiatives to gain market share and to further develop our integrated value proposition. We see opportunities not only in emerging markets but also in mature markets. We will focus on major clients with multi-product needs, including ultra-high-net-worth individuals, entrepreneurs, large and mid-sized companies and institutional clients. The integrated bank strategy provides a powerful platform to leverage our product and market expertise globally. Our plans for the regions also include further investments in systems and technology and refinements to risk management and capital allocation processes.

#### Our businesses

##### Private Banking

##### Business profile

In Private Banking, Credit Suisse provides comprehensive advice and a broad range of wealth management solutions, including pension planning, life insurance products, tax planning and wealth and inheritance advice, which are tailored to the needs of high-net-worth and ultra-high-net-worth individuals worldwide. In Switzerland, we supply banking products and services to high-net-worth, corporate and retail clients. We run one of the largest private banking organizations globally, with CHF 995.4 billion of assets under management as of the end of 2007. With

23,200 employees and Credit Suisse's strong capital base, we serve 2.5 million clients, of which approximately 670,000 are high-net-worth and ultra-high-net-worth individuals.

In Wealth Management, we serve our international clients through a network of dedicated relationship managers, specialists and a range of online services. As of the end of 2007, we were present in more than 170 locations around the world (including 72 locations in Switzerland) with over 3,100 relationship managers. Our independent Swiss private bank, Clariden Leu, serves wealthy private clients in Switzerland and 14 other countries with over 350 relationship managers.

In Corporate & Retail Banking, we serve businesses and retail banking clients through 216 branches in Switzerland as well as through contact centers and "Direct Net," our online banking platform, allowing our clients to conduct business from any location in the world at any time. Relationship managers for small and mid-sized corporate clients are based in more than 40 of our branches, while large domestic corporate clients are served through two regional offices in Zurich and Lausanne. Our regional bank, Neue Aargauer Bank, serves clients in the Canton of Aargau. The consumer finance company, BANK-now, is a specialized supplier of private credit offerings and car leasing in the Swiss market through various distribution channels, including 21 branches.

## Trends and competition

### Wealth Management

For the wealth management industry, we expect continued long-term growth in assets under management, with major contributions from the economic growth in emerging markets. In the newly industrialized countries, we also expect a further concentration of wealth and asset accumulation with entrepreneurs, who increasingly seek solutions not only to manage their personal wealth, but also to develop their business over market cycles. In more mature markets, we expect lower growth rates than in emerging markets, but the asset base is larger, with two thirds of global wealth located in the US, Japan and Western Europe. In these markets, generational wealth transfer is of increasing relevance for private banks. The further harmonization of regulations, as well as enhanced risk and transparency requirements, will continue to put pressure on offshore private banking. We therefore expect growth rates to be higher in onshore markets. With regard to the client value proposition, these trends have the following implications for leading service providers:

- Client focus: Banks shift their client focus increasingly beyond free investible assets to address total client wealth, including liabilities as well as illiquid assets, such as real estate or shares in client companies.
- Client offering: Wealthy and informed clients expect private banking to combine the full range of product and market expertise into leading-edge and tailor-made solutions and services.
- Client targeting: In an increasingly competitive environment, banks have to move beyond asset-based client segmentation to develop specific need-based value propositions for strategically attractive target groups.
- Client proximity: With the industry becoming increasingly global, banks need to be close to their clients and establish both onshore and offshore capabilities in all major regions.

There is a continued high level of competitive pressure, which is set to increase further as wealth management clients increasingly seek expert advice, an integrated approach to the management of their total client wealth and innovative products. It is therefore essential to invest in our infrastructure and develop our talent pool. We expect further consolidation in the wealth management industry, as suppliers seek to meet increasingly complex client requirements at competitive costs. In such a competitive environment, we believe our reputation is of paramount importance.

### Corporate & Retail Banking

The Swiss corporate and retail banking industry is strongly tied to the overall economic environment in Switzerland. Swiss retail banking clients have comparatively high incomes and savings rates, resulting in a large demand for personal investment management solutions. Furthermore, the Swiss private mortgage business has developed positively in recent years and this trend is expected to continue. Home ownership in Switzerland is still low at approximately 37%, and offers further potential for mortgage business growth, although this is likely to be subject to declining margins.

In the Swiss corporate and retail banking industry, competition has increased significantly in recent years, especially in the area of private mortgages and basic banking products. To meet this competitive pressure, we continue to invest in quality advisory capabilities, product innovation and customized client solutions through an open architecture.

### Strategy and initiatives

In Private Banking, we aim to establish Credit Suisse as the premier private bank worldwide through our focus on six strategic priorities:

– International growth: We continued our international expansion in 2007 by opening offices to offer local services in Tel Aviv (Israel), Almaty (Kazakhstan), Panama City (Panama), Kiev (Ukraine), Greenwich and Philadelphia (US), as well as launching or increasing operations in Salzburg and Vienna (Austria), Sydney and Melbourne (Australia) and Shanghai (China). During 2007, we also strengthened and expanded our existing international locations both in emerging and mature markets. We will continue to target onshore and offshore growth in emerging markets in Asia, the Middle East, Eastern Europe and Latin America, where we expect significant levels of wealth generation, as well as in mature markets, where the majority of wealth still resides. The launch of onshore operations in India, Japan, Mexico and Panama is currently underway. A strategic recruiting team supports our management to efficiently recruit approximately 1,000 relationship managers by 2010 to foster business growth. We expect the majority of these relationship managers will support our international businesses.

– Market share gains in Switzerland: In 2007, we again delivered strong profit in our home market. Despite its maturity, we see further significant value potential and aspire to above-average growth prospects for our Swiss business. Growth will be driven by a number of specific initiatives, including a focus on client needs (for example, further enhancement of our life cycle concept for individual clients), product and business innovation (for example, enhanced financing solutions) and improvements in advice and service (for example, upgrade of our branch network through selective expansion and refurbishment). Furthermore, we will fully leverage our Swiss franchise to exploit cross-business synergies, such as offering tailor-made derivative solutions from Investment Banking to our corporate clients.

– Client value proposition: In 2007, we started our client centricity initiative with the goal to further improve the comprehensive view on our clients. The main element is an improved segmentation according to behavior type, source of wealth, stage of life cycle and more granular analysis of current and potential client profitability. Our European middle market initiative to address the specific needs of entrepreneurs is one example. We foster managed investment products that provide a number of advantages for our clients. Managed investment products are an efficient way to diversify the risks in a client's portfolio while generating attractive returns, and they offer access to asset classes such as private equity or specialist hedge funds that otherwise would not be available to private investors. Furthermore, we made good progress in 2007 with the global roll-out of the Structured Advisory Process by adding seven locations. The roll-out is expected to be completed during 2008.

– Integrated bank: Our client-focused integrated bank approach provides significant opportunities for clients with complex tailor-made product needs, particularly ultra-high-net-worth individuals. Through close collaboration with Investment Banking and Asset Management, we can deliver comprehensive products and solutions, for example, equity derivatives, real estate financing, equity capital markets, mergers and acquisitions and private placements, as

well as specialist support. We have established a key client coverage model with focused account managers ensuring comprehensive service for our most important clients. Furthermore, we have established a global investment product sales committee to optimize the distribution of investment products to high-net-worth individuals.

– Productivity and financial performance: We target continued profitable growth and a pre-tax income margin above 40% over market cycles. Revenue growth will be mostly driven by strengthening our international platforms and by further shaping our product offering such as managed investment products. Pre-tax income is expected to benefit from our continued strict cost management and increased productivity and efficiency from our Operational Excellence program and our Centers of Excellence.

– Best people: We strive to be the employer of choice for the best talent. A dedicated team supports our management to efficiently recruit the number of relationship managers needed to foster business growth. Our global campus activities ensure a continuous inflow of university graduates to strengthen our skills and knowledge base. Through a systematic and targeted human capital management process, we manage training and development, promotion, succession planning and compensation.

## Products and services

### Wealth Management

At the core of our service offering is the Structured Advisory Process and our comprehensive investment services and wealth management solutions. We offer global execution capabilities through multiple booking platforms:

– Structured Advisory Process: We analyze our clients' personal financial situation and prepare investment strategies based on an individual risk profile and level of "free assets," which excludes the assets required to cover fixed and variable liabilities. Based on this profile, we recommend specific investments in accordance with the investment guidelines of the Credit Suisse Investment Committee. The implementation and monitoring of the client portfolio is carried out by the relationship managers. The Structured Advisory Process has been rolled out to Switzerland and the majority of our international locations and we expect to complete the roll-out during 2008.

– Investment services: We offer a comprehensive range of investment advice and discretionary asset management services based on the analysis and recommendations of our global research team. Investment advice covers a range of services from portfolio consulting to advising on individual securities. We continuously aspire to offer clients effective portfolio and risk management solutions, including managed investment products. These are products actively managed and structured by our specialists, providing private investors with access to asset classes such as private equity or specialist hedge funds that otherwise would not be available to them. For clients with more complex requirements, we provide investment portfolio structuring and the implementation of individual strategies, including a wide range of structured products and alternative investments. Discretionary asset management services are available to clients who wish to delegate the responsibility for investment decisions to Credit Suisse. Discretionary asset management comprises four portfolio management mandates – Classic, Funds & Alternative Investments, Total Return Strategy and Premium. The Premium mandate includes investment strategies such as capital preservation, growth, current return and customized solutions. In close collaboration with Investment Banking and Asset Management, we also provide innovative alternative investments with limited correlation to equities and bonds, such as hedge funds, private equity, commodities and real estate.

– Wealth management solutions: We offer a range of wealth management solutions, from pension planning, wealth and inheritance advisory services and tax planning to advice on life insurance. We also offer tailor-made solutions for individuals and families with assets generally exceeding CHF 50 million.

– Corporate advisory: We provide a range of corporate advisory services to address the needs of entrepreneurs, working closely with the specialists from Investment Banking. Clients receive the advice of Credit Suisse's experienced

corporate finance advisors, immediate access to a network of international investors in the public and private markets, the preparation and coordination of financial transactions and the maximization of company value.

#### Corporate & Retail Banking

We offer a comprehensive range of commercial and retail banking products. For retail clients, we provide flexible financial solutions to suit every stage of their life, including private accounts, payment transactions, foreign exchange services, pension products and life insurance. Additionally, we offer a range of financing products, such as construction loans, fixed and variable rate mortgages, consumer, car and real estate loans, different types of leasing arrangements and various credit cards, directly and through a joint venture. The private credit and car leasing businesses are provided by BANK-now. The range of savings products available to retail clients includes savings accounts and savings plan funds and insurance. We supply a range of investment products and services, such as safekeeping accounts, bonds, investment funds and innovative product solutions specifically designed for retail clients.

To meet the needs of corporate clients, including Swiss subsidiaries of multinational corporations, we offer services such as corporate finance, trade finance and ship financing, capital goods and real estate leasing, traditional lending and payment transactions. Large corporate clients can benefit from tailor-made financial solutions and advice. In order to provide a more targeted response to our clients' growing demand for flexible financing alternatives, we are introducing factoring as a new product offering to our corporate clients in the first quarter of 2008. We also supply specialized products and services, such as business process outsourcing, multi-currency offerings, straight-through-processing equities execution and custody services, to small and medium-sized banks, Swiss pension funds and insurance companies.

#### Investment Banking

##### Business profile

In Investment Banking, we offer investment banking and securities products and services to corporate, institutional and government clients around the world. Our products and services include debt and equity underwriting, sales and trading, mergers and acquisitions advice, divestitures, corporate sales, restructuring and investment research. With 20,600 employees operating in 57 locations across 26 countries, we have a presence in all major financial centers as well as emerging markets throughout the world.

##### 2007 industry awards

We received numerous industry awards in 2007, including:

- “Best Investment Bank of 2007” – Credit Suisse was named the top global investment bank by *The Banker*, which noted our momentum across regions and products and the success of our integrated bank strategy.
- “Best Overall Investment Bank in Latin America” – Credit Suisse led the *LatinFinance* Investment Banking Poll 2007, underscoring our market-leading franchise across Latin America. Top awards included “Best Equity Underwriter”, “Best Debt Underwriter”, “Best Sales & Trading”, “Best Execution”, “Best Buyside Relationships”, “Best Long-Term Partner” and “Best Overall.”
- “Best Leveraged Finance House” and “Best Emerging Markets Debt House” in the *Euromoney* annual “Awards for Excellence” feature. Credit Suisse also collected 14 regional, country and product awards, recognizing our achievements and expertise around the world.

– Credit Suisse’s AES platform was ranked first by investors in three categories (algorithmic trading, direct market access and overall electronic trading services) relating to electronic trading and execution services in the annual pan-European Extel survey conducted by Thomson Financial.

– Credit Suisse was recognized as mergers and acquisitions advisor on four landmark transactions by *Acquisitions Monthly*, a leading trade publication owned by Thomson Financial, in its annual awards edition. Recognizing our advisory expertise across a range of sectors and countries, Credit Suisse was cited in more categories than any other investment bank.

– Credit Suisse ranked first in European convertible bonds for the third year in a row and first in Asian (non-Japan) convertibles for the second year in a row in *Greenwich Associates’* annual survey. This recognition closely follows our recent success in *The Banker* 2007 Investment Banking Awards, in which Credit Suisse was awarded “Best Convertibles House.”

– Credit Suisse won several country, product and deal awards in *The Asset’s* Asian 2007 Awards, including “Best Foreign Investment Bank” in Indonesia, Korea and Vietnam.

#### Significant transactions

We announced a number of significant transactions in 2007 reflecting the breadth and diversity of our investment banking franchise:

– Debt capital markets: We arranged key financings for a diverse set of clients, including Community Health Systems Inc. (US hospital operator), Energy Future Holdings Corp. (formerly TXU Corp., US energy company), Univision Communications (Spanish-language television channel), Wal-Mart (US-based retailer) and Fiserv, Inc. (US technology solutions provider).

– Equity capital markets: We led the IPOs for Bovespa Holding (operator of Brazil’s largest stock exchange), National CineMedia (digital in-theatre network in North America), Eurasian Natural Resource Corporation PLC (global diversified mining company) and Belle International Holdings (Chinese retailer). In addition, we led the first-ever IPO of a microfinance institution, Banco Compartamos, S.A., in Mexico.

– Mergers and acquisitions: We advised on a number of key transactions that were announced during the year, including TXU Corp. on its sale to KKR and Texas Pacific Group, which was both the largest US utilities acquisition and the largest leveraged buyout at the time. Other notable transactions included Community Health Systems’ acquisition of Triad Hospitals, the acquisition of Intelsat Ltd. (global provider of satellite services) by an investor group led by BC Partners and the sale of The Tokyo Star Bank (Japanese bank) by Lone Star Funds (private equity firm) to an investor group led by Advantage Partners. Both the TXU Corp. and Community Health Systems transactions were recently awarded “Deal of the Year” for 2007 by *Investment Dealers’ Digest*.

#### Trends and competition

Investment Banking is well positioned to benefit from a number of trends in the industry. With a leading position in emerging markets, Investment Banking is likely to benefit from the increasing importance of these rapidly developing economies. The rising demand for alternative investments is expected to continue to fuel growth of our prime services business, which has been recognized as a top provider to hedge funds. We are actively investing in growth areas including commodities and derivatives and our strength in technology and our AES® platform positions us well to benefit from the continued move towards electronic execution. In addition, recent high volatility levels have driven increased volumes in our flow trading businesses, and Investment Banking remains well positioned in the leveraged finance and structured products businesses despite challenging market conditions.

Investment Banking faces intense global competition across each of its businesses. We compete with investment and commercial banks, broker dealers and other firms offering financial services. New entrants into the financial services and execution markets, such as commercial banks and technology companies, have contributed to further market fragmentation, fee and spread compression and product commoditization.

### Strategy and initiatives

In addition to our integrated bank strategy, we have defined five critical areas of focus for Investment Banking:

- Clients: In 2007, we reorganized our client securities business to offer a single point of contact to enable us to better address client needs. We will continue to work to develop our integrated cross-securities client model and improve client segmentation as well as economic transparency at the client level.
- Growth: We will develop business in high growth areas where Investment Banking lags behind the competition and invest in new businesses while continuing to grow customer revenue streams in established markets and products. In addition, we will focus our origination efforts and improve collaboration between our securities and investment banking departments.
- Efficiency: We will further our cost management initiatives and improve front-to-back coordination through cross-product infrastructure development.
- Capital and risk: We will work to diversify our business mix and revenues and allocate our capital accordingly. We will manage our portfolio across global securities and take advantage of our origination capabilities.
- People, reputation and brand: We strive to improve recruiting, strengthen our reputation in the industry and grow brand awareness in new areas and with new clients.

### Products and services

Our comprehensive portfolio of products and services is geared to match the needs of the most sophisticated clients. We increasingly use integrated platforms to ensure efficiency and transparency. Our activities are organized around two broad functional areas: investment banking and global securities. In investment banking, we work in industry, product and country groups. The industry groups include energy, financial institutions, financial sponsors, industrial and services, healthcare, media and telecom, real estate and technology. The product groups include mergers and acquisitions and financing products. In global securities, we engage in a broad range of activities across fixed income, currencies, commodities and equities cash and derivatives markets, including sales, structuring, trading, financing, prime brokerage, syndication and origination, among others.

In 2007, we reorganized our fixed income and equity businesses into global securities in order to better align the business with the firm's overall strategy and growth objectives and to identify and capture synergies across fixed income and equity trading. The two departments, which had been separately managed, have now been organized under common leadership and have begun to collaborate across various functions on initiatives which will significantly benefit our clients, strengthen our risk and exposure management, share best practices and improve efficiency and reduce our costs. Global securities remains highly focused on delivering the integrated bank to our clients and capturing growth opportunities across product lines.

### Investment banking

#### Equity and debt underwriting



Equity capital markets originates, syndicates and underwrites equity in IPOs, common and convertible stock issues, acquisition financing and other equity issues. Debt capital markets originates, syndicates and underwrites corporate and sovereign debt.

#### Advisory services

Advisory services advises clients on all aspects of mergers and acquisitions, corporate sales and restructurings, divestitures and takeover defense strategies. The private fund group holds a market-leading position in raising capital for hedge funds, private equity funds and real estate funds. The fund-linked products group is responsible for the structuring, risk management and distribution of structured mutual fund and alternative investment products and develops innovative products to meet the needs of its clients through specially tailored solutions.

#### Global securities

Credit Suisse delivers holistic advice on the management of a wide range of debt and equity and financing opportunities across the capital structure to corporate, sovereign and institutional clients. Global securities is structured into the following areas:

##### Fixed income

###### Rates

– Interest rate products makes markets in the government bond and associated over-the-counter (OTC) derivative swap markets of non-emerging economies. Its products include government bonds, bond options, interest rate swaps, interest rate options and structured interest rate derivatives.

– Foreign exchange provides market-making and positioning in products such as spot and options for currencies in non-emerging markets. It also supplies dedicated research and strategy and structured advisory services.

– Listed derivatives provides innovative derivative product support, drawing on its global execution capabilities, electronic trading system and sophisticated analytics.

###### Credit

– Credit products offers a full range of fixed income products and instruments to clients, ranging from standard debt issues and credit research to fund-linked products, derivatives instruments and structured products that address specific client needs.

– Credit derivatives trades and structures credit derivatives on investment grade and highyield credits. It is a leading dealer in both flow business, which trades single-name credit default swaps on individual credits, credit-linked notes and index swaps and structured products, providing credit hedging solutions to clients.

– Leveraged finance provides capital raising and advisory services and core leveraged credit products such as bank loans, bridge loans and high-yield debt for below-investment grade corporate and financial sponsor-backed companies.

– Investment grade trades domestic corporate and sovereign debt, non-convertible preferred stock and short-term securities such as floating rate notes and commercial paper (CP).

#### Structured products

– Structured products trades, originates, securitizes, syndicates, underwrites and provides research for all forms of securities that are based on underlying pools of assets, including commercial mortgage-backed securities (CMBS), residential mortgage-backed securities (RMBS) collateralized debt obligations (CDO) and other asset-backed securities (ABS). The underwriting business handles securitizations for clients in most industry sectors.

#### Emerging markets

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– Emerging markets offers a full range of fixed income products and instruments, including sovereign and corporate securities, local currency derivative instruments and tailored emerging market investment products.

### Commodities

– Commodities focuses on the power and natural gas trading business, as well as oil, petroleum and metals trading through an alliance with Glencore, one of the world's largest suppliers of a wide range of commodities and raw materials to industrial consumers. The commodities group also conducts carbon-emissions credit trading and structuring.

### Non-correlated risk

– Life finance provides high-net-worth individuals and small to medium-sized businesses with financing and risk management solutions associated with purchasing and retaining a life insurance policy.

### Global structuring

– Global structuring develops and delivers sophisticated financing products and provides financial advisory services for corporate and institutional clients and develops sophisticated products for investor clients. In addition to identifying opportunities across asset classes, it provides a robust platform for the creation of sophisticated asset-side solutions.

### Equity

– Equity sales uses its knowledge of Credit Suisse's research, offerings and other products and services to meet the needs of clients including mutual funds, investment advisors, banks, pension funds, hedge funds, insurance companies and other global financial institutions.

– Equity derivatives provides a full range of equity-related products, investment options and financing solutions, as well as sophisticated hedging and risk management expertise and comprehensive execution capabilities. Its clients include financial institutions, hedge funds, asset managers and corporations.

– Convertibles trading involves both secondary trading and market-making. It also offers the trading of credit default swaps and asset swaps and distributes market information and research.

– Sales trading forms the link between the sales and position trading areas. Sales traders are responsible for managing the order flows between the client and the marketplace. It also provides clients with research, trading ideas and capital commitments and identifies trends in the marketplace used to obtain the best and most effective execution.

– Trading executes client and proprietary orders and makes markets in listed and OTC cash securities, exchange-traded funds and programs, providing liquidity to the market through both capital commitments and risk management.

– Prime services provides a wide range of services to hedge funds and institutional clients, including prime brokerage, start-up services, capital introductions, securities lending, synthetics and innovative financing solutions.

– AES<sup>®</sup> is a sophisticated suite of algorithmic trading strategies, tools and analytics operated by Credit Suisse to facilitate global equity trading. AES<sup>®</sup> helps institutions and hedge funds reduce market impacts by limiting the volatility of a stock by employing algorithms to execute client orders. This algorithmic trading service, which is a leader in its field, is available on 23 exchanges worldwide via leading trading platforms.

### Proprietary trading

– Proprietary trading conducts trading in the major global fixed income and equity markets.

### Other

– Other products and activities include lending, private equity investments that are not managed by Asset Management, certain real estate investments and the distressed asset portfolios. Lending includes senior bank debt in the form of

syndicated loans and commitments to extend credit to investment grade and non-investment grade borrowers. Valuations on bridge loans and commitments are included in other revenues. Other loan portfolio revenues are included in our businesses, primarily fixed income trading.

#### Research and HOLT

Credit Suisse's equity and fixed income businesses are supported by the research and HOLT functions.

– Equity research uses in-depth analytical frameworks, proprietary methodologies and data sources to analyze approximately 2,500 companies worldwide and provides macro-economic insights into this constantly changing environment.

– HOLT offers one of the fastest and most advanced corporate performance, valuation and strategic analysis frameworks.

#### Asset Management

##### Business profile

In Asset Management, we offer integrated investment solutions and services to clients globally, ranging from governments, institutions and corporations to individuals. We offer investment products across the full spectrum of asset classes, including equities, fixed income, commodities and multi-asset class products. We also offer a full range of alternative investments, including real estate, hedge funds, private equity and volatility management. With 865 investment professionals located in Zurich, New York, Los Angeles, London, Frankfurt, Hong Kong, Singapore, Mumbai, Tokyo and Sydney, we focus on providing maximum returns within the investors' criteria, while maintaining a controlled risk profile, adherence to compliance and best execution.

We had CHF 691.3 billion in assets under management as of the end of 2007. These assets under management include innovative high margin products, such as alternative investments and asset allocation (balanced) strategies.

In alternative investments, including liquid and illiquid strategies, we are an industry leading manager with CHF 165.4 billion in assets under management as of the end of 2007. Liquid alternative investments include diversified strategies such as real estate securities, distressed debt and volatility management, and funds and alternative solutions, including quantitative strategies and fund of hedge funds. Illiquid alternative investments include private equity and real estate.

In balanced products, where we provide innovative solutions across asset classes to clients around the world, we have a strong position with CHF 284.0 billion in assets under management. We have a global platform, having recently established a presence in the US, the Middle East and Asia, offering clients seamless cross border multi-asset class solutions.

Our business mix is broadly balanced across asset classes and strategies, and we see our particular strength in our sophisticated asset allocation capabilities, delivering alpha returns coupled with access to best-in-class investment strategies. We pursue an active cooperation strategy, and our partnerships and joint ventures provide us with access to key markets and additional distribution channels. As part of the client-focused integrated bank strategy, we are increasingly coordinating and leveraging our activities with Private Banking and Investment Banking. We benefit from their increased focus on complex client needs and targeted solutions, as we support them with our product expertise and our global reach.

##### Trends and competition

We expect growth in the asset management industry, driven by the continued global wealth accumulation in mature and emerging markets. We experience strong competition from specialized boutique investment managers and large-scale players. Increased client sophistication, including demand for risk diversification, performance and transparency, has placed the industry under increased pressure. We believe the need to deliver product performance and innovative solutions at competitive costs will increase. As a consequence, we expect continued industry consolidation but see opportunities in innovative investment solutions for complex client needs.

Innovative and higher margin alpha product capabilities include private equity, real estate, customized funds, structured products, quantitative strategies and hedge fund solutions. To provide these types of services, the barriers between traditional banking businesses, such as asset management and investment banking, are disappearing as they increasingly require similar talent and capabilities. Against this backdrop, we benefit from our integrated bank strategy, as our close relationship with Private Banking and Investment Banking gives us access to additional product expertise, deal flow and distribution channels.

### Strategy and initiatives

We continue to strengthen and improve our organization, capabilities, client focus and efficiency. We are developing a boutique structure around our alpha investment strategies and performance metrics. Our strategic priorities include:

- Investment performance: Clients increasingly differentiate between alpha and beta investment performance, and our ambition is to deliver superior alpha performance. We are focused on our competencies in asset allocation and alpha investment strategies and delivering efficient beta performance to continue to align our product offering and operating structures to the requirements of our clients.
- Geographic reach and distribution: We continue to expand our geographic footprint and drive growth organically, through cooperation strategies and bolt-on acquisitions. We increasingly leverage internal distribution channels and aim to expand global distribution.
- Innovation: We continue to build new products and investment capabilities. We expect to enhance our active product line management and increase product density.
- Efficiency: We continue with our cost management initiatives and the streamlining of our operating platforms, including the evaluation of outsourcing opportunities, and look to further leverage our Centers of Excellence.
- Talent: We continue to strengthen our product development, investment and distribution capabilities by hiring the best talent and developing our top performers.

### Products and services

Asset Management offers institutional and individual clients a range of products through proprietary and third-party distribution channels.

#### Institutional Investors

We offer discretionary asset management services to institutional clients through segregated or pooled accounts. Advisory services include advice on customized investment opportunities, as well as new product and risk liability management strategies. A broad range of products and advisory services is offered to institutional clients around the world.

#### Individual Investors

We offer a wide range of open-end and closed-end funds to individual investors around the world, marketed under the Credit Suisse brand. The largest complex of funds, domiciled in Luxembourg and marketed primarily in Europe, includes a full range of money market, fixed income, equity and balanced investments. In addition to these pan-European mutual funds, we offer domestic registered funds in the US, Switzerland, the UK, Germany, Italy, France, Poland, Japan and Australia.

#### Asset classes

##### Fixed income and money market

We offer our clients a broad range of fixed income strategies that include traditional bond benchmark and absolute return products, incorporating government bonds, corporate bonds, structured products, global high-yield bonds, emerging market debt securities, convertible bonds and currencies. We have a variety of fixed income strategies to meet differing risk profiles, with strong emphasis on risk management.

We have a team of experienced professionals who work with clients around the world to find effective cash solutions. Access to a suite of taxable liquidity funds and taxable and tax-exempt customized portfolios helps meet the preservation and liquidity needs of clients, including strategies for currency exposure and overall cash management. Strategies include short-term liquidity, pooled investment vehicles and customized portfolios.

##### Equity

We have a team of investment professionals offering clients a broad suite of equity products. Investment strategies include developed and emerging markets, global, regional and single country products, as well as sector funds and products, spanning a range of market capitalizations.

##### Balanced

In the area of balanced investments, we provide clients around the world with innovative solutions and comprehensive management across asset classes to optimize client portfolios, with services that range from funds to fully customized solutions.

#### Alternative Investments

We are a market leader in alternative investments, with a range of products, including private equity, hedge funds and fund of hedge funds, real estate, leveraged investments, volatility management and quantitative strategies. We offer a broad array of private equity funds including customized, equity, leveraged buyout, mezzanine, real estate private equity, secondary and fund of private equity funds. In the area of hedge funds, we offer single strategy funds as well as fund of hedge funds and customized funds. In real estate, we offer real estate investment trust funds that invest directly in real estate, funds that invest in listed real estate companies and other real estate securities.

#### Private equity investments

We have made direct investments as well as investments in partnerships that make private equity and related investments in various portfolio companies and funds. We offer our employees opportunities to invest, side by side, in certain investments.

#### Organizational structure

Consistent with our integrated bank strategy, our regional structure ensures that we present one face to the client and that our three divisions and reporting segments – Private Banking, Investment Banking and Asset Management – increasingly coordinate their efforts, leveraging the support provided by Shared Services.

The management teams of our three global divisions and reporting segments are responsible for driving and coordinating significant business initiatives. The CEOs of the three divisions report directly to the CEO of Credit Suisse and, together with the four regional CEOs, are responsible for ensuring a consistent strategic vision and direction across all divisions and regions.

The management teams of our four regions, each led by a regional CEO, play a pivotal role in ensuring that we present one face to the client. Our regional structure is designed to promote cross-divisional collaboration while leveraging resources and synergies within each region. The four geographic regions are:

- Americas – comprising operations in the US, Canada and Latin America;
- Asia Pacific – primarily comprising operations in Australia, China, Hong Kong, India, Indonesia, Japan, Korea, Malaysia, the Philippines, Singapore, Taiwan and Thailand;
- Europe, Middle East and Africa (EMEA) – comprising operations in 28 countries, primarily managed in the UK; and
- Switzerland – comprising operations in our home market.

The regions perform a number of essential functions to coordinate and support the global operations of the three divisions. On a strategic level, they are responsible for corporate development and the establishment of regional business plans, projects and initiatives. They also have an oversight role in monitoring financial performance. Each region is responsible for the regulatory relationships within its boundaries, as well as for regulatory risk management and the resolution of significant issues in the region as a whole or its constituent countries. Other responsibilities include client and people leadership and the coordination of the delivery of Shared Services and business support in the region.

Shared Services provides corporate services and business support in the fields of finance, operations, including human resources, legal and compliance, risk management and information technology:

- The Chief Financial Officer (CFO) area includes financial accounting, controlling, product control, tax, treasury, investor relations, new business and global insurance.
- The Chief Operating Officer (COO) area encompasses the areas of human resources, the business school, corporate real estate and services, corporate development, supply management, corporate communications, public policy and operational excellence.
- The General Counsel area provides legal and compliance support to the business and other areas of Shared Services to protect the reputation of Credit Suisse by ensuring that employees have the necessary tools and expertise to comply with all applicable internal policies and external laws, rules and regulations.
- The Chief Risk Officer (CRO) area comprises strategic risk management, credit risk management, risk measurement and management and operational risk oversight, which cooperate closely to maintain a strict risk control environment and to help ensure that our risk capital is deployed wisely.
- Information Technology leverages technology across the business to facilitate execution and product delivery and innovative systems and platforms to meet the needs of the other areas within Shared Services.

Regulation and supervision

## Overview

Our operations are regulated by authorities in each of the jurisdictions in which we have offices, branches and subsidiaries. Central banks and other bank regulators, financial services agencies, securities agencies and exchanges and self-regulatory organizations are among the regulatory authorities that oversee our banking, investment banking and asset management businesses. The supervisory and regulatory regimes of the countries in which we operate will determine to some degree our ability to expand into new markets, the services and products that we will be able to offer in those markets and how we structure specific operations.

There is coordination among our primary regulators in Switzerland, the US and the UK. The principal regulatory structures that apply to our operations are discussed below.

## Switzerland

Although Credit Suisse Group is not a bank according to the Swiss Federal Law on Banks and Savings Banks of November 8, 1934, as amended (Bank Law), and its Implementing Ordinance of May 17, 1972, as amended (Implementing Ordinance), it is required, pursuant to a Swiss Federal Banking Commission (SFBC) decree, to comply with certain requirements for banks, including with respect to capital adequacy, solvency and risk concentration on a consolidated basis and reporting obligations. Our banks in Switzerland are regulated by the SFBC on a legal entity basis and, if applicable, on a consolidated basis.

Our banks in Switzerland operate under banking licenses granted by the SFBC pursuant to the Bank Law and the Implementing Ordinance. In addition, certain of these banks hold securities dealer licenses granted by the SFBC pursuant to the Swiss Federal Act on Stock Exchanges and Securities Trading of March 24, 1995 (SESTA).

The SFBC is the highest bank supervisory authority in Switzerland and is independent from the Swiss National Bank (SNB). Under the Bank Law, the SFBC is responsible for the supervision of the Swiss banking system. The SNB is responsible for implementing the government's monetary policy relating to banks and securities dealers and for ensuring the stability of the financial system.

Our banks in Switzerland are subject to close and continuous prudential supervision and direct audits by the SFBC. Under the Bank Law, our banks are subject to inspection and supervision by an independent auditing firm recognized by the SFBC, which is appointed by the bank's Board of Directors and required to perform annual audits of the bank's financial statements and to assess whether the bank is in compliance with laws and regulations, including the Bank Law, the Implementing Ordinance and SFBC regulations.

Under the Bank Law, a bank must maintain an adequate ratio between its capital resources and its total risk-weighted assets and this requirement applies to the Group on a consolidated basis. For purposes of complying with Swiss capital requirements, bank regulatory capital is divided into tier 1 (core), tier 2 (supplementary) and tier 3 (additional) capital.

Our regulatory capital is calculated on the basis of accounting principles generally accepted in the US (US GAAP), with certain adjustments required by, or agreed with, the SFBC. The Group is required by the Bank for International Settlements (BIS) to maintain a minimum regulatory capital ratio of 8% measured on a consolidated basis, calculated by dividing total eligible capital, adjusted for certain deductions, by aggregate risk-weighted assets.

We became subject to the requirements of the Basel II capital adequacy standards on January 1, 2008, subject to a "Swiss finish" under the Capital Adequacy Ordinance. As of the end of 2007, the BIS tier 1 ratio under Basel II would have been approximately 120 basis points lower than the BIS Tier 1 ratio under Basel I for the Group and the Bank.

For further information on our capital, refer to III – Balance sheet, Off-balance sheet, Treasury and Risk – Capital management.

Banks are required to maintain a specified liquidity ratio under Swiss law. According to the SFBC's decree, the Group is required to maintain adequate levels of liquidity on a consolidated basis and is not required to comply with the detailed calculations for banks.

Under Swiss banking law, banks and securities dealers are required to manage risk concentration within specific limits. Aggregated credit exposure to any single counterparty or a group of related counterparties must bear an adequate relationship to the bank's eligible capital, taking into account counterparty risks and risk mitigation instruments.

Under the Bank Law and SESTA, Swiss banks and securities dealers are obligated to keep confidential the existence and all aspects of their relationships with customers. These customer confidentiality laws do not, however, provide protection with respect to criminal offenses such as insider trading, money laundering, terrorist financing activities or tax fraud or prevent the disclosure of information to courts and administrative authorities.

Our securities dealer activities in Switzerland are conducted primarily through the Bank and are subject to regulation under SESTA, which regulates all aspects of the securities dealer business in Switzerland, including regulatory capital, risk concentration, sales and trading practices, record-keeping requirements and procedures and periodic reporting procedures. Securities dealers are supervised by the SFBC.

Our asset management activities in Switzerland, which include the establishment and administration of mutual funds registered for public distribution, are conducted under the supervision of the SFBC.

## US

Our operations are subject to extensive federal and state regulation and supervision in the US. Our US banking offices are composed of a New York branch (New York Branch), a US administrative office in Florida and representative offices in New York and California. Each of these offices is licensed with, and subject to examination and regulation by, the state banking authority in the state in which it is located.

The New York Branch is licensed by the Superintendent of Banks of the State of New York (Superintendent), examined by the New York State Banking Department, and subject to laws and regulations applicable to a foreign bank operating a New York branch. Under the New York Banking Law, the New York Branch must maintain eligible assets with banks in the state of New York. The amount of eligible assets required, which is expressed as a percentage of third-party liabilities, would increase if the New York Branch is no longer designated as well rated.

The New York Banking Law authorizes the Superintendent to take possession of the business and property of the New York Branch under circumstances generally including violations of law, unsafe or unsound practices or insolvency. In liquidating or dealing with the New York Branch's business after taking possession, the Superintendent would only accept for payment the claims of creditors (unaffiliated with us) that arose out of transactions with the branch. After the claims of those creditors were paid out of the business and property of the New York Branch, the Superintendent would turn over the remaining assets, if any, to us or our liquidator or receiver.

Under New York Banking Law, the New York Branch is generally subject to the single borrower lending limits expressed as a percentage of the worldwide capital of the Bank.

Our operations are also subject to reporting and examination requirements under US federal banking laws. Our US non-banking operations are subject to examination by the Board of Governors of the Federal Reserve System (FRB) in



its capacity as our US umbrella supervisor. The New York Branch is also subject to examination by the FRB. The New York Branch (and each other US banking office) is subject to US federal reserve requirements on deposits and restrictions on the payment of interest on demand deposits. Because the New York Branch does not engage in retail deposit taking, it is not a member of, and its deposits are not insured by, the Federal Deposit Insurance Corporation.

US federal banking laws provide that a state-licensed branch or agency of a foreign bank may not, as a general matter, engage in any type of activity that is not permissible for a federally licensed branch or agency of a foreign bank unless the FRB has determined that such activity is consistent with sound banking practice. US federal banking laws also subject a state branch or agency to single borrower lending limits based on the capital of the entire foreign bank.

The FRB may terminate the activities of a US branch or agency of a foreign bank if it finds that the foreign bank: (i) is not subject to comprehensive supervision in its home country; or (ii) has violated the law or engaged in an unsafe or unsound banking practice in the US.

A major focus of US policy and regulation relating to financial institutions has been to combat money laundering and terrorist financing. These laws and regulations impose obligations to maintain appropriate policies, procedures and controls to detect, prevent and report money laundering and terrorist financing, verify the identity of customers and comply with economic sanctions. Our failure to maintain and implement adequate programs to combat money laundering and terrorist financing, and violations of such economic sanctions, laws and regulations, could have serious legal and reputational consequences. We take our obligations to prevent money laundering and terrorist financing very seriously, while appropriately respecting and protecting the confidentiality of clients. We have policies, procedures and training intended to ensure that our employees comply with “know your customer” regulations and understand when a client relationship or business should be evaluated as higher risk for us.

On March 23, 2000, Credit Suisse Group and the Bank became financial holding companies for purposes of US federal banking law and may engage in a substantially broader range of non-banking activities in the US, including insurance, securities, private equity and other financial activities. Credit Suisse Group is still required to obtain the prior approval of the FRB (and potentially other US banking regulators) before acquiring, directly or indirectly, the ownership or control of more than 5% of any class of voting shares of any US bank, bank holding company or many other US depository institutions and their holding companies, and the New York Branch is also restricted from engaging in certain tying arrangements involving products and services. If Credit Suisse Group or the Bank ceases to be well-capitalized or well-managed, or otherwise fails to meet any of the requirements for financial holding company status, then it may be required to discontinue newly authorized financial activities or terminate its New York Branch. Credit Suisse Group’s ability to undertake acquisitions permitted by financial holding companies could also be adversely affected.

The Securities and Exchange Commission (SEC) is the federal agency primarily responsible for the regulation of broker-dealers, investment advisers and investment companies, while the Commodity Futures Trading Commission (CFTC) is the federal agency primarily responsible for the regulation of futures commission merchants, commodity pool operators and commodity trading advisors. In addition, the Department of the Treasury has the authority to promulgate rules relating to US Treasury and government agency securities, the Municipal Securities Rulemaking Board has the authority to promulgate rules relating to municipal securities, and this board promulgates regulations applicable to certain securities credit transactions. In addition, broker-dealers are subject to regulation by industry self-regulatory organizations, including FINRA (formed by the merger of the regulatory operations of the New York Stock Exchange (NYSE) and the National Association Securities Dealers, Inc.), and by state authorities. For futures activities, broker-dealers are subject to industry self-regulatory organizations such as the National Futures Association and regulation by state authorities.

Our broker-dealers are registered with the SEC and in all 50 states, the District of Columbia and Puerto Rico, and our futures commission merchants and commodities trading advisers are registered with the CFTC. Our investment banking business is subject to regulation covering all aspects of our securities and futures activities, including: capital

requirements, the use and safekeeping of customer funds and securities; the suitability of customer investments; record-keeping and reporting requirements; employee-related matters; limitations on extensions of credit in securities transactions; prevention and detection of money laundering and terrorist financing; procedures relating to research analyst independence; procedures for the clearance and settlement of trades; and communications with the public.

Our broker-dealers are also subject to the SEC's net capital rule, which requires broker-dealers to maintain a specified level of minimum net capital in relatively liquid form. Compliance with the net capital rule could limit operations that require intensive use of capital, such as underwriting and trading activities and the financing of customer account balances and also could restrict our ability to withdraw capital from our broker-dealers. Certain of our broker-dealers are also subject to the net capital requirements of various self-regulatory organizations.

As registered futures commission merchants, certain of our broker-dealers are subject to the capital and other requirements of the CFTC.

The investment banking and asset management businesses include legal entities registered and regulated as investment advisers by the SEC. The SEC-registered mutual funds that we advise are subject to the Investment Company Act of 1940. For pension fund customers, we are subject to the Employee Retirement Income Security Act of 1974 and similar state statutes. We are subject to the Commodity Exchange Act for investment vehicles we advise that are commodity pools.

## EU

Since it was announced in 1999, the EU's Financial Services Action Plan has given rise to numerous measures (both directives and regulations) aimed at increasing integration and harmonization in the European market for financial services. While regulations have immediate and direct effect in member states, directives must be implemented through national legislation. As a result, the terms of implementation of directives are not always consistent from country to country.

The Capital Requirements Directive, implemented in various EU countries including the UK, applies the Basel II capital framework for banking groups operating in the EU.

On January 1, 2008, the national implementing legislation for the Markets in Financial Instruments Directive (MiFID) became effective in various EU countries. MiFID establishes high-level organizational and business conduct standards that apply to all investment firms. These include new standards for managing conflicts of interest, best execution, customer classification and suitability requirements for customers. MiFID sets standards for regulated markets (i.e., exchanges) and multilateral trading facilities and sets out pre-trade and post-trade price transparency requirements for equity trading. MiFID also sets standards for the disclosure of fees and other payments received from or paid to third parties in relation to investment advice and services and regulates investment services relating to commodity derivatives. In relation to these and other investment services and activities, MiFID provides a "passport" for investment firms enabling them to conduct cross-border activities throughout Europe on the basis of authorization from their home state regulator.

## UK

The UK Financial Services Authority (FSA) is the principal statutory regulator of financial services activity in the UK, deriving its powers from the Financial Services and Markets Act 2000 (FSMA). The FSA regulates banking, insurance, investment business and the activities of mortgage intermediaries. The FSA generally adopts a risk-based approach, supervising all aspects of a firm's business, including capital resources, systems and controls and management structures, the conduct of its business, anti-money laundering and staff training. The FSA has wide

investigatory and enforcement powers, including the power to require information and documents from financial services businesses, appoint investigators, apply to the court for injunctions or restitution orders, prosecute criminal offenses, impose financial penalties, issue public statements or censures and vary, cancel or withdraw authorizations it has granted.

As a member state of the EU, the UK is required to implement EU directives into national law. The regulatory regime for banks operating in the UK conforms to required EU standards including compliance with capital adequacy standards, customer protection requirements, conduct of business rules and anti-money laundering rules. These standards, requirements and rules are similarly implemented, under the same directives, throughout the other member states of the EU in which we operate and are broadly comparable in scope and purpose to the regulatory capital and customer protection requirements imposed under US law.

The London branch of Credit Suisse (London Branch), Credit Suisse International and Credit Suisse (UK) Limited are authorized to take deposits. We also have a number of entities authorized to conduct investment business and asset management activities. In deciding whether to grant authorization, the FSA must first determine whether a firm satisfies the threshold conditions for suitability, including the requirement for the firm to be fit and proper. In addition to regulation by the FSA, certain wholesale money markets activities are subject to the Non-Investment Products Code, a voluntary code of conduct published by the Bank of England which FSA-regulated firms are expected to follow when conducting wholesale money market business.

The FSA requires banks operating in the UK to maintain adequate liquidity. The FSA cannot set capital requirements for London Branch, but requires Credit Suisse International and Credit Suisse (UK) Limited to maintain a minimum capital ratio and to monitor and report large exposures in accordance with the rules implementing the Capital Requirements Directive.

On January 1, 2008, MiFID became effective in the UK and applies to our authorized entities in the UK. The London Branch will be required to continue to comply principally with its Swiss home country regulation.

Our London broker-dealer subsidiaries and asset management companies are authorized under the FSMA and are subject to regulation by the FSA. In deciding whether to authorize an investment firm in the UK, the FSA will consider threshold conditions for suitability, including the general requirement for a firm to be fit and proper. The FSA is responsible for regulating most aspects of an investment firm's business, including its regulatory capital, sales and trading practices, use and safekeeping of customer funds and securities, record-keeping, margin practices and procedures, registration standards for individuals carrying on certain functions, anti-money laundering systems and periodic reporting and settlement procedures.

## II – Operating and financial review

### Operating environment

#### Credit Suisse

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#### Key performance indicators

#### Private Banking

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Assets under Management

Critical accounting estimates

Operating environment

The economic fundamentals were strong in the first half of 2007. The weakening of the US housing market and the deterioration of the US subprime mortgage markets significantly increased uncertainties about the valuation and the risks of structured products, adversely impacting mortgage and credit markets. In the second half of the year, the financial services sector was severely challenged by a liquidity squeeze, and the global economy lost growth momentum, particularly in the US.

Economic environment

On a global basis, the economic fundamentals were strong, especially in the first half of 2007, providing an overall favorable business environment. After a temporary deceleration in the first quarter, the US economy gained momentum in the second quarter on the back of strong employment numbers and improved business sentiment. However, the turmoil in credit markets adversely impacted growth prospects in the US in the second half of the year. Contrary to the US, the economies in Europe and particularly those in Asia and other emerging markets held up well and continued their robust growth. Concerns about increased inflationary pressure that had emerged, particularly during the strong second quarter, eased with the lower global economic growth prospects.

Global equity market performance was mixed during 2007. Stocks in emerging markets generally outperformed mature markets, where most financial services stocks declined significantly. Equity yields remained attractive relative to bond yields throughout the year, largely reflecting attractive valuation levels during 2007. However, equity market volatility significantly increased during the second half of the year due to the deterioration of the US subprime mortgage markets and the spill-over effects to other market segments and asset classes (see the chart "Equity markets"). The increased uncertainty about the valuation and risk exposures of structured products significantly increased the risk aversion of financial market participants. Spreads in structured credits widened substantially, and liquidity in some credit market segments dried up. The financial services sector was challenged by severe write-downs on certain financial assets and a liquidity squeeze in some funding markets. Against the backdrop of eased inflationary pressure, the US Federal Reserve started to cut interest rates in August, and in light of the widening turmoil in credit markets, it undertook further rate cuts later in the year. To support banks in managing their liquidity over the year end and to further improve liquidity in money markets, central banks provided additional liquidity in December through a concerted auctioning process. However, funding conditions for banks remained difficult (see the chart "Money markets").

On the back of decelerated economic growth and investors' flight to quality, US dollar yields declined. In contrast, yields in Euro or Swiss francs were rising on economic strength, threatening inflation (see the chart "Yield curves"). Towards the end of the year, the US dollar traded at historic lows against European currencies, reflecting the reduced

interest rate differential and the unwinding of carry trades. The reduced risk appetite of market participants due to the turmoil in credit markets and the higher market volatility put pressure on those trades and led to an appreciation of funding currencies such as the Japanese yen and the Swiss franc.

#### Sector environment

With the ongoing, albeit slower, global economic expansion during 2007, the wealth management industry continued its growth trend, particularly in Asia, the Middle East and other emerging markets. Growth in net new assets remained significant in these regions, and the number of wealth management-dedicated staff continued to increase. For companies not reporting in US dollars, the weakness of the US dollar generally adversely impacted results. Increased uncertainty drove client demand in capital-protected products, and increased equity trading activities partially offset lower overall fixed income-related results.

After a favorable first half of 2007, the financial services sector was impacted in the third and fourth quarters by the turmoil in the credit markets, including valuation reductions, further provisions, ratings downgrades, profit warnings, cancelled share buybacks, fears about possible dividend cuts and the need for recapitalization and balance sheet reconstruction. Banks issued a record amount of equity-related securities in the second half of the year as they rebuilt their balance sheets and sought funding. Sovereign wealth funds based in Asia and the Middle East invested heavily in leading international banks. Towards the end of the year, the US government initiated a program to freeze subprime mortgage rates under certain conditions with the goal of limiting the increase of foreclosures due to payment defaults. The overall ABS market remained difficult, and there were continued valuation reductions on RMBS and CMBS. Valuations of RMBS reflected the deterioration in the US housing sector, increased payment defaults and the related actions of the ratings agencies. Valuations of CMBS primarily reflected widening credit spreads and concerns of decelerating economic growth.

Within more volatile markets, equity and fixed income trading volumes were higher in 2007 than in 2006. Also, global equity underwriting, IPO and mergers and acquisitions activity was robust and generally higher than the year before but slowed down in the second half. Global debt underwriting was on the level of 2006, but the strong decline in the second half of 2007 reflected the turmoil in credit markets and more conservative credit standards applied by banks and other financial institutions.

Market volumes (growth in % year-on-year)

Global

Europe

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	2007	2007
Equity trading volume <sup>1</sup>	39.5	41.7
Fixed income trading volume <sup>2</sup>	14.0	13.0
Announced mergers and acquisitions <sup>3</sup>	24.2	37.7
Completed mergers and acquisitions <sup>3</sup>	25.5	29.1
Equity underwriting <sup>3</sup>	15.6	22.2
Debt underwriting <sup>3</sup>	(0.2)	(4.5)
Syndicated lending - investment-grade <sup>3</sup>	19.7	—

1 Virt-x, LSE, Deutsche Börse, NYSE Euronext, Hong Kong Stock Exchange 2 Deutsche Börse, Federal Reserve Bank of New York 3 Dealogic

Credit Suisse

In 2007, we reported net income of CHF 7,760 million, down 31% against 2006, which included income from discontinued operations of CHF 3,070 million. Income from continuing operations was CHF 7,760 million, down 6%. Diluted earnings per share were CHF 6.96 and return on equity was 18.0%.

Results

			in	% change	
	2007	2006	2005	07 / 06	06 / 05
Statements of income (CHF million)					
Net interest income	8,453	6,566	6,918	29	(5)
Commissions and fees	19,329	17,647	14,323	10	23
Trading revenues	6,148	9,428	5,634	(35)	67
Other revenues	5,805	4,962	3,614	17	37
<b>Net revenues</b>	<b>39,735</b>	<b>38,603</b>	<b>30,489</b>	3	27
<b>Provision for credit losses</b>	<b>240</b>	<b>(111)</b>	<b>(144)</b>	—	(23)
Compensation and benefits	16,219	15,697	13,974	3	12
General and administrative expenses	6,916	6,445	7,378	7	(13)
Commission expenses	2,612	2,272	1,880	15	21

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Total other operating expenses	9,528	8,717	9,258	9	(6)
<b>Total operating expenses</b>	<b>25,747</b>	<b>24,414</b>	<b>23,232</b>	5	5
<b>Income from continuing operations before taxes</b>	<b>13,748</b>	<b>14,300</b>	<b>7,401</b>	(4)	93
Income tax expense	1,250	2,389	927	(48)	158
Minority interests	4,738	3,630	1,948	31	86
<b>Income from continuing operations</b>	<b>7,760</b>	<b>8,281</b>	<b>4,526</b>	(6)	83
Income from discontinued operations	0	3,070	1,310	(100)	134
Extraordinary items	0	(24)	0	100	—
Cumulative effect of accounting changes	—	—	14	—	—
<b>Net income</b>	<b>7,760</b>	<b>11,327</b>	<b>5,850</b>	(31)	94
Earnings per share (CHF)					
Basic earnings per share from continuing operations	7.43	7.53	3.98	(1)	89
Basic earnings per share	7.43	10.30	5.17	(28)	99
Diluted earnings per share from continuing operations					
Diluted earnings per share	6.96	7.19	3.90	(3)	84
Diluted earnings per share	6.96	9.83	5.02	(29)	96
Return on equity (%)					
Return on equity	18.0	27.5	15.4	—	—
Return on tangible equity <sup>1</sup>	24.5	40.6	26.5	—	—
BIS statistics					
Risk-weighted assets (CHF million)	312,068	253,676	232,891	23	9
Tier 1 capital (CHF million)	34,737	35,147	26,348	(1)	33
Total capital (CHF million)	45,102	46,764	31,918	(4)	47
Tier 1 ratio (%)	11.1	13.9	11.3	—	—
Total capital ratio (%)	14.5	18.4	13.7	—	—

<sup>1</sup> Based on tangible shareholders' equity, which is calculated by deducting goodwill and other intangible assets from total shareholders' equity. Management believes that the return on tangible shareholders' equity is meaningful as it allows consistent measurement of the performance of businesses without regard to whether the businesses were acquired.

Results summary

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In 2007, net income was CHF 7,760 million, down CHF 3,567 million, or 31%, against 2006, which included income from discontinued operations of CHF 3,070 million. Income from continuing operations was CHF 7,760 million in 2007, down CHF 521 million, or 6%, compared to 2006. Private Banking achieved record net revenues despite market turbulence and cautious investor behavior in the second half of 2007. Our results in Investment Banking reflected the adverse effects from the turmoil in the mortgage and credit markets, although our focus on risk management enabled us to perform relatively well. Asset Management was impacted by valuation reductions on securities purchased from our money market funds. Before these valuation reductions, Asset Management results were strong. Our results also benefited from fair value gains due to the widening credit spreads on Credit Suisse debt. Income tax expense benefited from the recognition of previously unrecognized deferred tax assets. Our tax rate was also favorably impacted by normal business-driven tax related items, including non-taxable income, the streamlining of certain legal entity structures and the geographic mix of pre-tax income, which was offset by an increase in the valuation allowance on deferred tax assets attributable to lower business results in certain entities.

Diluted earnings per share from continuing operations were CHF 6.96 compared to CHF 7.19 in 2006. Return on equity was 18.0% compared to 27.5% in 2006, which included income from discontinued operations. Our capital remained strong, with a BIS tier 1 ratio of 11.1% as of the end of 2007, compared to 13.9% as of the end of 2006.

Credit Suisse and Core Results

in			Core Results		Minority interests without SEI		Credit Suisse		
	2007	2006	2005	2007	2006	2005	2007	2006	2005
Statements of income (CHF million)									
<b>Net revenues</b>	<b>34,953</b>	<b>34,940</b>	<b>28,415</b>	<b>4,782</b>	<b>3,663</b>	<b>2,074</b>	<b>39,735</b>	<b>38,603</b>	<b>30,489</b>
<b>Provision for credit losses</b>	<b>240</b>	<b>(111)</b>	<b>(144)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>240</b>	<b>(111)</b>	<b>(144)</b>
Compensation and benefits	16,103	15,644	13,974	116	53	0	16,219	15,697	13,974
General and administrative expenses	6,850	6,395	7,346	66	50	32	6,916	6,445	7,378
Commission expenses	2,612	2,272	1,880	0	0	0	2,612	2,272	1,880
Total other operating expenses	9,462	8,667	9,226	66	50	32	9,528	8,717	9,258
<b>Total operating expenses</b>	<b>25,565</b>	<b>24,311</b>	<b>23,200</b>	<b>182</b>	<b>103</b>	<b>32</b>	<b>25,747</b>	<b>24,414</b>	<b>23,232</b>
<b>Income from continuing operations before taxes</b>	<b>9,148</b>	<b>10,740</b>	<b>5,359</b>	<b>4,600</b>	<b>3,560</b>	<b>2,042</b>	<b>13,748</b>	<b>14,300</b>	<b>7,401</b>
Income tax expense	1,250	2,389	927	0	0	0	1,250	2,389	927
Minority interests	138	70	(94)	4,600	3,560	2,042	4,738	3,630	1,948
<b>Income from continuing operations</b>	<b>7,760</b>	<b>8,281</b>	<b>4,526</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,760</b>	<b>8,281</b>	<b>4,526</b>
Income from discontinued operations	0	3,070	1,310	0	0	0	0	3,070	1,310



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Extraordinary items	0	(24)	0	0	0	0	0	(24)	0
Cumulative effect of accounting changes	-	-	14	-	-	0	-	-	14
<b>Net income</b>	<b>7,760</b>	<b>11,327</b>	<b>5,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,760</b>	<b>11,327</b>	<b>5,850</b>

Statement of income metrics (%)

Compensation/revenue ratio	46.1	44.8	49.2	-	-	-	40.8	40.7	45.8
Non-compensation/revenue ratio	27.1	24.8	32.5	-	-	-	24.0	22.6	30.4
Cost/income ratio	73.1	69.6	81.6	-	-	-	64.8	63.2	76.2
Pre-tax income margin	26.2	30.7	18.9	-	-	-	34.6	37.0	24.3
Effective tax rate	13.7	22.2	17.3	-	-	-	9.1	16.7	12.5
Net income margin from continuing operations	22.2	23.7	15.9	-	-	-	19.5	21.5	14.8
Net income margin	22.2	32.4	20.6	-	-	-	19.5	29.3	19.2

Revaluing of certain asset-backed securities positions

As announced on February 19, 2008, in connection with ongoing internal control processes, we identified mismarks and pricing errors by a small number of traders in certain ABS positions in CDO trading in our structured product business within Investment Banking, and immediately undertook an internal review of this business.

As a result of this internal review, which is now complete, we recorded total valuation reductions of CHF 2.86 billion (USD 2.65 billion) as a result of revaluing these positions. A significant portion of the reductions reflected adverse market developments in the first quarter of 2008. These valuation reductions include a CHF 1,177 million reduction in net revenues and a CHF 789 million reduction in net income from the amounts we previously reported for the fourth quarter and full-year 2007, and such reductions are reflected in the consolidated financial statements and related discussion of our financial condition, results of operations and cash flows and other information included in this Annual Report.

The internal review, commissioned by our Executive Board and assisted by outside counsel, commenced after the release of our unaudited 2007 condensed consolidated financial statements. Based on the results of the internal review and the conclusions of outside counsel, we have determined that these mismarks and pricing errors were, in part, the result of intentional misconduct by a small number of traders. These employees have either been terminated or have been suspended and are in the process of being disciplined under local employment law. The controls we had in place to prevent or detect these mismarks and pricing errors, including the supervision and monitoring of the valuations of these positions by trading and the related price testing and supervision by product control, were not effective. Our price testing of these positions included modeling techniques that failed to accurately value these positions as of December 31, 2007. As a result, management concluded that a material weakness in internal control over financial reporting existed as of December 31, 2007.

In connection with the completion of our internal review, we have been actively engaged in the development and implementation of a remediation plan to address this material weakness in internal control over financial reporting. We have reassigned trading responsibility for the CDO trading business and are enhancing related control processes. Our remediation plan also includes improving the effectiveness of supervisory reviews, formalizing escalation procedures, improving the coordination among trading, product control and risk management, adding additional resources, improving training and enhancing the tools and other technical resources available to our personnel.

Our Executive Board continues to assign the highest priority to the prompt remediation of this material weakness and reports regularly on these remediation efforts to the Audit Committee and Board of Directors.

Notwithstanding the existence of this material weakness in internal control over financial reporting, we have performed alternative procedures since mid-February 2008, including an extensive review of the valuations of these positions in our CDO trading business as of December 31, 2007, led by senior personnel. We are confident that as a result of the alternative procedures performed, our financial statements in this Annual Report are fairly presented, in all material respects, in conformity with US GAAP.

For further information, refer to V – Consolidated financial statements – Credit Suisse Group – Controls and procedures and VII – Consolidated financial statements – Credit Suisse (Bank) – Controls and procedures.

### Capital and risk trends

Our consolidated BIS tier 1 ratio under Basel I was 11.1% as of the end of 2007, a decrease from 13.9% as of the end of 2006. The decrease was driven primarily by an increase in risk-weighted assets. As of the end of 2007, the BIS tier 1 ratio under Basel II would have been approximately 120 basis points lower.

In March 2007, we completed the share buyback program approved by the shareholders at the Annual General Meeting (AGM) in 2005. Under this program, we repurchased a total of 87.8 million common shares in the amount of CHF 6.0 billion, of which 11.4 million common shares in the amount of CHF 1.0 billion were repurchased during 2007. We cancelled 53.8 million common shares from this share buyback program, which did not impact total shareholders' equity, as the reduction in common shares, additional paid-in capital and retained earnings were offset in full by a reduced balance of treasury shares.

At the AGM in May 2007, the shareholders approved a new share repurchase program of up to CHF 8 billion over a maximum of three years. During 2007, we repurchased 46.1 million common shares in the amount of CHF 3.9 billion under the new share buyback program. As of March 7, 2008, we had repurchased a total of CHF 4.1 billion, or 52%, of the approved CHF 8.0 billion. As a result of the challenging operating environment, we reduced our share buyback activity in the second half of 2007. Our ability to complete the share buyback program in 2008 is dependent on market conditions.

In 2007, our overall position risk, measured on the basis of our economic capital model, decreased 4% compared to 2006, mainly driven by reductions in real estate and structured assets and fixed income trading exposures partly offset by increased international lending and counterparty, equity trading and investments and emerging markets exposures. Average Value-at-Risk (VaR) for our trading books increased to CHF 115 million, primarily reflecting the increased market volatility.

For further information on capital and risk trends, refer to III – Balance sheet, Off-balance sheet, Treasury and Risk.

### Core Results

Core Results include the results of our three segments and the Corporate Center. Credit Suisse's results also include revenues and expenses from the consolidation of certain private equity funds and other entities in which we do not have a significant economic interest (SEI) in such revenues and expenses. The consolidation of these entities does not affect net income as the amounts recorded in net revenues and total operating expenses are offset by corresponding amounts reported as minority interests. In addition, our income tax expense is not affected by these revenues and expenses. These minority interest-related revenues and expenses are reported as "Minority interests without SEI" in the

“Credit Suisse and Core Results” table above.

Corporate Center includes parent company operations such as Group financing, expenses for projects sponsored by the Group and certain expenses that have not been allocated to the segments. In addition, Corporate Center includes consolidation and elimination adjustments required to eliminate intercompany revenues and expenses.

#### Allocations and funding

#### Revenue sharing and cost allocation

Responsibility for each product is allocated to a segment, which records all related revenues and expenses. Revenue-sharing and service level agreements govern the compensation received by one segment for generating revenue or providing services on behalf of another. These agreements are negotiated periodically by the relevant segments on a product-by-product basis. The aim of revenue-sharing and service level agreements is to reflect the pricing structure of unrelated third-party transactions. Corporate services and business support in finance, operations, including human resources, legal and compliance, risk management and information technology are provided by the Shared Services area. Shared Services costs are allocated to the segments and Corporate Center based on their requirements and other relevant measures.

#### Funding

Credit Suisse centrally manages its funding activities. New securities for funding and capital purposes are issued primarily by the Bank. The Bank lends these funds to its operating subsidiaries and affiliates on both a senior and subordinated basis, as needed, the latter typically to meet capital requirements, or as desired by management to support business initiatives. Capital is distributed to the segments considering factors such as regulatory capital requirements, utilized economic capital and the historic and future potential return on capital. Transfer pricing, using market rates, is used to record interest income and expense in each of the segments for this capital and funding. Included in this allocation are gains and losses recorded on the fair value of our own debt.

#### Differences between Group and Bank

Except where noted, the business of the Bank is substantially the same as the business of Credit Suisse Group, and substantially all of the Bank’s operations are conducted through the Private Banking, Investment Banking and Asset Management segments. These segment results are included in Core Results. Certain other assets, liabilities and results of operations are managed as part of the activities of the three segments, however, since they are legally owned by the Group, they are not included in the Bank’s consolidated financial statements. In 2007, these related principally to the activities of Clariden Leu, Neue Aargauer Bank and BANK-now, which are managed as part of Private Banking. Prior to 2007, BANK-now was a subsidiary of the Bank and accordingly its results of operations through the end of 2006 were included in the Bank’s consolidated statements of income. Core Results also includes certain Group corporate center activities that are not applicable to the Bank.

These operations and activities vary from period to period and give rise to differences between the Bank’s consolidated assets, liabilities, revenues and expenses, including pensions and taxes, and those of the Group. For further information on the Bank refer to Note 39 – Supplementary subsidiary guarantee information in V – Consolidated financial statements – Credit Suisse Group and VII – Consolidated financial statements – Credit Suisse (Bank).

Differences between Group and Bank businesses

Entity	Principal business activity
Clariden Leu <sup>1</sup>	Banking and securities
Neue Aargauer Bank	Banking (in the Swiss canton of Aargau)
BANK-now <sup>2</sup>	Private credit and car leasing (in Switzerland)
Financing vehicles of the Group	Special purpose vehicles for various funding activities of the Group, including for purposes of raising consolidated capital

<sup>1</sup> Formed as of January 1, 2007 by the merger of the private banks Clariden Bank, Bank Leu, Bank Hofmann and BGP Banca di Gestione Patrimoniale, and the securities dealer Credit Suisse Fides. <sup>2</sup> Formed as of January 3, 2007 as a subsidiary of Credit Suisse Group. The operations comprising BANK-now were previously recorded in the Bank.

Comparison of consolidated statements of income

			Group		Bank	
in	2007	2006	2005	2007	2006	2005
Statements of income (CHF million)						
<b>Net revenues</b>	<b>39,735</b>	<b>38,603</b>	<b>30,489</b>	<b>37,304</b>	<b>36,612</b>	<b>29,131</b>
<b>Total operating expenses</b>	<b>25,747</b>	<b>24,414</b>	<b>23,232</b>	<b>24,904</b>	<b>23,908</b>	<b>22,979</b>
<b>Income from continuing operations before taxes, minority interests, extraordinary items and cumulative effect of accounting changes</b>	<b>13,748</b>	<b>14,300</b>	<b>7,401</b>	<b>12,173</b>	<b>12,801</b>	<b>6,286</b>
Income tax expense	1,250	2,389	927	846	2,137	659
Minority interests	4,738	3,630	1,948	5,013	3,620	2,064
<b>Income from continuing operations before extraordinary items and cumulative effect of accounting changes</b>	<b>7,760</b>	<b>8,281</b>	<b>4,526</b>	<b>6,314</b>	<b>7,044</b>	<b>3,563</b>
Income from discontinued operations, net of tax	0	3,070	1,310	0	0	0
Extraordinary items, net of tax	0	(24)	0	0	(24)	0
Cumulative effect of accounting changes, net of tax	–	–	14	–	–	12
<b>Net income</b>	<b>7,760</b>	<b>11,327</b>	<b>5,850</b>	<b>6,314</b>	<b>7,020</b>	<b>3,575</b>

Comparison of consolidated balance sheets

Group Bank

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end of	2007	2006	2007	2006
Balance sheet statistics (CHF million)				
Total assets	1,360,680	1,255,956	1,333,742	1,226,764
Total liabilities	1,317,481	1,212,370	1,302,408	1,200,719

Capitalization

	Group		Bank	
end of	2007	2006	2007	2006
Capitalization (CHF million)				
Due to banks	90,864	97,514	106,979	104,724
Customer deposits	335,505	290,864	307,598	280,200
Central bank funds purchased, securities sold under repurchase agreements and securities lending transactions	300,381	288,444	300,476	288,442
Long-term debt	160,157	147,832	157,282	144,021
Other liabilities	430,574	387,716	430,073	383,332
<b>Total liabilities</b>	<b>1,317,481</b>	<b>1,212,370</b>	<b>1,302,408</b>	<b>1,200,719</b>
<b>Total shareholder's equity</b>	<b>43,199</b>	<b>43,586</b>	<b>31,334</b>	<b>26,045</b>
<b>Total capitalization</b>	<b>1,360,680</b>	<b>1,255,956</b>	<b>1,333,742</b>	<b>1,226,764</b>

Capital adequacy

	Group		Bank	
end of	2007	2006	2007	2006
Capital (CHF million)				
Tier 1 capital	34,737	35,147	32,254	26,600
of which non-cumulative perpetual preferred securities	4,136	2,167	3,514	1,065
Total BIS regulatory capital	45,102	46,764	44,318	38,441
Capital ratios (%)				
Tier 1 ratio	11.1	13.9	11.0	11.4
Total capital ratio	14.5	18.4	15.1	16.5

Dividends of the Bank to Credit Suisse Group

end of	2007	2006
Per share issued (CHF)		
Dividend	59.10	0.23
Net income	82.40	83.80

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Registered shares of CHF 100.00 nominal value each. As of December 31, 2007, total share capital consisted of 43,996,652 registered shares.

### Core Results

For 2007, income from continuing operations was CHF 7,760 million. Private Banking results were strong with profitable growth throughout 2007. In Investment Banking, we performed relatively well, but results reflected valuation reductions from the turmoil in the mortgage and credit markets. Asset Management was adversely impacted by valuation reductions from securities purchased from our money market funds. Before these valuation reductions, Asset Management results were strong.

### Results

	in			% change	
	2007	2006	2005	07 / 06	06 / 05
Statements of income (CHF million)					
Net interest income	8,314	6,408	6,890	30	(7)
Commissions and fees	19,360	17,754	14,373	9	24
Trading revenues	6,148	9,375	5,623	(34)	67
Other revenues	1,131	1,403	1,529	(19)	(8)
<b>Net revenues<sup>1, 2</sup></b>	<b>34,953</b>	<b>34,940</b>	<b>28,415</b>	–	23
<b>Provision for credit losses</b>	<b>240</b>	<b>(111)</b>	<b>(144)</b>	–	(23)
Compensation and benefits	16,103	15,644	13,974	3	12
General and administrative expenses	6,850	6,395 <sup>3</sup>	7,346 <sup>4</sup>	7	(13)
Commission expenses	2,612	2,272	1,880	15	21
Total other operating expenses	9,462	8,667	9,226	9	(6)
<b>Total operating expenses</b>	<b>25,565</b>	<b>24,311</b>	<b>23,200</b>	5	5
<b>Income from continuing operations before taxes</b>	<b>9,148</b>	<b>10,740</b>	<b>5,359</b>	(15)	100
Income tax expense	1,250	2,389	927	(48)	158
Minority interests	138	70	(94)	97	–
<b>Income from continuing operations</b>	<b>7,760</b>	<b>8,281</b>	<b>4,526</b>	(6)	83
Income from discontinued operations	0	3,070	1,310	(100)	134
Extraordinary items	0	(24)	0	100	–
Cumulative effect of accounting changes	–	–	14	–	–
<b>Net income</b>	<b>7,760</b>	<b>11,327</b>	<b>5,850</b>	(31)	94

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Statement of income metrics (%)

Compensation/revenue ratio	46.1	44.8	49.2	–	–
Non-compensation/revenue ratio	27.1	24.8	32.5	–	–
Cost/income ratio	73.1	69.6	81.6	–	–
Pre-tax income margin	26.2	30.7	18.9	–	–
Effective tax rate	13.7	22.2	17.3	–	–
Net income margin from continuing operations	22.2	23.7	15.9	–	–
Net income margin	22.2	32.4	20.6	–	–

Number of employees (full-time equivalents)

Number of employees	48,100	44,900	44,600	7	1
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1 Includes valuation reductions in Asset Management of CHF 920 million in 2007 from securities purchased from our money market funds. 2 Includes valuation reductions in Investment Banking of CHF 3,187 million in 2007 relating to leveraged finance and structured products. 3 Includes CHF 508 million of credits from insurance settlements for litigation and related costs in Investment Banking. 4 Includes CHF 960 million charge to increase the reserve for certain private litigation matters in Investment Banking.

Results summary

Net income in 2007 was CHF 7,760 million, down CHF 3,567 million, or 31%, compared to 2006, which included income from discontinued operations of CHF 3,070 million. In 2007, income from continuing operations was CHF 7,760 million, down CHF 521 million, or 6%, against 2006. Net revenues were flat at CHF 34,953 million. Total operating expenses were CHF 25,565 million, up CHF 1,254 million, or 5%.

Our Core Results for 2007 reflected strong performance in the first half of the year, which benefited from overall favorable markets, but were impacted by the turmoil in the mortgage and credit markets during the second half of 2007, which emerged from the dislocation of the US subprime mortgage market. Private Banking continued its profitable growth, with record income from continuing operations and net revenues. In Investment Banking, our equity and advisory businesses performed well, but our fixed income businesses were affected by weaker revenues including significant valuation reductions on structured products and leveraged loan commitments. Asset Management was impacted by significant valuation reductions on securities purchased from our money market funds, but results were strong before these valuation reductions.

Our results also included fair value gains on Credit Suisse debt, substantially all of which were recorded in Investment Banking. Total operating expenses increased mainly due to higher performance-related compensation, partly offset by an increase in deferred share-based compensation for 2007. Income tax expense benefited from the recognition of previously unrecognized deferred tax assets. Our tax rate was also favorably impacted by normal business-driven tax related items, including non-taxable income, the streamlining of certain legal entity structures and the geographic mix of pre-tax income, which was offset by an increase in the valuation allowance on deferred tax assets attributable to lower business results in certain entities. We had net new asset inflows of CHF 50.4 billion, mostly reflecting inflows of CHF 50.2 billion in Wealth Management.

Overall, our performance in 2007 demonstrated the benefit of our diversified business mix in a more demanding operating environment.

## Results detail

The following provides a comparison of our 2007 results versus 2006 and 2006 results versus 2005.

### Net revenues

In managing the business, revenues are evaluated in the aggregate, including an assessment of trading gains and losses and the related interest income and expense from financing and hedging positions. For this reason, individual revenue categories may not be indicative of performance.

2007 vs 2006: From CHF 34,940 million to CHF 34,953 million

The slight increase reflected a strong performance in Private Banking, offset by lower results driven by valuation reductions on the structured products and leveraged finance businesses in Investment Banking and on securities purchased from our money market funds in Asset Management. Net revenues benefited from lower funding costs, including fair value gains due to the widening of credit spreads on Credit Suisse debt.

In Private Banking, net revenues were strong despite ongoing market turbulence and cautious investor behavior. Net interest income increased, benefiting mainly from lower funding costs and higher liability volumes and margins, offset in part by decreased asset margins due to ongoing competitive pressure. Total non-interest income increased mainly as a result of higher commissions and fees, particularly from recurring revenues from managed investment products and performance-based fees from Hedging-Griffo at Wealth Management and minority interests of a consolidated joint venture in our Corporate & Retail Banking business.

In Investment Banking, our equity and advisory businesses performed well, but our fixed income businesses were affected by weaker revenues including valuation reductions on structured products and leveraged loan commitments. Valuation reductions on our structured products and leveraged finance businesses were CHF 3,187 million in 2007. These valuation reductions include the revaluing of certain ABS positions in our CDO trading business. Fixed income trading revenues were significantly lower compared to 2006, reflecting significant valuation reductions, partly offset by strong performances in the interest rate products, fixed income proprietary trading and foreign exchange businesses. Equity trading benefited from strong performances in our global cash, prime services and derivative businesses. Fixed income and equity trading also benefited from fair value gains of CHF 1,111 million on Credit Suisse debt. Our advisory and equity underwriting businesses had higher revenues compared to 2006.

In Asset Management, net revenues were down, mainly reflecting valuation reductions of CHF 920 million from securities purchased from our money market funds. Before these valuation reductions, net revenues showed continued growth. Asset management and administrative fees were strong, reflecting growth in average assets under management during 2007, particularly in alternative investments and balanced assets. Performance-based fees increased significantly, primarily from Hedging-Griffo. Private equity revenues increased, reflecting the strength of our private equity franchise and lower funding costs. Private equity and other investment-related gains increased, primarily due to fair value gains on our investments.

2006 vs 2005: Up 23% from CHF 28,415 million to CHF 34,940 million

In Private Banking, net revenues increased mainly due to the higher commissions and fees driven by higher asset-based fees related to the higher level of assets under management and higher transaction-based fees reflecting the stronger client activity. In addition, net interest income increased, primarily driven by higher liability volumes and margins.



In Investment Banking, net revenues increased driven by significantly higher fixed income and equity trading results.

In Asset Management, net revenues were slightly higher, mainly reflecting increased assets under management partly offset by lower private equity and other investment-related gains.

#### Provision for credit losses

2007 vs 2006: From CHF (111) million to CHF 240 million

The increase was due primarily to higher provisions relating to a guarantee provided in a prior year to a third-party bank by Investment Banking and fewer releases of provisions.

2006 vs 2005: From CHF (144) million to CHF (111) million

With the favorable credit environment, we benefited from net releases in 2006.

#### Operating expenses

##### Compensation and benefits

2007 vs 2006: Up 3% from CHF 15,644 million to CHF 16,103 million

The increase was due primarily to higher performance-related compensation and increased deferred compensation expense from prior-year share awards. Performance-related compensation reflected an increase in deferred share-based compensation for 2007. Salaries and benefits increased reflecting the higher headcount.

2006 vs 2005: Up 12% from CHF 13,974 million to CHF 15,644 million

The increase was due primarily to higher performance-related compensation in Investment Banking and Private Banking reflecting improved results. Compensation expenses in 2005 included CHF 630 million, recorded in Corporate Center, relating to a change in accounting for share-based compensation awards.

##### General and administrative expenses

2007 vs 2006: Up 7% from CHF 6,395 million to CHF 6,850 million

The increase was primarily due to credits from insurance settlements of CHF 508 million in Investment Banking. This increase was partially offset by realignment costs of CHF 172 million in Asset Management in 2006. Excluding these credits from insurance settlements and realignment costs, general and administrative expenses increased CHF 119 million, or 2%, reflecting increased professional fees but lower costs across other expense categories. Professional fees increased, reflecting the international expansion and marketing and sales activities in Wealth Management and delayed or cancelled transactions in Investment Banking due to market conditions in the second half of 2007. Asset Management expenses were down primarily due to realignment costs incurred in 2006.

2006 vs 2005: Down 13% from CHF 7,346 million to CHF 6,395 million

General and administrative expenses included credits from insurance settlements for litigation and related costs of CHF 508 million in 2006 and the reserve for certain private litigation matters of CHF 960 million in 2005. In addition, in 2006, realignment costs of CHF 172 million were recognized in Asset Management. Excluding these items, general and administrative expenses increased CHF 345 million, or 5%, primarily from increased travel and entertainment, occupancy costs and professional fees.

##### Commission expenses

2007 vs 2006: Up 15% from CHF 2,272 million to CHF 2,612 million

The increase primarily reflected increased trading and business volumes.

2006 vs 2005: Up 21% from CHF 1,880 million to CHF 2,272 million

The increase primarily reflected increased trading and business volumes.

#### Tax

2007 vs 2006: Down 48% from CHF 2,389 million to CHF 1,250 million

The effective tax rate was 13.7% in 2007 compared to 22.2% in 2006. The reduction in the effective tax rate was due to the recognition of previously unrecognized deferred tax assets of CHF 512 million. Our tax rate was also favorably impacted by normal business-driven tax related items, including non-taxable income, the streamlining of certain legal entity structures and the geographic mix of pre-tax income, which was offset by an increase in the valuation allowance on deferred tax assets of CHF 690 million attributable to lower business results in certain entities.

2006 vs 2005: Up 158% from CHF 927 million to CHF 2,389 million

The effective tax rate was 22.2% in 2006 compared to 17.3% in 2005. The lower rate in 2005 mainly reflected the impact of the change in our accounting for share-based compensation awards.

#### Personnel

The number of employees increased by approximately 3,200 full-time equivalents compared to the end of 2006. The increase was driven primarily by recruitment in Investment Banking and additional relationship managers in targeted markets of Wealth Management. In late 2007 and continuing in 2008, we selectively reduced headcount in certain Investment Banking businesses to reflect market conditions. For additional information on personnel, refer to IV – Corporate governance.

#### Key performance indicators

To benchmark our achievements, we have defined a set of integrated bank key performance indicators (KPI) for which we have targets to be achieved over a three to five year period across market cycles. Although market conditions have been challenging, we continue to be optimistic in achieving our targets over the longer term.

#### Performance

For return on equity, we target an annual rate of return of above 20%. In 2007, our return on equity was 18.0%.

For total shareholder return, we target superior share price appreciation plus dividends compared to our peer group. For 2007, total shareholder return was (17.8)%.

#### Growth

For earnings per share, we target a double-digit annual percentage growth. Diluted earnings per share growth from continuing operations was (3.2)% in 2007.

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For net new assets, we target a growth rate above 6%. In 2007, we had a net new asset growth rate of 3.4%.

In 2008, we announced a target for integrated bank collaboration revenues in excess of CHF 10 billion by 2010. For 2007, integrated bank collaboration revenues were CHF 5.9 billion.

### Efficiency

We targeted efficiency improvements within a top quartile performance compared to the industry. Our Core Results cost/income ratio was 73.1% for 2007.

In 2008, we announced a target for our Core Results cost/income ratio of 65% by 2010.

### Capital strength

For the BIS tier 1 ratio, we targeted a minimum level of 10%. The BIS tier 1 ratio under Basel I was 11.1% as of the end of 2007. As of the end of 2007, the BIS tier 1 ratio under Basel II would have been approximately 120 basis points lower. For the BIS tier 1 ratio under Basel II, we target a minimum level of 10%.

in / end of	2007	2006	2005
Performance (%)			
Return on equity	18.0	27.5	15.4
Total shareholder return	(17.8)	30.5	44.2
Growth			
Diluted earnings per share growth from continuing operations (%)	(3.2)	84.4	(7.8)
Net new asset growth (%)	3.4	7.2	5.4
Collaboration revenues (CHF billion)	5.9	4.9	–
Efficiency (%)			
Core Results cost/income ratio	73.1	69.6	81.6
Capital strength (%)			
Basel I BIS tier 1 ratio	11.1	13.9	11.3

### Private Banking

In 2007, we achieved record net revenues despite market turbulence and cautious investor behavior during the second half of the year. Income from continuing operations before taxes was a record CHF 5,486 million, up CHF 890 million, or 19%, from 2006.

## Results

	in / end of			% change	
	2007	2006	2005	07 / 06	06 / 05
Statements of income (CHF million)					
<b>Net revenues</b>	<b>13,522</b>	<b>11,678</b>	<b>10,495</b>	16	11
<b>Provision for credit losses</b>	<b>(59)</b>	<b>(73)</b>	<b>(71)</b>	(19)	3
Compensation and benefits	4,529	4,038	3,588	12	13
General and administrative expenses	2,670	2,382	2,325	12	2
Commission expenses	896	735	687	22	7
Total other operating expenses	3,566	3,117	3,012	14	3
<b>Total operating expenses</b>	<b>8,095</b>	<b>7,155</b>	<b>6,600</b>	13	8
<b>Income from continuing operations before taxes</b>	<b>5,486</b>	<b>4,596</b>	<b>3,966</b>	19	16
Statement of income metrics (%)					
Compensation/revenue ratio	33.5	34.6	34.2	–	–
Non-compensation/revenue ratio	26.4	26.7	28.7	–	–
Cost/income ratio	59.9	61.3	62.9	–	–
Pre-tax income margin	40.6	39.4	37.8	–	–
Utilized economic capital and return					
Average utilized economic capital (CHF million)	4,668	5,172	5,572	(10)	(7)
Pre-tax return on average utilized economic capital (%) <sup>1</sup>	118.4	90.4	72.3	–	–
Net revenue detail (CHF million)					
Net interest income	4,788	4,095	3,716	17	10
Total non-interest income	8,734	7,583	6,779	15	12
<b>Net revenues</b>	<b>13,522</b>	<b>11,678</b>	<b>10,495</b>	16	11
Balance sheet statistics (CHF million)					
Total assets	376,800	340,741	298,117	11	14
Net loans	175,506	163,670	158,147	7	3

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Goodwill	975	791	793	23	0
Number of employees (full-time equivalents)					
Number of employees	23,200	22,200	–	5	–

1 Calculated using a return excluding interest costs for allocated goodwill.

### Results summary

During 2007, we faced a challenging operating environment during the second half of the year, characterized by market volatility and cautious investor behavior. However, we continued to make progress in executing several growth initiatives to strengthen the global franchise, including the completion of the acquisition of Hedging-Griffo as of November 1, 2007. We built up teams in our key markets, enhanced our operating platform and fostered product innovation.

Income from continuing operations before taxes was a record CHF 5,486 million, up CHF 890 million, or 19%, compared to 2006. Net revenues were also a record CHF 13,522 million, up CHF 1,844 million, or 16%. Net interest income increased, benefiting mainly from lower funding costs and higher liability volumes and margins, offset in part by decreasing asset margins, still faced with ongoing competitive pressure. Total non-interest income increased mainly as a result of higher commissions and fees, particularly recurring revenues from managed investment products in Wealth Management and minority interests of a consolidated joint venture in our Corporate & Retail Banking business. Provision for credit losses resulted in net releases of CHF 59 million, compared to net releases of CHF 73 million in 2006. Total operating expenses were CHF 8,095 million, up CHF 940 million, or 13%, compared to 2006. This increase was mainly driven by higher personnel and business costs associated with the international expansion of our Wealth Management business, higher commission expenses, higher marketing and sales activities and expenses related to the minority interests of the consolidated joint venture.

Assets under management as of the end of 2007 were CHF 995.4 billion, CHF 55.1 billion, or 5.9%, higher than at the end of 2006, reflecting the asset gathering during the year, positive market performance and the Hedging-Griffo acquisition, offset in part by negative foreign exchange-related movements and corporate cash now reported only in client assets. Net new assets were CHF 53.5 billion for 2007, compared to CHF 52.2 billion for 2006, with Wealth Management contributing CHF 50.2 billion and Corporate & Retail Banking contributing CHF 3.3 billion.

In 2006, income from continuing operations before taxes increased to CHF 4,596 million, or 16%, compared to 2005. Net revenues were CHF 11,678 million, up 11%. Net interest income increased 10%, primarily reflecting higher liability volumes and margins. Total non-interest income increased mainly as a result of higher commissions and fees, driven by higher asset-based fees related to the higher level of assets under management and higher transaction-based fees reflecting the stronger client activity. Provision for credit losses resulted in net releases of CHF 73 million, compared to net releases of CHF 71 million in 2005. Total operating expenses were CHF 7,155 million, up 8%, compared to 2005, mainly driven by higher performance-related compensation reflecting the better results and increased personnel costs associated with the international expansion of our Wealth Management business.

### Wealth Management

During 2007, we continued to profitably grow our business and strengthen our franchise in key markets. Despite the challenging operating environment, we achieved record net revenues and net new assets were CHF 50.2 billion. For 2007, income from continuing operations before taxes was also a record CHF 3,865 million, up CHF 628 million, or 19%, from 2006.

## Results

	2007	2006	in / end of 2005	07 / 06	% change 06 / 05
Statements of income (CHF million)					
<b>Net revenues</b>	<b>9,583</b>	<b>8,181</b>	<b>7,125</b>	17	15
<b>Provision for credit losses</b>	<b>3</b>	<b>(19)</b>	<b>25</b>	–	–
Compensation and benefits	3,177	2,780	2,367	14	17
General and administrative expenses	1,770	1,571	1,493	13	5
Commission expenses	768	612	579	25	6
Total other operating expenses	2,538	2,183	2,072	16	5
<b>Total operating expenses</b>	<b>5,715</b>	<b>4,963</b>	<b>4,439</b>	15	12
<b>Income from continuing operations before taxes</b>	<b>3,865</b>	<b>3,237</b>	<b>2,661</b>	19	22
Statement of income metrics (%)					
Compensation/revenue ratio	33.2	34.0	33.2	–	–
Non-compensation/revenue ratio	26.5	26.7	29.1	–	–
Cost/income ratio	59.6	60.7	62.3	–	–
Pre-tax income margin	40.3	39.6	37.3	–	–
Utilized economic capital and return					
Average utilized economic capital (CHF million)	1,592	1,709	1,912	(7)	(11)
Pre-tax return on average utilized economic capital (%) <sup>1</sup>	245.2	193.9	142.4	–	–
Balance sheet statistics (CHF million)					
Total assets	268,871	229,731	183,213	17	25
Net loans	76,265	69,156	65,580	10	5
Goodwill	794	610	613	30	0
Number of employees (full-time equivalents)					
Number of employees	14,300	13,400	–	7	–
Number of relationship managers					
Number of relationship managers	3,140	2,820	2,710	11	4

<sup>1</sup> Calculated using a return excluding interest costs for allocated goodwill.

## Results (continued)

			in / end of		% change
	2007	2006	2005	07 / 06	06 / 05
Net revenue detail (CHF million)					
Net interest income	2,446	1,916	1,625	28	18
Total non-interest income	7,137	6,265	5,500	14	14
<b>Net revenues</b>	<b>9,583</b>	<b>8,181</b>	<b>7,125</b>	17	15
Net revenue detail (CHF million)					
Recurring	6,395	5,193	4,590	23	13
Transaction-based	3,188	2,988	2,535	7	18
<b>Net revenues</b>	<b>9,583</b>	<b>8,181</b>	<b>7,125</b>	17	15
Gross and net margin on assets under management (bp)					
Recurring	77	71	73	–	–
Transaction-based	38	41	40	–	–
<b>Gross margin</b>	<b>115</b>	<b>112</b>	<b>113</b>	–	–
<b>Net margin (pre-tax)</b>	<b>47</b>	<b>44</b>	<b>42</b>	–	–

## Operating environment

Our operating environment during 2007 reflected weaker client activity compared to 2006. The second half of the year proved more challenging due to significant market volatility and increased investor caution resulting from turmoil in the credit markets. Increased risk aversion drove client activity. Investors sought to rebalance their portfolios by reducing their allocations to higher risk assets. Shifts were most notably from equities into fixed income and money market products as equity markets were volatile, particularly in the second half of 2007. The further weakening of the US dollar against the Swiss franc created additional instability.

However, the overall sound global economy provided opportunities for our clients. During the end of 2007, growth in the mature US and European economies started to slow down, but growth in the emerging markets continued and helped to mitigate the economic deceleration.

Sales volumes of investment products were above 2006, with increases particularly in funds, while demand for structured products remained stable, with growth adversely impacted by the market conditions during the second half of 2007. Our business environment remained healthy on a global level, benefiting from the continued growth in the number of high-net-worth clients, particularly in Europe and Asia.

## Results summary

In 2007, income from continuing operations before taxes was a record CHF 3,865 million, up CHF 628 million, or 19%, compared to 2006. Net revenues were a record CHF 9,583 million, up CHF 1,402 million, or 17%, driven by an improvement in recurring revenues. Recurring revenues, which represented 67% of net revenues, increased CHF 1,202 million, or 23%, reflecting higher net interest income, mainly from lower funding costs and higher liability volumes and margins, as well as higher commissions and fees, particularly from managed investment products and performance-based fees. Transaction-based revenues increased CHF 200 million, or 7%, mainly due to higher brokerage fees, client foreign exchange and product issuing fees. Total operating expenses were CHF 5,715 million, up CHF 752 million, or 15%. The 14% increase in compensation and benefits was mainly due to the ongoing strategic investment in the global franchise and higher performance-related compensation. The 16% growth in total other operating expenses was driven by higher infrastructure and business costs related to international expansion in our key markets, commission expenses and higher marketing and sales activities.

Assets under management as of the end of 2007 were CHF 838.6 billion, up CHF 54.4 billion, or 6.9%, from 2006, reflecting the asset gathering during the year, positive market performance and the Hedging-Griffo acquisition, offset in part by negative foreign exchange-related movements and corporate cash now reported only in client assets. Net new assets were CHF 50.2 billion in 2007, with strong contributions from Asia, Europe and the Middle East.

#### Performance indicators

##### Pre-tax income margin (KPI)

Our target over market cycles is a pre-tax income margin above 40%. In 2007, the pre-tax income margin was 40.3%, up 0.7 percentage points from 2006.

##### Net new asset growth rate (KPI)

Our target over market cycles is a growth rate over 6%. We achieved a growth rate of 6.4% in 2007, compared to 7.3% in 2006. The slower growth in net new assets reflected the stable net new assets, compared to the strong growth in assets under management and our focus on profitable growth.

##### Gross margin

Our gross margin in 2007 was 115 basis points, compared to 112 basis points in 2006. In 2007, the recurring margin increased by six basis points, compared to 2006. This improvement was mainly due to higher net interest income, particularly from lower funding costs and higher commissions and fees. The transaction-based margin decreased three basis points, reflecting a greater increase in average assets under management than the increase in transaction-based revenues.



## Results detail

The following provides a comparison of our 2007 results versus 2006 and 2006 results versus 2005.

### Net revenues

#### Recurring

Recurring revenues arise from recurring net interest income, commissions and fees, including performance-based fees, related to assets under management and custody assets, as well as fees for general banking products and services.

2007 vs 2006: Up 23% from CHF 5,193 million to CHF 6,395 million

The increase was driven by higher net interest income, mostly from lower funding costs and higher liability volumes and margins, and higher commissions and fees, mainly from managed investment products and performance-based fees from Hedging-Griffo.

2006 vs 2005: Up 13% from CHF 4,590 million to CHF 5,193 million

The increase was due mainly to higher commissions and fees, due to the strong growth in assets under management, and higher net interest income, mainly driven by higher liability volumes and margins.

#### Transaction-based

Transaction-based revenues arise primarily from brokerage fees, product issuing fees, client foreign exchange income and other transaction-based income.

2007 vs 2006: Up 7% from CHF 2,988 million to CHF 3,188 million

The increase was mainly driven by higher brokerage fees, client foreign exchange and product issuing fees, partly offset by lower revenues in the US due to the market dislocation in the second half of 2007.

2006 vs 2005: Up 18% from CHF 2,535 million to CHF 2,988 million

The increase was mainly due to higher brokerage and product issuing fees, reflecting stronger client activity.

### Provision for credit losses

2007 vs 2006: From CHF (19) million to CHF 3 million

Provision for credit losses reflected a low level of net provisions. 2006 included releases from the resolution of a single exposure.

2006 vs 2005: From CHF 25 million to CHF (19) million

2006 benefited from net releases, mainly due to the resolution of a single exposure.

### Operating expenses

#### Compensation and benefits

2007 vs 2006: Up 14% from CHF 2,780 million to CHF 3,177 million

The increase mainly reflected growth in headcount, particularly strategic hiring made in the front office, higher salaries and related benefits as well as higher performance-related compensation, including higher deferred compensation expense from prior-year share awards. Performance-related compensation reflected an increase in deferred share-based compensation for 2007.

2006 vs 2005: Up 17% from CHF 2,367 million to CHF 2,780 million

The increase in costs primarily reflected higher personnel costs primarily from strategic hiring in the front office and higher salaries and benefits, as well as higher performance-related compensation expenses reflecting the improved results.

General and administrative expenses

2007 vs 2006: Up 13% from CHF 1,571 million to CHF 1,770 million

The increase mainly reflected higher front- and back-office infrastructure costs due to the international expansion and higher marketing and sales activities.

2006 vs 2005: Up 5% from CHF 1,493 million to CHF 1,571 million

The increase was mainly related to costs associated with the business growth in our international locations and higher non-credit-related provisions.

Commission expenses

2007 vs 2006: Up 25% from CHF 612 million to CHF 768 million

The increase was related to higher commission and fee revenues and business volumes.

2006 vs 2005: Up 6% from CHF 579 million to CHF 612 million

The increase was related to higher commission and fee revenues.

#### Personnel

During 2007, we strengthened our teams mainly in Asia, Latin America, Europe and the Middle East. As of the end of 2007, we had 3,140 relationship managers, an increase of 320 since 2006, driven mainly by Europe and Asia. Since 2005, the number of relationship managers increased by 430, primarily in Europe, Asia and the Americas.

#### Assets under management

	2007	2006	in / end of 2005	07 / 06	% change 06 / 05
Assets under management (CHF billion)					
<b>Assets under management</b>	<b>838.6</b>	<b>784.2</b>	<b>693.3</b>	6.9	13.1
of which discretionary assets	182.7	177.6	161.3	2.9	10.1
of which advisory assets	655.9	606.6	532.0	8.1	14.0

#### Growth in assets under management (CHF billion)

Net new assets	50.2	50.5	42.8	–	–
Acquisitions and divestitures	14.1	0.0	–	–	–
Market movements and investment performance	38.1	51.1	–	–	–
Currency	(23.1)	(9.5)	–	–	–
Other	(24.9) <sup>1</sup>	(1.2)	–	–	–

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Total other effects	4.2	40.4	82.7	–	–
<b>Growth in assets under management</b>	<b>54.4</b>	<b>90.9</b>	<b>125.5</b>	–	–
Growth in assets under management (%)					
Net new assets	6.4	7.3	7.5	–	–
Total other effects	0.5 <sup>1</sup>	5.8	14.6	–	–
<b>Growth in assets under management</b>	<b>6.9</b>	<b>13.1</b>	<b>22.1</b>	–	–

<sup>1</sup> The reduction in assets under management also reflects CHF 21.6 billion of corporate cash now reported only in client assets.

### Corporate & Retail Banking

The robust economic environment in Switzerland during 2007 provided a stable environment to further grow our business. We achieved record net revenues and record income from continuing operations before taxes of CHF 1,621 million, up CHF 262 million, or 19%, compared to 2006.

### Results

	2007	2006	in / end of 2005	07 / 06	% change 06 / 05
Statements of income (CHF million)					
<b>Net revenues</b>	<b>3,939</b>	<b>3,497</b>	<b>3,370</b>	13	4
<b>Provision for credit losses</b>	<b>(62)</b>	<b>(54)</b>	<b>(96)</b>	15	(44)
Compensation and benefits	1,352	1,258	1,221	7	3
General and administrative expenses	900	811	832	11	(3)
Commission expenses	128	123	108	4	14
Total other operating expenses	1,028	934	940	10	(1)
<b>Total operating expenses</b>	<b>2,380</b>	<b>2,192</b>	<b>2,161</b>	9	1
<b>Income from continuing operations before taxes</b>	<b>1,621</b>	<b>1,359</b>	<b>1,305</b>	19	4

### Statement of income metrics (%)

Compensation/revenue ratio	34.3	36.0	36.2	–	–
Non-compensation/revenue ratio	26.1	26.7	27.9	–	–
Cost/income ratio	60.4	62.7	64.1	–	–
Pre-tax income margin	41.2	38.9	38.7	–	–

### Utilized economic capital and return

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Average utilized economic capital (CHF million)	3,076	3,463	3,660	(11)	(5)
Pre-tax return on average utilized economic capital (%) <sup>1</sup>	52.8	39.4	35.7	–	–

Balance sheet statistics (CHF million)

Total assets	107,929	111,010	114,904	(3)	(3)
Net loans	99,241	94,514	92,567	5	2
Goodwill	181	181	180	0	1

Number of employees (full-time equivalents)

Number of employees	8,900	8,800	–	1	–
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<sup>1</sup> Calculated using a return excluding interest costs for allocated goodwill.

Results (continued)

			in / end of		% change
	2007	2006	2005	07 / 06	06 / 05
Net revenue detail (CHF million)					
Net interest income	2,342	2,179	2,092	7	4
Total non-interest income	1,597	1,318	1,278	21	3
<b>Net revenues</b>	<b>3,939</b>	<b>3,497</b>	<b>3,370</b>	13	4
Number of branches					
Number of branches	216	215	215	0	0

Operating environment

Swiss economic fundamentals remained robust during 2007. Consumer confidence remained high reflecting the decrease in the unemployment rate and overall favorable economic prospects. Concerns over inflation persisted during the year. The SNB gradually increased key interest rates until 3Q07 and then held interest rates steady in 4Q07. Compared to 2006, volumes of interest-related asset and liability products grew, reflecting the positive operating environment and consumer sentiment. Liability margins increased, but we faced continued asset margin pressure from strong market competition and a move by clients from fixed to variable interest rate products.

Results summary

In 2007, income from continuing operations before taxes was a record CHF 1,621 million, up CHF 262 million, or 19%, compared to 2006. Net revenues were a record CHF 3,939 million, up CHF 442 million, or 13%. Net interest income increased CHF 163 million, or 7%, mainly due to higher liability volumes and margins and lower funding costs, which were partially offset by decreasing asset margins. Total non-interest income was significantly higher, mainly driven by the increase in commissions and fees related to minority interests of a consolidated joint venture. Net

releases of provision for credit losses were CHF 62 million, compared to net releases of CHF 54 million in 2006. Total operating expenses were CHF 2,380 million, up CHF 188 million, or 9%, mainly due to higher compensation and benefits as well as expenses related to the minority interests of a consolidated joint venture. Net new assets were CHF 3.3 billion, mainly benefiting from inflows in the institutional pension fund business and retail banking.

#### Performance indicators

##### Pre-tax income margin (KPI)

Our target over market cycles is a pre-tax income margin above 40%. In 2007, our pre-tax income margin was 41.2%, up 2.3 percentage points from 2006.

##### Cost/income ratio

In 2007, the cost/income ratio was 60.4%, compared to 62.7% in 2006.

##### Pre-tax return on average utilized economic capital

In 2007, the pre-tax return on average utilized economic capital was 52.8%, compared to 39.4% in 2006.

#### Results detail

The following provides a comparison of our 2007 results versus 2006 and 2006 results versus 2005.

##### Net revenues

###### Net interest income

2007 vs 2006: Up 7% from CHF 2,179 million to CHF 2,342 million

The increase was mainly due to higher liability volumes and margins and lower funding costs, partially offset by lower asset margins impacted by the ongoing competitive pressure.

2006 vs 2005: Up 4% from CHF 2,092 million to CHF 2,179 million

The increase was mainly due to higher liability volumes and margins, partially offset by lower asset margins.

###### Total non-interest income

2007 vs 2006: Up 21% from CHF 1,318 million to CHF 1,597 million

The increase was mainly due to higher commissions and fees, primarily related to minority interests of a consolidated joint venture.

2006 vs 2005: Up 3% from CHF 1,278 million to CHF 1,318 million

The increase was mainly due to higher asset-based commissions and fees.

#### Provision for credit losses

2007 vs 2006: From CHF (54) million to CHF (62) million  
We reported net releases in 2007 supported by the favorable credit environment.

2006 vs 2005: From CHF (96) million to CHF (54) million  
With the favorable credit environment, we benefited from net releases in 2006.

#### Operating expenses

##### Compensation and benefits

2007 vs 2006: Up 7% from CHF 1,258 million to CHF 1,352 million  
The increase was driven by higher personnel costs related to increased headcount and higher salaries and related benefits, partially offset by lower performance-related compensation due to an increase in deferred share-based compensation for 2007.

2006 vs 2005: Up 3% from CHF 1,221 million to CHF 1,258 million  
The increase was mainly driven by higher personnel costs from salary increases and related benefits and higher performance-related compensation reflecting the better results.

##### General and administrative expenses

2007 vs 2006: Up 11% from CHF 811 million to CHF 900 million  
Higher costs were mainly due to increased expenses related to minority interests of a consolidated joint venture, offset in part by releases of non-credit-related provisions in 2007.

2006 vs 2005: Down 3% from CHF 832 million to CHF 811 million  
The decrease reflected effective cost management, which more than offset higher expenses associated with the integrated bank branding implementation.

##### Commission expenses

2007 vs 2006: Up 4% from CHF 123 million to CHF 128 million  
The increase in commission expenses was due to higher commission and fee revenues and increased business volumes.

2006 vs 2005: Up 14% from CHF 108 million to CHF 123 million  
The increase in commission expenses was due to higher commission and fee revenues.

#### Investment Banking

During 2007, Investment Banking had income from continuing operations before taxes of CHF 3,649 million. Net revenues of CHF 18,958 million declined from 2006 levels due to lower fixed income results, including valuation reductions of CHF 3,187 million in the structured products and leveraged finance businesses as a result of dislocations in the credit and mortgage markets during the year.

## Results

	2007	2006	in / end of 2005	07 / 06	% change 06 / 05
Statements of income (CHF million)					
<b>Net revenues</b>	<b>18,958</b>	<b>20,469</b>	<b>15,547</b>	(7)	32
<b>Provision for credit losses</b>	<b>300</b>	<b>(38)</b>	<b>(73)</b>	–	(48)
Compensation and benefits	10,191	10,261	8,621	(1)	19
General and administrative expenses	3,435	3,077 <sub>1</sub>	4,396 <sub>2</sub>	12	(30)
Commission expenses	1,383	1,218	1,004	14	21
Total other operating expenses	4,818	4,295	5,400	12	(20)
<b>Total operating expenses</b>	<b>15,009</b>	<b>14,556</b>	<b>14,021</b>	3	4
<b>Income from continuing operations before taxes</b>	<b>3,649</b>	<b>5,951</b>	<b>1,599</b>	(39)	272
Statement of income metrics (%)					
Compensation/revenue ratio	53.8	50.1	55.5	–	–
Non-compensation/revenue ratio	25.4	21.0	34.7	–	–
Cost/income ratio	79.2	71.1	90.2	–	–
Pre-tax income margin	19.2	29.1	10.3	–	–
Utilized economic capital and return					
Average utilized economic capital (CHF million)	18,940 <sub>3</sub>	18,026	15,002	5	20
Pre-tax return on average utilized economic capital (%) <sup>4</sup>	20.4 <sub>3</sub>	35.4	13.0	–	–
Balance sheet statistics (CHF million)					
Total assets	1,140,740	1,046,557	957,513	9	9
Net loans	64,892	44,285	34,762	47	27
Goodwill	7,465	7,809	8,246	(4)	(5)
Number of employees (full-time equivalents)					
Number of employees	20,600	18,700	–	10	–

1 Includes CHF 508 million of credits from insurance settlements for litigation and related costs. 2 Includes CHF 960 million charge to increase the reserve for certain private litigation matters. 3 Does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to III – Balance Sheet, Off-balance sheet, Treasury and Risk – Risk management – Revaluation

impact on risk metrics. 4 Calculated using a return excluding interest costs for allocated goodwill.

## Results (continued)

			in	% change	
	2007	2006	2005	07 / 06	06 / 05
Net revenue detail (CHF million)					
Debt underwriting	1,864 <sub>1</sub>	2,206	1,484	(16)	49
Equity underwriting	1,444	1,270	931	14	36
Total underwriting	3,308	3,476	2,415	(5)	44
Advisory and other fees	2,253	1,900	1,475	19	29
<b>Total underwriting and advisory</b>	<b>5,561</b>	<b>5,376</b>	<b>3,890</b>	3	38
Fixed income trading	6,084 <sub>2</sub>	9,598	7,004	(37)	37
Equity trading	7,751	5,881	4,340	32	36
<b>Total trading</b>	<b>13,835<sub>3</sub></b>	<b>15,479</b>	<b>11,344</b>	(11)	36
Other	(438) <sub>4</sub>	(386)	313	13	–
<b>Net revenues</b>	<b>18,958</b>	<b>20,469</b>	<b>15,547</b>	(7)	32

## Average one-day, 99% Value-at-Risk (CHF million)

Interest rate and credit spread	72	56	62	29	(10)
Foreign exchange	26	19	13	37	46
Commodity	17	10	6	70	67
Equity	80	59	41	36	44
Diversification benefit	(81)	(65)	(56)	25	16
<b>Average one-day, 99% Value-at-Risk</b>	<b>114<sub>5</sub></b>	<b>79</b>	<b>66</b>	44	20

1 Includes CHF 380 million of net valuation reductions (including hedges) on ABS CDO origination assets and CHF 31 million of fee revenues from the leveraged finance business. 2 Includes CHF 1,067 million of net valuation reductions (including fees, hedges and interest on funded positions) on CMBS and RMBS, CHF 311 million of net valuation reductions (including fees, hedges, interest on funded positions and recoveries) on leveraged finance loan commitments and CHF 905 million of net valuation reductions (including hedges) on ABS CDO warehouse and synthetic CDO assets. 3 Fixed income and equity trading also benefited from fair value gains of CHF 1,111 million due to the widening credit spreads on Credit Suisse debt. 4 Includes CHF 555 million of net valuation reductions (including fees, hedges, interest on funded positions and recoveries) on bridge loan commitments. 5 Does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to III – Balance Sheet, Off-balance sheet, Treasury and Risk – Risk management – Revaluation impact on risk metrics.



## Operating environment

The operating environment in 2007 was challenging following the dislocation of the US subprime mortgage market that began towards the end of the first quarter. The effect of this dislocation broadened in the second half of the year to other sectors and asset classes. Credit markets in the first half of the year remained generally positive with higher levels of activity, but credit spreads started to widen sharply in the second half of the year reflecting reduced investor demand in most of our credit-related businesses. Market participants scaled back risk and reduced leverage, resulting in pronounced changes in market values and increased volatility in equities, interest rates and foreign exchange. Certain businesses, including interest rate products, continued to benefit from declining interest rates, a steeper yield curve and an overall flight to quality. Equity market volumes rose to record levels during the year and volatility was high. Although most major indices were down in the fourth quarter, they ended the year higher.

## Results summary

For 2007, income from continuing operations before taxes was CHF 3,649 million, down CHF 2,302 million, or 39%, compared to 2006. Net revenues were CHF 18,958 million, down CHF 1,511 million, or 7%, compared to 2006. We achieved higher revenues in equity trading, advisory and other fees and equity underwriting, but had significantly lower revenues in fixed income trading and debt underwriting, reflecting the severe market dislocations in the second half of 2007. Total operating expenses increased 3%, primarily reflecting credits from insurance settlements for litigation and related costs of CHF 508 million recorded in 2006. The weakening of the average rate of the US dollar against the Swiss franc adversely affected revenues and favorably impacted expenses. Net revenues were down 5% and total operating expenses were up 7% in US dollar terms.

Results in 2007 were negatively impacted by the dislocation in the structured products and credit markets in the second half of the year, which led to significantly lower fixed income trading results compared to 2006, partly offset by strong performances in emerging markets trading and interest rate products in the US and Europe. Our debt underwriting revenues were also negatively impacted by the adverse market conditions in the structured products and credit markets. Equity trading benefited from strong performances in the global cash, prime services, derivatives and proprietary trading businesses. Fixed income and equity trading also benefited from fair value gains of CHF 1,111 million due to widening credit spreads on Credit Suisse debt.

Our advisory and other fees and equity underwriting businesses had higher revenues compared to 2006. Provision for credit losses increased due primarily to higher provisions relating to a guarantee provided in a prior year to a third-party bank.

## Impact on results of the events in the mortgage and credit markets

In 2007, the dislocation in the structured products and credit markets led to significantly lower revenues in our leveraged finance and structured products businesses, primarily CMBS, RMBS and CDO. Our leveraged finance and structured products businesses had net valuation reductions of CHF 3,187 million in 2007, including the revaluing of certain ABS positions in CDO trading in our structured products business.

## Exposures

CHF billion

end of 2007

Origination-related positions <sup>1</sup>	
Unfunded commitments	25.3
Funded positions	10.7
<b>Leveraged finance</b>	<b>36.0</b>
<b>Commercial mortgages</b>	<b>25.9</b>

Trading-related book positions <sup>2</sup>	
US subprime	1.6
US Alt-A	2.8
US prime	1.4
European/Asian	2.9
<b>Residential mortgages</b>	<b>8.7</b>
ABS and indices	3.2
Synthetic ABS CDO	(1.1)
Cash CDOs	(0.5)
<b>CDO US subprime <sup>3</sup></b>	<b>1.6</b>

1 Exposures shown gross. 2 Exposures shown net. 3 Reflects the valuation reductions on certain ABS positions.

#### Net valuation reductions

CHF million	in 2007
Leveraged finance <sup>1</sup>	835
CMBS <sup>2</sup>	554
RMBS <sup>2</sup>	513
CDO <sup>3</sup>	1,285
<b>Total</b>	<b>3,187</b>

1 Including fees, hedges, interest on funded positions and recoveries. 2 Including fees, hedges and interest on funded positions. 3 Including hedges.

#### Leveraged finance

Leveraged finance revenues, including both origination and trading activities, totaled CHF 1.0 billion in 2007 compared to CHF 2.6 billion in 2006, reflecting the market dislocation in the second half of 2007.

2007 revenues included net valuation reductions (including fees, hedges, interest on funded positions and recoveries) of CHF 835 million. Our gross valuation reductions (net of fees and terminations) were CHF 1,469 million. Our unfunded non-investment-grade loan commitments (both leveraged loan and bridge) were CHF 25.3 billion (USD 22.4 billion) as of the end of 2007. Our funded non-investment-grade loans (both leveraged loan and bridge) were CHF 10.7 billion (USD 9.5 billion) as of the end of 2007. The majority of our funded and unfunded loan commitments

exposure is to large cap issuers with historically stable cash flows and substantial assets.

### Structured products

Our structured products businesses had losses of CHF 796 million in 2007 compared to revenues of CHF 3.1 billion in 2006.

Our CMBS business had net valuation reductions (including fees, hedges and interest on funded positions) of CHF 554 million in 2007. Our gross valuation reductions (net of fees) were CHF 1,237 million. Our CMBS origination gross exposure was CHF 25.9 billion (USD 22.9 billion) as of the end of 2007. The vast majority of our loans are secured by historically stable, high-quality, income-producing real estate to a diverse range of borrowers in the US, Europe and Asia.

Our RMBS business had net valuation reductions (including fees, hedges and interest on funded positions) of CHF 513 million in 2007. Within our RMBS business, we had net US subprime exposure of CHF 1.6 billion (USD 1.4 billion) as of the end of 2007. Our other RMBS non-agency exposure was CHF 7.1 billion (USD 6.3 billion) as of the end of 2007. Of this amount, our US Alt-A exposure was CHF 2.8 billion (USD 2.5 billion) as of the end of 2007. The RMBS business is managed as a trading book on a net basis, and the related gross long and short positions are monitored as part of our risk management activities and price testing procedures.

Our ABS CDO origination, warehousing and synthetic businesses had net valuation reductions (including hedges) of CHF 1,285 million in 2007. These valuation reductions include the revaluing of certain ABS positions in our CDO trading business. Our CDO business had net US subprime exposure of CHF 1.6 billion (USD 1.4 billion) as of the end of 2007, reflecting the revaluing of these ABS positions. The CDO business is managed as a trading book on a net basis, and the related gross long and short positions are monitored as part of our risk management activities and price testing procedures.

For further information refer to – Credit Suisse – Revaluing of certain asset-backed securities positions.

### League table positions

	2007	2006	in / end of 2005
League table rank / market share (% - rounded) <sup>1</sup>			
Global fee pool <sup>2</sup>	7 / 5%	4 / 6%	7 / 5%
High-yield <sup>3</sup>	2 / 11%	3 / 12%	3 / 11%
Investment-grade <sup>3</sup>	13 / 3%	13 / 3%	10 / 4%
Asset-backed <sup>3</sup>	10 / 5%	8 / 5%	- / -%
Mortgage-backed <sup>3</sup>	4 / 7%	5 / 7%	- / -%

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Total debt underwriting <sup>3</sup>	11 / 4%	8 / 5%	6 / 5%
IPO <sup>2</sup>	3 / 8%	4 / 7%	1 / 10%
Follow-on <sup>2</sup>	7 / 6%	7 / 6%	10 / 3%
Convertible <sup>2</sup>	9 / 5%	11 / 4%	10 / 4%
Total equity underwriting <sup>2</sup>	7 / 6%	7 / 6%	8 / 5%
Announced mergers and acquisitions <sup>3</sup>	6 / 20%	6 / 19%	10 / 11%
Completed mergers and acquisitions <sup>3</sup>	8 / 18%	8 / 15%	8 / 14%

1 Volume-based, except global fee pool 2 Dealogic 3 Thomson Financial

Performance indicators

Pre-tax income margin (KPI)

Our target over market cycles is a pre-tax income margin of 30% or greater. The 2007 pre-tax income margin was 19.2% compared to 29.1% in 2006.

Compensation/revenue ratio

The 2007 compensation/revenue ratio was 53.8% compared to 50.1% in 2006, with discretionary bonus representing a significant portion. Compensation and benefits for a given year are determined by the strength and breadth of the business results, staffing levels and the impact of share-based compensation programs.

Value-at-Risk

The 2007 average one-day, 99% VaR was CHF 114 million compared to CHF 79 million in 2006. 2007 VaR does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business. For further information on VaR for Credit Suisse, refer to III – Balance sheet, Off-balance sheet, Treasury and Risk – Risk management.

#### Pre-tax return on average utilized economic capital

The 2007 pre-tax return on average utilized economic capital was 20.4% compared to 35.4% in 2006.

#### Results detail

The following provides a comparison of our 2007 results versus 2006 and 2006 results versus 2005.

#### Net revenues

##### Debt underwriting

2007 vs 2006: Down 16% from CHF 2,206 million to CHF 1,864 million

The decrease was primarily due to weaker performance in the structured products businesses, which were negatively impacted by valuation reductions on our CDO assets. The dislocation in the credit markets resulted in lower levels of high-yield and leveraged-lending issuance activity in 2007, but leveraged finance underwriting revenues increased slightly due to the strong performance in the first half of 2007.

2006 vs 2005: Up 49% from CHF 1,484 million to CHF 2,206 million

The increase primarily reflected higher results in leveraged finance amid more favorable market conditions and higher industry volumes, increased market share and strength in the financial sponsor client sector. The investment-grade capital markets business had good revenue growth compared to 2005 in line with the focus on profitability of this business.

##### Equity underwriting

2007 vs 2006: Up 14% from CHF 1,270 million to CHF 1,444 million

The increase was due primarily to record industry-wide equity issuance volumes, resulting from higher activity in IPOs, convertible issuances and follow-on offerings, and improved market share.

2006 vs 2005: Up 36% from CHF 931 million to CHF 1,270 million

The improvement was primarily due to record industry-wide equity issuance volumes resulting from improvement in both the IPO and convertibles markets.

##### Advisory and other fees

2007 vs 2006: Up 19% from CHF 1,900 million to CHF 2,253 million

Record revenues reflected a significant increase in industry-wide mergers and acquisitions activity and increased market share. Revenues from the private fund group, which raises capital for hedge funds, private equity funds and real estate funds, were solid, but lower than the prior year, reflecting the decline in financial sponsor activity in the second half of 2007.

2006 vs 2005: Up 29% from CHF 1,475 million to CHF 1,900 million

The increase was primarily due to a significant increase in industry-wide mergers and acquisitions activity and increased market share. The advisory and other fees results also reflected significantly higher revenues from the private fund group.

##### Fixed income trading

2007 vs 2006: Down 37% from CHF 9,598 million to CHF 6,084 million

The decrease was driven by weaker results, including valuation reductions in both the structured products and leveraged finance businesses. The structured products results reflected valuation reductions on our residential and

commercial loan, CDO warehouse and synthetic CDO assets, stemming from price declines, decreased liquidity in the market and limited trading activity. The leveraged finance losses reflected fair value reductions on our loan commitments. The commodities business recorded lower revenues due to poor trading performance in the power and gas sectors. These results were partly offset by solid performances in emerging markets trading and interest rate products in the US and Europe. In addition, fixed income trading benefited from fair value gains of CHF 1,000 million on Credit Suisse debt.

2006 vs 2005: Up 37% from CHF 7,004 million to CHF 9,598 million

The increase primarily reflected strong performances in the CMBS, emerging markets, leveraged finance and global foreign exchange businesses. Investment Banking expanded its RMBS business, and revenues in 2006 were slightly higher compared to 2005, despite softer market conditions in the US towards the end of 2006. The commodities business delivered solid revenues.

#### Equity trading

2007 vs 2006: Up 32% from CHF 5,881 million to CHF 7,751 million

Record revenues reflected strong performances in our cash, prime services and equity derivatives businesses. The global cash business benefited from increased deal activity, higher trading volumes and a strong performance by our AES<sup>®</sup> business. Prime services had a strong year, with growth in client balances as well as new client mandates. Equity derivatives had solid performances in all regions. The results were partially offset by lower revenues in our equity proprietary trading and convertibles businesses. In addition, equity trading benefited from fair value gains of CHF 111 million on Credit Suisse debt.

2006 vs 2005: Up 36% from CHF 4,340 million to CHF 5,881 million

The increase reflected higher revenues in all key business areas. The cash business benefited from an increase in deal activity in most regions, stronger secondary markets and continued strong performance from the AES<sup>®</sup> business. Equity proprietary trading had a strong performance across most strategies and regions amid positive market conditions.

#### Other

2007 vs 2006: Down from CHF (386) million to CHF (438) million

The decrease was due to valuation reductions on our bridge commitments, partly offset by higher gains from private equity-related investments not managed as part of Asset Management.

2006 vs 2005: Down from CHF 313 million to CHF (386) million

The decrease reflected lower gains from private equity-related investments not managed as part of Asset Management and losses on credit default swaps used to hedge the loan portfolio compared to gains on such credit default swaps in 2005.

#### Provision for credit losses

2007 vs 2006: From CHF (38) million to CHF 300 million

The increase was due primarily to higher provisions relating to a guarantee provided in a prior year to a third-party bank.

2006 vs 2005: From CHF (73) million to CHF (38) million

The releases reflected the favorable credit environment.

#### Operating expenses

#### Compensation and benefits

2007 vs 2006: Down 1% from CHF 10,261 million to CHF 10,191 million

The decrease included lower performance-related compensation costs resulting from lower revenues and higher deferred share-based compensation for 2007. This decrease was mostly offset by higher salaries and deferred compensation expense for prior-year share awards.

2006 vs 2005: Up 19% from CHF 8,621 million to CHF 10,261 million

This was due primarily to higher performance-related compensation in line with higher revenues.

#### General and administrative expenses

2007 vs 2006: Up 12% from CHF 3,077 million to CHF 3,435 million

The increase reflected the 2006 credits from insurance settlements of CHF 508 million. Excluding these credits, general and administrative expenses declined CHF 150 million, or 4%, reflecting the progress made on cost management initiatives in 2007. Market conditions in the second half of 2007 and related delayed or cancelled transactions increased professional fees and travel and entertainment expenses, with lower recoveries from client-related travel.

2006 vs 2005: Down 30% from CHF 4,396 million to CHF 3,077 million

The decrease reflected the 2005 charge for increased reserves for certain private litigation matters of CHF 960 million and the 2006 credits from insurance settlements of CHF 508 million. Excluding these charges, general and administrative expenses increased 4%, due primarily to higher professional fees from increased deal activity, the Centers of Excellence start-up initiatives and higher premises and equipment expenses.

#### Commission expenses

2007 vs 2006: Up 14% from CHF 1,218 million to CHF 1,383 million

This was due primarily to higher commissions in line with higher business activity.

2006 vs 2005: Up 21% from CHF 1,004 million to CHF 1,218 million

This was due primarily to higher commissions in line with higher business activity.

#### Personnel

The increase in headcount in 2007 from 2006 levels was due to broad-based recruitment in fixed income, equity and investment banking. In late 2007 and continuing in 2008, we selectively reduced headcount in certain Investment Banking businesses to reflect market conditions.

#### Asset Management

Our 2007 results were impacted by the challenges in short-term fixed income markets in the second half of 2007. Income from continuing operations before taxes was CHF 354 million, which included valuation reductions of CHF 920 million from securities purchased from our money market funds. Before these valuation reductions, income from continuing operations was CHF 1,274 million.

#### Results

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			in / end of		% change	
	2007	2006	2005	07 / 06	06 / 05	
Statements of income (CHF million)						
<b>Net revenues</b>	<b>2,577</b> <sup>1</sup>	<b>2,861</b>	<b>2,801</b>	(10)	2	
<b>Provision for credit losses</b>	<b>(1)</b>	<b>1</b>	<b>0</b>	–	–	
Compensation and benefits	1,205	1,129 <sup>2</sup>	947	7	19	
General and administrative expenses	609	853 <sup>3</sup>	553	(29)	54	
Commission expenses	410	370	295	11	25	
Total other operating expenses	1,019	1,223	848	(17)	44	
<b>Total operating expenses</b>	<b>2,224</b>	<b>2,352</b>	<b>1,795</b>	(5)	31	
<b>Income from continuing operations before taxes</b>	<b>354</b>	<b>508</b>	<b>1,006</b>	(30)	(50)	

Statement of income metrics (%)						
Compensation/revenue ratio	46.8	39.5	33.8	–	–	
Non-compensation/revenue ratio	39.5	42.7	30.3	–	–	
Cost/income ratio	86.3	82.2	64.1	–	–	
Pre-tax income margin	13.7	17.8	35.9	–	–	

Utilized economic capital and return						
Average utilized economic capital (CHF million)	1,677	1,479	1,155	13	28	
Pre-tax return on average utilized economic capital (%) <sup>4</sup>	24.3	41.8	94.9	–	–	

Balance sheet statistics (CHF million)						
Total assets	27,784	20,448	21,572	36	(5)	
Goodwill	2,442	2,423	2,567	1	(6)	

Number of employees (full-time equivalents)						
Number of employees	3,600	3,400	–	6	–	

1 Includes valuation reductions of CHF 920 million from securities purchased from our money market funds. 2 Includes CHF 53 million of severance costs relating to the realignment. 3 Includes CHF 140 million of intangible asset impairments and CHF 32 million of professional fees relating to the realignment. 4 Calculated using a return excluding interest costs for allocated goodwill.

Results (continued)

			in / end of		% change	
	2007	2006	2005	07 / 06	06 / 05	



## Net revenue detail (CHF million)

Fixed income and money market	373	321	300	16	7
Equity	408	430	438	(5)	(2)
Balanced	771	674	688	14	(2)
Private equity <sup>1</sup>	312	236	198	32	19
Diversified strategies <sup>2</sup>	380	273	206	39	33
Fund and alternative solutions <sup>3</sup>	353	341	276	4	24
Alternative investments	1,045	850	680	23	25
Other	219	84	(3)	161	–
<b>Net revenues before private equity and other investment-related gains and securities purchased from our money market funds</b>	<b>2,816</b>	<b>2,359</b>	<b>2,103</b>	19	12
Private equity and other investment-related gains	681	502	698	36	(28)
<b>Net revenues before securities purchased from our money market funds</b>	<b>3,497</b>	<b>2,861</b>	<b>2,801</b>	22	2
Securities purchased from our money market funds	(920)	0	0	–	–
<b>Net revenues</b>	<b>2,577</b>	<b>2,861</b>	<b>2,801</b>	(10)	2

## Gross and net margin on assets under management (bp)

<b>Gross margin before private equity and other investment-related gains and securities purchased from our money market funds</b>	<b>39</b>	<b>37</b>	<b>41</b>	–	–
Gross margin on private equity and other investment-related gains	10	8	14	–	–
<b>Gross margin before securities purchased from our money market funds</b>	<b>49</b>	<b>45</b>	<b>55</b>	–	–
Gross margin on securities purchased from our money market funds	(13)	0	0	–	–
<b>Gross margin</b>	<b>36</b>	<b>45</b>	<b>55</b>	–	–
<b>Net margin (pre-tax)</b>	<b>5</b>	<b>8</b>	<b>20</b>	–	–

1 Includes private equity fees and commissions and alternative investment joint ventures. 2 Includes real estate, leveraged investments and Volaris. 3 Includes fund of hedge funds and quantitative strategies.

## Operating environment

The operating environment for the asset management industry was favorable in the first half of 2007, reflecting strong economic growth and solid net new assets. The second half of 2007 reflected more challenging markets with higher general risk levels, especially in credit markets, higher volatility and a flight to quality. Opportunities in the first half of 2007 were seen across asset classes, but in the second half of 2007, they were primarily seen in emerging markets and alternative investments, with challenging real estate, mortgage and credit sectors. Hedge fund performance was generally positive despite the turmoil in credit markets in the second half of 2007.

Financial markets during the second half of 2007 were dominated by announcements of valuation reductions by financial institutions with exposures to the US subprime market. Credit spreads widened and liquidity deteriorated. Short-term fixed income markets in particular were challenging, resulting in significant valuation reductions from securities purchased from our money market funds.

## Results summary

In 2007, income from continuing operations before taxes was CHF 354 million, down CHF 154 million, or 30%, compared to 2006, reflecting valuation reductions of CHF 920 million from securities purchased from our money market funds, mostly offset by increased revenues from alternative investments and balanced assets and higher private equity and other investment-related gains. Our results were also positively impacted by the completion of the acquisition of Hedging-Griffo as of November 1, 2007. Before these valuation reductions, income from continuing operations was CHF 1,274 million (refer to the table “Results before securities purchased from our money market funds”).

Net revenues were CHF 2,577 million, down CHF 284 million, or 10%, compared to 2006. Net revenues before securities purchased from our money market funds were CHF 3,497 million, an increase of CHF 636 million, or 22%, compared to 2006. Asset management and administrative fees were strong, reflecting growth in average assets under management during 2007, particularly in alternative investments and balanced assets. Performance-based fees increased significantly, primarily from Hedging-Griffo. Private equity commission income increased, reflecting the strength of our private equity franchise. Private equity and other investment-related gains were CHF 681 million, up CHF 179 million, or 36%, primarily due to fair value gains on our investments. Total operating expenses were CHF 2,224 million, a decrease of CHF 128 million, or 5%, compared to 2006, which included realignment costs of CHF 225 million.

Assets under management were CHF 691.3 billion as of the end of 2007, up from CHF 669.9 billion as of the end of 2006, reflecting CHF 16.6 billion in assets under management from Hedging-Griffo, positive market movements of CHF 14.9 billion and net new assets of CHF 3.6 billion, partially offset by negative foreign exchange-related movements of CHF 12.2 billion. Net new assets included inflows of CHF 25.4 billion in alternative investments, CHF 6.7 billion in balanced assets and CHF 4.7 billion in fixed income assets, mostly offset by outflows of CHF 28.4 billion in money market assets and CHF 5.1 billion in equities.

## Securities purchased from our money market funds

In the second half of 2007, we repositioned our money market funds by purchasing securities from these funds with the intent to eliminate structured investment vehicle (SIV), ABS CDO and US subprime exposure. As of the end of 2007, there were no US subprime positions and no material SIV or CDO positions in our money market funds. The securities transactions were executed in order to address liquidity concerns caused by the US market’s extreme conditions. The securities were purchased at amortized cost from the funds as mandated by regulation. We had no

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legal obligation to purchase these securities. Valuation reductions on these securities were CHF 920 million in 2007. As of the end of 2007, the fair value of our balance sheet exposure from these securities was CHF 3.9 billion, compared to CHF 9.3 billion purchased in the second half of the year. The majority of this exposure is mortgage-backed and CHF 419 million is US subprime-related.

Of the CHF 3.9 billion balance sheet exposure, CHF 2.5 billion are securities issued by SIVs, of which the two largest positions totaled CHF 1.7 billion, with corresponding aggregate unrealized losses of CHF 435 million. Of the remaining CHF 798 million issued by SIVs, we had corresponding aggregate unrealized losses of CHF 26 million.

We hold ABS totaling CHF 1.0 billion, of which CHF 576 million were received in lieu of payment on a restructured asset-backed vehicle, with a corresponding unrealized loss of CHF 138 million. Of the remaining CHF 450 million, the largest position totaled CHF 228 million, with corresponding unrealized losses of CHF 96 million. Of the CHF 222 million issued by other vehicles, we had corresponding aggregate unrealized losses of CHF 91 million.

Of the CHF 414 million of corporate securities, most are floating-rate notes, with corresponding unrealized and realized losses of CHF 134 million.

Results before securities purchased from our money market funds

	in / end of			% change	
	2007	2006	2005	07 / 06	06 / 05
Statements of income (CHF million)					
<b>Net revenues</b>	<b>3,497</b>	<b>2,861</b>	<b>2,801</b>	22	2
<b>Provision for credit losses</b>	<b>(1)</b>	<b>1</b>	<b>0</b>	–	–
Compensation and benefits	1,205	1,129	947	7	19
Total other operating expenses	1,019	1,223	848	(17)	44
<b>Total operating expenses</b>	<b>2,224</b>	<b>2,352</b>	<b>1,795</b>	(5)	31
<b>Income from continuing operations before taxes</b>	<b>1,274</b>	<b>508</b>	<b>1,006</b>	151	(50)
Statement of income metrics (%)					
Compensation/revenue ratio	34.5	39.5	33.8	–	–
Non-compensation/revenue ratio	29.1	42.7	30.3	–	–
Cost/income ratio	63.6	82.2	64.1	–	–
Pre-tax income margin	36.4	17.8	35.9	–	–
Gross and net margin on assets under management (bp)					
<b>Gross margin</b>	<b>49</b>	<b>45</b>	<b>55</b>	–	–
<b>Net margin (pre-tax)</b>	<b>18</b>	<b>8</b>	<b>20</b>	–	–

Securities purchased from our money market funds

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	Purchased in 2007	Gains/ (losses) in 2007	Matured/ restruc- tured Sold	Fair value end of 2007	
CP, bonds and other securities issued by (CHF million)					
SIVs	5,290	(461)	(104)	(2,244)	<b>2,481</b>
ABS vehicles	1,031	(325)	(584)	904 <sup>1</sup>	<b>1,026</b>
Corporates	2,965	(134)	(213)	(2,204)	<b>414</b>
<b>Total</b>	<b>9,286</b>	<b>(920)</b>	<b>(901)</b>	<b>(3,544)</b>	<b>3,921</b>

1 Includes securities of CHF 1,001 million, at amortized cost, received in lieu of payment from a restructured asset-backed vehicle. The fair value of these securities as of the end of 2007 was CHF 576 million.

Revenue details on securities purchased from our money market funds

in / end of  
2007

Revenue details (CHF million)

Realized gains/(losses)	(113)
Unrealized gains/(losses)	(807)
<b>Securities purchased from our money market funds</b>	<b>(920)</b>

Performance indicators

Pre-tax income margin (KPI)

Our target over market cycles is a pre-tax income margin above 35%. In 2007, the pre-tax margin was 13.7%, compared to 17.8% in 2006. The pre-tax margin before securities purchased from our money market funds was 36.4%, compared to 17.8% in 2006.

Net new asset growth rate

In 2007, the growth rate decreased to 0.5% from 8.6% in 2006, primarily reflecting the outflows in money market assets.

## Gross margin

The gross margin on assets under management was 36 basis points in 2007, compared to 45 basis points in 2006. The gross margin on assets under management before private equity and other investment-related gains and securities purchased from our money market funds was 39 basis points in 2007, compared to 37 basis points in 2006.

## Assets under management

			in / end of		% change	
	2007	2006	2005	07 / 06	06 / 05	
Assets under management (CHF billion)						
Fixed income and money market	178.7	208.3	174.1	(14.2)	19.6	
Equity	38.1	47.0	47.7	(18.9)	(1.5)	
Balanced	284.0	270.2	254.6	5.1	6.1	
Private equity <sup>1</sup>	34.8	30.2	25.5	15.2	18.4	
Diversified strategies <sup>2</sup>	66.2	46.4	39.5	42.7	17.5	
Fund and alternative solutions <sup>3</sup>	64.4	60.7	48.0	6.1	26.5	
Alternative investments	165.4	137.3	113.0	20.5	21.5	
Other	25.1	7.1	0.0	253.5	–	
<b>Assets under management</b>	<b>691.3</b>	<b>669.9</b>	<b>589.4</b>	3.2	13.7	
of which discretionary assets	593.3	573.7	500.3	3.4	14.7	
of which advisory assets	98.0	96.2	89.1	1.9	8.0	

## Growth in assets under management (CHF billion)

Net new assets	3.6	50.8	19.6	–	–	
Acquisitions and divestitures	16.6	6.4	–	–	–	
Market movements and investment performance	14.9	30.6	–	–	–	
Currency	(12.2)	(7.2)	–	–	–	
Other	(1.5) <sup>4</sup>	(0.1)	–	–	–	
Total other effects	17.8	29.7	107.3	–	–	
<b>Growth in assets under management</b>	<b>21.4</b>	<b>80.5</b>	<b>126.9</b>	–	–	

## Growth in assets under management (%)

Net new assets	0.5	8.6	4.2	–	–	
Total other effects	2.7 <sup>4</sup>	5.0	23.2	–	–	
<b>Growth in assets under management</b>	<b>3.2</b>	<b>13.6</b>	<b>27.4</b>	–	–	

## Private equity investments (CHF billion)

Private equity investments	3.3	2.5	1.4	32.0	78.6
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The classification of assets is based upon the classification of the fund manager.

1 Includes alternative investment joint ventures. 2 Includes real estate, leveraged investments and Volaris. 3 Includes fund of hedge funds and quantitative strategies. 4 Includes outflows as a result of the sale of the insurance business.

## Results detail

The following provides a comparison of our 2007 results versus 2006 and 2006 results versus 2005.

### Net revenues

Net revenues before private equity and other investment-related gains and securities purchased from our money market funds include asset management fees, performance fees and fees from fund administration services provided to clients. Private equity and other investment-related gains include realized and unrealized gains and losses on investments and performance-related carried interest.

#### Fixed income and money market, equity, balanced and other

2007 vs 2006: Up 17% from CHF 1,509 million to CHF 1,771 million

The increase was mainly due to higher other revenues from year-end performance-based fees of CHF 70 million from Hedging-Griffo and higher assets under management from emerging markets. Revenues from our balanced funds increased due to higher asset management, performance and administrative fees in multi-asset class solutions. The increase in fixed income and money market revenues was due to higher average assets under management in the first half of 2007, primarily reflecting strong asset inflows into our money market funds. Lower equity revenues reflected the decline in average equity assets under management.

2006 vs 2005: Up 6% from CHF 1,423 million to CHF 1,509 million

The increase was mainly due to increased assets under management, particularly money market and balanced assets. Other revenues increased due to increased management fees from emerging markets.

#### Alternative investments

2007 vs 2006: Up 23% from CHF 850 million to CHF 1,045 million

The increase was primarily from diversified strategies and private equity revenues. Diversified strategies revenues reflected increased management fees on our real estate investment portfolios in Switzerland and higher revenues from our leveraged investment group. Private equity revenues increased, with higher commissions and fees, reflecting the strength of our private equity franchise, and lower funding costs. Fund and alternative solutions revenues increased slightly, with higher revenues in quantitative and single-manager strategies, partially offset by lower revenues from multi-manager strategies. Overall, alternative investments revenues benefited from lower funding costs.

2006 vs 2005: Up 25% from CHF 680 million to CHF 850 million

Revenues increased across all product lines. Diversified strategies revenues increased, reflecting higher management fees from our real estate business. Revenues in our private equity business were led by strong commissions and fees, while revenues increased in fund and alternative solutions, driven by higher asset management and administrative fees from our mutual funds.

#### Private equity and other investment-related gains

2007 vs 2006: Up 36% from CHF 502 million to CHF 681 million

2007 had strong private equity and other investment-related gains, led by gains on Nycomed and Specialized Technology Resources and the IPO of E-House. Gains were also recognized on Advanstar Holdings Corp., CommVault Systems, Inc. and Laramie Energy, LLC.

2006 vs 2005: Down 28% from CHF 698 million to CHF 502 million  
The decrease reflected the strong private equity gains in 2005.

#### Operating expenses

##### Compensation and benefits

2007 vs 2006: Up 7% from CHF 1,129 million to CHF 1,205 million

The increase was primarily due to higher performance-related compensation due to the higher revenues in the alternative investments business, higher salary and related benefits and increased deferred share-based compensation from prior-year share awards. Performance-related compensation reflected an increase in deferred share-based compensation for 2007. 2006 compensation included CHF 53 million of severance costs related to our realignment.

2006 vs 2005: Up 19% from CHF 947 million to CHF 1,129 million

The increase reflected ongoing efforts to hire investment talent and build product development and distribution capabilities, performance-related compensation and severance and other costs associated with our realignment.

##### General and administrative expenses

2007 vs 2006: Down 29% from CHF 853 million to CHF 609 million

The decrease was mainly due to a CHF 140 million write-down of intangible assets and CHF 32 million of professional fees related to our realignment and a CHF 22 million provision relating to a non-proprietary third-party hedge fund product, all in 2006.

2006 vs 2005: Up 54% from CHF 553 million to CHF 853 million

The increase was mainly driven by the realignment costs of CHF 172 million, the CHF 22 million provision and higher information technology and occupancy costs.

##### Commission expenses

2007 vs 2006: Up 11% from CHF 370 million to CHF 410 million

Commission expenses increased due to higher assets under management.

2006 vs 2005: Up 25% from CHF 295 million to CHF 370 million

The increase reflected higher assets under management.

#### Personnel

In 2007, headcount was up 200 from 2006. In 2007, we continued to hire investment talent and build product development and distribution capabilities. The acquisition of Hedging-Griffo added 80 employees.

#### Corporate Center

Corporate Center includes parent company operations such as Group financing, expenses for projects sponsored by the Group and certain expenses that have not been allocated to the segments. In addition, Corporate Center includes

consolidation and elimination adjustments required to eliminate intercompany revenues and expenses.

## Summary

The following provides a comparison of our 2007 results versus 2006 and 2006 results versus 2005.

### Income from continuing operations before taxes

2007 vs 2006: From CHF (315) million to CHF (341) million

The slight decrease primarily reflected additional consolidation adjustments.

2006 vs 2005: From CHF (1,212) million to CHF (315) million

The increase primarily reflected a charge in 2005 of CHF 630 million resulting from a change in our accounting for share-based compensation awards subject to a non-competition provision that have scheduled vesting beyond an employee's eligibility for early retirement. This non-cash charge represented the acceleration of compensation expense for share-based awards granted in 2005, principally to employees in the Investment Banking and Asset Management segments, that otherwise would have been recorded generally over vesting periods of three to five years. 2005 also included CHF 128 million of charges relating to the integration of the banking businesses.

## Results

			in	% change	
	2007	2006	2005	07 / 06	06 / 05
Statements of income (CHF million)					
<b>Net revenues</b>	<b>(104)</b>	<b>(68)</b>	<b>(428)</b>	53	(84)
<b>Provision for credit losses</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	100	–
Compensation and benefits	178	216	818	(18)	(74)
General and administrative expenses	136	83	72	64	15
Commission expenses	(77)	(51)	(106)	51	(52)
Total other operating expenses	59	32	(34)	84	–
<b>Total operating expenses</b>	<b>237</b>	<b>248</b>	<b>784</b>	(4)	(68)
<b>Income from continuing operations before taxes</b>	<b>(341)</b>	<b>(315)</b>	<b>(1,212)</b>	8	(74)

## Results summary

Private



	Wealth Management			Corporate & Retail Banking			Banking			
in / end of period	2007	2006	2005	2007	2006	2005	2007	2006	2005	2007
Statements of income (CHF million)										
<b>Net revenues</b>	<b>9,583</b>	<b>8,181</b>	<b>7,125</b>	<b>3,939</b>	<b>3,497</b>	<b>3,370</b>	<b>13,522</b>	<b>11,678</b>	<b>10,495</b>	<b>18,958</b>
<b>Provision for credit losses</b>	<b>3</b>	<b>(19)</b>	<b>25</b>	<b>(62)</b>	<b>(54)</b>	<b>(96)</b>	<b>(59)</b>	<b>(73)</b>	<b>(71)</b>	<b>300</b>
Compensation and benefits	3,177	2,780	2,367	1,352	1,258	1,221	4,529	4,038	3,588	10,191
General and administrative expenses	1,770	1,571	1,493	900	811	832	2,670	2,382	2,325	3,435
Commission expenses	768	612	579	128	123	108	896	735	687	1,383
Total other operating expenses	2,538	2,183	2,072	1,028	934	940	3,566	3,117	3,012	4,818
<b>Total operating expenses</b>	<b>5,715</b>	<b>4,963</b>	<b>4,439</b>	<b>2,380</b>	<b>2,192</b>	<b>2,161</b>	<b>8,095</b>	<b>7,155</b>	<b>6,600</b>	<b>15,009</b>
<b>Income from continuing operations before taxes</b>	<b>3,865</b>	<b>3,237</b>	<b>2,661</b>	<b>1,621</b>	<b>1,359</b>	<b>1,305</b>	<b>5,486</b>	<b>4,596</b>	<b>3,966</b>	<b>3,649</b>
Income tax expense	—	—	—	—	—	—	—	—	—	—
Minority interests	—	—	—	—	—	—	—	—	—	—
<b>Income from continuing operations</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Income from discontinued operations	—	—	—	—	—	—	—	—	—	—
Extraordinary items	—	—	—	—	—	—	—	—	—	—
Cumulative effect of accounting changes	—	—	—	—	—	—	—	—	—	—
<b>Net income</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Statement of income metrics (%)										
Compensation/revenue ratio	33.2	34.0	33.2	34.3	36.0	36.2	33.5	34.6	34.2	53.8
Non-compensation/revenue ratio	26.5	26.7	29.1	26.1	26.7	27.9	26.4	26.7	28.7	25.4
Cost/income ratio	59.6	60.7	62.3	60.4	62.7	64.1	59.9	61.3	62.9	79.2
Pre-tax income margin	40.3	39.6	37.3	41.2	38.9	38.7	40.6	39.4	37.8	19.2
Effective tax rate	—	—	—	—	—	—	—	—	—	—
Net income margin from continuing operations	—	—	—	—	—	—	—	—	—	—
Net income margin	—	—	—	—	—	—	—	—	—	—

## Utilized economic capital and return

Average utilized economic capital (CHF million)	1,592	1,709	1,912	3,076	3,463	3,660	4,668	5,172	5,572	18,940	7	1
Pre-tax return on average utilized economic capital (%) <sup>9</sup>	245.2	193.9	142.4	52.8	39.4	35.7	118.4	90.4	72.3	20.4	7	1
Post-tax return on average utilized economic capital from continuing operations (%) <sup>9</sup>	–	–	–	–	–	–	–	–	–	–	–	–
Post-tax return on average utilized economic capital (%) <sup>9</sup>	–	–	–	–	–	–	–	–	–	–	–	–

## Balance sheet statistics (CHF million)

Total assets	268,871	229,731	183,213	107,929	111,010	114,904	376,800	340,741	298,117	1,140,740	1,04	1
Net loans	76,265	69,156	65,580	99,241	94,514	92,567	175,506	163,670	158,147	64,892	4	4
Goodwill	794	610	613	181	181	180	975	791	793	7,465	1	1

## Number of employees (full-time equivalents)

Number of employees	14,300	13,400	–	8,900	8,800	–	23,200	22,200	–	20,600	1	1
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1 Core Results include the results of our integrated banking business, excluding revenues and expenses in respect of minority CHF 3,187 million relating to leveraged finance and structured products. 4 Includes valuation reductions of CHF 920 million realignment. 6 Includes CHF 140 million of intangible asset impairments and CHF 32 million of professional fees relating to do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related metrics. 8 Includes diversification benefit. 9 Calculated using a return excluding interest costs for allocated goodwill.

## Assets under Management

## Assets under management

Assets under management comprise assets which are placed with us for investment purposes and include discretionary and advisory counterparty assets.

Discretionary assets are assets for which the customer fully transfers the discretionary power to a Credit Suisse entity with a management mandate. Discretionary assets are reported in the segment in which the investment advice is provided, as well as in the segment in which distribution takes place. Any duplication of assets managed on behalf of other segments is deducted at the Group level.

Advisory assets include assets placed with us where the client is provided access to investment advice but retains discretion over investment decisions.

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As of December 31, 2007, the Group's assets under management amounted to CHF 1,554.7 billion, up CHF 69.6 billion, or 4.7%, compared to December 31, 2006, reflecting net new asset inflows in Wealth Management, positive market movements and the acquisition of Hedging-Griffo. The increase was partially offset by adverse foreign exchange-related movements and corporate cash now only recorded in client assets.

In Private Banking, assets under management were up CHF 55.1 billion, or 5.9%, compared to the end of 2006. In Asset Management, the increase was CHF 21.4 billion, or 3.2%, compared to the end of 2006.

Assets under management and client assets

	2007	2006	2005	end of 2004	07 / 06	06 / 05	% change 05 / 04
Assets under management (CHF billion)							
Wealth Management	838.6	784.2	693.3	567.8	6.9	13.1	22.1
Corporate & Retail Banking	156.8	156.1	144.3	123.7	0.0	8.2	16.7
Private Banking	995.4	940.3	837.6	691.5	5.9	12.3	21.1
Asset Management	691.3	669.9	589.4	462.5	3.2	13.7	27.4
Assets managed on behalf of other segments	(132.0)	(125.1)	(107.6)	(86.0)	5.5	16.3	25.1
<b>Assets under management</b>	<b>1,554.7</b>	<b>1,485.1</b>	<b>1,319.4</b>	<b>1,068.0</b>	4.7	12.6	23.5
of which discretionary assets	678.8	656.2	578.4	443.7	3.4	13.5	30.4
of which advisory assets	875.9	828.9	741.0	624.3	5.7	11.9	18.7
Client assets (CHF billion)							
Wealth Management	928.8	848.0	743.4	–	9.5	14.1	–
Corporate & Retail Banking	230.6	221.7	208.5	–	4.0	6.3	–
Private Banking	1,159.4	1,069.7	951.9	780.0	8.4	12.4	22.0
Asset Management	721.7	676.4	596.0	468.5	6.7	13.5	27.2
Assets managed on behalf of other segments	(132.0)	(125.1)	(107.6)	(86.0)	5.5	16.3	25.1
<b>Client assets</b>	<b>1,749.1</b>	<b>1,621.0</b>	<b>1,440.3</b>	<b>1,162.5</b>	7.9	12.5	23.9

Growth in assets under management

in 2007 2006 2005

Growth in assets under management (CHF billion)

Wealth Management	50.2	50.5	42.8
Corporate & Retail Banking	3.3	1.7	7.6
Private Banking	53.5	52.2	50.4

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Asset Management	3.6	50.8	19.6
Assets managed on behalf of other segments	(6.7)	(7.6)	(12.6)
<b>Net new assets</b>	<b>50.4</b>	<b>95.4</b>	<b>57.4</b>

Wealth Management	4.2 <sub>1</sub>	40.4	82.7
Corporate & Retail Banking	(2.5)	10.1	13.0
Private Banking	1.7	50.5	95.7
Asset Management	17.8 <sub>2</sub>	29.7	107.3
Assets managed on behalf of other segments	(0.3)	(9.9)	(9.0)
<b>Other effects</b>	<b>19.2</b>	<b>70.3</b>	<b>194.0</b>

Wealth Management	54.4	90.9	125.5
Corporate & Retail Banking	0.8	11.8	20.6
Private Banking	55.2	102.7	146.1
Asset Management	21.4	80.5	126.9
Assets managed on behalf of other segments	(7.0)	(17.5)	(21.6)
<b>Growth in assets under management</b>	<b>69.6</b>	<b>165.7</b>	<b>251.4</b>

Growth in assets under management (%)

Wealth Management	6.4	7.3	7.5
Corporate & Retail Banking	2.1	1.2	6.1
Private Banking	5.7	6.2	7.3
Asset Management	0.5	8.6	4.2
Assets managed on behalf of other segments	5.4	7.1	14.7
<b>Net new assets</b>	<b>3.4</b>	<b>7.2</b>	<b>5.4</b>

Wealth Management	0.5 <sub>1</sub>	5.8	14.6
Corporate & Retail Banking	(1.6)	7.0	10.5
Private Banking	0.2	6.0	13.8
Asset Management	2.7 <sub>2</sub>	5.0	23.2
Assets managed on behalf of other segments	0.2	9.2	10.5
<b>Other effects</b>	<b>1.3</b>	<b>5.3</b>	<b>18.2</b>

Wealth Management	6.9	13.1	22.1
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Corporate & Retail Banking	0.5	8.2	16.6
Private Banking	5.9	12.2	21.1
Asset Management	3.2	13.6	27.4
Assets managed on behalf of other segments	5.6	16.3	25.2
<b>Growth in assets under management</b>	<b>4.7</b>	<b>12.5</b>	<b>23.6</b>

1 The reduction in assets under management also reflects CHF 21.6 billion of corporate cash now reported only in client

assets. 2 Includes outflows as a result of the sale of the insurance business.

#### Assets under management by currency

end of period	USD	EUR	CHF	Other	Total
2007 (CHF billion)					
Wealth Management	333.8	244.3	156.1	104.4	838.6
Asset Management	206.4	105.9	297.9	81.1	691.3
2007 (% of total)					
Wealth Management	39.8	29.1	18.6	12.5	100.0
Asset Management	29.9	15.3	43.1	11.7	100.0

#### Net new assets

Net new assets include individual cash payments, security deliveries and cash flows resulting from loan increases or repayments. Interest and dividend income credited to clients, commissions, interest and fees charged for banking services are not included as they do not reflect success in acquiring assets under management. Furthermore, changes due to currency and market movements as well as asset inflows and outflows due to the acquisition or divestiture of businesses are not part of net new assets.

We recorded net new asset inflows of CHF 50.4 billion in 2007. Private Banking contributed CHF 53.5 billion to net new assets, an increase of CHF 1.3 billion from 2006. Asset Management had net new asset inflows of CHF 3.6 billion, with CHF 25.4 billion of net new assets in alternative investments, CHF 6.7 billion in balanced assets and CHF 4.7 billion in fixed income assets mostly offset by outflows of CHF 28.4 billion in money market assets.

#### Client assets

Client assets is a broader measure than assets under management as it includes transactional and custody accounts (assets held solely for transaction-related or safekeeping/custody purposes) and assets of corporate clients and public institutions used primarily for cash management or transaction-related purposes.

### Critical accounting estimates

In order to prepare the consolidated financial statements in accordance with US GAAP, management is required to make certain accounting estimates to ascertain the value of assets and liabilities. These estimates are based upon judgment and the information available at the time, and actual results may differ materially from these estimates. Management believes that the estimates and assumptions used in the preparation of the consolidated financial statements are prudent, reasonable and consistently applied. For further information on significant accounting policies and new accounting pronouncements, refer to Note 1 – Summary of significant accounting policies and Note 2 – Recently issued accounting standards in V – Consolidated financial statements – Credit Suisse Group. Note references are to the consolidated financial statements of the Group. For financial information related to the Bank, see the corresponding note in the consolidated financial statements of the Bank.

We believe that the critical accounting estimates discussed below involve the most complex judgments and assessments.

### Fair value

A significant portion of our assets and liabilities are carried at fair value. The fair value of the majority of these financial instruments is based on quoted prices in active markets or observable inputs.

In addition, we hold financial instruments for which no prices are available and which have little or no observable inputs. For these instruments, the determination of fair value requires subjective assessment and varying degrees of judgment depending on liquidity, concentration, pricing assumptions and the risks affecting the specific instrument. In such circumstances, valuation is determined based on management's own assumptions about the assumptions that market participants would use in pricing the asset or liability (including assumptions about risk). These instruments include certain high-yield debt securities, distressed debt securities, certain CDOs, certain OTC derivatives, certain asset-backed and mortgage-backed securities, non-traded equity securities and private equity and other long-term investments.

We have availed ourselves of the simplification in accounting offered under Statement of Financial Accounting Standards (SFAS) No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities – Including an amendment of FASB Statement No. 115" (SFAS 159), primarily in the Investment Banking and Asset Management segments. This has been accomplished generally by electing the fair value option, both at initial adoption and for subsequent transactions, on items impacted by the hedge accounting requirements of SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." That is, for instruments for which there was an inability to achieve hedge accounting and we are economically hedged, we have elected the fair value option. Also, where we manage an activity on a fair value basis but previously have been unable to achieve fair value accounting, we have utilized the fair value option to align our risk management accounting to our financial reporting.

Control processes are applied to ensure that the fair value of the financial instruments reported in the consolidated financial statements, including those derived from pricing models, are appropriate and determined on a reasonable basis.

These control processes include the review and approval of new instruments, review of profit and loss at regular intervals, risk monitoring and review, price verification procedures and reviews of models used to estimate the fair value of financial instruments by senior management and personnel with relevant expertise who are independent of the trading and investment functions.

In connection with ongoing control processes, we identified mismarks and pricing errors by a small number of traders in certain ABS positions in our CDO trading business in Investment Banking. For further information, refer to Credit Suisse – Revaluing of certain asset-backed securities.

In conjunction with the adoption of SFAS 159, on January 1, 2007, we early adopted SFAS No. 157, “Fair Value Measurements”. For further information on fair value, refer to Note 2 – Recently issued accounting standards and Note 33 – Financial instruments in V – Consolidated financial statements – Credit Suisse Group.

#### Variable interest entities

As a normal part of our business, we engage in various transactions that include entities which are considered variable interest entities (VIE). A VIE is an entity that typically lacks sufficient equity to finance its activities without additional subordinated financial support or is structured such that the holders of the voting rights do not substantively participate in the gains and losses of the entity. Such entities are required to be assessed for consolidation under Financial Accounting Standards Board (FASB) Interpretation (FIN) No. 46, as revised by FIN No. 46(R), “Consolidation of Variable Interest Entities – an interpretation of ARB No. 51” (FIN 46(R)), which requires that the primary beneficiary consolidate the VIE. The primary beneficiary is the party that will absorb the majority of expected losses, receive the majority of the expected residual returns, or both. We consolidate all VIEs where we are the primary beneficiary. VIEs may be sponsored by us, unrelated third parties or clients. Application of the accounting requirements for consolidation of VIEs, initially and if certain events occur that require us to reassess whether consolidation is required, can require the exercise of significant management judgment. For further information on VIEs, refer to Note 32 – Transfer and servicing of financial assets in V – Consolidated financial statements – Credit Suisse Group.

#### Contingencies and loss provisions

A contingency is an existing condition that involves a degree of uncertainty that will ultimately be resolved upon the occurrence of future events.

#### Litigation contingencies

From time to time, we are involved in a variety of legal, regulatory and arbitration matters in connection with the conduct of our businesses. It is inherently difficult to predict the outcome of many of these matters, particularly those cases in which the matters are brought on behalf of various classes of claimants, seek damages of unspecified or indeterminate amounts or involve novel legal claims. In presenting our consolidated financial statements, management makes estimates regarding the outcome of legal, regulatory and arbitration matters and takes a charge to income when losses with respect to such matters are probable and can be reasonably estimated in accordance with SFAS No. 5 “Accounting for contingencies” (SFAS 5). Charges, other than those taken periodically for costs of defense, are not established for matters when losses cannot be reasonably estimated. Estimates, by their nature, are based on judgment and currently available information and involve a variety of factors, including, but not limited to, the type and nature of the litigation, claim or proceeding, the progress of the matter, the advice of legal counsel and other advisers, our defenses and experience in similar cases or proceedings as well as our assessment of matters, including settlements, involving other defendants in similar or related cases or proceedings. For further information on legal proceedings, refer to IX – Additional information – Legal proceedings and Note 37 - Litigation in V – Consolidated financial statements – Credit Suisse Group.

#### Allowances and provisions for losses

As a normal part of our business, we are exposed to credit risks through our lending relationships, commitments and letters of credit as well as counterparty risk on derivatives, foreign exchange and other transactions. Credit risk is the risk that a borrower or counterparty is unable to meet its financial obligations. In the event of a default, we generally incur a loss equal to the amount owed by the counterparty, less a recovery amount resulting from foreclosure, liquidation of collateral or restructuring of the counterparty's obligation. Allowances for loan losses are described in Note 1 - Summary of significant accounting policies and Note 17 - Loans in V – Consolidated financial statements – Credit Suisse Group. The allowances for loan losses are considered adequate to absorb credit losses existing at the dates of the consolidated balance sheets. These allowances are for probable credit losses inherent in existing exposures in accordance with SFAS 5 and credit exposures specifically identified as impaired.

#### Inherent loan loss allowance

The inherent loan loss allowance is for all credit exposures not specifically identified as impaired and that, on a portfolio basis, are considered to contain probable inherent loss in accordance with SFAS 5. The loan valuation allowance is established by analyzing historical and current default probabilities, historical recovery assumptions and internal risk ratings. The methodology for investment banking adjusts the rating-specific default probabilities to incorporate not only historic third-party data over a period but also those implied from current quoted credit spreads.

Many factors are evaluated in estimating probable credit losses inherent in existing exposures. These factors include: the volatility of default probabilities; rating changes; the magnitude of the potential loss; internal risk ratings; geographic, industry and other economic factors; and imprecision in the methodologies and models used to estimate credit risk. Overall, credit risk indicators are also considered, such as trends in internal risk-rated exposures, classified exposures, cash-basis loans, recent loss experience and forecasted write-offs, as well as industry and geographic concentrations and current developments within those segments or locations. Our current business strategy and credit process, including credit approvals and limits, underwriting criteria and workout procedures, are also important factors.

Significant judgment is exercised in the evaluation of these factors. For example, estimating the amount of potential loss requires an assessment of the period of the underlying data. Data that does not capture a complete credit cycle may compromise the accuracy of loss estimates. Determining which external data relating to default probabilities should be used and when they should be used, also requires judgment. The use of market indices and ratings that do not sufficiently correlate to our specific exposure characteristics could also affect the accuracy of loss estimates. Evaluating the impact of uncertainties regarding macroeconomic and political conditions, currency devaluations on cross-border exposures, changes in underwriting criteria, unexpected correlations among exposures and other factors all require significant judgment. Changes in our estimates of probable credit losses inherent in the portfolio could have an impact on the provision and result in a change in the allowance.

#### Specific loan loss allowances

We make provisions for specific credit losses on impaired loans based on regular and detailed analysis of each loan in the portfolio. This analysis includes an estimate of the realizable value of any collateral, the costs associated with obtaining repayment and realization of any such collateral, the counterparty's overall financial condition, resources and payment record, the extent of our other commitments to the same counterparty and prospects for support from any financially responsible guarantors.

The methodology for calculating specific allowances involves judgments at many levels. First, it involves the early identification of deteriorating credits. Extensive judgment is required in order to properly evaluate the various indicators of financial condition of a counterparty and likelihood of repayment. The failure to identify certain



indicators or give them proper weight could lead to a different conclusion about the credit risk. The assessment of credit risk is subject to inherent limitations with respect to the completeness and accuracy of relevant information (for example, relating to the counterparty, collateral or guarantee) that is available at the time of the assessment. Significant judgment is exercised in determining the amount of the provision. Whenever possible, independent, verifiable data or our own historical loss experience is used in models for estimating loan losses. However, a significant degree of uncertainty remains when applying such valuation techniques. Under our loan policy, the classification of loan status also has a significant impact on the subsequent accounting for interest accruals.

For loan portfolio disclosures, valuation adjustment disclosures and certain other information relevant to the evaluation of credit risk and credit risk management, refer to III – Balance sheet, Off-balance sheet, Treasury and Risk – Risk Management.

#### Goodwill impairment

As a result of acquisitions, we have recorded goodwill as an asset in our consolidated balance sheets, the most significant component of which arose from the acquisition of Donaldson, Lufkin & Jenrette Inc. Goodwill was CHF 10.9 billion and CHF 11.0 billion as of December 31, 2007 and 2006, respectively. The decrease in goodwill in 2007 was primarily due to foreign exchange fluctuations in goodwill denominated in US dollars.

Recorded goodwill is not amortized, rather it is reviewed for possible impairment on an annual basis and at any other time that events or circumstances indicate that the carrying value of goodwill may not be recoverable. Circumstances that could trigger an impairment test include, but are not limited to: a significant adverse change in the business climate or legal factors; an adverse action or assessment by a regulator; unanticipated competition; loss of key personnel; the likelihood that a reporting unit or significant portion of a reporting unit will be sold or otherwise disposed of; results of testing for recoverability of a significant asset group within a reporting unit; and recognition of a goodwill impairment loss in the financial statements of a subsidiary that is a component of a reporting unit.

For the purpose of testing goodwill for impairment, each reporting unit is assessed individually. A reporting unit is an operating segment or one level below an operating segment, also referred to as a component. A component of an operating segment is deemed to be a reporting unit if the component constitutes a business for which discrete financial information is available and management regularly reviews the operating results of that component. In Private Banking, Wealth Management and Corporate & Retail Banking are considered to be reporting units, and Investment Banking is considered to be one reporting unit. In Asset Management, the two primary business areas, traditional asset management and alternative investments, are considered to be reporting units. If the fair value of a reporting unit exceeds its carrying value, there is no goodwill impairment. Factors considered in determining the fair value of reporting units include, among other things: an evaluation of recent acquisitions of similar entities in the market place; current share values in the market place for similar publicly traded entities, including price multiples; recent trends in our share price and those of competitors; estimates of our future earnings potential; and the level of interest rates.

Estimates of our future earnings potential, and that of the reporting units, involve considerable judgment, including management's view on future changes in market cycles, the anticipated result of the implementation of business strategies, competitive factors and assumptions concerning the retention of key employees. Adverse changes in the estimates and assumptions used to determine the fair value of the Group's reporting units may result in a goodwill impairment charge in the future.

During 2007 and 2006, no goodwill impairment charges were recorded. For further information on goodwill, refer to Note 19 – Goodwill in V – Consolidated financial statements – Credit Suisse Group.

#### Taxes

### Uncertainty of income tax positions

The Group has applied the guidance contained in FIN No. 48, “Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109” (FIN 48), to evaluate income tax positions.

Significant judgment is required in determining whether it is more likely than not that an income tax position will be sustained upon examination, including resolution of any related appeals or litigation processes, based on the technical merits of the position. Further judgment is then required to determine the amount of benefit eligible for recognition in the consolidated financial statements.

For further information on FIN 48, refer to Note 2 – Recently issued accounting standards and Note 26 – Tax in V – Consolidated financial statements – Credit Suisse Group.

### Deferred tax valuation allowances

Deferred tax assets and liabilities are recognized for the estimated future tax effects of operating loss carry-forwards and temporary differences between the carrying amounts of existing assets and liabilities and their respective tax bases at the dates of the consolidated balance sheets.

The realization of deferred tax assets on temporary differences is dependent upon the generation of taxable income during the periods in which those temporary differences become deductible. The realization of such deferred tax assets on net operating losses is dependent upon the generation of taxable income during the periods prior to their expiration, if applicable. Management periodically evaluates whether deferred tax assets can be realized. If management considers it more likely than not that all or a portion of a deferred tax asset will not be realized, a corresponding valuation allowance is established. In evaluating whether deferred tax assets can be realized, management considers projected future taxable income, the scheduled reversal of deferred tax liabilities and tax planning strategies.

This evaluation requires significant management judgment, primarily with respect to projected taxable income. The estimate of future taxable income can never be predicted with certainty. It is derived from budgets and strategic business plans but is dependent on numerous factors, some of which are beyond management’s control. Substantial variance of actual results from estimated future taxable profits, or changes in our estimate of future taxable profits, could lead to changes in deferred tax assets being realizable, or considered realizable, and would require a corresponding adjustment to the valuation allowance.

As of December 31, 2007 and 2006, we had deferred tax assets resulting from temporary differences and from net operating losses that could reduce taxable income in future periods. The consolidated balance sheets as of December 31, 2007 and 2006, included gross deferred tax assets of CHF 7.7 billion and CHF 6.3 billion, respectively, and gross deferred tax liabilities of CHF 1.3 billion and CHF 1.1 billion, respectively. The increase from 2006 to 2007 was primarily due to the increase in deferred tax assets on net operating losses. Due to uncertainty concerning our ability to generate the necessary amount and mix of taxable income in future periods, a valuation allowance was recorded against deferred tax assets in the amount of CHF 1.4 billion and CHF 0.7 billion as of December 31, 2007 and 2006, respectively, which related primarily to deferred tax assets on net operating loss carry-forwards and loans.

For further information on deferred tax assets, refer to Note 26 – Tax in V – Consolidated financial statements – Credit Suisse Group.

### Pension plans

## The Group

The Group covers pension requirements, in both Swiss and non-Swiss locations, through various defined benefit pension plans and defined contribution pension plans.

Our funding policy with respect to the non-Swiss pension plans is consistent with local government and tax requirements. In certain non-Swiss locations, the amount of our contribution to defined contribution pension plans is linked to the return on equity of the respective segments and, as a result, the amount of our contribution may differ materially from year to year.

The calculation of the expense and liability associated with the defined benefit pension plans requires an extensive use of assumptions, which include the discount rate, expected return on plan assets and rate of future compensation increases as determined by us. Management determines these assumptions based upon currently available market and industry data and historical performance of the plans and their assets. Management also consults with an independent actuarial firm to assist in selecting appropriate assumptions and valuing its related liabilities. The actuarial assumptions used by us may differ materially from actual results due to changing market and economic conditions, higher or lower withdrawal rates or longer or shorter life spans of the participants. Any such differences could have a significant impact on the amount of pension expense recorded in future years.

Following the implementation of SFAS No. 158, ‘‘Employers’ Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements No. 87, 88, 106, and 132(R)’’ (SFAS 158), the funded status of our defined benefit pension and other post-retirement defined benefit plans are recorded in the consolidated balance sheets. The actuarial gains and losses, prior service costs and net transition assets or obligations are recognized in equity as a component of accumulated other comprehensive income/(loss) (AOCI).

The projected benefit obligations (PBO) of our total defined benefit pension plans include an amount related to future salary increases of CHF 1,296 million. The accumulated benefit obligation (ABO) is defined as the PBO less the amount related to future salary increases. The difference between the fair value of plan assets and the ABO was an overfunding of CHF 1,601 million for 2007.

We are required to estimate the expected return on plan assets, which is then used to compute pension cost recorded in the consolidated statements of income. Estimating future returns on plan assets is particularly subjective, as the estimate requires an assessment of possible future market returns based on the plan asset mix and observed historical returns. In calculating pension expense and in determining the expected rate of return, we use the market-related value of assets.

The expected weighted-average rate of return on plan assets as of September 30, 2007 and September 30, 2006, was 5% for the Swiss plans and 7.2% for the international plans. For the year ended December 31, 2007, if the expected rate of return had been increased 1%, net pension expense for the Swiss plans would have decreased CHF 115 million and net pension expense for the international plans would have decreased CHF 22 million.

The discount rate used in determining the benefit obligation is based either upon high-quality corporate bond rates or government bond rates plus a premium in order to approximate high-quality corporate bond rates. In estimating the discount rate, we take into consideration the relationship between the corporate bonds and the timing and amount of the future cash outflows of its benefit payments. The average discount rate used for Swiss plans increased 0.7% from 3.3% as of September 30, 2006, to 4.0% as of September 30, 2007, due mainly to an increase in Swiss bond market rates. The average discount rate used for international plans increased 0.7% from 5.2% as of September 30, 2006, to 5.9% as of September 30, 2007, due mainly to an increase in bond market rates in the EU, the UK and the US. The discount rate affects both the pension expense and the PBO. For the year ended December 31, 2007, a 1% decline in

the discount rate for the Swiss plans would have resulted in an increase in the PBO of CHF 1,700 million and an increase in pension expense of CHF 141 million, and a 1% increase in the discount rate would have resulted in a decrease in the PBO of CHF 1,357 million and a decrease in the pension expense of CHF 35 million. A 1% decline in the discount rate for the international plans would have resulted in an increase in the PBO of CHF 679 million and an increase in pension expense of CHF 70 million, and a 1% increase in the discount rate would have resulted in a decrease in the PBO of CHF 498 million and a decrease in the pension expense of CHF 56 million.

Recognized actuarial losses are amortized over the average remaining service period of active employees expected to receive benefits under the plan, which is approximately 10 years for the Swiss plans and 7 to 25 years for the international plans. The expense associated with the amortization of net actuarial losses for the years ended December 31, 2007, 2006 and 2005 was CHF 122 million, CHF 121 million and CHF 48 million, respectively. The amortization of recognized actuarial losses for the year ending December 31, 2008, which is assessed at the beginning of the plan year, is expected to be CHF 27 million, net of tax. The amount by which the actual return on plan assets differs from our estimate of the expected return on those assets further impacts the amount of net recognized actuarial losses, resulting in a higher or lower amount of amortization expense in periods after 2008.

For further information on our pension benefits, refer to Note 29 - Pension and other post-retirement benefits in V – Consolidated financial statements – Credit Suisse Group.

#### The Bank

The Bank covers pension requirements for its employees in Switzerland through participation in a defined benefit pension plan sponsored by Credit Suisse Group. Various legal entities within the Group participate in the plan, and the plan is set up as an independent trust domiciled in Zurich. Credit Suisse Group accounts for the plan as a single employer defined benefit pension plan and uses the projected unit credit actuarial method to determine the net periodic pension expense, PBO, ABO and the related amounts recognized in the consolidated balance sheets. Following the implementation of SFAS 158, the funded status of the plan is recorded in the consolidated balance sheets. The previously unrecognized actuarial gains and losses and prior service costs are recognized in equity as a component of AOCI.

The Bank accounts for the Group plan on a defined contribution basis whereby it only recognizes the amounts required to be contributed to the plan during the period as net periodic pension expense and only recognizes a liability for any contributions due and unpaid. No other expense or balance sheet amounts related to the plan are recognized by the Bank.

The Bank covers pension requirements in non-Swiss, or international, locations through the participation in various pension plans, which are accounted for as single-employer defined benefit pension plans or defined contribution pension plans.

As of the measurement date of September 30, 2007, if the Bank had accounted for the Group plan as a defined benefit plan, the expected long-term rate of return on plan assets would have been 5.0%. As of the measurement date of September 30, 2007, the weighted-average expected long-term rate of return on plan assets for the international single-employer defined benefit pension plans was 7.3%.

For additional information on how the assumptions are determined, refer to The Group.

The discount rate used in determining the benefit obligation is based either upon high-quality corporate bond rates or government bond rates plus a premium in order to approximate high-quality corporate bond rates. As of the measurement date of September 30, 2007, if the Bank had accounted for the Group plan as a defined benefit plan, the discount rate used in the measurement of the benefit obligation and net periodic pension cost would have been 4.0%

and 3.3%, respectively. As of the measurement date of September 30, 2007, the weighted average discount rates used in the measurement of the benefit obligation and the net periodic pension costs for the international single-employer defined benefit pension plans were 5.9% and 5.2%, respectively. A 1% decline in the discount rate for the international single-employer plans would have resulted in an increase in PBO of CHF 670 million and an increase in pension expense of CHF 68 million, and a 1% increase in the discount rate would have resulted in a decrease in PBO of CHF 492 million and a decrease in pension expense by CHF 54 million.

The Bank does not recognize any amortization of actuarial losses and prior service cost for the Group pension plan. Actuarial losses and prior service cost related to the international single-employer defined benefit pension plans are amortized over the average remaining service period of active employees expected to receive benefits under the plan. The expense associated with the amortization of unrecognized net actuarial losses and prior service cost for the years ended December 31, 2007, 2006 and 2005 was CHF 76 million, CHF 72 million and CHF 49 million, respectively. The amortization of recognized actuarial losses for the year ending December 31, 2008, which is assessed at the beginning of the plan year, is expected to be CHF 25 million, net of tax.

For further information with respect to the Bank's pension benefits associated with the Credit Suisse Group plan and international single-employer defined benefit and defined contribution pension plans, refer to Note 27 – Pension and other post-retirement benefits in VII – Consolidated financial statements – Credit Suisse (Bank).

### III – Balance sheet, Off-balance sheet, Treasury and Risk

Balance sheet, off-balance sheet and other contractual obligations

Treasury management

Risk management

Balance sheet, off-balance sheet and other contractual obligations

Most of our transactions are recorded on our balance sheet, however we also enter into a number of transactions that may give rise to both on- and off-balance sheet exposure. These transactions include derivative transactions, off-balance sheet arrangements and certain contractual obligations.

We enter into derivative contracts in the normal course of business for market making, positioning and arbitrage purposes, as well as for our own risk management needs, including mitigation of interest rate, foreign currency and credit risk.

We enter into off-balance sheet arrangements in the ordinary course of business. Off-balance sheet arrangements are transactions or other contractual arrangements with, or for the benefit of, an entity that is not consolidated. These transactions include guarantees and similar arrangements, retained or contingent interests in assets transferred to an unconsolidated entity, and obligations and liabilities (including contingent obligations and liabilities) under variable interests in unconsolidated entities that provide financing, liquidity, market risk or credit risk support.

The increase in our balance sheet in 2007 reflected the continued growth of our business and was impacted by the adoption of the fair value option in accordance with SFAS 159. Total assets were CHF 1,360.7 billion as of the end of 2007, up from CHF 1,256.0 billion as of the end of 2006, driven primarily by increases in Investment Banking assets.

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Trading assets increased CHF 81.3 billion, reflecting an increase of CHF 45.6 billion in equity securities and CHF 40.3 billion in derivative instruments, partly offset by a decrease of CHF 5.4 billion in debt securities. Net loans increased CHF 32.4 billion, reflecting business and market developments in Investment Banking as well as business growth in Private Banking. Central bank funds sold, securities purchased under resale agreements and securities borrowing transactions decreased CHF 22.3 billion, mainly driven by a decline in business activity.

Total liabilities were CHF 1,317.5 billion as of the end of 2007, up from CHF 1,212.4 billion as of the end of 2006. Customer deposits increased CHF 44.6 billion, mainly driven by increased time deposits. Trading liabilities increased CHF 3.4 billion, mainly due to an increase of CHF 20.5 billion in derivative instruments, partly offset by a decrease of CHF 17.1 billion in short positions.

Balance sheet summary

	2007	end of 2006	% change 07 / 06
Assets (CHF million)			
Central bank funds sold, securities purchased under resale agreements and securities borrowing transactions	296,709	319,048	(7)
Trading assets	532,083	450,780	18
Net loans	240,534	208,127	16
All other assets	291,354	278,001	5
<b>Total assets</b>	<b>1,360,680</b>	<b>1,255,956</b>	<b>8</b>
Liabilities and shareholders' equity (CHF million)			
Due to banks	90,864	97,514	(7)
Customer deposits	335,505	290,864	15
Central bank funds purchased, securities sold under repurchase agreements and securities lending transactions	300,381	288,444	4
Trading liabilities	201,809	198,422	2
Long-term debt	160,157	147,832	8
All other liabilities	228,765	189,294	21
<b>Total liabilities</b>	<b>1,317,481</b>	<b>1,212,370</b>	<b>9</b>
<b>Total shareholders' equity</b>	<b>43,199</b>	<b>43,586</b>	<b>(1)</b>
<b>Total liabilities and shareholders' equity</b>	<b>1,360,680</b>	<b>1,255,956</b>	<b>8</b>

Impact on results of the events in the mortgage and credit markets

Our results in 2007 reflected the turmoil in the mortgage and credit markets, which emerged from the dislocation of the US subprime mortgage market and subsequently spread to other markets and asset classes. The impact was recorded primarily in Investment Banking and Asset Management.

Investment Banking results included net valuation reductions in leveraged finance and structured products of CHF 3,187 million in 2007, including valuation reductions from the revaluing of certain ABS positions in our CDO trading business. Asset Management recorded valuation reductions of CHF 920 million in 2007 on securities purchased from our money market funds in order to address liquidity concerns caused by the US market's extreme conditions, with the intent of eliminating SIV, ABS CDO and US subprime exposures within those funds. We had no legal obligation to purchase these securities from our money market funds.

For further information relating to the impact on Investment Banking and Asset Management results, refer to II – Operating and financial review – Investment Banking and – Asset Management.

Credit Suisse continues to have exposure to markets and instruments impacted by the dislocation and our future results are dependent upon how market conditions evolve and when liquidity re-enters the market. As a result, the fair value of these instruments may deteriorate further and be subject to further valuation reductions.

#### Leveraged finance business

Our leveraged finance business provides capital raising and advisory services and core leveraged credit products such as bank loans, bridge loans and mezzanine and high-yield debt to corporate and financial sponsor-backed companies. Leveraged finance underwriting activity results in exposures to borrowers that are typically non-investment grade. Financing is usually provided in the form of loans or high-yield bonds that are placed, or intended to be placed, in the capital markets. As a result of the concentration of business with non-investment grade borrowers, this business may be exposed to greater risk than the overall market for loans and bonds. Higher returns are required to compensate underwriters and investors for any increased risks. Leveraged finance is commonly employed to achieve a specific objective, for example to make an acquisition, to complete a buy-out or to repurchase shares.

Leveraged finance risk exposure takes the form of both funded and unfunded commitments. From the time a commitment is made to a client to extend a leveraged loan, to the time the loan is closed and funded, an unfunded commitment exists. We typically endeavor to distribute the loan prior to the closing and funding of the loan. Once a loan has closed, whatever portion we continue to hold is a funded commitment.

Our unfunded non-investment grade loan commitments (both leveraged loan and bridge) were CHF 25.3 billion (USD 22.4 billion) as of the end of 2007. Our funded non-investment grade loans (both leveraged loan and bridge) were CHF 10.7 billion (USD 9.5 billion) as of the end of 2007. The majority of these funded and unfunded loan exposures are to large cap issuers with historically stable cash flows and substantial assets.

#### CMBS business

CMBS are bonds backed by a pool of mortgage loans on commercial real estate properties. Cash flows generated by the underlying pool of commercial mortgages are the primary source of repayment for the principal and interest on the bonds. Various types of income-producing properties serve as collateral for the commercial mortgages, including multi-family properties, hotels, health-care facilities, office and industrial buildings and retail properties. The collateral is typically sold to a special purpose entity (SPE) which then issues CMBS.

A typical deal will include the issuance of multiple classes of bonds. Principal payments are generally made to the bond classes on a sequential basis, beginning with the class with the highest priority and ending with the class with the lowest priority. The credit ratings on the bond classes will vary based on payment priority and can range from AAA to non-rated. Most CMBS are issued by private entities and, as a result, the credit quality of the underlying commercial mortgages will have a direct bearing on the performance of the bonds.

We have risk exposure to the underlying commercial loans from the time we make the loans until they are packaged as CMBS and distributed. We also have exposure that arises from any securities that we retain.

Our CMBS origination gross exposure was CHF 25.9 billion (USD 22.9 billion) as of the end of 2007. The vast majority of these loans are secured by historically stable, high-quality, income-producing real estate to a diverse range of borrowers in the US, Europe and Asia.

#### RMBS business

RMBS are bonds backed by a pool of mortgage loans on residential real estate properties. Cash flows generated by the underlying pool of residential mortgage loans are the primary source of repayment for the principal and interest on the bonds. The residential mortgage loans included in these pools will vary based on the credit characteristics of the related obligors – ranging from prime loans to subprime loans – and the related lien priority – either first liens or second liens. Various types of residential properties collateralize the related residential mortgages, including single family properties, two-to-four family properties, low and high rise condominiums, cooperative housing units and planned unit developments. Like CMBS, the collateral backing RMBS is typically sold to an SPE which then issues the RMBS. Typical RMBS transactions will include bonds with varying payment priorities and various methods of allocating any losses incurred on the underlying residential mortgages. The ratings associated with an RMBS transaction can range from AAA to non-rated. RMBS transactions include both non-agency and agency business.

Our US subprime mortgage-related trading positions consist of mortgage-related exposures arising from investments in subprime loans, from ABS that, in whole or in significant part, are backed by subprime mortgage loans and from derivatives referencing subprime mortgages or subprime RMBS.

We define a loan as subprime with reference to the creditworthiness of the borrower. A borrower's credit history is reflected in a credit report and routinely converted into a numerical credit score often referred to as a Fair Isaac Corporation (FICO) score. Generally, a loan made to a borrower with a low FICO or other credit score has historically been considered subprime. Loans to borrowers with higher FICO scores may be subprime if the borrower has other high-risk factors including: (i) the number and type of delinquencies reported on mortgage trade lines in the immediately preceding two-year period; (ii) the number and type of bankruptcies, if any, filed by or against the borrower; (iii) the time that has elapsed since the discharge or dismissal of such bankruptcies; (iv) the number of foreclosures, if any, filed against the borrower; and (v) the number and type of open collections, judgments and/or charged-off accounts related to the borrower. We consider RMBS subprime if a significant portion of the underlying assets are subprime loans.

We have risk exposure to residential loans, including subprime loans, from the time we make or acquire the loans until they are packaged as RMBS and distributed. In addition, we have exposure to residential loans, including subprime loans, from the time we purchase such loans under master repurchase warehouse financing agreements until they are resold under such agreements. We also have exposure that arises from RMBS retained interests.

The RMBS business had net US subprime exposure of CHF 1.6 billion and other net RMBS non-agency exposure of CHF 7.1 billion as of the end of 2007. The CDO business is managed as a trading book on a net basis, and the related gross long and short positions are monitored as part of our risk management activities and price testing procedures. We are not currently originating significant levels of subprime loans.

#### CDO trading business

We purchase interests in RMBS and CDOs and enter into derivative contracts with ABS CDOs and other counterparties. CDOs provide credit risk exposure to a portfolio of ABS (cash CDOs) or a reference portfolio of



securities (synthetic CDOs) through, for example, credit default swaps. These portfolios consist primarily of RMBS. The CDOs to which we have exposure have been structured and underwritten by third parties and by us. In addition, we have structured and underwritten CDOs in the past for which we received structuring and/or distribution fees, and, in some cases, we have retained interests in such CDOs.

Our cash CDO business includes warehouse financing of a portfolio of assets selected by clients for packaging and distribution as CDOs, where we sell the warehoused assets to the CDO vehicle for cash raised in the CDO issuance.

Our primary CDO US subprime exposure is to bonds with ratings of AAA or AA. In synthetic CDOs, we may be required under credit default swaps to make payments in the event that securities in the referenced portfolios default or experience other credit events such as rating agency downgrades. A characterization of credit default swaps as “super senior” is derived from the seniority in the capital structure of the synthetic CDO. The dislocation in the mortgage and credit markets has resulted in declines in the value of the tranches subordinated to these super senior tranches, including CDOs that were highly rated at issuance. Based on current market assumptions, these super senior tranches are now exposed to a greater portion of the expected losses of the CDO vehicle than they were at origination.

The CDO trading business had net US subprime exposure of CHF 1.6 billion as of the end of 2007, reflecting the revaluing of certain ABS positions. The CDO business is managed as a trading book on a net basis, and the related gross long and short positions are monitored as part of our risk management activities and price testing procedures. We are not currently originating significant levels of subprime CDOs.

#### Structured Investment Vehicles

SIVs are unconsolidated entities that issue various capital notes and debt instruments to fund the purchase of assets. We do not sponsor or serve as asset manager to any SIVs. However, Asset Management does serve as investment advisor to certain money market funds that had investments in securities issued by SIVs. In 2007, Asset Management purchased approximately CHF 5.3 billion of such securities from our money market funds at amortized cost, which resulted in valuation reductions of CHF 461 million. The fair value of purchased securities issued by SIVs still held as of December 31, 2007 was CHF 2.5 billion and these securities are recorded in trading assets in the consolidated balance sheets. As of December 31, 2007, there were no material SIV positions in our money market funds.

#### Hedging

As part of our overall risk management to reduce our exposures from these businesses, we hold a portfolio of hedges, including single name hedges and index hedges in non-investment grade, cross-over credit and mortgage indices. Hedges are impacted by market movements, similar to other trading securities, and may result in gains or losses on the hedges which offset losses or gains on the portfolios they were designed to hedge.

#### Involvement with Special Purpose Entities

In the normal course of business, we enter into transactions with, and make use of, SPEs. SPEs typically qualify either as qualified special purpose entities (QSPE) according to SFAS No. 140, “Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities” (SFAS 140) or VIEs according to FIN 46(R). At each balance sheet date, QSPEs and VIEs are reviewed for events that may trigger reassessment of the entities’ classification.

The majority of our securitization activities involve mortgages and mortgage-related securities and are predominantly transacted using QSPEs. In order to qualify as a QSPE, the permitted activities of the SPE must be limited to passively holding financial assets and distributing cash flows to investors based on pre-set terms. In accordance with SFAS 140,

entities that qualify as QSPEs are not consolidated at inception and the risk of subsequent consolidation is minimal.

Securitization transactions are assessed in accordance with SFAS 140 for appropriate treatment of the assets transferred by us. Our investing or financing needs, or those of our clients, determine the structure of each transaction, which in turn determines whether sales accounting and subsequent derecognition of the transferred assets under SFAS 140 applies. Certain transactions may be structured to include derivatives or other provisions that prevent sales accounting and related derecognition of the assets from consolidated balance sheets.

As a normal part of our business, we engage in various transactions that include entities which are considered VIEs and are broadly grouped into three primary categories: CDOs, CP conduits and financial intermediation. VIEs are entities which typically either lack sufficient equity to finance their activities without additional subordinated financial support or are structured such that the holders of the voting rights do not substantively participate in the gains and losses of the entity. Such entities are required to be assessed for consolidation under FIN 46(R), which requires that the primary beneficiary consolidate the VIE. The primary beneficiary is the party that will absorb the majority of expected losses, receive the majority of the expected residual returns, or both. We consolidate all VIEs for which we are the primary beneficiary. VIEs may be sponsored by us, unrelated third parties or clients. At each balance sheet date, VIEs are reviewed for events that may trigger reassessment of the entities' classification and/or consolidation. Application of the accounting requirements for consolidation of VIEs may require the exercise of significant management judgment.

Transactions with VIEs are generally executed to facilitate securitization activities or to meet specific client needs, such as providing liquidity or investing opportunities, and, as part of these activities, we may hold interests in the VIEs. Securitization-related transactions with VIEs involve selling or purchasing assets and entering into related derivatives with those VIEs, providing liquidity, credit or other support. Other transactions with VIEs include derivative transactions in our capacity as the prime broker for entities qualifying as VIEs. We also enter into lending arrangements with VIEs for the purpose of financing client projects or the acquisition of assets. Further, we are involved with VIEs which were formed for the purpose of offering alternative investment solutions to clients. Such VIEs relate primarily to private equity investments, fund-linked vehicles or funds of funds, where we act as structurer, manager, distributor, broker, market maker or liquidity provider. The economic risks associated with VIE exposures held by us, together with all relevant risk mitigation initiatives, are included in our risk management framework.

For additional information and disclosure of our maximum exposure to loss, refer to Note 32 – Transfers and servicing of financial assets in V – Consolidated financial statements – Credit Suisse Group.

We have raised hybrid tier 1 capital through the issuance by SPEs of trust preferred securities that purchase subordinated debt securities issued by us. These SPEs have no assets or operations unrelated to the issuance, administration and repayment of the trust preferred securities and are not consolidated by us under FIN 46(R).

## Derivatives

We enter into derivative contracts in the normal course of business for market-making, positioning and arbitrage purposes, as well as for our own risk management needs, including mitigation of interest rate, foreign currency and credit risk.

Derivatives are generally either privately negotiated OTC contracts or standard contracts transacted through regulated exchanges. The most frequently used freestanding derivative products include interest rate, cross-currency and credit default swaps, interest rate and foreign currency options, foreign exchange forward contracts and foreign currency and interest rate futures.

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The replacement values of derivative financial instruments correspond to the fair values at the dates of the consolidated balance sheets and are those which arise from transactions for the account of customers and for our own account. Positive replacement values constitute a receivable. Negative replacement values constitute a liability. The fair value of a derivative is the amount for which that derivative could be exchanged between knowledgeable, willing parties in an arm's-length transaction. Fair value does not indicate future gains or losses, but rather the unrealized gains and losses from marking to market all derivatives at a particular point in time. The fair values of derivatives are determined using various methodologies, including quoted market prices, where available, prevailing market rates for instruments with similar characteristics and maturities, net present value analysis or other pricing models, as appropriate.

The credit risk on derivative receivables is reduced by the use of legally enforceable netting agreements and collateral agreements. Netting agreements allow us to net the effect of derivative assets and liabilities when transacted with the same counterparty, when those netting agreements are legally enforceable and there is an intent to settle net with the counterparty. Replacement values are disclosed net of such agreements in the consolidated balance sheets. Collateral agreements are entered into with certain counterparties based upon the nature of the counterparty and/or the transaction and require the placement of cash or securities with us. Collateral received is only recognized in the consolidated balance sheets to the extent that the counterparty has defaulted in its obligation to us and is no longer entitled to have the collateral returned.

Trading and hedging of derivative instruments - Group

end of 2007	Trading			Hedging		
	Notional amount	Positive replacement value	Negative replacement value	Notional amount	Positive replacement value	Negative replacement value
Derivative instruments (CHF billion)						
Forwards and forward rate agreements	4,369.4	4.5	4.5	0.0	0.0	0.0
Swaps	18,767.7	203.5	197.9	40.1	0.9	0.1
Options bought and sold (OTC)	2,824.5	27.9	30.1	0.0	0.0	0.0
Futures	1,585.8	0.0	0.0	0.0	0.0	0.0
Options bought and sold (traded)	3,383.9	0.3	0.2	0.0	0.0	0.0
<b>Interest rate products</b>	<b>30,931.3</b>	<b>236.2</b>	<b>232.7</b>	<b>40.1</b>	<b>0.9</b>	<b>0.1</b>
Forwards	1,559.9	17.2	17.2	39.7	0.2	0.0
Swaps	810.7	30.2	23.1	0.0	0.0	0.0
Options bought and sold (OTC)	860.4	13.4	14.7	0.0	0.0	0.0
Futures	19.4	0.0	0.0	0.0	0.0	0.0
Options bought and sold (traded)	24.8	0.0	0.2	0.0	0.0	0.0
<b>Foreign exchange products</b>	<b>3,275.2</b>	<b>60.8</b>	<b>55.2</b>	<b>39.7</b>	<b>0.2</b>	<b>0.0</b>
Forwards	9.5	1.4	2.9	0.0	0.0	0.0
Swaps	1.4	0.0	0.0	0.0	0.0	0.0
Options bought and sold (OTC)	19.0	1.0	0.9	0.0	0.0	0.0
Futures	0.7	0.0	0.0	0.0	0.0	0.0
<b>Precious metals products</b>	<b>30.6</b>	<b>2.4</b>	<b>3.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

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Forwards	22.9	5.1	0.0	0.0	0.0	0.0
Swaps	315.9	8.0	8.4	0.0	0.0	0.0
Options bought and sold (OTC)	516.6	31.5	34.0	0.0	0.0	0.0
Futures	101.5	0.1	0.0	0.0	0.0	0.0
Options bought and sold (traded)	567.6	2.3	2.2	0.0	0.0	0.0
<b>Equity/index-related products</b>	<b>1,524.5</b>	<b>47.0</b>	<b>44.6</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Credit derivatives</b>	<b>3,760.1</b>	<b>80.8</b>	<b>72.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Forwards	44.6	1.2	1.1	0.0	0.0	0.0
Swaps	270.8	9.6	10.0	0.0	0.0	0.0
Options bought and sold (OTC)	226.1	5.4	4.6	0.0	0.0	0.0
Futures	136.8	0.0	0.0	0.0	0.0	0.0
Options bought and sold (traded)	33.3	1.3	1.1	0.0	0.0	0.0
<b>Other products</b>	<b>711.6</b>	<b>17.5</b>	<b>16.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total derivative instruments</b>	<b>40,233.3</b>	<b>444.7</b>	<b>425.3</b>	<b>79.8</b>	<b>1.1</b>	<b>0.1</b>

The notional amount for derivative instruments (trading and hedging) was CHF 40,313.1 billion and CHF 29,167.4 billion as of December 31, 2007 and 2006, respectively.

end of	2007		2006	
	Positive re- placement value	Negative re- placement value	Positive re- placement value	Negative re- placement value
Derivatives (CHF billion)				
Replacement values (trading and hedging) before netting	445.8	425.4	270.4	270.1
Replacement values (trading and hedging) after netting	99.5	79.1	60.3	59.9

The following tables summarize the Bank's derivatives exposure. The use of trading and hedging derivatives by the Bank is substantially the same as the Group.

Trading and hedging of derivative instruments - Bank

end of 2007	Notional amount	Trading		Hedging	
		Positive replacement value	Negative replacement value	Positive replacement value	Negative replacement value
Derivative instruments (CHF billion)					
Interest rate products	30,933.3	236.4	232.7	38.3	0.8
Foreign exchange products	3,251.9	59.8	55.3	39.7	0.2

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Precious metals products	29.9	2.4	3.8	0.0	0.0	0.0
Equity/index-related products	1,514.6	46.9	43.7	0.0	0.0	0.0
Credit derivatives	3,760.1	80.8	72.2	0.0	0.0	0.0
Other products	711.5	17.5	16.8	0.0	0.0	0.0
<b>Total derivative instruments</b>	<b>40,201.3</b>	<b>443.8</b>	<b>424.5</b>	<b>78.0</b>	<b>1.0</b>	<b>0.1</b>

The notional amount for derivative instruments (trading and hedging) was CHF 40,279.3 billion and CHF 29,149.2 billion as of December 31, 2007 and 2006, respectively.

end of	2007		2006	
	Positive re- placement value	Negative re- placement value	Positive re- placement value	Negative re- placement value
Derivatives (CHF billion)				
Replacement values (trading and hedging) before netting	444.8	424.6	269.5	269.5
Replacement values (trading and hedging) after netting	98.2	78.0	59.2	59.2

#### Freestanding derivative instruments

A description of the key features of freestanding derivative instruments and the key objectives of holding or issuing these instruments is set out below.

#### Swaps

Our swap agreements consist primarily of interest rate, equity and credit default swaps. We enter into swap agreements for trading and risk management purposes. Interest rate swaps are contractual agreements to exchange interest rate payments based on agreed upon notional amounts and maturities. Equity swaps are contractual agreements to receive the appreciation or depreciation in value based on a specific strike price on an equity instrument in exchange for paying another rate, which is usually based on an index or interest rate movements. Credit default swaps are contractual agreements in which the buyer of the swap pays a periodic fee in return for a contingent payment by the seller of the swap following a credit event of a reference entity. A credit event is commonly defined as bankruptcy, insolvency, receivership, material adverse restructuring of debt or failure to meet payment obligations when due.

#### Options

We write option contracts specifically designed to meet the needs of customers and for trading purposes. These written options do not expose us to the credit risk of the customer because we, not our counterparty, are obligated to perform. At the beginning of the contract period, we receive a cash premium. During the contract period, we bear the risk of unfavorable changes in the value of the financial instruments underlying the options. To manage this market risk, we purchase or sell cash or derivative financial instruments on a proprietary basis. Such purchases and sales may include debt and equity securities, forward and futures contracts, swaps and options.

We also purchase options to meet customer needs, for trading purposes and for hedging purposes. For purchased options, we obtain the right to buy or sell the underlying instrument at a fixed price on or before a specified date.

During the contract period, our risk is limited to the premium paid. The underlying instruments for these options typically include fixed income and equity securities, foreign currencies and interest rate instruments or indices. Counterparties to these option contracts are regularly reviewed in order to assess creditworthiness.

#### Forwards and futures

We enter into forward purchase and sale contracts for mortgage-backed securities, foreign currencies and commitments to buy or sell commercial and residential mortgages. In addition, we enter into futures contracts on equity-based indices and other financial instruments, as well as options on futures contracts. These contracts are typically entered into to meet the needs of customers, for trading purposes and for hedging purposes.

Forward contracts expose us to the credit risk of the counterparty. To mitigate this credit risk, we limit transactions with specific counterparties, regularly review credit limits and adhere to internally established credit extension policies.

For futures contracts and options on futures contracts, the change in the market value is settled with a clearing broker in cash each day. As a result, the credit risk with the clearing broker is limited to the net positive change in the market value for a single day.

#### Risk management

We use derivatives to meet our own risk management needs, including mitigation of interest rate, foreign currency and credit risk. For additional information and a description of our hedging activities, refer to Note 30 – Derivatives and hedging activities in V – Consolidated financial statements – Credit Suisse Group.

#### Over-the-counter derivatives

Our positions in derivatives include both OTC and exchange-traded derivatives. OTC derivatives include forwards, swaps and options on foreign exchange, interest rates, equity securities and credit instruments.

#### Exposure with respect to OTC derivative receivables by maturity

	Group				Bank			
	Less than 1 year	1 to 5 years	More than 5 years	Positive replacement value	Less than 1 year	1 to 5 years	More than 5 years	Positive replacement value
end of 2007, due within								
Derivative instruments, net positive replacement value (CHF billion)								
Interest rate products	22.3	76.3	138.2	236.8	22.3	76.3	138.3	236.9
Foreign exchange products	33.5	17.3	10.2	61.0	33.2	16.9	9.9	60.0
Precious metals products	1.4	0.9	0.1	2.4	1.4	0.9	0.1	2.4
Equity/index-related products	19.6	21.2	3.8	44.6	19.6	21.2	3.8	44.6
Credit derivatives	0.8	39.6	40.4	80.8	0.8	39.6	40.4	80.8
Other products	8.6	7.4	0.2	16.2	8.6	7.4	0.2	16.2
<b>Total derivative instruments</b>	<b>86.2</b>	<b>162.7</b>	<b>192.9</b>	<b>441.8</b>	<b>85.9</b>	<b>162.3</b>	<b>192.7</b>	<b>440.9</b>
Netting agreements <sup>1</sup>				(346.3)				(346.6)
				<b>95.5</b>				<b>94.3</b>

**Total derivative instruments, net positive replacement value**

1 Taking into account legally enforceable netting agreements.

Exposure with respect to OTC derivatives by counterparty credit rating

end of 2007	Group	Bank
Net positive replacement value (CHF billion)		
AAA	12.5	12.4
AA	42.8	42.1
A	21.1	21.1
BBB	9.4	9.2
BB or lower	9.7	9.5
<b>Total derivative instruments, net positive replacement value</b>	<b>95.5</b>	<b>94.3</b>

The credit ratings displayed in the table are determined by external rating agencies or by equivalent ratings used by our internal credit department. For further information on derivatives and hedging activities, refer to Note 30 – Derivatives and hedging activities in V – Consolidated financial statements – Credit Suisse Group.

## Guarantees

In the ordinary course of business, guarantees and indemnifications are provided that contingently obligate Credit Suisse to make payments to the guaranteed or indemnified party based on changes in an asset, liability or equity security of the guaranteed or indemnified party. We may be contingently obligated to make payments to a guaranteed party based on another entity's failure to perform, or we may have an indirect guarantee of the indebtedness of others. Guarantees provided include customary indemnifications to purchasers in connection with the sale of assets or businesses; to investors in private equity funds sponsored by the Group regarding potential obligations of its employees to return amounts previously paid as carried interest; to investors in Group securities and other arrangements to provide "gross up" payments if there is a withholding or deduction because of a tax assessment or other governmental charge; and to counterparties in connection with securities lending arrangements.

In connection with the sale of assets or businesses, we sometimes provide the acquirer with certain indemnification provisions. These indemnification provisions vary by counterparty in scope and duration and depend upon the type of assets or businesses sold. These indemnification provisions generally shift the potential risk of certain unquantifiable and unknowable loss contingencies (for example, relating to litigation, tax and intellectual property matters). We closely monitor all such contractual agreements to ensure that indemnification provisions are adequately provided for in our consolidated financial statements.

FIN No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" (FIN 45), requires disclosure of our maximum potential payment obligations under certain guarantees to the extent that it is possible to estimate them and requires recognition of a liability for the fair value of obligations undertaken for guarantees issued or amended after December 31, 2002. For disclosure of our estimable maximum payment obligations under certain guarantees and related information, refer to Note 31 – Guarantees and commitments in V – Consolidated financial statements – Credit Suisse Group.

## Contractual obligations and other commercial commitments

In connection with our operating activities, we enter into certain contractual obligations and commitments to fund certain assets. Total obligations increased CHF 12.1 billion in 2007 to CHF 168.7 billion, primarily reflecting an increase in long-term debt obligations of CHF 12.3 billion to CHF 160.2 billion. The increase in long-term debt reflected primarily the issuance of structured notes. For further information on long-term debt and the related interest commitments, refer to Note 24 – Long-term debt in V – Consolidated financial statements – Credit Suisse Group.

For further information on commitments, refer to Note 31 – Guarantees and commitments in V – Consolidated financial statements – Credit Suisse Group.

## Contractual obligations and other commercial commitments – Group

	Less than 1 year	1 to 3 years	3 to 5 years	More than 5 years	Total
Payments due within					
Obligations (CHF million)					
Long-term debt obligations <sup>1</sup>	30,919	54,767	34,552	39,919	<b>160,157</b>
Capital lease obligations	6	12	21	186	<b>225</b>
Operating lease obligations	642	1,084	881	4,732	<b>7,339</b>
Purchase obligations	455	407	130	0	<b>992</b>
<b>Total obligations <sup>2</sup></b>	<b>32,022</b>	<b>56,270</b>	<b>35,584</b>	<b>44,837</b>	<b>168,713</b>

<sup>1</sup> For further information on long-term debt obligations, refer to Treasury management and Note 24 – Long-term debt in V – Consolidated financial statements – Credit Suisse Group. <sup>2</sup> Excludes total accrued benefit liability for pension and other post-retirement benefit plans of CHF 331 million as of December 31, 2007, recorded in other liabilities in the consolidated balance sheets, as the accrued liability does not represent expected liquidity needs. For further information on pension and other post-retirement benefits, refer to Note 29 – Pension and other post-retirement benefits in V – Consolidated financial statements – Credit Suisse Group.

end of	2007	2006
Short-term obligations (CHF million)		
Deposits	426,369	388,378
Short-term borrowings	19,390	21,556
Brokerage payables	55,808	33,185
Trading account liabilities	201,809	198,422
<b>Total short-term obligations</b>	<b>703,376</b>	<b>641,541</b>

## Contractual obligations and other commercial commitments – Bank

	Less than 1 year	1 to 3 years	3 to 5 years	More than 5 years	Total
Payments due within					



## Obligations (CHF million)

Long-term debt obligations <sup>1</sup>	29,851	52,011	37,893	37,527	<b>157,282</b>
Capital lease obligations	6	12	21	186	<b>225</b>
Operating lease obligations	629	1,072	872	4,592	<b>7,165</b>
Purchase obligations	451	403	130	0	<b>984</b>
<b>Total obligations</b>	<b>30,937</b>	<b>53,498</b>	<b>38,916</b>	<b>42,305</b>	<b>165,656</b>

<sup>1</sup> For further information on long-term debt obligations, refer to Treasury management and Note 22 – Long-term debt in VII – Consolidated financial statements – Credit Suisse (Bank).

end of	2007	2006
Short-term obligations (CHF million)		
Deposits	414,577	384,924
Short-term borrowings	14,398	16,287
Brokerage payables	55,823	33,196
Trading account liabilities	200,575	197,936
<b>Total short-term obligations</b>	<b>685,373</b>	<b>632,343</b>

## Treasury management

Funding, liquidity, capital and foreign exchange exposures are managed on a centralized basis through Global Treasury. Oversight of these activities is provided by the Capital Allocation and Risk Management Committee (CARMC), a committee that includes the CEOs of the Group and the divisions, the CFO, the CROs of the Group and the Bank, the COO and the Global Treasurer. It is CARMC's responsibility to review the capital situation, balance sheet development, current and prospective funding and foreign exchange exposure and to define and monitor adherence to internal Treasury risk limits.

## Liquidity and funding management

Following approval from the SFBC, we strengthened our funding and liquidity model by centralizing debt issuance and the funding of our subsidiaries. As a result, securities for funding and capital purposes are issued primarily by the Bank, our principal operating subsidiary and a US registrant. The consolidation of these functions was a logical step forward in view of the efforts to focus expertise and resources to maximize efficiency within the integrated bank organization. The Bank lends funds to its operating subsidiaries and affiliates on both a senior and subordinated basis, as needed, the latter typically to meet capital requirements, or as desired by management to support business initiatives.

## Funding sources and uses

Despite the liquidity squeeze in some credit and money markets during the second half of 2007, our liquidity and funding management and strong capital base helped us to maintain a comfortable liquidity profile. Our centralized funding provided for a controlled and flexible response to the volatile market conditions. Representatives from the secured and unsecured funding desks met on a daily basis to ensure optimal communication of market developments and served as a focal point for the management of all funding issues.

As a global bank, we have access to multiple markets worldwide and have major funding operations in Zurich, New York, London, Singapore and Tokyo. We use a wide range of products and currencies to ensure that our funding is efficient and well diversified across markets and investor types. Unsecured funding sources include private and corporate and retail banking client deposits, which have proved extremely stable even in stressed markets, long-term debt, certificates of deposit, bank deposits, fiduciary deposits, central bank deposits and other non-bank deposits. The chart below provides an overview of the distribution of our unsecured funding as of the end of 2007.

Global Treasury is responsible for the development and execution of our unsecured funding plan which reflects projected business growth, development of the balance sheet and future funding needs and maturity profiles. The funding plan incorporates short-term funding (mainly certificates of deposits and, to a lesser extent, CP) and senior and subordinated long-term debt. Substantially all of our unsecured senior debt is issued without financial covenants that would increase the cost of financing or accelerate the maturity, including adverse changes in our credit ratings, cash flows, results of operations or financial ratios.

For more information on the maturity profile of our long-term debt refer to Note 24 – Long-term debt in V – Consolidated financial statements – Credit Suisse Group.

A substantial part of our assets, principally trading inventories that support the institutional securities business, are liquid, consisting of securities inventories and collateralized receivables, which fluctuate depending on the levels of proprietary trading and customer business. We also maintain a portfolio of high-quality and very liquid assets readily available for additional funding needs. As of the end of 2007, our liquid assets included CHF 60 billion of securities and similar assets accepted by central banks. These liquid assets are managed to provide for emergency liquidity needs and are maintained at a level well beyond regulatory requirements. Collateralized receivables consist primarily of securities purchased under agreements to resell and securities borrowed, both of which are primarily secured by government and agency securities, and corporate debt and equity securities. In addition, we have significant receivables from customers and broker-dealers, which turn over frequently. We have historically been able to access significant liquidity through the secured lending markets, including through our broker-dealer subsidiaries. To meet client needs as a securities dealer, we may carry significant levels of trading inventories.

As part of our private and corporate and retail banking business, we provide residential and commercial mortgages and secured and unsecured advances to a wide range of borrowers, including individuals, small and medium-sized corporate entities and utilities in Switzerland, Swiss public entities and local and regional governments. These assets are generally in the form of fixed-term loans and loans callable on demand after a contractual notice period. These assets are well diversified by geography, customer type and instrument. Other assets include loans to corporate and other institutional clients, money market holdings and foreign exchange positions. As of the end of 2007, client deposits, a particularly stable source of funds, covered 125% of total loans outstanding.

Our other assets include less-liquid assets such as certain mortgage whole loans, distressed securities, high-yield debt securities, ABS and private equity and other long-term investments. These assets may be relatively illiquid at times, especially during periods of market stress. We generally fund a significant portion of less liquid assets with long-term debt and shareholders' equity.

We try to ensure that loans to subsidiaries and affiliates have maturities equal to or shorter than the maturities of our capital market borrowings.

## Liquidity and funding policy

Our liquidity and funding policy is designed to ensure that funding is available to meet all obligations in times of stress, whether caused by market events or issues specific to Credit Suisse. The targeted funding profile is designed to enable us to continue to pursue “business as usual” activities for an extended period of time without changing business plans during times of stress. The principal measure used to monitor our liquidity position is the “liquidity barometer,” which allows us to manage the time horizon over which the adjusted market value of unencumbered assets (including cash) exceeds the aggregate value of maturing unsecured liabilities plus a conservative forecast of anticipated contingent commitments. CARMC reviews the methodology and assumptions of the liquidity risk framework and determines the liquidity horizon to be maintained by Global Treasury in order to ensure that the liquidity profile is managed at a sufficient level such that, in the event that we are unable to access unsecured funding, we will have sufficient liquidity for a period of 120 days. We apply best practices in managing liquidity. There is no quantitative standard on liquidity management, stress assumptions and funding horizons, limiting the comparability among financial institutions.

Our liquidity risk parameters reflect various liquidity stress assumptions which are reviewed periodically and updated as needed.

The stress assumptions used to determine the conservative funding profile for our balance sheet include:

- Retail and private banking client deposits will suffer heavy withdrawals;
- Capital markets, as well as certificates of deposit and CP markets, will not be available;
- Other money market access will be significantly reduced;
- A two-notch downgrade in the Bank’s long-term debt credit ratings, which will require additional funding as a result of certain contingent off-balance sheet obligations, including a CP conduit and draw-downs on unfunded bank liabilities, as well as increased collateral to support derivatives contracts; and
- Secured funding, whether in the fixed income or equities markets, will only be available subject to significant over-collateralization and many asset classes, including real estate loans and emerging market securities, will not be eligible for secured funding.

Our liquidity contingency plan focuses on the specific actions that would be taken in the event of a crisis, including a detailed communication plan for creditors, investors and customers. The plan, which is regularly updated, sets out a three-stage process of the specific actions that would be taken:

- Stage I – Market disruption or Group/Bank event
- Stage II – Unsecured markets partially inaccessible

– Stage III – Unsecured funding totally inaccessible

In the event of a liquidity crisis, a meeting of the Liquidity Crisis Committee would be convened by Global Treasury to activate the contingency plan. The Liquidity Crisis Committee's membership includes senior business line, funding and finance department management. This committee would meet frequently throughout the crisis to ensure that the plan is executed. Following the severe dislocation in the credit markets in the second half of 2007, we introduced additional liquidity stress assumptions to address systemic liquidity risk inherent in the current market environment and increased our liquid assets and short-term funding profile for scenarios in which the dislocation in the credit markets worsens.

Debt issuances

Our capital markets debt issuance includes issues of senior and subordinated debt in US registered offerings and medium-term note programs, euro market medium-term note programs and a samurai shelf registration statement in Japan.

Our long-term debt increased CHF 12.3 billion from the end of 2006, primarily reflecting issuance of senior structured and vanilla debt securities. Vanilla debt is comprised of debt issuances managed by Global Treasury that do not contain derivative features. In 2007, we issued approximately CHF 10.3 billion of senior debt securities and CHF 3.2 billion of subordinated debt securities, and CHF 4.9 billion of senior debt securities and CHF 2.5 billion of subordinated debt securities matured or were redeemed. Effective January 1, 2007, certain long-term debt is carried at fair value. For further information on fair value, refer to Note 33 – Financial Instruments in V – Consolidated financial statements – Credit Suisse Group.

Interest expense on long-term debt, excluding structured notes, is monitored and managed relative to certain indices, such as London Interbank Offered Rate (LIBOR), that are relevant to the financial services industry. This approach to term funding best reflects the sensitivity of both our liabilities and our assets to changes in interest rates. During the latter half of 2007 and early 2008, funding spreads relative to such indices generally widened for borrowers including Credit Suisse. We work to minimize these funding spreads through careful management of our liability maturity mix and opportunistic issuance of debt, however, we anticipate that the average spread on our term funding portfolio may be wider in subsequent years than in 2007. The effect of wider spreads on interest expense will depend on many market factors, including the absolute level of the indices upon which our funding is based.

We diversify our funding sources by issuing structured notes, which are debt securities on which the return is linked to commodities, stocks, indices or currencies or other assets. We generally hedge structured notes with positions in the underlying assets and/or derivatives. Our liquidity planning includes settlement of structured notes. We had CHF 75.9 billion of structured notes outstanding as of the end of 2007.

Our primary sources of liquidity are through consolidated entities, and funding through non-consolidated SPEs and asset securitization activity is immaterial.

Funds transfer pricing

The Bank maintains an internal funds transfer-pricing system based on market rates which aims at providing the right incentives for the businesses. It charges out the cost of long- and short-term funding to users of liquidity and provides credit for providers of long-term stable funding.

Cash flows from operating, investing and financing activities

As a global financial institution, our cash flows are complex and interrelated and bear little relation to our net earnings and net assets. Consequently, we believe that traditional cash flow analysis is less meaningful in evaluating our liquidity position than the funding and liquidity policies described above. Cash flow analysis may, however, be helpful in highlighting certain macro trends in our business.

For the year ended December 31, 2007, net cash used in operating activities was CHF 57.9 billion. The increase primarily reflected the impact of the deteriorating market conditions on our trading strategy. This resulted in a decrease in cash generated from trading assets and liabilities of CHF 39.6 billion, as offsetting long and short positions were unwound. This was partially offset by an increase in accrued expenses and other liabilities of CHF 32.4 billion due to increased customer margin balances and cash collateral amidst the deteriorating market conditions. Our operating assets and liabilities vary significantly in the normal course of business due to the amount and timing of cash flows. Management believes cash flows from operations, available cash balances and short-term and long-term borrowings will be sufficient to fund our operating liquidity needs.

Our investing activities primarily include originating loans to be held to maturity, other receivables and the investment securities portfolio. For the year ended December 31, 2007, net cash of CHF 28.5 billion was used in investing activities, primarily due to the origination of loans and investments in subsidiaries and other investments.

Our financing activities primarily include the issuance of debt and receipt of customer deposits. We pay annual dividends on our common stock and have an ongoing stock buyback program. In 2007, net cash provided by financing activities was CHF 97.1 billion due to growth in deposits, reflecting the ongoing expansion of the private and retail banking deposit distribution network, the flight to quality, higher business volumes and net new issuances of long-term debt and structured notes, offset partially by the payment of cash dividends and share repurchases.

#### Credit ratings

Our access to the debt capital markets and our borrowing costs depend significantly on our credit ratings. Rating agencies take many factors into consideration in determining a company's rating, including such factors as earnings performance, business mix, market position, ownership, financial strategy, level of capital, risk management policies and practices, management team and the broader outlook for the financial services industry. The rating agencies may raise, lower or withdraw their ratings, or publicly announce an intention to raise or lower their ratings, at any time.

Although retail and private bank deposits are generally less sensitive to changes in a bank's credit ratings, the cost and availability of other sources of unsecured external funding is generally a function of credit ratings. Credit ratings are especially important to us when competing in certain markets and when seeking to engage in longer-term transactions, including OTC derivatives.

A downgrade in credit ratings could reduce our access to capital markets, increase our borrowing costs, require us to post additional collateral or allow counterparties to terminate transactions under certain of our trading and collateralized financing contracts. This, in turn, could reduce our liquidity and negatively impact our operating results and financial position. Our liquidity barometer takes into consideration these contingent events associated with a two notch downgrade in our credit ratings. The impact of a one or two notch downgrade in the Bank's long-term debt ratings would not be material to our liquidity and funding.

For more information on our credit ratings refer to X – Investor information.

#### Capital management

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The capital management framework is intended to ensure that there is sufficient capital to support our underlying risks and to achieve management's regulatory and credit rating objectives. Capital is required to cover risks (economic and regulatory) on various asset classes, including, but not limited to, securities inventories, loans and other credit products, private equity investments and investments in fixed assets. Capital is allocated to the divisions taking into account factors such as regulatory capital requirements, utilized economic capital and expected return on capital. Our overall capital needs are continually reviewed to ensure that our capital base can appropriately support the anticipated needs of our business and the regulatory capital requirements of our activities. Capital plans and multi-year projections are prepared for the Group as well as for the major subsidiaries. These plans are subjected to various stress tests, reflecting both macro-economic and specific risk scenarios. Capital contingency plans that are developed in connection with these stress tests are discussed with the SFBC and approved by CARMC. Based on these analyses, we believe that our capital base is adequate for current operating levels. Excess capital is returned to shareholders through dividend payments and share buybacks.

Shareholders' equity

	Group			Bank		
	end of	% change		end of	% change	
	2007	2006	07 / 06	2007	2006	07 / 06
Shares outstanding (million)						
Common shares issued	1,162.4	1,214.9	(4)	44.0	44.0	0
Second trading line treasury shares	(46.1) <sub>1</sub>	(42.4) <sub>1</sub>	9	—	—	—
Other treasury shares	(95.7)	(110.0)	(13)	—	—	—
Treasury shares	(141.8)	(152.4)	(7)	—	—	—
<b>Shares outstanding</b>	<b>1,020.6</b>	<b>1,062.5</b>	<b>(4)</b>	<b>44.0</b>	<b>44.0</b>	<b>0</b>
Par value (CHF)						
<b>Par value</b>	0.04 <sub>2</sub>	0.50	(92)	100.00	100.00	0
Shareholders' equity (CHF million)						
Common shares	46	607	(92)	4,400	4,400	0
Additional paid-in capital	24,553	24,817	(1)	20,849	19,593	6
Retained earnings	33,670	32,306	4	15,872	11,652	36
Second trading line treasury shares, at cost	(3,918)	(3,077)	27	—	—	—
Other treasury shares, at cost	(5,460)	(6,034)	(10)	(5,497) <sub>3</sub>	(6,149) <sub>3</sub>	(11)
Treasury shares, at cost	(9,378)	(9,111)	3	(5,497)	(6,149)	(11)
Accumulated other comprehensive income	(5,692)	(5,033)	13	(4,290)	(3,451)	24
<b>Total shareholders' equity</b>	<b>43,199</b>	<b>43,586</b>	<b>(1)</b>	<b>31,334</b>	<b>26,045</b>	<b>20</b>
Goodwill	(10,882)	(11,023)	(1)	(9,746)	(9,889)	(1)
Other intangible assets	(444)	(476)	(7)	(421)	(475)	(11)
<b>Tangible shareholders' equity</b> <sup>4</sup>	<b>31,873</b>	<b>32,087</b>	<b>(1)</b>	<b>21,167</b>	<b>15,681</b>	<b>35</b>
Book value per share (CHF)						
<b>Total book value per share</b>	<b>42.33</b>	<b>41.02</b>	<b>3</b>	<b>712.14</b>	<b>591.93</b>	<b>20</b>
Goodwill per share	(10.66)	(10.37)	3	(221.50)	(224.75)	(1)

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Other intangible assets per share	(0.44)	(0.45)	(3)	(9.57)	(10.79)	(11)
<b>Tangible book value per share</b>	<b>31.23</b>	<b>30.20</b>	<b>3</b>	<b>481.07</b>	<b>356.39</b>	<b>35</b>

1 These shares are repurchased in connection with our share buyback program and will be subsequently cancelled, subject to shareholder approval. 2 On May 4, 2007, the shareholders of Credit Suisse Group approved a par value reduction of CHF 0.46 per share which was paid out on July 18, 2007. 3 Reflects Credit Suisse Group shares held to economically hedge share award obligations. 4 Tangible shareholders' equity is calculated by deducting goodwill and other intangible assets from total shareholders' equity. Management believes that the return on tangible shareholders' equity is meaningful as it allows consistent measurement of the performance of businesses without regard to whether the businesses were acquired.

#### Shareholders' equity

The Group's shareholders' equity decreased from CHF 43.6 billion as of the end of 2006 to CHF 43.2 billion as of the end of 2007, primarily due to deduction for shares repurchased through our share buyback program and the payment of dividends, partially offset by 2007 net income. Other comprehensive income reflected the negative effect of foreign exchange-related movements on cumulative translation adjustments, partly offset by pension actuarial gains.

The Bank's shareholder's equity increased from CHF 26.0 billion as of the end of 2006 to CHF 31.3 billion as of the end of 2007, primarily due to 2007 net income and the effect of share-based compensation. Other comprehensive income reflected the negative effect of foreign exchange rate changes on cumulative translation adjustments, partly offset by pension actuarial gains.

#### Share repurchase activities

Swiss law limits a corporation's ability to hold or repurchase its own shares. We may only repurchase shares if we have sufficient free reserves to pay the purchase price, and if the aggregate nominal value of the repurchased shares does not exceed 10% of our nominal share capital. Furthermore, we must create a special reserve in our consolidated balance sheets in the amount of the purchase price of the acquired shares. Shares repurchased by us do not carry any voting rights at shareholders' meetings.

We repurchase shares as part of our market-making commitments, for the purpose of satisfying our obligations under our employee benefit plans or for cancellation. Shares repurchased for the purpose of cancellation are done through a so-called "second trading line," while all other repurchases take place through the ordinary "first trading line." Of the total number of shares purchased in 2007, 449.8 million were purchased on the first trading line and 57.5 million were purchased on the second trading line.

In March 2007, we completed the share buyback program approved by the shareholders at the AGM in 2005. Under this program, we repurchased a total of 87.8 million common shares in the amount of CHF 6.0 billion, of which 11.4 million common shares in the amount of CHF 1.0 billion were repurchased during 2007. We cancelled 53.8 million common shares from this share buyback program, which did not impact total shareholders' equity, as the reduction in common shares, additional paid-in capital and retained earnings were offset in full by a reduced balance of treasury shares.

At the AGM in May 2007, the shareholders approved a new share repurchase program of up to CHF 8.0 billion, to last for a maximum of three years. During 2007, we repurchased 46.1 million common shares in the amount of CHF 3.9 billion under the new share buyback program. As of March 7, 2008, we had repurchased a total of CHF 4.1 billion, or 52%, of the approved CHF 8.0 billion. As a result of the challenging operating environment, we reduced our share

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buyback activity beginning in the second half of 2007. Our ability to complete the share buyback program in 2008 is dependent on market conditions.

Purchases of common shares

In million, except where indicated	2005-2007 buyback program		2007-2010 buyback program		Other share re-purchases	Total	
	Total number of shares purchased	Maximum value of shares in CHF that may yet be purchased under the program	Total number of shares purchased	Maximum value of shares in CHF that may yet be purchased under the program	Total number of shares purchased	Average price paid per share in CHF	Total number of shares purchased
Period							
January 1 to January 31, 2007	2.7	749.5	–	–	50.3	85.81	53.0
February 1 to February 28, 2007	4.0	397.0	–	–	35.9	88.93	39.9
March 1 to March 31, 2007	4.7	–	–	–	41.6	83.60	46.3
April 1 to April 30, 2007	–	–	–	–	22.7	91.24	22.7
May 1 to May 31, 2007	–	–	3.1	7,709.0	31.9	91.25	35.0
June 1 to June 30, 2007	–	–	11.6	6,675.2	24.6	86.60	36.2
July 1 to July 31, 2007	–	–	12.8	5,543.6	43.0	86.13	55.8
August 1 to August 31, 2007	–	–	12.8	4,513.7	49.6	83.65	62.4
September 1 to September 30, 2007	–	–	2.0	4,359.2	40.9	79.07	42.9
October 1 to October 31, 2007	–	–	1.2	4,260.6	29.9	79.17	31.1
November 1 to November 30, 2007	–	–	1.9	4,133.7	56.3	68.44	58.2
December 1 to December 31, 2007	–	–	0.7	4,082.4	23.1	69.46	23.8
<b>Total shares repurchased during the period</b>	<b>11.4</b>	<b>–</b>	<b>46.1</b>	<b>–</b>	<b>449.8</b>	<b>–</b>	<b>507.3</b>
<b>Total shares sold or re-issued during the period</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>441.9</b>

Dividends and dividend policy

Under Swiss law, dividends may be paid out only if and to the extent the corporation has distributable profits from previous business years, or if the free reserves of the corporation are sufficient to allow distribution of a dividend. In addition, at least 5% of the annual net profits must be retained and booked as general legal reserves for so long as these reserves amount to less than 20% of the paid-in share capital. Our reserves currently exceed this 20% threshold.



Furthermore, dividends may be paid out only after approval at the shareholders' meeting. The Board of Directors may propose that a dividend be paid out, but cannot itself set the dividend. The auditors must confirm that the dividend proposal of the Board of Directors conforms to statutory law. In practice, the shareholders usually approve the dividend proposal of the Board of Directors. Dividends are usually due and payable after the shareholders' resolution relating to the allocation of profits has been passed. Under Swiss law, the statute of limitations in respect of claims for declaring dividend payments is five years.

Our dividend payment policy seeks to provide investors with a stable and efficient form of capital distribution. Dividend payments in 2007, for 2006, were comprised of a regular dividend of CHF 2.24 per share as well as a par value reduction of CHF 0.46 per share. The par value reduction was part of the measures taken to deploy the capital generated following the sale of Winterthur in December 2006.

For 2007, our Board of Directors will propose a cash dividend of CHF 2.50 per share to the shareholders at the AGM on April 25, 2008. The distribution is subject to approval at the AGM.

The subsidiaries of the Group are generally subject to legal restrictions on the amount of dividends they can pay. For example, Article 675, in conjunction with Article 671, of the Swiss Code of Obligations provides that our Swiss subsidiaries may pay dividends only if and to the extent: (i) they have earned a profit during a given financial year or have previously established reserves for the payment of dividends; (ii) the required portion of their annual profit has been allocated to reserves as prescribed by law, the articles of association or a resolution of the general meeting of shareholders; and (iii) allocation and payment of the dividends has been approved at the general meeting of shareholders. We do not believe that legal or regulatory restrictions constitute a material limitation on the ability of our subsidiaries to pay dividends to the Group. The amount of dividends paid by operating subsidiaries is determined after consideration of the expectations for future results and growth of the operating businesses.

#### Dividend per ordinary share

end of	USD <sup>1</sup>	CHF
Dividend per ordinary share		
2006 <sup>2</sup>	2.16	2.70
2005	1.61	2.00
2004	1.20	1.50
2003 <sup>3</sup>	0.40	0.50
2002	0.07	0.10

1 For details of the exchange rates used, refer to IX - Additional information. 2 Distribution consisted of a dividend of CHF 2.24 and a par value reduction of CHF 0.46 as approved on May 4, 2007 for the financial year 2006. 3 Repayment out of share capital as approved on April 30, 2004, in lieu of a dividend for financial year 2003.

#### Regulatory capital

##### Overview

Both the Group on a consolidated basis, and the Bank, as a Swiss bank, are subject to regulation by the SFBC. These regulations include risk-based capital guidelines set forth in the Implementing Ordinance. The Group and Bank also adhere to the BIS risk-based capital guidelines. These guidelines take into consideration the credit and market risk associated with balance sheet assets and certain off-balance sheet transactions. The SFBC has advised the Group and

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the Bank that the Group and the Bank may continue to include as tier 1 capital CHF 1.8 billion and CHF 4.8 billion, respectively, of equity from special purpose entities which are deconsolidated under FIN 46(R).

For further information on our risk-based capital guidelines, refer to I – Information on the company – Regulation and supervision. For further information on the components of our consolidated capital structure, refer to Note 35 – Capital adequacy in V – Consolidated financial statements – Credit Suisse Group.

From time to time, the SFBC and BIS propose amendments to, and issue interpretations of, risk-based capital guidelines and reporting regulations. Such proposals or interpretations could, if implemented in the future, affect our capital ratios and the measurement of our risk-weighted assets.

In addition, various subsidiaries engaged in banking and broker-dealer activities are regulated by the local regulators in the jurisdictions in which they operate. Certain broker-dealer subsidiaries are subject to capital adequacy requirements. As of December 31, 2007, the Group, the Bank and its subsidiaries complied with all applicable regulatory capital adequacy requirements.

BIS statistics

	Group			Bank		
	end of	% change		end of	% change	
	2007	2006	07 / 06	2007	2006	07 / 06
Risk-weighted assets (CHF million)						
Risk-weighted positions	277,528	240,095	16	259,915	219,927	18
Market risk equivalents	34,540 <sub>1</sub>	13,581	154	33,680 <sub>1</sub>	12,746	164
<b>Risk-weighted assets</b>	<b>312,068</b>	<b>253,676</b>	<b>23</b>	<b>293,595</b>	<b>232,673</b>	<b>26</b>
Capital (CHF million)						
Total shareholders' equity	43,199	43,586	(1)	31,334	26,045	20
Goodwill	(10,882)	(11,023)	(1)	(9,746)	(9,889)	(1)
Investments in insurance entities (50%)	(71)	(22)	223	(71)	(22)	223
Non-cumulative perpetual preferred securities and capital notes	4,136	2,167	91	3,514	1,065	230
Other adjustments	(1,645)	439	–	7,223	9,401	(23)
<b>Tier 1 capital</b>	<b>34,737<sub>2</sub></b>	<b>35,147<sub>2</sub></b>	<b>(1)</b>	<b>32,254<sub>3</sub></b>	<b>26,600<sub>3</sub></b>	<b>21</b>
Upper tier 2	2,860	4,733	(40)	3,759	6,140	(39)
Lower tier 2	8,565	8,587	0	9,345	7,440	26
<b>Tier 2 capital</b>	<b>11,425</b>	<b>13,320</b>	<b>(14)</b>	<b>13,104</b>	<b>13,580</b>	<b>(4)</b>
Investments in non-consolidated banking and finance participations and credit enhancements	(989)	(1,681)	(41)	(969)	(1,717)	(44)
Investments in insurance entities (50%)	(71)	(22)	223	(71)	(22)	223
<b>Total capital</b>	<b>45,102</b>	<b>46,764</b>	<b>(4)</b>	<b>44,318</b>	<b>38,441</b>	<b>15</b>
Capital ratios (%)						

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Tier 1 ratio	11.1	13.9	–	11.0	11.4	–
Total capital ratio	14.5	18.4	–	15.1	16.5	–

1 Does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to Risk management – Revaluation impact on risk metrics. 2 The SFBC has advised that Credit Suisse Group may continue to include as tier 1 capital CHF 1.8 billion and CHF 2.2 billion in 2007 and 2006, respectively, of equity from special purpose entities that are deconsolidated under FIN 46(R). 3 The SFBC has advised that the Bank may continue to include as tier 1 capital CHF 4.8 billion and CHF 6.2 billion in 2007 and 2006, respectively, of equity from special purpose entities that are deconsolidated under FIN 46(R).

#### Group

Our consolidated BIS tier 1 ratio was 11.1% as of the end of 2007, a decrease from 13.9% as of the end of 2006. The decrease was driven primarily by the increase in risk-weighted assets.

Our tier 1 capital decreased from CHF 35.1 billion as of the end of 2006 to CHF 34.7 billion as of the end of 2007. The decrease of CHF 0.4 billion, or 1%, was related to the decrease in total shareholders' equity and other adjustments, which reflected additional dividend accruals and the reversal of the pension actuarial gains recorded in total shareholders' equity, partially offset by the issuance of USD 2 billion of capital notes and the redemption of JPY 17 billion and USD 125 million capital notes. Our consolidated total capital decreased from CHF 46.8 billion as of the end of 2006 to CHF 45.1 billion as of the end of 2007, and the total capital ratio was 14.5% as of the end of 2007, a decrease from 18.4% as of the end of 2006. The decrease in the total capital ratio was primarily related to the increase in risk-weighted assets and the decrease of tier 2 capital.

Risk-weighted assets increased CHF 58.4 billion, or 23%, from 2006 due to increases in risk-weighted positions and market risk equivalents. Market risk equivalents reflected the increase in market volatility, the recalibration of our VaR model implemented in 3Q07 and incremental capital requirements from the related VaR backtesting exceptions. 2007 market risk equivalents do not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business. For additional information, refer to Risk management – Revaluation impact on risk metrics.

#### Bank

The Bank's consolidated BIS tier 1 ratio was 11.0% as of the end of 2007, a decrease from 11.4% as of the end of 2006. The decrease was due to an increase in risk-weighted assets mostly offset by an increase in tier 1 capital.

The Bank's tier 1 capital increased from CHF 26.6 billion as of the end of 2006 to CHF 32.3 billion as of the end of 2007. The increase of CHF 5.7 billion, or 21%, was primarily related to the increase in total shareholder's equity, the issuance of USD 2 billion of capital notes, restructuring to include JPY 30.5 billion as capital notes, the redemption of USD 125 million capital notes and the net injection of USD 2 billion of capital from the Group into the Bank, partly offset by dividend accruals. The Bank's consolidated total capital increased from CHF 38.4 billion as of the end of 2006 to CHF 44.3 billion as of the end of 2007, and the total capital ratio was 15.1% as of the end of 2007, a decrease from 16.5% as of the end of 2006. The decrease in the total capital ratio was primarily related to the increase in risk-weighted assets partly offset by the increase in tier 1 capital.

Risk-weighted assets increased CHF 60.9 billion, or 26%, from 2006 due to increases in risk-weighted positions and market risk equivalents. Market risk equivalents reflected the increase in market volatility, the recalibration of our VaR model implemented in 3Q07 and incremental capital requirements from the related VaR backtesting exceptions. 2007 market risk equivalents do not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business. For additional information, refer to Risk management – Revaluation impact on risk metrics.

## Basel II

The Basel Committee introduced significant changes to existing international capital adequacy standards known as Basel II. The Group's target BIS tier 1 ratio under Basel II remains at 10%. As of the end of 2007, the BIS tier 1 ratio under Basel II would have been approximately 120 basis points less than the BIS tier 1 ratio under Basel I for the Group.

## Economic capital

### Overview

Economic capital is used as a consistent and comprehensive tool for risk management, capital management and performance measurement. It is called economic capital because it measures risks in terms of economic realities rather than regulatory or accounting rules. Economic capital is the estimated capital needed to remain solvent and in business, even under extreme market, business and operational conditions, given the institution's target financial strength (i.e., long-term credit rating).

Under Pillar II of the Basel II framework (also referred to as the Supervisory Review Process), banks are required to implement a robust and comprehensive framework for assessing capital adequacy, defining internal capital targets and ensuring that these capital targets are consistent with their overall risk profile and the current operating environment. Our economic capital framework has an important role under Pillar II, as it represents our internal view of the amount of capital required to support our business activities.

Economic capital is calculated separately for position risk, operational risk and other risks. These three risks are used to determine our utilized economic capital and are defined as follows:

- Position risk: the level of unexpected loss in economic value on our portfolio of positions over a one-year horizon which is exceeded with a given, small probability (1% for risk management purposes; 0.03% for capital management purposes);
- Operational risk: the level of loss resulting from inadequate or failed internal processes, people and systems or from external events over a one-year horizon which is exceeded with a given, small probability (0.03%). Estimating this type of economic capital is inherently more subjective, and reflects both quantitative tools as well as senior management judgment; and
- Other risks: the risk not captured by the above, for example, expense risk and owned real estate risk. Expense risk is defined as the difference between expenses and revenues in a severe market event, exclusive of the elements captured by position risk and operational risk. Owned real estate risk is defined as the risk associated with the buildings we own.

The economic capital methodology is regularly reviewed in order to ensure that the model remains relevant as markets and business strategies evolve. In 2007, a number of enhancements were implemented to refine the modeling of the components of economic capital. This included refinement of the modeling for private banking corporate and retail lending, international lending and commercial real estate loan origination risks, the recalibration of asset-backed and residential real estate parameters to reflect the market volatility in the third quarter of 2007 and the recalibration of emerging market risk category parameters. Prior-period balances have been restated for methodology changes in order to show consistent trends and comparisons through time. The total impact of the methodology changes on 2006 economic capital was an increase of approximately CHF 2,938 million, or 12%.

## Economic capital

	Group			Bank <sup>1</sup>		
	end of	% change	end of	% change	end of	% change
	2007	2006	07 / 06	2007	2006	07 / 06
Economic capital resources (CHF million)						
Tier 1 capital	34,737	35,147	(1)	32,254	26,600	21
Economic adjustments	4,768	4,971	(4)	3,996	1,514	164
<b>Economic capital resources</b>	<b>39,505</b>	<b>40,118</b>	<b>(2)</b>	<b>36,250</b>	<b>28,114</b>	<b>29</b>
Utilized economic capital (CHF million)						
Position risk (99.97% confidence level)	21,660	22,548	(4)	21,062	22,115	(5)
Operational risk	2,469	2,567	(4)	2,469	2,567	(4)
Other risks <sup>2</sup>	1,040	1,648	(37)	696	525	33
<b>Utilized economic capital</b>	<b>25,169<sub>3</sub></b>	<b>26,763</b>	<b>(6)</b>	<b>24,227<sub>3</sub></b>	<b>25,207</b>	<b>(4)</b>
Economic capital coverage ratio (%)						
Economic capital coverage ratio	157.0 <sub>3</sub>	149.9	–	149.6 <sub>3</sub>	111.5	–

1 The major difference between economic capital of the Group and the Bank relates to the risks within Clariden Leu, Neue Aargauer Bank, BANK-now and Corporate Center. These risks include position and other risks. 2 Includes owned real estate, expense risk and diversification benefit. 3 Does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to Risk management – Revaluation impact on risk metrics.

## Economic capital by segment

	in / end of	% change	
	2007	2006	07 / 06
Utilized economic capital by segment (CHF million)			
Wealth Management	1,755	1,431	23
Corporate & Retail Banking	3,083	3,249	(5)
Private Banking	4,838	4,680	3
Investment Banking	17,951 <sub>1</sub>	19,366	(7)
Asset Management	2,025	1,485	36
Corporate Center	358	1,297	(72)
<b>Utilized economic capital - Group<sup>2</sup></b>	<b>25,169<sub>1</sub></b>	<b>26,763</b>	<b>(6)</b>
<b>Utilized economic capital - Bank<sup>3</sup></b>	<b>24,227<sub>1</sub></b>	<b>25,207</b>	<b>(4)</b>
Average utilized economic capital by segment (CHF million)			
Wealth Management	1,592	1,709	(7)
Corporate & Retail Banking	3,076	3,463	(11)

Private Banking	4,668	5,172	(10)
Investment Banking	18,940 <sub>1</sub>	18,026	5
Asset Management	1,677	1,479	13
Corporate Center	899	1,574	(43)
<b>Average utilized economic capital - Group<sup>4</sup></b>	<b>26,156<sub>1</sub></b>	<b>25,994</b>	<b>1</b>
<b>Average utilized economic capital - Bank<sup>3</sup></b>	<b>24,769<sub>1</sub></b>	<b>24,403</b>	<b>1</b>

1 Does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to Risk management – Revaluation impact on risk metrics. 2 Includes a diversification benefit of CHF 3 million and CHF 65 million in 2007 and 2006, respectively. 3 The major difference between economic capital of the Group and the Bank relates to the risks within Clariden Leu, Neue Aargauer Bank, BANK-now and Corporate Center. These risks include position and other risks. 4 Includes a diversification benefit of CHF 28 million and CHF 257 million in 2007 and 2006, respectively.

#### Utilized economic capital trends

Over the course of 2007, our utilized economic capital fell 6% due to a decrease in position risk. For Investment Banking, utilized economic capital decreased 7%, mainly driven by reductions in real estate and structured assets and fixed income trading exposures. The decrease in real estate and structured assets risk was mainly due to reduced ABS and residential mortgage exposures. Fixed income trading risk was down as a result of reduced credit spread and interest rate exposures, partially offset by increases in energy and other commodity exposures.

The utilized economic capital for Wealth Management increased 23% due to increased residential mortgage loan exposures, while Corporate & Retail Banking decreased 5% due to a decline in private banking corporate and retail lending risk from the Clock Finance No. 1 synthetic collateralized loan obligation transaction, partially offset by increases in trade finance emerging markets exposures.

For Asset Management, utilized economic capital increased 36% as a result of increased private equity and hedge fund exposures. Corporate Center utilized economic capital decreased 72%, due to reduced foreign exchange risk between available and utilized economic capital.

#### Economic capital coverage ratio

We use the economic capital framework to provide a reference point for a structured internal assessment of our solvency. Our solvency assessment is performed by comparing the economic capital required to support the current risk profile (utilized economic capital) with the amount of economic capital available to absorb losses (economic capital resources). We define economic capital coverage ratio as the ratio between economic capital resources and utilized economic capital. Economic capital resources are defined as reported capital (e.g. tier 1 capital) net of adjustments required to provide consistency with economic capital. Our economic capital resources represent a bridge between accounting-based capital measures (e.g. tier 1 capital) and the economic-based economic capital framework,

allowing for meaningful comparison between capital needs and resources.

We have established economic capital coverage ratio targets to provide a structured escalation process for potential discrepancies between overall risk-taking levels and capital resources. Our current target band is from 100% to 140%.

#### Capital adequacy trends

The economic capital coverage ratio improved 7 percentage points from 150% to 157% during 2007, due to decreases in utilized economic capital. 2007 economic capital does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business. For additional information, refer to Risk management. Our coverage ratio remained above our target band of 100% to 140%.

#### Allocation of capital to divisions

We use a framework for strategic allocation of capital to optimize capital efficiency by ensuring adequate capital for businesses with strong financial performance and a high strategic priority. This framework utilizes various tools and measures integrated into a comprehensive process overseen by senior management. The capital allocation process consists of a review at three levels. The first level is a long-term strategic view on capital allocation, part of the ongoing assessment for organic growth and acquisitions. The second level is a mid-term perspective, a component of the strategic planning process, designed to support organic growth and maintain market position for existing businesses. The third level of capital allocation review reflects analysis of business performance.

Within each level of analysis, various criteria are applied to the individual businesses to assess strategic implications and financial performance. The weighting of the criteria is adapted to the term and level of the capital allocation. Decisions relating to business direction and portfolio composition are considered with quantitative criteria to determine optimal strategic capital allocation.

The strategic planning process includes a detailed assessment of the efficiency of allocated economic and regulatory capital at the individual business level. Business-level strategic plans are reviewed to ensure sufficient returns on capital and alignment with our strategy and business expectations. Capital efficiency measures and strategic assessment at the business level are included in the Board of Directors and Executive Board approval of the strategic business plans.

Allocation of economic and regulatory capital to the divisions is also reviewed quarterly by CARMC to ensure allocations are aligned with our strategy and that businesses with the highest profitability have access to sufficient levels of capital. Profitability per capital measures used by CARMC reporting include the return on utilized economic capital at an individual business level.

#### Foreign exchange exposure and interest rate management

Foreign exchange risk related to accrued net income and net assets is centrally managed with a focus on risk reduction and diversification. Currency risk of accrued profit and losses in currencies other than the functional currency is managed through systematic sell down. On the Bank level, we manage foreign exchange volatility through hedging of foreign currency net assets and cash flow hedging of certain revenues and expenses.

Additional activities at the Group level are aimed at diversifying our returns on invested capital into foreign currencies. These activities need CARMC approval and are made with various considerations in mind, such as changes to our tier 1 ratio from foreign exchange-related movements.

Interest rate risk inherent in banking book activities, such as lending and deposit taking, is transferred from the divisions to Global Treasury, which centrally manages the interest rate exposures. Global Treasury also develops and maintains the models needed to determine interest rate risks of products that do not have a defined maturity, such as demand and savings accounts. For this purpose, a replicating methodology is applied in close coordination with Risk Management to maximize stability and sustainability of spread revenues at the divisions. Further, Global Treasury manages the interest exposure of the Bank's equity to targets agreed with senior management.

#### Risk management

During 2007, our overall 99% position risk, measured on the basis of our economic capital model, decreased 4% compared to 2006. Average one-day, 99% VaR for our trading books increased 44% to CHF 115 million, primarily reflecting increased market volatility. We reported a net new provision for credit losses of CHF 240 million in 2007.

#### Risk management oversight

#### Risk governance

The prudent taking of risk in line with our strategic priorities is fundamental to our business as a leading global bank. To meet the challenges in a fast-changing industry with new market players and innovative and complex products, we established and continuously strengthen our risk function, which is independent of, but closely interacts with, the sales and trading functions to ensure appropriate flow of information. Our risk management framework is based on transparency, management accountability and independent oversight. As a consequence of the increased complexity of risks, we have defined our risk perspective broadly. Risk management plays an important role in our business planning process and is strongly supported by senior management and the Board of Directors. The primary objectives of risk management are to protect our financial strength and reputation, while ensuring that capital is well deployed to support business activities and grow shareholder value. Although we have implemented comprehensive risk management processes and sophisticated control systems, we work to limit the impact of negative developments by carefully managing concentrations of risks. Further, the business mix of Private Banking, Investment Banking and Asset Management provides a certain amount of natural risk diversification. In our Investment Banking business, a buy and sell business model has generally mitigated risks and limited our exposure, but the dislocation in the structured and credit markets, beginning in the second half of 2007, has affected our ability to reduce risk exposures. When deemed necessary, risk mitigation is supported by hedging activities. We believe this approach to risk management helped us to limit losses in the difficult market environment of 2007.

#### Risk organization

Risks arise in all of our business activities and cannot be completely eliminated, but we work to manage risk in our internal control environment. Our risk management organization reflects the specific nature of the various risks in order to ensure that risks are managed within limits set in a transparent and timely manner. At the level of the Boards of Directors, this includes the following responsibilities:

– Group Board of Directors: responsible to shareholders for the strategic direction, supervision and control of the Group and for defining our overall tolerance for risk;



- Boards of Directors of other Group legal entities: responsible for the strategic direction, supervision and control of their respective legal entity and for defining its tolerance for risk;
- Risk Committees: responsible for assisting the Boards of Directors of the Group and other Group legal entities in fulfilling their oversight responsibilities by providing guidance regarding risk governance and the development of the risk profile and capital structure, including the regular review of major risk exposures and the approval of risk limits; and
- Audit Committees: responsible for assisting the Boards of Directors of the Group and other Group legal entities in fulfilling their oversight responsibilities by monitoring management’s approach with respect to financial reporting, internal controls, accounting, and legal and regulatory compliance. Additionally, the Audit Committees are responsible for monitoring the independence and the performance of the internal and external auditors.

Overall risk limits are set by the Board of Directors and its Risk Committee. On a monthly basis, CARMC reviews all risk exposures, concentration risks and risk-related activities. CARMC is responsible for supervising and directing our risk profile on a consolidated basis, recommending risk limits to the Board of Directors and its Risk Committee and for establishing and allocating risk limits within the various businesses. CARMC meetings focus on the following three areas on a rotating basis: asset and liability management/liquidity; market and credit risk; and operational risk/legal and compliance.

Committees are implemented at a senior management level to support risk management. The Risk Processes and Standards Committee is responsible for establishing and approving standards regarding risk management and risk measurement, including methodology and parameters. The Credit Portfolio and Provisions Review Committee reviews the quality of the credit portfolio with a focus on the development of impaired assets and the assessment of related provisions and valuation allowances. The Reputational Risk and Sustainability Committee sets policies and reviews processes relating to reputational risks. There are also divisional risk management committees, which are closer to the daily business and established to manage risk on a divisional basis.

The risk committees are further supported by Global Treasury, which is responsible for the management of our balance sheet, capital management, liquidity and related hedging policies. The risk management function, which is independent of the business, includes:

- Strategic Risk Management (SRM)
- Risk Measurement and Management (RMM)
- Credit Risk Management (CRM)
- Bank Operational Risk Oversight (BORO)
- Business Continuity Management
- Reputational Risk

The CRO area is responsible for providing risk management oversight and for establishing an organizational basis to manage all risk management matters through four primary risk functions: SRM assesses the overall risk profile on a bank-wide, portfolio level and for individual businesses, and recommends corrective action where necessary; RMM is responsible for the measurement and reporting of credit risk, market risk and economic capital, managing risk limits and establishing policies on market risk and economic capital; CRM is headed by the Chief Credit Officer and has responsibility for approving credit limits, monitoring and managing individual exposures and assessing and managing

the quality of credit portfolios and allowances; and BORO acts as the central hub for the divisional operational risk functions. Finally, we also address critical risk areas such as business continuity and reputational risk management.

### Risk types

Within our risk framework, we have defined the following types of risk:

#### Management risks:

- Strategy risk: outcome of strategic decisions or developments; and
- Reputational risk: damage to our standing in the market.

#### Chosen risks:

- Market risk: changes in market factors such as prices, volatilities and correlations;
- Credit risk: changes in the creditworthiness of other entities; and
- Expense risk: difference between operating expenses and income in a crisis.

#### Consequential risks:

- Operational risk: inadequate or failed internal processes, people and systems or external events; and
- Liquidity risk: inability to fund assets or meet obligations at a reasonable price.

Management risks are difficult to quantify. While management of strategy risk is at the Executive Board level, a process has been implemented to capture reputational risk. Chosen risks are, in general, highly quantifiable, but are challenging in complexity and scale, especially when aggregating them across all positions and types of financial instruments. Additionally, the traditional boundaries between market risks and credit risk have become blurred. For operational risk management, we have primarily set up processes on divisional and regional levels and liquidity management is centralized with Global Treasury.

### Risk limits

A sound system of risk limits is fundamental to effective risk management. The limits define our maximum on- and off-balance sheet exposure given the market environment, business strategy and financial resources available to absorb losses.

We use an economic capital limit structure to limit overall risk-taking. The level of risks incurred by the divisions is further restricted by a variety of specific limits. For example, there are consolidated controls over trading exposures, the mismatch of interest-earning assets and interest-bearing liabilities, private equity and seed money and emerging

market country exposures. Risk limits are allocated to lower organizational levels within the businesses, and numerous other limits are established for specific risks, including a system of individual counterparty credit limits that is used to control concentration risks.

#### Revaluation impact on risk metrics

In connection with ongoing control processes, we identified mismarks and pricing errors by a small number of traders in certain ABS positions in our CDO trading business in Investment Banking. We have not revised 2007 position risk or VaR for the CHF 1,177 million valuation reductions on these ABS positions, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to II – Operating and financial review – Credit Suisse – Revaluing of certain asset-backed securities.

#### Economic capital and position risk

##### Concept

Economic capital represents good current market practice for measuring and reporting all quantifiable risks; it measures risk in terms of economic realities rather than regulatory or accounting rules. The development and usage of economic capital methodologies and models have increased across the industry over recent years. In the absence of a standardized industry-wide approach, comparisons across firms may not be meaningful.

We use economic capital as a consistent and comprehensive tool for risk management, capital management and planning and performance measurement. It provides us with a robust framework for managing our risk profile on a consolidated basis and for the assessment of aggregate risk appetite in relation to financial resources. We also consider other factors that are outside the scope of the economic capital framework (for example, strategy, economic and competitive environment and external constraints such as those imposed by regulators or rating agencies). By providing a common terminology for risk across the Group, economic capital increases risk transparency and improves knowledge-sharing.

Position risk, which is a component of the economic capital framework, represents a core top-level risk management tool and is used to assess, monitor and report risk exposures throughout the Group. Position risk is the level of unexpected loss in economic value on our portfolio of positions over a one-year horizon which is exceeded with a given small probability (1% for risk management purposes; 0.03% for capital management purposes). For further details of the economic capital framework, refer to Treasury management – Economic capital.

The economic capital methodology is regularly reviewed in order to ensure that the model remains relevant as markets and business strategies evolve. In 2007, a number of enhancements were implemented to refine the modeling of the 99% position risk component of economic capital. These included refinement of the modeling for private banking corporate and retail lending, international lending and commercial real estate loan origination risks and the recalibration of asset-backed and residential real estate parameters to reflect market volatility. Prior-period balances have been restated for methodology changes in order to show consistent trends and comparisons through time. The total impact of the methodology changes on the year-end 2006 99% position risk was an increase of approximately CHF 528 million, or 4.4%.

#### Limit management

Position risk is managed through a system of integrated risk limits to control the range of risks inherent in business activities. The limit structure restricts overall risk-taking capacity and triggers senior management risk discussions in case of substantial changes in our overall risk profile. The calibration of limits is performed in conjunction with the annual planning process in order to ensure our risk appetite is in line with our financial resources.

The Board of Directors and senior management are regularly provided with economic capital results, trends and ratios, together with supporting explanations to provide risk transparency and to facilitate the decision-making process of the firm.

#### Key position risk trends

Compared to 2006, our 99% position risk decreased 4%, mainly driven by reductions in real estate and structured assets and fixed income trading exposures, partially offset by increases in international lending and counterparty, equity trading and investments and emerging markets exposures.

The decrease in real estate and structured assets risk was due to reduced ABS and residential mortgage exposures. Fixed income trading risk was down due to reduced credit spread and interest rate exposures, partially offset by increases in energy and other commodity exposures. International lending and counterparty exposures were up due to increased derivatives exposures within Investment Banking. Equity trading and investments were higher due to increased private equity and hedge fund exposures. We increased emerging markets exposures primarily in Eastern Europe and South America.

#### Group position risk

	2007 <sup>1</sup>	2006	end of 2005	07 / 06	% change 06 / 05
Position risk (CHF million)					
Fixed income trading <sup>2</sup>	2,280	2,692	1,935	(15)	39
Equity trading and investments	2,911	2,522	2,514	15	0
Private banking corporate and retail lending	2,286	2,174	2,558	5	(15)
International lending and counterparty exposures	3,870	3,417	3,121	13	9
Emerging markets	2,040	1,775	1,403	15	27
Real estate and structured assets <sup>3</sup>	3,252	4,738	3,149	(31)	50
<b>Simple sum across risk categories</b>	<b>16,639</b>	<b>17,318</b>	<b>14,680</b>	(4)	18
Diversification benefit	(4,682)	(4,801)	(3,913)	(2)	23
<b>Position risk (99% confidence level for risk management purposes)</b>	<b>11,957</b>	<b>12,517</b>	<b>10,767</b>	(4)	16
<b>Position risk (99.97% confidence level for capital management purposes)</b>	<b>21,660</b>	<b>22,548</b>	<b>19,383</b>	(4)	16

Prior balances have been restated for methodology changes in order to show meaningful trends. The position risk (99% confidence level for risk management purposes) for the Bank was CHF 11,630 million as of the end of 2007. The major difference between

position risk of the Group and the Bank relates to the risks within Clariden Leu, Neue Aargauer Bank, BANK-now and Corporate Center.

1 Does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to Revaluation impact on risk metrics. 2 This category comprises fixed income trading, foreign exchange and commodity exposures. 3 This category comprises the real estate investments of the Group, commercial and residential real estate, ABS exposure and real estate acquired at auction.

## Market risk

Market risk is the risk of loss arising from adverse changes in interest rates, foreign currency exchange rates, equity prices, commodity prices and other relevant market parameters, such as market volatilities. We define our market risk as potential changes in fair values of financial instruments in response to market movements. A typical transaction may be exposed to a number of different market risks.

We devote considerable resources to ensure that market risk is comprehensively captured, accurately modeled and reported and effectively managed. Trading and non-trading portfolios are managed at various organizational levels, from the overall risk positions at the Group level down to specific portfolios. We use market risk measurement and management methods designed to meet or exceed industry standards. These include both general tools capable of calculating comparable exposures across our many activities as well as focused tools that can specifically model unique characteristics of certain instruments or portfolios. The tools are used for internal market risk management, internal market risk reporting and external disclosure purposes. The principal measurement methodologies are VaR and scenario analysis. Additionally, the market risk exposures are also reflected in our economic capital calculations. The risk management techniques and policies are regularly reviewed to ensure that they remain appropriate.

## Value-at-Risk

VaR measures the potential loss in terms of fair value changes due to adverse market movements over a given time interval at a given confidence level. VaR as a concept is applicable for all financial risk types with valid regular price histories. Positions are aggregated by risk type rather than by product. For example, interest rate risk includes risk arising from interest rate, foreign exchange, equity and commodity options, money market and swap transactions and bonds. The use of VaR allows the comparison of risk in different businesses, such as fixed income and equity, and also provides a means of aggregating and netting a variety of positions within a portfolio to reflect actual correlations and offsets between different assets.

Historical financial market rates, prices and volatilities serve as a basis for the statistical VaR model underlying the potential loss estimation. We use a ten-day holding period and a confidence level of 99% to model the risk in our trading portfolios. These assumptions are compliant with the standards published by the Basel Committee on Banking Supervision and other related international standards for market risk management. For some purposes, such as backtesting, disclosure and benchmarking with competitors, the resulting VaR figures are scaled down or calculated using one-day holding period values.

Credit Suisse has approval from the SFBC, as well as from certain other regulators of our subsidiaries, to use our VaR model in the calculation of trading book market risk capital requirements. We continue to receive regulatory approval for ongoing enhancements to the methodology, and the model is subject to regular reviews by regulators and auditors.

We use a historical simulation model for the majority of risk types and businesses within our trading portfolios. Where insufficient data is available for such an approach, an “extreme-move” methodology is used. The model is based on the profit and loss distribution resulting from the historical changes of market rates, prices and volatilities applied to evaluate the portfolio. This methodology also avoids any explicit assumptions on correlation between risk factors. During 2007, we increased the length of the historical time series dataset used to calculate VaR from two to approximately three years to capture a wider range of historical events. The VaR model uses assumptions and estimates that we believe are reasonable, but different assumptions or estimates could result in different estimates of VaR.

As a risk measure, VaR only quantifies the potential loss on a portfolio under normal market conditions. Other risk measures, such as scenario analysis, are used to estimate losses associated with unusually severe market movements. VaR also assumes that the price data from the recent past can be used to predict future events. If future market conditions differ substantially from past market conditions, then the risk predicted by VaR may be too conservative or too liberal.

#### Scenario analysis

We regularly perform scenario analysis for all of our businesses exposed to market risk to estimate the potential economic loss that could arise from extreme, but plausible, stress events. The scenario analysis calculations performed are specifically tailored towards their respective risk profile. In addition, to identify areas of risk concentration and potential vulnerability to stress events across the Group, we have developed a set of scenarios which are consistently applied across all businesses. Key scenarios include significant movements in credit markets, interest rates, equity prices and exchange rates, as well as adverse changes in counterparty default rates. The scenario analysis framework also considers the impact of various scenarios on key capital adequacy measures such as regulatory capital and economic capital ratios. The Board of Directors and senior management are regularly provided with scenario analysis estimates, scenario analysis trend information and supporting explanations to create transparency on key risk exposures and to support senior management in managing risks.

Scenario analysis estimates the impact that could arise from extreme, but plausible, stress events by applying predefined scenarios to the relevant portfolios. Scenarios are typically defined in light of past economic or financial market stress periods, but statistical analysis is also used to define the less severe scenarios in the framework.

Scenario analysis estimates the loss that could arise if specific events in the economy or in financial markets were to occur. Seldom do past events recur in exactly the same way. Therefore, it is necessary to use business experience to choose a set of meaningful scenarios and to assess the scenario results in light of current economic and market conditions.

The scenario analysis framework is periodically reviewed to help ensure that it remains relevant given changes in portfolio composition and market conditions. During the financial market turbulence experienced in the second half of 2007, the scenario analysis framework helped management to identify and quantify the impact of material changes in market values on our portfolio. Given the speed and severity of the collapse in US subprime mortgage values in the second half of 2007, the parameters for various ABS and RMBS were updated at the end of the third quarter of 2007.

#### Trading portfolios

##### Risk measurement and management

We assume market risk in our trading portfolios primarily through the trading activities of the Investment Banking segment. Our other segments also engage in trading activities, but to a much lesser extent.

For the purposes of this disclosure, VaR is used to quantify market risk in the trading portfolio, which includes those financial instruments treated as part of the trading book for our regulatory capital purposes. This classification of assets as trading is done for purposes of analyzing our market risk exposure, not for financial statement purposes.

We are active in most of the principal trading markets of the world, using the majority of the common trading and hedging products, including derivatives such as swaps, futures, options and structured products (some of which are customized transactions using combinations of derivatives and executed to meet specific client or proprietary needs). As a result of our broad participation in products and markets, our trading strategies are correspondingly diverse and exposures are generally spread across a diversified range of risk factors and locations.

As part of our overall risk management, we hold a portfolio of hedges. Hedges are impacted by market movements, similar to other trading securities, and may result in gains or losses on the hedges which offset losses or gains on the portfolios they were designed to hedge.

#### Development of trading portfolio risks

The table entitled “One-day, 99% VaR” shows our trading-related market risk exposure, as measured by scaled one-day, 99% VaR. As we measure trading book VaR for internal risk management purposes using the US dollar as the base currency, the VaR figures were translated into Swiss francs using the respective daily currency translation rates. VaR estimates are computed separately for each risk type and for the whole portfolio using the historical simulation methodology. The diversification benefit reflects the net difference between the sum of the 99th percentile loss for each individual risk type and for the total portfolio.

Our one-day, 99% VaR as of December 31, 2007, was CHF 216 million, compared to CHF 89 million as of December 31, 2006. The average VaR was CHF 115 million for 2007, compared to CHF 80 million for 2006. The changes in VaR were caused primarily by the inclusion of increased market volatility in the data used to calculate VaR, the recalibration of the VaR model during 3Q07 to account for the increase in observed correlations across risk categories and increased equity, foreign exchange and commodity exposures. If the recalibration of the VaR model had been in place as of the end of 2006, it is estimated that the end-of-period one-day, 99% VaR would have been CHF 112 million rather than CHF 89 million. 2007 VaR does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business.

#### One-day, 99% VaR

in / end of period	Interest rate and credit spread	Foreign exchange	Commodity	Equity	Diversi- fication benefit	Total
2007 (CHF million)						
<b>Average</b> <sup>1</sup>	<b>74</b>	<b>25</b>	<b>17</b>	<b>79</b>	<b>(80)</b>	<b>115</b>
Minimum <sup>1</sup>	46	8	8	51	±	56
Maximum <sup>1</sup>	131	58	36	126	±	216
End of period <sup>1</sup>	124	48	31	91	(78)	216
2006 (CHF million)						
Average	57	19	10	59	(65)	80
Minimum	42	9	6	44	±	53
Maximum	82	38	20	90	±	124
End of period	62	24	15	57	(69)	89
2005 (CHF million)						

Average	61	13	6	41	(55)	66
Minimum	36	6	1	23	±	49
Maximum	78	30	16	63	±	88
End of period	69	11	11	57	(61)	87

1 Does not reflect the valuation reductions from revaluing certain ABS positions in our CDO trading business, as we do not consider the impact of these valuation reductions to be material to our economic capital, position risk, VaR or related trends. For further information, refer to Revaluation impact on risk metrics. 2 As the maximum and minimum occur on different days for different risk types, it is not meaningful to calculate a portfolio diversification benefit.

Various techniques are used to assess the accuracy of the VaR model used for trading portfolios, including backtesting. In line with industry practice, we present backtesting using actual daily trading revenues. Actual daily trading revenues are compared with VaR calculated using a one-day holding period. A backtesting exception occurs when the daily loss exceeds the daily VaR estimate.

We had nine backtesting exceptions in 2007, compared with two backtesting exceptions in 2006. The backtesting exceptions in 2007 were primarily driven by a sharp increase in market volatility in the second half of 2007, as the effects from the dislocation of the US subprime mortgage market spilled over into the wider credit, equity, interest rate and foreign exchange markets. We had 15 backtesting exceptions using backtesting profit and loss, a subset of actual daily trading revenues, which includes only the impact of daily movements in financial market variables, such as interest rates, equity prices and foreign exchange rates on the previous night's positions. The VaR model is subject to regular assessment and evaluation to seek to maintain accuracy given current market conditions and positions. In response to the backtesting performance, we made a change to the methodology to take account of the increase in observed correlations between risk categories.

The histogram entitled "Actual daily trading revenues" compares the actual trading revenues for 2007 with those for 2006. The dispersion of trading revenues indicates the day-to-day volatility in our trading activities.

## Banking portfolios

### Risk measurement and management

The market risks associated with our non-trading portfolios primarily relate to asset and liability mismatch exposures, equity instrument participations and investments in bonds and money market instruments. All of our businesses and the Corporate Center have non-trading portfolios that carry some market risks.

The market risks associated with the non-trading portfolios are measured, monitored and limited using several tools, including economic capital, scenario analysis, sensitivity analysis and VaR. For the purpose of this disclosure, the aggregated market risks associated with our non-trading portfolios are measured using sensitivity analysis. The sensitivity analysis for the non-trading activities measures the amount of potential change in economic value resulting from specified hypothetical shocks to market factors. It is not a measure for the potential impact on reported earnings



in the current period, since the non-trading activities generally are not marked to market through earnings.

The majority of our real estate positions are held in our trading book and included in the VaR disclosure presented above. These primarily comprise US and certain European residential and commercial mortgage exposures, whether held directly or as part of structured products. In addition, we also hold certain real estate-related risks, such as certain Swiss and Asian mortgages, in our non-trading portfolio. For details of our overall exposure to real estate risks, refer to Economic capital and position risk.

#### Development of non-trading portfolio risks

We assume non-trading interest rate risks through interest rate-sensitive positions originated by Private Banking and risk-transferred to Global Treasury, money market and funding activities by Global Treasury and the deployment of our consolidated equity as well as other activities, including market-making and trading activities involving banking book positions at the divisions. Savings accounts and many other retail banking products have no contractual maturity date or direct market-linked interest rate and are risk-transferred from Private Banking to Global Treasury on a pooled basis using replicating portfolios (approximating the repricing behavior of the underlying product). Global Treasury and other desks running interest rate risk positions actively manage the positions within approved limits. The impact of a one-basis-point parallel change of yield curves on the fair value of interest rate-sensitive non-trading book positions would have amounted to CHF 4.4 million as of December 31, 2007, compared to CHF 3.6 million, as of December 31, 2006. The change is mainly due to the longer duration of our deployed equity. Non-trading interest rate risk is assessed using other measures including the potential value change resulting from a significant change in yield curves in relation to the total eligible regulatory capital, which is regularly assessed on a consolidated and standalone basis for the major legal entities. As of December 31, 2007, the fair value impacts of an adverse 200-basis-point move in yield curves and of a statistical one-year, 99% adverse change in yield curves in relation to the total eligible regulatory capital were 2.0% and 1.9%, respectively, which are significantly below the 20% threshold used by regulators to identify banks that potentially run excessive levels of non-trading interest rate risk.

Our non-trading equity portfolio includes positions in hedge funds, private equity and other instruments that may not be strongly correlated with general equity markets. Equity risk on non-trading positions is measured using sensitivity analysis that estimates the potential change in value resulting from a 10% decline in the equity markets of developed nations and a 20% decline in the equity markets of emerging market nations. The estimated impact of this scenario would be a decrease of approximately CHF 483 million in the value of the non-trading portfolio as of December 31, 2007, compared to a decrease of approximately CHF 454 million in the value of the non-trading portfolio as of December 31, 2006. The main reason for the change is an increase in private equity and hedge fund exposures.

We assume limited commodity risk in our non-trading portfolio. Commodity risk on non-trading positions is measured using sensitivity analysis that estimates the potential change in value resulting from a 20% weakening in commodity prices. The estimated impact of this scenario would be a decrease of approximately CHF 1 million in the value of the non-trading portfolio as of December 31, 2007 and December 31, 2006.

For details of the exposure to foreign exchange risk in our non-trading portfolio, refer to Treasury management – Foreign exchange exposure and interest rate management.

#### Credit risk

##### Definition of credit risk

Credit risk is the possibility of a loss being incurred as the result of a borrower or counterparty failing to meet its financial obligations. In the event of a default, a bank generally incurs a loss equal to the amount owed by the debtor, less any recoveries resulting from foreclosure, liquidation of collateral or the restructuring of the debtor company.

The majority of our credit risk is concentrated in Private Banking and Investment Banking. Credit risk exists within lending products, commitments and letters of credit, and results from counterparty exposure arising from derivatives, foreign exchange and other transactions.

#### Credit risk management approach

Effective credit risk management is a structured process to assess, quantify, price, monitor and manage risk on a consistent basis. This requires careful consideration of proposed extensions of credit, the setting of specific limits, diligent ongoing monitoring during the life of the exposure, active use of credit mitigation tools and a disciplined approach to recognizing credit impairment.

Our credit risk management framework is regularly refined and covers all banking business areas that are exposed to credit risk. The framework is designed to cover virtually all of the credit exposures in the banking business and comprises seven core components:

- individual counterparty rating systems;
- transaction rating systems;
- a counterparty credit limit system;
- country concentration limits;
- risk-based pricing methodologies;
- active credit portfolio management; and
- a credit risk provisioning methodology.

We evaluate credit risk through a credit request and approval process, ongoing credit and counterparty monitoring and a credit quality review process. Experienced credit officers analyze credit requests and assign internal ratings based on their analysis and evaluation of the client's creditworthiness and the type of credit transaction.

#### Counterparty and transaction rating

For the purposes of internal ratings, we have developed a set of credit rating models tailored for different client segments in both Private Banking and Investment Banking (e.g. international corporates, financial institutions, asset finance, small and medium-sized entities, commodity traders, residential mortgages, etc.). The models are built from statistical data and then subject to a thorough business review before implementation. Each credit rating model is validated independently prior to implementation and on a regular basis. At the time of initial credit approval and review, relevant quantitative data (e.g., financial statements, financial projections, etc.) as well as qualitative factors relating to the counterparty are used in the models and result in the assignment of a credit rating or probability of default, which measures the counterparty's risk of default over a one-year period.

Additionally, an estimate of expected loss in the event of a counterparty default is assigned based on the structure of each transaction. The counterparty credit rating is used in combination with credit (or credit equivalent) exposure and the loss given default (LGD) assumption to estimate the potential credit loss. These credit risk estimates are used consistently for the purposes of business and credit portfolio steering, credit policy, approval and monitoring, management reporting, risk-adjusted performance measurement, economic capital measurement and allocation and certain financial accounting purposes. In 2007, the overall internal credit rating system received approval by the SFBC

for application under the Basel II Advanced Internal Ratings Based (A-IRB) approach. This approach also allows us to price transactions involving credit risk more accurately, based on risk/return estimates.

#### Credit approval process and provisioning

Senior credit managers make credit decisions on a transaction-by-transaction basis, at authority levels reflecting the amount and complexity of the transactions, and the overall exposures to counterparties and their related entities. These approval authority levels are set by each legal entity.

A system of credit limits is used to manage individual counterparty credit risk. Other limits are also established to address concentration risk in the portfolio, including a comprehensive set of country limits and limits for certain products. Credit exposures to individual counterparties, industry segments or product groupings and adherence to the related limits are monitored by credit officers, industry analysts and other relevant specialists. In addition, credit risk is regularly supervised by credit and risk management committees, taking current market conditions and trend analysis into consideration. We regularly analyze our industry diversification and concentrations.

A rigorous credit quality review process provides an early identification of possible changes in the creditworthiness of clients and includes regular asset and collateral quality reviews, business and financial statement analysis and relevant economic and industry studies. Other key factors considered in the review process include current and projected business and economic conditions, historical experience, regulatory requirements and concentrations of credit by industry, country, product and counterparty rating. Regularly updated watch-lists and review meetings are used for the identification of counterparties where adverse changes in creditworthiness could occur due to events such as announced mergers, earnings weaknesses and lawsuits.

The review process culminates in a quarterly determination of the appropriateness of allowances for credit losses. A systematic provisioning methodology is used to identify potential credit risk-related losses. Impaired transactions are classified as potential problem exposure, non-performing exposure or non-interest-earning exposure and the exposures are generally managed within credit recovery units. The Credit Portfolio and Provisions Review Committee regularly determines the adequacy of allowances, taking into consideration whether the levels are sufficient for credit losses and whether allowances can be released or if they should be increased.

#### Loans

Compared to the end of 2006, gross loans increased CHF 32.2 billion, or 15%, reflecting business and market developments in Investment Banking as well as business growth in Private Banking. During 2007, gross loans in Investment Banking increased from CHF 44.6 billion to CHF 65.3 billion, mainly due to increases in commercial and industrial loans and loans to financial institutions. In Private Banking, gross loans increased from CHF 164.8 billion to CHF 176.4 billion, reflecting growth in nearly all businesses.

#### Ratings and risk mitigation

To ensure that ratings are consistent and comparable across all businesses, we have developed an internal rating scale which is benchmarked to the external rating agencies utilizing the historical probability of default associated with external ratings. The relationship between the probability of default and external agency ratings is reviewed annually and adjustments are made to calibrate the internal rating classification to the assumed probability of default in the external ratings.

#### Risk mitigation

We actively manage our credit exposure utilizing credit hedges and collateral (cash and marketable securities). Credit hedges represent the notional exposure that has been transferred to other market counterparties, generally through the

use of credit default swaps. While credit hedges are not available for many of Private Banking's counterparties, a large portion of its lending portfolio is secured with collateral that can be readily liquidated, primarily cash and marketable securities. The following risk mitigation tables for Private Banking and Investment Banking illustrate the effects of risk mitigation on loans and undrawn irrevocable credit facilities.

## Risk mitigation impact for Private Banking

end of 2007	Gross exposure <sup>1</sup>	Cash and marketable securities	Net exposure <sup>1</sup>
Internal ratings (CHF million)			
AAA	1,057	(12)	1,045
AA	4,432	(24)	4,408
A	14,206	(785)	13,421
BBB	212,437	(113,102)	99,335
BB	71,572	(4,332)	67,240
B	4,374	(67)	4,307
CCC	283	0	283
CC	0	0	0
C	0	0	0
D	1,538	(17)	1,521
<b>Total</b>	<b>309,899</b>	<b>(118,339)</b>	<b>191,560</b>

1 Includes loans and undrawn irrevocable credit facilities.

## Risk mitigation impact for Investment Banking

end of 2007	Gross exposure <sup>1</sup>	Credit hedges	Cash and marketable securities	Net exposure <sup>1</sup>
Internal ratings (CHF million)				
AAA	8,928	0	(337)	8,591
AA	18,096	(2,614)	(51)	15,431
A	37,290	(7,265)	(4,205)	25,820
BBB	42,789	(15,625)	(631)	26,533
BB	20,366	(3,356)	(595)	16,415
B	42,296	(4,248)	(2,367)	35,681
CCC	5,724	(526)	(153)	5,045
CC	541	(301)	0	240
C	340	0	0	340
D	2,024	(1)	0	2,023
<b>Total</b>	<b>178,394</b>	<b>(33,936)</b>	<b>(8,339)</b>	<b>136,119</b>

Excludes non-rated positions of CHF 688 million representing unsettled positions in non-broker dealer entities.

1 Includes loans and undrawn irrevocable credit facilities.

### Loss given default

The tables below present our loans, net of risk mitigation, across LGD buckets. LGD represents the expected loss on a transaction should default occur and takes into account structure, collateral, seniority of the claim and, in certain areas, the type of counterparty. LGD estimates have been developed separately by Private Banking and Investment Banking, based on historical experience. The Private Banking LGD measurement system takes into account collateral pledged against the exposure and guarantees received. The LGD measurement system is validated independently on a regular basis and has been approved by the regulatory authorities for application in the Basel II A-IRB approach. The concentration in BBB and BB rated counterparties with low LGD exposure largely reflects the Private Banking residential mortgage business, which is highly collateralized. In Investment Banking, the LGD measurement is primarily determined by the seniority ranking of the exposure, with the exposure adjusted for risk mitigation and guarantees received. A majority of net loans in Investment Banking are senior unsecured loans, which have an expected LGD of 55%.

### Loss given default for Private Banking

end of 2007	Funded net exposure	Loss given default buckets					
		0-10%	11-20%	21-40%	41-60%	61-80%	81-100%
Internal ratings (CHF million)							
AAA	277	46	116	57	36	2	20
AA	2,666	803	515	538	361	368	81
A	8,300	2,850	2,832	1,939	304	339	36
BBB	71,496	31,490	14,085	17,849	6,590	1,202	280
BB	52,102	15,986	12,162	16,121	4,230	927	2,676
B	3,384	1,267	577	1,134	331	62	13
CCC	108	42	14	19	33	0	0
CC	0	0	0	0	0	0	0
C	0	0	0	0	0	0	0
D	1,411	62	184	277	507	126	255
<b>Total</b>	<b>139,744</b>	<b>52,546</b>	<b>30,485</b>	<b>37,934</b>	<b>12,392</b>	<b>3,026</b>	<b>3,361</b>

### Loss given default for Investment Banking

end of 2007	Funded net exposure	Loss given default buckets					
		0-10%	11-20%	21-40%	41-60%	61-80%	81-100%
Internal ratings (CHF million)							
AAA	1,540	4	0	0	1,536	0	0

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AA	3,628	319	0	239	3,070	0	0
A	3,907	1	0	136	3,770	0	0
BBB	9,116	0	0	5,196	3,613	288	19
BB	5,727	137	0	3,829	1,753	8	0
B	13,821	390	0	10,814	2,158	387	72
CCC	4,502	17	0	3,140	1,144	50	151
CC	214	162	0	28	24	0	0
C	340	0	0	220	120	0	0
D	350	120	0	53	177	0	0
<b>Total</b>	<b>43,145</b>	<b>1,150</b>	<b>0</b>	<b>23,655</b>	<b>17,365</b>	<b>733</b>	<b>242</b>

Excludes non-rated positions of CHF 688 million representing unsettled positions in non-broker dealer entities.

### Impaired exposure and allowances

#### Non-performing loans

A loan is considered impaired when we believe it is probable that we will be unable to collect all amounts due in accordance with the contractual terms of the loan agreement. A loan is classified as non-performing when the contractual payments of principal and/or interest are in arrears for 90 days. A loan can also be classified as non-performing if the contractual payments of principal and/or interest are less than 90 days past due. We continue to accrue interest for collection purposes; however, a corresponding provision against the accrual is booked through the consolidated statements of income. In addition, for any accrued but unpaid interest at the date the loan is deemed non-performing, a corresponding provision is booked against the accrual through the consolidated statements of income. At the time a loan is deemed non-performing and on a periodic basis, the remaining principal is evaluated for collectibility and an allowance is established for any shortfall between the net recoverable amount and the remaining principal balance.

A loan can be further downgraded to non-interest-earning when the collection of interest is in such a doubtful state that further accrual of interest is deemed inappropriate. At that time and on a periodic basis going forward, any unreserved remaining principal balance is evaluated for collectibility and an additional provision is established as required. A write-off of a loan occurs when it is determined that there is no possibility to recover the principal. Write-offs also occur due to sales, settlements or restructurings of loans or when uncertainty as to the repayment of either principal or accrued interest exists.

Generally, a loan may be restored to performing status when all delinquent principal and interest payments become current in accordance with the terms of the loan agreement and certain performance criteria are met.

Total gross impaired loans declined CHF 185 million in 2007, as total non-performing loans declined CHF 242 million, offset in part by total other impaired loans which increased CHF 57 million. This was as a result of the credit environment, which remained fundamentally favorable in 2007, and continued settlements and recoveries during the year.

#### Potential problem loans

As of December 31, 2007, we had potential problem loans of CHF 547 million, an increase of CHF 30 million from the end of 2006. These loans are considered potential problem loans because, although interest payments are being made, doubt exists as to the timing and/or certainty of the repayment of contractual principal. These loans are classified as impaired.

#### Restructured loans

As of December 31, 2007, we had restructured loans of CHF 49 million, an increase of CHF 27 million from the end of 2006. A loan is considered a restructured loan when the current conditions are based on concessions to the counterparty, but we have received all repayments and interest during the last year. After this one-year period, the loan remains a restructured loan if the current conditions are below the refinancing costs.

#### Credit provisions

We maintain valuation allowances on loans that are not fair valued and which we consider adequate to absorb losses arising from the existing credit portfolio. Valuation allowances are deducted from total assets, while provisions are included in total liabilities. We provide for credit losses based on a regular and detailed analysis of all counterparties, taking collateral value into consideration. If uncertainty exists as to the repayment of either principal or interest, a valuation allowance is either created or adjusted accordingly. Credit provisions are reviewed on a quarterly basis by senior management.

In determining the amount of the credit provisions, loans are assessed on a case-by-case basis, and the following factors are considered:

- the financial standing of a customer based on financial and business information, including a realistic assessment of the likelihood of repayment of the loan within an acceptable period of time considering the net present value of future cash flows;
- the extent of other commitments to the same customer;
- the realizable fair value of any collateral for the loans;
- the recovery rate; and
- the costs associated with obtaining repayment and realization of any such collateral.

Judgment is exercised in determining the extent of the valuation allowance and is based on management's evaluation of the risk in the portfolio, current economic conditions, recent loss experience, and credit and geographic concentration trends. Vulnerable sectors continue to be tracked and monitored closely, with active management leading to the requirement of collateral, the purchase of credit protection facilities and/or the tightening of credit terms or maturities where appropriate.

#### Loan valuation allowances and provisions for inherent credit losses

In accordance with SFAS 5, the inherent loss allowance is estimated for all loans not specifically identified as impaired, which, on a portfolio basis, are considered to contain probable inherent loss. Inherent losses in the Private Banking lending portfolio are determined based on current risk ratings, collateral and exposure structure, applying historical default and loss experience in the ratings and loss parameters. In Investment Banking, loans are segregated by risk, industry or country rating in order to estimate the inherent losses. Inherent losses on loans and lending-related commitments are estimated based on historical loss and recovery experience and recorded in valuation allowances and provisions. A provision for inherent loss for off-balance sheet lending-related exposure (contingent liabilities and irrevocable commitments) is also determined, using a methodology similar to that used for the loan portfolio.

#### Provision for credit loss

Net additions charged to the income statement in 2007 were CHF 240 million, compared to net reductions of CHF 111 million in 2006 and CHF 144 million in 2005. Net additions of loan valuation allowances in 2007 were mainly a result of fewer releases of valuation allowances and higher provisions mainly relating to a guarantee provided in a prior year to a third party bank in Investment Banking.

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Loans

						Private Banking		Investment Banking		Other <sup>1</sup>		Credit Suisse
		Wealth Management		Corporate & Retail Banking								
end of	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006
Loans (CHF million)												
Mortgages	31,450	29,505	48,128	46,435	79,578	75,940	0	0	0	0	79,578	75,940
Loans collateralized by securities	23,267	20,372	202	465	23,469	20,837	0	0	0	0	23,469	20,837
Other loans	916	558	3,786	3,087	4,702	3,645	1,017	1,110	0	0	5,719	4,755
Consumer loans	55,633	50,435	52,116	49,987	107,749	100,422	1,017	1,110	0	0	108,766	101,532
Real estate	4,996	3,975	15,888	14,825	20,884	18,800	2,213	1,491	0	0	23,097	20,291
Commercial and industrial loans	10,661	7,986	27,910	27,123	38,571	35,109	34,661	22,616	11	172	73,243	57,897
Loans to financial institutions	4,970	6,812	2,803	2,246	7,773	9,058	25,909	18,658	125	0	33,807	27,716
Governments and public institutions	67	16	1,349	1,415	1,416	1,431	1,459	736	0	0	2,875	2,167
Corporate loans	20,694	18,789	47,950	45,609	68,644	64,398	64,242	43,501	136	172	133,022	108,071
<b>Gross loans</b>	<b>76,327</b>	<b>69,224</b>	<b>100,066</b>	<b>95,596</b>	<b>176,393</b>	<b>164,820</b>	<b>65,259</b>	<b>44,611</b>	<b>136</b>	<b>172</b>	<b>241,788</b>	<b>209,603</b>
Net (unearned income) / deferred expenses	12	10	40	68	52	78	(72)	(71)	0	1	(20)	8
Allowance for loan losses <sup>2</sup>	(74)	(78)	(865)	(1,150)	(939)	(1,228)	(295)	(255)	0	(1)	(1,234)	(1,484)
<b>Net loans <sup>3</sup></b>	<b>76,265</b>	<b>69,156</b>	<b>99,241</b>	<b>94,514</b>	<b>175,506</b>	<b>163,670</b>	<b>64,892</b>	<b>44,285</b>	<b>136</b>	<b>172</b>	<b>240,534</b>	<b>208,127</b>
Impaired loans (CHF million)												
Non-performing loans	101	147	638	748	739	895	234	152	0	0	973	1,047
Non-interest-earning loans	31	19	346	524	377	543	0	2	0	0	377	545
Total non-performing loans	132	166	984	1,272	1,116	1,438	234	154	0	0	1,350	1,592
Restructured loans	0	0	7	22	7	22	42	0	0	0	49	22
Potential problem loans	6	19	366	464	372	483	175	34	0	0	547	517
Total other impaired loans	6	19	373	486	379	505	217	34	0	0	596	539



<b>Gross impaired loans</b>	<b>138</b>	<b>185</b>	<b>1,357</b>	<b>1,758</b>	<b>1,495</b>	<b>1,943</b>	<b>451</b>	<b>188</b>	<b>0</b>	<b>0</b>	<b>1,946</b>	<b>2,131</b>
of which with a specific allowance	137	177	1,182	1,437	1,319	1,614	244	188	0	0	1,563	1,802
of which without a specific allowance	1	8	175	321	176	329	207	0	0	0	383	329
Allowance for loan losses (CHF million)												
<b>Balance at beginning of period</b>	<b>78</b>	<b>126</b>	<b>1,150</b>	<b>1,600</b>	<b>1,228</b>	<b>1,726</b>	<b>255</b>	<b>465</b>	<b>1</b>	<b>50</b>	<b>1,484</b>	<b>2,241</b>
Change in accounting	0	0	0	0	0	0	(61)	0	0	0	(61)	0
Discontinued operations	0	0	0	0	0	0	0	0	0	(51)	0	(51)
Net additions charged to statements of income	4	(15)	(62)	(55)	(58)	(70)	99	(60)	(1)	2	40	(128)
Gross write-offs	(6)	(49)	(267)	(444)	(273)	(493)	(22)	(237)	0	(1)	(295)	(731)
Recoveries	0	17	64	53	64	70	29	70	0	1	93	141
Net write-offs	(6)	(32)	(203)	(391)	(209)	(423)	7	(167)	0	0	(202)	(590)
Provisions for interest	(1)	0	(16)	2	(17)	2	16	46	2	0	1	48
Foreign currency translation impact and other adjustments, net	(1)	(1)	(4)	(6)	(5)	(7)	(21)	(29)	(2)	0	(28)	(36)
<b>Balance at end of period <sup>2</sup></b>	<b>74</b>	<b>78</b>	<b>865</b>	<b>1,150</b>	<b>939</b>	<b>1,228</b>	<b>295</b>	<b>255</b>	<b>0</b>	<b>1</b>	<b>1,234</b>	<b>1,484</b>
of which a specific allowance	50	56	731	1,007	781	1,063	68	28	1	0	850	1,091
of which an inherent credit loss allowance	24	22	134	143	158	165	227	227	(1)	1	384	393
Loan metrics (%)												
Total non-performing loans / gross loans	0.2	0.2	1.0	1.3	0.6	0.9	0.4	0.3	–	–	0.6	0.8
Total other impaired loans / gross loans	0.0	0.0	0.4	0.5	0.2	0.3	0.3	0.1	–	–	0.2	0.3
<b>Gross impaired loans / gross loans</b>	<b>0.2</b>	<b>0.3</b>	<b>1.4</b>	<b>1.8</b>	<b>0.8</b>	<b>1.2</b>	<b>0.7</b>	<b>0.4</b>	<b>–</b>	<b>–</b>	<b>0.8</b>	<b>1.0</b>

Allowance for loan losses / total non-performing loans	56.1	47.0	87.9	90.4	84.1	85.4	126.1	165.6	-	-	91.4	93.2
Allowance for loan losses / total other impaired loans	-	410.5	231.9	236.6	247.8	243.2	135.9	750.0	-	-	207.0	275.3
<b>Allowance for loan losses / gross impaired loans</b>	<b>53.6</b>	<b>42.2</b>	<b>63.7</b>	<b>65.4</b>	<b>62.8</b>	<b>63.2</b>	<b>65.4</b>	<b>135.6</b>	<b>-</b>	<b>-</b>	<b>63.4</b>	<b>69.6</b>

The disclosure presents our lending exposure from a risk management perspective.

1 Includes Asset Management and Corporate Center. 2 Allowance for loan losses reflects allowances on loans which are not carried at fair value. 3 Loans carried at fair value amounted to CHF 31,047 million as of the end of 2007.

### Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Our primary aim is the early identification, recording, assessment, monitoring, prevention and mitigation of operational risks, as well as timely and meaningful management reporting. Where appropriate, we transfer operational risks to third-party insurance companies.

Operational risk is inherent in most aspects of our activities and is comprised of a large number of disparate risks. While market and credit risk are often chosen for the prospect of gain, operational risk is normally accepted as a necessary consequence of doing business. In comparison to market or credit risk, the sources of operational risk are difficult to identify comprehensively and the amount of risk is also intrinsically difficult to measure. We, therefore, manage operational risk differently from market and credit risk. We believe that effective management of operational risks requires a common bank-wide framework with ownership residing with the management responsible for the relevant business process. Additionally, we have established a central team within the CRO function that focuses on the coordination of consistent policy, tools and practices throughout the Group for the management, measurement, monitoring and reporting of relevant operational risks. This team is also responsible for the overall operational risk framework, measurement methodology and capital calculations. Knowledge and experience are shared throughout the Group to maintain a coordinated approach.

Each individual business and management level takes responsibility for its own operational risks and the provision of adequate resources and procedures for the management of those risks. Operational risk is thus controlled through a network of controls, procedures, reports and responsibilities. In addition to the quarterly firm-level CARMC meetings covering operational risk, operational risk exposures are discussed at divisional risk management committees, which have senior staff representatives from all the relevant functions. We utilize a number of firm-wide tools for the management, measurement, monitoring and reporting of operational risk. These include: self-assessments; the collection, reporting and analysis of internal and external loss data; and key risk indicator reporting.

We have employed the same methodology to calculate economic capital for operational risk since 2000, and have approval from the SFBC to use a similar methodology for the Advanced Measurement Approach (AMA) under the Basel II Accord. The economic capital/AMA methodology is based upon the identification of a number of key risk scenarios that describe all of the major operational risks that we face. Groups of senior staff review each scenario and discuss the likelihood of occurrence and the potential severity of loss. Internal and external loss data, along with certain business environment and internal control factors (for example, self-assessment results and key risk indicators) are considered as part of this process. Based on the output from these meetings, we enter the scenario probabilities and

severities into an event model that generates a loss distribution. Insurance mitigation is included in the capital assessment where appropriate, by considering the level of insurance coverage for each scenario, incorporating haircuts as appropriate. Based on the loss distribution, the level of capital required to cover operational risk can then be calculated.

In connection with ongoing internal control processes, we identified mismarks and pricing errors by a small number of traders in certain ABS positions in our CDO trading business in Investment Banking and immediately undertook an internal review of this business. Our Executive Board continues to assign the highest priority to the prompt remediation of the related material weakness and reports regularly on these remediation efforts to the Audit Committee and Board of Directors. For further information, refer to II – Operating and financial review – Credit Suisse – Revaluing of certain asset-backed securities positions.

#### Reputational risk

Our policy is to avoid any action or transaction that brings with it the risk of a potentially unacceptable level of damage to our reputation.

Reputational risks may arise from a variety of sources, including the nature or purpose of a proposed transaction, the identity or nature of a potential client, the regulatory or political climate in which the business will be transacted, the potentially controversial environmental or social impacts of a transaction or significant public attention surrounding the transaction itself. Where the presence of these or other factors gives rise to potential reputational risk, the relevant business proposal is required to be submitted through the reputational risk review process. This involves a vetting of the proposal by senior management and its subsequent referral to one of the regional reputational risk approvers, each of whom is independent of the business segments and who has authority to approve, reject, or impose conditions on our participation. In order to inform our stakeholders about how we manage some of the environmental and social risks inherent to the banking business, we publish our Corporate Citizenship Report, in which we also describe our efforts to conduct our operations in a manner that is environmentally and socially responsible and broadly contributes to society.

#### IV – Corporate governance

Overview

Shareholders

Board of Directors

Executive Board

Compensation

Additional information

## Overview

### The importance of corporate governance

Credit Suisse's corporate governance policies and procedures comply with internationally accepted standards of corporate governance. We are committed to safeguarding the interests of our stakeholders and recognize the importance of good corporate governance in achieving this objective. We know that transparent disclosure of our organizational and management structure as well as other aspects of our corporate governance helps stakeholders to assess the quality of the Group and our management and assists investors in their investment decisions.

### Complying with rules and regulations

We adhere to the principles set out in the Swiss Code of Best Practice, including the recently published appendix stipulating recommendations on the process around setting compensation for the Board of Directors and the Executive Board. In addition, we adhere to the new provisions in the Swiss Code of Obligations which aim at increasing transparency in the area of compensation disclosure. In connection with our primary listing on the SWX Swiss Exchange (SWX), we are subject to the SWX Directive on Information Relating to Corporate Governance. Our shares are also listed on the NYSE in the form of American Depositary Shares (ADS). As a result, we are subject to certain US rules and regulations. Moreover, we adhere to the NYSE's Corporate Governance rules (NYSE rules), with a few exceptions where the rules are not applicable to foreign private issuers such as Credit Suisse Group.

The following are the significant differences between our corporate governance standards and the corporate governance standards applicable to US domestic issuers listed on the NYSE:

- Approval of employee benefit plans: the NYSE rules require shareholder approval of the establishment of, and material revisions to, all equity compensation plans. The definition of "equity compensation plans" covers plans or other arrangements that provide for the delivery to employees or directors of either newly issued securities or securities acquired by the issuer in the secondary market. We comply with Swiss law, which requires that shareholders approve the creation of the conditional capital used to set aside shares for employee benefit plans and other equity compensation plans but does not require shareholders to approve the terms of those plans.
- Risk Assessment and Risk Management: the NYSE rules allocate responsibility for the discussion of guidelines and policies governing the process by which risk assessment and risk management is undertaken to the Audit Committee, while our corporate governance standards allocate these duties to the separate Risk Committee. While our Audit Committee members satisfy the NYSE independence requirements, the Group's Risk Committee may include non-independent members.
- Reporting: the NYSE rules require that certain board committees report specified information directly to shareholders, while under Swiss law only the Board of Directors reports directly to the shareholders, and the committees submit their reports to the full Board.
- Appointment of the external auditor: the NYSE rules require the Audit Committee to be directly responsible for the appointment, compensation, retention and oversight of the External Auditor unless there is a conflicting requirement under home country law. Under Swiss law, the appointment of the External Auditor must be approved by our shareholders at the AGM based on the proposal of the Board of Directors, which receives the advice and recommendation of the Audit Committee.

### Corporate governance framework

Our corporate governance policies and procedures are defined in a series of documents governing the organization and management of the company. The Board of Directors has adopted a set of Corporate Governance Guidelines aimed at explaining and promoting an understanding of our governance structures. These guidelines form the basis of a sound corporate governance framework and refer to other documents that regulate aspects of governance in greater detail. Other important corporate governance documents, all of which are available on our website at [www.credit-suisse.com/governance/en/](http://www.credit-suisse.com/governance/en/), include:

- Articles of Association (AoA), which define the purpose of the business and the basic organizational framework;
- Organizational Guidelines and Regulations (OGR), which define the responsibilities and sphere of authority of the various bodies within the Group, as well as the relevant reporting procedures;
- The Board of Directors Charter, which outlines the internal organization and responsibilities of the Board of Directors;
- The Board of Directors Committee Charters, which define the duties and responsibilities of each committee; and
- The Code of Conduct, which lists 12 core ethical and performance-related values that are binding on all employees worldwide. The Code was first established in 1999 in an effort to ensure that all employees worldwide share a common set of values across the organization and to guide our efforts to inspire and maintain the trust and confidence of all our stakeholders. The Code of Conduct implements requirements stipulated in the US Sarbanes-Oxley Act of 2002 by including provisions on ethics for our Chief Executive Officer and our principal financial and accounting officers, or other persons performing similar functions. No waivers to the Code of Conduct have been made since its adoption. Information regarding any future amendments or waivers granted will be published on our website.

## Company

Credit Suisse Group is registered as a Swiss corporation (*Aktiengesellschaft*) in the Commercial Register of the Canton of Zurich under the registration number CH-020.3.906.075-9 and has its registered offices in Zurich, Switzerland. Our business purpose, as set forth in Article 2 of our AoA, is to hold direct or indirect interests in all types of businesses in Switzerland and abroad, in particular in the areas of banking, finance, asset management and insurance. We have the power to establish new businesses, acquire a majority or minority interest in existing businesses and provide related financing. We also have the power to acquire, mortgage and sell real estate properties both in Switzerland and abroad.

Our business consists of three operating segments: Private Banking, Investment Banking and Asset Management. The three segments are complemented by Shared Services.

A detailed review of our operating results can be found in II – Operating and financial review. For a list of significant subsidiaries and associated entities, refer to Note 38 – Significant subsidiaries and associates in V – Consolidated financial statements – Credit Suisse Group. With the exception of Neue Aargauer Bank, Aarau, Switzerland, 99% of which is held by Credit Suisse Group and which is listed on the SWX (Swiss Security Number 397719, market capitalization of CHF 2,121 million as of December 31, 2007), no other subsidiaries have shares listed on the SWX or any other stock exchange.

For further information on our structure, refer to I – Information on the company.

## Directors

The Swiss Code of Obligations (*Schweizerisches Obligationenrecht*) requires directors and members of senior management to safeguard the interests of the corporation and, in connection with this requirement, imposes a duty of care and a duty of loyalty on directors and members of senior management. While Swiss law does not have a general provision on conflicts of interest, the duties of care and loyalty are generally understood to disqualify directors and members of senior management from participating in decisions that could directly affect them. Directors and members of senior management are personally liable to the corporation for any breach of these provisions. In addition, Swiss law contains a provision pursuant to which payments made to a shareholder or a director or any person associated with them (for example, family members, business partners, agents or financing providers), other than at arms' length, must be repaid to the corporation if the shareholder or director was acting in bad faith.

Neither Swiss law nor our AoA restrict in any way our power to borrow and raise funds. The decision to borrow funds is passed by or under the direction of our Board of Directors, with no shareholders' resolution required.

### Employees

As of December 31, 2007, we employed 48,100 employees worldwide, most of which are employees of the Bank. Of the total number of employees, 21,000 were employed in Switzerland and 27,100 were employed abroad.

The number of employees increased by 3,200 full-time equivalents compared to the end of 2006. The increase was driven primarily by recruitment in Investment Banking and additional relationship managers in targeted markets of Wealth Management. A majority of our employees do not belong to unions. We have not experienced any significant strike, work stoppage or labor dispute in recent years. We consider our relations with our employees to be good.

### Number of employees

	2007	end of 2006	% change 07 / 06
Number of employees (full-time equivalents)			
Wealth Management	14,300	13,400	7
Corporate & Retail Banking	8,900	8,800	1
Private Banking	23,200	22,200	5
Investment Banking	20,600	18,700	10
Asset Management	3,600	3,400	6
Corporate Center	700	600	17
<b>Number of employees</b>	<b>48,100</b>	<b>44,900</b>	<b>7</b>
whereof Switzerland	21,000	20,400	3
whereof abroad	27,100	24,500	11

### Information policy

We are committed to an open and fair information policy vis-à-vis our shareholders as well as other stakeholders. Our Investor Relations and Corporate Communications departments are responsible for inquiries.

All shareholders registered in our share register automatically receive an invitation to our AGM including an order form to receive the Credit Suisse Annual Report and other reports. Each registered shareholder will automatically receive a quarterly shareholders' letter providing an overview on our performance in a short and concise format. In addition, we produce detailed quarterly reports on our financial performance.

Shareholders can elect whether they would like to regularly receive the quarterly reports. All of these reports, including the annual report on Form 20-F, and other regularly updated information can be found on our website at [www.credit-suisse.com/investors](http://www.credit-suisse.com/investors).

#### Articles of Association

For a summary of the material provisions of our AoA and the Swiss Code of Obligations as they relate to our shares, refer to the summaries contained in the sections Shareholders and Additional information – Changes of control and defense measures. That description does not purport to be complete and is qualified in its entirety by reference to the Swiss Code of Obligations and to the Group AoA. Copies of our AoA are available at our main office, Paradeplatz 8, P.O. Box 1, CH 8070 Zurich, Switzerland, or on our website [www.credit-suisse.com](http://www.credit-suisse.com).

The AoA and OGR of the Group and the Bank are substantially similar other than to the extent they determine the rights of the Group's shareholders related to the purpose of the Group as a holding company or the Bank as a Swiss banking organization.

#### Indemnification

Neither our AoA nor Swiss statutory law contains provisions regarding the indemnification of directors and officers. According to general principles of Swiss employment law, an employer may, under certain circumstances, be required to indemnify an employee against losses and expenses incurred by such person in the execution of such person's duties under an employment agreement, unless the losses and expenses arise from the employee's gross negligence or willful misconduct. It is our policy to indemnify current and former directors and/or employees against certain losses and expenses in respect of service as a director or employee of us, one of our affiliates or another entity, which we have approved, subject to specific conditions or exclusions. We maintain directors' and officers' insurance for our directors and officers.

#### Shareholders

##### Significant shareholders

Under SESTA, anyone holding shares in a company listed on the SWX is required to notify the company and the SWX if their holding reaches, falls below or exceeds the following thresholds: 3%, 5%, 10%, 15%, 20%, 25%, 33 1/3%, 50% or 66 2/3% of the voting rights, whether or not the voting rights can be exercised. Following receipt of such notification, the corporation has the obligation to inform the public. In addition, pursuant to the Swiss Code of Obligations, we must disclose in the notes to our annual consolidated financial statements the identity of any shareholders who own in excess of 5% of our shares.

On September 19 and 20, 2006, we were informed through disclosure notifications that AXA S.A.'s holdings of Credit Suisse Group shares have exceeded the 5% threshold. As of September 15, 2006, AXA S.A. held 84.7 million shares,

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or 6.98%, of the outstanding shares of the Group, indirectly or by agreement through AllianceBernstein L.P., AXA Rosenberg Investment Managers Ltd., AXA Investment Managers S.A., “Winterthur” Swiss Insurance Company and Winterthur Life.

As of December 31, 2007, Chase Nominees Ltd., London, acting as nominee for a large number of investors, was a registered holder of 93.2 million shares, or 8%, of the outstanding shares of the Group.

As of December 31, 2007, we held 141.8 million of our own shares that, as a result of such ownership, had no voting rights. This position represents 12.2% of our issued shares.

On February 13, 2008, Olayan Investments Company Establishment disclosed in line with the revised SESTA that its holdings of Credit Suisse Group shares were above the newly introduced 3% threshold, with 40 million shares, or 3.44%, indirectly held through Crescent Holding GmbH, Vienna.

### Cross shareholdings

Credit Suisse Group has no cross shareholdings in excess of 5% of capital or voting rights with any other company.

### Shareholder base

We have a broad shareholder base. As of December 31, 2007, approximately 117,600 shareholders were listed in our share register. To the best of our knowledge, there are no agreements in place that could lead to a change in control of Credit Suisse Group.

### Distribution of Credit Suisse Group shares

	Number of shareholders	%	Number of shares	%
December 31, 2007				
Private investors	112,008	95.25	96,126,389	8.27
whereof Swiss	100,922	85.82	86,883,127	7.47
whereof foreign	11,086	9.43	9,243,262	0.80
Institutional investors	5,587	4.75	521,871,626	44.89
whereof Swiss	4,349	3.70	106,933,533	9.20
whereof foreign	1,238	1.05	414,938,093	35.69
Shares not registered in share register			544,464,125	46.84
<b>Total shares issued</b>	<b>117,595</b>	<b>100.00</b>	<b>1,162,462,140</b>	<b>100.00</b>
whereof Switzerland	111,175	94.54	173,359,024	14.91
whereof Europe	4,110	3.50	259,527,785	22.33
whereof US	414	0.35	115,438,500	9.93
whereof Other	1,896	1.61	69,672,706	5.99



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As of December 31, 2007, 48 million, or 4.1%, of the outstanding shares were in the form of ADS, and 10.8 million, or 0.9%, of the outstanding shares were registered in the name of US domiciled shareholders (excluding nominees).

### Institutional investors by industry

	Number of shareholders	%	Number of shares	%
December 31, 2007				
Banks	36	0.03	828,870	0.07
Insurance companies	131	0.11	6,495,857	0.56
Pension funds	1,257	1.07	31,009,503	2.67
Investment trusts	270	0.23	53,848,823	4.63
Other trusts	887	0.75	4,059,245	0.35
Governmental institutions	11	0.01	6,090,335	0.52
Other	2,760	2.35	60,841,808	5.23
<b>Direct entries</b>	<b>5,352</b>	<b>4.55</b>	<b>163,174,441</b>	<b>14.04</b>
<b>Fiduciary Holdings</b>	<b>235</b>	<b>0.20</b>	<b>358,697,185</b>	<b>30.86</b>
<b>Total direct / fiduciary</b>	<b>5,587</b>	<b>4.75</b>	<b>521,871,626</b>	<b>44.89</b>

### Capital structure

Our total outstanding share capital as of December 31, 2007, was CHF 46,498,485.60, divided into 1,162,462,140 registered shares with a nominal value of CHF 0.04 per share. Our shares are listed on the SWX and in the form of ADS on the NYSE. For details on the shareholder rights associated with our shares, refer to the description provided under Shareholder rights.

For details of changes to the share capital occurring in the course of the business year and information as to the authorized and conditional capital and changes thereto during the year, refer to Note 7 – Share capital, conditional and authorized capital of Credit Suisse Group in VI – Parent company financial statements – Credit Suisse Group as well as in our AoA (Articles 26, 26a-c and 27). For the two previous years' information, reference is made to our 2006 Annual Report or the 2006 Annual Report on Form 20-F.

For further information on employee compensation plans, including option plans, refer to Compensation and Note 27 – Employee share-based compensation and other benefits in V – Consolidated financial statements – Credit Suisse Group.

### Shareholder rights

We are fully committed to the principle of equal treatment of all shareholders and encourage shareholders to actively participate at our AGM. The following is a summary of shareholder rights at Credit Suisse Group. For further details, see our AoA.

### Voting rights and transfer of shares

There is no limitation under Swiss law or Credit Suisse Group's AoA on the right to own Credit Suisse Group shares.

In principle, each share represents one vote at the AGM, with the exception of the shares held by Credit Suisse Group, which do not have any voting rights. Shares for which a single shareholder or shareholder group can exercise voting rights may not exceed 2% of the total outstanding share capital, unless one of the exemptions discussed below applies.

The restrictions on voting rights do not apply to:

– the exercise of voting rights by the Credit Suisse Group proxy or by the independent proxy as designated by Credit Suisse Group or by persons acting as proxies for deposited shares;

– shares in respect of which the shareholder confirms to us that he or she has acquired the shares in his or her name for his or her own account and in respect of which the disclosure requirements in accordance with the SESTA and the relevant ordinances and regulations have been fulfilled; or

– shares that are registered in the name of a nominee, provided that this nominee is willing to furnish us on request with the name, address and shareholding of the person(s) for whose account he or she holds 0.5% or more of the total share capital and any applicable disclosure requirements under the SESTA have been fulfilled.

Except upon specific request, Credit Suisse Group shares are not physically represented by certificates. The transfer of shares is executed by a corresponding entry in the custody records of a bank or depositary institution following an assignment in writing by the selling shareholder and notification of such assignment to us by the transferor, the bank or the depositary institution. In order to be registered in the share register, the purchaser must file a share registration form. Failing such registration, the purchaser may not vote or participate in shareholders' meetings. Each shareholder, whether registered in the share register or not, is entitled to receive dividends or other distributions, if, and when, approved at the AGM.

#### Annual General Meeting

Under Swiss law, the AGM must be held within six months after the end of the fiscal year. Notice of an AGM, including agenda items and proposals submitted by the Board of Directors and by shareholders, must be published in the Swiss Official Commercial Gazette (*Schweizerisches Handelsamtsblatt*) at least 20 days prior to the meeting.

Holders of shares may request registration in the share register at any time. There is, in particular, no deadline for registering shares before an AGM. However, technical considerations may make registration on the same day as the AGM impossible.

#### Convocation of shareholder meetings

The AGM is convened by the Board of Directors or, if necessary, by the statutory auditors, with 20 days' advance notice. The Board of Directors is further required to convene an extraordinary shareholders' meeting if so resolved at a shareholders' meeting or if so requested by shareholders holding in aggregate at least 10% of the nominal share capital. The request to call an extraordinary shareholders' meeting must be submitted in writing to the Board of Directors, and, at the same time, shares of Credit Suisse Group representing at least 10% of the nominal share capital must be deposited for safekeeping. The shares remain in safekeeping until the day after the extraordinary shareholders' meeting.

#### Request to place an item on the agenda

Shareholders holding shares with an aggregate nominal value of at least CHF 0.04 million have the right to request that a specific item be put on the agenda and voted upon at the next AGM. The request to include a particular item on the agenda, together with a relevant proposal, must be submitted in writing to the Board of Directors not later than 45

days before the meeting and, at the same time, shares of Credit Suisse Group with an aggregate nominal value of at least CHF 0.04 million must be deposited for safekeeping. The shares remain in safekeeping until the day after the AGM.

#### Statutory quorums

The AGM may, in principle, pass resolutions without regard to the number of shareholders present at the meeting or represented by proxy. Resolutions and elections generally require the approval of a majority of the votes represented at the meeting, except as otherwise provided by mandatory provisions of law or by the AoA.

For example, shareholders' resolutions that require a vote by a majority of the votes represented include:

- amendments to the AoA, unless a supermajority is required;
- election of directors and statutory auditors;
- approval of the annual report and the statutory and consolidated accounts; and
- determination of allocation of distributable profit.

A quorum of at least half of the share capital and approval by a two-thirds majority of the votes represented is required for resolutions on:

- change of the purpose of the company;
- creation of shares with increased voting powers;
- implementation of transfer restrictions on shares;
- authorized or conditional increase in the share capital;
- increase of capital by way of conversion of capital surplus or by contribution in kind;
- restriction or suspension of preferential rights;
- change of location of the principal office; and
- dissolution of the company without liquidation.

A quorum of at least half of the share capital and approval by at least three-quarters of the votes cast is required for resolutions on:

- the conversion of registered shares into bearer shares;
- amendments to the provision of the AoA relating to registration and voting rights of nominee holders; and
- the dissolution of the company.

A quorum of at least half of the share capital and the approval of at least seven-eighths of the votes cast is required for amendments to provisions of the AoA relating to voting rights.

#### Pre-emptive subscription rights

Under Swiss law, any share issue, whether for cash or non-cash consideration or no consideration, is subject to the prior approval of the shareholders' meeting. Shareholders of a Swiss corporation have certain pre-emptive subscription rights to subscribe for new issues of shares in proportion to the nominal amount of shares held. A resolution adopted at a shareholders' meeting with a supermajority may, however, limit or suspend preferential subscription rights in certain limited circumstances.

## Notices

Notices to shareholders are made by publication in the Swiss Official Commercial Gazette (*Schweizerisches Handelsamtsblatt*). The Board of Directors may designate further means of communication for publishing notices to shareholders. Notices required under the listing rules of the SWX will either be published in two Swiss newspapers in German and French and sent to the SWX or otherwise be communicated to the SWX in accordance with applicable listing rules. The SWX may disseminate the relevant information.

## Board of Directors

### Membership and qualifications

The AoA provide that the Board of Directors shall consist of a minimum of seven members. The Board of Directors currently consists of 13 members. We believe that the size of the Board must be such that the committees can be staffed with qualified members, but, at the same time, the Board must be small enough to ensure an effective and rapid decision-making process. The members are elected individually for a period of three years and are eligible for re-election. There is no requirement in the AoA for a staggered board. One year of office is understood to be the period of time from one ordinary AGM of shareholders to the close of the next ordinary AGM. While the AoA do not provide for any age or term limitations, our OGR specify that the members of the Board shall retire at the ordinary AGM in the year in which they reach the age of 70. We do not believe that imposing a term limitation for our Board members is appropriate. However, the Board considers the number of years a Board member has served on the Board when performing the annual independence review. Currently, three members of the Board have served for more than nine years. The annual independence review did not conclude that the independence of the respective individuals would be impaired as a result of this tenure. None of our directors has a service contract with us or any of our subsidiaries providing for benefits upon termination of service.

The Board currently has four committees: the Chairman's and Governance Committee, the Audit Committee, the Compensation Committee and the Risk Committee. The committee members are appointed for a term of one year.

The Chairman's and Governance Committee regularly considers the composition of the Board as a whole and in light of staffing requirements for the committees. The Chairman's and Governance Committee recruits and evaluates candidates for Board membership based on a set of criteria established by the Committee. The Committee may also retain outside consultants with respect to the identification and recruitment of potential new Board members. In assessing candidates, the Chairman's and Governance Committee considers the requisite skills and characteristics of Board members as well as the composition of the Board as a whole. Among other considerations, the Committee takes into account independence, diversity, age, skills and management experience in the context of the needs of the Board to fulfill its responsibilities. The Board also considers other activities and commitments of an individual in order to be satisfied that a proposed member of the Board can devote enough time to a Board position at Credit Suisse Group.

Any newly appointed director participates in an orientation program to familiarize himself or herself with our organizational structure, strategic plans, significant financial, accounting and risk issues and other important matters. The orientation program is designed to take into account the new Board member's individual background and level of experience in each specific area. Moreover, the program's focus is aligned with any committee memberships of the person concerned. Board members are encouraged to engage in continuous training. From time to time, the Board or a committee of the Board may ask a specialist within the Group to speak about a specific topic at one of its meetings to improve the Board members' understanding of emerging issues that already are or may become of particular importance to our business.

## Meetings

In 2007, the Board held six full-day meetings in person. Furthermore, the Board held three additional meetings to address urgent matters. From time to time, the Board may also take certain urgent decisions via circular resolution. Such matters have usually been discussed at a previous Board meeting or are administrative in nature.

All members of the Board are expected to spend the necessary time outside these meetings needed to discharge their responsibilities appropriately. The Chairman calls the meeting with sufficient notice and prepares an agenda for each meeting. However, any other Board member has the right to call an extraordinary meeting, if deemed necessary. The Chairman has the discretion to invite members of management or others to attend the meetings. Generally, all members of the Executive Board attend the meetings to ensure effective interaction with the Board. At most meetings, the Board holds separate private sessions, without management present, to discuss particular issues. Minutes are kept of the proceedings and resolutions of the Board.

## Meeting attendance

The members of the Board of Directors are expected to attend all or substantially all meetings of the Board and the committees on which they serve. The Chairman attends selected committee meetings as a guest. In 2007, each member of the Board and its committees attended most of the scheduled meetings.

Board of Directors meetings: Nine meetings were held during 2007. Ten members of the Board of Directors attended all meetings, two members of the Board attended at least 90%, and one member attended at least 80% of the scheduled meetings.

Chairman's and Governance Committee meetings: Ten meetings were held during 2007. Three members of the Chairman's and Governance Committee attended all meetings, and one member attended at least 80% of the scheduled meetings.

Audit Committee meetings: Ten meetings were held during 2007, including a full day workshop dedicated to foster the committee members' understanding of certain internal control programs and projects. Three members of the Audit Committee attended all meetings, and one member attended at least 90% of the scheduled meetings.

Compensation Committee meetings: Seven meetings were held during 2007. All members of the Compensation Committee attended all meetings.

Risk Committee meetings: Six meetings were held during 2007. Two members of the Risk Committee attended all meetings, and one member attended at least 80% of the scheduled meetings.

## Independence

The Board currently consists solely of directors who have no executive functions within the Group. As of December 31, 2007, all but one member of the Board was independent. In its independence determination, the Board takes into account the factors set forth in the OGR, the Committee Charters and applicable laws and listing standards. Our independence standards are also periodically measured against other emerging best practice standards.

The Chairman's and Governance Committee performs an annual assessment of the independence of each Board member and reports its findings to the full Board for the final determination of independence of each individual member. In general, a director is considered independent if he or she is not, and has not been for the prior three years, employed as an executive officer of Credit Suisse Group or any of our subsidiaries, is not and has not been for the prior three years an employee or affiliate of our external auditor and does not maintain a material direct or indirect business relationship with Credit Suisse Group or any of our subsidiaries. Moreover, a Board member is not considered independent if he or she is, or has been at any time during the prior three years, part of an interlocking directorate in which a member of the Executive Board serves on the compensation committee of another company that employs the Board member. Board members with immediate family members who would not qualify as independent are also not considered independent. Our definition of independence is in line with the NYSE definition. In addition to measuring Board members against the independence criteria, the Chairman's and Governance Committee also considers whether there are any indications that other commitments of an individual prevent the person from devoting enough time to the Credit Suisse Group Board mandate.

Whether or not a relationship between Credit Suisse and a member of the Board is considered material depends in particular on the following factors:

- the volume and size of any transactions concluded in relation to the financial status and credit standing of the Board member concerned or the organization in which he or she is a partner, significant shareholder or executive officer;
- the terms and conditions applied to such transactions in comparison to those applied to transactions with counterparties of a similar credit standing;
- whether the transactions are subject to the same internal approval processes and procedures as transactions that are concluded with parties that are not related to a Board member;
- whether the transactions are performed in the ordinary course of business; and
- whether the transactions are structured in such a way and on such terms and conditions that the transaction could be concluded with a third party on comparable terms and conditions.

We are a global financial services provider. Many of the members of the Board or companies associated with them maintain banking relations with us. All relationships with members of the Board or such companies are in the ordinary course of business, and are entered into on an arm's-length basis. For further information on relationships with members of the Board of Directors, refer to Note 28 – Related parties in V – Consolidated financial statements – Credit Suisse Group.

#### Chairman of the Board

The Chairman of the Board coordinates the work of the Board and its committees and ensures that the Board members are provided with the information relevant for performing their duties. The Chairman has no executive function within the Group. With the exception of the Chairman's and Governance Committee, the Chairman is not a member of any of the Board's standing committees. However, he may attend all or part of selected committee meetings as a guest. The Chairman is also actively involved in developing the strategic business plans and objectives of the Group.

Furthermore, he works closely with the Chief Executive Officer in establishing succession plans for key management positions.

The Chairman of the Board takes an active role in representing the Group to important investors, other stakeholders and the general public.

#### Board responsibilities

In the OGR, the Board delegates certain tasks to Board committees and delegates the management of the company and the preparation and implementation of Board resolutions to certain management bodies or executive officers to the extent permitted by law, in particular article 716a and 716b of the Swiss Code of Obligations, and Credit Suisse Group's AoA.

With responsibility for the overall direction, supervision and control of the company, the Board regularly assesses our competitive position and approves our strategic and financial plans. At each meeting, the Board receives a status report on our financial results and capital situation. In addition, on a quarterly (or more frequent) basis, the Board receives management information packages, which provide detailed information on our performance and financial status, as well as risk reports outlining recent developments and outlook scenarios. Management also provides the Board members with regular updates on key issues and significant events, as is deemed appropriate or requested. In order to appropriately discharge its responsibilities, the members of the Board have access to all information concerning the Group. Should a member of the Board require information or wish to review our documents outside a meeting, he or she can address this request to the Chairman of the Board.

The Board also reviews and approves significant changes in our structure and organization and is actively involved in significant projects including acquisitions, divestitures, investments and other major projects. The Board and its committees are entitled, without consulting with management and at the expense of us, to engage independent legal, financial or other advisors, as they deem appropriate, with respect to any matters subject to their respective authority. The Board also performs a self-assessment once a year where it reviews its own performance and sets objectives and a work plan for the coming year.

#### Board committees

At each Board meeting, the committee chairmen report to the Board about their activities. In addition, the minutes of the committee meetings are accessible to all Board members.

#### Chairman's and Governance Committee

The Chairman's and Governance Committee consists of the Chairman of the Board, the chairmen of the committees of the Board and other members appointed by the Board. A majority of the committee's members must be independent. Currently all members of the Chairman's and Governance Committee are independent. The members are:

- Walter B. Kielholz (Chairman)
- Hans-Ulrich Doerig
- Aziz R.D. Syriani

– Peter F. Weibel

The Chairman's and Governance Committee has its own charter, which has been approved by the Board. It generally meets on a monthly basis, each meeting usually lasting about one hour. The meetings are usually attended by the Chief Executive Officer and the General Counsel. It is at the Chairman's discretion to ask other members of management to attend all or part of a meeting.

The Chairman's and Governance Committee acts as an advisor to the Chairman of the Board and discusses a broad variety of topics in preparation for Board meetings. In addition, the Chairman's and Governance Committee is responsible for the development and occasional review of a set of Corporate Governance Guidelines, which are then recommended to the full Board for approval. It periodically reviews our other governance documents to ensure that they are up-to-date and complete. At least once annually, the Chairman's and Governance Committee evaluates the independence of the Board members and reports its findings to the Board for final determination. The Chairman's and Governance Committee is also responsible for identifying, evaluating, recruiting and nominating new Board members in accordance with the criteria established by the Committee, subject to applicable laws and regulations.

In addition, the Chairman's and Governance Committee guides and supervises the Board's annual performance assessment of the Chairman of the Board, the Chief Executive Officer and the members of the Executive Board. The Chairman of the Board does not participate in the discussion of his own performance. The Chairman's and Governance Committee proposes to the Board the appointment, promotion, dismissal or replacement of members of the Executive Board. The Chairman's and Governance Committee also reviews succession plans for senior executive positions in the Group with the Chairman and the Chief Executive Officer.

#### Audit Committee

The Audit Committee consists of not fewer than three members, all of whom must be independent. The current members are:

– Peter F. Weibel (Chairman)

– Noreen Doyle

– Jean Lanier

– David W. Syz

The Audit Committee has its own charter, which has been approved by the Board. The members of the Audit Committee are subject to additional independence requirements, exceeding those that apply to other members of the Board. None of the Audit Committee members may be an affiliated person of the Group or may, directly or indirectly, accept any consulting, advisory or other compensatory fees from us other than their regular compensation as members of the Board and its committees. The Audit Committee charter stipulates that all Audit Committee members must be financially literate. In addition, they may not serve on the Audit Committee of more than two other companies, unless the Board deems that such membership would not impair their ability to serve on our Audit Committee. Ms. Doyle currently serves on the Audit Committees of three other public companies, but the Board has deemed that considering the specific circumstances such membership does not impair her ability to serve on our Audit Committee. As a result, all current Audit Committee members meet the additional independence criteria.

In addition, the SEC requires disclosure about whether a member of the Audit Committee is an audit committee financial expert within the meaning of the US Sarbanes-Oxley Act of 2002. The Board has determined that Peter F. Weibel is an audit committee financial expert.



Pursuant to its charter, the Audit Committee holds full-day or half-day meetings at least once each quarter, prior to the publication of our consolidated financial statements. Typically, the Audit Committee convenes for a number of additional meetings and conference calls throughout the year in order to adequately discharge its responsibilities. The regular meetings are attended by management representatives, as appropriate, the Head of Internal Audit and senior representatives of the external auditor. At most Audit Committee meetings, a private session with Internal Audit and the external auditors is scheduled to provide them with an opportunity to discuss issues with the Audit Committee without management being present. At some meetings, a joint session with the Risk Committee members is arranged at which topics of relevance to both committees are discussed.

The primary function of the Audit Committee is to assist the Board in fulfilling its oversight role by:

- monitoring and assessing the integrity of the consolidated financial statements as well as disclosures of the financial condition, results of operations and cash flows;
- monitoring processes designed to ensure our compliance with legal and regulatory requirements;
- monitoring the qualifications, independence and performance of the external auditors and of Internal Audit; and
- monitoring the adequacy of financial reporting processes and systems of internal accounting and financial controls.

The Audit Committee is regularly informed about significant projects aimed at further improving such processes and receives regular updates on major litigation matters as well as significant regulatory and compliance matters. The Audit Committee also oversees the work of our external auditor and pre-approves the retention of, and fees paid to, the external auditor for all audit and non-audit services. For this purpose, it has developed and approved a policy that is designed to help ensure that the independence of the external auditor is maintained at all times. The policy limits the scope of services that the external auditor may provide to us or any of our subsidiaries to audit and certain permissible types of non-audit services, including audit-related services, tax services and other services that have been pre-approved by the Audit Committee. The Audit Committee pre-approves all other services on a case-by-case basis. The external auditor is required to report periodically to the Audit Committee about the scope of the services it has provided and the fees for the services it has performed to date. Furthermore, the Audit Committee has established procedures for the receipt, retention and treatment of complaints regarding the accounting, internal controls or auditing matters, including a so-called whistleblower hotline to provide the option to report complaints on an anonymous basis. The Audit Committee performs a self-assessment once a year where it reviews its own performance against the responsibilities listed in the charter and the committee's objectives and determines any special focus objectives for the coming year.

#### Compensation Committee

The Compensation Committee consists of not fewer than three members, all of whom must be independent. The current members are:

- Aziz R.D. Syriani (Chairman)
- Thomas W. Bechtler
- Robert H. Benmosche
- Anton van Rossum

The Compensation Committee has its own charter, which has been approved by the Board. Pursuant to its charter, the Compensation Committee holds at least four meetings per year. Additional meetings may be scheduled if required to discuss urgent matters. The length of the meetings varies and depends on the agenda. The main meeting is held in January with the primary purpose of reviewing the performance of the businesses and the respective management teams, and determining and/or recommending to the Board for approval the overall compensation pools and the compensation payable to the members of the Board, the Executive Board, the head of Internal Audit and certain other members of senior management. Other duties and responsibilities of the Compensation Committee include reviewing newly established compensation plans or amendments to existing plans and recommending them to the Board for approval. The Chairman of the Compensation Committee decides on the attendance of management or others at the committee meetings.

The Compensation Committee is assisted in its work by external legal counsel and an independent global compensation consulting firm (Johnson Associates, Inc.). For information on our compensation approach, principles and objectives, refer to Compensation. The Compensation Committee performs a self-assessment once a year where it reviews its own performance against the responsibilities listed in the charter and the committee's objectives and determines any special focus objectives for the coming year.

#### Risk Committee

The Risk Committee consists of not fewer than three members. Pursuant to its charter, which has been approved by the Board, it may include non-independent members. The current members are:

- Hans-Ulrich Doerig (Chairman)
- Ernst Tanner
- Richard E. Thornburgh

The Risk Committee holds at least four meetings a year, each generally at least a half day. In addition, the Risk Committee usually convenes for additional meetings throughout the year in order to appropriately discharge its responsibilities. The Chairman of the Risk Committee invites members of management or others to attend the committee meetings, as appropriate.

The Risk Committee's main duties are to assist the Board in assessing the different types of risk to which we are exposed, as well as our risk management structure, organization and processes. The Risk Committee approves selected risk limits and makes recommendations to the Board regarding all its risk-related responsibilities, including the review of major risk management and capital adequacy requirements. The Risk Committee performs a self-assessment once a year where it reviews its own performance against the responsibilities listed in the charter and the committee's objectives and determines any special focus objectives for the coming year.

#### Members of the Board of Directors and the Committees

**Walter B. Kielholz**, Chairman <sup>1)</sup>

**Hans-Ulrich Doerig**, Vice-Chairman <sup>1) 4)</sup>

**Thomas W. Bechtler** <sup>2)</sup>

**Robert H. Benmosche**<sup>2)</sup>

**Peter Brabeck-Letmathe**

**Noreen Doyle**<sup>3)</sup>

**Jean Lanier**<sup>3)</sup>

**Anton van Rossum**<sup>2)</sup>

**Aziz R.D. Syriani**<sup>1) 2)</sup>

**David W. Syz**<sup>3)</sup>

**Ernst Tanner**<sup>4)</sup>

**Richard E. Thornburgh**<sup>4)</sup>

**Peter F. Weibel**<sup>1) 3)</sup>

<sup>1)</sup> Member of the Chairman's and Governance Committee

<sup>2)</sup> Member of the Compensation Committee

<sup>3)</sup> Member of the Audit Committee

<sup>4)</sup> Member of the Risk Committee

The composition of the Boards of Directors of the Group and the Bank is identical.

Board of Directors of Credit Suisse (from left to right): David W. Syz, Hans-Ulrich Doerig, Jean Lanier, Noreen Doyle, Richard E. Thornburgh, Peter Brabeck-Letmathe, Walter B. Kielholz, Robert H. Benmosche, Aziz R.D. Syriani, Anton van Rossum, Ernst Tanner, Thomas W. Bechtler, Peter F. Weibel

Walter B. Kielholz

Born 1951, Swiss Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland

Walter B. Kielholz is the Chairman of the Board of Directors and the Chairman's and Governance Committee (since January 2003). He has been a member of the Board since 1999 and served as Chairman of the Audit Committee from 1999 to 2002. His term as a member of the Board expires at the AGM in 2009. The Board has determined him to be independent under the Group's independence standards.

Mr. Kielholz studied Business Administration at the University of St. Gallen, and graduated in 1976 with a degree in Business Finance and Accounting.

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His career began at the General Reinsurance Corporation, Zurich, in 1976. After working in the US, the UK and Italy, Mr. Kielholz assumed responsibility for the company's European marketing. In 1986, he joined Credit Suisse, Zurich, responsible for client relations with large insurance groups in the Multinational Services department.

Mr. Kielholz joined Swiss Re, Zurich, in 1989. He became a member of Swiss Re's Executive Board in 1993 and was Swiss Re's Chief Executive Officer from 1997 to 2002. A Board member since 1998, he became Executive Vice-Chairman of the Board of Directors of Swiss Re in 2003 and Vice-Chairman in 2007.

Mr. Kielholz is a Board member of the Geneva Association, the European Financial Roundtable and the Institute of International Finance.

In addition, Mr. Kielholz is Chairman of the Supervisory Board of Avenir Suisse and a member of the Board and the Committee of *economiesuisse*. Mr. Kielholz is a member of the Zurich Friends of the Arts, the Lucerne Festival Foundation Board and Chairman of the Zürcher Kunstgesellschaft (Zurich Art Society), which runs Zurich's Kunsthaus museum.

### Hans-Ulrich Doerig

Born 1940, Swiss Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland

Hans-Ulrich Doerig is the full-time Vice-Chairman of the Board and Chairman of the Risk Committee (since 2003). Prior to that, he served as Vice-Chairman of the Group Executive Board from 1998 to 2003 and as Chief Risk Officer from 1998 until 2002. His term as a member of the Board expires at the AGM in 2009. The Board has determined him to be independent under the Group's independence standards.

After completing his studies at the University of St. Gallen with degrees in Economics and Law, including a doctorate received in 1968, and after five years at JP Morgan in New York, Mr. Doerig joined Credit Suisse in 1973. In 1982, he was appointed a member of the Executive Board of Credit Suisse with responsibility for the multinational division, securities trading, capital markets, corporate finance and commercial banking Asia. From 1993 to 1996, he served as Vice-Chairman of the Board of Directors of Credit Suisse. In 1996, he became President of the Executive Board of Credit Suisse. During 1997, he served as Chief Executive Officer of Credit Suisse First Boston.

Mr. Doerig is a member of the Board of Directors of Bühler AG, Uzwil (since 2004) and a member of the Board of the University of Zurich (since 1998). Furthermore, he is a member of the supervisory bodies of several foundations and academic, arts, charitable and professional organizations, as well as the author of a number of publications on finance, education and management.

### Thomas W. Bechtler

Born 1949, Swiss Citizen Seestrasse 21, 8700 Küsnacht, Switzerland

Thomas W. Bechtler has been a member of the Board since 1994 and of the Compensation Committee since 2006, on which he had already served from 2003 to 2004. From 1999 to 2003, he served on the Audit Committee and from 2003 to 2006 on the Risk Committee. His term as a member of the Board expires at the AGM in 2008. The Board has determined him to be independent under the Group's independence standards.

Mr. Bechtler studied Law at the universities of Zurich and Geneva. After graduating in 1973, he obtained a Master of Laws degree from Harvard University, Massachusetts, in 1975, and a doctorate from Zurich University in 1976. Mr. Bechtler is the Vice-Chairman and the delegate of the Boards of Directors of Hesta AG, Zug, and Hesta Tex AG, Zug, both largely family-owned companies which own Zellweger Luwa AG, Uster, and Schiesser Group AG, Küsnacht. Mr. Bechtler has been Chairman of the latter companies since 1994 and 1992, respectively.

Mr. Bechtler's other board memberships include: Bucher Industries, Niederweningen (since 1987), Conzzetta Holding AG, Zurich (since 1987), Sika AG, Baar (Vice-Chairman; since 1989) and Swiss Reinsurance Company, Zurich (since 1993). Mr. Bechtler is a member of the Board of Trustees of Swisscontact, Zurich, and serves as the Chairman of the Zurich Committee of Human Rights Watch.

Robert H. Benmosche

Born 1944, US Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland

Robert H. Benmosche has been a member of the Board since 2002 and of the Compensation Committee since 2003. His term as a member of the Board expires at the AGM in 2008. The Board has determined him to be independent under the Group's independence standards.

Mr. Benmosche was Chairman of the Board and Chief Executive Officer of MetLife, Inc., New York, from the demutualization of the company in 2000 and of Metropolitan Life Insurance Company, New York, from 1998. He retired from these positions in June 2006. Before joining MetLife in 1995, Mr. Benmosche was with PaineWebber, New York, for 13 years, most recently in the position of an Executive Vice President. He received a B.A. degree in Mathematics from Alfred University in 1966.

He does not hold any other significant board memberships.

Peter Brabeck-Letmathe

Born 1944, Austrian Citizen Nestlé SA Avenue Nestlé 55, 1800 Vevey, Switzerland

Peter Brabeck-Letmathe has been a member of the Board since 1997 and served as Vice-Chairman from 2000 to 2005. From 2000 to 2005 he was also a member of the Compensation Committee and from 2003 to 2005 of the Chairman's and Governance Committee. His term as a member of the Board expires at the AGM in 2008. The Board has determined him to be independent under the Group's independence standards.

Mr. Brabeck-Letmathe studied Economics at the University of World Trade in Vienna. After graduating in 1968, he joined Nestlé's sales operations in Austria. His career at Nestlé includes a variety of assignments in several European countries as well as in Latin America. Since 1987, he has been based at Nestlé's headquarters in Vevey. Since 1997, Mr. Brabeck-Letmathe has served as the Chief Executive Officer of Nestlé and a member of Nestlé's Board of Directors. In 2005, Mr. Brabeck-Letmathe was appointed Chairman of the Board of Directors of Nestlé. In April 2008, Mr Brabeck-Letmathe will retire from his function as Chief Executive Officer of Nestlé.

Mr. Brabeck-Letmathe is a member of the Boards of Directors of L'Oréal SA, Paris (since 1997), and Roche Holding SA, Basel (since 2000). He is also a member of the Foundation Board of the World Economic Forum, a member of the European Round Table of Industrialists and serves as the Manufacturer Co-Chair of ECR Europe.

Noreen Doyle

Born 1949, US and Irish Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland

Noreen Doyle has been a member of the Board since 2004 and of the Audit Committee since 2007. From 2004 to 2007 she served on the Risk Committee. Her term as a member of the Board expires at the AGM in 2010. The Board has determined her to be independent under the Group's independence standards.

Ms. Doyle has been First Vice President and Head of Banking of the European Bank for Reconstruction and Development (EBRD) from 2001 to 2005. She joined the EBRD in 1992 as head of syndications, was appointed Chief Credit Officer in 1994 and became Deputy Vice President, Risk Management, in 1997. Prior to joining the EBRD, Ms. Doyle spent 18 years at Bankers Trust Company with assignments in Houston, New York and London.

Ms. Doyle received a B.A. in Mathematics from The College of Mount Saint Vincent, New York, in 1971 and a MBA from Dartmouth College, New Hampshire, in 1974.

She currently serves on the Boards of Directors of the Newmont Mining Corporation, of QinetiQ Group plc., a UK-based defense technology and security company, and of Rexam plc., a global consumer packaging company (all since 2005).

#### Jean Lanier

Born 1946, French Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland

Jean Lanier has been a member of the Board and the Audit Committee since 2005. His term as a member of the Board expires at the AGM in 2008. The Board has determined him to be independent under the Group's independence standards.

Mr. Lanier is the former Chairman of the Managing Board and Group Chief Executive Officer of Euler Hermes, Paris. He also chaired the Boards of the principal subsidiaries of the group. He held these functions from 1998 until 2004. Prior to that, he was the Chief Operating Officer and Managing Director of SFAC, which later become Euler Hermes SFAC (from 1990 to 1997), and of the Euler Group (from 1996 to 1998).

Mr. Lanier started his career at the Paribas Group in 1970, where he worked until 1983 and held among others the functions of Senior Vice President of Paribas Group Finance division and Senior Executive for North America of the Paribas Group in New York. In 1983, he joined the Pargesa Group, where he held the positions of President of Lambert Brussels Capital Corporation in New York from 1983 to 1989 and Managing Director of Pargesa, based in Paris and Geneva, from 1988 to 1990.

He holds a Masters of Engineering from the Ecole Centrale des Arts et Manufactures, Paris (1969), and a Masters of Sciences in Operations Research and Finance from Cornell University, New York (1970).

Mr. Lanier is a member of the Boards of Directors of France Essor (since 1991) and of Paris Re Holdings Ltd (since 2006). He is a Chevalier de la Légion d'Honneur in France and Chairman of the Foundation "Les Amis de l'Arche."

#### Anton van Rossum

Born 1945, Dutch Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland

Anton van Rossum has been a member of the Board and the Compensation Committee since 2005. His term as a member of the Board expires at the AGM in 2008. The Board has determined him to be independent under the Group's independence standards.

Mr. van Rossum was the Chief Executive Officer of Fortis, the leading Benelux banking and insurance group, from 2000 to 2004. He was also a member of the Board of Directors of Fortis and chaired the Boards of the principal subsidiaries of the group.

Prior to that, Mr. van Rossum worked for 28 years with McKinsey and Company, where he led a number of top management consulting assignments with a focus on the banking and insurance sectors. He was elected Principal and

a Director of the firm in 1979 and 1986, respectively.

He studied Economics and Business Administration at the Erasmus University in Rotterdam, where he obtained a bachelor's degree in 1965 and a master's degree in 1969.

Mr. van Rossum is a member of the Board of Directors of Solvay S.A., Brussels, the international chemical and pharmaceuticals group (since 2006), of Rodamco Europe, Rotterdam, a commercial real estate group (since 2007), and of Vopak NV, Rotterdam (since 2007) whose Chairman he has recently become. He is also the Chairman of the Supervisory Board of the Erasmus University, Rotterdam, a member of the Board of Trustees of the Conference Board, the Chairman of the Netherlands Economic Institute, the International President of the European League for Economic Cooperation and sits on the Boards of several cultural, philanthropic and educational institutions.

Aziz R.D. Syriani

Born 1942, Canadian Citizen The Olayan Group 111 Poseidonos Avenue, P.O. Box 70228 Glyfada, Athens 16610, Greece

Aziz R.D. Syriani has been a member of the Board since 1998 and Chairman of the Compensation Committee since 2004. He has been a member of the Chairman's and Governance Committee since 2003 and served on the Audit Committee from 2003 to 2007. His term as a member of the Board expires at the AGM in 2010. The Board has determined him to be independent under the Group's independence standards.

Mr. Syriani holds a Law degree from the University of St. Joseph in Beirut (1965) and a Master of Laws degree from Harvard University, Massachusetts (1972). He has been with the Olayan Group since 1978 and currently serves as President (since 1978) and Chief Executive Officer (since 2002). The Olayan Group is a private multinational enterprise engaged in distribution, manufacturing and global investment.

Mr. Syriani serves on the Board of Directors of Occidental Petroleum Corporation, Los Angeles (since 1983), where he is currently the Lead Independent Director and Chairman of the Audit Committee, as well as a member of the Executive and the Corporate Governance Committee.

David W. Syz

Born 1944, Swiss Citizen ecodocs AG Dufourstrasse 21, 8702 Zollikon, Switzerland

David W. Syz has been a member of the Board and the Audit Committee since 2004. His term as a member of the Board expires at the AGM in 2010. The Board has determined him to be independent under the Group's independence standards.

After completing his studies at the Law School of the University of Zurich and receiving a doctorate from the same university in 1972 and an MBA at INSEAD, Fontainebleau, in 1973, Mr. Syz started his career as Assistant to Director at the Union Bank of Switzerland in Zurich and subsequently held the equivalent position at Elektrowatt AG, Zurich. In 1975, he was appointed Head of Finance at Staefa Control System AG, Stäfa, and became Managing Director after four years. From 1982 to 1984, he was also Chief Executive Officer of Cerberus AG, Männedorf. In 1985, Mr. Syz returned to Elektrowatt AG as Director and Head of Industries and Electronics. In 1996, he was appointed Chief Executive Officer and Managing Director of Schweizerische Industrie-Gesellschaft Holding AG, Neuhausen.

Appointed State Secretary in 1999, Mr. Syz took charge of the new State Secretariat for Economic Affairs, a function from which he retired in 2004.

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Mr. Syz is Chairman of the Board of Huber & Suhner AG, Pfäffikon (since 2005, Vice-Chairman from 2004 to 2005), and the Chairman of the Board of ecodocs AG, Zollikon (since 2004). Moreover, he is the Chairman of the Supervisory Board of the Climate Cent Foundation (since 2005), an organization mandated with the implementation of the CO2 reduction program according to the Kyoto Protocol.

### Ernst Tanner

Born 1946, Swiss Citizen Chocoladenfabriken Lindt & Sprüngli AG Seestrasse 204, 8802 Kilchberg, Switzerland Ernst Tanner has been a member of the Board since 2002 and member of the Risk Committee since 2003. His term as a member of the Board expires at the AGM in 2008. The Board has determined him to be independent under the Group's independence standards.

Mr. Tanner is Chairman of the Board (since 1994) and Chief Executive Officer (since 1993) of Lindt & Sprüngli AG, Kilchberg, a Swiss chocolate producer listed on the SWX Swiss Exchange. Before joining Lindt & Sprüngli, Mr. Tanner worked at Johnson & Johnson, which he joined in 1969, most recently as Company Group Chairman of Johnson & Johnson Europe.

Mr. Tanner serves on the Board of Directors of The Swatch Group, Biel (since 1995). He is also a member of the Board of the Zurich Chamber of Commerce and delegate of the Society for the Promotion of Swiss Economy.

### Richard E. Thornburgh

Born 1952, US Citizen Corsair Capital LLC 717 Fifth Avenue, New York, NY 10022, US Richard E. Thornburgh has been a member of the Board and the Risk Committee since 2006. His term as a member of the Board expires at the AGM in 2009. Due to his former executive function at Credit Suisse, the Board has determined that he is not independent under the Group's independence standards.

Mr. Thornburgh is Vice-Chairman of Corsair Capital, a private equity investment company (since 2006).

He received a BBA from the University of Cincinnati, Ohio, in 1974 and an MBA from the Harvard Business School, Massachusetts, in 1976 and then began his investment banking career in New York with The First Boston Corporation, a predecessor firm of Credit Suisse First Boston. In 1995, Mr. Thornburgh was appointed Chief Financial and Administrative Officer and a member of the Executive Board of CS First Boston. In 1997, he was appointed member of the Group Executive Board where he served until 2005. From 1997 to 1999, Mr. Thornburgh was the Chief Financial Officer of Credit Suisse Group and from 1999 to 2002, he was Vice-Chairman of the Executive Board of Credit Suisse First Boston. In addition, he performed the function of Chief Financial Officer of Credit Suisse First Boston from May 2000 through 2002. From 2003 to 2004, he was the Chief Risk Officer of Credit Suisse Group. In 2004, he was appointed Executive Vice-Chairman of Credit Suisse First Boston.

Mr. Thornburgh also serves on the Boards of Directors of New Star Financial Inc., Boston (since 2006), and of Sparta Insurance, Hartford (since 2007). Furthermore, he serves on the Executive Committee of the University of Cincinnati Foundation and the Investment Committee of the University of Cincinnati.

### Peter F. Weibel

Born 1942, Swiss Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland Peter F. Weibel has been a member of the Board and the Chairman's and Governance Committee as well as the Chairman of the Audit Committee since 2004. His term as a member of the Board expires at the AGM in 2010. The



Board has determined him to be independent under the Group's independence standards and an audit committee financial expert within the meaning of the US Sarbanes-Oxley Act of 2002.

After completing his studies in Economics at the University of Zurich in 1968, including a doctorate in 1972, and after working as a consultant at IBM Switzerland for three years, Peter F. Weibel joined the Central Accounting Department at UBS in 1975 and later became a Senior Vice President in its Corporate Banking division. In 1988, he was appointed Chief Executive Officer of Revisuisse, one of the predecessor companies of PricewaterhouseCoopers AG, Zurich, and served as a member of the PricewaterhouseCoopers Global Oversight Board from 1998 to 2001. He retired from his function as Chief Executive Officer of PricewaterhouseCoopers AG, Zurich, in the summer of 2003.

Mr. Weibel is Chairman of the Executive MBA Program of the University of Zurich, a member of the Board of the Greater Zurich Area AG, serves on the Swiss Advisory Council of the American Swiss Foundation and is a member of the Senior Advisory Committee of the Swiss-American Chamber of Commerce. He also serves as Chairman of the Pestalozzi Foundation and the Zurich Art Festival.

Honorary Chairman of Credit Suisse Group

Rainer E. Gut

Born 1932, Swiss Citizen Credit Suisse Group Paradeplatz 8, 8070 Zurich, Switzerland

Rainer E. Gut was appointed Honorary Chairman of Credit Suisse Group in 2000, after he retired as Chairman of the Board, a position he had held since 1986. Mr. Gut was a member of the Board of Directors of Nestlé SA, Vevey, from 1981 to 2005, whereof Vice-Chairman from 1991 to 2000 and Chairman from 2000 to 2005.

As Honorary Chairman, Mr. Gut does not have any function in the governance of the Group and does not attend the meetings of the Board of Directors.

Secretaries of the Board of Directors

Pierre Schreiber

Béatrice Fischer

Executive Board

Members of the Executive Board

The Executive Board is responsible for the day-to-day operational management of Credit Suisse. It develops and implements the strategic business plans for the Group overall as well as for the principal businesses subject to approval by the Board of Directors. It further reviews and coordinates significant initiatives, projects and business

developments in the divisions and regions or in the Shared Services functions and establishes Group-wide policies.

The composition of the Executive Board of the Group and the Bank is identical.

**Brady W. Dougan**, CEO <sup>1)</sup>

**Walter Berchtold**, CEO Private Banking

**David J. Blumer**, CEO Asset Management

**Paul Calello**, CEO Investment Banking <sup>2)</sup>

**D. Wilson Ervin**, CRO

**Renato Fassbind**, CFO

**Tobias Guldemann**, Group CRO

**Ulrich Körner**, CEO Credit Suisse Switzerland

**Kai S. Nargolwala**, CEO Credit Suisse Asia Pacific <sup>3)</sup>

**Urs Rohner**, COO and General Counsel

**Robert Shafir**, CEO Credit Suisse Americas <sup>4)</sup>

**Eric M. Varvel**, CEO Credit Suisse Europe, Middle East and Africa <sup>5)</sup>

<sup>1)</sup> since May 5, 2007. Prior to that Mr. Dougan was CEO Investment Banking. In addition, he was also acting CEO Credit Suisse Americas until July 31, 2007.

<sup>2)</sup> since May 5, 2007. Prior to that Mr. Calello was CEO Credit Suisse Asia Pacific, a function he continued to hold ad interim until year-end 2007.

<sup>3)</sup> since January 1, 2008

<sup>4)</sup> since August 1, 2007

<sup>5)</sup> since February 1, 2008, succeeding Michael G. Philipp

Thomas J. Sanzone, Chief Information Officer, stepped down from the Executive Board effective February 29, 2008.

Executive Board of Credit Suisse (from left to right): Ulrich Körner, Walter Berchtold, Eric M. Varvel, Brady W. Dougan, Urs Rohner, Paul Calello, Renato Fassbind, David J. Blumer, Tobias Guldemann, Robert Shafir, Kai S. Nargolwala, Michael Ryan (extended member), D. Wilson Ervin

Brady W. Dougan

Born 1959, US Citizen Credit Suisse Paradeplatz 8, 8070 Zurich, Switzerland

Brady W. Dougan is the Chief Executive Officer (since May 2007). Prior to that he was Chief Executive Officer Investment Banking and acting Chief Executive Officer Credit Suisse Americas (since January 2006). He has served on the Executive Board since 2003.

Mr. Dougan received a B.A. in Economics in 1981 and an M.B.A. in Finance in 1982 from the University of Chicago, Illinois. After starting his career in the derivatives group at Bankers Trust, he joined Credit Suisse First Boston in 1990. He was the Head of the Equities division for five years, before he was appointed Global Head of the Securities division in 2001. From 2002 to July 2004, he was Co-President, Institutional Services at Credit Suisse First Boston, and from 2004 until the merger with Credit Suisse in May 2005, he was Chief Executive Officer of Credit Suisse First Boston. From May 2005 to year-end 2005, he was Chief Executive Officer of the Credit Suisse First Boston division at the Bank.

Mr. Dougan does not hold any significant board memberships.

Walter Berchtold

Born 1962, Swiss Citizen Credit Suisse Paradeplatz 8, 8070 Zurich, Switzerland

Walter Berchtold is the Chief Executive Officer Private Banking at Credit Suisse (since January 2006) and a member of the Executive Board (since 2003).

After obtaining a commercial diploma, Mr. Berchtold joined Credit Suisse First Boston Services AG, Zurich, in 1982, and, a year later, transferred as a trader to the precious metal and currency options unit of Valeurs White Weld SA in Geneva, which was later renamed Credit Suisse First Boston Futures Trading SA. In 1987, he was given the task of heading the Japanese convertible notes trading team, and in 1988, he assumed shared responsibility for all the business activities of Credit Suisse First Boston Futures Trading AG in Zurich.

In 1991, Mr. Berchtold joined Credit Suisse in Zurich as Head of Arbitrage in the Securities Trading department. In the following year, he became Head of the Equity Derivatives Trading department. In 1993, he managed the Equity Trading unit and, in 1994, he took on overall responsibility for Credit Suisse's Securities Trading & Sales activities globally.

From 1997 to 2003, Mr. Berchtold was Head of Trading and Sales of Credit Suisse First Boston, Switzerland and thereafter became Country Manager of Credit Suisse First Boston, where he was responsible for the entire Swiss business of Credit Suisse First Boston. From 2003 to July 2004, he was Head of Trading and Sales at Credit Suisse Financial Services and, in April 2004, he was appointed Chief Executive Officer of Banking at Credit Suisse Financial Services. In July 2004, he was appointed Chief Executive Officer of the former Credit Suisse, a position he held until the merger with Credit Suisse First Boston in May 2005. Between May 2005 and year-end 2005, he was Chief Executive Officer of the Credit Suisse division at the Bank.

Mr. Berchtold is a member of the Board of the Swiss Bankers Association.

David J. Blumer

Born 1968, Swiss Citizen Credit Suisse Paradeplatz 8, 8070 Zurich, Switzerland

David J. Blumer is the Chief Executive Officer Asset Management at Credit Suisse and a member of the Executive Board (since January 2006).

Mr. Blumer obtained a degree in Economics from the University of Zurich in 1995. Thereafter he joined Credit Suisse in the trading area where he held several positions in Zurich, New York and London. From 1999 to 2003, he was a member of the Special Services Group on the Structured Investment Product desk. In 2003, he was appointed Head of Product Management and, in 2004, he assumed responsibility for Trading and Sales at Credit Suisse Financial Services and was appointed member of the Executive Board of the Credit Suisse division.

Mr. Blumer is a member of the Forum of Young Global Leaders of the World Economic Forum.

Paul Calello

Born 1961, US Citizen Credit Suisse 11 Madison Avenue, New York, NY 10010, US

Paul Calello is the Chief Executive Officer Investment Banking at Credit Suisse (since May 2007). Prior to that he was Chief Executive Officer Credit Suisse Asia Pacific, a function he continued to hold ad interim until year-end 2007. He has been a member of the Executive Board since 2004.

Mr. Calello joined Credit Suisse First Boston in 1990 as a founding member of Credit Suisse Financial Products, the former financial derivatives subsidiary of Credit Suisse First Boston. Mr. Calello held several management positions in Credit Suisse First Boston's global derivatives operations and worked in Tokyo, London and New York, before he was appointed Chairman and Chief Executive Officer of the Asia Pacific region of Credit Suisse First Boston in 2002.

Before joining Credit Suisse First Boston, Mr. Calello worked for Bankers Trust in the Global Markets Group in New York and Tokyo from 1987 to 1990, and for the Federal Reserve System in the Monetary and Economic Policy Group in Boston and Washington from 1983 to 1985.

Mr. Calello obtained a B.A. from Villanova University in 1983 and an MBA from Columbia University, New York, in 1987.

Mr. Calello does not hold any significant board memberships.

D. Wilson Ervin

Born 1960, US Citizen Credit Suisse 11 Madison Avenue, New York, NY 10010, US

D. Wilson Ervin is the Chief Risk Officer of Credit Suisse and a member of the Executive Board (since 2005).

Mr. Ervin received a B.A. in Economics from Princeton University, New Jersey, in 1982. He joined Credit Suisse First Boston in 1982 and held various responsibilities, including positions in fixed income and equity capital markets, Australian investment banking and in the Mergers & Acquisitions group. In 1990, Mr. Ervin joined the newly founded Credit Suisse Financial Products, the former derivatives unit of the bank, where he was responsible for new product structuring in the Americas and US corporate marketing. From 1999 to 2005, Mr. Ervin was head of Strategic Risk Management for Credit Suisse First Boston.

Mr. Ervin does not hold any significant board memberships.

Renato Fassbind

Born 1955, Swiss Citizen Credit Suisse Paradeplatz 8, 8070 Zurich, Switzerland

Renato Fassbind is the Chief Financial Officer of Credit Suisse and has served on the Executive Board since 2004.

Mr. Fassbind graduated from the University of Zurich in 1979 with an Economics degree and received a doctorate from the same university in 1982. In addition, Mr. Fassbind has been a Certified Public Accountant since 1986.

After two years with Kunz Consulting AG, Zurich, Mr. Fassbind joined F. Hoffmann-La Roche AG, Basel, where he worked in the Internal Audit Department from 1984 to 1990, and was appointed Head of Internal Audit in 1988. From 1986 to 1987 he was with Peat Marwick (KPMG) in New Jersey, US, working as a public accountant. In 1990, he joined ABB AG, Zurich, where he was Head of Internal Audit from 1990 to 1996 and Chief Financial Officer and member of the Group Executive Board from 1997 to 2002. In 2002, he moved on to the Diethelm Keller Group, Zurich, where he was Chief Executive Officer, before joining Credit Suisse Group in June 2004.

Mr. Fassbind is a member of the Swiss Association of Public Trustees. He does not hold any significant board memberships.

Tobias Guldemann

Born 1961, Swiss Citizen Credit Suisse Paradeplatz 8, 8070 Zurich, Switzerland

Tobias Guldemann is the Group Chief Risk Officer and a member of the Executive Board (since 2004).

Mr. Guldemann studied Economics at the University of Zurich and received a doctorate from the same university in 1989. He joined Credit Suisse's Internal Audit Department in 1986 before transferring to the Investment Banking area in 1990. He later became Head of Derivatives Sales (in 1992), Head of Treasury Sales (in 1993) and Head of Global Treasury Coordination at Credit Suisse (in 1994). In 1997, he was made responsible for the management support of the Chief Executive Officer of Credit Suisse First Boston before becoming Deputy Chief Risk Officer of Credit Suisse Group, a function he held from 1998 to July 2004. From 2002 to 2004, he also served as Head of Strategic Risk Management at Credit Suisse.

Mr. Guldemann does not hold any significant board memberships.

Ulrich Körner

Born 1962, Swiss and German Citizen Credit Suisse Paradeplatz 8, 8070 Zurich, Switzerland

Ulrich Körner is the Chief Executive Officer Credit Suisse Switzerland and Head of Private and Business Banking Switzerland (since January 2006). He has served on the Executive Board since 2003.

Mr. Körner graduated from the University of St. Gallen in 1988, majoring in Banking, and received a doctorate from the same university in 1993. From 1989 to 1993, he was an auditor with PricewaterhouseCoopers and from 1993 to 1998, he was a management consultant with McKinsey & Company in Zurich. In 1998, he joined Credit Suisse as its Chief Financial Officer. From July 2000 to the end of 2001, he served as Head of Technology and Services at Credit Suisse Financial Services. In 2002, he was appointed Chief Financial Officer of Credit Suisse Financial Services and, in 2004, he became Chief Operating and Chief Financial Officer of the former Credit Suisse.

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Mr. Körner is the Vice-Chairman of the Board of Trustees of the Swiss Finance Institute and a member of the Board of the Institute of Economics of the University of St. Gallen.

Kai S. Nargolwala

Born 1950, British Citizen Credit Suisse Two Exchange Square, 8 Connought Place, Hong Kong, People's Republic of China

Kai S. Nargolwala is the Chief Executive Officer Credit Suisse Asia Pacific and a member of the Executive Board (since January 2008).

Mr. Nargolwala received a B.A. in Economics from the University of Delhi in 1969 and, thereafter, worked for six years at Peat Marwick Mitchell & Co. in London before joining Bank of America, where he spent almost 20 years in a variety of functions among them Group Executive Vice President and Head of Asia Wholesale Banking Group. In 1999, he joined Standard Chartered PLC where he was Main Board Executive Director with responsibility for governance in Asia and the Group's Global Risk and Special Assets Management functions.

Mr. Nargolwala is a member of the Board of Singapore Telecommunications Ltd (since 2006) and a Fellow of the Institute of Chartered Accountants in England and Wales.

Urs Rohner

Born 1959, Swiss Citizen Credit Suisse Paradeplatz 8, 8070 Zurich, Switzerland

Urs Rohner is the General Counsel and Chief Operating Officer Credit Suisse and a member of the Executive Board (since June 2004).

Mr. Rohner graduated from the Law School of the University of Zurich in 1983 and joined the Swiss law firm Lenz & Stähelin in the same year. From 1988 to 1989, he worked with Sullivan & Cromwell, a New York-based law firm, as a Foreign Associate before returning to Lenz & Stähelin, where he became a partner in 1992, focusing on capital markets, banking, competition and media law. Mr. Rohner is a member of the Zurich and New York bars. In 2000, he became Chief Executive Officer of ProSiebenMedia AG, Unterföhring, and later, after the merger with Sat1, Chairman of the Executive Board and Chief Executive Officer of ProSiebenSat.1 Media AG, Unterföhring, before joining Credit Suisse in June 2004.

Mr. Rohner is a member of the Admission Board and of the Committee of the Admission Board of the SWX Swiss Exchange, Zurich, and serves on the Board of the Zurich Opera House.

Robert Shafir

Born 1960, US Citizen Credit Suisse 11 Madison Avenue, New York, NY 10010, US

Robert Shafir is the Chief Executive Officer Credit Suisse Americas and a member of the Executive Board (since August 2007).

Mr. Shafir received a B.A. in Economics from Lafayette College in 1980 and an M.B.A. from Columbia University, Graduate School of Business, in 1984.

Mr. Shafir joined Credit Suisse from Lehman Brothers, where he worked for 17 years, having served as Head of Equities as well as a member of their Executive Committee. He also held other senior roles, including Head of European Equities and Global Head of Equities Trading, and played a key role in building Lehman's equities business

into a global, institutionally focused franchise. Prior to that, he worked at Morgan Stanley in the preferred stock business within the fixed income division.

Mr. Shafir does not hold any significant board memberships.

Eric M. Varvel

Born 1963, US Citizen Credit Suisse One Cabot Square, London, E14 4QJ, UK

Eric Varvel is the Chief Executive Officer Credit Suisse Europe, Middle East and Africa and a member of the Executive Board (since February 2008).

Mr. Varvel holds a B.A. in Business Finance from Brigham Young University.

Prior to his current function, Mr. Varvel was Co-Head of the Global Investment Banking department and Head of the Global Markets Solutions Group in the Investment Banking division of Credit Suisse for over three years, based in New York. Before that, Mr. Varvel spent 15 years in the Asia Pacific region in a variety of senior roles, including Head of Investment Banking and Emerging Markets Coverage for the Asia Pacific region ex-Japan and as Head of Fixed Income Sales and Corporate Derivative Sales. During that time, Mr. Varvel was based in Tokyo, Jakarta and Singapore.

Mr. Varvel joined the Bank in 1990. Previously, he worked as an analyst for Morgan Stanley in its investment banking department in New York and Tokyo.

Mr. Varvel does not hold any significant board memberships.

## Compensation

This section of the annual report is designed to give a clear and transparent account of how the Compensation Committee of the Board of Directors decides on compensation for the Board of Directors and the Executive Board, how this is accounted for and what the members of the Board and Executive Board receive as compensation.

The market place for financial services professionals is very competitive and the Compensation Committee strives to ensure that Credit Suisse is on a level playing field with respect to compensation at all levels of the organization. The Compensation Committee takes advice from independent external experts to ensure that decisions are made in the context of proper knowledge of the market environment. At the same time, the Committee strives to ensure that the interests of employees, management and shareholders are aligned.

The Compensation Committee is satisfied that this report reflects the manner in which it has reviewed the compensation payable to the Board of Directors and Executive Board. This review has been conducted in the context of the overall approach to compensation which is described below and consistent with the responsibilities as outlined in the Compensation Committee charter. The Committee has also reviewed the disclosures contained in this report and is satisfied that they comply with the various requirements of the Swiss Code of Obligations, US GAAP, the SEC and the SWX.

Compensation approach, principles and objectives

In addition to the following, for further information on the funding and expensing of share-based compensation, refer to Note 27 – Employee share-based compensation and other benefits in V – Consolidated financial statements – Credit Suisse Group. For information on compensation for the Board of Directors and the Executive Board, refer to Note 3 – Compensation and loans to members of the Board of Directors and the Executive Board in VI – Parent company financial statements – Credit Suisse Group.

### Our approach to compensation

Our approach to compensation is designed to recognize excellence, encourage personal contribution and professional development and align the interests of employees and shareholders. This is a key part of our plan to develop our human capital as we implement our strategy. Compensation is strongly linked to our guiding principles of client focus, teamwork and protecting our reputation as well as to our Code of Conduct.

### Principles and objectives

Our approach has been developed according to the principles that compensation should be:

- based on performance;
- an incentive for employees to create value; and
- aligned with the marketplace in which Credit Suisse operates.

These principles help ensure that our approach to compensation achieves our objectives to:

- support a performance culture that is based on merit and differentiates and rewards excellent performance;
- reward and recognize individual employee contributions that benefit the entire company;
- attract and retain employees and motivate them to achieve results with integrity and fairness; and
- ensure employees create sustainable value for our shareholders.

Share-based awards are a key feature of our compensation program and are designed to closely align the interests of employees and shareholders.

We aim to compensate employees in line with the market, assuming our performance goals are met. We measure ourselves against a peer group of European and US banks (Citigroup, Inc., Deutsche Bank AG, Goldman, Sachs & Co., JPMorgan Chase & Co., Merrill Lynch & Co., Inc., Morgan Stanley and UBS AG) and other financial service companies, given the different types of businesses within the Group. The criteria used to define our peer companies for the Group as well as the Divisions include the following: (i) comparable scope and complexity of the business platform; (ii) comparable business focus and mix; (iii) common geographic footprint; and (iv) companies with which we compete daily for business and talent. This peer group is reviewed annually by management and the Compensation Committee. We derive our market position by looking at fixed and variable elements of compensation, assuming that business and individual goals are met. In practice, the market will guide the mix between fixed or variable compensation and the balance between cash and share-based compensation.

### The Compensation Committee



The Compensation Committee of the Board of Directors is the supervisory and governing body for compensation policy and practices within the Group and has responsibility for determining, reviewing and proposing compensation for approval by the Board. The Committee consists of not less than three members of the Board of Directors and the Committee's charter states that all members must be independent.

The current members of the Compensation Committee are Aziz R.D. Syriani (Chairman), Thomas W. Bechtler, Robert H. Benmosche and Anton van Rossum. The Compensation Committee has its own charter, which has been approved by the Board. Pursuant to its charter, the Compensation Committee holds at least four meetings per year. Additional meetings may be scheduled if required to discuss urgent matters. The length of the meetings varies and depends on the agenda. In 2007, the Compensation Committee held seven meetings. The main meeting is held in January with the primary purpose of reviewing the performance of the businesses and the respective management teams, and determining and/or recommending to the Board for approval the overall compensation pools and the compensation payable to the members of the Board, the Executive Board, the head of Internal Audit and certain other members of senior management. Other duties and responsibilities of the Compensation Committee include reviewing and assessing newly established compensation plans or amendments to existing plans and recommending them for approval to the Board. The Chairman of the Compensation Committee decides on the attendance of management at the committee meetings.

Approval  
grid

Establishment or amendment of compensation plans	Board of Directors upon recommendation by the Compensation Committee
Setting bonus pools for the Executive Board and specific businesses	Board of Directors upon recommendation by the Compensation Committee
Board compensation (including the Chairman's compensation) <sup>1</sup>	Board of Directors upon recommendation by the Compensation Committee
Compensation of the Chief Executive Officer	Board of Directors upon recommendation by the Compensation Committee
Compensation for the other Executive Board members	Compensation Committee with information to the Board of Directors
Compensation for the Head of Internal Audit	Compensation Committee upon consultation with the Chairman of the Audit Committee
Compensation for other selected members of management	Compensation Committee

<sup>1</sup> Board members with functional duties (including the Chairman): The Board member concerned does not participate in the decision about his own compensation. Other Board members: Compensation comprises a base fee plus a fee for committee activity which may differ from committee to committee. These fees are subject to a decision by the full Board.

The Compensation Committee is assisted in its work by external legal counsel and Johnson Associates, Inc., a global compensation consulting firm, to ensure that the compensation programs, in the judgment of the Compensation Committee, remain competitive, correspond to market practice and are in line with our compensation approach. Johnson Associates, Inc. is independent from our management and in particular does not provide any other services to us besides supporting the Compensation Committee.

## Overview of the components of compensation at Credit Suisse

The pay of most employees is linked to performance, which is measured on several levels:

- Financial performance on a Group and divisional level (compared with strategic business plans, prior periods and peer performance) and on a team and individual level; and
- Success in meeting certain non-financial performance objectives, such as safeguarding our reputation.

There are two types of compensation, fixed and variable. The mix varies according to the employee's seniority, business and location. Most of the compensation awarded to the majority of employees is fixed.

### Fixed compensation

Base salaries for employees reflect seniority, experience, skill sets and individual performance. We seek to pay all employees competitive base salaries in order to attract, motivate and retain highly qualified professionals. Our base salary structure is generally aimed at the median compensation level within the industry in the relevant markets (investment banking, private banking, Swiss corporate and retail banking and asset management). The review period is generally annual and set according to local practice. We also seek to provide competitive pension and other benefits in accordance with local market requirements and practice in each jurisdiction in which we operate.

### Variable compensation (annual incentive performance bonus)

Payment of variable compensation is determined by the nature of the business, role, location and performance of the employee. Unless there is a contractual obligation, an incentive performance bonus is solely at the discretion of the Group.

- The **cash** bonus component is aimed at rewarding and driving performance above and beyond the requirements of the job function and providing greater earning potential for employees who exceed predetermined targets. In addition, we may pay commissions to employees operating in specific areas of the business where such compensation practices are warranted. The value of commissions paid is determined by formulae, which are reviewed regularly to ensure that they remain competitive.
- The **share-based** bonus component is designed to promote employee retention and align employee and shareholder interests. Share-based compensation programs are typically based on a mandatory deferral rate. The mandatory deferral means only part of the bonus is received in cash, with the remainder in share-based compensation awards.
- We also have employed other long-term incentive bonus plans or programs to assist in hiring at competitive levels and to support the retention of talent.

### Share-based compensation plans

#### Share-based compensation

Our share-based compensation is an important part of the overall compensation package for select employees and senior executives. Share-based compensation is designed to promote employee retention and align the interests of

employees and shareholders. The majority of share-based compensation is granted as part of the annual incentive performance bonus subsequent to the fiscal year to which the incentive performance bonus relates. Share-based compensation is generally subject to restrictive features such as vesting, forfeiture and blocking rules.

#### Compensation expense

Compensation expense in any year includes a variable compensation expense for that year's discretionary cash performance bonus and fixed expenses for share-based awards granted in prior years. Recognition in the consolidated statements of income of expense relating to awards granted in prior years is dependent primarily upon the vesting period, which is determined by the plan, retirement eligibility of employees, moratorium periods and certain other terms.

Total compensation expense for share-based compensation recognized in the consolidated statements of income in compensation and benefits was CHF 2,669 million, CHF 1,646 million and CHF 2,181 million for 2007, 2006 and 2005, respectively. As of December 31, 2007, the total estimated unrecognized compensation expense of CHF 2,365 million related to non-vested share-based compensation will be recognized over the remaining weighted-average requisite service period of 1.3 years.

We generally repurchase our own shares in the open market to satisfy obligations in connection with share-based compensation but can also issue new shares out of available conditional capital. For the year ended December 31, 2007, we delivered approximately 22.1 million shares to employees.

#### Fair value assumptions for share-based compensation

In estimating the fair value for share-based compensation, where an observable independent quoted market price is not available, the fair value is calculated on the grant date based on valuation techniques and/or option-pricing models that most accurately reflect the substantive characteristics of the instrument being valued. The underlying assumptions used in the models are determined based on management's assessment of the current market and historical information available at the date of grant that marketplace participants would likely use in determining an exchange price for the instruments.

The inputs for expected volatility and dividend yield used in estimating fair values are based upon the implied market volatility and dividend yield of traded options on Credit Suisse Group shares, the historical volatility and dividend yield of the Group's stock and other relevant factors that indicate how the future is expected to differ from the past. The expected risk-free interest rate is based on the current LIBOR rate at the date of grant that corresponds with the expected term of the award. LIBOR rates are used as a proxy for risk-free interest rates because zero-coupon government issues do not exist in Switzerland. The expected term represents the period of time that the awards are expected to be outstanding and is based on the contractual term of each instrument, taking into account employees' historical exercise and termination behavior.

The following table illustrates the significant assumptions used to estimate the fair value of share options, Performance Incentive Plan (PIP) and Incentive Share Units (ISU) based on the annual incentive performance bonus process.

#### Significant fair value assumptions

	2007	2006	2005
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#### Significant assumptions

Expected volatility, in % <sup>1</sup>	22.95	24.80	29.00
Expected dividend yield, in % <sup>1</sup>	2.41	3.24	3.03
Expected risk-free interest rate, in %	2.63	2.36	1.86
Expected term, in years	3	5	5

<sup>1</sup> Due to current and changing market conditions, the Group refined its methodology in 2005 for estimating the expected volatility and expected dividend yield to include management's assessment of how future implied market yields impact the overall expected assumptions.

### Credit Suisse Incentive Share Unit

Following the integration of Credit Suisse's banking business in 2005 and the launch of the integrated bank in 2006, we aligned our share-based compensation plans and introduced the ISU. This replaced compensation programs that existed in specific businesses and countries with a new Group-wide approach to compensation for all award grants for 2006 and 2007. ISUs, which represent the majority of awards granted subsequent to 2005, ensure a unified approach to share-based compensation as it applies to all employees who receive a bonus above a certain threshold. Previously granted awards will continue to settle under their original terms and are not affected by the ISU.

An ISU is a unit that is similar to shares, but offers additional upside depending on the development of the Credit Suisse Group share price.

The ISUs granted in January 2008 and 2007 were based on 2007 and 2006 performance, respectively, and approximately 9,800 employees with an annual incentive bonus of at least CHF 125,000 were awarded ISUs each year with a mandatory deferral rate that ranged from 16% to 65% of the annual incentive performance bonus. In 2007, we increased the percentage of share-based annual incentive performance bonus, and any incentive performance bonus in excess of CHF 4 million was subject to 100% mandatory deferral.

For each ISU granted, the employee will receive at least one Credit Suisse Group share ("ISU Base Unit") and could receive additional shares ("ISU Leverage Unit") if the monthly average Credit Suisse Group share price increases during the three-year contractual term of the award as compared to the baseline Credit Suisse Group share price determined on the grant date. The final value of each ISU is paid in registered shares of Credit Suisse Group. The total number of shares received for each ISU will equal the final value divided by the share price at maturity (i.e., three years), however, holders will always receive at least one Credit Suisse Group share per ISU.

The total payout for each ISU granted in January 2007 is subject to a cap of three times the value of a Credit Suisse Group share at grant date (CHF 86.24 per share), which is reached at an average share price of CHF 132 for 2007 awards. For the ISUs granted in January 2008, there is no cap on the total payout of additional shares, however, the number of additional shares per ISU Base Unit is limited to a maximum of ten shares.

The ability to deliver the leverage component is achieved by spending 25% of the value of a share in respect of each ISU on a derivative instrument comprising a number of options. Any gains on these options will be paid to us in the form of Credit Suisse Group shares which will be used to settle the upside component of the ISU.

For the ISUs granted in January 2008 for 2007 performance and in January 2007 for 2006 performance, employees participating in the program received a number of ISUs equal to the amount of their deferred bonus divided by CHF 58.45 and CHF 86.24, respectively, which represents the daily volume weighted-average price for Credit Suisse Group registered shares for the five consecutive trading days on the SWX that ended on the grant date of January 22, 2008 and January 23, 2007, respectively.

Each ISU will vest at a rate of one third of a share per year over three years, with the potential additional shares vesting on the third anniversary of the grant date, depending on the development of the leverage component. Shares will be delivered for vested ISUs within 120 days of each vesting date. Settlement of ISUs is subject to continued employment at the Group and certain retirement arrangements.

The ISU programs for 2006 and 2007 performance include a provision that does not permit early retirement eligibility for employees that would otherwise qualify until two years from grant (the “two-year moratorium period”).

On January 23, 2007, we granted ISUs of 26.7 million. The fair value of the ISU Base Unit was CHF 87.30 and the fair value of the 2007 ISU Leverage Unit was CHF 20.85. The compensation expense recognized in 2007 for these awards was CHF 1,159 million. The estimated unrecognized compensation expense related to these awards as of December 31, 2007, was CHF 1,530 million and will be recognized over a period of two years. None of the ISUs were vested as of December 31, 2007.

On January 22, 2008, we granted 46.4 million ISUs. The fair value of the ISU Base Unit was CHF 54.90, and the fair value of the ISU Leverage Unit was CHF 10.69. The fair value of the ISU Leverage Unit was based on a valuation using an expected volatility of 32.04%, an expected dividend yield of 5.46%, an expected risk-free rate of 2.45% and an expected term of three years. The recognition of accounting expense for the ISUs granted on January 22, 2008 began in 2008 and, thus, had no impact on the 2007 financial statements. The expected unrecognized compensation expense of CHF 2,839 million will be recognized over a period of three years, subject to early retirement rules.

#### Incentive Share Unit activities

2007	ISU Base
Number of awards (million)	
<b>Balance at beginning of period</b>	<b>0.0</b>
Granted	27.2
Settled	(0.4)
Forfeited	(1.4)
<b>Balance at end of period</b>	<b>25.4</b>

#### Performance Incentive Plan

The PIP is a share-based long-term retention incentive program that was used in compensation for 2004 and 2005 performance, granted in early 2005 and early 2006, respectively.

The PIP was designed to compensate, incentivize and retain senior management and executives during 2004 and 2005, a period of fundamental change for Credit Suisse. Rebuilding the business, particularly in Investment Banking, during 2003 and 2004, restructuring our banking business and creating the integrated bank in 2005 were critical steps that demanded special management effort. Management was incentivized and rewarded with PIP units. This period was also characterized by intense international competition for employees in some of our businesses. Hence, PIP was also used as a tool to retain key senior management. PIP closely links senior management with the delivery of our strategy. PIP requires continued employment with the Group during a five-year vesting period and contain strict rules for participants leaving to join a competitor.

All or a portion of the mandatory deferral of the annual performance incentive bonus was converted into PIP units using the Group's share price of CHF 47.45 for the 2004 PIP (PIP I) and CHF 72.00 for the 2005 PIP (PIP II). PIP units vest over a five-year period. If all financial targets over the five-year vesting period of a PIP are achieved, and if the share price in absolute and relative terms meets the performance criteria, PIP units could convert into up to nine Group shares in PIP I and up to six Group shares in PIP II. It is also possible that PIP units could become worthless should we fail to meet all performance targets or share price targets.

PIP units initially granted turn into final gain for participants by accruing value from three sources: (i) Performance Multiplier – based on achieving sustainable (i.e., over five years) earnings targets; (ii) Share Price Multiplier – based on creating sustainable shareholder value; and (iii) Share Price Appreciation – like any other shareholder owning an equal number of shares, the participant can, given the share price performance, benefit from a capital gain at settlement of the plan.

Each PIP unit will settle for a specified number of Credit Suisse Group registered shares subsequent to the fifth anniversary of the grant date based on the achievement of: (i) earnings per share performance compared to predefined targets (“performance conditions”); and (ii) share price performance compared to predefined targets and share price performance relative to peers (“market conditions”). The performance conditions may be adjusted by the Compensation Committee if appropriate to exclude effects that do not relate to the normal banking business (including, for example, gains triggered by accounting changes or the gain on the sale of Group companies). The performance conditions will determine the multiplier, ranging between zero and three, for the final number of PIP units. The market conditions will determine the number of shares that each PIP unit will convert into at settlement. This will be in a range of between zero and three shares for PIP I and zero and two shares for PIP II. The PIP I units granted in 2005 will ultimately settle for between zero and nine shares and the PIP II units granted in 2006 will ultimately settle for between zero and six shares.

The achievement of the share price targets and relative share price performance for PIP I is measured based on the Group's average share price over a three-month period prior to settlement and can result in the delivery of a minimum of zero shares at a share price below CHF 30 and a maximum of three shares at a share price of CHF 90 or higher. The achievement of the share price targets and relative share price performance for PIP II is measured based on the Group's average share price over a three-month period prior to settlement and can result in the delivery of a minimum of zero shares at a share price below CHF 47 and a maximum of two shares at a share price of CHF 160 or higher.

PIP II includes the two-year moratorium period for early retirement eligibility.

Compensation expense for employees who are eligible for retirement at the grant date, or who become eligible for retirement during the scheduled vesting period, is determined by taking the number of PIP units expected to vest multiplied by their grant date fair value. The fair values of the PIP I and PIP II units granted to these employees were CHF 83.75 and CHF 145.36, respectively. These fair values were determined taking into account the estimated outcome of both the performance and market conditions, are fixed at the grant date, and are not remeasured or adjusted subsequent to the grant date unless the terms and conditions of the award are modified.

Compensation expense for employees who do not become eligible for retirement during the scheduled vesting period is determined by taking the number of PIP units expected to vest multiplied by both their grant date fair value and estimated outcome of the performance condition. The grant date fair values of the PIP I and PIP II units granted to these employees were CHF 51.70 and CHF 79.87, respectively. These fair values consider an estimated outcome for the market conditions, are fixed at the grant date and are not remeasured or adjusted subsequent to the grant date unless the terms and conditions of the award are modified. Management reassesses its estimate of the outcome of the performance conditions annually and adjusts compensation expense accordingly. Based on the estimated outcome of the performance condition as of December 31, 2007, the compensation expense reflects a conversion of each initial PIP I and PIP II award into 3.0 PIP units at the end of the vesting period. However, these estimates depend upon the market environment and our financial performance over the remainder of the vesting periods and, therefore,

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management cannot predict whether the number of PIP units will be the maximum of three or a lesser amount.

The compensation expense recognized during 2007 related to PIP I and PIP II was CHF 451 million. The estimated unrecognized compensation expense related to PIP I and PIP II as of December 31, 2007, was CHF 269 million and will be recognized over a period of three years. None of the PIP units were due for settlement as of December 31, 2007.

Performance Incentive Plan activities

	2007		2006		2005	
	PIP II	PIP I	PIP II	PIP I	PIP II	PIP I
Number of awards (million)						
<b>Balance at beginning of period</b>	<b>6.3</b>	<b>12.4</b>	<b>0.0</b>	<b>12.8</b>	–	–
Granted	0.4	0.0	6.5	0.0	–	14.1
Settled	0.0	0.0	0.0	(0.1)	–	0.0
Forfeited	(0.2)	(0.1)	(0.2)	(0.3)	–	(1.3)
<b>Balance at end of period</b>	<b>6.5</b>	<b>12.3</b>	<b>6.3</b>	<b>12.4</b>	–	<b>12.8</b>
of which vested	1.7	5.6	0.0	2.6	–	–
of which unvested	4.8	6.7	6.3	9.8	–	12.8

Shares

In addition to the PIP, our share-based compensation in prior years has included three different types of share awards: phantom shares; longevity premium awards (LPA); and special awards. These share awards entitle the holder to receive one Credit Suisse Group registered share subject to continued employment with the Group, restrictive covenants and cancellation provisions, and generally vest between zero and three years. In 2006, we introduced the ISU share-based plan described above to replace the phantom share and LPA awards granted in prior years.

Phantom shares vest in three equal installments on each of the first, second and third anniversaries of the grant date and convert to registered Credit Suisse Group shares within 120 days of vesting or are blocked for a period of one year after the shares vest depending on the location of the grant recipient.

LPAs vest in full on the third anniversary of the grant date and either convert to Credit Suisse Group shares within 120 days of vesting or are blocked for a period of one year after the shares vest depending on the location of the grant recipient.

Special awards are generally shares granted to new employees and are in addition to the annual bonus grants. These special awards may contain vesting conditions depending on the terms of employment.

The compensation expense recognized in 2007 related to shares awarded under phantom share, LPA and special awards was CHF 1,059 million. The estimated unrecognized compensation expense related to these awards as of December 31, 2007, was CHF 566 million and will be recognized over a period of four years.

Share award activities

	2007	2006	2005
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	Number of share awards in million	Weighted- average grant-date fair value in CHF	Number of share awards in million	Weighted- average grant-date fair value in CHF	Number of share awards in million	Weighted- average grant-date fair value in CHF
Share award activities						
<b>Balance at beginning of period</b>	<b>50.9</b>	<b>60.65</b>	<b>47.2</b>	<b>47.89</b>	<b>76.5</b>	<b>47.44</b>
Granted	4.8	81.00	26.3	72.42	23.4	49.42
Settled	(24.6)	56.81	(19.4)	46.42	(47.0)	48.40
Forfeited	(2.3)	62.32	(3.2)	55.58	(5.7)	43.89
<b>Balance at end of period</b>	<b>28.8</b>	<b>67.20</b>	<b>50.9</b>	<b>60.65</b>	<b>47.2</b>	<b>47.89</b>
of which vested	0.3	–	2.8	–	4.0	–
of which unvested	28.5	–	48.1	–	43.2	–

Share options

Options were a substantial component of our share-based program prior to 2004. We discontinued the practice of issuing options and the majority of the original grants have since vested. Share options were granted with an exercise price equal to the market price of Credit Suisse Group's shares on the date of grant and expire after ten years.

Share options granted to employees entitle the holder to purchase one Credit Suisse Group share at a stated exercise price subject to continued employment with the Group through the vesting period, restrictive covenants and cancellation provisions.

Share options granted as compensation awards generally vest on the grant date, whereas share options granted as retention incentive awards generally vest between one and five years.

The weighted-average fair value of options granted during 2006 and 2005 was CHF 12.12 and CHF 9.50, respectively. There were no options granted during 2007. As of December 31, 2007, the aggregate intrinsic value of options outstanding and exercisable was CHF 454 million and the weighted-average remaining contractual term was 3.5 years. As of the exercise date, the total intrinsic value of options exercised during 2007, 2006 and 2005 was CHF 318 million, CHF 235 million and CHF 141 million, respectively. Cash received from option exercises during 2007, 2006 and 2005 was CHF 350 million, CHF 330 million and CHF 196 million, respectively.

As of December 31, 2007, there were 2.5 million fully vested and exercisable options outstanding containing a cash settlement feature. These options had a weighted-average exercise price of CHF 69.68 and a weighted-average remaining contractual term of 1.9 years. During 2007, there were 0.3 million exercises of options with a cash settlement feature, no forfeitures and 0.7 million of these options were settled for CHF 23.7 million in cash.

Share option activities

	2007	2006	2005
Number of share awards	Weighted- average grant-date fair value	Number of share awards	Weighted- average grant-date fair value



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	in million	in CHF	in million	in CHF	in million	in CHF
Share options						
<b>Balance at beginning of period</b>	<b>49.0</b>	<b>59.64</b>	<b>57.7</b>	<b>57.48</b>	<b>64.8</b>	<b>55.01</b>
Granted	–	–	0.1	71.60	0.1	48.05
Exercised	(7.8)	47.50	(7.5)	44.44	(6.2)	31.93
Settled	(0.7)	60.19	(0.6)	59.34	(0.1)	65.88
Forfeited	(0.7)	75.31	(0.6)	51.55	(0.6)	50.03
Expired	(0.2)	35.52	(0.1)	17.65	(0.3)	57.09
<b>Balance at end of period</b>	<b>39.6</b>	<b>61.86</b>	<b>49.0</b>	<b>59.64</b>	<b>57.7</b>	<b>57.48</b>
Exercisable at end of period	38.2	61.12	44.1	60.24	53.9	58.60

#### Hedging of awards

We economically hedge our estimated obligation to deliver shares under our employee share-based compensation programs through a combination of purchasing treasury shares in the market and entering into third party hedge instruments. Additionally, in very limited circumstances we may use our approved conditional capital to obtain shares for delivery of our share-based awards. We periodically revise our estimate of the expected number of shares to be delivered and adjust our hedging positions accordingly.

#### Compensation and loans to members of the Board of Directors and the Executive Board

As required by applicable Swiss law (Article 663b bis and Article 663c, par 3 Swiss Code of Obligations), the following disclosure describes compensation paid to and equity holdings of the members of the Board of Directors and the members of the Executive Board as well as loans granted to this group of people and companies related to them.

#### Compensation and loans to members of the Board of Directors

##### Overview

Compensation to members of the Board of Directors is set in accordance with the AoA and the Compensation Committee Charter. The annual compensation paid to members of the Board is fixed and set by the Board of Directors based on the recommendation of the Compensation Committee. Compensation for members of the Board of Directors with no functional duties (nine individuals) is in the form of cash (35%) and Credit Suisse Group registered shares (65%), which are blocked for a period of four years.

Members of the Board of Directors with functional, non-executive duties (four individuals) receive fixed and variable compensation for their services set by the Board of Directors. With the exception of the Chairman of the Board of Directors, the variable compensation for the other three individuals is not directly dependent on the performance of the Group but on personal performance and time commitment. Such compensation is paid in the form of cash and Credit Suisse Group registered shares, blocked for a period of four years.

#### Compensation for the members of the Board of Directors

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	Cash	% of total remu- neration	Value of share-based awards	% of Pension total remu- neration	Pension and similar benefits	Other <sup>1</sup> com- pen- sation categories	Total remu- neration	Number of shares <sup>2</sup>
2007/2008 (in CHF) <sup>3</sup>								
Walter B. Kielholz, Chairman <sup>4</sup>	8,500,000	58%	6,100,000	42%	–	24,000	14,624,000	104,363
Hans-Ulrich Doerig, Vice-Chairman and Chairman of the Risk Committee <sup>4</sup>	2,875,000	57%	2,125,000	42%	–	27,381	5,027,381	36,356
Thomas W. Bechtler	122,500	35%	227,500	65%	–	–	350,000	2,400
Robert H. Benmosche	122,500	35%	227,500	65%	–	–	350,000	2,400
Peter Brabeck-Letmathe	87,500	35%	162,500	65%	–	–	250,000	1,715
Noreen Doyle	140,000	35%	260,000	65%	–	–	400,000	2,743
Jean Lanier	140,000	35%	260,000	65%	–	–	400,000	2,743
Anton van Rossum	122,500	35%	227,500	65%	–	–	350,000	2,400
Aziz R.D. Syriani, Chairman of the Compensation Committee <sup>4</sup>	522,500	70%	227,500	30%	–	–	750,000	3,892
David W. Syz	140,000	35%	260,000	65%	–	–	400,000	2,743
Ernst Tanner	122,500	35%	227,500	65%	–	–	350,000	2,400
Richard E. Thornburgh	122,500	35%	227,500	65%	–	–	350,000	2,400
Peter F. Weibel, Chairman of the Audit Committee <sup>4</sup>	1,195,000	66%	600,000	33%	–	10,000	1,805,000	10,266
<b>Total</b>	<b>14,212,500</b>	<b>56%</b>	<b>11,132,500</b>	<b>44%</b>	<b>–</b>	<b>61,381</b>	<b>25,406,381</b>	<b>176,821</b>
2006/2007 (in CHF)								
<b>Total</b>	<b>14,617,500</b>		<b>12,227,500</b>		<b>–</b>	<b>63,136</b>	<b>26,908,136</b>	<b>146,532</b>
of which highest paid: Walter B. Kielholz, Chairman	9,000,000		7,000,000		–	24,000	16,024,000	81,169

1 Other compensation includes lump sum expenses, child allowance and health care allowance. 2 Value of shares included in total remuneration. 3 Fees for members of the Board of Directors without functional, non-executive duties are paid in advance for the period from one AGM to the other, i.e. from May 4, 2007 to April 25, 2008. The applicable share price was CHF 94.80. 4 Variable compensation elements for members of the Board of Directors with functional duties are determined by the Board of Directors in the course of the regular management compensation process. The applicable share price was CHF 58.45.

2007 total compensation of the Chairman of the Board of Directors

Our executive compensation policies guided the compensation recommendations made by the Compensation Committee and approved by the Board of Directors with respect to the 2007 compensation for Mr. Kielholz as Chairman of the Board of Directors.

For 2007, the Compensation Committee based its total compensation recommendation on its review of: (i) the Group's core operating financial performance relative to its 2007 plan and 2006 results, as well as the relative performance of Credit Suisse to that of its competitors; (ii) Mr. Kielholz's leadership and contribution in several areas, namely: (a) the

planned succession and orderly transition of the CEO position to Mr. Dougan; (b) the continued emphasis on risk management and corporate governance procedures across the Group; and (c) a focused discipline on leadership development, succession planning and performance management practices across the Group; and (iii) the complexity and breadth of the role that Mr. Kielholz performs as Chairman.

Additional fees and remuneration

Two former members of the Board of Directors are eligible to receive office infrastructure and secretarial support. These services are based on existing resources and are not used on a regular basis.

No additional fees, severance payments or forms of remuneration were paid to current or former members of the Board of Directors or related parties during 2007.

Share, PIP unit and option holdings of members of the Board of Directors

The holdings as disclosed below include the holdings of the respective member of the Board of Directors, their close family members and companies where they have a controlling interest.

Share holdings by individual

	Number of shares <sup>1</sup>
December 31, 2007	
Walter B. Kielholz	347,279
Hans-Ulrich Doerig	137,341
Thomas W. Bechtler	32,517
Robert H. Benmosche	24,614
Peter Brabeck-Letmathe	51,657
Noreen Doyle	15,203
Jean Lanier	11,292
Anton van Rossum	19,376
Aziz R.D. Syriani	44,490
David W. Syz	62,845
Ernst Tanner	38,333
Richard E. Thornburgh <sup>2</sup>	88,444
Peter F. Weibel	18,949
<b>Total</b>	<b>892,340</b>
December 31, 2006	
<b>Total</b>	<b>782,736</b>

1 Includes shares that are subject to a blocking period of up to four years. 2 Richard E. Thornburgh was also granted 98,935 PIP I units in his former position as a member of the Executive Board.

Option holdings by individual

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December 31, 2007	Richard E. Thornburgh	Hans-Ulrich Doerig	Expiry date	Exercise price in CHF
Year of grant				
2002	–	75,000	03.12.12	34.10
2001	215,116	97,792	25.01.11	84.75
2000	100,000	100,000	01.03.10	74.00
<b>Total</b>	<b>315,116</b>	<b>272,792</b>	–	–

Credit Suisse policy is to compensate members of the Board with Credit Suisse Group shares. Option holdings were acquired by the named individuals in their previous capacities as members of senior management. As of December 31, 2007, none of the members of the Board of Directors holds options purchased from personal funds.

Aggregate option holdings as of December 31, 2006

December 31, 2006	Number of options	Expiry date	Exercise price in CHF
Year of grant			
2002	75,000	03.12.12	34.10
2001	312,908	25.01.11	84.75
2000	200,000	01.03.10	74.00
1999	10,000	18.02.09	57.75
<b>Total</b>	<b>597,908</b>	–	–

Loans to members of the Board of Directors

	Balance	Whereof loans to related parties <sup>1</sup>
December 31, 2007 (in CHF)		
Walter B. Kielholz	2,000,000	–
Hans-Ulrich Doerig	3,000,000	–
Thomas W. Bechtler	8,450,000	3,950,000
Robert H. Benmosche	73,863	–
Peter Brabeck-Letmathe	4,561,700	–
David W. Syz	1,500,000	1,500,000
Ernst Tanner	5,050,000	–
Richard E. Thornburgh	70,750	–
<b>Total</b>	<b>24,706,313</b>	<b>5,450,000</b>

December 31, 2006 (in CHF)

<b>Total</b> <sup>2</sup>	<b>32,117,961</b>	<b>–</b>
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1 Related parties mean loans to close family members and loans to companies where the respective member of the Board of Directors has 50% or more equity ownership or voting rights. 2 The number of individuals with outstanding loans at the beginning and at the end of the year was eight and seven, respectively.

A large majority of loans outstanding to members of the Board of Directors are mortgages or loans against securities. Such loans are made on the same terms available to third-party customers. As of December 31, 2007, 2006 and 2005, outstanding loans to the members of the Board amounted to CHF 25 million, CHF 32 million and CHF 27 million, respectively.

Members of the Board of Directors are not granted employee conditions on any loans extended to them, but such loans are subject to conditions applied to customers with a comparable credit standing. In addition to loans listed above, banking subsidiaries of Credit Suisse have entered into financing and other banking agreements with companies in which current members of the Board of Directors have a significant influence as defined by the SEC. As of December 31, 2007, the total exposure to such related parties amounted to CHF 8 million, including all advances and contingent liabilities, and was in the ordinary course of business and granted at arm's-length. The respective amount as of December 31, 2006, was CHF 3.6 million. The highest exposure to such related parties for any of the years in the three-year period ended December 31, 2007, did not exceed in aggregate CHF 47.4 million.

We, together with our subsidiaries, are a global financial services provider and, in particular, have major corporate banking operations in Switzerland. We, therefore, typically have relationships with many large companies including those in which our Board members assume management functions or board member responsibilities. All relationships between us or our banking subsidiaries and members of the Board of Directors and their affiliated companies are in the ordinary course of business and at arm's-length.

## Executive compensation

### Credit Suisse's approach to executive compensation

In line with our overall approach to compensation, our executive compensation policies are designed to attract executives of the highest quality, to retain them by rewarding them for superior performance and to motivate them for outstanding performance in the future. In addition, compensation should encourage strong teamwork and a meaningful alignment with the integrated bank strategy and the interests of shareholders.

Furthermore, and in support of the above objectives, the Compensation Committee established a bonus pool framework linked directly to our performance for the Executive Board, including the CEO. The bonus pool was used to define the total amount available for bonus payments, which were then delivered in cash and deferred share-based compensation. At the beginning of the year, a target bonus pool for this executive population was set assuming specific, pre-defined Credit Suisse financial and non-financial performance goals would be achieved in 2007. At the conclusion of the year, the Compensation Committee performed an assessment versus those goals and then modified the size of the available bonus pool based on actual results. The final bonus pool was then distributed to the members of the Executive Board and the CEO based on business performance, individual contributions and competitive compensation levels.

The performance criteria used in this framework of determining the size of the total bonus pool for the Executive Board and the CEO included the following:

- the financial performance of the Group adjusted for extraordinary items compared to the strategic business plan;
- assessment of delivery of defined non-financial targets in relation to our strategy;
- consideration of the Group’s performance against the performance of its peer companies;
- measurement against market information of companies with similar scope and complexity; and
- measurement of shareholder satisfaction, assessed by reviewing objective data regarding the Group’s financial performance, with a focus on revenue growth, pre-tax margin growth, return on equity and earnings per share.

This approach is designed to assess performance in relation to the delivery of the strategic plan and satisfaction of the expectations of shareholders.

#### Executive compensation components

In line with our overall approach, executive compensation consists of a fixed salary and a variable performance bonus. Salaries for members of the Executive Board are reviewed annually. The annual performance bonus usually represents the most significant part of an executive’s total compensation package and varies from year to year depending on the executive’s performance. Part of the bonus is awarded in cash and a part in share-based awards. As a matter of policy, share-based awards are usually a material portion of each executive’s compensation and are subject to vesting, holding and future performance requirements.

#### Credit Suisse’s executive compensation in 2007

Executive compensation for 2007 was based on the general approach set out above. In 2007, the members of the Executive Board (13 individuals) received on average, as a percentage of their total compensation, 7% salary, 19% cash bonus, 71% share-based awards and 3% other compensation.

The mandatory deferral amount of the total bonus for the CEO and the other members of the Executive Board was based on the approved share plan deferral schedule, materially reduced to reflect the revision of 2007 earnings as a result of the revaluing of certain ABS positions in our CDO trading business.

As in previous years, members of the Executive Board participated in the bank-wide share-based compensation plan and received ISUs or, to a limited extent, other share-based awards for performance in 2007. This participation is designed to ensure that executive compensation is in line with our overall approach to compensation.

#### Compensation for the members of the Executive Board

	Cash <sup>1</sup>	% of total remuneration	Value of share-based awards <sup>2</sup>	% of total remuneration	Pension and similar benefits	Other compensation categories <sup>3</sup>	Total remuneration	Number of share-based awards <sup>4</sup>
2007 (in CHF million, except where indicated)								
13 individuals <sup>5</sup>	42.0	26%	115.2	71%	1.5	3.4	162.1	1,659,896
of which highest paid: Brady W. Dougan	3.4	16%	17.9	80%	0.01	0.98	22.3	272,866
2006 (in CHF million, except where indicated)								
8 individuals	83.7	55%	67.7	44%	1.4	0.2	153.0	660,956

1 Includes base salary for each Executive Board member ranging between CHF 0.65 million and CHF 1.25 million per year. The balance is variable cash compensation. 2 Share-based awards include 1,427,682 ISUs granted in 2008, each of which has a base component and a leverage component. The fair value of the base component of each ISU is CHF 54.90 and the fair value of the leverage component of each ISU is CHF 10.69. The total fair value of each ISU is CHF 65.59. The remainder refers to other share-based awards. 3 Other compensation includes lump sum expenses, child allowance, health care allowance and dividend and par value reduction equivalents. 4 All such share-based awards are included in the total remuneration. 5 Includes Oswald J. Grübel through May 4, 2007. Mr. Grübel is no longer an employee of the Group following his decision to retire as of May 5, 2007. Includes also Robert Shafir, who joined the Group as of August 1, 2007.

The per capita change in the total compensation value of the 2007 Executive Board members versus that of the 2006 values can be attributed to the following reasons: (i) the composition of the Executive Board in 2007 has changed; (ii) the impact of the Group's financial performance relative to its 2007 plan and the share price development during the year; and (iii) differentiated adjustments in personal compensation based on division performance.

2007 total compensation of the highest paid member of the Executive Board

Our executive compensation policies guided the compensation recommendations made by the Compensation Committee and approved by the Board of Directors with respect to the 2007 compensation for Brady W. Dougan.

For 2007, the Compensation Committee based its total compensation recommendation on its review of: (i) the Group's core operating financial performance relative to its 2007 plan and 2006 results, as well as the relative performance of Credit Suisse to that of its competitors; (ii) the share price development of Credit Suisse in 2007; (iii) the delivery of key integrated bank business objectives, specifically: (a) establishing Centers of Excellence that leverage the global talent pool and worldwide resources in order to supply high-quality internal services at competitive costs; (b) leveraging resources across Private Banking, Investment Banking and Asset Management to deliver the integrated bank, maximizing opportunities to innovate and offer products and services to our clients that drive growth and profitability; and (c) building the capability and mindset of continuous improvement, supporting the Group's strategy to consistently deliver measurable efficiencies by systemically improving the cost structure and business processes of Credit Suisse; and (iv) the complexity and scope of the role that Mr. Dougan performs as CEO.

Mr. Dougan's annual total compensation was CHF 22.3 million for 2007. The percentage composition of his total compensation was: 6% salary, 10% cash bonus, 80% ISUs and 4% other compensation.

Additional fees and remuneration

Three former members of our most senior executive body are eligible to receive office infrastructure and secretarial support. These services are based on existing resources and are not used on a regular basis. In addition, we have concluded an agreement with Oswald J. Grübel for the period of one year to act as a Senior Advisor to the Chairman of the Board. For his services, Mr. Grübel received a flat fee of CHF 150,000. During this period, Mr. Grübel received office infrastructure and secretarial support for which he compensated us in the amount of CHF 75,000.

No additional fees, severance payments or forms of remuneration were paid to current or former members of the most senior executive body or related parties during 2007.

Share, PIP unit, ISU and option holdings of members of the Executive Board

The holdings disclosed include the holdings of the respective members of the Executive Board, their close family members and companies where they have a controlling interest.

Units by individual

Number of vested	Number of unvested	Number	Number	Number of PIP I	Number of PIP II
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	shares	shares	of ISUs	of options	units	units
December 31, 2007						
Brady W. Dougan	191,016	156,673	202,928	408,400	271,898	78,102
Walter Berchtold	181,668	26,042	92,765		-130,401	104,167
David J. Blumer	36,027	17,362	66,675		- 71,497	69,445
Paul Calello	335,190	95,481	126,830	241,184	142,937	57,063
D. Wilson Ervin	29,158	11,957	43,485		- 44,210	66,671
Renato Fassbind	-	10,417	43,484		- 20,746	41,667
Tobias Guldemann	59,810	5,209	23,192	31,640	17,782	20,834
Ulrich Körner	89,669	16,494	66,675	59,668	77,055	65,973
Michael G. Philipp	38,786	44,035	77,910		- 99,627	44,507
Urs Rohner	-	13,889	57,978		- 35,564	55,556
Thomas J. Sanzone	61,488	17,793	47,109		-	- 44,507
Robert Shafir	-	45,042	115,959		-	- 71,213
<b>Total</b>	<b>1,022,812</b>	<b>460,394</b>	<b>964,990</b>	<b>740,892</b>	<b>911,717</b>	<b>719,705</b>
December 31, 2006						
<b>Total</b>	<b>1,125,755</b> <sup>1</sup>	-		<b>-1,756,464</b>	<b>842,936</b>	<b>524,723</b>

1 Includes all shares whether or not vested.

Option holding by individual

	Brady W. Dougan	Paul Calello	Tobias Guldemann	Ulrich Körner	Expiry date	Exercise price in CHF
Year of grant (December 31, 2007)						
2002	-	-		- 15,000	31.01.12	65.75
2001	368,400	241,184	15,640	24,668	25.01.11	84.75
2000	40,000	-	16,000	20,000	01.03.10	74.00
<b>Total</b>	<b>408,400</b>	<b>241,184</b>	<b>31,640</b>	<b>59,668</b>	-	-

All options on shares were granted as part of the previous years' compensation. As of December 31, 2007, none of the members of the Executive Board holds options purchased from personal funds.

Aggregate option holdings as of December 31, 2006

	Number of options	Expiry date	Exercise price in CHF
Year of grant (December 31, 2006)			
2004	169,924	30.04.14	45.70
2003	1,011,250	22.01.13	30.60



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2002	11,250	03.12.12	34.10
2001	384,040	25.01.11	84.75
2000	156,000	01.03.10	74.00
1999	24,000	18.02.09	57.75
<b>Total</b>	<b>1,756,464</b>	-	-

Loans to members of the Executive Board

A large majority of loans outstanding to members of the Executive Board are mortgages or loans against securities. Such loans are made on the same terms available to third-party customers or pursuant to widely available employee benefit plans. As of December 31, 2007, 2006 and 2005, outstanding loans to the members of the Executive Board amounted to CHF 22 million, CHF 17 million and CHF 13 million, respectively. The number of individuals with outstanding loans at the beginning and at the end of the year was six and eight, respectively, and the highest loan outstanding was CHF 4.7 million to David J. Blumer.

All mortgage loans to members of the Executive Board are granted either with variable interest rates or with fixed interest rates over a certain period. Typically, fixed rate mortgages are granted for periods of up to five years, in some cases up to ten years. Interest rates applied are based on refinancing costs plus a margin and interest rates and other terms are consistent with those applicable to other employees. Loans against securities are granted at interest rates and on terms applicable to such loans granted to other employees. Interest rates applied are based on refinancing costs plus a margin. When granting a loan to these individuals, the same credit approval and risk assessment procedures apply as for loans to other employees.

Advisory Board

The Group's Advisory Board was discontinued during 2007. For their services, the former members of the Advisory Board received an annual fee in the amount of CHF 30,000 (Swiss-based members) and CHF 40,000 (non-Swiss-based members). The former Chairman of the Advisory Board, Flavio Cotti, received CHF 60,000.

The members of the Advisory Board during 2007 were: Flavio Cotti, Andreas N. Koopman, Franz Albers, Lino Benassi, Susy Brüsweiler, Martin Candrian, Brigitta M. Gadiant, Felix Gutzwiller, Michael Hilti, Norbert Hochreutener, Andreas W. Keller, Klaus-Michael Kuehne, Andreas Schmid, Manfred Schneider and Marco Solari.

In addition to the above, Mr. Cotti received CHF 225,000 in return for other services provided to us, which included, among other things, representation of the Group at various forums and organizations, coverage at client events and chairman mandates at certain foundations. Mr. Gutzwiller received CHF 225,000 for his Board mandate at Clariden Leu and Mr. Benassi received EUR 70,000 for his Chairman mandate at Credit Suisse Italy.

Additional information

Changes of control and defense measures

Duty to make an offer

Swiss law provides that anyone who, directly or indirectly or acting in concert with third parties, acquires 33 1/3% or more of the voting rights of a listed Swiss company, whether or not such rights are exercisable, must make an offer to acquire all of the listed equity securities of such company, unless the AoA of the company provides otherwise. Our AoA does not include a contrary provision. This mandatory offer obligation may be waived under certain circumstances by the Swiss Takeover Board or the SFBC. If no waiver is granted, the mandatory offer must be made pursuant to procedural rules set forth in the Stock Exchange Act and the implementing ordinances.

#### Clauses on changes of control

Subject to certain provisions in the Group's employee compensation plans providing for the treatment of outstanding awards in the case of a change of control, there are no provisions that require the payment of extraordinary benefits in the case of a change of control in the agreements and plans benefiting members of the Board of Directors and the Executive Board or any other members of senior management. Specifically, there are no contractually agreed severance payments in the case of a change of control of the Group. Moreover, none of the employment contracts with members of the Executive Board or other members of senior management provides for extraordinary benefits that would be triggered by a change of control.

#### Internal and external auditors

Auditing forms an integral part of corporate governance at Credit Suisse. Both internal and external auditors have a key role to play by providing an independent assessment of our operations and internal controls.

#### Internal Audit

Our Internal Audit function comprises a team of around 250 professionals, more than 220 of whom are directly involved in auditing activities. The Head of Internal Audit, Heinz Leibundgut, reports directly to the Audit Committee.

Internal Audit performs an independent and objective assurance and consulting function that is designed to add value to our operations. Using a systematic and disciplined approach, the Internal Audit team evaluates and enhances the effectiveness of our risk management, control and governance processes.

Internal Audit is responsible for carrying out periodic audits in line with the Auditing Regulations approved by the Audit Committee. It regularly and independently assesses the risk exposure of our various business activities, taking into account industry trends, strategic and organizational decisions, best practice and regulatory matters. Based on the results of its assessment, Internal Audit develops detailed annual audit objectives, defining areas of audit concentration and specifying resource requirements for approval by the Audit Committee.

As part of its efforts to achieve best practice, Internal Audit regularly benchmarks its methods and tools against those of its peers. In addition, it submits periodic internal reports and summaries thereof to the management teams as well as the Chairman of the Board and the Chairman of the Audit Committee. The head of Internal Audit reports to the Audit Committee at least quarterly and more frequently as appropriate. Internal Audit coordinates its operations with the activities of the external auditor for maximum effect.

#### External auditors

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Our statutory and group auditor is KPMG Klynveld Peat Marwick Goerdeler SA, Zurich, or KPMG. The mandate was first given to KPMG for the business year 1989/1990. The lead Group engagement partners are David L. Jahnke, Global Lead Partner (since 2005), Robert S. Overstreet, Group Engagement Partner (since 2006), and Philipp Rickert, Leading Bank Auditor (since 2006). In addition, we have mandated BDO Visura, Zurich, as special auditor for the purposes of issuing the legally required report for capital increases in accordance with Article 652f of the Swiss Code of Obligations.

The Audit Committee monitors and pre-approves the fees to be paid to KPMG for its services.

	2007	2006 <sup>1</sup>	% change 07 / 06
Fees for audit services (in CHF m)			
Audit services <sup>2</sup>	46.7	69.8	(33)
Audit-related services <sup>3</sup>	18.5	15.2	22
Tax services <sup>4</sup>	2.1	4.0	(48)

1 Includes fees relating to Winterthur. 2 The decrease in fees for audit services predominantly relates to the sale of Winterthur, efficiencies in conducting SOX 404 work including the impact of PCAOB Auditing Standard No. 5, the merger of Clariden Leu and reduced Basel II Swiss regulatory work. 3 Audit-related services are primarily in respect of: (i) reports related to the Group's compliance with provisions of or calculations required by agreements; (ii) internal control-related reports beyond that required for the consolidated audit; (iii) accounting advice; (iv) audits of private equity funds and employee benefit plans; and (v) regulatory advisory services. 4 Tax services are in respect of tax compliance and consultation services, including: (i) preparation and/or review of tax returns of the Group and its subsidiaries; (ii) assistance with tax audits and appeals; (iii) expatriate tax return preparation services; and (iv) confirmations relating to the Qualified Intermediary status of Group entities.

KPMG attends all meetings of the Audit Committee. At each meeting, KPMG reports on the findings of its audit and/or interim review work. The Audit Committee reviews on an annual basis KPMG's audit plan and evaluates the performance of KPMG and its senior representatives in fulfilling its responsibilities. Moreover, the Audit Committee recommends to the Board the appointment or replacement of the external auditor, subject to shareholder approval as required by Swiss law.

KPMG provides a report as to its independence to the Audit Committee at least once a year. In addition, our policy on the engagement of public accounting firms, which has been approved by the Audit Committee, strives to further ensure an appropriate degree of independence of our external auditor. The policy limits the scope of services that may be provided to us or any of our subsidiaries by KPMG to audit and certain permissible types of non-audit services, including audit-related and tax services that have been pre-approved by the Audit Committee. The Audit Committee pre-approves all other services on a case-by-case basis. All KPMG services in 2007 were pre-approved. KPMG is required to report to the Audit Committee periodically regarding the extent of services provided by KPMG and the fees for the services performed to date.

## Liquidation

Under Swiss law and our AoA, we may be dissolved at any time by a shareholders' resolution which must be passed by: (i) a supermajority of at least three quarters of the votes cast at the meeting in the event we are to be dissolved by way of liquidation; or (ii) a supermajority of at least two-thirds of the votes represented and an absolute majority of the par value of the shares represented at the meeting in other events. Dissolution by court order is possible if we become bankrupt. Under Swiss law, any surplus arising out of liquidation (after the settlement of all claims of all creditors) is distributed to shareholders in proportion to the paid-up par value of shares held.

## V – Consolidated financial statements – Credit Suisse Group

### Report of the Group Auditors

### Consolidated statements of income

### Consolidated balance sheets

### Statements of changes in shareholders' equity

### Comprehensive income

### Consolidated statements of cash flows

### Notes to the consolidated financial statements

### Controls and procedures

### Report of the Group Auditors

## Report of the Group Auditors and the Independent Registered Public Accounting Firm to the General Meeting of Credit Suisse Group, Zurich

We have audited the accompanying consolidated balance sheets of Credit Suisse Group and subsidiaries (the "Group") as of December 31, 2007 and 2006, and the related consolidated statements of income, changes in shareholders' equity, comprehensive income and cash flows, and notes thereto, for each of the years in the three-year period ended December 31, 2007. These consolidated financial statements are the responsibility of the Group's management and the Board of Directors. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We confirm that we meet the legal requirements concerning professional qualification and independence.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States) and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our

opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Group as of December 31, 2007 and 2006, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2007, in conformity with U.S. generally accepted accounting principles, and comply with Swiss law.

In accordance with Swiss law, we recommend that the consolidated financial statements submitted to you be approved.

As discussed in Notes 1 and 2 to the consolidated financial statements, in 2007 the Group changed its method of accounting for certain financial instruments accounted for at fair value, in 2006 the Group changed its method of accounting for defined benefit pension plans and in 2005 the Group changed its method of accounting for share-based compensation.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Group's internal control over financial reporting as of December 31, 2007, based on criteria established in *Internal Control-Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated March 18, 2008 expressed an adverse opinion on the effectiveness of the Group's internal control over financial reporting.

KPMG Klynveld Peat Marwick Goerdeler SA

/s/ David L. Jahnke

/s/ Robert S. Overstreet

David L. Jahnke

Robert S. Overstreet

*Auditor in Charge*

Zurich, Switzerland

March 18, 2008

The accompanying notes to the consolidated financial statements are an integral part of these statements.

Consolidated statements of income

	Reference to notes	2007	2006	in 2005
Consolidated statements of income (CHF million)				
Interest and dividend income	6	62,562	50,269	36,116
Interest expense	6	(54,109)	(43,703)	(29,198)
Net interest income	6	8,453	6,566	6,918
Commissions and fees	7	19,329	17,647	14,323
Trading revenues		6,148	9,428	5,634
Other revenues	8	5,805	4,962	3,614
<b>Net revenues</b>		<b>39,735</b>	<b>38,603</b>	<b>30,489</b>
<b>Provision for credit losses</b>	9	<b>240</b>	<b>(111)</b>	<b>(144)</b>
Compensation and benefits	10	16,219	15,697	13,974
General and administrative expenses	11	6,916	6,445	7,378
Commission expenses		2,612	2,272	1,880
Total other operating expenses		9,528	8,717	9,258
<b>Total operating expenses</b>		<b>25,747</b>	<b>24,414</b>	<b>23,232</b>
<b>Income from continuing operations before taxes, minority interests, extraordinary items and cumulative effect of accounting changes</b>		<b>13,748</b>	<b>14,300</b>	<b>7,401</b>
Income tax expense	26	1,250	2,389	927
Minority interests		4,738	3,630	1,948
<b>Income from continuing operations before extraordinary items and cumulative effect of accounting changes</b>		<b>7,760</b>	<b>8,281</b>	<b>4,526</b>
Income from discontinued operations, net of tax	4	0	3,070	1,310
Extraordinary items, net of tax		0	(24)	0
Cumulative effect of accounting changes, net of tax		—	—	14
<b>Net income</b>		<b>7,760</b>	<b>11,327</b>	<b>5,850</b>
Basic earnings per share (CHF)				
<b>Income from continuing operations before extraordinary items and cumulative effect of accounting changes</b>	12	<b>7.43</b>	<b>7.53</b>	<b>3.98</b>
	12	0.00	2.79	1.18

Income from discontinued operations, net of tax				
Extraordinary items, net of tax	12	0.00	(0.02)	0.00
Cumulative effect of accounting changes, net of tax	12	–	–	0.01
<b>Net income</b>	12	<b>7.43</b>	<b>10.30</b>	<b>5.17</b>
Diluted earnings per share (CHF)				
<b>Income from continuing operations before extraordinary items and cumulative effect of accounting changes</b>	12	<b>6.96</b>	<b>7.19</b>	<b>3.90</b>
Income from discontinued operations, net of tax	12	0.00	2.66	1.11
Extraordinary items, net of tax	12	0.00	(0.02)	0.00
Cumulative effect of accounting changes, net of tax	12	–	–	0.01
<b>Net income</b>	12	<b>6.96</b>	<b>9.83</b>	<b>5.02</b>

## Consolidated balance sheets

	Reference to notes	2007	end of 2006
Assets (CHF million)			
Cash and due from banks		38,459	29,040
Interest-bearing deposits with banks		3,759	8,128
Central bank funds sold, securities purchased under resale agreements and securities borrowing transactions	13	296,709	319,048
of which reported at fair value		183,719	–
Securities received as collateral, at fair value		28,314	32,385
Trading assets, at fair value	14	532,083	450,780
of which encumbered		141,764	141,404
Investment securities	15	15,731	21,394
of which reported at fair value		15,453	20,622
of which encumbered		1,908	54

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Other investments	16	28,120	20,478
of which reported at fair value		25,195	17,887
Net loans	17	240,534	208,127
of which reported at fair value		31,047	–
allowance for loan losses		1,234	1,484
Premises and equipment	18	6,149	5,990
Goodwill	19	10,882	11,023
Other intangible assets	20	444	476
of which reported at fair value		179	181
Other assets	22	159,496	149,087
of which reported at fair value		49,326	11,265
of which encumbered		12,084	26,426
<b>Total assets</b>		<b>1,360,680</b>	<b>1,255,956</b>

	Reference to notes	2007	end of 2006
Liabilities and shareholders' equity (CHF million)			
Due to banks	23	90,864	97,514
of which reported at fair value		6,047	–
Customer deposits	23	335,505	290,864
of which reported at fair value		6,134	–
Central bank funds purchased, securities sold under repurchase agreements and securities lending transactions	13	300,381	288,444
of which reported at fair value		140,424	–
Obligation to return securities received as collateral, at fair value		28,314	32,385
Trading liabilities, at fair value	14	201,809	198,422
Short-term borrowings		19,390	21,556
of which reported at fair value		8,120	2,764
Long-term debt	24	160,157	147,832
of which reported at fair value		111,293	44,709
Other liabilities	22	164,421	120,035
of which reported at fair value		24,233	14,916
Minority interests		16,640	15,318
<b>Total liabilities</b>		<b>1,317,481</b>	<b>1,212,370</b>



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Common shares		46	607
Additional paid-in capital		24,553	24,817
Retained earnings		33,670	32,306
Treasury shares, at cost		(9,378)	(9,111)
Accumulated other comprehensive income/(loss)	25	(5,692)	(5,033)
<b>Total shareholders' equity</b>		<b>43,199</b>	<b>43,586</b>
<b>Total liabilities and shareholders' equity</b>		<b>1,360,680</b>	<b>1,255,956</b>

end of	2007	2006
Additional share information		
Par value (CHF)	0.04	0.50
Authorized shares (million)	1,359.3	1,413.3
Issued shares (million)	1,162.4	1,214.9
Repurchased shares (million)	(141.8)	(152.4)
Shares outstanding (million)	1,020.6	1,062.5

Statements of changes in shareholders' equity

	Common shares	Additional paid-in capital	Retained earnings	Treasury shares, at cost	Accumulated other comprehensive income	Total shareholders' equity	Number of common shares outstanding
2007 (CHF million)							
<b>Balance at beginning of period</b>	<b>607</b>	<b>24,817</b>	<b>32,306</b>	<b>(9,111)</b>	<b>(5,033)</b>	<b>43,586</b>	<b>1,062,467,061</b> <sub>1</sub>
Net income	—	—	7,760	—	—	7,760	—
Cumulative effect of accounting changes, net of tax	—	—	(829)	—	10	(819) <sub>2</sub>	—
Other comprehensive income, net of tax	—	—	—	—	(669)	(669)	—
Issuance of common shares	1	59	—	—	—	60	1,389,127
	(27)	(945)	(3,087)	4,059	—	0	—

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Cancellation of repurchased shares <sup>3</sup>							
Issuance of treasury shares	–	4	–	36,274	–	36,278	441,949,359
Repurchase of treasury shares	–	–	–	(41,879)	–	(41,879)	(507,256,244) <sup>4</sup>
Share-based compensation, net of tax	–	861	–	1,279	–	2,140	22,078,552
Derivatives indexed to own shares <sup>5</sup>	–	(279)	–	–	–	(279)	–
Repayment out of share capital <sup>6</sup>	(535)	36	–	–	–	(499)	–
Cash dividends paid	–	–	(2,480)	–	–	(2,480)	–
<b>Balance at end of period</b>	<b>46</b>	<b>24,553</b>	<b>33,670</b>	<b>(9,378)</b>	<b>(5,692)</b>	<b>43,199</b>	<b>1,020,627,855<sup>7</sup></b>
2006 (CHF million)							
<b>Balance at beginning of period</b>	<b>624</b>	<b>24,639</b>	<b>24,584</b>	<b>(5,823)</b>	<b>(1,906)</b>	<b>42,118</b>	<b>1,125,360,183</b>
Net income	–	–	11,327	–	–	11,327	–
Cumulative effect of accounting changes, net of tax	–	–	41	–	(1,778)	(1,737)	–
Other comprehensive income, net of tax	–	–	–	–	(1,349)	(1,349)	–
Issuance of common shares	–	48	–	–	–	48	1,109,847
Cancellation of repurchased shares	(17)	(608)	(1,316)	1,941	–	0	–
Issuance of treasury shares	–	(67)	–	17,352	–	17,285	238,906,412
Repurchase of treasury shares	–	–	–	(23,461)	–	(23,461)	(323,036,898)
Share-based compensation, net of tax	–	805	–	880	–	1,685	20,127,517
Cash dividends paid	–	–	(2,330)	–	–	(2,330)	–
<b>Balance at end of period</b>	<b>607</b>	<b>24,817</b>	<b>32,306</b>	<b>(9,111)</b>	<b>(5,033)</b>	<b>43,586</b>	<b>1,062,467,061</b>

1 At par value CHF 0.50 each, fully paid, net of 152,394,952 treasury shares. In addition to the treasury shares, a maximum of 198,476,240 unissued shares (conditional and authorized capital) were available for issuance without further approval of the shareholders. 2 Includes CHF 187 million related to SFAS 157, CHF (1,003) million related to SFAS 159, CHF (13) million related to FIN 48 and CHF 10 million reclassified from accumulated other comprehensive income as a result of SFAS 159, all net of tax. 3 53,789,000 treasury shares were cancelled in 3Q07. 4 Includes 57,459,000 shares repurchased in connection with Credit Suisse Group's share buyback programs. 5 The Group has purchased certain call options on its own shares to economically hedge all or a portion of the Leverage Units element of the Incentive Share Units granted to the employees during 2007. In accordance with EITF 00-19, these call options are designated as equity instruments and, as such, are initially recognized in shareholders' equity at their fair values and not subsequently remeasured. 6 On May 4, 2007, the shareholders of Credit Suisse Group approved a par value reduction of CHF 0.46 per share, in addition to a dividend, which was paid out on July 18, 2007. 7 At par value CHF 0.04 each, fully paid, net of 141,834,285 treasury shares. In addition to the treasury shares, a maximum of 196,835,440 unissued shares (conditional and authorized capital) were available for issuance without further approval of the shareholders.

## Statement of changes in shareholders' equity (continued)

	Common shares	Additional paid-in capital	Retained earnings	Treasury shares, at cost	Accumu- lated other comprehen- sive income	Total share- holders' equity	Number of common shares outstanding
2005 (CHF million)							
<b>Balance at beginning of period</b>	<b>607</b>	<b>23,435</b>	<b>20,501</b>	<b>(4,547)</b>	<b>(3,723)</b>	<b>36,273</b>	<b>1,110,819,481</b>
Net income			5,850			5,850	
Other comprehensive income, net of tax	–	–	–	–	1,817	1,817	–
Issuance of common shares	17	1,225	–	–	–	1,242	33,845,949
Issuance of treasury shares	–	(40)	–	10,792	–	10,752	204,885,180
Repurchase of treasury shares	–	–	–	(13,929)	–	(13,929)	(265,256,516)
Share-based compensation, net of tax	–	19	–	1,861	–	1,880	41,066,089
Cash dividends paid	–	–	(1,767)	–	–	(1,767)	–
<b>Balance at end of period</b>	<b>624</b>	<b>24,639</b>	<b>24,584</b>	<b>(5,823)</b>	<b>(1,906)</b>	<b>42,118</b>	<b>1,125,360,183</b>

## Comprehensive income

in	2007	2006	2005
Comprehensive income (CHF million)			
Net income	7,760	11,327	5,850
Gains/(losses) on cash flow hedges	(38)	(119)	50
Cumulative translation adjustments	(1,783)	(381)	1,501
Unrealized gains/(losses) on securities	(2)	(1,042)	88
Minimum pension liability adjustment	–	193	178
Actuarial gains/(losses)	1,168	–	–
Net prior service cost	(14)	–	–
Other comprehensive income/(loss), net of tax <sup>1</sup>	(669)	(1,349)	1,817

<b>Comprehensive income</b>	<b>7,091</b>	<b>9,978</b>	<b>7,667</b>
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1 For details on the components of other comprehensive income, refer to Note 25 - Accumulated other comprehensive income.

## Consolidated statements of cash flows

in	2007	2006	2005
Operating activities of continuing operations (CHF million)			
Net income	7,760	11,327	5,850
(Income)/loss from discontinued operations, net of tax	0	(3,070)	(1,310)
<b>Income from continuing operations</b>	<b>7,760</b>	<b>8,257</b>	<b>4,540</b>
Adjustments to reconcile net income to net cash provided by/(used in) operating activities of continuing operations (CHF million)			
Impairment, depreciation and amortization	894	1,029	938
Provision for credit losses	240	(111)	(144)
Deferred tax provision	(1,076)	646	(582)
Share of net income from equity method investments	(101)	(24)	(123)
Cumulative effect of accounting changes, net of tax	–	–	(14)
Trading assets and liabilities	(65,715)	(26,113)	(7,310)
(Increase)/decrease in accrued interest, fees receivable and other assets	(64,327)	(61,793)	(29,962)
Increase/(decrease) in accrued expenses and other liabilities	60,998	28,561	5,677
Other, net	3,434	1,003	674
Total adjustments	(65,653)	(56,802)	(30,846)
<b>Net cash provided by/(used in) operating activities of continuing operations</b>	<b>(57,893)</b>	<b>(48,545)</b>	<b>(26,306)</b>
Investing activities of continuing operations (CHF million)			
(Increase)/decrease in interest-bearing deposits with banks	4,059	(2,580)	(1,435)
(Increase)/decrease in central bank funds sold, securities purchased under resale agreements and securities borrowing transactions	3,436	8,931	(47,115)

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Purchase of investment securities	(928)	(2,980)	(14,280)
Proceeds from sale of investment securities	2,905	1,256	413
Maturities of investment securities	3,769	5,035	7,599
Investments in subsidiaries and other investments	(7,626)	(6,209)	(2,486)
Proceeds from sale of other investments	2,288	2,100	1,655
(Increase)/decrease in loans	(35,472)	(23,159)	(18,235)
Proceeds from sales of loans	339	3,142	2,158
Capital expenditures for premises and equipment and other intangible assets	(1,550)	(1,530)	(977)
Proceeds from sale of premises and equipment and other intangible assets	250	34	54
Other, net	47	(86)	278
<b>Net cash provided by/(used in) investing activities of continuing operations</b>	<b>(28,483)</b>	<b>(16,046)</b>	<b>(72,371)</b>

Consolidated statements of cash flows (continued)

in	2007	2006	2005
Financing activities of continuing operations (CHF million)			
Increase/(decrease) in due to banks and customer deposits	52,510	38,533	44,649
Increase/(decrease) in short-term borrowings	(517)	3,091	2,194
Increase/(decrease) in central bank funds purchased, securities sold under repurchase agreements and securities lending transactions	30,493	(1,416)	37,065
Issuances of long-term debt	81,151	75,921	54,415
Repayments of long-term debt	(65,306)	(51,295)	(34,739)
Issuances of common shares	60	48	4
Issuances of treasury shares	36,278	17,285	10,752
Repurchase of treasury shares	(41,879)	(23,461)	(13,929)
Dividends paid/capital repayments	(2,512)	(2,346)	(1,782)
Other, net	6,857	2,703	1,395
<b>Net cash provided by/(used in) financing activities of continuing operations</b>	<b>97,135</b>	<b>59,063</b>	<b>100,024</b>

Effect of exchange rate changes on cash and due from banks (CHF million)

<b>Effect of exchange rate changes on cash and due from banks</b>	<b>(1,340)</b>	<b>(515)</b>	<b>3,929</b>
Net cash provided by/(used in) discontinued operations (CHF million)			
Net cash provided by/(used in) operating activities of discontinued operations	0	(38)	5,464
Net cash provided by/(used in) investing activities of discontinued operations	0	(4,424)	(7,812)
Net cash provided by/(used in) financing activities of discontinued operations	0	(332)	(999)
<b>Net cash provided by/(used in) discontinued operations</b>	<b>0</b>	<b>(4,794)</b>	<b>(3,347)</b>
Proceeds from sale of stock by subsidiaries (CHF million)			
<b>Proceeds from sale of stock by subsidiaries</b>	<b>0</b>	<b>12,300</b>	<b>0</b>
Net increase/(decrease) in cash and due from banks (CHF million)			
<b>Net increase/(decrease) in cash and due from banks</b>	<b>9,419</b>	<b>1,463</b>	<b>1,929</b>
Cash and due from banks at beginning of period			
	29,040	27,577	25,648
<b>Cash and due from banks at end of period</b>	<b>38,459</b>	<b>29,040</b>	<b>27,577</b>

in	2007	2006	2005
Cash paid for income taxes and interest (CHF million)			
Cash paid for income taxes	2,673	1,774	2,086
Cash paid for interest	53,756	42,519	28,363
Assets acquired and liabilities assumed in business acquisitions (CHF million)			
Fair value of assets acquired	335	199	729
Fair value of liabilities assumed	300	199	549
Assets and liabilities sold in business divestitures			
Assets sold	0	183,691	0
Liabilities sold	0	174,694	0

## Notes to the consolidated financial statements

### 1 Summary of significant accounting policies

The accompanying consolidated financial statements of Credit Suisse (the Group) are prepared in accordance with accounting principles generally accepted in the US (US GAAP) and are stated in Swiss francs (CHF). The financial year for the Group ends on December 31. Certain reclassifications have been made to the prior year's consolidated financial statements to conform to the current year's presentation and had no impact on net income or total shareholders' equity.

In preparing the consolidated financial statements, management is required to make estimates and assumptions including, but not limited to, the fair valuation of certain financial assets and liabilities, the allowance for loan losses, the impairment of assets other than loans, as well as various contingencies. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities as of the dates of the consolidated balance sheets and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's estimates.

### Principles of consolidation

The consolidated financial statements include the financial statements of the Group and its subsidiaries. The Group's subsidiaries are entities in which it holds, directly or indirectly, more than 50% of the voting rights or where it exercises control. The Group consolidates limited partnerships in cases where it is the general partner or is a limited partner with substantive rights to kick out the general partner or dissolve the partnership and to participate in significant decisions made in the ordinary course of business. The Group also consolidates variable interest entities (VIEs) where the Group is the primary beneficiary in accordance with Financial Accounting Standards Board (FASB) Interpretation (FIN) No. 46, as revised by FIN No. 46(R), "Consolidation of Variable Interest Entities – an interpretation of ARB No. 51" (FIN 46(R)). The effects of intercompany transactions and balances have been eliminated.

Where a Group subsidiary is a separate legal entity and determined to be an investment company as defined under the American Institute of Certified Public Accountants (AICPA) Investment Company Guide, interests in other entities held by this Group subsidiary are not consolidated and are carried at fair value.

Group entities that qualify as broker-dealer entities as defined by the AICPA Audit and Accounting Guide for Brokers and Dealers in Securities do not consolidate investments in voting interest entities that would otherwise qualify for consolidation when the investment is held on a temporary basis for trading purposes. In addition, subsidiaries that are strategic components of a broker-dealers' operations are consolidated regardless of holding intent.

### Foreign currency translation

Transactions denominated in currencies other than the functional currency of the related entity are recorded by remeasuring them in the functional currency of the related entity using the foreign exchange rate on the date of the transaction. As of the dates of the consolidated balance sheets, monetary assets and liabilities, such as receivables and payables, are reported using the year-end spot foreign exchange rates. Foreign exchange rate differences are recorded in the consolidated statements of income.

For the purpose of consolidation, the assets and liabilities of Group companies with functional currencies other than CHF are translated into CHF equivalents using year-end spot foreign exchange rates, whereas revenues and expenses are translated using the weighted average foreign exchange rate for the year. Translation adjustments arising from consolidation are included in accumulated other comprehensive income/(loss) (AOCI) within total shareholders' equity.

#### Fair value measurement and option

The Group adopted Statement of Financial Accounting Standards (SFAS) No. 157, “Fair Value Measurements” (SFAS 157) and SFAS No. 159, “The Fair Value Option for Financial Assets and Financial Liabilities – Including an amendment of FASB Statement No. 115” (SFAS 159) on January 1, 2007. SFAS 157 establishes a single authoritative definition of fair value and sets out a framework for measuring fair value and SFAS 159 creates an alternative measurement treatment for certain financial assets and financial liabilities. The availability of this alternative measurement treatment is referred to as the fair value option. The fair value option can be elected at initial acquisition of the eligible item or at the date when the Group enters into an agreement which gives rise to an eligible item (e.g. a firm commitment or a written loan commitment). If not elected at initial recognition, the fair value option can be applied to an item upon certain triggering events that give rise to a new basis of accounting for that item. The application of the fair value option to a financial asset or a financial liability does not change its classification on the face of the balance sheet and the election is irrevocable. Changes in fair value resulting from the election are recorded in trading revenues.

#### Cash and due from banks

Cash and due from banks consists of currency on hand, demand deposits with banks or other financial institutions and cash equivalents. Cash equivalents are defined as short-term, highly liquid instruments with original maturities of three months or less, which are held for cash management purposes.

#### Reverse repurchase and repurchase agreements

Purchases of securities under resale agreements (reverse repurchase agreements) and securities sold under agreements to repurchase substantially identical securities (repurchase agreements) normally do not constitute economic sales and are therefore treated as collateralized financing transactions and are carried at the amount of cash disbursed or received, respectively. Reverse repurchase agreements are recorded as collateralized assets while repurchase agreements are recorded as liabilities, with the underlying securities sold continuing to be recognized in trading assets or investment securities. The fair value of securities to be repurchased and resold is monitored on a daily basis, and additional collateral is obtained as needed to protect against credit exposure.

Assets and liabilities recorded under these agreements are accounted for on one of two bases, the accrual basis or the fair value basis. Under the accrual basis, interest earned on reverse repurchase agreements and interest incurred on repurchase agreements are reported in interest and dividend income and interest expense, respectively. The fair value basis of accounting may be elected pursuant to SFAS 159, and any resulting change in fair value is reported in trading revenues. The Group has elected the fair value basis of accounting on some of its agreements.

Reverse repurchase and repurchase agreements are netted if they are with the same counterparty, have the same maturity date, settle through the same clearing institution and are subject to the same master netting agreement.

#### Securities lending and borrowing (SLB) transactions

Securities borrowed and securities loaned that are cash-collateralized are included in the consolidated balance sheets at amounts equal to the cash advanced or received. If securities received in an SLB transaction as collateral may be sold or re-pledged, they are recorded as securities received as collateral and a corresponding liability to return the security is recorded. Securities lending transactions against non-cash collateral in which the Group has the right to



resell or repledge the collateral received are recorded at the fair value of the collateral initially received. For securities lending transactions, the Group receives cash or securities collateral in an amount generally in excess of the market value of securities lent. The Group monitors the fair value of securities borrowed and loaned on a daily basis with additional collateral obtained as necessary.

Fees and interest received or paid are recorded in interest and dividend income and interest expense, respectively, on an accrual basis. In the case where the fair value basis of accounting is elected, any resulting change in fair value is reported in trading revenues.

#### Securitization

The Group securitizes various financial assets, which generally results in the sale of these assets to special purpose entities, which in turn issue securities to investors. Interests in the securitized assets may be retained in various forms such as interest-only strips, senior or subordinated tranches or residual interests. Residual interests are recorded at fair value and reported in trading assets and the resulting gains or losses are recorded in trading revenues.

#### Trading assets and liabilities

Trading assets and liabilities include debt and equity securities, derivative instruments, certain loans held in broker/dealer entities, commodities and precious metals. Items included in the trading portfolio are carried at fair value and classified as held for trading purposes based on management's intent. Regular-way security transactions are recorded on a trade-date basis. Unrealized and realized gains and losses on trading positions are recorded in trading revenues.

#### Derivatives

Freestanding derivative contracts are carried at fair value in the consolidated balance sheets regardless of whether these instruments are held for trading or risk management purposes. Commitments to originate mortgage loans that will be held for sale are considered derivatives for accounting purposes. When derivative features embedded in certain contracts that meet the definition of a derivative are not considered clearly and closely related to the host instrument, either the embedded feature is accounted for separately at fair value or the entire contract, including the embedded feature, is accounted for at fair value. In both cases, changes in fair value are recorded in the consolidated statements of income. Once separated, the derivative is recorded in the same line item in the consolidated balance sheets as the host instrument.

Derivatives classified as trading assets and liabilities include those held for trading purposes and those used for risk management purposes that do not qualify for hedge accounting. Derivatives held for trading purposes arise from proprietary trading activity and from customer-based activity. Changes in realized and unrealized gains and losses and interest flows are included in trading revenues. Derivative contracts designated and qualifying as fair value hedges, cash flow hedges or net investment hedges are reported as other assets or other liabilities and hedge accounting is applied.

Fair values recorded for derivative instruments do not indicate future gains or losses, but rather the unrealized gains and losses from valuing all derivatives at a particular point in time. The fair value of exchange-traded derivatives is typically derived from observable market prices and/or observable market parameters. Fair values for over-the-counter (OTC) derivatives are determined on the basis of proprietary models using various input parameters. Derivative contracts are recorded on a net basis per counterparty, where an enforceable master netting agreement exists. Where no such agreement exists, fair values are recorded on a gross basis.

Where hedge accounting is applied, the Group formally documents all relationships between hedging instruments and hedged items, including the risk management objectives and strategy for undertaking hedge transactions. At inception of a hedge and on an ongoing basis, the hedge relationship is formally assessed to determine whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items attributable to the hedged risk. The Group discontinues hedge accounting prospectively in the following circumstances:

- (i) the derivative is no longer effective in offsetting changes in the fair value or cash flows of a hedged item (including forecasted transactions);
- (ii) the derivative expires or is sold, terminated or exercised;
- (iii) the derivative is no longer designated as a hedging instrument because it is unlikely that the forecasted transaction will occur; or
- (iv) the designation of the derivative as a hedging instrument is otherwise no longer appropriate.

For derivatives that are designated and qualify as fair value hedges, the carrying value of the underlying hedged items is adjusted to fair value for the risk being hedged. Changes in the fair value of these derivatives are recorded in the same line item of the consolidated statements of income as the change in fair value of the risk being hedged for the hedged assets or liabilities to the extent the hedge is effective. The change in fair value representing hedge ineffectiveness is recorded separately in trading revenues.

When the Group discontinues fair value hedge accounting because it determines that the derivative no longer qualifies as an effective fair value hedge, the derivative will continue to be carried in the consolidated balance sheets at its fair value, and the hedged asset or liability will no longer be adjusted for changes in fair value attributable to the hedged risk. Interest-related fair value adjustments made to the underlying hedged items will be amortized to the consolidated statements of income over the remaining life of the hedged item. Any unamortized interest-related fair value adjustment is recorded in the consolidated statements of income upon sale or extinguishment of the hedged asset or liability, respectively. Any other fair value hedge adjustments remain part of the carrying amount of the hedged asset or liability and are recognized in the consolidated statements of income upon disposition of the hedged item as part of the gain or loss on disposition.

For hedges of the variability of cash flows from forecasted transactions and floating rate assets or liabilities, the effective portion of the change in the fair value of a designated derivative is recorded in AOCI. These amounts are reclassified into the line item in the consolidated statements of income in which the hedged item is recorded when the variable cash flow from the hedged item impacts earnings (e.g., when periodic settlements on a variable rate asset or liability are recorded in the consolidated statements of income or when the hedged item is disposed of). The change in fair value representing hedge ineffectiveness is recorded separately in trading revenues.

When hedge accounting is discontinued on a cash flow hedge, the net gain or loss will remain in AOCI and be reclassified into the consolidated statements of income in the same period or periods during which the formerly hedged transaction is reported in the consolidated statements of income. When the Group discontinues hedge accounting because it is probable that a forecasted transaction will not occur within the specified date or period plus two months, the derivative will continue to be carried in the consolidated balance sheets at its fair value, and gains and losses that were previously recorded in AOCI will be recognized immediately in the consolidated statements of income.

For hedges of a net investment in a foreign operation, the change in the fair value of the hedging derivative is recorded in AOCI to the extent the hedge is effective. The change in fair value representing hedge ineffectiveness is recorded in trading revenues. The Group uses the forward method of determining effectiveness for net investment hedges, which

results in the time value portion of a foreign currency forward being reported in AOCI to the extent the hedge is effective.

#### Investment securities

Investment securities include debt securities classified as held-to-maturity and debt and marketable equity securities classified as available-for-sale. Regular-way security transactions are recorded on a trade-date basis.

Debt securities where the Group has the positive intent and ability to hold such securities to maturity are classified as such and are carried at amortized cost, net of any unamortized premium or discount.

Debt and equity securities classified as available-for-sale are carried at fair value. Unrealized gains and losses, which represent the difference between fair value and amortized cost, are recorded in AOCI. Amounts reported in AOCI are net of income taxes.

Amortization of premiums or discounts is recorded in interest and dividend income using the effective yield method through the maturity date of the security.

Recognition of an impairment loss on debt securities is recorded in the consolidated statements of income if a decline in fair value below amortized cost is considered other-than-temporary, that is, amounts due according to the contractual terms of the security are not considered collectible, typically due to deterioration in the creditworthiness of the issuer. No impairment is recorded in connection with declines resulting from changes in interest rates to the extent the Group has the intent and ability to hold the debt security for a reasonable period of time sufficient for a forecasted recovery of the decline in fair value below cost.

Recognition of an impairment loss on equity securities is recorded in the consolidated statements of income if a decline in fair value below the cost basis of an investment is considered other-than-temporary. The Group generally considers unrealized losses on equity securities to be other-than-temporary if the fair value has been below cost for more than six months or by more than 20%.

Recognition of an impairment loss for debt or equity securities establishes a new cost basis, which is not adjusted for subsequent recoveries.

Unrealized losses on available-for-sale securities are recognized in the consolidated statements of income when a decision has been taken to sell a security.

#### Other investments

Other investments include equity method investments and non-marketable equity securities such as private equity and restricted stock investments, certain investments in non-marketable mutual funds for which the Group has neither significant influence nor control over the investee, and real estate held for investment.

Equity method investments are investments where the Group has the ability to significantly influence the operating and financial policies of an investee. Significant influence is typically characterized by ownership of 20% to 50% of the voting stock or in-substance common stock of a corporation or 5% or more of limited partnership interests. Equity method investments are accounted for according to the equity method of accounting or the fair value option. Under the equity method of accounting, the Group's share of the profit or loss, as well as any impairment losses on the investee, if applicable, are reported in other revenues. Under the fair value option, changes in fair value are reported in other revenues. The Group has elected fair value basis of accounting on some of its equity method investments.

The Group's other non-marketable equity securities are carried at cost less other-than-temporary impairment or at fair value if elected under the fair value option. Non-marketable equity securities held by the Group's subsidiaries that are determined to be investment companies as defined in the AICPA Investment Company Guide are carried at fair value, with changes in fair value recorded in the consolidated statements of income.

Equity method investments and non-marketable equity securities held by broker-dealer entities as defined by the AICPA Audit and Accounting Guide for Brokers and Dealers in Securities are measured at fair value and reported in trading assets when the intent of the broker-dealer entity is to hold the asset temporarily for trading purposes. Changes in fair value are reported in trading revenues.

Real estate held for investment is carried at cost less accumulated depreciation and is depreciated over its estimated useful life, generally 40 to 67 years. Land is carried at historical cost and is not depreciated.

## Loans

### Loans held-to-maturity

Loans which the Group intends to hold until maturity are carried at outstanding principal balances and past due interest, net of the following items: unamortized premiums, discounts on purchased loans, deferred loan origination fees and direct loan origination costs on originated loans. Interest income is accrued on the unpaid principal balance and net deferred premiums/discounts and fees/costs are generally amortized as an adjustment to the loan yield over the term of the related loans.

### Allowance for loan losses on loans held-to-maturity

The allowance for loan losses is comprised of two components: probable credit losses inherent in the portfolio and those losses specifically identified. Changes in the allowance for loan losses are recorded in the consolidated statements of income in provision for credit losses and in interest income (for provisions on past due interest).

Many factors can affect the Group's estimate of the allowance for loan losses, including volatility of default probabilities, rating migrations and estimated loss severity. The component of the allowance representing probable losses inherent in the portfolio is for loans not specifically identified as impaired which, on a portfolio basis, are considered to contain probable inherent loss. The estimate of this component of the allowance for the consumer portfolio involves applying historical loss experience, adjusted to reflect current market conditions, to homogenous loans based on risk rating and product type. To estimate this component of the allowance for commercial loans, the Group segregates loans by risk, industry or country rating. Excluded from this estimate process are consumer and commercial loans that have been specifically identified as impaired or are held at fair value. For lending-related commitments, a provision for losses is estimated based on historical loss and recovery experience and recorded in other liabilities. Changes in the estimate of losses for lending-related commitments are recorded in the consolidated statements of income in provision for credit losses.

The estimate of the component of the allowance for specifically identified credit losses on impaired loans is based on a regular and detailed analysis of each loan in the portfolio considering collateral and counterparty risk. The Group considers a loan impaired when, based on current information and events, it is probable that the Group will be unable to collect the amounts due according to the contractual terms of the loan agreement. For certain non-collateral dependent impaired loans, impairment charges are measured using the present value of estimated future cash flows. For collateral dependent impaired loans, impairment charges are measured using the fair value of the collateral.

A loan is classified as non-performing no later than when the contractual payments of principal and/or interest are more than 90 days past due except for subprime residential loans which are classified as non-performing no later than when the contractual payments of principal and/or interest are more than 120 days past due. However, management

may determine that a loan should be classified as non-performing notwithstanding that contractual payments of principal and/or interest are less than 90 days past due or, in the case of subprime residential loans, 120 days past due. For non-performing loans, for any accrued but unpaid interest at the date the loan is classified as non-performing, a provision is recorded in the amount of the accrual, resulting in a charge to the consolidated statements of income. In addition, the Group continues to add accrued interest receivable to the loans balance for collection purposes; however, a provision is recorded resulting in no interest income recognition. On a regular basis thereafter, the outstanding principal balance is evaluated for collectibility and a provision is established, as necessary.

A loan can be further downgraded to non-interest-earning when the collection of interest is considered so doubtful that further accrual of interest is deemed inappropriate. At that time, and on a regular basis thereafter, the outstanding principal balance, net of provisions previously recorded, is evaluated for collectibility and additional provisions are established as required. Write-off of a loan occurs when it is considered certain that there is no possibility of recovering the outstanding principal. Recoveries of loans previously written off are recorded based on the cash or estimated fair value of other amounts received.

The amortization of net loan fees or costs on impaired loans is generally discontinued during the periods in which matured and unpaid interest or principal is outstanding. On settlement of a loan, if the loan balance is not collected in full, an allowance is established for the uncollected amount, if necessary, and the loan is then written off, net of any deferred loan fees and costs.

Interest collected on non-performing loans and non-interest-earning loans is accounted for using the cash basis or the cost recovery method or a combination of both, as appropriate.

Generally, a non-performing loan may be restored to performing status only when delinquent principal and interest are brought up to date in accordance with the terms of the loan agreement and when certain performance criteria are met.

Lease financing transactions where the Group is the lessor are classified as loans. Unearned income is amortized to interest and dividend income over the lease term using the effective interest method.

#### Loans held-for-sale

Loans, which the Group has the intent and ability to sell in the foreseeable future, are considered held-for-sale and are carried at the lower of amortized cost or market value determined on either an individual method basis, or in the aggregate for pools of similar loans if sold or securitized as a pool. Loans held-for-sale are included in other assets. Gains and losses on loans held-for-sale are recorded in other revenues.

#### Purchased impaired loans

Purchased loans for which it is probable at acquisition that all contractually required payments will not be received are recorded at their net purchase price and no allowances are carried over. The excess of the estimated cash flows to be collected over the amount paid is accreted into interest income over the estimated recovery period when reasonable estimates can be made about the timing and amount of recovery. The Group does not consider such loans to be impaired at the time of acquisition. Such loans are deemed impaired only if the Group's estimate of cash to be received decreases below the estimate at the time of acquisition. Increases in the estimated expected recovery is recorded as a reversal of allowances, if any, and then recognized as an adjustment of the effective yield of the loan.

#### Loans held at fair value under the fair value option

Loans and loan commitments for which the fair value option is elected are reported at fair value with changes in fair value reported in trading revenues. The application of the fair value option does not change the loan's classification. Loan commitments carried at fair value are recorded in other assets or other liabilities, respectively. The Group has elected the fair value option at the total loan facility level.

## Premises and equipment

Premises are carried at cost less accumulated depreciation and are depreciated over their estimated useful lives, generally 40 to 67 years. Land is carried at historical cost and is not depreciated. Alterations and improvements to rented premises are depreciated over the shorter of the lease term or estimated useful life. Other tangible fixed assets such as computers, machinery, furnishings, vehicles and other equipment are depreciated using the straight-line method over their estimated useful lives, generally three to five years.

The Group capitalizes costs relating to the acquisition, installation and development of software with a measurable economic benefit, but only if such costs are identifiable and can be reliably measured. The Group depreciates capitalized software costs on a straight-line basis over the estimated useful life of the software, generally not exceeding three years, taking into consideration the effects of obsolescence, technology, competition and other economic factors.

The Group reflects finance leasing activities for which it is the lessee by recording an asset in premises and equipment and a corresponding liability in other liabilities at an amount equal to the smaller of the present value of the minimum lease payments or fair value, and the leased asset is generally depreciated over the shorter of the asset's estimated useful life or the lease term.

## Goodwill and other intangible assets

Goodwill represents the excess of the purchase price of an acquired entity over the estimated fair value of its net assets acquired at the acquisition date. Goodwill is not amortized, rather it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that goodwill may be impaired. Goodwill is allocated to the Group's reporting units for the purposes of the impairment test.

Other intangible assets may be acquired individually or as part of a group of assets assumed in a business combination. Other intangible assets include but are not limited to: patents, licenses, copyrights, trademarks, branch networks, mortgage servicing rights, customer base and deposit relationships. Acquired intangible assets are initially measured at the amount of cash disbursed or the fair value of other assets distributed. Other intangible assets that have a finite useful life are amortized over that period. Other intangible assets acquired after January 1, 2002, that are determined to have an indefinite useful life, are not amortized. Beginning January 1, 2006, mortgage servicing rights are included in unamortized other intangible assets and are carried at fair value, with changes in fair value recognized through earnings in the period in which they occur. Prior to this date, mortgage servicing rights were classified as amortized other intangible assets. Mortgage servicing rights represent the right to perform specified mortgage servicing activities on behalf of third parties. Mortgage servicing rights are either purchased from third parties or retained upon sale of acquired or originated loans.

## Recognition of impairment losses on tangible fixed assets and other intangible assets

The Group evaluates premises and equipment and other intangible assets for impairment losses at least annually and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If the asset is considered not to be recoverable, an impairment loss is recorded in general and administrative expenses to the extent the fair value of the asset is less than its carrying amount. Recognition of an impairment loss on such assets establishes a new cost base, which is not adjusted for subsequent recoveries in value.

## Income taxes

Deferred tax assets and liabilities are recorded for the expected future tax consequences of temporary differences between the carrying amounts of assets and liabilities at the dates of the consolidated balance sheets and their respective tax bases. Deferred tax assets and liabilities are computed using currently enacted tax rates and are recorded in other assets and other liabilities, respectively. Income tax expense or benefit is recorded in income tax expense/(benefit), except to the extent the change relates to transactions recorded directly in total shareholders' equity. Deferred tax assets are reduced by a valuation allowance, if necessary, to the amount that management believes will more likely than not be realized. Deferred tax assets and liabilities are adjusted for the effect of changes in tax laws and rates in the period in which changes are approved by the relevant authority. Deferred tax assets and liabilities are presented on a net basis for the same tax-paying component within the same tax jurisdiction.

Effective January 1, 2007, the Group adopted FIN No. 48, "Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109" (FIN 48). Under FIN 48, the Group determines whether it is more likely than not that an income tax position will be sustained upon examination based on technical merits of the position. Sustainable income tax positions are then measured to determine the amount of benefit eligible for recognition in the financial statements. Each such sustainable income tax position is measured at the largest amount of benefit that is more likely than not to be realized upon ultimate settlement.

#### Life settlement contracts

Life settlement contracts are initially recognized at the transaction price and are recorded in trading assets unless the Group elects to apply the investment method. The contracts that are not accounted for under the investment method are carried at fair value.

Under the investment method, the contracts are initially recognized at the transaction price plus any directly related external costs and are recorded in other investments. Subsequently, all continuing premium payments made are capitalized unless the aggregated carrying value exceeds fair value in which case an impairment allowance is established so that the carrying value does not exceed fair value.

#### Other assets

##### Derivative instruments used for hedging

Derivative instruments are carried at fair value. The fair values of derivative instruments held for hedging are included as other assets or other liabilities in the consolidated balance sheets. The accounting treatment used for changes in fair value of hedging derivatives depends on the designation of the derivative as either a fair value hedge, cash flow hedge or hedge of a net investment in a foreign operation. Changes in fair value representing hedge ineffectiveness are reported in trading revenues.

#### Other liabilities

##### Guarantees

In cases where the Group acts as a guarantor, the Group recognizes in other liabilities, at the inception of a guarantee, a liability for the fair value of the obligations undertaken in issuing such a guarantee, including its ongoing obligation to perform over the term of the guarantee in the event that certain events or conditions occur.

##### Pensions and other post-retirement benefits

The Group uses the projected unit credit actuarial method to determine the present value of its projected benefit obligations (PBO) and the current and past service costs related to its defined benefit and other postretirement benefit

plans. The measurement date used by the Group to perform the actuarial revaluations is September 30.

Certain key assumptions are used in performing the actuarial valuations. These assumptions must be made concerning the future events that will determine the amount and timing of the benefit payments and thus require significant judgment and estimates by Group management. Among others, assumptions have to be made with regard to discount rates, expected return on plan assets and salary increases.

The assumed discount rates reflect the rates at which the pension benefits could be effectively settled. These rates are determined based on yields of high-quality corporate bonds currently available and are expected to be available during the period to maturity of the pension benefits. In countries where no deep market in high-quality corporate bonds exists, the estimate is based on governmental bonds adjusted to include a risk premium reflecting the additional risk for corporate bonds.

The expected long-term rate of return on plan assets is determined on a plan-by-plan basis, taking into account asset allocation, historical rate of return, benchmark indices for similar type pension plan assets, long-term expectations of future returns and investment strategy.

Health care cost trend rates are determined by reviewing external data and the Group's own historical trends for health care costs. Salary increases are determined by reviewing external data and considering internal projections.

The funded status of the Group's defined benefit postretirement and pension plans are recognized in the consolidated balance sheets.

Actuarial gains and losses in excess of 10% of the greater of the PBO or the market value of plan assets and unrecognized prior service costs and transition obligations and assets are amortized to net periodic pension and other post-retirement cost on a straight-line basis over the average remaining service life of active employees expected to receive benefits.

The Group records pension expense for defined contribution plans when the employee renders service to the company, essentially coinciding with the cash contributions to the plans.

#### Share-based compensation

Effective January 1, 2005, the Group early adopted, using the modified prospective method, SFAS No. 123 (Revised 2004), "Accounting for Stock-based Compensation" (SFAS 123(R)). Under the modified prospective method for all share-based equity awards granted to employees and existing equity awards modified on or after January 1, 2005, compensation expense is measured at grant date or modification date based on the fair value of the number of awards for which the requisite service is expected to be rendered and is recognized in the consolidated statements of income over the required service period on a straight-line basis. For all outstanding unvested equity awards as of January 1, 2005, that were previously accounted for under Accounting Principles Board Opinion (APB) No. 25, "Accounting for Stock Issued to Employees" (APB 25), compensation expense is measured based on the original grant date fair value of the award and is recognized over the remaining requisite service period of each award on a straight-line basis.

The Group uses the tax law ordering approach to determine the portion of the total tax expense that relates to windfall tax benefits that are to be recorded in additional paid-in capital. In addition, it elected to use the practical transition option allowed under FASB Staff Position (FSP) No. FAS 123(R)-3, "Transition Election Related to Accounting for the Tax Effects of Share-Based Payment Awards," in determining the amount of windfall tax benefits recorded in additional paid-in capital arising on awards that were fully vested prior to the adoption of SFAS 123(R).



Compensation costs for share-based equity awards with only a service condition that affects vesting and that are subject to graded vesting are recognized on a straight-line basis over the service period for the entire award. Further, upon adoption of SFAS 123(R), recognition of compensation costs is accelerated to the date an employee becomes eligible for retirement. For awards granted to retirement-eligible employees prior to the adoption of SFAS 123(R), the Group's policy is to record compensation cost over the requisite service period.

Certain employees own non-substantive equity interests in the form of carried interests in private equity funds managed by the Group. Expenses recognized under these ownership interests are reflected in the consolidated statements of income in compensation and benefits.

The Group has certain option plans outstanding, primarily related to 1999 and prior years, which include a cash settlement feature. For those plans, liability award accounting is applied until settlement of the awards.

#### Own shares and own bonds

The Group may buy and sell own shares, own bonds and derivatives on own shares within its normal trading and market-making activities. In addition, the Group may hold its own shares to satisfy commitments arising from employee share-based compensation awards. Own shares are recorded at cost and reported as treasury shares, resulting in a reduction to total shareholders' equity. Derivatives on own shares are recorded as assets or liabilities or as equity. Dividends received on own shares and unrealized and realized gains and losses on own shares classified in total shareholders' equity are excluded from the consolidated statements of income. Purchases of own bonds are recorded as an extinguishment of debt.

#### Net interest income

Interest income and interest expense arising from interest-bearing assets and liabilities other than those carried at fair value or the lower of cost or market (LOCOM) are accrued, and any related net deferred premiums, discounts, origination fees or costs are amortized as an adjustment to the yield over the life of the related asset and liability. Interest from debt securities and dividends on equity securities carried as trading assets and trading liabilities are recorded in interest and dividend income. For further information on interest on loans, refer to the section Loans.

#### Commissions and fees

Fee revenue is recognized when all of the following criteria have been met: persuasive evidence of an arrangement exists, services have been rendered, the price is fixed or determinable and collectibility is reasonably assured. Fee income can be divided into two broad categories: income earned from services that are provided over a certain period of time, for which customers are generally billed on an annual or semi-annual basis, and income earned from providing transaction-type services. Fees earned from services that are provided over a certain period of time are recognized ratably over the service period. Fees earned from providing transaction-type services are recognized when the service has been completed. Performance-linked fees or fee components are recognized when the contractually agreed thresholds are met.

Revenues from underwriting and fees from mergers and acquisitions and other corporate finance advisory services are recorded at the time the underlying transactions are substantially completed and there are no other contingencies associated with the fees.

Transaction-related expenses are deferred until the related revenue is recognized assuming they are deemed direct and incremental; otherwise, they are expensed as incurred.

In circumstances where the Group contracts to provide multiple products, services or rights to a counterparty, an evaluation is made as to whether separate revenue recognition events have occurred. This evaluation considers the stand-alone value of items already delivered, the verifiability of the fair value of items not yet delivered and, if there is a right of return on delivered items, the probability of delivery of remaining undelivered items. This evaluation is made on a transaction by transaction basis.

If the criteria noted are met, then the transaction is considered a multiple-deliverable arrangement where revenue recognition is determined separately for each deliverable. The consideration received on the total arrangement is allocated to the multiple deliverables based on the relative fair value of each deliverable.

Taxes collected from customers and remitted to governmental authorities are accounted for on a net basis.

## 2 Recently issued accounting standards

### Recently adopted accounting standards

#### EITF 06-11

In June 2007, the FASB ratified Emerging Issues Task Force (EITF) Issue No. 06-11, "Accounting for Income Tax Benefits of Dividends on Share-Based Payment Awards" (EITF 06-11). EITF 06-11 addresses share-based payment arrangements where employees receive dividend on awards during the vesting period. EITF 06-11 confirmed that a realized income tax benefit from dividends or dividend equivalents that are charged to retained earnings and are paid to employees for equity classified non-vested equity shares, non-vested equity share units and outstanding equity share options should be recognized as an increase to additional paid-in capital. The amount recognized in additional paid-in capital for the realized income tax benefit from dividends in those awards should be included in the pool of excess tax benefits available to absorb tax deficiencies on share-based payment awards.

EITF 06-11 is effective prospectively to income tax benefits that result from dividends on equity classified employee share-based payment awards that are declared in fiscal years beginning after September 15, 2007. Early application is permitted for the income tax benefits of dividends on equity-classified share-based payment awards that are declared in periods for which financial statements have not yet been issued. The Group early adopted EITF 06-11 for the accounting period ended December 31, 2007 and recognized CHF 13 million of tax benefits in respect of tax on dividend equivalent payments.

#### SFAS 159

In February 2007, the FASB issued SFAS 159. SFAS 159 creates an alternative measurement treatment for certain financial assets and financial liabilities that permits fair value to be used for initial and subsequent measurement with changes in fair value recognized in earnings. The availability of this alternative measurement treatment is referred to as the fair value option. The statement also provides for additional financial statement presentation and disclosures relating to the alternative measurement treatment. The Group adopted the provisions of SFAS 159 on January 1, 2007. As a result of adoption and election of certain existing instruments under the fair value option, the Group reported a decrease in opening retained earnings of CHF 1,003 million, net of tax. For further information on fair values, refer to Note 33 – Financial instruments.

#### SFAS 157

In September 2006, the FASB issued SFAS 157. SFAS 157 establishes a single authoritative definition of fair value, sets out a framework for measuring fair value, and requires additional disclosures for instruments carried at fair value. The statement applies only to fair value measurements which are already required or permitted by other accounting standards. It eliminates the EITF Issue No. 02-3 "Issues Involved in Accounting for Derivative Contracts Held for Trading Purposes and Contracts Involved in Energy Trading and Risk Management Activities" guidance which prohibits the recognition of gains or losses at the inception of derivative transactions whose fair value is estimated

based upon unobservable market data. SFAS 157 also eliminates the use of blockage factors on instruments that are quoted in active markets by brokers, dealers and investment companies that have been applying the applicable AICPA Audit and Accounting Guides. SFAS 157 also requires the Group to consider its own credit spreads when measuring the fair value of liabilities. The Group adopted the provisions of SFAS 157 on January 1, 2007. As a result of this adoption, the Group reported an increase in opening retained earnings of CHF 187 million, net of tax. For further information on fair values, refer to Note 33 – Financial instruments.

#### SAB 108

In September 2006, the US Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin (SAB) No. 108 on Quantifying Misstatements (SAB 108). SAB 108 requires registrants to use both a balance sheet approach and an income statement approach when quantifying and evaluating the materiality of a misstatement. In addition, SAB 108 provides guidance on correcting errors under this approach as well as providing transition guidance on correcting errors that existed prior to application of SAB 108. The guidance in SAB 108 was effective for the first fiscal year ending after November 15, 2006. The adoption of SAB 108 as of December 31, 2006, did not have a material impact on the Group's financial condition, results of operations or cash flows nor were any prior periods restated.

#### SFAS 158

In September 2006, the FASB issued SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans – an amendment of FASB Statements No. 87, 88, 106 and 132(R)" (SFAS 158). SFAS 158 requires an employer to:

- (i) recognize in the statement of financial condition the funded status of a defined benefit plan on a prospective basis;
- (ii) recognize as a component of other comprehensive income, net of tax, the actuarial gains or losses and prior service costs or credits that arise during the period but are not recognized as components of net periodic benefit cost pursuant to SFAS No. 87, "Employers' Accounting for Pensions" (SFAS 87) or No. 106, "Employers' Accounting for Postretirement Benefits Other than Pensions" (SFAS 106). Amounts recognized in accumulated other comprehensive income, including gains or losses, prior service costs or credits and transition assets or obligations remaining from the initial application of SFAS 87 and SFAS 106, are to be adjusted as they are subsequently recognized as a component of net periodic benefit cost;
- (iii) measure the defined benefit plan assets and obligations at the date of the employer's fiscal year-end statement of financial condition; and
- (iv) disclose in the notes to the financial statements additional information about certain effects on net periodic benefit cost for the next fiscal year that arise from delayed recognition of the gains or losses, prior service costs or credits and transition asset or obligation.

SFAS 158 recognition provisions associated with the funded status of a defined benefit plan were effective as of the end of the fiscal year ending after December 15, 2006. The provision to measure plan assets and benefit obligations as of the date of the employer's fiscal year-end statement of financial condition is effective for fiscal years ending after December 15, 2008, with early adoption permitted.

The cumulative effect of the Group adopting the recognition provisions of SFAS 158 as of December 31, 2006, was an after-tax decrease in AOCI and consolidated net assets of CHF 1.8 billion.

The Group did not early adopt the measurement date provisions and is evaluating the impact of those provisions for adoption in 2008.

#### FIN 48

In July 2006, the FASB issued FIN 48. FIN 48 addresses the accounting for uncertainty in income tax positions by prescribing a consistent recognition threshold and measurement attribute for income tax positions taken or expected to be taken in an income tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition.

FIN 48 requires a two-step process in evaluating income tax positions. In the first step, an enterprise determines whether it is more likely than not that an income tax position will be sustained upon examination, including resolution of any related appeals or litigation processes, based on the technical merits of the position. Income tax positions meeting the more-likely-than-not recognition threshold are then measured to determine the amount of benefit eligible for recognition in the financial statements. Each income tax position is measured at the largest amount of benefit that is more likely than not to be realized upon ultimate settlement.

The provisions of FIN 48 were effective for fiscal years beginning after December 15, 2006. The adoption of FIN 48 as of January 1, 2007, resulted in a decrease in opening retained earnings of CHF 13 million.

#### FSP FIN 46(R)-6

In April 2006, the FASB issued FSP No. FIN 46(R)-6, "Determining the Variability to Be Considered in Applying FASB Interpretation No. 46(R)" (FSP FIN 46(R)-6). FSP FIN 46(R)-6 provides guidance regarding how contracts or arrangements that create or reduce variability should be assessed when determining if they are VIEs and when assessing the need for consolidation of VIEs. FSP FIN 46(R)-6 requires that evaluations of the variability created or absorbed in an entity from its contracts or arrangements be based on an analysis of the entity's design. In evaluating the design of an entity, an analysis must be performed as to the potential risks to which the entity is exposed as well as the risks that the entity was designed to create and pass along to its interest holders based on the purpose for which the entity was formed. The guidance of FSP FIN 46(R)-6 was adopted by the Group and applied July 1, 2006 to all new entities as well as entities previously analyzed under FIN 46(R) when a reconsideration event occurs. The adoption of FSP FIN 46(R)-6 did not have a material impact on the Group's financial condition, results of operations or cash flows.

#### FSP FTB 85-4-1

In March 2006, the FASB issued FSP No. FASB Technical Bulletin (FTB) 85-4-1, "Accounting for Life Settlement Contracts by Third-Party Investors" (FSP FTB 85-4-1). FSP FTB 85-4-1 allows a contract-by-contract election to account for life settlement contracts on either a fair value basis, with changes in fair value recognized in the consolidated statement of income, or through use of the investment method. Under the investment method, the initial investment and continuing costs are capitalized and no income is recognized until death of the insured party. The guidance of FSP FTB 85-4-1 was effective for fiscal years beginning after June 15, 2006, with early adoption permitted; however, upon adoption, limited retrospective application of the measurement guidance is required. The Group elected to early adopt FSP FTB 85-4-1 as of January 1, 2006, and the impact of adoption was an increase to the Group's consolidated assets and retained earnings of CHF 27 million.

#### SFAS 156

In March 2006, the FASB issued SFAS No. 156, "Accounting for Servicing of Financial Assets – an amendment of FASB Statement No. 140" (SFAS 156). SFAS 156 requires that all separately recognized servicing rights after the effective date be initially measured at fair value and permits separately recognized servicing rights to be accounted for at fair value in subsequent periods with changes in fair value recognized in the consolidated statement of income. SFAS 156 permits an irrevocable election to apply fair value measurement for classes of servicing rights based on the different valuation and risk characteristics of the underlying assets and the method in which the economic risks are managed. SFAS 156 was effective on a prospective basis for fiscal years beginning after September 15, 2006, with early adoption permitted as of the beginning of a fiscal year for which an entity has not previously issued interim financial statements. SFAS 156 allows limited retrospective application for existing separately recognized servicing rights. The Group elected to early adopt SFAS 156 as of January 1, 2006. The adoption of SFAS 156 did not have a material impact on the Group's financial condition, results of operations or cash flows.

#### SFAS 155

In February 2006, the FASB issued SFAS No. 155, "Accounting for Certain Hybrid Financial Instruments – an amendment of FASB Statements No. 133 and 140" (SFAS 155). Under SFAS 155, hybrid financial instruments which contain embedded derivatives that would otherwise require bifurcation may be accounted for at fair value, with changes in fair value recognized in the consolidated statement of income. The fair value designation may be applied on an instrument-by-instrument basis; however, the election to apply fair value accounting is irrevocable. SFAS 155 is effective for those instruments acquired or issued on or after an entity's fiscal year beginning after September 15, 2006, with early adoption permitted as of the beginning of a fiscal year for which an entity has not previously issued interim financial statements. SFAS 155 allows limited retrospective application for existing bifurcated hybrid financial instruments. The Group elected to early adopt SFAS 155 as of January 1, 2006, and the impact of adoption was an increase to the Group's consolidated retained earnings of CHF 33 million, which included gross gains after tax of CHF 119 million and gross losses after tax of CHF 86 million, and a corresponding decrease to the Group's consolidated liabilities of CHF 33 million.

#### EITF 04-5, FSP SOP 78-9-1 and EITF 96-16

In June 2005, the FASB ratified EITF Issue No. 04-5, "Determining Whether a General Partner, or the General Partners as a Group, Controls a Limited Partnership or Similar Entity When the Limited Partners Have Certain Rights" (EITF 04-5). EITF 04-5 provides a framework for evaluating whether a general partner or a group of general partners controls a limited partnership and therefore should consolidate it. EITF 04-5 states that the presumption of general partner control would be overcome only when the limited partners have substantive "kick-out rights" or "participating rights." These rights would allow a simple majority of the limited partners to dissolve or liquidate the partnership or otherwise remove the general partner "without cause" or effectively participate in significant decisions made in the ordinary course of the partnership business. EITF 04-5 was effective upon ratification for all newly formed limited partnerships and for existing limited partnership agreements that have been modified. The guidance was effective for the Group with respect to existing unmodified partnerships as of January 1, 2006.

As a result of the ratification of EITF 04-5, EITF Issue No. 96-16, "Investor's Accounting for an Investee When the Investor Has a Majority of the Voting Interest but the Minority Shareholder or Shareholders Have Certain Approval or Veto Rights" (EITF 96-16) was updated and FSP No. Statement of Position (SOP) 78-9-1, "Interaction of AICPA Statement of Position 78-9 and EITF Issue No. 04-5" (FSP SOP 78-9-1) was issued. The amendments to EITF 96-16 were effective on a prospective basis upon issuance, whereas, similar to EITF 04-5, FSP SOP 78-9-1 was effective upon issuance for all new partnerships formed and for existing partnership agreements modified after June 29, 2005, and was effective for the Group with respect to existing unmodified partnerships as of January 1, 2006.

The changes to EITF 96-16 and the provisions of EITF 04-5 and FSP SOP 78-9-1 in effect during 2005 did not have a material impact on the Group's financial condition, results of operations or cash flows. As of January 1, 2006, the Group increased its assets and liabilities by CHF 8.2 billion, primarily due to the consolidation of certain unmodified private equity partnerships which existed prior to June 29, 2005.

#### SFAS 154

In May 2005, the FASB issued SFAS No. 154, "Accounting Changes and Error Corrections – a replacement of APB Opinion No. 20 and FASB Statement No. 3" (SFAS 154). SFAS 154 requires retrospective application, unless impracticable, to prior-period financial statements for voluntary changes in accounting principles and changes required by an accounting pronouncement in the unusual circumstances in which the pronouncement does not include specific transition provisions. This statement also requires that a change in depreciation, amortization or depletion method for long-lived, non-financial assets should be accounted for as a change in accounting estimate effected by a change in accounting principle (i.e., as a retrospective application). The guidance for reporting the correction of an error in previously issued financial statements and the change of an accounting estimate does not change from APB Opinion No. 20, "Accounting Changes." SFAS 154 was effective for the Group as of January 1, 2006. The adoption of SFAS 154 did not have a material impact on the Group's financial condition, results of operations or cash flows.

#### SOP 03-3

In December 2003, the AICPA issued SOP 03-3, "Accounting for Certain Loans or Debt Securities Acquired in a Transfer" (SOP 03-3). SOP 03-3 provides guidance on the accounting for differences between contractual and expected cash flows from the purchaser's initial investment in loans or debt securities acquired in a transfer, if those differences are attributable, at least in part, to credit quality. Among other things, SOP 03-3:

(i) prohibits the recognition of the excess of contractual cash flows over cash flows expected to be collected through an adjustment of yield, loss accrual or valuation allowance at the time of purchase;

(ii) requires that subsequent increases in expected cash flows be recognized prospectively through an adjustment of yield; and

(iii) requires that subsequent decreases in expected cash flows be recognized as an impairment.

In addition, SOP 03-3 prohibits the creation or carrying over of a valuation allowance in the initial accounting of all loans and debt securities within its scope that are acquired in a transfer. SOP 03-3 became effective for the Group as of January 1, 2005. The adoption of SOP 03-3 did not have a material impact on the Group's financial condition, results of operations or cash flows.

#### Standards to be adopted in future periods

##### FSP FIN 39-1

In April 2007, the FASB issued FSP No. FIN 39-1, "Amendment of FASB Interpretation No. 39" (FSP FIN 39-1). FSP FIN 39-1 permits a reporting entity that is a party to a master netting agreement to offset fair value amounts recognized for the right to reclaim cash collateral or the obligation to return cash collateral against fair value amounts recognized for derivative instruments that have been offset under the same master netting agreement. FSP FIN 39-1 is effective for fiscal years beginning after November 15, 2007. FSP FIN 39-1 is required to be applied retrospectively for all financial statements presented unless it is impracticable to do so. As part of the Group's implementation procedures for adopting FSP FIN 39-1, it determined that adopting FSP FIN 39-1 retrospectively is impracticable as it would require undue time and effort. Based on this, the Group will be adopting FSP FIN 39-1 on a prospective basis. The Group does not expect that the adoption of FSP FIN 39-1 will have a material impact on the Group's financial condition, results of operation or cash flows.

##### SAB 109

In November 2007, the SEC issued SAB No. 109, "Written Loan Commitments Recorded at Fair Value Through Earnings" (SAB 109). SAB 109 provides guidance that the expected net future cash flows related to the associated servicing of the loan should be included in the measurement of all written loan commitments that are accounted at fair value through earnings.

SAB 109 also retains the staff view that internally-developed intangible assets should not be recorded as part of the fair value of a derivative loan commitment and broadens this view to all written loan commitments that are accounted for at fair value through earnings.

The guidance of SAB 109 is effective on a prospective basis to derivative loan commitments issued or modified in fiscal quarters beginning after December 15, 2007. The Group does not expect that the adoption of SAB 109 will have a material impact on the Group's financial condition, results of operation or cash flows.

##### SFAS 141(R)

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), "Business Combinations" (SFAS 141(R)). SFAS 141(R) requires an acquiring entity to recognize all assets acquired, liabilities assumed, and any noncontrolling

interest in the acquiree at the acquisition date, at their fair values as of that date.

SFAS 141(R) also requires substantial new disclosures and will change the accounting treatment for the recognition of acquisition costs, restructuring costs and in-process research and development as well as the recognition and subsequent measurement of acquired contingent liabilities.

The guidance in SFAS 141(R) is effective on a prospective basis to business combinations for which the acquisition date is on or after the first annual reporting period beginning on or after December 15, 2008. The Group is currently evaluating the impact of adopting SFAS 141(R).

#### SFAS 160

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements – an amendment of ARB No. 51" (SFAS 160). SFAS 160 amends Accounting Research Bulletin (ARB) No. 51 to establish accounting and reporting standards for a noncontrolling interest in a subsidiary and for deconsolidation of a subsidiary.

SFAS 160 requires the recognition of a noncontrolling interest as equity in the consolidated financial statements and separate from the parent's equity. In addition, net income attributable to the noncontrolling interest must be included in the consolidated net income on the face of the income statement. SFAS 160 clarifies that changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation are equity transactions if the parent retains its controlling financial interest. SFAS 160 has additional disclosure requirements that clearly identify and distinguish between the interests of the parent and the interest of the noncontrolling owners.

SFAS 160 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. SFAS 160 applies prospectively as of January 1, 2009, except for the presentation and disclosure requirements which will be applied retrospectively for all periods presented. The Group is currently evaluating the impact of adopting SFAS 160.

#### FSP FAS 140-3

In February 2008, the FASB issued FSP No. FAS 140-3, "Accounting for Transfers of Financial Assets and Repurchase Financing Transactions" (FSP FAS 140-3). FSP FAS 140-3 applies to a repurchasing financing, which is a repurchase agreement that relates to a previously transferred financial asset between the same counterparties that is entered into contemporaneously with, or in contemplation of, the initial transfer. FSP FAS 140-3 states that a transferor and transferee shall not separately account for a transfer of a financial asset and a related repurchase financing unless the two transactions have a valid and distinct business or economic purpose for being entered into separately and the repurchase financing does not result in the initial transferor regaining control over the financial asset. FSP FAS 140-3 establishes a presumption that an initial transfer and a repurchase financing are linked unless certain criteria are met. If the criteria are not met, the initial transfer is not accounted for as a sale by the transferor and the repurchase financing is accounted for as a forward contract.

FSP FAS 140-3 is effective for prospective transactions entered into in fiscal years beginning after November 15, 2008, and interim periods within those fiscal years. Earlier application is not permitted. The Group is currently evaluating the impact of adopting FSP FAS 140-3.

### 3 Business developments

The Group's significant divestitures and acquisitions for the years ended December 31, 2007 and 2006, respectively, are discussed below. There were no significant divestitures or acquisitions related to the banking business in 2005.

## Divestitures

Effective December 22, 2006, the Group sold Winterthur to AXA S.A. For further information on this divestiture, refer to Note 4 – Discontinued operations.

## Acquisitions

In 2007, the Group completed its acquisition of a majority interest in Hedging-Griffo, a leading asset management and private banking company in Brazil, for CHF 421 million. The Group expects to acquire the remaining interests over a period of five years. In addition, the Group acquired Lime Financial Services, a wholesale nonprime residential lender based in Lake Oswego, Oregon.

## Significant shareholders

The Group was informed through disclosure notifications on September 19 and 20, 2006, that AXA S.A.'s holdings of the Group's shares have exceeded 5% of the voting rights entered in the Commercial Register. All outstanding shares have the same voting rights.

## 4 Discontinued operations

On December 22, 2006, the Group completed the sale of Winterthur to AXA S.A. for cash consideration of CHF 12.3 billion. In addition, AXA S.A. repaid approximately CHF 1.1 billion of debt outstanding between the Group and Winterthur at the time of the sale agreement. As a result of the completed sale, a net capital gain on the sale of CHF 1,817 million was recognized. The Group did not provide any indemnification in respect of Winterthur's insurance reserves in the sale agreement.

According to the sale agreement, certain banking and service agreements will continue to exist for a period not to exceed three years. These agreements may be terminated or renewed at any time. The revenues and costs associated with these agreements are insignificant.

The results of operations of the businesses sold are reflected in income from discontinued operations, net of tax in the consolidated statements of income for all periods presented.

## Income from discontinued operations

in	2006	2005
Discontinued operations (CHF million)		
Total revenues	29,718	30,363
Total expenses	(28,123)	(28,621)
<b>Income before taxes from discontinued operations</b>	<b>1,595</b>	<b>1,742</b>
Net capital gain on disposal of stock	1,817	–
Income tax expense	342	432
<b>Income from discontinued operations, net of tax</b>	<b>3,070</b>	<b>1,310</b>



## 5 Segment information

The Group is a global financial services company domiciled in Switzerland. The Group's business consists of three segments: Private Banking, Investment Banking and Asset Management. The three segments are complemented by Shared Services, which provides support in the areas of finance, operations, including human resources, legal and compliance, risk management and information technology.

The segment information reflects the Group's reportable segments as follows:

- Private Banking offers comprehensive advice and a broad range of wealth management solutions, including pension planning, life insurance products, tax planning and wealth and inheritance advice, which are tailored to the needs of high-net-worth individuals worldwide. In Switzerland, it supplies banking products and services to high-net-worth, corporate and retail clients.
- Investment Banking offers investment banking and securities products and services to corporate, institutional and government clients around the world. Its products and services include debt and equity underwriting, sales and trading, mergers and acquisitions advice, divestitures, corporate sales, restructuring and investment research.
- Asset Management offers integrated investment solutions and services to institutions, governments and private clients globally. It provides access to the full range of investment classes, ranging from money market, fixed income, equities and balanced products, to alternative investments such as real estate, hedge funds, private equity and volatility management.

Corporate Center includes parent company operations such as Group financing, expenses for projects sponsored by the Group and certain expenses that have not been allocated to the segments. In addition, Corporate Center includes consolidation and elimination adjustments required to eliminate intercompany revenues and expenses.

Minority interest-related revenues and expenses resulting from the consolidation of certain private equity funds and other entities in which the Group does not have a significant economic interest (SEI) in such revenues and expenses are reported as minority interests without SEI. The consolidation of these entities does not affect net income as the amounts recorded in net revenues and total operating expenses are offset by corresponding amounts reported as minority interests. In addition, our tax expense is not affected by these revenues and expenses.

## Revenue sharing and cost allocation

Responsibility for each product is allocated to a segment, which records all related revenues and expenses. Revenue-sharing and service level agreements govern the compensation received by one segment for generating revenue or providing services on behalf of another. These agreements are negotiated periodically by the relevant segments on a product-by-product basis.

The aim of revenue-sharing and cost allocation agreements is to reflect the pricing structure of unrelated third-party transactions.

Corporate services and business support in finance, operations, including human resources, legal and compliance, risk management and information technology are provided by the Shared Services area. Shared Services costs are allocated to the segments and Corporate Center based on their requirements and other relevant measures.

## Funding

Credit Suisse centrally manages its funding activities. New securities for funding and capital purposes are issued primarily by Credit Suisse, the Swiss bank subsidiary of the Group (the Bank). The Bank lends funds to its operating subsidiaries and affiliates on both a senior and subordinated basis, as needed, the latter typically to meet capital requirements, or as desired by management to capitalize on opportunities. Capital is distributed to the segments considering factors such as regulatory capital requirements, utilized economic capital and the historic and future potential return on capital. Transfer pricing, using market rates, is used to record interest income and expense in each of the segments for this capital and funding. Included in this allocation are gains and losses recorded on the fair value of Credit Suisse own debt.

## Taxes

The Group's segments are managed and reported on a pre-tax basis.

Net revenues and income from continuing operations before taxes

in	2007	2006	2005
Net revenues (CHF million)			
Private Banking	13,522	11,678	10,495
Investment Banking	18,958	20,469	15,547
Asset Management	2,577	2,861	2,801
Corporate Center	(104)	(68)	(428)
Minority interests without SEI	4,782	3,663	2,074
<b>Net revenues</b>	<b>39,735</b>	<b>38,603</b>	<b>30,489</b>

Income from continuing operations before taxes, minority interests, extraordinary items and cumulative effect of accounting changes (CHF million)

Private Banking	5,486	4,596	3,966
Investment Banking	3,649	5,951	1,599
Asset Management	354	508	1,006
Corporate Center	(341)	(315)	(1,212) <sup>1</sup>
Minority interests without SEI	4,600	3,560	2,042

**Income from continuing operations before taxes, minority interests, extraordinary items and cumulative effect of accounting changes**

	<b>13,748</b>	<b>14,300</b>	<b>7,401</b>
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<sup>1</sup> During 2005, the Group recorded a CHF 630 million charge related to certain share-based compensation-related adjustments in the Corporate Center to reflect the difference between the accounting treatment used for reporting operating segment results and the treatment as per SFAS 123(R).

## Total assets

end of	2007	2006
Total assets (CHF million)		

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Private Banking	376,800	340,741
Investment Banking	1,140,740	1,046,557
Asset Management	27,784	20,448
Corporate Center	(201,947)	(167,794)
Minority interests without SEI	17,303	16,004
<b>Total assets</b>	<b>1,360,680</b>	<b>1,255,956</b>

Net revenues and income from continuing operations before taxes by geographic location

in	2007	2006	2005
Net revenues (CHF million)			
Switzerland	11,726	10,426	9,131
EMEA	10,816	9,165	7,347
Americas	14,601	16,344	11,772
Asia Pacific	2,592	2,668	2,239
<b>Net revenues</b>	<b>39,735</b>	<b>38,603</b>	<b>30,489</b>

Income from continuing operations before taxes, minority interests, extraordinary items and cumulative effect of accounting changes (CHF million)

Switzerland	4,198	4,147	2,855
EMEA	3,648	2,236	1,518
Americas	5,971	7,571	2,786
Asia Pacific	(69)	346	242
<b>Income from continuing operations before taxes, minority interests, extraordinary items and cumulative effect of accounting changes</b>	<b>13,748</b>	<b>14,300</b>	<b>7,401</b>

The designation of net revenues and income from continuing operations before taxes is based on the location of the office recording the transaction. This presentation does not reflect the way the Group is managed.

Total assets by geographic location

end of	2007	2006
Total assets (CHF million)		
Switzerland	178,534	161,064
EMEA	457,434	399,740
Americas	610,339	582,592
Asia Pacific	114,373	112,560
<b>Total assets</b>	<b>1,360,680</b>	<b>1,255,956</b>

The designation of total assets by region is based upon customer

domicile.

6 Net interest income in	2007	2006	2005
Net interest income (CHF million)			
Loans	9,007	7,509	6,091
Investment securities	743	696	517
Trading assets	22,986	17,659	13,794
Central bank funds sold, securities purchased under resale agreements and securities borrowing transactions	22,471	19,141	12,684
Other	7,355	5,264	3,030
Interest and dividend income	62,562	50,269	36,116
Deposits	(15,931)	(12,396)	(7,520)
Short-term borrowings	(971)	(630)	(355)
Trading liabilities	(8,665)	(6,606)	(4,845)
Central bank funds purchased, securities sold under repurchase agreements and securities lending transactions	(21,132)	(17,878)	(11,674)
Long-term debt	(4,736)	(4,471)	(3,957)
Other	(2,674)	(1,722)	(847)
Interest expense	(54,109)	(43,703)	(29,198)
<b>Net interest income</b>	<b>8,453</b>	<b>6,566</b>	<b>6,918</b>

7 Commissions and fees in	2007	2006	2005
Commissions and fees (CHF million)			
Lending business	2,054	1,602	1,162
Investment and portfolio management	6,221	5,241	4,579
Other securities business	231	212	179
Fiduciary	6,452	5,453	4,758
Underwriting	1,810	2,755	2,522
Brokerage	5,848	5,129	3,634
Underwriting and brokerage	7,658	7,884	6,156
Other customer services	3,165	2,708	2,247
<b>Commissions and fees</b>	<b>19,329</b>	<b>17,647</b>	<b>14,323</b>

8 Other revenues in	2007	2006	2005
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## Other revenues (CHF million)

Minority interests without SEI	4,674	3,559	2,085
Loans held-for-sale	(638)	31	62
Long-lived assets held-for-sale	59	22	35
Equity method investments	196	124	286
Other investments	1,049	916	834
Other	465	310	312
<b>Other revenues</b>	<b>5,805</b>	<b>4,962</b>	<b>3,614</b>

9 Provision for credit losses  
in

2007      2006      2005

## Provision for credit losses (CHF million)

Allowance for loan losses	40	(128)	(134)
Discontinued operations	0	0	(5)
Provisions for lending-related and other exposures	200	17	(5)
<b>Provision for credit losses</b>	<b>240</b>	<b>(111)</b>	<b>(144)</b>

10 Compensation and benefits  
in

2007      2006      2005

## Compensation and benefits (CHF million)

Salaries and bonuses	14,504	14,005	12,518
Social security	876	892	713
Other	839	800	743
<b>Compensation and benefits</b>	<b>16,219</b>	<b>15,697</b>	<b>13,974</b>

11 General and administrative expenses  
in

2007      2006      2005

## General and administrative expenses (CHF million)

Occupancy expenses	911	888	836
IT, machinery, etc.	519	525	521
Provisions and losses <sup>1</sup>	115	(199)	1,332
Travel and entertainment	628	632	564
Professional services	2,383	2,219	1,974
Depreciation of property and equipment	859	831	869
Amortization and impairment of other intangible assets	36	183	97
Other	1,465	1,366	1,185
	<b>6,916</b>	<b>6,445</b>	<b>7,378</b>

**General and administrative expenses**

1 Includes provisions for litigation in 2005 and credits for insurance settlements for litigation and related costs in 2006.

12 Earnings per share  
in

	2007	2006	2005
Net income (CHF million)			

**Income from continuing operations before extraordinary items and cumulative effect of accounting changes**

	<b>7,760</b>	<b>8,281</b>	<b>4,526</b>
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Income from discontinued operations, net of tax	0	3,070	1,310
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Extraordinary items, net of tax	0	(24)	0
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Cumulative effect of accounting changes, net of tax	–	–	14
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<b>Net income</b>	<b>7,760</b>	<b>11,327</b>	<b>5,850</b>
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<b>Net income available for common shares for basic earnings per share</b>	<b>7,760</b>	<b>11,327</b>	<b>5,759</b>
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<b>Net income available for common shares for diluted earnings per share</b>	<b>7,760</b>	<b>11,327</b>	<b>5,950</b>
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Weighted-average shares outstanding (million)

<b>Weighted-average shares outstanding for basic earnings per share</b>	<b>1,044.6</b>	<b>1,099.9</b>	<b>1,114.6</b>
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Dilutive convertible securities	0.0	0.0	32.9
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Dilutive share options and warrants	10.4	14.2	10.3
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Dilutive share awards	60.2	38.2	27.9
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<b>Weighted-average shares outstanding for diluted earnings per share <sup>1</sup></b>	<b>1,115.2</b>	<b>1,152.3</b>	<b>1,185.7</b>
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Basic earnings per share (CHF)

<b>Income from continuing operations before extraordinary items and cumulative effect of accounting changes</b>	<b>7.43</b>	<b>7.53</b>	<b>3.98</b>
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Income from discontinued operations, net of tax	0.00	2.79	1.18
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Extraordinary items, net of tax	0.00	(0.02)	0.00
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Cumulative effect of accounting changes, net of tax	–	–	0.01
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<b>Net income</b>	<b>7.43</b>	<b>10.30</b>	<b>5.17</b>
Diluted earnings per share (CHF)			
<b>Income from continuing operations before extraordinary items and cumulative effect of accounting changes</b>	<b>6.96</b>	<b>7.19</b>	<b>3.90</b>
Income from discontinued operations, net of tax	0.00	2.66	1.11
Extraordinary items, net of tax	0.00	(0.02)	0.00
Cumulative effect of accounting changes, net of tax	–	–	0.01
<b>Net income</b>	<b>6.96</b>	<b>9.83</b>	<b>5.02</b>

1 Weighted-average potential common shares relating to instruments that were not dilutive for the respective periods (and therefore not included in the diluted earnings per share calculation above) but could potentially dilute earnings per share in the future were 31.2 million, 38.0 million and 56.0 million for 2007, 2006 and 2005, respectively.

13 Securities borrowed, lent and subject to repurchase agreements  
end of

	2007	2006
Securities borrowed or purchased under agreements to resell (CHF million)		
Central bank funds sold and securities purchased under resale agreements	185,097	171,211
Deposits paid for securities borrowed	111,612	147,837
<b>Central bank funds sold, securities purchased under resale agreements and securities borrowing transactions</b>	<b>296,709</b>	<b>319,048</b>

Securities lent or sold under agreements to repurchase (CHF million)

Central bank funds purchased and securities sold under repurchase agreements	244,682	244,544
Deposits received for securities lent	55,699	43,900
<b>Central bank funds purchased, securities sold under repurchase agreements and securities lending transactions</b>	<b>300,381</b>	<b>288,444</b>

Repurchase and reverse repurchase agreements represent collateralized financing transactions used to earn net interest income, increase liquidity or facilitate trading activity. These instruments are collateralized principally by government securities and money market instruments and have terms ranging from overnight to a longer or unspecified period of time.

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In the event of counterparty default, the repurchase agreement or securities lending agreement provides the Group with the right to liquidate the collateral held. In the Group's normal course of business, substantially all of the collateral received that may be sold or repledged has been sold or repledged as of December 31, 2007 and 2006.

14 Trading assets and liabilities end of	2007	2006
Trading assets (CHF million)		
Debt securities	208,913	214,276
Equity securities <sup>1</sup>	195,243	149,684
Derivative instruments	98,485	58,152
Other	29,442	28,668
<b>Trading assets</b>	<b>532,083</b>	<b>450,780</b>
Trading liabilities (CHF million)		
Short positions	122,720	139,786
Derivative instruments	79,089	58,636
<b>Trading liabilities</b>	<b>201,809</b>	<b>198,422</b>

1 Including convertible bonds.

15 Investment securities end of	2007	2006
Investment securities (CHF million)		
Debt securities held-to-maturity	277	773
Securities available-for-sale	15,454	20,621
<b>Total investment securities</b>	<b>15,731</b>	<b>21,394</b>

end of	Amortized cost	Gross unrealized gains	Gross unrealized losses	Fair value
2007 (CHF million)				
Debt securities issued by foreign governments	248	1	0	249
Other	29	2	0	31
<b>Debt securities held-to-maturity</b>	<b>277</b>	<b>3</b>	<b>0</b>	<b>280</b>
Debt securities issued by the Swiss federal, cantonal or local governmental entities	332	1	2	331
Debt securities issued by foreign governments	14,284	16	504	13,796
Corporate debt securities	860	0	12	848
Other	260	2	2	260



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<b>Debt securities available-for-sale</b>	<b>15,736</b>	<b>19</b>	<b>520</b>	<b>15,235</b>
<b>Equity securities available-for-sale</b>	<b>174</b>	<b>45</b>	<b>0</b>	<b>219</b>
<b>Securities available-for-sale</b>	<b>15,910</b>	<b>64</b>	<b>520</b>	<b>15,454</b>

2006 (CHF million)

Debt securities issued by foreign governments	744	1	0	745
Other	29	0	0	29
<b>Debt securities held-to-maturity</b>	<b>773</b>	<b>1</b>	<b>0</b>	<b>774</b>
Debt securities issued by the Swiss federal, cantonal or local governmental entities	316	4	0	320
Debt securities issued by foreign governments	18,960	9	592	18,377
Corporate debt securities	983	2	1	984
Other	666	12	1	677
<b>Debt securities available-for-sale</b>	<b>20,925</b>	<b>27</b>	<b>594</b>	<b>20,358</b>
<b>Equity securities available-for-sale</b>	<b>202</b>	<b>61</b>	<b>0</b>	<b>263</b>
<b>Securities available-for-sale</b>	<b>21,127</b>	<b>88</b>	<b>594</b>	<b>20,621</b>

Gross unrealized losses on investment securities and the related fair value

end of	Fair value	Less than 12 months		12 months or more		Total Gross unrealized losses
		Gross unrealized losses	Fair value	Gross unrealized losses	Fair value	
2007 (CHF million)						
Debt securities issued by the Swiss federal, cantonal or local governmental entities	137	2	20	0	157	2
Debt securities issued by foreign governments	60	1	12,657	503	12,717	504
Corporate debt securities	220	9	98	3	318	12
Other	85	2	68	0	153	2
<b>Debt securities available-for-sale</b>	<b>502</b>	<b>14</b>	<b>12,843</b>	<b>506</b>	<b>13,345</b>	<b>520</b>
2006 (CHF million)						
Debt securities issued by foreign governments	1,411	4	16,450	588	17,861	592
Corporate debt securities	212	1	5	0	217	1
Other	430	1	0	0	430	1
<b>Debt securities available-for-sale</b>	<b>2,053</b>	<b>6</b>	<b>16,455</b>	<b>588</b>	<b>18,508</b>	<b>594</b>

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Management determined that the unrealized losses on debt securities are primarily attributable to general market interest rate, credit spread or exchange rate movements. No impairment charges were recorded as the Group has the intent and ability to hold the debt securities for a reasonable period of time sufficient for a forecasted recovery of the decline in market value below cost.

Proceeds from sales, realized gains and realized losses from available-for-sale securities

in	Debt securities			Equity securities		
	2007	2006	2005	2007	2006	2005
Additional information (CHF million)						
Proceeds from sales	2,878	1,248	383	26	8	30
Realized gains	24	70	22	8	2	14
Realized losses	(7)	(79)	(11)	0	0	(29)

Amortized cost, fair value and average yield of debt securities

end of	Debt securities held-to-maturity			Debt securities available-for-sale		
	Amortized cost	Fair value	Average yield (in %)	Amortized cost	Fair value	Average yield (in %)
2007 (CHF million)						
Due within 1 year	0	0	–	3,054	3,033	3.46
Due from 1 to 5 years	277	280	4.11	7,153	6,930	2.88
Due from 5 to 10 years	0	0	–	5,399	5,152	3.35
Due after 10 years	0	0	–	130	120	2.86
<b>Total debt securities</b>	<b>277</b>	<b>280</b>	<b>4.11</b>	<b>15,736</b>	<b>15,235</b>	<b>3.16</b>

16 Other investments

end of	2007	2006
Other investments (CHF million)		
Equity method investments	2,562	1,401
Non-marketable equity securities <sup>1</sup>	25,020	18,574
Real estate held for investment	486	448
Life settlement contracts on investment method	52	55
<b>Total other investments</b>	<b>28,120</b>	<b>20,478</b>

<sup>1</sup> Includes private equity and restricted stock investments, as well as certain investments in non-marketable mutual funds for which the Group has neither significant influence nor control over the

investee.

Non-marketable equity securities held by subsidiaries that are considered investment companies are held by separate legal entities that are within the scope of the AICPA Audit and Accounting Guide: Investment Companies. In addition, non-marketable equity securities held by subsidiaries that are considered broker-dealer entities are held by separate legal entities that are subject to regulation as broker-dealers.

There were no significant non-marketable equity securities which have been in a continuous unrealized loss position.

The Group performs a regular impairment analysis of real estate portfolios. The carrying values of the impaired properties were written down to their respective fair values, establishing new cost bases. For these properties, the fair values were measured based on either discounted cash flow analyses or external market appraisals. No significant impairment charges were recorded in 2007 and 2006. In 2005, impairment charges of CHF 20 million were recorded and included in other revenues in the consolidated statements of income.

The accumulated depreciation related to real estate held for investment amounted to CHF 367 million, CHF 400 million and CHF 1,659 million for 2007, 2006 and 2005, respectively.

17 Loans end of	2007	2006
Loans (CHF million)		
Banks	1	24
Commercial	45,351	43,618
Consumer	86,220	82,768
Public authorities	1,283	1,263
Lease financings	3,263	3,360
Switzerland	136,118	131,033
Banks	10,609	8,940
Commercial	71,846	50,935
Consumer	21,508	17,562
Public authorities	1,592	905
Lease financings	115	228
Foreign	105,670	78,570
<b>Gross loans</b>	<b>241,788</b>	<b>209,603</b>
Net (unearned income)/deferred expenses	(20)	8
Allowance for loan losses	(1,234)	(1,484)
<b>Net loans</b>	<b>240,534</b>	<b>208,127</b>
Impaired loan portfolio (CHF million)		
<b>Gross impaired loans</b>	<b>1,946</b>	<b>2,131</b>
of which with a specific allowance	1,563	1,802
of which without a specific allowance	383	329

in	2007	2006	2005
Allowance for loan losses (CHF million)			
<b>Balance at beginning of period</b>	<b>1,484</b>	<b>2,241</b>	<b>3,038</b>
Change in accounting <sup>1</sup>	(61)	0	0
Discontinued operations	0	(51)	0
Net additions charged to statements of income	40	(128)	(134)
Gross write-offs	(295)	(731)	(967)
Recoveries	93	141	136
Net write-offs	(202)	(590)	(831)
Provisions for interest	1	48	67
Foreign currency translation impact and other adjustments, net	(28)	(36)	101
<b>Balance at end of period</b>	<b>1,234</b>	<b>1,484</b>	<b>2,241</b>
of which a specific allowance	850	1,091	1,847
of which an inherent credit loss allowance	384	393	394

<sup>1</sup> Related to the adoption of SFAS 159.

As of December 31, 2007 and 2006, the Group did not have any material commitments to lend additional funds to debtors whose loan terms have been modified in troubled debt restructurings.

in / end of	2007	2006	2005
Additional loan information (CHF million)			
Average balance of impaired loans	1,909	2,370	3,828
Interest income which was recognized	29	25	29
Interest income recognized on a cash basis	29	36	47
Net gains/(losses) on the sale of loans	(638)	31	62
Total non-performing loans	1,350	1,592	2,168

18 Premises and equipment end of	2007	2006
Premises and equipment (CHF million)		
Buildings and improvements	3,869	3,904
Land	892	934
Leasehold improvements	1,764	1,739

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Software	2,234	1,946
Equipment	3,008	3,393
<b>Premises and equipment</b>	<b>11,767</b>	<b>11,916</b>
Accumulated depreciation	(5,618)	(5,926)
<b>Total premises and equipment, net</b>	<b>6,149</b>	<b>5,990</b>

The carrying value of the Group's premises and equipment is tested for impairment on a regular basis. This revaluation process identifies premises and equipment to be written down to their fair values, establishing a new cost base. No significant impairment charges were recorded in 2007, 2006 and 2005.

19 Goodwill

	Private Banking	Investment Banking	Asset Manage- ment	Other	Credit Suisse Group
2007 (CHF million)					
<b>Balance at beginning of period</b>	<b>791</b>	<b>7,809</b>	<b>2,423</b>	<b>0</b>	<b>11,023</b>
Goodwill acquired during the year	208 <sup>1</sup>	157 <sup>2</sup>	197 <sup>1</sup>	0	562
Other	(24)	(501)	(178)	0	(703)
<b>Balance at end of period</b>	<b>975</b>	<b>7,465</b>	<b>2,442</b>	<b>0</b>	<b>10,882</b>
2006 (CHF million)					
<b>Balance at beginning of period</b>	<b>793</b>	<b>8,246</b>	<b>2,567</b>	<b>1,326</b>	<b>12,932</b>
Goodwill acquired during the year	1	52	0	0	53
Discontinued operations	0	0	0	(1,326)	(1,326)
Other	(3)	(489)	(144)	0	(636)
<b>Balance at end of period</b>	<b>791</b>	<b>7,809</b>	<b>2,423</b>	<b>0</b>	<b>11,023</b>

1 Primarily Hedging-Griffo. 2 Primarily Lime Financial Services and Hedging-Griffo.

As a result of acquisitions, the Group has recorded goodwill as an asset in its consolidated balance sheets, the most significant component of which arose from the acquisition of Donaldson, Lufkin & Jenrette Inc. During 2007, the Group completed several acquisitions that generated goodwill upon consolidation. The most significant was the acquisition of a majority interest in Hedging-Griffo, a leading asset management and private banking company in Brazil. Additionally, the Group acquired Lime Financial Services, a subprime wholesale loan origination company in the US. The decrease in goodwill in 2007 was primarily caused by foreign exchange fluctuations in goodwill denominated in US dollars.

The decrease in goodwill in 2006, which is included in discontinued operations, is due to the sale of Winterthur. For further information on this divestiture, refer to Note 4 – Discontinued operations. The remaining decrease in goodwill in 2006 was primarily caused by foreign exchange fluctuations in goodwill denominated in US dollars.

20 Other intangible assets

end of	2007			2006		
	Gross carrying	Accumu- lated amorti-	Net carrying	Gross carrying	Accumu- lated amorti-	Net carrying

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	amount	zation	amount	amount	zation	amount
Other intangible assets (CHF million)						
Tradenames/trademarks	31	(23)	8	33	(24)	9
Client relationships	381	(227)	154	388	(217)	171
Other	116	(115)	1	122	(115)	7
<b>Total amortized other intangible assets</b>	<b>528</b>	<b>(365)</b>	<b>163</b>	<b>543</b>	<b>(356)</b>	<b>187</b>
Unamortized other intangible assets	281	–	281	289	–	289
<b>Total other intangible assets</b>	<b>809</b>	<b>(365)</b>	<b>444</b>	<b>832</b>	<b>(356)</b>	<b>476</b>

In connection with its adoption of SFAS 156 as of January 1, 2006, the Group reclassified mortgage servicing rights into unamortized other intangible assets. As of December 31, 2007 and 2006, the fair value of mortgage servicing rights was CHF 179 million and CHF 181 million, respectively.

The aggregate amortization expenses for 2007, 2006 and 2005 were CHF 30 million, CHF 44 million and CHF 442 million, respectively. Prior year amortization expense is not adjusted for discontinued operations.

In 2007, 2006 and 2005, impairment charges of CHF 6 million, CHF 139 million and CHF 13 million, respectively, were recorded.

Estimated amortization expenses (CHF million)

2008	25
2009	22
2010	16
2011	15
2012	15

21 Life settlement contracts

	within 1 year	within 1-2 years	within 2-3 years	within 3-4 years	within 4-5 years	Thereafter	Total
2007							
Fair value method							
Number of contracts	178	332	259	268	378	4,919	6,334
Carrying value, in CHF m	10	21	15	16	26	1,993	2,081
Face value, in CHF m	11	22	15	17	38	4,926	5,029
Investment method							
Number of contracts	–	–	–	–	–	4	4
Carrying value, in CHF m	–	–	–	–	–	52	52
Face value, in CHF m	–	–	–	–	–	81	81
2006							
Fair value method							

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Number of contracts	72	213	351	248	191	3,462	4,537
Carrying value, in CHF m	3	10	21	15	9	258	316
Face value, in CHF m	3	11	23	16	11	613	677
Investment method							
Number of contracts	–	–	–	–	–	5	5
Carrying value, in CHF m	–	–	–	–	–	55	55
Face value, in CHF m	–	–	–	–	–	102	102

Realized gains on life settlement contracts accounted for under the fair value method in 2007 and 2006 amounted to CHF 2 million and CHF 113 million, respectively. On contracts that were held as of December 31, 2007 and 2006, an unrealized loss of CHF 1 million and an unrealized gain of CHF 21 million, respectively, was recognized.

No life insurance premiums are anticipated to be paid for those contracts accounted for under the investment method as of December 31, 2007, for each of the next five years.

Central to the calculation of fair value for life settlement contracts is the estimate of mortality rates. Individual mortality rates are typically obtained by multiplying a base mortality curve for the general insured population provided by a professional actuarial organization together with an individual-specific multiplier. Individual-specific multipliers are determined based on data obtained from third-party life expectancy data providers, which examine insured individual's medical conditions, family history and other factors to arrive at a life expectancy estimate.

22 Other assets and other liabilities		
end of	2007	2006
Other assets (CHF million)		
Cash collateral on derivative instruments	18,766	14,917
Derivative instruments used for hedging	1,065	2,220
Brokerage receivables	54,883	49,223
Assets held-for-sale	48,206	53,346
of which loans	47,975	53,178
of which real estate	231	168
Interest and fees receivable	10,808	