

VEOLIA ENVIRONNEMENT  
Form 20-F  
June 29, 2007

**As filed with the Securities and Exchange Commission on June 29, 2007**

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 20-F**

**REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR 12(g)**

**OF THE SECURITIES EXCHANGE ACT OF 1934**

**OR**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)**

**OF THE SECURITIES EXCHANGE ACT OF 1934**

**for the fiscal year ended December 31, 2006**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)**

**OF THE SECURITIES EXCHANGE ACT OF 1934**

**OR**

**SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d)**

**OF THE SECURITIES EXCHANGE ACT OF 1934**

**Commission File Number: 001-15248**

**VEOLIA ENVIRONNEMENT**

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(Exact name of Registrant as specified in its charter)

N/A (Translation of Registrant's name into English)	36/38, avenue Kléber, 75116 Paris, France (Address of principal executive offices)	Republic of France (Jurisdiction of incorporation or organization)
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**Securities registered or to be registered pursuant to Section 12(b) of the Act:**

<b>Title of each class</b>	<b>Name of each exchange on which registered</b>
Ordinary shares, nominal value €5 per share represented by American Depositary Shares (as evidenced by American Depositary Receipts), each American Depositary Share representing one ordinary share*	The New York Stock Exchange

**Securities registered or to be registered pursuant to Section 12(g) of the Act:**

None

**Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:**

None

**Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report:**

410,795,840 ordinary shares, nominal value €5 per share

**Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act:**

Yes No

**If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934:**

Yes No

**Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days:**

Yes No

**Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):**

Large accelerated filer   Accelerated filer   Non-accelerated filer

**Indicate by check mark which financial statement item the registrant has elected to follow:**

Item 17   Item 18

**If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):**

Yes   No

\*Listed, not for trading or quotation purposes, but only in connection with the registration of the American Depositary Shares pursuant to the requirements of the Securities and Exchange Commission.

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## FORWARD-LOOKING STATEMENTS

We make some forward-looking statements in this document. When we use the words *aim(s)*, *expect(s)*, *feel(s)*, *will*, *may*, *believe(s)*, *anticipate(s)* and similar expressions in this document, we are intending to identify those statements as forward-looking. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those projected. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this document. In particular, from time to time in this document we state our expectations in terms of revenue to be generated under new contracts recently won or awarded or from new investments made and new assets or operations acquired, though we may have not yet commenced operations under these new contracts nor begun operating these new assets and operations at the time we make these statements. Some of these revenue estimates are based on our management's current assumptions regarding future sales volumes and prices, which are subject to a number of risks and uncertainties that may cause actual sales volumes and prices to differ materially from those projected. As a result, actual revenue recorded under these new contracts or from these new investments, assets and operations may differ materially from those set forth in this document. Other than in connection with applicable securities laws, we undertake no obligation to publish revised forward-looking statements to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events. We urge you to carefully review and consider the various disclosures we make concerning the factors that may affect our business, including the disclosures made in *Item 3. Key Information Risk Factors*, *Item 5. Operating and Financial Review and Prospects*, and *Item 11. Quantitative and Qualitative Disclosures About Market Risk*.

Unless otherwise indicated, information and statistics presented herein regarding market trends and our market share relative to our competitors are based on our own research and various publicly available sources.

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## PART I

### ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS

Not Applicable.

### ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE

Not Applicable.

### ITEM 3. KEY INFORMATION

#### SELECTED FINANCIAL DATA

You should read the following selected financial data together with Item 5. Operating and Financial Review and Prospects and our consolidated financial statements. Our consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ( IFRS ) adopted by the European Union as of December 31, 2006 and with IFRS issued by the International Accounting Standards Board ( IASB ) as of the same date. IFRS differ in certain significant respects from U.S. generally accepted accounting principles ( U.S. GAAP ). For a description of the principal differences between IFRS and U.S. GAAP as they relate to us and to our consolidated subsidiaries, and for a reconciliation of our shareholders' equity and net income to U.S. GAAP, see Note 51 to our consolidated financial statements included in Item 18 of this annual report. See also Item 5. Operating and Financial Review and Prospects for a discussion of accounting changes, business combinations and dispositions of business operations that affect the comparability of the information provided below.

Concession contracts are accounted for in the 2006 consolidated financial statements in accordance with IFRIC Interpretation 12, *Service Concession Arrangements (IFRIC 12)*, published in November 2006. This interpretation, which is pending adoption by the European Union following a favorable vote of the EFRAG in March 2007, is applicable to accounting periods commencing on or after January 1, 2008. We have elected early adoption of this interpretation, and the change in accounting method has been applied retrospectively. As such, our consolidated financial statements as of and for the year ended December 31, 2005, and 2004 financial information have been adjusted accordingly for the retrospective adoption of IFRIC 12.



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(millions, except per share amounts)	At and for the year ended December 31					
	(in US\$) <sup>(1)</sup>			(in €)		
	2006	2006	2005 adjusted*	2004 adjusted*	2003	2002
<b>INCOME STATEMENT DATA:</b>						
<i>Amounts in accordance with IFRS</i>						
Revenue	37,693.1	28,620.4	25,570.4	22,792.4	--	--
Operating income	2,809.3	2,132.9	1,892.9	1,489.6	--	--
Net income from continuing operations	1,309.5	994.3	794.4	640.0	--	--
Net income (expense) from discontinued operations	0.79	0.6	0.7	(38.1)	--	--
Minority interest	311.1	236.2	172.9	212.1	--	--
Net income attributable to equity holders of the parent	999.2	758.7	622.2	389.8	--	--
Net income attributable to equity holders of the parent per share—Basic <sup>(2)</sup>	2.54	1.93	1.59	0.98	--	--
Net income attributable to equity holders of the parent per share—Diluted <sup>(3)</sup>	2.52	1.91	1.59	0.98	--	--
Net income from continuing operations per share—Basic <sup>(2)</sup>	2.54	1.93	1.59	1.47	--	--
Net income from continuing operations per share—Diluted <sup>(3)</sup>	2.52	1.91	1.58	1.47	--	--
Dividends per share	1.38	1.05			--	--
Number of shares (adjusted to reflect changes in capital)	412,626,550	412,626,550 <sup>(4)</sup>	407,872,606	406,421,983	--	--

*Amounts in accordance with U.S. GAAP*

Net income attributable to equity holders of the parent	964.2	732.1	555.7	145.2	(1,826.9)	(1,988.8)
Basic earnings per share	2.45	1.86	1.42	0.37	(4.56)	(5.45)
Diluted earnings per share	2.42	1.84	1.42	0.37	(4.56)	(5.45)

**BALANCE SHEET DATA (AT PERIOD END):***Amounts in accordance with IFRS*

Equity attributable to equity holders of the parent	5,743.2	4,360.8	3,790.2	3,211.2	--	--
Minority interest	2,887.7	2,192.6	1,888.0	1,728.7	--	--
Total assets	52,843.0	40,123.7	36,381.0	35,899.3	--	--
Total non-current assets	33,056.8	25,100.0	22,834.9	20,733.3	--	--
Total non-current liabilities	23,780.2	18,056.3	16,934.0	14,836.4	--	--

*Amounts in accordance with U.S. GAAP*

Equity attributable to equity holders of the parent	4,185.2	3,177.8	2,832.9	2,255.5	2,378.1	4,923.2
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**CASH FLOW DATA:***Amounts in accordance with IFRS*

Net cash flow from operating activities	4,464.1	3,389.6	3,163.7	3,384.3	--	--
Net cash from (used in) investing activities	(3,824.6)	(2,904.0)	(2,407.6)	318.9	--	--
Net cash used in financing activities	(94.2)	(71.5)	(3,152.8)	(1,795.5)	--	--
Purchases of property, plant and equipment	(2,657.2)	(2,017.6)	(1,837.1)	(1,723.0)	--	--

(1)

For your convenience, we have converted the euro amounts of our selected financial data into U.S. dollars using the December 31, 2006 rate of \$1.00 = €0.7593. This does not mean that we actually converted, or could have converted, those amounts into U.S. dollars on this or any other date.

(2)

Based on the weighted average number of shares outstanding in each period for the calculation of basic earnings per

share, equal to 393.8 million shares in 2006, 390.4 million shares in 2005 and 396.2 million shares in 2004.

(3)

Based on the weighted average number of shares outstanding in each period for the calculation of diluted earnings per share, equal to 397.6 million shares in 2006, 392.4 million shares in 2005 and 396.3 million shares in 2004.

(4)

The number of shares as of December 31, 2006 mentioned above includes the exercise of options to subscribe for shares of our company which occurred from July 1 to December 31, 2006. The share capital increase and the creation of shares resulting from such exercise of stock options was formally recorded by our board of directors on March 7, 2007.

\*

Accounts as of December 31, 2005 and December 31, 2004 were adjusted for the application of IFRIC12 standards for the treatment of concessions, so as to ensure the comparability of the fiscal years.

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## Dividends

Under French law and our articles of association (*statuts*), our statutory net income in each fiscal year, as increased or reduced, as the case may be, by any profits or losses carried forward from prior years, less any contributions to legal reserves, is available for distribution to our shareholders as dividends, subject to other applicable requirements of French law and our *statuts*.

At our general shareholders' meeting on May 10, 2007, our shareholders approved a dividend payment of €1.05 per share in respect of our 2006 fiscal year, which was paid on May 15, 2007. On May 29, 2006, we paid a dividend of €0.85 per share in respect of the 2005 fiscal year. On May 27, 2005, we paid a dividend of €0.68 per share in respect of the 2004 fiscal year. On May 28, 2004, we paid a dividend of €0.55 per share in respect of the 2003 fiscal year. On May 7, 2003, we paid a dividend of €0.55 per share in respect of the 2002 fiscal year.

Dividends paid to holders of our ADSs and non-French resident holders of our shares normally are subject to a 25% French withholding tax. However, non-resident holders that are entitled to and comply with the procedures for claiming benefits under an applicable tax treaty may be subject to a reduced rate of withholding tax (15% for holders who are residents of the United States) and be entitled to certain benefits. See Item 10. Additional Information Taxation for a summary of the material U.S. federal and French tax consequences to holders of shares and ADSs. Holders of shares or ADSs should consult their own tax advisers with respect to the tax consequences of an investment in the shares or ADSs. In addition, dividends paid to holders of ADSs will be subject to a charge by the depository for any expenses incurred by the depository of the ADSs in the conversion of euro to dollars.

## Exchange Rate Information

Share capital in our company is represented by ordinary shares with a nominal value of €5 per share (generally referred to as "our shares"). Our shares are denominated in euro. Because we intend to pay cash dividends denominated in euro, exchange rate fluctuations will affect the U.S. dollar amounts that shareholders will receive on conversion of dividends from euro to dollars.

The following table shows the euro/U.S. dollar exchange rate from 2002 through May 2007 based on the noon buying rate expressed in U.S. dollars per euro. The information concerning the U.S. dollar exchange rate is based on the noon buying rate in New York City for cable transfers in foreign currencies as certified for customs purposes by the Federal Reserve Bank of New York (the Noon Buying Rate). We provide the exchange rates below solely for your convenience. We do not represent that euros were, could have been, or could be, converted into U.S. dollars at these rates or at any other rate. For information regarding the effect of currency fluctuations on our results of operations, see Item 5. Operating and Financial Review and Prospects.

<b>Month</b>	<b>Period</b>	<b>Average</b>		
<b>U.S. dollar/Euro</b>	<b>End</b>	<b>rate*</b>	<b>High</b>	<b>Low</b>
May 2007	1.36	1.35	1.36	1.34
April 2007	1.36	1.35	1.36	1.34

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March 2007	1.33	1.32	1.34	1.31
February 2007	1.32	1.31	1.32	1.29
January 2007	1.30	1.30	1.33	1.29
December 2006	1.32	1.32	1.33	1.31

**Year**

**U.S. dollar/Euro**

2006	1.32	1.26	1.33	1.19
2005	1.18	1.24	1.35	1.17
2004	1.35	1.24	1.36	1.18
2003	1.26	1.13	1.26	1.04
2002	1.05	0.95	1.05	0.86

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\*

The average of the Noon Buying Rates on the last business day of each month (or portion thereof) during the relevant period for year average; on each business day of the month (or portion thereof) for monthly average.

Solely for the convenience of the reader, this annual report contains translations of certain euro amounts into U.S. dollars. These translations should not be construed as representations that the converted amounts actually represent such U.S. dollar amounts or could have been or will be converted into U.S. dollars at the rate indicated or at all. The translations from euro to U.S. dollars in this annual report are based on \$1.00 = € 0.7593, the Noon Buying Rate on December 31, 2006. On June 28, 2007, the Noon Buying Rate was U.S.\$1.3466 per euro.

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## **RISK FACTORS**

*You should carefully consider the risk factors described below in addition to the other information presented in this document.*

### **Risks Relating to Our Operations**

We may suffer reduced profits or losses as a result of intense competition.

Our business is highly competitive and requires substantial human and capital resources. Large international competitors and local niche companies serve each of the markets in which we compete. Accordingly, we must make constant efforts to remain competitive and convince potential clients of the quality and cost value of our service offerings. Competitors may also introduce new technology or services that we would have to match in order to remain competitive, which could result in significant development costs for us.

In addition, we perform a substantial portion of our business under contracts, often of a long-term nature, with governmental authorities and clients from the industrial and commercial sectors. These contracts are often awarded through competitive bidding, at the end of which we may not be retained even though we may have incurred significant expenses in order to prepare the bid.

Over the course of performing certain contracts, we may also be requested by our public or private clients to modify the terms of these contracts, whether called for under the contract or not. These modifications may alter the services provided under the contract, related expenses or billing terms.

Finally, our contracts may not be renewed at the end of their term, which in the case of important contracts may oblige us to engage in a costly reorganization or restructuring of assets and operations covered by the contract when the contract does not provide for the transfer of the related assets and employees to the succeeding operator and/or adequate indemnification to cover our costs of termination.

### **Our business operations in some countries may be subject to additional risks.**

While our operations are concentrated mainly in Europe and North America, we conduct business in markets around the world. Sales generated in countries outside of Europe and North America represented approximately 10.14% of our total revenue in 2006. The risks associated with conducting business in some countries outside of Europe, the United States and Canada can include slower payment of invoices, which is sometimes aggravated by the absence of legal recourse for non-payment, nationalization, social, political and economic instability, increased currency exchange risk and currency repatriation restrictions, among other risks. We may not be able to insure or hedge against these risks. Furthermore, we may not be able to obtain sufficient financing for our operations in these countries. The establishment of public utility fees and their structure can depend on political decisions that may impede for several years any increase in fees that no longer allow coverage of service costs and appropriate compensation for a private operator. The occurrence of unfavorable events or circumstances in certain countries may lead us to record exceptional provisions or depreciation charges in connection with our operations in these countries, which could have a material adverse effect on our results.



**Changes in the prices of fuel and other commodities may reduce our profits.**

The prices of our supplies of fuel and other commodities, which are significant operating expenses for our businesses, are subject to marked fluctuations. Although most of our contracts contain tariff adjustment provisions that are intended to reflect possible variations in prices of our supplies using certain pricing formulas, such as price index formulas, there may be developments that could prevent us from being fully protected against such increases, such as delays between fuel price increases and the time we are allowed to raise our prices to cover the additional costs, or our failure to update an outdated cost structure formula. In addition, a sustained increase in supply costs beyond the price levels provided for under our adjustment clauses could reduce our profitability to the extent that we are not able to increase our prices sufficiently to cover the additional costs.

**Our business operations are subject to geopolitical, criminal and terrorist risks.**

Water is a strategic resource in terms of public health. Accordingly, our activities must comply with laws and regulations that seek to safeguard water resources, production sites and treatment facilities against criminal or terrorist acts. Our activities in the areas of waste management, energy services and public transportation are also subject to similar risks. We may also have employees who work or travel in areas where the risk of criminal acts, kidnapping or terrorism is either temporarily or permanently elevated. As a result, despite the safety measures that we have attempted to implement, any one of our activities may fall victim to criminal or terrorist acts in the future. If an attack were to occur, it could negatively affect our image and have a material adverse effect on our results.

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**We have pursued and may continue to pursue strategic acquisitions, which may have a less favorable impact than expected on our activities or affect our financial condition.**

As part of our business strategy, we have conducted and continue to conduct acquisitions of varying sizes, some of which are significant at the Group level. These acquisitions involve numerous risks, including the following: (i) the assumptions used in the underlying business plans may not prove to be accurate, in particular with respect to synergies and expected commercial demand; (ii) we may not integrate acquired businesses, technologies, products, personnel and operations effectively; (iii) we may fail to retain key employees, customers and suppliers of the companies acquired; (iv) we may have or wish to terminate pre-existing contractual relationships, which could be costly and/or on unfavorable terms; and (v) we may raise additional debt to finance these acquisitions.

As a result, it is possible that the contemplated benefits of completed or future acquisitions may not materialize within the time periods or to the extent anticipated or that such acquisitions may affect our financial condition.

**Our long-term contracts may limit our capacity to quickly and effectively react to unfavorable general economic changes.**

The initial circumstances or conditions under which we enter into a contract may change over time, which may result in adverse economic consequences. Such changes vary in nature and foreseeability. Certain contractual mechanisms may help to address the changes and restore the initial balance of the contract. Their implementation may be triggered more or less automatically by the occurrence of a given event (price adjustment clauses for instance), or they may require a contract revision or amendment procedure requiring the agreement of both parties or of a third party. In any case, however, our actions must remain within the scope of the contract and we cannot terminate unilaterally and suddenly a business that we believe to be unprofitable, or change its features. Our compensation, whether it consists of a price paid by the client or a fee levied from end users based on an agreed-upon schedule, may not be changed at any time in line with changes in our costs and demand. These constraints have an impact on our behavior as an economic agent, and are particularly meaningful because our contracts are often entered into for long periods of time.

**The rights of governmental authorities to terminate or modify our contracts could have a negative impact on our revenue and profits.**

Contracts with governmental authorities make up a significant percentage of our revenue. In numerous countries, including France, governmental authorities may modify or terminate contracts under certain circumstances, but generally with indemnification. In some countries, however, we may not be entitled to or be able to obtain full indemnification in the event our contracts are terminated by governmental counterparties.

**We may make significant investments in projects without being able to obtain the required approvals for the project.**

To engage in business, we must in most cases obtain a contract and sometimes obtain, or renew, various permits and authorizations from regulatory authorities. The competition and/or negotiation process that must be followed in order to obtain such contracts is often long, complex and hard to predict. The same applies to the authorization process for activities that may harm the environment which are often preceded by increasingly complex studies and public investigations. We may invest significant resources in a project or public tender without obtaining the right to engage

in the desired business or sufficient compensation or indemnities to cover the cost of our investments, for instance as a result of a failure to obtain necessary permits or authorizations, or approvals from antitrust authorities, or because authorizations are subject to conditions that force us to abandon certain of our development projects. These situations increase the overall cost of our activities and, if we do not obtain the desired business or are forced to withdraw from a public tender, our business may not grow as much or as profitably as we hope.

**We must comply with various environmental, health and safety laws and regulations, which is costly and may, in the event of any failure to comply on our part, cause us to incur liability under these laws and regulations.**

*We incur significant costs of compliance with various environmental, health and safety laws and regulations.*

We have made and will continue to make significant capital and other expenditures to comply with our environmental, health and safety obligations as well as to ensure sanitary protection of the services we provide. We are continuously required to incur expenditures to ensure that the installations that we operate comply with applicable legal, regulatory and administrative requirements, including general precautionary or preventative measures, or to advise our clients so that they undertake the necessary actions for the compliance of their installations. The costs related to these preventative measures are recorded as either operating expenses or as industrial investments. Our industrial investments totaled €2.197 billion in 2006.

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Each of our operations, moreover, may become subject to stricter general or specific laws and regulations, and correspondingly greater compliance expenditures, in the future. If we are unable to recover these expenditures through higher tariffs, this could adversely affect our operations and profitability. Moreover, the scope of application of environmental, health, safety and other laws and regulations is becoming increasingly broad. These laws and regulations now govern any discharge in a natural environment, the collection, transport, treatment and disposal of all types of waste, the rehabilitation of old sites at the end of operations, as well as ongoing operations at new or old facilities.

***Our operations and activities may cause us to incur liability or other damages that we might be required to compensate.***

The increasingly broad laws and regulations expose us to the risk of liability, including in connection with assets that we no longer own and activities that have been discontinued. For example, a French law dated July 30, 2003, relating to the prevention of technological and environmental risks and the conduct of remediation activities, has strengthened the regulatory framework that applies to discontinued operations and closed sites and installations. In some instances, reserves must be established in respect of such discontinued operations. In addition, we may be required to pay fines, repair damage or undertake improvement works, even when we have conducted our activities with care and in total conformity with operating permits. Regulatory authorities may also require us to conduct investigations and undertake remedial activities, curtail operations or close facilities temporarily in connection with applicable laws and regulations, including to prevent imminent risks or in light of expected changes in those laws and regulations.

In addition, we often operate installations that do not belong to us, and therefore do not always have the power to make the investment decisions required to bring these installations into compliance with new regulatory norms. In instances where the client on whose behalf these installations are operated refuses to make the required investments, we may be forced to terminate our operations.

In the event of an accident or other incident, we could also become subject to claims for personal injury, property damage or damage to the environment (including natural resources). These potential liabilities may not always be covered by insurance, or may be only partially covered. The obligation to compensate for such damages might have a material adverse effect on our activities or resources.

***Specific measures are required in connection with certain technological risks (article L. 225-102-2 of the French Commercial Code regarding Seveso facilities).***

Among the facilities that we own and operate in France, one has been categorized a Seveso facility. Seveso facilities are places where dangerous substances are present in quantities equal to or above thresholds specified in European Union Directive 96/82/EC (also known as the Seveso II Directive), relating to the control of major accident hazards involving dangerous substances. As such, these facilities are the subject of special concern and heightened regulation. Our Seveso facility is a hazardous waste incineration factory at Limay (Yvelines). The manipulation of waste and hazardous products in this facility can, in the case of an accident, cause serious damage to the environment, neighbors or employees, exposing us to potentially substantial liabilities.

As part of our outsourcing contracts, our subsidiaries may also be involved in the operation of Seveso sites (or the foreign equivalent) by industrial clients (particularly petroleum or chemical industry sites). In these instances, we

must handle the provision of services with even greater care, given the more dangerous nature of the products, waste, effluents and emissions to be treated, as well as the close proximity of the installations we manage to client sites.

Finally, while the regulatory regime governing Seveso facilities applies only within the European Union, we operate several similar sites outside of this region which are often subject to the same level of heightened regulation by foreign governments.

**Currency exchange and interest rate fluctuations may negatively affect our financial results and the price of our shares.**

We hold assets, earn income and incur expenses and liabilities in a variety of currencies. Our financial statements are presented in euro. Therefore, when we prepare our financial statements, we must translate our assets, liabilities, income and expenses in other currencies into euro at then-applicable exchange rates. Consequently, increases and decreases in the value of the euro in respect of these other currencies can affect the value of these items in our financial statements, even if their value has not changed in their original currency. For example, an increase in the value of the euro may result in a decline in the reported value, in euro, of our interests held in foreign currencies.

At December 31, 2006, our net financial debt excluding revaluation of hedging instruments amounted to €14.7 billion, of which 25.7% was subject to variable rates and 74.3% to fixed interest rates, including 12.1% subject to variable rates with caps. Our results of operations and financial condition may be affected by changes in prevailing market rates of interest. Fluctuations in interest rates may also affect our future growth and investment strategy, since a rise in interest rates may force us to finance acquisitions or investments or refinance existing debt at a higher cost in the future.

**Risks Relating to Our Shares and ADSs**

**Because preemptive rights may not be available for U.S. persons, the ownership percentages of our U.S. shareholders may be diluted in the event of a capital increase of our company.**

Under French law, shareholders have preemptive rights (*droits préférentiels de souscription*) to subscribe, on a pro rata basis, for cash issuances of new shares or other securities giving rights to acquire additional shares. U.S. holders of our shares may not be able to exercise preemptive rights for our shares unless a registration statement under the U.S. Securities Act of 1933, as amended ( *Securities Act* ), is effective with respect to those rights or an exemption from the registration requirements imposed by the *Securities Act* is available. We are not required to file registration statements in connection with issues of new shares or other securities giving rights to acquire shares to our shareholders. As a result, we may from time to time issue new shares or other securities giving rights to acquire additional shares at a time when no registration statement is in effect. For example, in June 2007 we launched a capital increase through the issuance of rights to acquire new shares to all of our shareholders, but those rights were generally exercisable only by persons located

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outside the United States. Holders of our ADSs were not permitted to exercise the rights corresponding to the shares underlying the ADSs.

We are permitted to file less information with the U.S. Securities and Exchange Commission (SEC) than a company incorporated in the United States.

As a foreign private issuer, we are exempt from rules under the U.S. Securities Exchange Act of 1934, as amended ( Exchange Act ), that impose some disclosure and procedural requirements for proxy solicitations under Section 14 of the Exchange Act. Additionally, our officers, directors and principal shareholders are exempt from the reporting and short-swing profit recovery provisions of Section 16 of the Exchange Act and related rules with respect to their purchases and sales of our shares. Moreover, we are not required to file periodic reports and financial statements with the SEC as frequently or as promptly as U.S. companies with securities registered under the Exchange Act. Accordingly, there may be less information concerning our company publicly available from time to time than there is for U.S. companies at those times.

The ability of holders of our ADSs to influence the governance of our company may be limited.

Holders of our ADSs may not have the same ability to influence corporate governance with respect to our company as would shareholders in some U.S. companies. For example, the ADS depositary may not receive voting materials in time to ensure that holders of our ADSs can instruct the depositary to vote their shares. In addition, the depositary's liability to holders of our ADSs for failing to carry out voting instructions or for the manner of carrying out voting instructions is limited by the deposit agreement. Finally, except under limited circumstances, our shareholders do not have the power to call shareholders' meetings.

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## ITEM 4. INFORMATION ON THE COMPANY

### HISTORY AND DEVELOPMENT OF THE COMPANY

We are a leading global provider of environmental management services, which include water and wastewater services, waste management services, energy services (excluding the production, trading and sale of electricity, other than production through co-generation) and transportation services. Our clients include a wide range of public authorities, industrial and commercial customers and individuals around the world.

The legal and commercial name of our company is Veolia Environnement. Our company is a *société anonyme*, a form of stock corporation, incorporated in 1995 pursuant to the French commercial code for a term of 99 years. Our registered office is located at 36/38, avenue Kléber, 75116 Paris, France, and the phone number of that office is (+33 1) 71 75 00 00. Our agent in the United States is Brian Sullivan. He can be reached at Veolia Environnement, 700 East Butterfield Road, Suite 201, Lombard, IL 60148.

#### Historical Background

Our company traces its roots back to the creation of Compagnie Générale des Eaux by Imperial decree on December 14, 1853. During the same year, Compagnie Générale des Eaux won its first public service concession for the distribution of water in the city of Lyon, France. Early on, it commenced developing its municipal water distribution activities in France by obtaining concessions in Nantes (1854), Nice (1864), Paris (1860) and its suburbs (1869).

In 1980, Compagnie Générale des Eaux reorganized its water activities by regrouping all of its design, engineering and execution activities relating to drinking water and wastewater treatment facilities under its subsidiary Omnim de Traitement et de Valorisation (OTV). At the same time, Compagnie Générale des Eaux expanded its business during the 1980s with the acquisition of Compagnie Générale d'Entreprises Automobiles (CGEA, which would become Connex and Onyx, and later Veolia Transport and Veolia Propreté) and Compagnie Générale de Chauffe and Esys-Montenay (which would merge to become Dalkia). It also began significant international expansion.

In 1998, Compagnie Générale des Eaux changed its name to Vivendi and renamed its main water subsidiary Compagnie Générale des Eaux.

In April 1999, in order to better distinguish the separate existence of its two main businesses, communications and environmental services, Vivendi created our company under the name Vivendi Environnement to conduct all of its environmental management activities, which were then conducted under the names Vivendi Water (water), Onyx (waste management), Dalkia (energy services) and Connex (transportation).

On July 20, 2000, our shares were listed on the Premier Marché of Euronext Paris, which became the Eurolist of Euronext Paris on February 21, 2005.

In August 2001, our shares were included in the CAC 40, the main equity index published by Euronext Paris, and in October 2001 were listed in the form of American Depositary Shares for trading on The New York Stock Exchange.

From 2002 to 2004, Vivendi (formerly known as Vivendi Universal) progressively decreased its stake in our company, and has held only 5.3% of our shares since December 2004. See Item 7. Major Shareholders and Related Party Transactions Major Shareholders. Since July 26, 2006, Vivendi no longer holds shares in our company.

In 2002, we began conducting a significant restructuring in order to refocus on our core environmental services activities. This restructuring was completed in 2004 with the sale of various U.S. subsidiaries within our water division conducting certain non-core activities, and with the sale of our indirect interest in Fomento de Construcciones y Contratas (FCC), a Spanish company whose activities include construction and cement services, as well as other services related to the environment.

In April 2003, we changed our name to Veolia Environnement. On November 3, 2005, we unveiled a new branding system for our group. Our water, waste management and transportation divisions currently operate under the same name: Veolia.



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## **Major Developments in 2006**

Below we discuss the main developments in our business during 2006. The discussion below and in the remainder of Item 4 includes the revenue amounts that we expect to earn from various contracts (most of which are long-term contracts), including total revenue expected to be generated from all services under combined contracts to build and operate facilities. These revenue amounts take into account updates to our volume and price assumptions since the date these contracts were publicly announced. In addition, revenue amounts expected under foreign contracts won during 2006 have been converted into euro at the rate of exchange prevailing on December 31, 2006. As a result, publicly announced revenue amounts may differ from the amounts of expected revenue included in this document. In addition, these expected revenue amounts constitute forward-looking statements that involve risks and uncertainties, including, but not limited to, those described under Item 3. Key Information Risk Factors. Actual revenue amounts may differ materially from those anticipated in the forward-looking statements. See Forward-Looking Statements at the beginning of this document for a more detailed discussion of the risks and uncertainties to which our forward-looking statements are subject.

### ***Deployment of the Veolia Brand***

Since 2005, we have been rolling out a new branding program. Today our water, waste management and transportation divisions have been brought together under a single name: Veolia. The energy services division continues to operate under the brand name Dalkia.

In connection with the roll-out of the Veolia brand, the holding companies of water, waste management and transportation divisions, as well as most of our operating companies, have changed their names to include Veolia.

The brand roll-out, which was initiated by the executive committee, illustrates our determination to unite our divisions and heighten our public profile. This change also aims to reinforce our corporate identity and culture, as well as to strengthen the commitment of our employees to our strong service-oriented values. Over time, the Veolia brand is expected to become a benchmark worldwide for trust, reliability and expertise in environmental solutions.

At the same time, a publicity campaign was launched in June 2006 (written press, public displays, television). This campaign asserts Veolia's industrial commitment to reconciling human activities and environmental preservation, a commitment that is expressed in the slogan the environment is an industrial challenge.

This campaign was launched in the written press in France, the United Kingdom, Germany, the Czech Republic and Romania, and through public displays in airports across the world (Paris, London, Shanghai, Hong Kong, New York, Chicago and Los Angeles) and in the Eurostar station in Brussels.

It was completed by an advertising film focusing on the human and urban aspects of our activities, which was broadcast from October 2006 through various hertzian and cable channels in France and Europe.

Costs borne by us in 2006 for the development of the brand and the publicity campaign amounted to approximately €26 million.

***Acquisition of Cleanaway UK***

In 2006, we improved our market position by carrying out targeted acquisitions, designed to generate growth and costs synergies.

On June 30, 2006, one of our divisions, Veolia Propreté, a division of Veolia Environnement, announced the acquisition of Cleanaway Holdings Limited (Cleanaway UK) from the Brambles group for €744.7 million. This acquisition significantly reinforced our position in the British industrial and local waste management sector. With estimated annual consolidated revenues of €684 million, Cleanaway UK is a major operator in the United Kingdom within the industrial and municipal waste collection services sector, and the waste management sector. The transaction, which was submitted for approval by the European competition authorities, was finalized on September 28, 2006.

***Agreements Relating to the Société Nationale de Maritime Corse Méditerranée (SNCM)***

On May 31, 2006, we signed agreements with Butler Capital Partners and the CGMF relating to the acquisition of the Société Nationale de Maritime Corse Méditerranée (SNCM). These agreements were part of a transaction to open SNCM's capital to outside investment, a decision made by the French government at the beginning of 2005, and the restructuring of the company. The transaction is still subject to a cancellation clause relating to the European Commission's agreement on state aid. As a result of this acquisition, we hold 28.29% of SNCM's share capital.

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SNCM's principal business is the operation of a public service concession for transportation to Corsica from the port of Marseille. It has ten ships at its disposal and contributed approximately €200 million to Veolia Transport's revenues in 2006. As a result of this transaction, Veolia Transport has significantly reinforced its position as an operator of maritime lines in high growth markets, after many years as an operator in Northern Europe.

### ***Validation of a Strong Business Model***

Since our initial public offering, we have gone through a series of stages in establishing our business model and independence, which in 2004 culminated in the sale of non-strategic assets in the U.S. as well as the sale of our interest in FCC. Our refocusing of our activities on services related to the environment should enable us to strengthen our position as a leader in this market going forward, by relying on the same consistent strategy for growth.

### ***Veolia Skills Program***

In September 2005, we engaged in a large and innovative recruiting campaign in France referred to as Veolia Skills. This campaign allowed for the recruitment of 4,879 new employees in 2006. The objective for the third campaign is to recruit 8,000 new employees in 2007.

All of these recruitments will be professional skills-oriented. Training will last between 9 and 24 months, leading to a diploma recognized by the French Education Ministry. Once a diploma has been obtained, candidates will be offered indefinite-term employment.

This recruiting campaign is open to persons of all ages. It is also open to existing employees, in order to afford them greater mobility in the spirit of ongoing skills development. Through this campaign, we hope to encourage the hiring of members of certain sectors of the public, including handicapped persons, seniors and the long term unemployed.

In the long term, the goal is to make mobility our preferred means of recruitment. Internally, the expected increase in staff must be accompanied by the strengthening of mobility, focusing on the professionalism of partners, the true actors in our development.

### ***Veolia Environnement 2006 Efficiency Plan***

We announced in September 2003 the plan called "Veolia Environnement 2005," which we hoped would generate €300 million in annual savings beginning in 2006. This objective was achieved one year in advance, with €304 million in savings recorded in 2005. This plan continued in 2006 and generated €406 million in savings excluding exceptional and non-recurring costs relating to its implementation. This program which ended at the end of this fiscal year will have mobilized all of our operational units and more than 1,000 contributors. More than 700 projects were carried out across all themes (operational, optimization of structures, purchasing and staff). In 2007 and for the following years, our objective is to capitalize on the gains from the plan to achieve continuous improvement of an ongoing transversal performance program.

***Greenhouse Gases***

An increase of greenhouse gases in the atmosphere has led certain countries, as well as the international community, to implement regulatory measures in order to limit their progression. At the international level, the Kyoto Protocol, which came into force in February 2005, as well as the European directive of October 13, 2003 has created a European Union for gas emissions, the Emission Trading Scheme .

The system was put in place on a European level in parallel to that of the Kyoto Protocol, which was started in 2005 and which led to the creation of the national allocation quota plan (PNAQ). In 2006, a revision of the October 13, 2003 directive was launched in order to increase its jurisdiction, to reinforce the controls and to establish a commercial quota system linked to the Kyoto Protocol.

We are already active in this field on a national, European, and global level.

At the European Union level, Dalkia, which operates close to 250 combustion installations in Europe that are affected by the new quota system, has been awarded quotas representing approximately 1% of all European quotas awarded, and has taken an active role in working with clients to manage carbon emissions and quotas.

At the international level, we have begun trying to generate emissions credits that are tradable on the market, by participating in projects with other countries that help to reduce greenhouse gases. Veolia Propreté and Dalkia completed two projects, which were registered as clean development facilities ( *mécanisme de développement propre*", or MDP) by the MDP Executive Council, while six others are in the process of being completed. Dalkia completed a project of joint development ( *Mise en Oeuvre Conjointe* , or MOC). Veolia Transport is actively involved in developing an initial tool that would apply to business transportation, in collaboration with EpE and ADEME.

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## **BUSINESS OVERVIEW**

### **Our Market**

The market for environmental management services has emerged only recently, including water treatment and distribution, wastewater treatment and collection, waste treatment and management, energy services (excluding the production, trading and sale of electricity, other than production through co-generation) and transportation. Traditionally, these services were, and often remain, considered as independent services outsourced to individual providers. Public authorities and industrial and commercial companies, moreover, typically met many of their own environmental needs without looking to private firms that specialize in these areas. This situation has changed fundamentally in recent years. Recent awareness regarding environmental demands and the necessity of a global approach to the management of activities having an environmental impact, as well as the updating of solutions allowing interaction and optimization between these services, has prompted a demand for integrated environmental management services. This phenomenon has been emphasized by the continued global expansion of industrial and commercial companies that have generated a need for environmental management services providers with a global reach.

We believe that demand for integrated, customized packages of environmental management services is likely to grow around the world for the following reasons:

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In a world that combines accelerated urbanization with demographic growth, major investments in environmental projects and services as well as effective management are needed to meet increasingly stringent environmental standards, provide growing urban populations with adequate environmental services and replace existing environmental infrastructure. In addition, there is also an increase in public demand for high-quality and reliable environmental products and services.

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Governments throughout the world face budgetary constraints and often lack the technical and operational skills of private sector firms to address environmental issues efficiently. As a result, public authorities are increasingly turning to the private sector to address their environmental needs.

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Public and private entities are increasingly attempting to simplify the administration of their complex operations by outsourcing a wide variety of responsibilities to a single partner. This tendency creates a business opportunity for

companies capable of offering a broad range of environmental management services in an integrated fashion.

Large private firms and public authorities increasingly recognize that a one size fits all approach will not meet their unique and changing needs. As a result, demand for customized environmental management services has grown.

The increasingly multinational profile of many large industrial and commercial firms encourages them to outsource non-core activities to companies with similar geographic reach in order to simplify administration and ensure they receive consistent service at each of their facilities.

We think that each of these trends, taken individually, creates significant opportunities for companies with our expertise, and, taken as a whole, they allow our company, in particular, to provide innovative and integrated environmental management services in markets around the world.

## **Our Clients**

We provide environmental management services to a wide range of public authorities, industrial and commercial customers and individuals around the world.

### ***Public Authorities***

Demand by public authorities (often small localities that are increasingly joining forces together) has been influenced and strengthened by trends relating to the search for quality, efficiency, innovation and reduced costs, as well as a heightened sensitivity to environmental issues, including the management of water resources, air pollution, mass transportation policies and energy consumption. These trends, combined with a movement towards greater urbanization, are increasing the need for essential environmental services.

As a result, we believe that our historical business model most often taking the form of delegated management contracts in France and of concessions in most places outside of France is more relevant than ever. Depending on the country, the actual contract may take several legal forms, but remains characterized by a public authority delegating to private operators the exclusive right, with or without an investment obligation, to operate services or support facilities, or to manage an activity, for which the authority is responsible. The public authorities retain the role of defining,

organizing and overseeing the services provided to inhabitants or other users. At the same time, the private operator charged with the provision of these services uses its expertise to deliver them more efficiently, resulting in a mutually beneficial relationship between the private operator and public authority. Public authorities can assume a larger or less prominent role in the management of public services, depending on their needs. We believe that we can adapt to the different needs and expectations of public authorities around the world in order to assist them in (i) responding to the need for heightened efficiency and productivity in the provision of public services in order to control costs, (ii) accessing more sophisticated technical skills in order to resolve complex environmental problems, and (iii) responding to the demand for prompt and professional service expressed by end users.

In France in particular, we intend to take advantage of a French *ordonnance* dated June 17, 2004 allowing for the creation of a new form of partnership contract. The *ordonnance* allows public authorities to entrust private operators (who may be associated with

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financial organizations) with the entire responsibility for building and/or financing an installation and operating the services related thereto, in exchange for compensation that is paid by the public authority as a function of performance.

This model of delegated management or concession is widely used for the provision of collective services, but is not the only one. Public authorities may decide that they should not be directly involved in the provision of certain public services. In these instances, they are often not the owner of facilities or networks, and do not enter into contracts with a preferred private operator; instead, they leave the provision of the public service to market forces. They may nonetheless occasionally verify the abilities of private operators by issuing operating licenses and regulating service conditions and prices. This situation rarely arises with respect to water services, but is more common in the fields of energy services, waste management and transportation. Public authorities may also hold an ownership interest in the private operator in these instances; we may seek to acquire a stake as well.

### ***Services Sold Directly to Individuals***

We also offer services directly to individuals through our specialized subsidiaries. These services include assistance and maintenance relating to water (including meter-reading), heating and gas services.

### ***Industrial or Commercial Companies***

We offer our industrial and commercial clients a large range of services, which generally aim to achieve the following two main goals in relation to the environment:

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furnishing clients with the services necessary for their industrial processes (steam, industrial heating and cooling, processed water, demineralized water, compressed air, etc.) and optimizing their consumption thereof, and

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reducing the impact of their industrial processes on the environment, which may include treating effluents, recycling and recovering waste, and maintaining durable and efficient waste elimination channels.

We often partner with such clients over the long term, and offer innovative solutions adapted to the needs of each industrial site.

We believe that the further development of our industrial client base will be a significant area of growth. In particular, multiservice contracts entered into with industrial clients have assumed an increasingly important role and are expected to continue to do so. See [Development of Synergies: Multiservice Contracts to Benefit Industrial and Commercial Clients](#) below.

### **Our Overall Strategy**

Our aim is to continue to reinforce our position as world leader in environmental services. Our strategy focuses on developing the most appropriate environmental service solutions for our local and industrial clients; the maintenance of a geographically diverse area of activity; the development of a significant presence in growth markets with high potential and an acceleration of synergies between our different businesses.

While strengthening our position as a worldwide leader in the provision of environmental services, we continue to implement our growth business model aimed at improving our solid economic and financial condition. This solidity is a result of economies of scale, constantly evolving technology and know-how (supported by ever-growing research investment), long-term commitments to clients and risk management.

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*The most appropriate solutions in environmental services ensure that we develop our client relationships.*

While preserving the local character of our business, we have become a major actor in each of our main businesses, whether in the services business or in the concessions business. We have forged a unique position within these two client segments.

Within the municipal area, we have completed our portfolio of existing French and European clients (Prague, Bucarest, Nottingham, Braunschweig), but have also had a number of commercial successes in the United States (Indianapolis, Chicago, Boston ) and in the Asia Pacific region (Canton, Shanghai, Incheon, Melbourne). Thus, we have illustrated our ability to win large privatizations and bids for large projects.

Historically we have conducted an important part of our business through our industrial and commercial clients, particularly in energy and waste management services. We have also created a new business portfolio made up of large industrial accounts (Peugeot, Novartis, Renault ), with a significant contribution coming from multi-service contracts.

### *Successful Geographic Diversification*

Our international business continues to increase alongside the volume of business in France, which has continued to grow at an average annual rate of over 5% per year since 2000.

The European market has become our domestic market, but we have forged strong positions in the United States and Asia. Our presence in developed countries presents relatively little risk of decreasing as it is largely unaffected by relocations and restructurings.

We have developed a significant business presence in emerging and developing countries. Our economic position within these areas of the world is much more significant than appears from the proportion of our revenues earned in these areas.

***A strategy focused on the growth and high-potential markets***

Our strategy focuses on growth markets. Our markets are divided into categories by business and client type.

The industrial markets are currently growing rapidly: as a result of increasingly restrictive regulations and with the objective of improving their competitiveness, industrial companies are increasingly outsourcing environmental services through long-term partnerships. These partners, who generally work on all of the industrial sites of the client, tend to provide global services.

The growth in the municipal markets principally results from the combination of several demographic factors: an increase in population size on the one hand, and the urban development rate on the other. Growth is also tied to economic activity and living standards. The tightening of environmental constraints and related regulations have proven to be key factors in our growth.

Economic constraints affecting our industrial clients, as well as our municipal clients, tend to increase their need to reduce water and energy consumption and waste production. Our position as a service provider, as opposed to utility provider, generally allows us to take advantage of this trend.

***Synergies between our different businesses accelerate our growth***

Within our environmental services business to public authorities and industrial clients, we enjoy important synergies between water, waste management, transportation and energy services. By offering a complete range of services, we have become an environmental partner with our clients who resort to all of our business services.

This synergy is particularly evident within countries or municipalities where demographic changes, urbanization and economic development have significantly accelerated; in these cases, we have been called upon to find solutions to growing environmental problems.

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### ***Strong economic and financial capabilities***

Our strong position results from market growth trends, but also from our competitive assets, for example our technological and technical expertise, our financial situation, our geographic presence, and our experience and know-how in providing environmental services, all in compliance with regulatory requirements.

### ***Size advantages***

Our size alone provides us with significant synergies. In addition, our presence in all segments of the value chain means that our vertically integrated structures allow us to retain the benefits of added value.

### ***Support of technological developments and improved know-how***

We have long been developing our Research and Development. Research and Development are essential to accomplishing our missions, while allowing us to address the needs of our clients. Since 2000, we have unified our R&D business under one unique organization which is backed up by the strategic research, innovation and sustainable development committee created in 2006 by our Board of Directors.

We also benefit from the sharing of techniques in areas such as prevention of the risk of legionella, treatment and valorization of sediment, bioenergy, and management of high environmental quality buildings.

### ***Long-term contracts***

We commit to our clients for the long term. Our human resources policy centered on training allows us to focus on long term contracts, in particular through the considerable efforts of Veolia Expertise, an initiative that was renewed in 2007, after having led to significant hirings in 2005 and 2006.

Moreover, aside from its social, environmental and ethical aspects, sustainable development directly influences the needs of clients, thus forming a crucial element within the commercial dialogue. Sustainable development trends have led to changes in our economic model in order to move from a volume-maximizing model to a resource-optimizing model.

### *Managed risks*

Within this growth context, we have enacted a management and risk measurement policy, which was marked in 2006 by the roll out of a mapping of major risks at the Group and division levels. By putting in place a coordinated risk prevention and management plan, we are addressing this issue of fundamental concern to our future development.

These various strategic factors have allowed us to develop a profitable growth platform with room for future accelerated growth.

### **Our Strategy by Division**

#### *Water*

Our water division intends to further pursue the development of its water services throughout the world. In doing so, it will strive to ensure the health, security and safety of the water it provides, the conservation of natural resources and the protection of the environment.

The market for water services has the potential to grow worldwide, supported by four factors in particular:

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population growth and higher urban density,

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the strengthening of environmental and sanitary norms and regulations,

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the growing acceptance of delegated public service management and public-private partnerships as alternatives to public management, and

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the attempt by industrial clients to refocus on their core businesses.

Given this growth potential, we will selectively pursue our development in the water sector in order to optimize our use of resources, operating costs and profitability. As we do so, we will rely on our technical expertise, our experience in managing client relations and the mobilization of local teams on the ground in order to anticipate the future needs of public authorities. We will also continue to train our employees to meet future challenges. Veolia Eau's increased technical expertise in various desalination methods and wastewater recycling in particular represents a major effort to adapt to ongoing changes in market conditions.

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Going forward, Veolia Eau will seek to capitalize on the sustained opportunities for development worldwide, the maturing of its larger contracts and the productivity gains resulting from efficiency programs that have been in place since 2003 (relating to purchases, information systems and sharing of best practices).

### Environmental Services

Through our environmental services division, we seek to pursue our development as one of the world leaders in the waste management sector. As is the case with our other businesses, the waste management sector is showing signs of consistent and lasting demand, which has been reinforced by the tightening of environmental rules and regulations coupled with increased public demand in a number of countries. As a result, experts who can provide long-term services under cost-effective conditions and in accordance with environmental regulations are becoming more highly sought after.

Within this favorable market environment in Europe, the United States and the Asia-Pacific region, we have the following priorities for our waste management division:

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developing our waste treatment capabilities and widening our technological lead in waste treatment and recovery;

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strengthening the offering to industrial clients by capitalizing on our mastery of the entire waste management chain, while seeking to generate synergies with our other operating divisions; and

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increasing the profitability of our activities by renegotiating tariffs, maximizing productivity and reducing structural costs and ensuring that all of our activities contribute to the development of high value-added services.

### *Energy Services*

Through our energy services division (Dalkia), we are the European leader in the energy services sector. In 2000, we entered into a strategic partnership in the energy services sector with EDF, a European leader in the production, distribution and sale of electricity, in order to offer clients comprehensive energy services at the best possible price.

The opportunities in the sector are significant, due to increases in energy prices and public awareness of environmental problems, which have led to research solutions such as Dalkia's initiatives to reduce the effects of

greenhouse gases and encourage energy conservation.

Our development strategy for this division includes the following geographical priorities:

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pursuing growth in Southern Europe (Italy, Spain etc.) by participating in the trend toward market consolidation and by developing our multiservices offers to the private sector;

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pursuing development in the area of large heating networks, particularly in France and in Central and Eastern Europe; and

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pursuing growth in North America by developing our presence in the management of networks, industrial utilities and shopping malls.

These development priorities will depend on our ability, in the context of deregulated energy markets in Europe, to offer innovative technical solutions focused on energy efficiency that often combine our expertise in several areas. We will also attempt to promote our integrated outsourcing services to public clients as well as commercial and industrial clients, by combining optimized services for facilities management (heating, air-conditioning, utilities, electricity, lighting).

### ***Transportation***

Through our transport division, we seek to be a major transportation service provider on a worldwide scale.

Between 2000 and 2020, the proportion of the world population living in urban areas is expected to increase from 50% to 60%, and urban transport needs are expected to increase by 50% (source: International Association of Public Transport). These demographic changes will likely increase concerns relating to the environment and urban congestion, with public transportation services constituting a foremost concern for the local authorities and inhabitants of large cities. Accordingly, transportation always has some impact on the image and identity of a large city, its economic development, urban renovation projects, and local solidarity.

We aim to establish ourselves, within this sector, as the force behind local transport alongside the community, through the establishment of subcontracts that will later evolve into partnerships.





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Veolia Transport's strategy for being the leading private operator of public transportation services and improving its performance and growth is the following:

Innovation and marketing so as to offer more services of higher quality: integrated computer ticketing, traveler information;

The implementation of new contracts within the community, tailored to previous methods and their needs, with performance guarantees and including, if the need arises, direct investment;

The continuation of our geographic growth in Europe, North America and Australia, and our opening up to China and India as well as certain large cities in Latin America;

The diversification in the transportation business, often during the early stages of the opening of markets to competition: railway freight, maritime links, transport on demand and taxis.

## **Our Services**

Our company is a unique actor in the field of services related to the environment, offering a comprehensive array of services. We have the expertise, for example, to supply treated water and to recycle wastewater at a customer's facility, to collect, treat and recover waste generated in the facility, and to supply heating and cooling services and optimize industrial processes used in such facility, all in an integrated service package designed to address the customer's unique circumstances.

Our operations are conducted primarily through four divisions, each of which specializes in a single business: water, environmental services, energy services and transportation. Through these divisions, we currently provide water to more than 67 million people and 49 million people in the world with clean water, treat nearly 58 million tons of waste,

satisfy the energy requirements of hundreds of thousands of buildings for our industrial, municipal and individual customers and transport approximately 2.5 billion passengers per year. We strive to offer services to clients that span our four divisions, which are either packaged in the form of a single multiservices contract, or negotiated separately in the form of several contracts.

The following table breaks down our consolidated revenue for 2006 by geographic market and division, after elimination of all inter-company transactions.

<i>(in millions of euro)*</i>	<b>Water</b>	<b>Environmental Services</b>	<b>Energy Services</b>	<b>Transportation</b>	<b>Total</b>
<b>Europe</b>	7,916.6	5,216.4	5,924.0	3,843.6	22,900.6
<i>of which:</i>					
<i>France</i>	4,802.4	3,112.1	3,535.4	1,953.1	13,403.0
<i>Other Europe</i>	3,114.2	2,104.3	2,388.6	1,890.5	9,497.6
<b>Americas</b>	763.5	1,585.5	137.2	688.9	3,175.1
<b>Rest of the World</b>	1,407.5	661.0	57.2	419.0	2,544.7
<i>of which:</i>					
<i>Africa-Middle East</i>	704.7	91.1	32.2	14.4	842.4
<i>Asia-Pacific</i>	702.8	569.9	25.0	404.6	1,702.3
<b>Total</b>	10,087.6	7,462.9	6,118.4	4,951.5	28,620.4

\*

Revenue from ordinary activities under IFRS.

The dates set forth below relating to new contracts we have won or renewed correspond to the date of announcement or signing of such contracts, or to the date of our commencement of operations under such contracts, depending on the circumstances.

### **Water**

Through our water division, the lead company of which is Veolia Eau – Compagnie Générale des Eaux, we are the world's leading provider of water and wastewater services for public authorities and industrial companies. Further, Veolia Eau, through its subsidiary Veolia Water Solutions & Technologies (formerly known as Veolia Water Systems) is the world leader in the design of technological solutions and the construction of structures necessary to perform such services.



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With approximately 77,840 employees around the world<sup>1</sup>, Veolia Water Eau provides drinking water to more than 67 million people around the world and 49 million people in the world with clean water, and operates more than 4,400 contracts. Veolia Eau has a permanent presence in 59 countries, principally in France for historical reasons, but also in the United Kingdom, Germany, Italy, Belgium, the Netherlands, the Czech Republic, Slovakia and Romania. It is pursuing targeted growth in Russia, Armenia, and Hungary. Asia (mainly in China, South Korea and Japan) also remains an important target for development following the award of significant contracts with municipal and industrial clients during the past several years. Veolia Eau has a presence in the United States through its contracts for the operation and maintenance of water and wastewater treatment plants, including its contract with the city of Indianapolis. Finally, Veolia Water has established a presence in the Middle East and Africa, primarily in Morocco and Gabon.

With a network of research centers in France and abroad, Veolia Eau has mastered numerous technologies and tools within the water sector. As a result, Veolia Eau is able to offer highly skilled services in the areas of sanitary protection, spillage reduction, productivity enhancement of water networks and plants and resource preservation.

Combined with a strong local presence on the ground and more than 150 years of experience in the provision of services to public authorities and industrial clients, Veolia Eau's technical aptitude provides it with an important advantage in the water services market, which is extremely competitive.

Increased demand within the water services market has been driven substantially by clients seeking to optimize the management of their existing resources, whether they be public authorities seeking to respond to the trend towards urbanization or industrial clients. New solutions, such as desalination (demonstrated by a key new supply contract in 2006 with a sea water desalination plant in Bahrain) or re-use of treated water, may also be called for depending on an individual client's circumstances.

The following table shows the consolidated revenue and operating income of our water operations in each of the last two fiscal years, after elimination of all inter-company transactions.

<i>(in millions of euros)*</i>	<b>2006</b>	<b>2005 adjusted ***</b>	<b>Change 2006/2005</b>
Revenue**	10,087.6	9,134.2	10.4%
Operating income	1,160.6	1,002.3	15.8%

\*

*Includes our share in the results of the water activities of Proactiva, our joint venture with FCC.*

\*\*

*Revenue from ordinary activities under IFRS.*

\*\*\*

*Accounts as of December 31, 2005 were adjusted for the application of IFRIC12 standards for the treatment of concessions, so as to ensure the comparability of the fiscal years.*

## **Overview of Water Division**

Our water division manages municipal drinking water and/or wastewater services on five continents thanks to a geographical organization with a strong local presence. Contracts with public authorities are typically long-term and range from 10 to 20 years in length, but may extend up to 50 years in certain circumstances. These contracts take various forms, all adapted to the needs and goals of the public authority, and may include outsourcing contracts, public-private partnerships, concessions, BOT (Build, Operate & Transfer) contracts, DBO (Design, Build & Operate) contracts and others (discussed further under **Contracts** below). They are generally contracts that involve the operation, design or construction of installations, with the public authority usually remaining the owner of assets (except in the United Kingdom) and the head of water policy. Further, recent legislative changes will allow us to integrate more elaborate mechanisms into our contracts to address increases in value produced under the contract and the division thereof (e.g., productivity gains, improvement in the level of services, efficiency criteria, etc.). Public authorities often call upon Veolia Eau to manage customer relations; it has implemented specific services and information systems in response, which it continuously strives to improve.

In certain countries where public authorities wish either to implement new water and wastewater treatment systems or to improve the functioning of existing ones, Veolia Eau also offers feasibility studies and technical assistance, which may include research plans, network modeling and financial analysis.

Veolia Eau's outsourcing contracts with industrial and commercial customers generally last from 3 to 10 years, although certain contracts have terms of up to 20 years.

1

As of December 31, 2006, including Proactiva's 1,975 employees who are active in water activities.

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### ***Service Contracts for Public Authority and Industrial Clients***

The main focus of our water business is on water and wastewater management services for public authorities and industrial clients. Our water division provides integrated services that cover the entire water cycle. Its activities include the management and operation of large-scale, customized drinking water plants, wastewater decontamination and recycling plants, drinking water distribution networks and wastewater collection networks. Veolia Eau also manages customer relations, providing billing services and call centers.

Veolia Eau and its subsidiaries have provided outsourced water services to public authorities in France and in the rest of the world for more than 150 years under long-term contracts adapted to local environments. Currently, Veolia Eau and its subsidiaries are attempting to capitalize on the worldwide trend towards delegated management of municipal drinking water and wastewater treatment services.

Veolia Eau continues to develop its service offerings for industrial clients using its local presence in various areas and its adapted service organization. It has accordingly become active within this market in France, the United Kingdom, Germany and the Czech Republic, as well as in Asia (South Korea and China in particular) and the United States. Veolia Eau also contributes within VE Industries (as discussed further below) to the development of common service offerings of our group, in particular in Europe.

### ***Engineering and Technological Solutions for the Treatment of Water***

Through Veolia Water Solutions & Technologies, Veolia Eau is one of the world's leading designers of technological solutions and of the construction of facilities necessary to provide water services on behalf of public authorities and industrial and commercial clients. In addition, Veolia Eau Solutions & Technologies designs, assembles, manufactures, installs and operates modular standardized and semi-standardized water and wastewater equipment and systems designed to treat water for municipal and industrial uses. A local technical assistance network is available at all times for the upkeep, maintenance and after-sale service of these installations.

Veolia Eau treats groundwater, surface water, brackish or seawater, wastewater and refined sludge. Thanks to the combination of physical, chemical or biological treatments, Veolia Eau develops a complete range of specific solutions for the purification of water or the reduction or elimination of impurities in effluents. Veolia Eau's recycle/re-use systems provide customers with the ability to circulate part or all of their treated water back into plant

processes, thereby reducing their water usage, operating costs and environmental damage.

Through Sade, Veolia Eau also designs, builds, renovates and recovers urban and industrial drinking water and wastewater networks and conducts related work in France and around the world. Sade's services cover each stage of the water cycle, from its collection to its release, and its public and industrial customers benefit from Sade's experience in this domain.

## **Description of Activities in 2006**

Our water division's revenues increased by 10.4% in 2006 compared to 2005, thanks to a high level of contract renewal in France, sustained organic growth outside of France, in particular in Asia and strong growth in the engineering and construction business in France and internationally.

In France, Veolia Eau provides approximately 24.1 million inhabitants with drinking water supply and 16.2 million with wastewater services. Contracts renewed in 2006 represent expected total cumulative revenues of more than €955 million. Among the contracts renewed, the more important are the drinking water and wastewater contracts agreed for a duration of 18 years with the city of Narbonne, which has implemented measures regarding sustainable development for the Community, and also the drinking water contracts with the city of Saint Omer and the wastewater contracts with Menton. Veolia Eau continues its development efforts in order to further increase its service offering to reach new clients in areas such as: the management of wastewater treatment plants, the management and maintenance of rainwater networks, the maintenance of non-collective wastewater installations, the wholesale sale of water, and the monitoring of swimming water.

In the rest of Europe, growth was especially strong, in particular in the Czech Republic, where Veolia Eau began providing water distribution and wastewater management services to the cities of Prostějov (25-year contract) and Slany (15-year contract); in Slovakia, where Veolia Eau signed two 30-year contracts with the municipality of Banská Bystrica on the one hand and Poprad on the other, for drinking water production and distribution, management of customer relations, and wastewater collection and treatment. In Denmark, Veolia Eau signed an eight-year contract for the management of wastewater installations for the city of Allerød. In 2006 Veolia Eau began operating water services in the capital of Armenia, Erevan. Moreover, in 2006 Veolia Eau signed partnership agreements, including with the Russian companies Evraziysky and Eurasian Water Partnership for the development of water and wastewater projects in Russia. In Bucharest, Romania, Veolia Eau began operating a new water treatment plant for drinkable water in Crivina.

In the United States, Veolia Eau, following a call for tenders, signed a contract for the design, construction and management of a wastewater treatment plant in Rockland County (State of New York). At the same time, Veolia Eau signed a contract in 2006 extending its agreement in Vancouver (Washington) for 5 years, for the management of a used water treatment plant. At the end of 2005, Veolia Eau actively participated in the repair of wastewater treatment plants in New Orleans following the damage caused by Hurricane Katrina. In July 2006, the city of Atlanta terminated its 10-year contract, signed in 2002, for the management of a sediment and discharge treatment plant for the city, following differing interpretations of each party's contractual obligations.

In the Middle East, Veolia Eau signed several important contracts in 2006 in the Gulf states, in particular with the Emirates of Ajman for the management of wastewater services for the city of Ajman for 27 years, including the construction of a water purification plant and access for inhabitants. A five-year performance contract was signed,



with an extension option of three years, with the public company Oman Wastewater Services Company, operating all wastewater services for the capital, Muscat.

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In Asia, Veolia Eau pursued its development with several major new contracts. In the municipal domain, Veolia Eau signed contracts to manage water services for the cities of Luizhou in China (the second largest city in the Guangxi province); a contract to manage two used water treatment plants in Japan, situated in the Saitama district (close to Tokyo) and in Hiroshima. In Australia, a contract was signed to be consultant to the State of Queensland to recycle water produced by treatment installations in the region of Brisbane in an effort to combat drought, and another contract was signed for the design, construction and management of a desalination by reverse osmosis unit designed to sustain, in particular, the Gold Coast. In the industrial sector in China, Veolia Eau signed an important partnership agreement with a subsidiary of Sinopec, the leading Chinese refining group, for the operating of collection, treatment and recycling of industrial waste water from the Yanshan site. In South Korea, Veolia Eau signed two 15-year contracts for the operation of industrial water treatment works with the group Kumho. In Singapore, Veolia Eau signed a six-year contract for the construction and operation with Showa Denko, a subsidiary of the Japanese group Showa, of an industrial water treatment unit. In Australia, Veolia Eau signed a contract for the modernization of the water treatment plants for Bayswater, one of the most important electrical centers in Australia, which belongs to the leader in local electricity production, Macquarie Generation.

In 2006, Veolia Water Solutions & Technologies recorded significant growth, due to the consolidation for one full year of a portion of the British group Weir's activities linked to water desalination (mainly the company Westgarth based in Scotland), which were purchased in the second half of 2005. There were also some important commercial successes during 2006. In France, Veolia Eau signed a contract to repair and enlarge a drinking water treatment plant from Lucien Grand to Saint Hippolyte and signed a contract with the city of Angers Loire-Métropole for the design and construction of a new water treatment plant for the city of Angers. In the Middle East, the technical solutions business, excluding design-construction, benefited from very favorable developments, with the supply contract for a new thermal desalination plant in Al Hidd in Bahrain and a contract for the design and construction of a discharge treatment plant for the complex Pearl GTL of Shell Qatar, in partnership with Saipem. Activity relating to technology solutions (aside from conception-construction) also performed well.

Finally, Veolia Eau recorded solid earnings in 2006 due to the good performance of existing contracts across all geographical areas and in all business segments. This success was also due to the continued pursuit of measures to enhance productivity (sharing of best practices, better use of information technology, etc.) and to the progress generated by the implementation of new technology during past years.

[Back to contents](#)*Principal Contracts 2006*

The following table shows the principal contracts signed or renewed in 2006 with either public authorities or industrial or commercial companies.<sup>1</sup>

<b>Public Authority or Company and Location thereof</b>	<b>Month of Signature of Contract</b>	<b>New Contract or Renewal</b>	<b>Duration of Contract</b>	<b>Estimated Total Cumulative Revenue  (in euros)</b>	<b>Services to be Provided</b>
<b>France</b>					
<i>Public Authorities</i>					
<i>City of Narbonne and its suburbs</i>	August	Renewal	18 years	170 million	Management of water and waste water services.
<i>City of Angers Loire Métropole and its suburbs</i>	June	New	5 years	21 million	Design and construction of a new plant for the clean-up of Angers wastewater.
<i>The metropolitan area of Saint Omer</i>	July	Renewal	12 years	26 million	Operation of drinking water services.
<b>Europe (outside France)</b>					
<i>Public Authorities</i>					
<i>City of Prostějov (The Czech Republic)</i>	January	New	25 years	139 million	Production and distribution of water, collection and treatment of wastewater, management of customer relations.
<i>Banska Bystrica  (Slovakia)</i>	May	New	30 years	1.4 billion	Production and distribution of water, collection and treatment of wastewater, management of customer relations.
<i>Poprad  (Slovakia)</i>	May	New	30 years	566 million	Production and distribution of water, collection and treatment of wastewater, management of customer relations.
<i>Limerick  (Ireland)</i>	December	New	20 years	71 million	Repair, enlargement, and operation of a wastewater treatment plant.
<b>Asia</b>					
<i>Public Authorities</i>					

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<i>City of Luizhou (China)</i>	September	New	30 years	330 million	Management of water services.
<i>Victoria</i>	May	New	15 years	43 million	Construction and operation of a wastewater treatment unit in North Ballarat.
<i>(Australia)</i>					

1

Revenues expected under foreign contracts won during 2006 have been converted into euros at the rate of exchange prevailing on December 31, 2006 and represent the portion due to Veolia Eau under such contracts. Accordingly, these amounts may differ from the amounts announced in earlier press releases.

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<b>Public Authority or Company and Location thereof</b>	<b>Month of Signature of Contract</b>	<b>New Contract or Renewal</b>	<b>Duration of Contract</b>	<b>Estimated Total Cumulative Revenue  (in euros)</b>	<b>Services to be Provided</b>
<b>Asia</b>					
<b>Companies</b>					
<i>Sinopec</i>  <i>(China)</i>	January	New	25 years	249 million	Operation of collection, treatment, and recycling units for industrial wastewater from the Yanshan site.
<i>Showa Denko</i>  <i>(Singapore)</i>	April	New	6 years	53 million	Operation of ultra pure water production unit
<b>North America</b>					
<b>Public Authorities</b>					
<i>Rockland County</i>  <i>(State of New York)</i>	May	New	7 years	34 million	Design, construction and operation of a wastewater treatment plant.
<b>Middle East</b>					
<b>Public Authorities</b>					
<i>Al Hidd</i>  <i>(Bahrain)</i>	April	New	1 year	255 million	Construction of a seawater desalination plant.
<i>Ajman</i>  <i>(United Arab Units)</i>	March	New	27 years	151 million	Management of purification services.

**Acquisitions and Divestitures in 2006**

On April 10, 2006, Veolia Eau sold its interest in the English company Southern Water to Southern Water Capital Limited, the current major shareholder of Southern Water. In December 2006, Veolia Eau signed an agreement to sell its interest in the company Bonifacio Water Corporation, which, since 1998, has managed the construction and the operations of the drinking water facilities for a residential and business center in Fort Bonaifacio (Phillipines). This sale was finalized on January 2, 2007.

The sale of the company Berliner Wasser International (BWI) was not realized in 2006 as had been projected, as a result of the conditions precedent in the agreement signed at the end of 2005 not having been fulfilled.

Veolia Eau created, acquired or integrated 68 companies during 2006, and liquidated or sold 23 companies. As of December 31, 2006, Veolia Eau's group (excluding Proactiva) included 636 companies, compared to 591 in 2005. The principal changes included the purchase or creation of new companies with contracts which were effective as of the beginning of 2006.

### **Environmental Services**

Through our environmental services division, we are the second largest operator in the world (in terms of revenue) in the area of waste collection, recycling and treatment. Veolia Propreté is the only company that handles waste in all its forms and at all stages of activity. For example, Veolia Propreté manages liquid and solid waste and non-hazardous and hazardous waste (with the exception of nuclear waste) from collection to energy recovery, on behalf of both public authority and industrial clients.

At the end of September 2006, Veolia Propreté once again reinforced its position by acquiring Cleanaway Holdings Limited (Cleanaway UK) from the Brambles group for €744.7 million (after adjustment). With annual revenues estimated at €684 million, Cleanaway UK is a principal operator in the United Kingdom of municipal and industrial waste collection and management services.

With approximately 89,500 employees around the world,<sup>1</sup> Veolia Propreté operates in 36 countries. Veolia Propreté has partnered with more than 552,000 industrial and commercial clients<sup>2</sup> and serves nearly 53.4 million inhabitants on behalf of public authorities.

1

As of December 31, 2006, including Proactiva's 6,107 employees who are active in waste management activities.

2

The commercial figures provided in this section (in terms of number of clients, number of inhabitants served, tons of waste collected, etc.) do not take into account Proactiva's activities, unless otherwise indicated, but do take into account Cleanaway for the fourth quarter of 2006.

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During 2006, Veolia Propreté collected nearly 34.9 million tons of waste and treated nearly 58 million tons of waste (of which 54.4 million tons were non-hazardous household and industrial waste and 3.6 million tons were hazardous waste). As of December 31, 2006, Veolia Propreté managed approximately 698 waste treatment units.

The duration of Veolia Propreté's waste management contracts usually depends upon the nature of the services provided, applicable local regulations and the level of capital expenditure required under the contract. Collection contracts usually last from 1 to 5 years, while treatment contracts can range from 1 year (for services provided on sites belonging to Veolia Propreté) to 30 years (for services involving the financing, construction, installation and operation of new infrastructure).

The following table shows the consolidated revenue and operating income of our environmental services operations in each of the last two fiscal years, after elimination of all inter-company transactions.

<i>(in millions of euros*)</i>	<b>2006</b>	<b>2005 adjusted ***</b>	<b>Change 2006/2005</b>
Revenue**	7,462.9	6,748.7	10.6%
Operating income	648.3	543.6	19.3%
*			

*Includes our share in the results of the waste management activities of Proactiva, our joint venture with FCC.*

\*\*

*Revenue from ordinary activities under IFRS.*

\*\*\*

*Accounts as of December 31, 2005 were adjusted for the application of IFRIC12 standards for the treatment of concessions, so as to ensure the comparability of the fiscal years.*

## **Overview of Environmental Services**

Our environmental services division furnishes waste management and logistical services, which include waste collection, waste treatment, cleaning of public spaces, offices and factories, maintenance of production equipment, treatment of polluted soil, and management of waste discharge at industrial sites.

In addition, Veolia Propreté conducts basic or more complex waste treatment operations in order to reduce pollution and transform waste for the following uses:

.

Veolia Propreté sorts and treats waste in order to create new primary materials, otherwise referred to as recycling or material recovery;

.

Veolia Propreté transforms organic material into compost to be returned to the soil, otherwise referred to as composting or agronomic recovery;

.

Veolia Propreté returns waste to the natural environment in the least damaging way possible, through landfilling or incineration;

.

Veolia Propreté produces electricity or heat through landfilled or incinerated waste, otherwise referred to as waste-to-energy recovery.

The services referred to above fall into one of three large categories of activity conducted by Veolia Propreté: waste management services and logistics for local authorities and industrial companies, sorting and recycling of materials, and waste recovery and treatment through composting, incineration and landfilling.



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## ***Environmental Services and Logistics for Local Authorities and Industrial Companies***

### *Maintenance of Public Spaces and Urban Cleaning*

Veolia Propreté provides urban cleaning services in a large number of cities throughout the world, including London (U.K.), Paris (France), Alexandria (Egypt), Rabat (Morocco), Singapore and Chennai (India). Veolia Propreté's services include mechanized street cleaning and treatment of building facades.

### *Cleaning and Maintenance of Industrial Sites*

Veolia Propreté provides cleaning services to its industrial and commercial clients' installations, including cleaning of offices and maintenance of production lines. In the commercial sector, it provides these services in train stations, subway networks, airports, museums and commercial centers.

In the industrial sector, cleaning services extend to food-processing plants, heavy industry and high-tech sites, where Veolia Propreté offers specialized cleaning services (high pressure or extreme high pressure cleaning). Veolia Propreté also offers cryogenic cleaning, and reservoir cleaning at refineries and petro-chemical sites in particular. Finally, Veolia Propreté has developed emergency services to treat site contamination upon the occurrence of an accident or other incident.

### *Liquid Waste Management*

Through its subsidiary SARP, Veolia Propreté provides liquid waste management services that consist primarily of pumping and transporting sewer network liquids and oil residues to treatment centers. Veolia Propreté can also provide services following accidents and other incidents involving liquid waste.

Veolia Propreté has developed liquid waste management procedures that emphasize environmental protection, such as the on-site collection, recycling and reuse of water during the provision of its liquid waste management services.

Used chemicals, which are hazardous to the environment, are collected before treatment and transferred to one of Veolia Propreté's subsidiaries that is specialized in the management of hazardous waste.

### *Treatment of Polluted Soil*

Land redevelopment and the expansion of residential or commercial areas may occur in areas where the soil has been polluted through prior use. Veolia Propreté has specific techniques for treating each site, which include treating polluted soil and rehabilitating temporarily inactive industrial areas, cleaning up accidental spills and restoring active industrial sites to be in compliance with applicable environmental regulations.

### *Collection*

In 2006, Veolia Propreté collected approximately 34.9 million tons of waste on behalf of individuals, local authorities and commercial and industrial sites. More than 53.4 million people around the world benefited from Veolia Propreté's waste collection services.

Veolia Propreté collects household waste through door-to-door pickup or through pickup at designated drop-off sites, and collects commercial and non-hazardous industrial waste. It maintains the cleanliness of green spaces and carries away green waste, such as dead leaves and grasses.

Veolia Propreté also collects hazardous waste on behalf of its commercial and industrial clients, including hospital waste, laboratory waste and oil residue (ships, gas stations and drilling platforms). In 2006, Veolia Propreté collected approximately 1.85 million tons of hazardous waste.

Veolia Propreté offers related services to its commercial and industrial clients, such as preliminary studies of future waste collection needs and waste tracking after collection.

### *Transfer and Grouping of Waste*

When waste is of the same type, it is transported either to transfer stations in order to be carried in large capacity trucks, or to grouping centers where it is separated by type and then sorted before being sent to an adapted treatment center. Hazardous waste is usually transported to specialized physico-chemical treatment centers, recycling units, special industrial waste incineration units or landfills designed to receive inert hazardous waste.



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### ***Sorting and Recycling of Materials***

Veolia Propreté treats waste with a view towards reintroducing such waste into the industrial production cycle. Veolia Propreté's recycling activities generally involve the selective collection of paper, cardboard, glass, plastic, wood and metal that customers either separate into different containers or mingle with other recyclable materials. As the use of separate containers has become more widespread, selective collection services have become well developed.

Veolia Propreté received approximately 7.4 million tons of solid waste at its 243 sorting and recycling units in 2006, of which 4.6 million tons were recovered, including 2.2 million tons of paper. Veolia Propreté also provides decomposition services for complex waste products at specialized treatment centers, such as electric and electronic products and fluorescent lamps. Veolia Propreté works in partnership with upstream industrial customers and with Veolia Environnement's CREED research center in order to develop new recycling activities. Veolia Propreté sells or distributes recycled material to intermediaries or directly to industrial and commercial clients.

Veolia Propreté designs and develops recycling systems that enable its industrial and commercial customers to optimize their production chains by reusing certain waste by-products generated in the manufacturing process, thereby reducing waste management costs.

### ***Recovery and Treatment through Composting, Incineration and Landfilling***

In 2006, Veolia Propreté treated nearly 58 million tons of waste in its sorting and recycling centers, composting units, hazardous waste treatment centers, incineration units and landfills.

#### ***Composting and Recovery of Organic Material from Fermentable Waste***

Veolia Propreté and Veolia Eau work together to recover sludge from wastewater treatment plants. In 2006, Veolia Propreté recovered almost 2 million tons of waste at its 102 composting units. 224,000 tons of urban and industrial sludge were reintegrated by Veolia Propreté into the agricultural cycle through manure spreading.

Veolia Propreté's Biodiv service includes an adapted container offer for the frequent collection and nearby composting treatment of organic waste produced by industrial companies, while guaranteeing the complete traceability of waste from its collection to its recovery in the form of high quality compost.

#### *Waste-to-Energy and Incineration*

Veolia Propreté treats approximately 10.3 million tons of non-hazardous solid waste (consisting mainly of urban waste) per year at its 72 waste-to-energy recovery and incineration plants. Energy is generated from the heat created by incinerating waste at these plants. Veolia Propreté uses this energy to supply district thermal networks or for sales to electricity providers. Waste-to-energy recovery is often the favored treatment solution in areas of high population density where there is insufficient space to construct landfills.

#### *Landfilling and Energy Recovery from Waste*

In 2006, Veolia Propreté treated approximately 34.4 million tons of non-hazardous waste in 146 landfills. Veolia Propreté has developed the expertise to treat waste through methods that reduce emissions of liquid and gas pollutants. Veolia Propreté currently has 142 landfills that accept or have accepted biodegradable waste and that are equipped to retrieve and treat biogas emissions from the anaerobic fermentation of waste, of which 64 landfills have recovery systems to transform biogas emissions into alternative energies.

#### *Treatment of Hazardous Waste*

In 2006, Veolia Propreté treated 3.6 million tons of hazardous waste, of which 1,006,000 tons were incinerated in 22 incineration units for specialized industrial waste, 679,000 tons were landfilled in 13 class 1 landfills and 1.55 million tons were treated in 57 units by physico-chemical or stabilization methods. The remaining 361,000 tons were treated in 32 specialized recycling centers.

The principal methods used for treating industrial hazardous waste are incineration (for organic liquid waste, salt-water and sludge), solvent recycling, waste stabilization followed by treatment in specially-designed landfills, and physico-chemical treatment of inorganic liquid waste.

Through its specialized subsidiaries SARP Industries and VES Technical Solutions (in the United States), and thanks to its acquisition at the end of 2005 of the hazardous waste management activities of the Shanks group in the United Kingdom, as well as the reinforcement of its position in Europe and Asia with recent interest acquisitions and the repurchase of business in Switzerland, India and Singapore, Veolia Propreté has a worldwide network of experts

enabling it to become one of today's world leaders in treating, recycling and recovering hazardous waste.

### **Description of Activities in 2006**

In 2006, Veolia Propreté's revenues increased by 10.6% compared to 2005. French revenues increased by 4.1% (of which 3.7% was internal) as a result of the increased power of new incineration plants and the growth in quantity of solid waste collected and treated. Internationally, excluding Proactiva, organic growth was 10.8%. It was particularly marked in the United States in all business sectors, with a growth rate of 13.2%. In the United Kingdom, total growth was 34.2% (of which 6.9% was internal). This growth resulted from the acquisition of Cleanway UK and from the general development of business in a robust market. In Asia, the initiation of the

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Foshan (storage) and Guangzhou-Likeng (incineration) contracts largely contributed to the 14% growth in business. Veolia Propreté did not lose any major contracts in 2006. Among the significant developments during the year were the following:

In France, Veolia Propreté continued to develop its treatment capacities. In January, with the SNPE (*Société Nationale des Poudres et Explosifs*), Veolia Propreté created the company Pyrotechnis, which is specialized in demilitarization and cleaning of floors polluted by pyrotechnic substances, as well as the destruction of expired pyrotechnic substances. Veolia Propreté was chosen for the construction of a biodiesel production unit in Limay (78). This project is part of a program put in place by the French government for the development of biofuels, designed to promote renewable energy and counter the greenhouse effect. The plant will be able to produce 60,000 tons of biodiesel per year. Furthermore, Veolia Propreté has taken over management of the incineration plant in Antibes for a 20 year term, launched its new waste treatment industry in the Marne (Auréade), opened a new industrial waste sorting center in Villeneuve Tolosanne (Haute Garonne) and put into service the first mechanized D3E (*Déchets d Equipments Electriques et Electroniques*) dismantlement and sorting unit in France on its Gonesse site (95), thus reinforcing its new generation sorting center installations.

In the United Kingdom, Veolia Propreté, while managing the acquisition and integration of Cleanaway UK, has won or renewed several contracts and initiated, at the end of June, a 26-year PFI (“Private Finance Initiative”) contract for the integrated management of household waste in the County of Nottinghamshire (estimated total cumulative revenue of €1.2 billion).

In Europe, Veolia Propreté continued to reinforce its commercial positions and its treatment capabilities in all countries, particularly Norway, Germany, Belgium, Switzerland, Italy, Denmark, Poland and Romania.

In North America, Veolia Propreté won or renewed large municipal contracts and reinforced its position in industrial services, winning, in particular, several contracts for the maintenance and industrial underwater cleaning of oilrigs in the Gulf of Mexico.

In Australia, Veolia Propreté continued its growth in industrial services and managed the development of the waste storage center at Woodlawn. Furthermore, Veolia was chosen to undertake the planning and implementation of the management and recycling of all waste for the Commonwealth Games 2006, which began in March in Melbourne.

In Asia, Veolia Propreté strengthened its position in the treatment and recovery of ordinary and hazardous waste in several countries.

In Brazil and in Egypt, Veolia Propreté won two MDP (*Mécanisme de Développement Propre*) projects, representing a total of 4.4 million equivalent tons of CO<sub>2</sub>, in terms of credit generated. Veolia Propreté thus participates in worldwide efforts to limit greenhouse gases and combats global warming.

### *Principal Contracts*

The following table shows the principal contracts signed or renewed in 2006 with either public authorities or industrial or commercial companies.<sup>1</sup>

<b>Public Authority or Company and Location thereof</b>	<b>Month of Signature of Contract</b>	<b>New Contract or Renewal</b>	<b>Duration of Contract</b>	<b>Estimated Total Cumulative Revenue  (in euros)</b>	<b>Services to be Provided</b>
<b>France</b>					
<b>Public Authorities</b>					
<i>Romainville (Syctom Paris area)</i>	June	Renewal	2 years	35 million	Operation of waste sorting and transfer centers and of the waste collection center of Romainville.
<i>Syctom (Paris area)</i>	April	New	8 years and 5 months	20 million	Transport, processing and marketing of clinkers.
<i>Bil Ta Garbi Union (Bayonne)</i>	February (initiation)	New	5 years	24-36 million	Transfer, transport and treatment of household and hospital waste.

### **Europe (outside France)**

<sup>1</sup>

Revenues expected under foreign contracts won during 2006 have been converted into euros at the rate of exchange prevailing on December 31, 2006 and represent the portion due to Veolia Propreté under such contracts. Accordingly, these amounts may differ from the amounts announced in earlier press releases.





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<i>London Borough of Brent (United Kingdom)</i>	November	Renewal	7 years	150 million	Collection and recycling of municipal waste, urban cleaning.
<i>Hastings Borough Council (United Kingdom)</i>	May	Renewal	7 years	27 million	Collection of municipal waste and urban cleaning.
<i>Municipality of New Esbjerg (Denmark)</i>	July	New	5 years	14 million	Collection of municipal waste.

**North America****Public Authorities**

<i>New York City</i>	January	Renewal	3 years	51 million	Transfer stations.
<i>Port Orange</i>	August	Renewal	5 years	26 million	Collection and treatment of household and commercial waste, and urban cleaning.

**Companies**

<i>ExxonMobil</i>	October	Renewal	5 year	15 million	Hazardous waste.
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**Asia****Companies****Public Authorities**

<i>Tomago Aluminium (Australia)</i>	July	New	5 years	39 million	Industrial services and global management of waste.
<i>General Motors Holden (Australia)</i>	February	Renewal	3 years	18 million	Industrial services.

**Acquisitions and Divestitures in 2006**

On September 28, 2006, Veolia Propreté finalized the acquisition of Cleanaway Holdings Limited (Cleanaway UK) from the Australian group Brambles, significantly reinforcing its position in the waste management sector in the United Kingdom (for industrial markets, as well as local municipality markets). In addition, on June 30, 2006, Veolia Propreté acquired Biffa Belgique, number 4 in the Belgian waste market. Other acquisitions, of a less significant size, occurred at the end of 2006. They will contribute to the growth of Veolia Propreté's treatment and recovery capacities in various European countries.

Taking into account all foundings, acquisitions and integrations of companies (a total of 58) and liquidations, sales, and mergers (a total of 42), the scope of consolidation of Veolia Propreté (excluding Proactiva) included 625 companies at December 31, 2006, compared to 609 in 2005. The acquisitions of Cleanaway and Biffa Belgique accounted for the principal changes in scope of consolidation.

### **Energy Services**

Our energy services division conducts its activities through Dalkia, the leading European provider of energy services to companies and municipalities. Dalkia provides services relating to heating and cooling networks, thermal and multi-technical systems, industrial utilities, installation and maintenance of production equipment, integrated facilities management and street lighting. It seeks to profit from opportunities presented by the development of energy and greenhouse gas markets. Dalkia becomes a partner to its clients, helping them to optimize their energy purchases and improve the energy efficiency of their installations (both in terms of cost and atmospheric emissions).

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With approximately 48,800 employees around the world (as of December 31, 2006), Dalkia has a permanent presence in 35 countries, located principally in France and the rest of Europe.

The following table shows the consolidated revenue and operating income of our energy services operations in each of the last two fiscal years, after elimination of all inter-company transactions.

<i>(in millions of euros)</i>	<b>2006</b>	<b>2005 adjusted**</b>	<b>Change 2006/2005</b>
Revenue*	6,118.4	5,463.6	12.0%
Operating income	377.7	315.3	19.8%

\*

*Revenue from ordinary activities under IFRS.*

\*\*

*Accounts as of December 31, 2005 were adjusted for the application of IFRIC12 standards for the treatment of concessions, so as to ensure the comparability of the fiscal years.*

## **Overview of Energy Services**

Dalkia's activity focuses on optimal energy management. Dalkia has progressively established a range of activities linked to energy management, including heating and cooling systems, thermal and multi-technical services, industrial utilities, installation and maintenance of production equipment, integrated facilities management and electrical services on public streets and roads.

Dalkia provides energy management services to public and private clients with whom it has formed long-term partnerships. Dalkia's contracts to operate urban heating systems are typically long-term, lasting up to 25 or 30 years, while its contracts to operate thermal and multi-technical installations for public or private clients may last up to 16 years. Contracts to provide industrial utilities services generally have shorter terms (6 to 7 years on average), while contracts in the facilities management sector generally last 3 to 5 years.

When possible, Dalkia offers its clients solutions utilizing renewable or alternative energy sources such as geothermal energy, biomass (organic material), heat recovered from household waste incineration, process heat (heat produced by industrial processes) and thermal energy produced by co-generation projects. A combination of energy sources may also be selected so as to take advantage of the complementarity of each source.

For instance, in 2006, Dalkia put into service a biomass plant in the Lithuanian capital. This allows Vilnius Energija to reduce its dependence on fossil fuels and favors local development. Vilnius Energija's boiler is the largest biomass installation ever built by Dalkia.

### ***Heating and Cooling Networks***

Dalkia is one of Europe's leading operators of large district heating and cooling networks. Dalkia currently manages 682 district heating and cooling networks in the world, particularly in France, the United Kingdom, Italy, Germany, Eastern and Central Europe and the Baltic states. Dalkia does not ordinarily own the networks it operates. Rather, in most cases, public authorities own the networks and delegate to Dalkia the responsibility of managing, maintaining and repairing them. The networks operated by Dalkia provide heating, sanitary hot water and air conditioning to a wide variety of public and private facilities, including schools, health centers, office buildings and residences.

### ***Thermal and Multi-Technical Services***

Thermal services consist of operating heating, sanitary hot water and air conditioning systems to provide comfortable living and working environments, as well as improving the operation of existing systems to optimize their efficiency. Dalkia provides public, industrial and commercial customers with integrated energy services, which include installation design, construction and improvement, energy supply, installation management and maintenance. Dalkia provides customers with a large range of technical services and manages approximately 110,000 energy installations throughout the world.

### ***Industrial Utilities, Installation and Maintenance of Production Equipment***

Dalkia has become a leading provider of industrial utilities services in France and the United Kingdom. It has thereby developed expertise regarding the analysis of industrial processes, the enhancement of productivity and the operation, maintenance and servicing of equipment.

***Integrated Facilities Management***

Facilities management contracts integrate a range of services, from thermal, electrical and mechanical equipment maintenance to logistics, into one global service. As a result, the client can meet its need for different services through one company. Dalkia provides facilities management services for its industrial or commercial customers such as business premises, corporate offices or health establishment sites.

***Street Lighting Services***

Citélum, a subsidiary of Dalkia, has acquired a worldwide reputation for the management of urban street lighting, the regulation of urban traffic and the lighting of monuments and other structures. In France, Citélum operates and maintains the lighting for a number

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of cities in France and abroad and provides artistic lighting services for important architectural works and sites. 2006 saw the opening of an establishment in Chile and the signing of a contract in Asia with Ho Chi Minh City. Citélum also renewed and won several contracts in France (with the city of Paris, for example) in Spain with the city of Almeria and in Latin America (Brazil, Mexico and Chile).

### *Services to Individuals*

Dalkia provides residential services to individuals through Proxiserve, a joint subsidiary of Dalkia and Veolia Eau, including maintenance of heating, air conditioning and plumbing systems and meter-reading services.

### **Description of Activities in 2006**

Veolia Énergie Services (Dalkia) revenues increased by 12% in 2006 compared to 2005, due to the combination of solid growth, rising energy prices, and a renewal of interest in the heating industry in France (Cergy-Pointoise, Sarcelles), as well as international developments.

In 2006, Dalkia won several contracts:

On November 21, 2006, Dalkia and OPAC inaugurated Cellia in Paris, the first fuel cell for public housing. From 2007, Cellia will contribute to providing heat and clean warm water to 283 OPAC housing units in Paris. With this project, Dalkia and OPAC in Paris will contribute to the research of eco-friendly solutions. The application of this innovative technology in the public housing sector is a first in Europe regarding its strength and technology (180 kW thermic and 230 kW electric).

Furthermore, on January 1, 2006, Dalkia began the operation of a contract for a hospital center in Valenciennes, signed at the end of December 2005. This 15-year contract, which represents estimated cumulative revenues of €30

million, covers a large scope of services, including the management of heating, ventilation, air conditioning, and sanitary warm water production, and steam production and electrical and technical maintenance.

Dalkia first entered the Bulgarian market in August 2006, by acquiring 55% of the capital of KES, a Bulgarian energy saving company. Moreover, Dalkia won the call for tenders at the end of last year for the privatization of Toploficacia Varna, a company that produces and distributes heat to the city of Varna in Bulgaria.

In Israel, Dalkia won a contract for the operation of a co-generation plant of 82 Mwe in Ashkelon. This plant will supply electricity and thermal energy to the Ashkelon seawater desalination plant operated by Veolia Water on the Israeli coast. This 23-year contract represents for Dalkia consolidated revenues of €3.6 million per year. The co-generation plant will be linked to the seawater desalination plant and operational as of the second quarter of 2007.

In China (Chongqing), Dalkia signed a contract, in May 2006, under which it will ensure the financing, construction and operation, as of November 2006, of the trigeneration plant that will provide air conditioning and heat for the Jiahe Yumao property program in Chongqing. The plant will serve a shopping center of 75,000 m<sup>2</sup> and a hotel of 35,000 m<sup>2</sup>. The program includes six apartment buildings, a hotel, shopping center, office block and a tramway station, on a land plot of 65,000 m<sup>2</sup>. This 20-year contract represents consolidated revenues of approximately €1 million per year.

In Canada, Dalkia, signed a partnership agreement with Gaz Metro for the creation of a corporate joint venture (joint venture with CDH Solutions s.e.c.) to develop a heating business network in Canada and to operate a heating and cooling distribution network in Montreal to serve 1.5 million m<sup>2</sup> in the center of Montreal (office blocks, shopping centers, hotels, train stations ).

In 2006, Dalkia renewed approximately 86% of its contracts due to expire during the fiscal year, including the maintenance contract for electricity pylons, antennae and other relays for the SFR network. Among those not renewed were contracts with Smurfit in Vernon, resulting from the closure of the site, and with Unibiens in Saint-Quentin-en-Yvelines and the Centre National d Art et de la Culture in Paris following their restructuring. In 2006, Dalkia lost contracts representing approximately 2% of its consolidated revenues.

### *Principal Contracts in 2006*



The following table shows the principal contracts signed or renewed in 2006 with either public authorities or industrial or commercial companies.<sup>1</sup>

1

Revenues expected under foreign contracts have been converted into euros at the rate of exchange prevailing on December 31, 2006. Accordingly, these amounts may differ from the amounts announced in earlier press releases.

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<b>Public Authority or Company and Location thereof</b>	<b>Month of Signature of Contract or of Renewal</b>	<b>New Contract or Renewal</b>	<b>Duration of Contract</b>	<b>Estimated Total Cumulative Revenue  (in euros)</b>	<b>Services to be Provided</b>
<b>France</b>					
<b>Public/Local Authorities</b>					
<i>Cergy-Pontoise and its suburbs</i>	November	New	16 years	268.7 million	Management of public urban heating services.
<i>Saint-Joseph Hospital (Paris)</i>	November	New	7 years	74.6 million	All technical and hotel services, regarding the unifying project for the hospitals of St Joseph, St Michel and Notre Dame du Bon Secours.
<b>Manufacturers</b>					
<i>SPM (Berre)</i>	March	New	11 years	41.1 million	Industrial utility supply contract with SPM, a subsidiary of the group Shell.
<i>Atomic Energy Commission (Saclay)</i>	March	New	15 years	48 million	Multi-technical services: renovation and construction for the sites thermic installations.
<i>ST Microelectronics (Grenoble)</i>	September	New	2 years (renewable)	8.4 million	Management of industrial utilities (warm water, steam, air conditioning, compressed air, demineralized water), the running and maintenance of electrical, heating, cooling equipment industrial equipment.
<b>Rest of World (outside France)</b>					
<b>Public/Local Authorities</b>					
<i>PaikInjie University Hospital of Islan</i>	May	New	3 years	5.8 million	Energy management of the installations.

*(South Korea)*

*Cona and Careggi  
Hospital*

November<sup>1</sup>  
and May

New

30 and 17  
years

211 million

PPP contract for the  
construction and management of  
the Cona Hospital in Ferrara and  
the Careggi Hospital in  
Florence.

*(Italy)*

1

Official awarding of contract in May 2006.

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<b>Public Authority or Company and Location thereof</b>	<b>Month of Signature of Contract or of Renewal</b>	<b>New Contract or Renewal</b>	<b>Duration of Contract</b>	<b>Estimated Total Cumulative Revenue  (in euros)</b>	<b>Services to be Provided</b>
<b>Industrial and Tertiary</b> <i>TM Retail</i> <i>(United Kingdom)</i>	March	New	5 years	34.5 million	Multi-technical contract with the news agency TM Retail at 1,304 sites.
<i>Vodafone</i> <i>(United Kingdom)</i>	April	New	5 years	43.5 million	Multi-technical contract on the global management of 78 Vodafone buildings, including its headquarters and several call centers.
<i>Petrom</i> <i>(Romania)</i>	August	New	2 years	12 million	Contract with Petrobrazi (Petrom Group OMV) for the supply of steam to one of the largest refineries in the Balkan region.
<i>Malteries Peroni Saplo</i> <i>(Italy)</i>	August	New	9 years	30.8 million	The installation and operation by Siram of four co-generation plants (a total of 9 WMe), with a guarantee of availability and performance, for a consortium of 22 manufacturers in the Lazio and Latina regions.

**Acquisitions and Divestitures in 2006**

In 2006, Dalkia made a number of acquisitions in Italy with the aim of developing its private and industrial utilities management client base. In Latin America, the Group purchased the EDF services business in Argentina and 30% of the capital of Dalkia Brasil, which was held by Ticket Servicios, a subsidiary of Accor in Brazil.

At the end of 2006, the Group bought TDU in Australia, a company specialized in the distribution, installation, servicing and maintenance of heating systems, ventilation and air conditioning, with both private and public clients. TDU employs nearly 500 people and had consolidated revenues of €84 million in 2006.

In total, over the course of 2006, Dalkia created or purchased 45 companies, and sold, liquidated or merged 16 companies. As a result, at December 31, 2006, Dalkia held 417 consolidated companies including 206 foreign companies.

### **Transportation**

Through our transportation division, we are one of the world's leading private operators of public ground transportation. Veolia Transport operates road and rail passenger transportation networks under contract with national, regional and local transit authorities. Veolia Transport has been managing and operating urban, regional and inter-regional road and rail networks and maritime transport for more than a century, having won its first tramway concessions at the end of the 19<sup>th</sup> century.

Veolia Transport estimates that the portion of the worldwide transportation market presently open to competition stands at €70 billion, and that the portion not yet open to competition (thereby offering development potential) stands at €390 billion. The opening of transportation markets that has occurred over the past several years has been particularly pronounced in Europe, but has occurred on other continents as well.

Moreover, the worldwide trend of population movement towards urban areas increases the need for collective transportation services, thereby strengthening the market potential of areas that Veolia Transport seeks to service.

At the end of 2006, Veolia Transportation had approximately 81,900 employees around the world. It has a presence in 30 countries, and conducts its activity mainly in Europe, North America and Australia. While continuing to strengthen its position in France, Veolia Transportation benefits from a strong presence outside of France as well, where it earns approximately 60.5% of its revenues. In 2006, Veolia Transport pursued development in North America and Europe.

Veolia Transport estimates that it provided transportation to approximately 2.5 billion travelers in 2006, and that it managed contracts with approximately 5,000 public authorities.

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The following table shows the consolidated revenue and operating income of our transportation operations in each of the last two fiscal years, after elimination of all inter-company transactions.

<i>(in millions of euros)</i>	<b>2006</b>	<b>2005 adjusted**</b>	<b>Change 2006/2005</b>
Revenue*	4,951.5	4,223.9	17.2%
Operating income	13.6	116.8	-88.3%

\*

*Revenue from ordinary activities under IFRS.*

\*\*

*Accounts as of December 31, 2005 were adjusted so as to ensure the comparability of the fiscal years in accordance with IFRIC12 standards for the treatment of concessions. Revenues and operating income of Veolia Transport in Denmark were accounted for in 2006 under IFRS5 as discontinued operations.*

## **Overview of Transportation**

Veolia Transport primarily operates road and rail passenger transportation networks under contracts won through auction with various public authorities. The public authorities with which Veolia Transport contracts generally own the heavy infrastructure. Veolia Transport uses and typically establish schedules, routes and fare structures for the networks that Veolia Transport operates and manages. Veolia Transport primarily conducts its business through outsourced management under conditions and structures that differ from one country to another due to varying legal and regulatory requirements. Each contract between a public authority and Veolia Transport determines the relationships between the two parties, including payment to Veolia Transport and the risks to be borne by each party, and typically lasts for a set period. Because the fares Veolia Transport charges passengers on its transportation networks are usually insufficient to cover its costs, the public authority typically provides Veolia Transport with a payment or other compensation for services rendered. Moreover, in the case of certain contracts, Veolia Transport is paid a flat fee for its transportation services; consequently, it does not bear the risks associated with lower receipts or decreased passenger use (such contracts being referred to as Public Market contracts in France). Veolia Transport's management contracts generally last from 2 to 12 years, except for those that take the form of operating concessions, which last approximately 30 years on average.

Veolia Transport's activities can be broken down into four principal categories: (i) city transportation (urban, urban beltway and other supplementary transportation services), (ii) intercity and regional transportation, (iii) transportation

management (passenger information services, clearinghouses, central telephone operator), and (iv) industrial markets.

### *City Transportation*

Veolia Transport operates a number of bus networks, suburban trains, tramways and metros and provides customized transportation services as well. Veolia Transport is either partially or fully responsible for designing, planning and operating services, managing personnel, inspecting vehicles and stations it uses in its networks (including obtaining various permits), conducting marketing efforts and managing customer service.

In many urban areas, Veolia Transport provides interconnected bus, tramway, metro and train transportation services through a ticketing system coordinated by the principal transportation provider or transportation authority for a region.

Veolia Transport also offers special integrated transportation services within networks managed by several different operators in an urban area, including, particularly, the suburbs of Paris, Bordeaux, Stockholm, Sydney and Düsseldorf.

Veolia Transport operates ferry services to complement its bus services in various urban areas. It does so in Toulon (France) and Göteborg (Sweden), for example.

### *Urban and Urban Beltway Transportation*

In France, Veolia Transport operates the tramways, bus networks and light rail networks in Rouen, Saint-Etienne, Nancy and Bordeaux. Veolia Transport is also the operator of the bus networks in Nice, Toulon (where tramway infrastructure is currently being installed as well) and approximately 40 other French cities. Veolia Transport has a strong presence in the Ile-de-France region, where it operates numerous bus lines. It is the main private operator in the region, operating the networks of Melun, Rambouillet, Argenteuil, St. Germain-en-Laye and Seine-Saint-Denis.

In Europe, Veolia Transport operates tramways and light rail networks in Görlitz and Berlin (Germany), Dublin (Ireland), Trondheim (Norway) and Norrköping and Stockholm (Sweden). Veolia Transport also operates the Stockholm metro, as well as bus lines in Scandinavia, the Netherlands, Switzerland, Czech Republic, and numerous cities in Poland.

Veolia Transport operates transportation services in several cities in Spain and Portugal through FCC Connex Corporación SL, which is jointly-owned by Veolia Transport and CGT (a subsidiary of FCC). Through this entity, Veolia Transport operates the Barcelona tramway and the urban transport network for the city of Pampelune. It is also a 10% shareholder of the company that was awarded the concession for the direct operation of the tramway in Parla (in the suburbs of Madrid).

In the United States, Veolia Transport provides bus transportation services principally in California, Arizona, Nevada (Las Vegas), Colorado, Texas, Maryland and Virginia. Veolia Transport and its partners in the Massachusetts Bay Commuter Railroad Company (the Bombardier group and a local partner, ACI) manage suburban trains in the Boston area. Veolia Transport also manages suburban trains in Los Angeles (Metrolink).



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In Canada, Veolia Transport provides transportation services in the south suburbs of Montreal, as well as bus services in York (Ontario).

In Australia, Veolia Transport operates the entire suburban rail network of Melbourne as well as the monorail and light rail network of Sydney. It also operates bus services in Perth, Brisbane and Sydney. In New Zealand, Veolia Transport operates trains in the suburbs of Auckland.

In the rest of the world, Veolia Transport operates through partnership with other operators a high-frequency right-of-way bus system (BRT: Bus Rapid Transit) in Bogota (Colombia), a network of bus lines in Santiago in Chile and bus lines in Israel and Lebanon. In Jerusalem, Israel, Veolia Transport is also part of the consortium that has been awarded the concession for the operating of a future tramway.

### *Supplementary Services*

Veolia Transport offers innovative transportation services in certain cities that supplement traditional transportation networks. For example, in France, Veolia Transport offers Créabus, an on-demand minibus service that is tracked by a Global Positioning System, or GPS, which operates in Dieppe, Montluçon, Vierzon, Bourges, Bordeaux, Ile-de-France and Fairfax (United States). Veolia Transport also manages all of the on-demand transportation services in the Nord Brabant region of the Netherlands.

Veolia Transport manages taxi services in the Netherlands and the United States, in particular in Baltimore and Denver. It provides transport for persons with reduced mobility in Bordeaux and other regions of France, in Canada and in the United States ( paratransit ), in particular California, Arizona, Nevada, Texas, Maryland and South Carolina.

### *Intercity and Regional Transportation*

Veolia Transport provides regional transportation services through the operation of road and rail networks. As with urban transportation services, Veolia Transport is responsible for designing, planning, operating, maintaining and providing security on the vehicles and stations it uses in its regional networks, as well as for ticket sales and customer service.

In France, Veolia Transport has a strong presence in the intercity and student transportation markets, involving more than 60 French departments across the country. Veolia Transport also operates a number of regional rail networks, covering approximately 850 kilometers, through contracts with regional public authorities or sub-contracts with the Société Nationale des Chemins de Fer (SNCF), the French national railroad company, particularly in the regions of Brittany, Provence, the Alps and the French Riviera.

In Europe, Veolia Transport has a strong presence in Germany, Denmark, the United Kingdom, Norway, Sweden, Finland, Slovenia, Slovakia, Belgium, Spain, the Czech Republic, the Netherlands and, since the end of 2006, Serbia and Croatia. Through its subsidiary, Eurolines, Veolia Transport provides transport by motorcoach on regular international routes serving 1,470 cities throughout Europe.

Veolia Transport continues to develop ferry transport service in areas such as Finnmark and Norrland (Norway) and Zeeland province (Netherlands), as well as through its 28% shareholding in the *Société Nationale Maritime Corse Méditerranée* (SNCM), which manages passenger and freight maritime transportation services between Marseille, Nice, Corsica and North Africa.

Veolia Transport is a shareholder of SNCM along with Butler Capital Partners (38%) and the French State (25%). SNCM is fully consolidated in our consolidated financial statements. This consolidation method has been analyzed under norm IAS27 and reflects the rules of governance of SNCM. Specifically, Veolia Transport appoints all of the members of the Management Board (*directoire*) of SNCM, has broad operational and financial management powers and exercises control over SNCM within the meaning of IFRS.

### ***Passenger Information Services***

Growth in Veolia Transport's business depends on increased use of public transportation networks, which in turn is closely related to the quality of service provided by these networks. To increase passenger usage of its networks, Veolia Transport's efforts focus on adequately matching service offerings with demand for these services, and developing local information services relating to transportation systems for travelers.

Accordingly, Veolia Transport has developed the Optio system, a service that provides anyone who wants to use public transport in a region (regardless of the operator) with the information that they need. The service involves use of a central telephone operator, internet site, wireless text messages, such as SMS, and wireless internet access, such as WAP. The Optio system currently operates in the department of Oise in France.

In addition, Veolia Transport has developed Connector Plus, a real-time information system installed in the rail network of Melbourne (Australia), which notifies users of service interruptions or delays through wireless text messages on their mobile phones. Veolia Transport has also installed the Connector Plus system in Stockholm.

Veolia Transport has also recently created several internet sites that allow users to find their itineraries on local transportation systems in France and Australia.

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## *Industrial Markets*

Beyond the personnel transport services provided by numerous subsidiaries in France and the rest of Europe, Veolia Transport is present in two areas of industrial activity which represent nearly 4% of its revenues: rail transport (freight transport and management of industrial rail junctions with related logistics) and airport services.

### *Rail Transport*

The activities in this sector are carried out in Europe through Veolia Cargo, assisted supported by specialized, national subsidiaries in France, Germany and the Netherlands.

In the area of freight transport, Veolia Transport operates a number of regional and international freight trains in France, and offers rail transport services for long distance freight in Germany. 2006 was marked by the initiation of Veolia Cargo's business in the Netherlands and the reinforcement of its position in Germany as the top private competitive operator of the DeutscheBahn.

In the area of industrial rail junctions and related logistics, Veolia Cargo, through its subsidiaries in France and Germany, manages junctions for large industrial customers (in particular in the steel and refining industries) with factories that are linked to a national rail network.

### *Airport Services*

This activity covers a range of services to airlines (freight transport at Charles de Gaulle airport, baggage handling, maintenance of vehicles, etc.). It is conducted by VE Airport, 60% of the share capital of which is owned by Veolia Transport. Veolia Transport also manages transport services within airports for airline passengers.

Veolia Transport intends to develop its industrial market activities by relying on Veolia Environnement's existing client network. It will focus in particular on those industrial market activities that will help to enrich the Group's

offerings and constitute a growth area for Veolia Transport.

### **Description of Activities in 2006**

Veolia Transport's revenues increased by 17.2% in 2006 compared to 2005, due to strong growth in the areas of urban and intercity transport abroad resulting from recent developments in Europe and particularly in the United Kingdom (acquisition of Dunn-Line PLC), marking the return of Veolia Transport in the country, and in the United States (acquisition of SuperShuttle International in October 2006).

Despite the loss of a contract involving the operation of part of a network of bus lines in Stockholm, Veolia Transport renewed or won a large number of medium-sized contracts in 2006 as well as in France, including relating to the towns of Valence, Menton, Roanne and Arcachon and their suburbs, Europe, the United States, and Asia. The following were some of the highlights of 2006:

In France, in the Languedoc Roussillon region, Veolia Transport won a contract for the operation of the public areas at the airport in Nîmes. The five-year contract was signed on December 19, 2006 and will be effective as from January 2007. It is expected to create annual revenues on the order of €5 million. This project represents a new air transportation infrastructure management business for our group, with the overall operation of a site accommodating 250,000 travelers per year.

Veolia Transport also signed its first contract relating to the internal French rail market with the O-I group, a world leader in bottle manufacturing, which became effective in July 2006. Its cumulative revenues are estimated at €13.5 million over 5 years. Thus, Veolia Transport is the first private operator to take advantage of the opening of the French domestic market, effective since March 31, 2006.

In the Netherlands, Veolia Transport won the call for tender issued by the Limbourg province for the operation of the integrated public transportation network of the south, north and center of the region (train, bus, and taxi). The ten-year contract, signed in December 2006, will mobilize 1,025 employees, 242 buses and 26 trains. Its cumulative revenues should amount to €1.1 billion.

In Germany, Veolia Transport won a contract for rail transport service for travelers in the town of Augsburg in the Munich region in Bavaria. The eleven-year contract was signed in October 2006, and provides for the operation of three rail lines mobilizing 80 employees. Its cumulative revenues are estimated at €286.4 million.

In the United States, Veolia Transport Inc. signed a five-year contract in June 2006, for the operation of an urban bus network in San Diego, California. This contract, which will take effect in January 2007, will mobilize about 620 employees and 380 buses. Its cumulative revenues should amount to €167.2 million.

In India, following an international call for tenders for the construction for the first subway line in Mumbai, a contract was awarded in June 2006 to the Mumbai Metro One consortium, consisting of the Indian company Reliance (69%), Mumbai Metropolitan Regional Development Authority (MMRDA) (26%) and Veolia Transport (5%). The line should be operational as of 2010. The operation and maintenance of the line will be undertaken by a subsidiary subcontracted by the consortium, 70% of which will be held by Veolia Transport. The 35-year operating contract represents estimated cumulative revenues of €53 million for Veolia Transport.

In 2006, Veolia Transport also pursued its growth in Eastern and South-Eastern Europe (Croatia and Serbia).

[Back to contents](#)**Principal Contracts**

The following table shows the principal contracts signed or renewed in 2006 with either public authorities or industrial or commercial companies.<sup>1</sup>

<b>Public Authority or Company and Location thereof</b>	<b>Month of Signature of Contract or of Renewal</b>	<b>New Contract or Renewal</b>	<b>Duration of Contract</b>	<b>Estimated Total Cumulative Revenue  (in euros)</b>	<b>Services to be Provided</b>
<b>France</b>					
<i>Marseille</i>	July	New	8 years	145 million	Operation of tramway network for Marseille.
<i>Valence</i>	May	New	6 years	76 million	Operation of urban bus network for the metropolitan area of Valence.
<b>Europe (outside France)</b>					
<i>Germany</i>	August	New	10 years	170 million	Urban public transportation network for Pforzheim in the Bade-Wurtemberg Land.
<i>Germany</i>	October	New	11 years	286.4 million	Rail services in the Bavière (Augsburg) Land.
<i>Netherlands</i>	December	New	10 years	1.1 billion	Operation of integrated public transportation network in the province of Limbourg.
<b>North America</b>					
<i>Orange County</i>	February	New	3 years	73.1 million	Operation of a public transportation network (bus and paratransit).
<i>San Diego (U.S.)</i>	September	New / partial Renewal	5 years	167.2 million	Operation of an urban and beltway urban public transportation bus network.
<i>Mesa</i>	March	New	6 years	122.9 million	Urban and customized transportation in Phoenix, Arizona.

**Acquisitions and Divestitures in 2006**

In July 2006, Veolia Transport and CMA-CGM partnered to develop new rail transportation between principal ports and economic regions in Europe. This alliance emerged, with European competition authorities' agreement, from the creation of two distinct, operational companies in December 2006: a combined transportation operator, Rail Link Europe, in charge of organizing and marketing sea freight container transport (held 49% by Veolia Cargo, and 51% by Rail Link), and a rail company, Veolia Cargo Link (held 51% by Veolia Cargo, and 49% by Rail Link), uniting industrial means and providing rail transportation of these containers. In December 2006, the first line was opened between France and Germany.

In May 2006, at the end of the process of privatization of the *Société Nationale Maritime Corse Méditerranée* (SNCM), Veolia Transport acquired 28% of the company's share capital and currently retains management of operations. SNCM's principal business is the operation of a service concession to provide ferry service to Corsica from the port of Marseille. It holds ten vessels, and its contribution to the revenues of Veolia Transport was approximately €200 million in 2006.

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Revenues of contracts have been converted into euros at the rate of exchange prevailing on December 31, 2006 and represent the portion due to Veolia Propreté under such contracts. Accordingly, these amounts may differ from the amounts announced in our groups' press releases.



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In May 2006, the European Bank for the Reconstruction and Development (EBRD) obtained a 35% shareholding in Veolia Transport Central Europe GmbH, combining Veolia Transport's business in Central and Eastern Europe. This alliance is expected to enable Veolia Transport to accelerate its growth in these new markets and to establish a strong presence in countries where the EBRD can offer its expertise and experience.

In January 2006, in the United States, Veolia Transport's North American subsidiary acquired Shuttleport, specialized in the servicing of airports, city-centers and car-rental lots. The company comprises 761 employees and its revenues in 2006 were €45.4 million. In addition, in October, Veolia Transport acquired SuperShuttle, one of the world leaders in customized airport transportation in the United States. Equipped with 1,200 vehicles, SuperShuttle provides service to 23 airports in 17 US cities. The company has 765 employees and transports about 6 million passengers each year. Its revenues in 2006 were €56.9 million.

In total, over the course of 2006, Veolia Transport created or purchased 85 companies, merged 20 companies, sold one company and liquidated 8. At December 31, 2006, Veolia Transport held 520 consolidated companies (compared to 455 in 2005).

### **Development of Synergies: Multiservice Contracts to Benefit Industrial and Commercial Clients**

#### ***Outsourcing and Multiservices Market***

We believe that our position in the environmental services market for industrial and commercial customers has allowed us to take advantage of the synergies that exist among our four divisions. The growth in this market, estimated to be greater than 10% per year, was initially driven by the development of outsourcing, as industrial companies sought to outsource certain peripheral activities to external service providers. This outsourcing trend covers all of our businesses, including energy services, water services, waste management services, on-site management of rail junctions and rail freight transport.

We offer a multiservices alternative to our customers, which involves the provision of services by several of our divisions under a single contract. This allows us to better respond to the expectations of certain customers who wish to outsource a range of services to a single service provider. This relationship also allows for greater technical synergies, economies of scale and commercial complementarity.

Our largest multiservices contract, signed in 2003 with PSA Peugeot Citroën, provides a good illustration of the synergies that are possible. The subsidiary created to service this contract, Société d'Environnement et de Services de l'Est, manages all environmental services at Peugeot's sites in eastern France, involving more than twenty different activities. By delegating such a broad range of activities to us, PSA Peugeot Citroën is able to ensure the regulatory compliance of its sites, while realizing significant savings. These savings largely result from an overhaul of the previous organization and work plan, the implementation of skill training programs, the reassumed management of activities that were previously subcontracted, and the implementation of a new energy policy. In 2005, the economic and operational success of this partnership led the PSA group to grant to us the same perimeter of services for its new facility in Trnava (Slovakia).

#### ***Our Organization for the Provision of Multiservices***

To develop this multiservices activity, we have established a specific organization, VE Industries ( VEI ), to coordinate our various activities. While VEI plays a coordinating role, each of our divisions remains responsible for the ultimate performance of services falling within its expertise.

VEI prepares our bids for multiservice contracts, with a project manager from VEI appointed for each multiservices contract. Commercial projects and bids are prepared in coordination with our divisions, and are then submitted to a commitments committee before their submission to clients.

Later, contract performance may be entrusted to a dedicated, special purpose company formed by the divisions involved in the project, particularly when we decide to utilize the personnel of one of our industrial clients.

### ***Multiservices Business Activity***

Our activities within the multiservices market are principally organized around eleven major contracts, which together generate revenues of more than €440 million annually and are expected to generate total revenue over the life of such contracts estimated at over €1.9 billion. The average length of these contracts is seven years.

The multiservices market has a strong international dimension, in particular with respect to our industrial clients, such as Arcelor in Brazil and PSA Peugeot Citroën in Trnava (Slovakia), which have sought to construct new plants outside of France.

In 2006, the most significant multiservice contract was signed in France with Renault and involves the management of general and environmental services of all of the automobile construction sites in the Paris region (Boulogne-Billancourt, Guyancourt and Reuil-Malmaison). For this five-year contract, we will draw upon the expertise of our Energy, Environmental Services and Transportation divisions to provide a wide range of services for 1 million m<sup>2</sup> of real estate on which Renault employs more than 20,000 people. This contract aims to reduce expenditures by 20%. The range of services includes the management of electrical, heating and air conditioning technical equipment, management and disposal of waste, management of open spaces and developed sites, logistics and transportation (management of all employee vehicles and their garages, management of the stock supply, transport of mail, etc.) as well as commercial services (the reception of visitors). This is the most significant contract that we have signed to date concerning commercial sites. It represents consolidated revenues of €600 million.

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In 2006, we were awarded the management of all the energy production and services for Socata, a subsidiary of the group EADS, at its Tarbes site. This contract incorporates the expertise of several of our businesses. The range of services includes the production of gas, electricity and water for all of the buildings, as well as for the industrial processes, including Lipofit2, a clean fuel. Also included are all services concerning the technical maintenance of the plant and of the buildings, environmental services for the site and services for users including mail, caretaking, and reception. This is a three-year contract extendable to five years and representing estimated annual revenues of €3.4 million. Work on this contract began in January 2007.

We continue to operate contracts previously entered into with Arcelor (in Montataire-France and in Brazil), Novartis (in Basel-Switzerland), Futuroscope (in Poitiers-France), Visteon (in Germany), Corus Packaging (in the United Kingdom), PSA Peugeot Citroën (in Mulhouse, Sochaux, Vesoul, Belfort and in Trnava in Slovakia), and Schenectady (in Béthune, France).

***Multiservices Contracts Signed in 2006:***<sup>1</sup>

<b>Company</b>	<b>Location</b>	<b>Month of Signature of Contract</b>	<b>Duration of Contract</b>	<b>Estimated Total Cumulative Revenue</b>	<b>Services to be Provided</b>
<i>Renault</i>	Guyancourt Rueil-Malmaison Boulogne-Billancourt (France)	December	5 years	(in euros) 600 million	General and environmental services for 1 million m <sup>2</sup> of real estate: management of electrical heating and air conditioning installations, management and disposal of waste, management of open spaces and developed sites, management of all vehicles and garages, management of stock supply and the transport of mail.

**Competition**

Most markets for environmental services are very competitive and are characterized by increasing technological challenges arising from regulatory changes, as well as the presence of experienced competitors.

Competition in each of the markets we serve occurs primarily on the basis of the quality of the products and services provided, reliability, customer service, financial strength, technology, price, reputation and experience in providing services. Additional considerations include the ability to adapt to changing legal and regulatory environments, as well as the ability to manage employees accustomed to working for governmental authorities or non-outsourced divisions of industrial or commercial enterprises. In each of the markets in which we operate, our competitive strengths are our high level of technological and technical expertise, our financial position, our geographical reach and our experience in providing environmental management services, managing privatized and outsourced employees and meeting regulatory requirements.

With regard to the provision of environmental services to industry in particular, our main competitor is Suez, which provides a range of services including energy, water and waste management. Certain actors in the industrial sector are also trying to enlarge the scope of their business to include the provision of environmental services. In particular, the subsidiaries of certain energy producers (such as Cofatech, a subsidiary of GDF, as well as subsidiaries of RWE) have been active in doing so. Companies specialized in electronic installation, such as Cegelec, have also expanded their environmental services offering. In the area of facilities management, companies such as Johnson Controls seek to provide multi-service offers to their commercial clients. Cleaning companies, such as ISS, look to expand their offerings and to provide solutions outside of the cleaning business. Finally, among new competitors, GE announced its intention of developing its business in the water sector. However, the majority of competitors do not cover the same spectrum of technical expertise regarding environmental services as we do. Therefore, in a certain number of cases, our competitors are forced to set up ad-hoc arrangements to respond to clients' demands.

We expect that other enterprises that compete with us in individual sectors will, in the coming years, seek to expand their activities to become integrated environmental management services providers. This change has been prompted by clients' desire to outsource a larger scope business.

A new form of competition has developed over the last few years with the growing role of financial groups such as infrastructure funds (for instance Macquarie Bank) or private equity funds. Although they are not global or strategic competitors, they are often present in privatization tenders and asset sales and can occasionally deprive us of growth opportunities.

It is important to note that our major competitor is often the client itself. Clients systematically compare the benefits and advantages of outsourcing compared to maintaining the status quo.

With regard to the provision of environmental services to public authorities, there has been a tendency in France over the last few years to return the provision of such services to local government control, which has reduced the number of delegated management contracts available in the market. Nevertheless, this tendency has remained fairly limited. In Germany, Stadtwerke plays a strong role in

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Revenues expected under foreign contracts won during 2006 have been converted into euros at the rate of exchange prevailing on December 31, 2006. Accordingly, these amounts may differ from the amounts announced in earlier press releases.



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the environmental services market (in the areas of water, waste management and energy services). In numerous countries in Eastern Europe, however, markets are slowly opening to competition, albeit partially.

Finally, new actors from the public works and building sectors may begin to offer services in the market following completion of large and/or extensive investments, which in turn require the provision of services (e.g., construction of a hospital which then requires ongoing maintenance of technical services). These new actors may provide services within the context of a BOT or concession contract or, in France, as part of a partnership contract authorized by a new regulation of June, 2004. The emergence of such new actors is a natural outgrowth of a market in which ownership of infrastructure constructed to support the provision of comprehensive environmental services often reverts back to the client at the end of a contract's term. For the moment, however, these new actors have acted on a project-by-project basis, and do not seem to have a global strategy for establishing a true competitive presence in the market.

### ***Water***

The principal competitors of Veolia Eau in the water sector in 2006 were Suez (through its subsidiary Ondeo) and RWE. RWE entered into a process of reorganization to focus on its energy businesses, with the divestiture of Thames Water Holdings plc, the most significant water management company in Great Britain, to the consortium Kemble Water Limited, managed by Macquarie, and the announcement in March 2006 of the listing of RWE's American subsidiary American Water. On the other hand, General Electric (through Ionics) and Siemens (through Siemens Water Technologies) have announced their international ambitions in the area of water treatment technology.

At both the national and regional level, Veolia Eau has a number of local competitors, particularly in the building and public works sectors. Examples of such competitors include Saur in France, FCC (which is pursuing further development internationally) and Agbar in Spain. In the United States, competitors include American Water and United Water (a subsidiary of Suez). In Asia, various conglomerates (Marubeni, Mitsui, Kerry Utilities, Beijing Capital, Cheung Kong Infrastructure) have attempted to form partnerships in order to conduct water activities. Further, Veolia Eau faces competition locally from public establishments and local mixed public-private companies such as Acea and Amga in Italy, Gelsenwasser in Germany, Canal Isabel II in Spain, or governmental control in Brisbane, Australia or *régies départementales* in France.

### ***Environmental Services***

The principal competitors of Veolia Propreté in the environmental services sector are either solely regional, or they cover only one part of the sector in which Veolia Propreté operates.

In Europe, where Veolia Propreté conducts the majority of its waste management activities, and in the Eastern European zone, its principal competitors are Suez, acting through its subsidiary SITA, Remondis, FCC and Biffa.

Veolia Propreté may expand further in North America as well, where its principal competitor is Waste Management, along with Allied Waste and Republic Services.

In Latin America, Veolia Propreté's operations are concentrated in Brazil and Mexico, where it primarily competes with Suez and a variety of local companies.

In the Asia/Pacific region, Veolia Propreté's main competitors are Suez as well as various local companies. The Australian group Brambles (operating under Cleanaway) has withdrawn from the waste management business.

### *Energy Services*

The energy services market has many actors and Veolia Environnement, through its division Veolia Énergie Services (Dalkia), therefore faces very dispersed competition. We believe that the three only companies with a strong international presence and a diversified and complete range of services in this market similar to our own presence and services are Suez (Elyo), RWE and Cofatech (Gaz de France).

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Dalkia is also confronted with the active presence of local competitors such as EnBW, ENEL, Vattenfall, Fortum or ATEL.

In the commercial sector, competition takes many forms, and comes from specialized companies (in the areas of cleaning, restoration, etc.) seeking to expand their offering to include multi-technical services, and from technical maintenance companies focusing on electronic installation in particular.

In addition, we face growing competition from municipally or publicly-run companies, principally in Central Europe, Germany, Austria and Italy.

### ***Transportation***

Through Veolia Transport, our principal competitors in the transportation market are large private operators, primarily French or British, and public companies, controlled locally or nationally, operating public monopolies. Our principal private operator competitors at the international level are the British groups FirstGroup, National Express, Stagecoach, Arriva and Go Ahead, and French groups Kéolis (which counts the SNCF as an industrial partner and shareholder, though 53% of its share capital is held by Axa Private Equity and la Caisse de Dépôt et Placement du Québec, following the transfer by 3i an investment fund, of its interest in the group) and Transdev (a subsidiary of the Caisse des Dépôts et Consignations, which has an alliance with the French metro operator, RATP). FirstGroup, which results from the purchase of Laidlaw, is the largest American transport operator. It has become the largest world group for public and private transportation. Among Veolia Transport's largest public competitors are Deutsche Bahn (the national rail operator in Germany) and, in France, the RATP and SNCF.

In North America, the competitive market has evolved, particularly as a result of the partial withdrawal of the British groups National Express and Stagecoach, and the purchase of FirstGroup. In the area of rail transport, Amtrak's persistent budget difficulties have further opened the market to delegated private management.

In Asia, companies with international objectives could become new competitors in the European and Asian markets. These companies include ComfortDelgro, the transport network operator in Singapore, 40% of the reserves of which result from international business, especially in China and the United Kingdom, and MTRC, the subway operator in Hong Kong, which is present at several calls for tenders for rail franchises in Asia and Europe.



## Contracts

We provide a range of services either directly to the customer making the request for example, in connection with an outsourcing agreement we have with a public authority or industrial or commercial company or indirectly on behalf of such customer for the benefit of a third party for example, in connection with the delegated public service management of a drinking water production and distribution service or management of an urban heating and cooling network. The services we provide are often vast and multi-functional, requiring adequate employee infrastructure and specialized resources. They may also require management of works or infrastructure that are technically complex an example would be a wastewater treatment network and purification plant or an industrial co-generation facility. These works or infrastructure may either be provided by the client, or we may finance and build the infrastructure ourselves.

Our services to the public provided on behalf of public authorities include water distribution, wastewater treatment, collection and treatment of household waste, public transport, production and distribution of heating and cooling through urban networks and energy services. In numerous countries, the provision of such services, often referred to as general economic interest or public services, is considered to be the responsibility of the local public authority. Accordingly, the public authority is charged not only with implementing regulations or controls over the provision of public services, but must also implicate itself more directly in their management, through one of the following means:

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the public authority can decide to directly manage and provide public services on its own ( direct or internal management) ;

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the public authority can decide to provide the service itself, but to use private operators as subcontractors to manage the service on its behalf, or to provide limited services ;

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the public authority may prefer to confer on a third party the entire responsibility for providing the public services, in which case the third party, depending on the specifications of the contract, would be responsible for providing the human resources, materials and finances necessary to provide the services. The public authority may also request that the third party finance and construct any required infrastructure under the contract. Third parties to whom the public authority resorts may be either private operators, mixed public-private companies or other public entities.



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Based on the different ways in which public authorities choose to manage the provision of public services, we have developed various types of contracts to respond to their specific requirements. The contracts we employ generally fall into one of three categories, depending on whether we are entrusted with total responsibility for provision of a public service and whether we have a financial and commercial relationship with end users:

The public authority chooses to directly manage and provide public services on its own (direct management), but has only limited means and therefore calls upon a private operator to provide certain limited services or works. It pays the operator a set price under contract.

The public authority may prefer a more expansive contract involving construction and management of services, which may include financing of required infrastructure. These are known as public market contracts under municipal law, also referred to as Build, Operate, Transfer contracts or since 2004 in France as partnership contracts , or

The public authority entrusts a company with the responsibility for the full provision of a public service, with the company assuming all or part of the operational risks. Generally, the provision of the service is then financed by the end user of the service. The contractor is thus responsible for the business, on an operational and financial level, but must do so in accordance with the terms set by the public authority in respect of expected performances and prices charged to end users. This is the logic of delegated management , or concession in a global sense (also known as a Public Private Partnership PPP) , which means that the entity assumes the risks and perils or risks and advantages to the extent its compensation is linked to the operating results.

In certain countries, public authorities may also choose to be as little involved as possible in the provision of public services to inhabitants, choosing instead only to regulate the activities of the private provider. This creates opportunities for us as well, most often through acquisition of the private operator that is already serving a given region.

The historic traditions of the various countries in which we operate tend to favor one of the above-mentioned general contract types over the other. In France, for example, where there is a long tradition of granting concessions, delegated public service management contracts are often the preferred choice.

Current practices in various countries have tended to converge, with public authorities resorting to one or the other contract types depending on the situation. All such contracts have, in most cases, the common feature of being long-term agreements.

We also enter into outsourcing contracts for the management of complex services with our industrial and commercial clients, which are analogous to the contracts entered into with public authorities above.

Despite differences related to the nature of clients, the services contracted for and the nature of the legal systems in which we operate, the expectations of our clients have tended to converge towards a demand for transparency during the bid process and during contract performance, formation of a real partnership in search of ways to improve productivity and performance, and a desire for clear performance targets and variable compensation depending on achievement.

We are also very attentive to contractual provisions, in particular when we must finance the investments called for under a contract. Given the complexity of management agreements and their generally longer term, we possess skills regarding contract analysis and control. The legal departments of our divisions are involved in the preparation of contracts, and controls are imposed on the implementation of our main contracts. Each year, our internal audit department includes a review of the contractual and financial stakes of our most significant contracts in its annual program.

## **Environmental Regulation, Policies and Compliance**

### **Environmental Regulation**

Our businesses are subject to extensive, evolving and increasingly stringent environmental regulations in developing countries as well as in the European Union and North America.

#### *Water*

Water and wastewater services activities are highly sensitive to governmental regulation. In Europe and North America, governments have enacted significant environmental laws at the national and local level in response to public concern over the environment. The quality of drinking water and the treatment of wastewater are increasingly subject to regulation in developing countries as well, both in urban and rural areas.

The quality of drinking water is strictly regulated at the European Union level by Directive 98/83/EC of November 3, 1998, relating to the quality of water destined for human consumption, which was transposed into EU member states and French law by a decree on December 20, 2001 (certain provisions of which have also been incorporated into the French public health code). This directive introduces, beyond quality control, the concept of evaluating risks on an ongoing basis. The collection, treatment and discharge of urban, industrial and commercial wastewater is governed by Directive 91/271 of May 21, 1991, the objectives of which were further reinforced and expanded by water Directive 2000/60/EC of October 23, 2000. Public authorities also impose strict regulations upon industrial and commercial wastewater that enters collection systems and the wastewater and sludge from urban wastewater treatment plants. Directive 2006/118/CE of December 12, 2006 concerning the quality of ground water imposes oversight obligations and a limit regarding the amount of chemical substances that may be released in water by 2015.



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France has numerous laws and regulations concerning water pollution, as well as numerous administrative agencies involved in the enforcement of those laws and regulations. Certain discharges, disposals, and other actions with a potentially negative impact on the quality of surface or underground water sources require authorization or notification. For instance, public authorities must be notified of any facility that pumps groundwater in amounts that exceed specified volumes and French law prohibits or restricts release of certain substances in water. Individuals and companies are subject to civil and criminal penalties under these laws and regulations. The law of December 30, 2006 relating to water and aquatic environments addresses community demands for high quality water and significantly modifies the French legislation on water, also addressing community objectives concerning water quality until 2015.

Government authorities also strictly regulate industrial wastewater that are liable to enter the water supply and wastewater and mud refuse from urban water treatment plants.

In the United States, the primary federal laws affecting the provision of water and wastewater treatment services are the Water Pollution Control Act of 1972, the Safe Drinking Water Act of 1974 and related regulations promulgated by the Environmental Protection Agency (EPA). These laws and regulations establish standards for drinking water and liquid discharges. Each U.S. state has the right to establish criteria and standards stricter than those established by the EPA and a number of states have done so.

### ***Environmental Services***

In numerous countries, waste treatment facilities are subject to laws and regulations that require us to obtain permits to operate most of our facilities from governmental authorities. The permitting process requires us to complete environmental and health impact studies and risk assessments with respect to the relevant facility. Operators of landfills must provide specific financial guarantees (which typically take the form of bank guarantees) that cover in particular the monitoring and recovery of the site during, and up to 30 years after, its operation. In addition, landfills must comply with a number of standards, and incineration plants are usually subject to rules that limit the emission of pollutants. Waste may also be subject to various regulations depending upon the type of waste. For example, sludge produced at wastewater treatment stations that will be composted must comply with strict regulations relating to its content of organic materials and trace metals (heavy metals like cadmium, mercury or lead). Further, the NFU 44-095 standard, established in 2002 and henceforth applicable in France, strictly regulates the composting of material that results from the treatment of wastewater.

In France, pursuant to the provisions of the Environment Code (articles L. 511-1 et *seq.*) relating to registered installations for the protection of the environment, several decrees and ministerial and administrative orders establish rules applicable to landfills for household, industrial, commercial and hazardous waste. These orders govern, among other things, the design and the construction of waste treatment centers. Hazardous waste is subject to strict monitoring at all stages of the treatment process. Waste-to-energy centers are subject to numerous restrictions, including in particular limitations on the amount of pollutant emissions: for example, directive 2000/76/EC of December 4, 2000 on the incineration of waste fixes emission thresholds for dioxins and NOX in particular. In connection with the application of this directive in France, conformity studies were submitted to local French authorities in charge of the supervision of each relevant installation in June 2003, in order to determine the necessary corrective measures to be implemented by the end of 2005.

At the European Union level, the framework for waste management regulation is provided by directives that set overall regulatory goals of waste prevention, collection, recycling and reuse. European Union member states are required to prohibit the uncontrolled discarding, discharge and treatment of waste pursuant to these directives. Several existing European regulations seek to have member states define a national strategy that allows for the progressive reduction of dumping of biodegradable waste. The regulations are intended to promote recycling, composting and energy recovery of household waste. Further, the European Union has, through directive 2003/87/EC of October 13, 2003, implemented a quota system for the emission of greenhouse gases targeting carbon dioxide in particular. Our waste management business is excluded from the first and second phases (2005-2007 and 2008-2012) of this directive, but may be targeted subsequently, and may as a result establish procedures to reduce methane and carbon dioxide emissions.

The major statutes governing our waste management activities in the United States include the Resource Conservation and Recovery Act of 1976, the Clean Water Act, the Toxic Substances Control Act, the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended (also known as CERCLA or Superfund ), and the Clean Air Act, all of which are administered either by the EPA or state agencies to which the EPA delegates enforcement powers. Each state in which we operate also has its own laws and regulations governing the generation, collection and treatment of waste, including, in most cases, the design, operation, maintenance, closure and post-closure maintenance of landfills and other hazardous and non-hazardous waste management facilities.

### *Energy Services*

Our energy-related activities in Europe (primarily the supply of energy services involving thermal and independent energy) are subject to directives and regulations that seek to control environmental impact and risks. One such directive of October 23, 2001 establishes emission limits for sulfur dioxide, nitrogen oxides and dust and regulates the construction of large combustion plants. It requires the implementation of national emission ceilings for certain atmospheric pollutants such as sulfur dioxide, nitrogen oxide and volatile organic compounds.

European regulation 2037/2000/EC of June 29, 2000 sets a timetable for the elimination of substances that destroy the ozone layer, in particular refrigerating fluids such as chlorofluorocarbon and hydro chlorofluorocarbon that are used in cooling plants.

European directive 97/23/EC of May 29, 1997, aimed at harmonizing member state legislation in the area of pressure equipment, imposes various security requirements for the design and manufacturing of such equipment, and requires that it be inspected for proper use.

With respect to European directive 2003/87/EC of October 13, 2003 on greenhouse gases and carbon dioxide quotas, Dalkia's combustion installations of more than 20 MW have been part of the national plans of EU member states for the allocation of quotas since February 2005.

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Finally, with respect to its production of sanitary hot water, Dalkia is directly affected by European directive 98/83/EC of November 3, 1998, which addresses the quality of water destined for human consumption. Eighteen states, including France, believe that this directive applies to cold and to hot water and to all types of management systems for production and distribution.

All of the directives and regulations mentioned above have been subsequently implemented in each member state of the European Union. In France, this primarily means compliance with a July 19, 1976 law and its implementing decrees relating to the environmental protection of designated installations. Under this law, Dalkia must obtain various permits and authorizations from regulatory authorities in order to operate its facilities, and ensure that its operations comply strictly with the terms of such permits. For large combustion installations (output greater than 20 MW), new regulations were imposed in 2002 (for new installations) and in 2003 (for existing installations) with respect to emission limits, in application of European Union directive 2001/80/EC of October 23, 2001.

With regard to pressure equipment, directive 97/23/EC of May 29, 1997 (which applies to material constructed since 2002) has modified the regulatory regimes of member states in relation to procedure and inspection, and has helped to harmonize the operation of all installations that use such equipment. In France, a decree of March 15, 2000, as modified by a more recent decree of March 30, 2005, has transposed this directive into national law.

In relation to managing the risk of legionella disease, the European Working Group for Legionella Infections (EWGLI) has, with the support and approval of the European Commission, published new European guidelines for the control and prevention of travel associated legionella disease. In general, texts on the issue are issued in Europe and around the world by public health authorities and associations for the protection of travelers. Very often, these texts are presented in the form of recommendations for prevention, which take into account the physico-chemical and biological nature of water and prescribe corrective actions when certain indicators are present. Various professional associations have also issued their own guidelines for prevention.

In France, the health ministry has recommended, since 1997, that health professionals and managers of establishments implement best practices for the maintenance of sanitary hot water networks, air climate systems and other installations at risk. In December 2004, there were also newly issued guidelines for the design and operation of cooling facilities using vapor processes (cooling towers).

In Spain, decree 865/2003 of July 4, 2003 establishes criteria for the quality of water and the frequency of inspection procedures, as well as for when action must be taken once certain limits are exceeded. A Spanish association has issued a guide on the subject (100030IN). In the United Kingdom, an approved code of practice (ACOP L8) issued by the Health and Safety Executive is the authoritative text, which has also inspired similar procedures in Belgium, the Netherlands, Ireland and at EWGLI. In the United States, the Occupational Safety and Health Administration (OSHA) issues its own guidelines and action plans. The American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE) and the Cooling Technology Institute (CTI) have issued guidelines as well. Italy and Portugal have partially adopted the ASHRAE guidelines relating to the protection of tourists.

### ***Transportation***

Our transportation service activities are subject to a number of national and European regulations and particularly European Union directives that limit emissions from petrol and diesel engines and require us to obtain certain permits.



In the European Union, standards called EURO have been established for polluting emissions from thermal engines. All new vehicles currently constructed in the European Union are in compliance with EURO 3 standards and Veolia Transport's networks are renewing their fleets with EURO 3 vehicles. In 2005, a EURO 4 standard took effect with even stricter requirements for the reduction of polluting emissions.

Further, Veolia Transport has made a commitment, in connection with its environmental management system, to lower its total emissions globally and to prepare for the new standards by testing and experimenting with emission reduction systems which will eventually be sold, thereby reaffirming its role as expert and consultant to client collectivities.

Finally, Veolia Transport is subject to the environmental standards applicable to depots, garages and underground cisterns whose activities may present a danger or inconvenience to the environment. For this reason, the majority of sites in France are subject to the regulations governing classified facilities for the protection of the environment, more generally in the form of a simple notification.

Finally, in France, the law of February 11, 2005 concerning equal rights and opportunities, the involvement and citizenship of handicapped persons requires that all public transport must be accessible to handicapped persons within 10 years.

#### Environmental Policies

We strive to contribute to the enhancement of quality of life in places where we operate, and have placed the challenges of sustainable development at the heart of our strategy. To this end, we do not focus only on the preservation of the environment and the protection of natural resources and biodiversity, but also assume our economic and social responsibilities, particularly at a local level where we are committed to stimulating progress.

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### ***Our action regarding greenhouse gases***

An increase in greenhouse gases in the atmosphere has led certain countries, as well as the international community, to implement regulatory measures in order to limit this trend. At the international level, the Kyoto Protocol, finalized in 1997, came into force in February 2005. At the European level, the European Union has implemented, through Directive 2003/87/EC of October 13, 2003, a quota exchange system for carbon gas emissions, the ETS ("Emission Trading System"). This system is similar to that of the Kyoto Protocol in place since the beginning of 2005 which has led to the creation of national systems of quota allocation (PNAQ). In France, the PNAQ1 was adopted for the 2005-2007 period, and the PNAQ2 for the 2008-2012 period. In 2006, a an initiative was launched within the European Union to revise Directive 2003/87/EC, the goal of which is to expand the Directive's application, reinforce its control mechanisms and implement a quota trading system similar to that of the Kyoto Protocol.

We are already active in this field at the European Union level and internationally, as well as at the national level.

At the European Union level, all large combustion installations with thermal output greater than 20 MW fall under the new quota exchange system. For us, this primarily affects our Energy Services division, which manages almost 250 such installations in Europe (*i.e.*, more than 2% of total installations). Quotas awarded to Veolia Énergie (Dalkia) represent approximately 1% of all European quotas awarded. Veolia Énergie (Dalkia) has worked with customers to help keep carbon dioxide emissions within quota limits, and has established an organization dedicated to this endeavor. This has enabled us to be an early participant in the quota exchange market, and through our participation we have optimized the profitability of our contracts and in some cases assisted clients in financing new investments that help to reduce greenhouse gas emissions. Some of Veolia Eau's sites in Germany are also affected, following the gain of certain municipal contracts (Stadtwerke).

At the international level (Kyoto Protocol), we have begun trying to generate emission credits that would be tradable on the market, by participating in projects with other countries that help to reduce greenhouse gases. Veolia Propreté and Veolia Énergie (Dalkia) have already tested this in practice, through projects in Brazil and Egypt, along with six other South American projects. Veolia Énergie has also enacted a joint project in Lithuania. By using dedicated teams, they intend to pursue this activity in the future. Regarding transportation services, the first challenge in reducing greenhouse gas emissions is to establish reliable measurement tools. Veolia Transport is actively involved in developing an initial tool that would apply to business transportation, in collaboration with EpE and ADEME.

At the national level, a number of countries have designed mechanisms to reduce greenhouse gas emissions, either in the form of a set of targeted incentives (as France has done under its *Plan Climat*) or in the form of domestic projects that allow selected projects to benefit from emission credits (as New Zealand, Canada, Australia, and some U.S. states have done). The latter method is currently being studied by France as well. Our teams are following all of these developments and attempting to integrate them into our planning.

Direct greenhouse emissions on sites that we managed in 2006 reached 36.5 million tons of CO<sub>2</sub> (carbon dioxide) equivalents (compared to 33.7 million tons in 2005).

We are generally contributing to a reduction in greenhouse gas emissions, both through the daily management of sites that it operates and through the use of renewable and alternative energies (in particular biomass, landfill gas, geothermal energy). We are actively following regulatory developments that will undoubtedly become more restrictive in the future, viewing them as new opportunities to develop our environmental management skills.

#### ***Preserving ecological balances***

Whether through the limitation of water evaporation, the enhancement of the quality of our waste, the effort to optimize energy consumption in connection with our water distribution and treatment activities, the use of alternative energies in our heating operations, the recovery and treatment of biogas emissions at our landfills or the use of low-emission fuels in our fleet of public or private transport vehicles, we get involved in the main environmental problems currently affecting our planet by applying our know-how, technological capabilities and research potential to these problems. We contribute to the enhancement of quality of life and sanitary conditions of local populations in our day-to-day operations. For example, by supplying drinking water to impoverished areas we help to reduce infant mortality. In developed countries we have implemented plans to protect against the risk of the presence of legionella in public or industrial facilities, thereby improving public and environmental sanitation.

#### ***Preserving economic and social balances***

We also consider the economic and social factors that underlie the course of development in the countries in which we operate, and we work to develop solutions that are adapted to local constraints and know-how transfers. For example, we have instituted a program in Shanghai to educate employees about safety at work. In Romania, Alexandria and Gabon, we have developed programs that have allowed local employees and consumers to better understand the challenges in the provision of water and waste management services. The launch of the company in Alexandria was subsidized by the UN-Habitat agency of the United Agencies (Scroll of Honor 2006). We give preference to a partnership approach with non-governmental organizations (NGOs), local authorities and associations in the implementation of action plans for the population of emerging countries, which permits the development of model plans that can be reproduced. In each of our projects, we seek to create a beneficial and educational dimension for the improvement of public health and the protection of the environment. We also try to assist in the development of areas where we provide services.

Moreover, we continue to participate in an initiative for developing a charter on public-private partnerships (PPP) in order to improve public access to essential services, which is being supported by the French Ministry of Foreign

Affairs and pursued by several agencies of the United Nations. We testified as to best practices in this area during the Urban World Forum in Vancouver in June 2006.

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This initiative forms part of the United Nations Millennium Development Goals, which were announced in 2000 by the U.N. Secretary General. The initiative aims at defining the role of private operators with respect to local public service management, while emphasizing the principles of transparency and the sharing of technology and know-how, principles to which we already adhere in connection with our adherence to the U.N. Global Compact. This sharing of know-how occurs in particular through our participation in the cooperation program for sustainable urbanization implemented by the United Nations Institute for Training and Research (UNITAR) and the World Bank (using research centers based in Poland, Malaysia, Brazil and Africa).

Our cooperation with UN agencies on multi-year programs as well as our sharing of know-how have led to our being nominated as an associate member of the congress of Asian cities (Citynet).

Since May 2004, we have also pursued a charity program through a corporate foundation created under the new provisions of a law dated August 1, 2003 relating to charitable actions. This initiative is part of a long and strong tradition of charity by our company, which attempts to encourage solidarity, environmental protection and professional employment.

In 2006, the Veolia Environnement Foundation crossed the 400-project threshold. Each action is sponsored by one of the Group's partners. The Foundation received the *Oscar Admical du mécénat d'entreprise* 2006 for its actions. The continuity of the commitments, the originality of approaches, the involvement of partners, and the importance of means were all relevant criteria in the award. The notoriety of the Foundation continues to grow and more than half of its projects are outside of France. Australian, Israeli, Armenian and Latin American subsidiaries have all started their first projects. Among the 178 selected projects in 2006, 53% dedicated to sustainable development in communities, 27% employment, and 20% with environmental protection, the three action areas of the Foundation.

With regards to sustainable development in communities, the Foundation supports several programs in Mali, Burkina Faso, Nigeria, Madagascar and Vietnam which also benefit from the support of Veolia Waterforce/Waterdev through the free provision of expertise.

Regarding employment, the Foundation has committed itself to a three-year partnership with the Association for the Development of Economic Initiatives (ADIE), in order to develop micro-credit within the disadvantaged suburbs of Paris.

Regarding the environment, the Foundation is a partner in the expedition launched at the end of 2006 on the Island of Santo (the Vanuatu archipelago) by the National Natural History Museum, the Research Institute for sustainable development and the nonprofit Pro Natura International. For 5 months, close to 150 researchers from 20 nations will inventory the land and marine wildlife and plants.

We have two humanitarian aid and international cooperation departments: Veolia Water Force and Veolia Waterdev.

Veolia Waterforce was created in 1998 to following the crises cyclone Mitch (Nicaragua) and the flood of the Yangtze river in China. Its main purpose is to share expertise, thanks to a network of 400 volunteer employees. Since its creation, Veolia Waterforce has carried out nearly 50 projects in emergency and development activities, in partnership with the United Nations, government institutions, local communities, NGOs and private companies. In 2006 Waterforce helped with the deployment of six emergency humanitarian operations, with French and foreign volunteers, in Indonesia, Kenya, Lebanon, Uganda, the Philippines and Serbia. Waterforce was also called upon by its main partners, the Ministry of Foreign Affairs and emergency medical care NGOs, to join forces in order to provide community action capabilities (tests of materials, coordination, development and unified procedures).

In addition, we also participates in development projects through Veolia Waterdev, an international cooperation department whose objective is to share experiences and imagine, together with public entities, civil society representatives and NGOs, solutions that will facilitate access to local public water and sanitation services. Waterdev can intervene in these circumstances to call upon French municipalities to cooperate in a decentralized fashion. For example, in 2006, Waterdev contributed to a drilling project in Cameroon and the perpetuation of new water production and distribution systems, in a project aimed at improving water quality in Ho Chi Minh city (Vietnam), and sent two teams to south-east Cambodia to evaluate the capacity and the functioning of technical installations and to work on the organization of partnerships with local authorities and actors with a view to reinforcing the organization of field teams work.

***The Veolia Environnement Institute: a scientific approach dedicated to the prospective tools for the environment and sustainable development***

Human management of the environment represents a major challenge that requires the mobilization of a large number of resources, the support of the public at large and close cooperation among international, national and local participants. To address this challenge, we created the Veolia Environnement Institute, or VEI, in 2001 to encourage prospective reflection on a number of issues relating to sustainable development, as well as to progressively shed light on the principal trends that will influence the provision of environmental management services over the next decade.

Through its Prospects Committee, which is exclusively composed of individuals of international reputation and standing, VEI benefits from the contribution of leading external expertise on different key subjects (including public health, economy and human sciences) while maintaining a presence in the daily realities of our different activities. This dual capability represents both the originality and the strength of VEI, which intends to be at the heart of the main environmental debates and issues of the 21<sup>st</sup> century. In 2007, the Institute's objectives are to reinforce the scientific aspect of its actions: enriching its research programs through partnerships with prestigious universities and/or institutions, especially internationally. Initial partnerships have been put in place with the university of Hong

Kong relating to the study, monitoring and analysis of actions to be taken concerning transmittable diseases; with the Development Research Center (DRC) in Peking, relating to the environmental service needs within large Chinese cities in the coming 10 years. At the same time VEI is developing a high level scientific policy. From the first semester of 2007, the Surveys and Perspectives Integrating

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Environment and Society (S.A.P.I.E.N.S), a multidisciplinary review, will publish articles from top specialists in order to set forth the latest advancements within sustainable development.

The main themes to be considered by VEI in 2006, which are defined by the members of the Prospects Committee, will include the economic and social dimensions of environmental change, the relationship between health and the environment, and the consequences of climatic change on ways of life and urban growth.

As of the date hereof, the members of VEI's Prospects Committee are: Amartya Sen (India), economist, winner of the Nobel Prize for Economics in 1998, professor of political economics and economics at Lamont University and professor of philosophy at Harvard University; Hélène Ahrweiler, historian, president of the University of Europe and an expert for UNESCO on human and social sciences; Philippe Kourilsky, biologist, member of the Académie des Sciences and professor at the Collège de France; Pierre-Marc Johnson (Canada), attorney, physician, ex-prime minister of Quebec, Canada, and expert on environmental matters; Harvey Fineberg (USA), President of the Institute of Medicine of the United States; and Ms. Mamphela Ramphele (South Africa), physician and anthropologist, previously Chairman of the University of Cape Town and Chairman of the World Bank.

VEI also organizes international conferences in France and abroad. In 2006 two conferences were held in Toulouse (France) in January with the Institut d'Économie Industrielle (IDEI) relating to public private partnerships, and in Bangalore (India) with the Energy and Resources Institute (TERI/Delhi) relating to Energy, Environment and Development: the analysis of opportunities to reduce poverty. In 2007 a conference is planned in Montreal concerning The climate 2050 technological and political solutions, the Table Center on Global Climate Change (USA) and the National Round Table on the Economy and the Environment (Canada).

## **Environmental Compliance**

As a specialist in environmental management services, we are concerned about the environmental consequences of each of our activities, both in France and worldwide. In this respect, we consistently endeavor to comply with applicable regulations, to meet the needs and requests of our clients and to optimize the techniques we implement. To illustrate our commitment, we highlight below some of the more significant environmental actions that we have undertaken regardless of any regulatory or contractual obligation to do so.

The following sets forth a summary of use of water resources, raw material and energy, measures implemented to improve the energy efficiency and the development and use of renewable energies, conditions of use of soils, air, water and soils pollutions, noise pollution:

### ***Water***



*Use of Water Resources*

We preserve water resources by working to prevent wasteful usage in our own installations and in those of our clients. In this respect, the continued implementation of our environmental management system provides, in particular, for the monitoring of water consumption and quality in all of our activities. Our action plan reflects two primary concerns: increased monitoring of the health quality of water destined for human consumption, and control of leaks in cold water distribution networks (raw or treated) and leaks in domestic hot water production networks. During 2004, we installed an indicator to monitor the quality and compliance with regulatory standards of our drinking water. Our industrial water consumption amounted to 390 million cubic meters in 2006.

Climatic developments in certain regions of the world heighten stresses on water resources. We study and promote techniques through which alternative resources are used, such as the production of drinking water by desalination of seawater and production of water for industry or farm irrigation by recycling wastewater. These developments are done strictly in association with local authorities, regulatory proceedings and the scientific community.

*Water Pollution*

98% of Veolia Propreté's landfills are equipped with treatment stations for leachate (water that percolates through stored waste).

*Waste Water*

Our wastewater treatment facility efficiency, measured at biological treatment stations with a capacity greater than 50,000 EH, reached 90% in 2006.

***Energy Energy efficiency and the use of renewable energies***

We contribute to the reduction of energy consumption. Dalkia optimizes energy management for close to 80,000 energy installations in the world, from municipal heating networks to public housing, commercial or industrial building boilers. Optimizing the energy efficiency of such thermal installations relies upon the quality of their operations and maintenance, as well as upon their modernization.

Dalkia's strong growth emphasizes the use of heating networks that offer optimized energy performances by concentrating production on a single site and involving co-generation. Efforts in this field include all of our activities. We are not only developing the use of renewable energies, like biomass and solar energy (Dalkia), but we are also capturing energy from incineration factories and biogas from landfills (Veolia Propreté).

Veolia Transport continues to pursue its objective for the provision of environmental performance training to 90% of its public transport drivers during the first five years of their careers. This training effort enables us not only to enhance passengers' comfort and limit polluting emissions, but also to achieve significant fuel economy. In 2006, 64% of our employees participated in training activities.

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Our total energy consumption amounted to 111 million MWh in 2006, given the development of the group's activities.

### *Use of soils*

In 2003, we integrated all activities relating to the treatment and recovery of sludge in a single entity (SEDE Environment). This integration continued during 2004, resulting in the implementation during 2005 of indicators to measure the quality of sludge. This has resulted in our having a specific and integrated overview of sludge management options, allowing us to optimize our agricultural recovery in particular.

In this way we have pursued our efforts to manage the quality of waste in the sewage networks and acted upstream to enhance the quality of sludge produced by implementing pollutant controls in our wastewater treatment networks (through our Actipol method). Veolia Eau has finalized a reference and certification system defining the applicable requirements for a sewage system for the production of quality sludge to be used as compost. As a second step, we promote the agricultural recovery of sludge through composting and engage an independent certifying body to audit our composting and agricultural recovery networks. This recovery is done in conjunction with the agricultural recovery of the fraction usable for fertilization from household waste.

We produced 852 tons of compost in 2006, 47% of which was eligible to be used in agricultural activities.

We have initiated a quality enhancement program for organic material produced from organic waste and a program to evaluate their agricultural impact (the Quali-Agro program led by CREED – our center for research on waste energy services) in coordination with the INRA. We are also active in the rehabilitation of polluted soils. Relying on several processes, including thermal absorption, Veolia Propreté processes almost all of the pollutants present in the soil at industrial sites.

### *Air*

#### *Limiting Greenhouse Gas Emissions*

Certain of Dalkia's activities (in particular its combustion installations with thermal output greater than 20 MW) are subject to the provisions of European Directive 2003/87/EC of October 13, 2003, which establishes a quota exchange system for carbon gas emissions. This system has been in place among EU member states since the beginning of 2005. In addition, we are generally contributing to a reduction in greenhouse gas emissions, and have developed an action plan to improve the energy efficiency of our services. The action plan also calls for us to participate actively in the flexibility mechanisms set forth under the Kyoto protocol, which entered into force on February 16, 2005.

Direct greenhouse gas emissions (including biogas discharges) on sites that we managed in 2006 reached 36.5 million tons of CO<sub>2</sub> (carbon dioxide) equivalent, due to development of the group's activities. Given the differing national and international methods for measuring the production and emission of methane at waste landfills, we are unable to provide a reliable measure at this time. We are participating in a working group that is attempting to reconcile the different methods. We are also contributing to a reduction in CH<sub>4</sub> emissions through the implementation of collection and burning systems, as well as biogas recovery systems in its landfills. 64 waste landfills over which we control investments are equipped with collection and biogas recovery systems.

*Other Emissions*

Installations that we operate mainly emit sulfur and nitrogen oxides (SOX and NOX), carbon monoxide (CO), volatile organic compounds and dust. The method of calculating emissions of SOX from waste incineration units (hazardous and non-hazardous) was improved in 2006 and allowed us to estimate that these emissions amounted to approximately 106 grams per ton of incinerated waste in 2006. We are still working towards the development of an indicator for NOX emissions. For example, Veolia Transportation, in partnership with ADEME, is pursuing a study to identify and assess the market systems capable of reducing the NOX emissions of its buses and coaches. Dalkia has also been conducting an evaluation program for several years on the various techniques available for reducing emissions (low emission burners, smoke recirculation, air staging, combustion modeling, etc.).

We attempt to reduce our emissions, in addition to complying with regulatory standards, by:

enhancing air pollution treatment and developing more effective treatment technologies, including treating smoke from our waste incineration units, enhancing the quality of emissions of our transport vehicles and utilizing low NOx combustion technology in the case of Dalkia's activities, and

reducing consumption and favoring the use of clean fuels, such as fuel oil or low sulfur coal, natural gas, natural gas for combustion installations or vehicles, and electric or dual-mode vehicles.

We have developed a semi-continuous method to monitor emissions of dioxins during waste incineration, allowing for control of the aggregate flow of such pollutants emitted throughout the year. We offer this reliable and efficient measurement technique to all of our clients.

*Noise pollution*

We have also developed new treatment and storage techniques for odors, particularly in wastewater treatment plants and landfills for household waste. We also use new and more silent technologies in some of our installations, including special wall coatings, sound traps and exhaust gas exit silencers for cogeneration installations or transport vehicles. The permanent increase in waste quantities around the world presents major risks for the environment.



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### *Preserving biological balance, natural environments and protected species*

In France, numerous activities fall under the control of either the ICPE (facilities classified for environmental protection) or its equivalent. Therefore, all business development is conducted in connection with the realization of environmental impact studies concerning very precise facets of flora and fauna. The control of these impacts therefore comprises a constant preoccupation for our different business operations (waste treatment, decontamination stations, combustion facilities, railway depositories, etc.) In addition, our researchers closely follow the evolution of scientific debates on biodiversity in order to be able to identify the most pertinent indicators in our areas of activity.

### *Evaluation or certification regarding the environment*

Our activities have been subject to environmental certification, both external (ISO) and internal, for a long time. The number of our ISO 14001 certified sites has increased continuously since 1999. In addition, we seek to achieve the targets set by our environmental management system on close to 80% for all of our installations, which lead, subject to the circumstances of each of the entities concerned, to the general application of the ISO 14001 certification standards. We currently have 853 sites covered by an ISO 14001 certification.

### *Compliance with applicable legal and regulatory provisions*

Our environmental management system includes, among other things, an environmental audit program that allows us to monitor our sites' regulatory compliance, as well as their compliance with contractual obligations and group standards. We have defined a general framework to ensure consistency of the audit systems developed by our divisions, and each of our divisions remains responsible for the definition and implementation of its own system. We surpassed our goal of conducting audits for 80% of priority sites in 2005. Priority sites are drinking water production sites and urban treatment stations, waste treatment sites, Dalkia's classified installations and several of Veolia Transport's transportation centers. As of December 31, 2006, 80% of our primary facilities were subject to a regulatory compliance audit. These facilities are the most sensitive to environmental impacts. As of December 31, 2006, 87% of the primary facilities were subject to a statutory auditing for compliance.

### *Expenses incurred to preserve the environment*

Given the nature of our services, a large majority of our expenditures and investments have a direct impact on the environment. Our industrial investments amounted to €2.197 billion in 2006, which includes not only investments of a contractual nature, but also expenses incurred for research and development, employee training, our certification program and the implementation of our environmental management system.

Internal environmental management services, training and information for employees on the environment, methods for reducing environmental risks and organization for handling accidents that may have public ramifications.

### *Prevention of environmental risks*

In addition to the measures described above to reduce environmental risks, we have established an environmental department. This department ensures that the objectives and actions of our divisions are consistent, particularly in connection with the implementation of the environmental management system, and encourages information sharing

and best practices. It leads an environmental committee, composed of representatives of all of our divisions and departments (particularly our sustainable development, legal and communication departments).

We have also established crisis management procedures that cover environmental crisis management, including, in particular, on-call and alarm systems at national and international levels that would allow any necessary measures to be taken as soon as possible.

*Reserves and guarantees for environmental risks*

As of December 31, 2006, our accrued reserves for site remediation amounted to €457.7 million.

*Indemnities and damages paid in 2006 for environmental claims pursuant to court orders*

Reserves for litigation consummated in 2006 amounted to €105 million, including all types of litigations (fiscal, social and other litigation).

*International environmental targets*

We apply our Environment Management System, as described above, to nearly 80% of our subsidiaries, in France and outside of France.

**Intellectual Property**

We own a significant number of patents and trademarks in France and other countries around the world that are of value to our business. However, we believe that the diversity of our patents and trademarks does not make any of our activities dependent on any one of these patents or trademarks individually.

Moreover, we believe that our activities are not materially dependent on any one license that we may own. We also believe that we are not materially dependent upon any particular contract or customer.

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## **Marketing**

We market our products and services by continuously offering to provide a more comprehensive range of environmental services to clients. We often sell our products and services by responding to requests for consultations. These may be highly regulated events when it comes to a public authority conducting a public bid tender, but generally we are able in such situations to take advantage of our reputation and know-how and propose a solution that is best adapted to a client's needs. In the absence of a formal bidding procedure, which is generally the rule for commercial clients, we analyze the environmental service needs of prospective clients and demonstrate to them how our services could improve the efficiency of their operations. See [Contracts](#). For more information regarding marketing efforts by each of our divisions, see [Our Services](#).

## **Seasonality**

Because of the diverse nature of our operations and our worldwide presence, our business is typically not subject to material seasonal variations. Our results are only slightly affected globally, with the exception of Veolia Energie (Dalkia), which realizes the bulk of its operating results in the first and fourth quarters of the year, corresponding to periods in which heating is used in Europe. In the water sector, household water consumption and the related treatment services required tend to be more elevated between May and September in the northern hemisphere, where Veolia Eau conducts the majority of its activity. In transportation, SNCM's activity is strongest in the summer season.

## **Raw Materials**

Energy prices have fluctuated widely in the past few years. After rising by over 45 % in 2005, the reference Brent oil price increased by almost 20% in 2006. Even if prices have started to decrease since the start of the 2007 fiscal year, price fluctuations remain difficult to anticipate.

In 2006, we recorded a net charge of approximately €36 million related to the increase in energy prices (€6 million for Veolia Transport, €13 million for Dalkia, €11 million for Veolia Propreté and €6million for Veolia Eau). We were able to limit our additional charges to this amount since our contracts typically contain price adjustment and/or indexing provisions designed to compensate us for increases in the cost of providing our services. Such provisions include indexing clauses that take into account the variation of certain parameters, review clauses in the case of a rise in certain parameters above a given level, hardship clauses (unforeseeable changes due to extraordinary circumstances) or re-equilibrium clauses. These provisions therefore assist us in passing along a portion of any rise in energy or raw material prices to clients (subject to a possible time period in which we would have to await the impact of price adjustment).

In the transportation division, numerous contracts contain indexing clauses that take variations in fuel costs into account, which significantly reduces the impact of a rise or fall in fuel prices. In certain contracts, especially those involving the United States, we are entitled to full compensation in the event of rising fuel prices.

In the waste management division, collection services involving non-hazardous solid and liquid waste are the most sensitive to fluctuations in fuel prices. However, for clients that have contracts with us, indexing clauses in those contracts generally allow us to pass along a good portion of our increase in such costs in the prices we charge to clients. For clients not bound by contract, increases in fuel costs are either fully or partially passed along to clients

through an updating of tariffs or through commercial negotiation.

In the energy services division, the situation with respect to combustible materials used for activities is similar to the description above. With respect to gas supplies in particular, the deregulation of the market has not altered our use of indexing clauses in our contracts. We have developed the skills necessary to manage and optimize our gas supplies within the new market environment.

## **Insurance**

### ***Objectives of Insurance Procurement Policy***

Our insurance procurement policy for all of our operating divisions has the following objectives:

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maintaining common insurance policies to establish a coherent risk transfer policy and maximize economies of scale, while taking into account the specificities of our businesses and legal or contractual constraints; and

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optimizing the thresholds and the means for accessing the insurance or reinsurance markets through use of varying deductibles or acceptance of a primary layer of retention through our insurance subsidiary located in Ireland, Codeve Insurance Company Limited.

In 2006, we continued to seek to optimize the amount of insurance premiums we paid to outside insurers.

### ***Implementation of Insurance Procurement Policy***

#### *Policy*

Our strategy with respect to insurance procurement is to (i) establish a global insurance procurement policy to cover our activities, based on the needs expressed by our subsidiaries in particular, (ii) select and sign contracts with outside providers (brokers, insurers, loss adjusters, etc.), (iii) manage consolidated subsidiaries specializing in insurance or reinsurance coverage, and (iv) lead and coordinate the network of insurance managers present among our principal subsidiaries.



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### *Implementation*

The implementation of an insurance procurement policy aimed at covering risk is effected in coordination with our global risk management process. Implementation takes into account the insurability of risks related to our activities, by the market availability of insurance and reinsurance, and by the relationship between premiums and the level of coverage, exclusions, limits, sub-limits and deductibles.

We undertook actions in 2006 principally related to:

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the determination of retention levels on the basis of an analysis of risks and loss history and an evaluation of the costs and coverage proposed by insurers;

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the continuation of efforts to identify, prevent and protect against risks thanks in particular to a rating system for the property damage and business interruption risk profile for our most important facilities;

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the communication of detailed information regarding our company to the insurance and reinsurance markets;

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the renegotiation of contracts, in particular to strengthen our civil and pollution liability coverage;

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extending the adoption of the group's coverage; and

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the organization of broker services for placement and administration of our programs.

## ***Main Insurance Policies***

### ***Civil Liability***

A civil liability and environmental damage program was subscribed to on July 1, 2005, around the world (excluding the U.S. and Canada) for a period of three years. Principal coverage is up to €50 million per claim and per year. For the U.S. and Canada, different contracts cover civil liability and damage to the environment on behalf of group subsidiaries, based on local conditions, in an amount of up to US\$50 million per claim and per year.

For all group subsidiaries worldwide, an insurance program provides excess coverage for up to US\$450 million, thereby giving us total coverage of US\$500 million throughout the insurance period. This program includes coverage for environmental liability for damage sustained by third parties as a result of a sudden and accidental event.

Finally a civil liability for terrorism policy was subscribed under the civil liability program on July 1, 2006 for total coverage of US \$165 million per claim per year.

Further, certain activities, such as a maritime transport, automobile and construction, have their own specific insurance policies.

### ***Property Damages and Business Interruption Policies***

All four of our divisions maintain property damage insurance policies to cover assets that they own as well as those that they operate on behalf of clients. Some policies, whether or not they are included in our global insurance company provide either business interruption coverage or additional cost of working coverage depending on such subsidiaries exposure and their capacity to use internal or external solutions to ensure service continuity. These policies contain standard market terms. The level of premiums, deductibles and sub-limits for exceptional socio-political or natural events reflects the terms proposed, or sometimes imposed, by insurers in the markets in which the risk is underwritten. Group insurance coverage implemented on January 1, 2006 carries a limit per claim of up to €300 million. Some of this coverage contains further underlying limits per claim or per year.

### ***Self-Insured Retention and Deductibles***

For any insured claim or loss, we remain liable for the deductible amount. The amount may range from several thousand euros to more than one million euros.

In 2006, Codeve Insurance Company Limited has underwritten, our insurance subsidiary, had a conservation (retained risk) of €10 million per claim for property damage and consequent financial losses, and €5 million for insurance of civil liabilities.

Regarding both damages and civil liability, Codeve Insurance Company Limited has put in place reinsurance contracts in order to limit its exposure to frequency risks (“stop loss”-type contracts) and risks tied to intensity (excess claim-type contracts).

In general, the insurance coverage described above constantly evolves as a function of ongoing risk evaluation, market conditions and insurance coverage available. We attempt to have our known accidental or operating risks covered by the insurance markets when this market exists when it is economically feasible to do so. However, we cannot guarantee that we will not suffer damages or losses that are not fully or partially covered by insurance.



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## **ORGANIZATIONAL STRUCTURE**

Our company is divided into four operating divisions corresponding to each of our four business segments and a number of centralized corporate departments that lead and coordinate the actions of teams present in each of the four operating divisions. We believe that this organizational structure encourages the coherent development of our group by reinforcing its identity, maintaining solidarity and cohesion, favoring economies of scale and encouraging professionalism through the sharing of best practices.

See [History and Development of the Company](#) for a description of the history of the creation of our organizational structure.

## **PROPERTY, PLANTS AND EQUIPMENT**

We use various assets and equipment in order to conduct our activities, with respect to which we have very different rights.

We have relatively little real estate that we own outright. Most of the time, the buildings and installations that we use do not belong to us; instead, their use is governed by fixed-term contracts pursuant to which we agree to provide various services to clients. At the outset of the contract, the client generally grants us the right to use any pre-existing buildings and installations for the duration of the contract. In the event that we initially invest in the construction of certain facilities, the contract generally calls for the facility to be returned to the client or to our successor upon completion of the contract term. During the contract term, we may or may not be the legal owner of assets, depending on the legal system involved, however, we are nearly always responsible for these assets, which we are required to maintain and sometimes rehabilitate.

We are occasionally the full owner of real property, including industrial installations, in particular for activities undertaken outside global contracts. In our waste management division, for example (CSDUs, storage centers for ultimate waste), and in our energy services (co-generation plants).

We strive not to be the owner of any office buildings. Accordingly, we rent a building located at 36/38, avenue Kléber, 75116, Paris, France that we use as our corporate headquarters. Our and our divisions' senior management have maintained their offices in this building since May 2002, where certain central functions are performed.

## **RESEARCH AND DEVELOPMENT (R&D)**

We have identified three main elements in its Research and Development (R&D) strategy relating to the quality of life of populations on a worldwide scale (demographic, urban and energy challenges): (i) anticipating the needs of clients, (ii) managing security and (iii) promoting environmental protection and preservation.

R&D plays an important role in the evolution of our business and its business model through our global, yet specialized vision of the environment. The responsibility of R&D is to devise and put in place technological developments which will considerably modify the concepts and the implementation of our businesses in the coming

years.

For us, the challenges of tomorrow concerning the environment are industrial challenges in the sense of technological developments. The responsibility of R&D is to identify these industrial challenges and to allow us to stay at the cusp of technological developments.

In order to respond to today's problems as well as those of tomorrow, our R&D focuses its efforts on the protection of water resources, future energy sources and the future of transportation, with a budget, means and expertise that will continue to grow into the future.

### ***Research and Development Resources***

Research and Development is not simply an objective but also a financial and human commitment, put into place by us to act practically and effectively.

Our R&D activities are overseen by our Research, Development and Technology department, or Research Department . In 2006, this department consisted of nearly 700 experts worldwide (including 350 researchers and 350 on-site developers) with a total budget of about €115 million<sup>1</sup>.

The research department works on behalf of all of our group's divisions, given that their needs are similar. In particular, all seek to solve environmental and health problems with the aid of numerous tools, such as modeling and chemical and bacteriological analysis. By working on behalf of all divisions, the research department helps to ensure a better consistency within the R&D activities with our group's strategy.

1

For the fiscal year ended December 31, 2006, research costs totaled €66.4 million, which, when added to operational development costs, totaled an estimated budget of €115 million.

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We have four main research centers in France with branches abroad:

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The environmental services and energy research center (**Creed**), based in Limay, with branches in the United Kingdom and Australia;

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The transportation, environmental and health research center, based in Paris;

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The water research center,<sup>1</sup> based in Maisons-Laffitte, with branches in Germany, the United States and Australia; and

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The analysis research center, based in Saint-Maurice. The central laboratory, named the Environmental Analysis Center (CAE), has a microbiology and chemistry analysis research laboratory.

We established an international Research and Development correspondent network in 2003 in order to identify and analyze specific local technical development and innovation needs. Certain research centers abroad have acquired specialized expertise and are partners with centers in France. These research units help to highlight our technological expertise. In the area of water for example, the Berlin Center of Competence for Water (KompetenzZentrum Wasser) is the reference point for the protection of water resources. Australia has become the reference point for information relating to the recycling of water.

A strategic committee for research, innovation and sustainable development was created by the board of directors of the Company in September 2006. This committee evaluates the long-term Research and Development policies proposed by the relevant departments of the Company and the Group and advises the board of directors of the Company. The committee is informed of important programs and businesses and evaluates the results. In particular, it evaluates the budget and workforce and advises on the allocation of the means and resources and their adequacy for the Group's strategy in this area.

### ***Main activities in the domains of Research and Development***

Our Research and Development focuses on the following seven main areas:

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**Water:** preservation of water resources, drinking water (from its production to distribution), water and wastewater treatment (treatment of urban and sediment wastewater, odor treatment) and industrial water.

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**Energy:** optimization of energy services, including alternative or renewable energy (fuel cells, the timber industry and solar sensors).

•

**Environmental Services:** sorting and treatment of waste (incineration, co-incineration and technical landfill sites) and valorization of waste.

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**Transport:** logistics, ticketing, monetics, design of a zero emission vehicle, new services linked to public transport (informational systems, for both operator and passenger).

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**Analysis:** development of analytical techniques in microbiology and chemistry that are faster and more precise, and improvement of already existing methods.

•

**Health:** evaluation of risks linked to environmental pollution and the sanitary benefits linked to our businesses, identification of emerging sanitary dangers and establishment of sanitary indicators. The health department is also a recognized partner for public health bodies and institutions such as the *Institut de Veille Sanitaire*, *Direction Générale de la Santé*, AFSSE or INSERM.

•

**Environment:** assessment of the environmental impact of our activities and conduct of our Environmental Management System (follow-up, monitoring and reporting of the Group's environmental data and contribution to commercial offers).

Each of these activities helps to anticipate the needs and constraints linked to regulatory changes. For us, the objective of the organization as implemented is not only to satisfy current sanitary and environmental requirements, but also to follow sanitary and environmental authorities concerns which will necessarily impact reglementation in the future.

A network of information experts within the research department manages our group s scientific and technical information and places at employees disposal tools for technical, commercial and regulatory monitoring.

1

The Water Research Center is the historical center of Veolia Eau – Compagnie Générale des Eaux. The European Commission was awarded the “Marie Curie Center of Excellence” label for its membrane, disinfecting and modeling technology. The Anjou research center includes an expert center on membranes (ARAMIS), which evaluates the performance of membranes so as to improve operating conditions.



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### ***Innovation: a rationalized method***

The research team aims to provide innovative practical solutions, which are crucial for the competitiveness of our group. Research and Development is driven by a rationalized method allowing technological risks to be mastered, and allowing rapid progress and the creation of successful commercial applications that are both reliable and effective.

The main steps<sup>1</sup> in the innovation process are:

Strict regulatory, technological and commercial monitoring that enables us to anticipate future needs and proceed with the launch of new research programs as quickly as possible. Laboratory or field tests are then carried out to verify the feasibility of the research. At this stage, analytical modeling may be carried out, depending on the circumstances (*i.e.*, exploring functionality and cost containment potential).

If the tests are successful, a prototype is built in the laboratory or on site in order to evaluate and refine the technology.

The next phase is the development of a pre-industrial unit to be installed on a site and operated by personnel.

For each of the steps in the innovation process, various entities (research teams, university or private laboratories) are called upon to collaborate.

Our researchers are part of an international network of researchers. They forge fundamental links with other research teams, each taking advantage of the expertise of the others. While these collaborations enrich the knowledge of the research group and keep it up to date, they also provide effective prospects for scientific advancement and return on our partners experience. Research and Development also works with several top universities and participates in research programs for national and international institutions. Researchers also shares their technological knowledge with industrial actors.

### ***Certain principal research themes***

Today, new environmental issues, especially in the energy sector, call for the creation of significant and innovative technological solutions. Approximately 30 to 40% of the investment in Research will henceforth be allocated to a

smaller number of programs, with a view to achieving major technological improvements. These different programs will enable us to remain at the forefront of technological developments.

### **Desalination: a largely available alternative resource**

Several regions around the world consider the desalination of seawater the major method of producing drinking water. Desalination consists of producing fresh water from seawater or brackish water. As a result of difficulties facing countries with water problems (a lack of a fresh water source), this market is being developed in particular for the processes of desalination, which use the membranous process (a process involving reverse osmosis). The main problem facing the membranes is the risk of clogging.

The objective of Research and Development regarding desalination by reverse osmosis relates to the pretreatment of seawater to limit clogging of the membrane and on the reduction in energy consumption in order to further reduce the cost of desalination (which has already been divided by 4 in 10 years) and to contribute to environmentally friendly developments. Research is carried out at the *Centre d'Expertise Membrane* of our Water Research Center to identify what causes clogging and to recommend solutions regarding the treatment of water. Moreover, a pilot scheme has been installed at the Toulon Cap Sicié site which will allow for the optimization of the filtering process for the pretreatment of seawater. R&D has also developed a pilot platform in the Persian Gulf, which will be operational in the second half of 2007, which will allow for the comparison of different pretreatment options and validate new ideas.

### **Sorting and Recycling: a strategic step in waste management**

Sorting is a strategic step in waste management, and especially in recycling. The efficiency of the treatments and the possibility of revalorization (product, agronomical and energy valorization) is dependent on the quality of sorting. The sorting processes of our group must be optimized, in addition to the separation carried out by cleaners and companies.

Our research aims to automate sorting plants, to secure procedures of waste treatment, and to make the manufacturing and utilization of CSR (Combustibles Solides de Recuperation) viable. A pilot plant reproducing a sorting machine's conditions has been built on the site at Rillieux-la-Pape (69). This plant has already allowed for a measurement to be taken of the performance of an optical sorting machine in order to research possible improvements and to simulate results.

### **The European bus of the future: a clean, intelligent and modern bus**

Buses must evolve so that passengers are offered a wide range of quality services, adapted to contemporary living. This is indispensable for the reinforcement of a positive image of buses and public transportation. Areas of focus of improvement include new designs (the future European bus program), improving commercial speed (bus lanes, importance of clean sites and buses), air quality improvement (Euro4), decrease in gas consumption (hybridization), and reduction of greenhouse gas emissions.

Over the past five years our research has aimed to define, with several European transport operators, its functional innovations, while maintaining comfort, traveler information, accessibility, driving assistance and maintenance. The results of this research were

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At each step of the innovation process, researchers implement sophisticated tools, such as digital fluid mechanics. This technology enables researchers to simulate the running of installations and test a greater number of scenarios to improve efficiency. Over a shorter period, such software enables researchers to optimize test protocols.



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communicated to constructors with the UITP (*Union Internationale de Transports Publics*), with Predit (*Programme de Recherche et d'Innovation dans les transports terrestres*) and the CEN (*Commission Européenne de Normalisation*) and has enabled an exchange of ideas with manufactures.

### **Bioenergy: making waste an energy resource**

The use of waste (solid and liquid) as an energy resource represents a concrete solution in conserving fossil fuels and promoting renewable energy sources while minimizing environmental and sanitation risks.

One of our fixed R&D objectives is to develop, evaluate and confirm the viability of bioenergy sources such as a biogas emitted from storage centers, sediment from wastewater treatment plants, biofuel. Thanks to research carried out on food oil waste, SARP Industrie (a subsidiary of Veolia) has implemented a biodiesel project with a production unit of approximately 50,000 t/year.

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**ITEM 4A. UNRESOLVED STAFF COMMENTS**

Not Applicable.

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## ITEM 5.

### OPERATING AND FINANCIAL REVIEW AND PROSPECTS

The following discussion of our operations should be read together with our consolidated financial statements and related notes included elsewhere in this report. Our consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB) and adopted by the European Union.

Concession contracts are accounted for in the 2006 consolidated financial statements in accordance with IFRIC Interpretation 12, *Service Concession Arrangements (IFRIC 12)*, published in November 2006. This interpretation, which is pending adoption by the European Union following a favorable vote of the EFRAG in March 2007, is applicable to accounting periods commencing on or after January 1, 2008. We have elected early adoption of this interpretation, and the change in accounting method has been applied retrospectively. As such, our consolidated financial statements as of and for the year ended December 31, 2005, and 2004 have been adjusted accordingly for the retrospective adoption of IFRIC 12.

Unless otherwise indicated, the following discussion relates to our IFRS financial information as adjusted for the retrospective adoption of IFRIC 12.

IFRS differ in certain significant respects from U.S. GAAP. Note 51 to our consolidated financial statements provides a description of the principal differences between IFRS and U.S. GAAP for 2004, 2005 and 2006, as they relate to our company, and reconciles our shareholders' equity and net income to U.S. GAAP as of and for each of the years ended, December 31, 2004, 2005 and 2006.

The following discussion also contains forward-looking statements that involve risks and uncertainties, including, but not limited to, those described under Item 3. Key Information Risk Factors. Our results may differ materially from those anticipated in the forward-looking statements. See Forward-Looking Statements at the beginning of this document for a more detailed discussion of the risks and uncertainties to which our results and financial condition are subject.

### OVERVIEW

#### Major Developments in 2006

##### *A strong business model*

Our strategy of developing environmental services through long-term contracts produced led to significant growth of activities and to an increase in revenue of 11.9% in 2006 compared to 2005. This growth was accompanied by continued improvements in profitability. Adjusted operating income increased by 16.7% in 2006 compared to 2005, and adjusted net income attributable to equity holders of the parent increased by more than 20% over the same period. Total operating income increased by 12.7% in 2006 compared to 2005, and total net income attributable to equity holders of the parent increased by 21.9%.

Adjusted operating income and adjusted net income attributable to equity holders of the parent are non-GAAP measures used by management to evaluate the performance of our business. These terms are defined and reconciled to the nearest IFRS measures under Presentation of Information in this Section -- Non-GAAP measures below and the sections referred to therein.

These performances are the result of our decision to grow our business in Europe, Asia and North America for each line of business, and of our ability to generate savings and synergies and to renew contracts.

***Increase in synergies between businesses***

Our strategic choices have resulted in the acquisition of new Water and Energy contracts, targeted acquisitions aimed at strengthening positions (Environmental Services in Great Britain and Belgium) and the development of new business activities, directly linked to our expertise, such as the acquisition of an interest in SNCM and the signing of a framework agreement with CMA CGM in combined rail transport.

Our ability to generate savings and synergies has resulted in €104 million in new net annual savings in 2006 within the Veolia 2005 efficiency plan. In total, the efficiency plan generated €406 million in annual savings. Based on their nature, we expect these savings to continue in the future. These savings and synergies were completed through programs designed to strengthen our organization.

***Forward-looking choices***

We believe that our forward-looking choices in terms of training, research and development, give us a strong base for long-term profitable growth. Thus, in 2006 we decided to accelerate our training programs by deciding to create regional campus in France. We strengthened our research projects through the optimization and the management of resources.

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### ***Commercial success within growth markets***

We won several important contracts during 2006:

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At the beginning of the year, Veolia Eau won a management contract for water services granted by the Prostějov water company, the public water authority of the Moravia Region in the Czech Republic. This is a 25-year contract representing total cumulative revenues for the period of €139 million.

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At the end of January, Veolia Eau signed an important partnership agreement with a subsidiary of Sinopec, the largest Chinese refining group. Through this 25-year contract the two entities created a joint venture, which will be managed by Veolia Eau, to ensure the operation collection treatment and recycling of industrial wastewater from the Yanshan site (in the suburbs of Beijing). This joint venture will generate estimated total cumulative revenue of approximately €249 million.

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On February 9, 2006, Veolia Eau won the management contract for a wastewater facility in the Ajman Emirates (United Arab Emirates). This 27-year contract represents total cumulative revenue of approximately €151 million.

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On March 16 and 29, 2006, Veolia Transport won two urban and para-transit transport contracts in the United States. The first contract relates to Orange County in California and came into effect July 1, 2006. This three-year contract represents estimated total cumulative revenue of approximately €73 million. The second contract relates to the city of Mesa in Arizona. This is a six-year contract representing estimated total cumulative revenue of €123 million.

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On April 12, 2006, following an international call for tenders, Veolia Eau won a construction contract for a new seawater desalination plant in Bahrain for a total amount of approximately €255 million. Operations will start between April 2007 and November 2007 for the first two units.

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In May 2006, Veolia Eau successively won the first two international calls for tenders by the Slovak authorities, both 30-year contracts. The first contract relates to the central region of Slovakia and represents estimated total cumulative revenue for the period of €1.4 billion; the second contract relates to the Poprad region in northern Slovakia and represents estimated total cumulative revenues for the period of €566 million.

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On June 29, 2006, Veolia Energie won two public-private partnership contracts in Italy for the construction and the management of hospitals. The contracts are for 17 and 30 years respectively, with estimated total cumulative operating and maintenance revenues of €211 million.

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In July 2006, Veolia Transport won a management contract for public transport in the Limbourg region, in southeast Holland. This 10-year contract, effective as of December 16, 2006, represents total cumulative revenues of approximately €1.1 billion.

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In early September 2006, Veolia Eau strengthened its position in Asia by winning a new 30-year contract in China for the management of water services in Liuzhou. This contract represents estimated total cumulative revenues of more than €330 million.

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At the beginning of December 2006, Veolia Eau was selected for two major projects in Australia. For the first project, Veolia Eau will act as consultant to the State of Queensland for the development of all installations and infrastructure, and will then operate these installations. This project, whose completion is anticipated for the end of 2008, represents a global investment of €1 billion for the State of Queensland. The second project relates to the design, construction and management of a desalination by reverse osmosis plant. The plant will be operational as of the end of 2008.

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In December 2006, Veolia Energie won a public service management contract for district heating for Cergy-Pontoise and its suburbs. This 16-year contract represents total cumulative revenues of €268.7 million.

We also reinforced our position as market leader through targeted acquisitions, generating strength and cost synergies:

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On January 2, 2006, Veolia Transport carried out the acquisition of Shuttleport, an airport shuttle service, in the United States of America for €28.1 million;

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In May 2006, Veolia Propreté purchased Biffa Belgium, fourth in the Belgian waste market, for an amount of €62.4 million, reinforcing its development base in Northern Europe and the Benelux countries. Estimated annual sales figures are €85.5 million.

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On September 28, 2006, the most important of these transactions was realized with the acquisition of Cleanaway Holding Limited by Veolia Propreté for a price of €745 million. This company operates in Great Britain in the area of municipal and industrial waste collection services and integrated service of waste management. Annual sales figures are estimated at €684 million.

On October 19, 2006, Veolia Transport acquired SuperShuttle in the United States (customized transportation for American airports), for €72 million. SuperShuttle's annual revenues are estimated at €55.2 million.

***Development strategy focused on new businesses linked to our commercial expertise***

We pursued our development strategy within new businesses linked directly to our expertise:

On May 31, 2006, Veolia Environnement, Butler Capital Partners and CGMF signed agreements relating to the Société Nationale Maritime Corse Méditerranée (SNCM). These agreements were part of a transaction to open SNCM's capital to outside investment, a decision made by the French government at the beginning of 2005, and the restructuring of the company. The transaction is still subject to a cancellation clause relating to the European Commission's agreement on state aid. Veolia Environnement holds 28.29% of the SNCM's share capital. As a result of this acquisition, Veolia Transport has significantly strengthened its position as a ship line operator, which has been set up for a few years in northern Europe, in markets with strong growth. This deal represents an investment of €72.2 million.

On September 11, 2006, Veolia Transport and Rail Link, a subsidiary of CMA CGM, the third largest freight carrier worldwide, joined together to develop a new European rail transport and sea freight container company. This partnership creates two new distinct companies: a combined transport operator with a mission to organize and market the transport of freight containers between the harbor and the industrial site of the final client, and a railway company that combines industrial means and ensures rail transport of the freight containers. These two companies will be operational by the end of 2006, with anticipated cumulative revenues for 2010 of approximately €100 million for combined transport operations and approximately €50 million for the railway company.

At the end of November 2006, the Total and Veolia Environnement groups joined together to construct and operate an oil recycling plant in France, through their joint subsidiary Osilub. This project is part of the sustainable development programs for both companies and contributes to the optimization of the life of industrial products and preserves

non-renewable natural resources.

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In 2006, Dalkia opened a biomass center in the Lithuanian capital through which Vilniaus Energija reduces its dependence on fossil energy and encourages local development. The Vilniaus Energija networks boiler is the largest biomass installation built by Dalkia.

*The thorough review of assets continued in 2006*

During the 2006 fiscal year we carried out a review of our assets and proceeded with several total or partial sales, without affecting our operating capacities:

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During the first quarter of 2006, the Energy Services division disposed of 34% of the company that holds the Lodz contract to the IFM (Industry Funds Management) for a price of €70.0 million.

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On April 10, 2006, Veolia Environnement disposed of its interest in Southern Water to Southern Water Capital Limited, the major shareholder of Southern Water. The total amount of the transaction was €89.6 million net of the exercise of the put option.

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On June 1, 2006, the European Bank for Reconstruction and Development (EBRD) took a 35% interest in Veolia Transport Central Europe GmbH, which groups together the activities of Veolia Transport in Central and Eastern Europe, for an amount of €59.8 million.

A thorough review of assets has also led us to take measures to ensure better efficiency:

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We decided to dispose of the Transportation Division's Danish business, which will occur occurred in 2007, and recorded an impairment charge in respect of assets for an amount of €44 million.

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Difficulties encountered with a contract in Germany within the Transportation business resulted in asset impairments and provisions of €86 million.

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## Presentation of Information in this Section

### Definition of organic and external growth

As used in this report, the term *organic growth* includes growth resulting from new contracts won, the expansion of existing contractual arrangements through increases in prices and/or volumes delivered or processed, and the acquisition of operating assets attributed to a particular contract or project.

The term *external growth* relates to growth resulting from acquisitions (net of divestitures) of entities that hold multiple contracts and/or assets used in one or more markets.

### Discontinued Operations

In accordance with IFRS 5, we record income and loss from our discontinued operations on a separate line in our consolidated income statement. *Net income (loss) on discontinued operations* is the total of income and expenses, net of tax, related to lines of businesses sold or in the process of being sold. It is the income or expense generated over the period by the assets and liabilities included in the specific, balance-sheet line items *Non-current assets held for sale* and *Non-current liabilities held for sale*.

### Non-GAAP Measures

We use a number of non-GAAP financial measures to manage our business and to supplement our financial information presented in accordance with IFRS. Non-GAAP financial measures exclude amounts that are in the nearest IFRS measures, or include amounts that are not in the nearest IFRS measures. We discuss below the non-GAAP financial measures that we use, the reasons why we believe they provide useful information and the location in this Section where they are reconciled to the nearest IFRS measures. You should not place undue reliance on non-GAAP financial measures or regard them as a substitute for the nearest IFRS measures. Further, these non-GAAP financial measures may not be comparable to similarly titled measures used by other companies.

The non-GAAP financial measures that we use in this Section are the following:

Adjusted operating income and adjusted net income attributable to equity holders of the parent are equal to operating income and net income attributable to equity holders of the parent, respectively, adjusted to exclude the impact of impairment charges and certain items that are *non-recurring*. An item is *non-recurring* if it is unlikely to recur during each period and if it substantially changes the economics of one or more cash-generating units. We do not classify an item as *non-recurring* if the nature of the relevant charge or gain is such that it is reasonably likely to recur within two years, or there was a similar charge or gain within the prior two years. We believe that adjusted operating income and adjusted net income attributable to equity holders of the parent are useful measurement tools because they show the results of our operations without regard to:

impairment charges, which we record when we determine that the value of a cash generating unit is less than its carrying value (as discussed under *Critical Accounting Policies* *Asset Impairment* ), and which are different from our

other items of revenues and expenses used to determine operating income as they depend on management's assessment of the future potential of a cash generating unit, rather than its results of operations in the period in question, and

non-recurring items, which by their nature are unlikely to be indicative of future trends in our results of operations.

In addition, we use adjusted operating income as a tool to manage our business, for purposes of evaluating our performance, allocating resources internally and as one factor in determining the variable compensation of our senior executives. See Item 6. Directors, Senior Management and Employees Compensation. Adjusted operating income and Adjusted net income attributable to equity holders of the parent are reconciled to operating income and net income attributable to equity holders of the parent, in each case for the years ended December 31, 2005 and 2006, under Results of Operations Year ended December 31, 2006 compared to Year ended December 31, 2005.

Net financial debt, which represents gross financial debt (long-term borrowings, short-term borrowings, bank overdrafts), net of cash and cash equivalents and excluding revaluation of hedging instruments. We use net financial debt as an indicator to monitor our overall liquidity position, and as one factor in determining the variable compensation of our senior executives. Our net financial debt is reconciled to our gross financial debt in Liquidity and Capital Resources Sources of Funds Financings.

ROCE or Return on Capital Employed is a measurement tool that we use to manage the profitability of our contracts globally and to make investment decisions. ROCE is the ratio of (i) our results of operations, net of tax, and our share of net income of associates excluding revenue from operational financial assets, divided by (ii) the average amount of capital employed in our business during the same year. Each of these terms is defined, and is reconciled to the nearest IFRS measure, under Liquidity and Capital Resources Capital Expenditures Return on Capital Employed (ROCE).

#### Critical Accounting Policies

We prepare our consolidated financial statements in conformity with IFRS as published by the IASB and adopted by the European Union (with the exception of IFRIC 12, which we have chosen to adopt early pending its approval by the European Union). Our consolidated financial statements are affected by the accounting policies used and the estimates, judgments and assumptions made by management during their preparation. These estimates and assumptions affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the periods presented.

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The principal significant estimates and assumptions made by management during the preparation of our consolidated financial statements relate to the accounting policies used in connection with pension liabilities, asset impairment, deferred taxes and derivative financial instruments.

### Pension Liabilities

We maintain several pension plans, and measure our obligations under these plans using a projected unit credit method, which requires to estimate our employees turnover, expected future changes in employees compensation and the present value of our liability on the basis of the appropriate discount rate for each country in which we maintain a pension plan. As a result, we record pension-related assets or liabilities in our accounts and record the related net expenses over the estimated term of service of our employees.

In accordance with IFRS requirements, we use market yields of high quality corporate bonds with a maturity similar in duration to the pension liabilities to determine the discount rate at the balance sheet date when available. If no such market yields are available, then we use the yields on government bonds with a maturity similar in duration to the liabilities. We estimate future compensation based on inflation rates estimated using a combination of the spread between index linked and non-index linked bonds, current inflation rates, and published statements of central banks and economists with respect to inflation prospects. We use mortality tables published by national statistical agencies in our evaluations, reviewed periodically to ensure that the latest available tables are being used. The assumptions used to measure our pension liabilities as of December 31, 2006 are described in Note 34-c to our consolidated financial statements.

As of December 31, 2006, a 1% increase in the discount rate would have decreased our aggregate pension benefit obligation by €248 million and our current service costs by €8 million. A 1% decrease in the discount rate would have increased the benefit obligation by €300 million and the current service costs by €11 million.

As of December 31, 2006, a 1% increase in the inflation rate would have increased our aggregate pension benefit obligation by €310 million and our current service costs by €11 million. A 1% decrease in the inflation rate would have decreased the benefit obligation by €251 million and the current service costs by €8 million.

### *Asset Impairment*

We perform an annual review of our goodwill and other intangible assets during our long-term planning in mid-year, or more frequently when there is an indication of an impairment loss. If the long-term prospects of an activity appear durably downgraded, we estimate the value of the impairment based either on the fair value less selling costs of the assets related to this activity in cases where we decide to dispose of the activity, or on the higher of fair value less selling costs or value in use, in cases where we decide to retain the activity. We then record a one-time write-off or write-down of the carrying value of our goodwill to bring it in line with our estimates.

When we use fair value less selling costs, we estimate the fair value based on earnings multiples appearing in brokers reports or on published information regarding similar transactions. Our estimate could be significantly different from the actual sales price that we could receive in connection with the disposal of the activity. In addition, actual selling

costs could be greater or less than our estimate.

When we use the discounted future cash flows method to estimate value in use, we estimate future cash flows of business units known as cash generating units, and we apply a discount rate to the estimated future cash flows. A cash-generating unit is generally a business segment (i.e., water, waste, energy or transport) in a given country. Our future cash flow estimates are based on the forecasts in our latest long-term plan, plus an appropriate growth rate applied after the period covered by the plan. The discount rate is equal to the risk free rate plus a risk premium weighted for business-specific risks relating to each asset, cash-generating unit or group of cash-generating units.

As of December 31, 2006, a 1% increase in the discount rate applied to each cash generating unit would have resulted in an increased goodwill impairment charge of approximately €240 million euros, and a 1% decrease in the perpetual growth rate applied to each cash generating unit with a perpetual growth rate of at least 2% would have resulted in an increased goodwill impairment charge of approximately €55 million euros.

#### Deferred Taxes

We recognize deferred tax assets for deductible temporary differences, tax loss carry-forwards and/or tax credit carry-forwards. We recognize deferred tax liabilities for taxable temporary differences. We adjust our deferred tax assets and liabilities for the effects of changes in tax laws and rates on the enactment date. Deferred tax balances are not discounted.

A deferred tax asset is recognized to the extent that we are likely to generate sufficient future taxable profits against which the asset can be offset. Deferred tax assets are impaired to the extent that it is no longer probable that sufficient taxable profits will be available.

#### Derivative Financial Instruments

We use various derivative instruments to manage our exposure to interest rate and foreign exchange risks resulting from our operating, financial and investment activities. Certain transactions performed in accordance with our management policy do not satisfy hedge accounting criteria and are recorded as trading instruments.

Derivative instruments are recognized in the balance sheet at fair value. Other than the exceptions detailed below, changes in the fair value of derivative instruments are recorded through the income statement. The fair value of derivatives is estimated using standard valuation models which take into account active market data.

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Derivative instruments may be classified as one of three types of hedging relationship: fair value hedge, cash flow hedge or net investment hedge in a foreign operation:

a fair value hedge is a hedge of exposure to changes in fair value of a recognized asset or liability, or an identified portion of such an asset or liability, that is attributable to a particular risk (in particular interest rate or foreign exchange risk), and could affect net income for the period;

a cash flow hedge is a hedge of exposure to variability in cash flows that is attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction (such as a planned purchase or sale) and could affect net income for the period;

a net investment hedge in a foreign operation hedges the exposure to foreign exchange risk of the net assets of a foreign operation including loans considered part of the investment (IAS 21).

An asset, liability, firm commitment, future cash-flow or net investment in a foreign operation qualifies for hedge accounting if:

the hedging relationship is precisely defined and documented at the inception date;

the effectiveness of the hedge is demonstrated at inception and by regular verification of the offsetting nature of movements in the market value of the hedging instrument and the hedged item. The ineffective portion of the hedge is systematically recognized in financial items.

The use of hedge accounting has the following consequences:

in the case of fair value hedges of existing assets and liabilities, the hedged portion of these items is measured at fair value in the balance sheet. The gain or loss on remeasurement is recognized in the income statement, where it is offset against matching gains or losses arising on the fair value remeasurement of the hedging financial instrument, to the extent it is effective;



in the case of cash flow hedges, the portion of the gain or loss on the fair value remeasurement of the hedging instrument that is determined to be an effective hedge is recognized directly in equity, while the gain or loss on the fair value remeasurement of the underlying item is not recognized in the balance sheet. The ineffective portion of the gain or loss on the hedging instrument is recognized. Gains or losses recognized in equity are released to the income statement in the same period or periods in which the assets acquired or liabilities impact the income statement;

in the case of net investment hedges, the effective portion of the gain or loss on the hedging instrument is recognized in translation reserves in equity, while the ineffective portion is recognized in the income statement. Gains and losses recognized in translation reserves are released to the income statement when the foreign operation is sold.

#### Accounting for concessions

Concession agreements are accounted for in accordance with IFRIC12, *Service Concession Arrangements* published in November 2006. This interpretation, which is pending adoption by the European Union following a favorable vote by the EFRAG in March 2007 is applicable starting January 1, 2008. We elected to adopt IFRIC12 early, and this new accounting method was treated retrospectively in accordance with IAS8 concerning changes in accounting principles. As a result, our financial statements as of and for the year ended December 31, 2005 were also adjusted so as to take into account retrospectively the adoption of IFRIC12.

The application of IFRIC 12 is complex and is described in detail in Note 1.20 to our consolidated financial statements. As a general matter, a contract is considered a concession agreement under IFRIC 12 if a public sector customer (the grantor) controls or regulates the services that we must provide with the infrastructure that we use, to whom the services must be provided and at what price, and if the grantor controls a significant residual interest in the infrastructure. Pursuant to IFRIC 12, the infrastructure used in a concession is not considered to be part of our property, plant and equipment, but instead we recognize financial assets or intangible assets (depending on the nature of our payment rights) in respect of the concession contracts.

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## U.S. GAAP Reconciliation

Our consolidated financial statements have been prepared in accordance with IFRS, which differs in certain respects from U.S. GAAP. The following table shows our net income (loss) and shareholders' equity under IFRS (adjusted for IFRIC 12 for 2004 and 2005, in the case of the IFRS figures) and U.S. GAAP for the periods indicated:

(millions of euros)	At and for the year ended		
	December 31,		
	2006	2005 (IFRS adjusted)	2004 (IFRS adjusted)
<b>Net Income (Loss)</b>			
IFRS	758.7	622.2	389.8
U.S. GAAP	732.1	555.7	145.2
<b>Shareholders' Equity</b>			
IFRS	4,360.8	3,790.2	3,211.2
U.S. GAAP	3,177.8	2,832.9	2,255.5

The most significant items in reconciling our shareholders' equity under IFRS and U.S. GAAP in 2006, as reflected in Note 51 to our consolidated financial statements, were:

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goodwill recorded at market value in connection with the transfer of certain subsidiaries and affiliates to our group in 1999 by Vivendi, our former parent company. Under U.S. GAAP, assets relating to these transfers were recorded at Vivendi's historical cost basis. In addition, under IFRS, goodwill has not been amortized since January 1, 2004, while under U.S. GAAP goodwill has not been amortized since January 1, 2002. The net effect on goodwill amounted to (€979.6) million at December 31, 2006;

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amortization of tangible assets by component under IFRS, which has an effect of (€252.0 million);

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provisions including contractual commitments and significant provisions for onerous contracts whose recognition criteria are different, the impact on shareholders' equity amounted to € 187.1 million at December 31, 2006;

some contracts are recorded under IFRS in accordance with IFRIC4 "Determining whether an arrangement contains a lease" or IFRIC12 "Service Concession arrangements". Under U.S. GAAP, Emerging Issues Task Force (EITF) 01-08 "Determining whether an arrangement contains a lease" is applied for contracts entered into or significantly modified after January 1, 2004. Under U.S. GAAP, IFRIC12 is not recognized. The impact on shareholders' equity amount to (€109.7) million at December 31, 2006 for IFRIC 4 and (€81.9) million; for IFRIC12;

difference in accounting for of pensions plans and share based compensation. The difference between IFRS and U.S. GAAP amounted to (€37.5) million.

The most significant items in reconciling our net income (loss) under IFRS and U.S. GAAP in 2006, as reflected in Note 51 to our consolidated financial statements, were:

tangible asset components for (€45.1) million;

pension plans and stock options for (€34.1) million;

changes resulting from analysis under IFRIC 4 and EITF 1.08 of (€21.8) million;

income tax for €105.9 million.

For a more detailed discussion of the significant differences between IFRS and US GAAP as applied to our company, see Note 51 to our consolidated financial statements.

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## RESULTS OF OPERATIONS

### Year ended December 31, 2006 compared to year ended December 31, 2005

The following discussion compares our results of operations in 2006 with our adjusted results of operations (reflecting the retroactive application of IFRIC 12 accounting for concessions) in 2005. In addition, following a decision taken in 2006 to dispose of the Danish business of the Transportation Division in 2007, the results of this business were classified as discontinued operations in accordance with IFRS5 addressing activities held for sale, and the accounts for 2005 were adjusted accordingly. The disposal of Southern Water was also treated according to IFRS5, and the accounts for 2005 were adjusted accordingly.

#### Revenue

##### Overview

Our consolidated revenue for the year ending December 31, 2006 grew 11.9% to €28,620.4 million, compared to €25,570.4 million for the year ended December 31, 2005. Organic growth was 8.1%.

External growth of 3.8% was primarily the result of acquisitions made by Veolia Transport in France and the United States (a combined contribution of around €443 million) and Veolia Propreté in the United Kingdom (a contribution of around €215 million). Revenue from outside France stood at €15,217.4 million, or 53.2% of the total, compared with 51.3% in 2005.

The currency effect was neutral, with a weakening of the U.S. dollar (negative impact of €53.5 million) offset by a strengthening of the Czech koruna (positive impact of €44.7 million).

The following table shows a breakdown of our revenue:

2006 (in € millions)	2005 adjusted (in € millions)	% change 2006/2005	of which organic growth	of which external growth	of which currency fluctuation
28,620.4	25,570.4	11.9%	8.1%	3.8%	-

The following table shows a breakdown of our revenue by division:

(in € millions, except for %)	2006	2005 (adjusted)	% change 2006/2005
Water	10,087.6	9,134.2	10.4%

Environmental Services	7,462.9	6,748.7	10.6%
Energy Services	6,118.4	5,463.6	12.0%
Transportation	4,951.5	4,223.9	17.2%
<b>Total revenue</b>	<b>28,620.4</b>	<b>25,570.4</b>	<b>11.9%</b>
<b>Total revenue at constant 2005 exchange rate</b>	<b>28,631.0</b>	<b>25,570.4</b>	<b>11.9%</b>

### Water

The following table shows a breakdown of our revenue within the water division:

2006 (in € millions)	2005 adjusted (in € millions)	% change 2006/2005	of which organic growth	of which external growth	of which currency fluctuation
10,087.6	9,134.2	10.4%	9.1%	1.2%	0.1%

In France, organic revenue growth was 3.6%, excluding Veolia Water Solutions & Technologies, due to a good performance of the distribution businesses as well as further growth in the water network building and renovation business.

Outside France, excluding Veolia Water Solutions & Technologies and Proactiva, revenue grew 13.6% (11.8% at constant scope and exchange rates). In Europe, revenue growth of 11.4% was driven by the start-up of new contracts, in particular in Germany (the Braunschweig municipal contract), in the Czech Republic (Hradec Kralove and Prostějov) and in Slovakia (Poprad and Banská Bystrica). In the Asia-Pacific region, strong revenue growth of 36.2% (of which 26.9% was organic growth) was mainly driven by new contracts signed in China (Hohhot, Changzhou, Kunming and Urumqi in the municipal sector). External growth in this region was the result of Veolia Water's increased stake in the Adelaide contract in Australia and small acquisitions in Japan. We are continuing our expansion in Africa and the Middle East where growth exceeded 12%. In North America, revenue grew 6.7% for the full-year on a like-for-like basis.

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Veolia Water Solutions and Technologies posted revenue growth of 17.8% at constant scope and exchange rates, driven in particular by a sharp upturn in the engineering and construction businesses in France, the Middle East and the United States. Including acquisitions made during the year, revenue growth totaled 21.8%.

### *Environmental Services*

The following table shows a breakdown of our revenue within the Environmental Services (waste management) division:

2006 (in € millions)	2005 adjusted (in € millions)	% change 2006/2005	of which organic growth	of which external growth	of which currency fluctuation
7,462.9	6,748.7	10.6%	7.6%	3.5%	(0.5)%

In the Environmental Services (waste management) business, revenue in France grew 4.1% (of which 3.7% was organic growth), driven by the combined effect of the growing contribution of new incineration plants and the increased tonnages of solid waste collected and treated under high value added service contracts.

Outside France, excluding Proactiva, organic growth was 10.8%. It was particularly strong (13.2%) in the United States in all business lines. In the United Kingdom, overall growth totaled 34.2% (of which 6.9% was organic growth), driven by the acquisition of Cleanaway UK, completed on September 28, 2006 and by the general development of the business within a growing market. In Asia, the start-up of the Foshan and Guangzhou-Likeng contracts made a significant contribution to revenue growth of 14%.

### *Energy Services*

The following table shows a breakdown of our revenue within the energy services division:

2006 (in € millions)	2005 adjusted (in € millions)	% change 2006/2005	of which organic growth	of which external growth	of which currency fluctuation
6,118.4	5,463.6	12.0%	10.0%	1.5%	0.5%

Our Energy Services division generated revenue of €6.1 billion in 2006, an increase of 12% over 2005, of which 10% was organic growth. The full-year impact of the rise in energy prices was €260 million, of which €226 million was realized during the first nine months of 2006. The fourth quarter represents a new heating season, during which prices stabilized or declined compared to the first three quarters, although our Energy Services business continued to grow during this period. Excluding the full year price effect, organic revenue growth was 7.2%.

The business was subject to contrasting weather conditions over the course of the year. While the beginning of the year had experienced more harsh temperatures than the average, the end of the year, on the contrary, was warmer than the seasonal standards.

In France, organic growth of 8.2% resulted primarily from the increase in energy prices in the first quarter of the year, the start-up of new contracts and an upturn in the engineering business.

Outside France, revenue growth totaled 17.0% of which 12.6% was organic growth. It was primarily driven by the full effect of the Lodz contract (Poland), favorable pricing in Central Europe as well as acquisitions in Italy and Brazil.

### *Transportation*

The following table shows a breakdown of our revenue within the transportation division:

2006 (in € millions)	2005 adjusted (in € millions)	% change 2006/2005	of which organic growth	of which external growth	of which currency fluctuation
4,951.5	4,223.9	17.2%	4.7%	12.9%	(0.4)%

In France, revenue growth was 12.7%, driven by the contribution of SNCM (2006 revenue contribution of approximately €200 million). The end of the Toulouse contract was offset by the positive impact of new contracts in the field of urban and intercity transit systems, and by the good performance of other business lines.

Outside France, revenue advanced by 20.4% of which 7.6% was organic growth. External growth was mainly due to acquisitions made in the United States (ATC and Shuttleport) and in Norway (Helgelandske).

[Back to contents](#)*Revenue by geographical region*

The following table shows a breakdown of our revenue by geographical region:

(€ millions, except %)	2006	2005 (adjusted)	% change 2006/2005
France	13,403.0	12,439.2	7.7%
United Kingdom	2,186.8	1,727.1	26.6%
Germany	1,992.9	1,817.3	9.7%
Other European countries	5,317.9	4,708.6	12.9%
United States	2,650.3	2,183.3	21.4%
Oceania	931.4	878.0	6.1%
Asia	770.9	597.3	29.1%
Rest of the world	1,367.2	1,219.6	12.1%
<b>Revenue</b>	<b>28,620.4</b>	<b>25,570.4</b>	<b>11.9%</b>

France

In France revenue growth of 7.7% was driven by Veolia Energie as a result of rising energy prices (an impact of 5.5% in the revenues of Veolia Energie France), by Veolia Eau as a result of continued strong growth in the engineering and construction sectors as well as continued solid results of the distribution business, by Veolia Propreté due to the combined effect of the increased efficiency of incineration plants and the increase in tonnage of solid waste collected and treated under high value-added service contracts and by the acquisition of SNCM by Veolia Transport.

United Kingdom

The strong growth of 26.6% in the United Kingdom resulted from the acquisition of Cleanaway UK (three month effect), the full impact of the acquisition of Shanks in 2005 by the Environmental Services division, Veolia Énergie due to commercial development and an increase in energy prices, and the impact of five-year tariff reviews at Veolia Eau in 2005.

Germany

Growth in Germany was 9.7%, largely due to new contracts, particularly the contract between Braunschweig and Veolia Eau for a wastewater plant and rail transport contracts (Nordharz-Netz and Marschbahn).



Other European countries

The 12.9% growth in revenues was due to full-year effect of the Lodz contract in Poland and to the impact of prices in the Energy Division, as well as new contracts and small acquisitions in our other sectors.

United States

Growth in the United States, 21.4% overall, was particularly significant in Veolia Propreté's business and in Veolia Transport due to the impact of recent developments, including the acquisitions of ATC and Shuttleport, and the signing of new contracts.

Oceania

Growth of 6.1% in the Oceania region was due to the signing of new contracts in 2005 within Veolia Propreté and sustained activity within Veolia Transport.

Asia

Growth in Asia was 29.1%, which was due to recent developments in Veolia Eau (contracts in China and acquisitions in Japan) and to the start of new contracts for Veolia Propreté.

[Back to contents](#)Rest of the world

Growth in the rest of the world was 12.1%, marked by the continued growth of Veolia Eau in North Africa and the Middle East.

**Operating Income***Overview*

Our operating income increased by 12.7%, from €1,892.9 million in 2005 to €2,132.9 million in 2006. The following table shows a breakdown of our operating income by division:

<i>(in € millions, except %)</i>	2006	2005 (adjusted)	% change
Water	1,160.6	1,002.3	15.8%
Environmental Services	648.3	543.6	19.3%
Energy Services	377.7	315.3	19.8%
Transportation	13.6	116.8	(88.3)%
Holding companies	(67.3)	(85.1)	20.9%
<b>Total</b>	<b>2,132.9</b>	<b>1,892.9</b>	<b>12.7%</b>
<b>Total at constant 2005 exchange rate</b>	<b>2,126.8</b>	<b>1,892.9</b>	<b>12.4%</b>

As discussed above under *Presentation of Information in this Section – Non-GAAP Measures*, we use adjusted operating income, in addition to operating income, to evaluate our results of operations and otherwise as a management tool. The following table shows a breakdown of our adjusted operating income by division:

<i>(in € millions, except %)</i>	2006	2005 (adjusted)	% change
Water	1,163.4	997.1	16.7%
Environmental Services	648.3	553.6	17.1%
Energy Services	377.7	321.2	17.6%
Transportation	100.1	116.8	(14.3)%
Holding companies	(67.3)	(85.1)	20.9%
<b>Total</b>	<b>2,222.2</b>	<b>1,903.6</b>	<b>16.7%</b>
<b>Total at constant 2005 exchange rate</b>	<b>2,216.1</b>	<b>1,903.6</b>	<b>16.4%</b>

The following tables provide a reconciliation of adjusted operating income to operating income for 2005 and 2006:

<b>2006</b> (€ millions)	Total Operating Income	Adjustments		Adjusted Operating Income
		Impairment	Other	
Water	1,160.6	2.8	-	1,163.4
Environmental Services	648.3	-	-	648.3
Energy Services	377.7	-	-	377.7
Transportation	13.6	86.5	-	100.1
Holding companies	(67.3)	-	-	(67.3)
<b>Total</b>	<b>2,132.9</b>	<b>89.3</b>	<b>-</b>	<b>2,222.2</b>

<b>2005 (adjusted)</b> (€ millions)	Total operating income	Adjustments		Adjusted operating income
		Impairment	Other	
Water	1,002.3	(5.2)	-	997.1
Environmental Services	543.6	10.0	-	553.6
Energy Services	315.3	4.7	1.2	321.2
Transportation	116.8	-	-	116.8
Holding companies	(85.1)	-	-	(85.1)
<b>Total</b>	<b>1,892.9</b>	<b>9.5</b>	<b>1.2</b>	<b>1,903.6</b>

Operating income grew by 12.7% in 2006 compared to 2005, or by 12.4% at constant exchange rates. Adjusted operating income grew by 16.7%, or by 16.4% at constant exchange rates. The increases reflect primarily growth in our revenues and overall business and, in the case of adjusted operating income, an increase in margins resulting from the factors described in the division-by-division analysis below, as well as the continued benefits of our Veolia Environnement 2005 efficiency plan, which resulted in selling, general and administrative expenses declining from 11.3% of revenues in 2005 to 10.9% of revenues in 2006. Restructuring costs increased marginally in 2006 compared to 2005, while capital gains on asset sales decreased marginally.

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Operating income in 2006 represented 7.5% of revenues compared to 7.4% in 2005. Adjusted operating income represented 7.8% of revenues in 2006 and 7.4% in 2005. In 2006, the only adjustments between operating income and adjusted operating income were impairment charges, primarily resulting from difficulties with a German contract in the Transport division (as discussed below). In 2005, our impairment charges related to Environmental Services activities in Israel and Sterience in the Energy Services division. We also recorded negative goodwill in the Water division.

#### *Water*

Operating income from the Water division totaled €1,160.6 million in 2006, a 15.8% increase from €1,002.3 million recorded in 2005. Adjusted operating income grew by 16.7%, or by 16.3% at constant exchange rates.

In France, the distribution and waterwork businesses performed well, boosting operating income, which also benefited from the continuing implementation of the program to improve operating performance.

Outside France, we recorded an increase in operating income that resulted from developments of the Stadtwerke in Braunschweig (including a positive adjustment to fair market value of an electricity supply contract), and from the beginning of new contracts in China and the impact of BOT contracts in Brussels and The Hague. In addition, the effect of contractual price increases, including in the United Kingdom, Central Europe, Romania and Morocco, had a positive impact on operating income. Finally, engineering and technology solutions took another step toward recovery.

The ratio of adjusted operating income to revenue from ordinary activities increased by 0.6 points, from 10.9% in 2005 to 11.5% in 2006. The ratio of operating income to revenue from ordinary activities increased from 11.0% in 2005 to 11.5% in 2006.

#### *Environmental Services*

Operating income from the Environmental Services division increased by 19.3%, from €543.6 million in 2005 to €648.3 million in 2006.

In France, operating income increased as a result of an increase in volume, primarily in the incineration sector and in the landfill business.

Outside France, we recorded an increase in operating income, which was especially strong in the UK market due to the integration of Cleanaway United Kingdom in the fourth quarter of 2006 and the strong performance of integrated waste management contracts. In the United States, the operating margin noticeably increased in the industrial services that are experiencing strong growth and in the solid waste activities due to increased prices.

The ratio of adjusted operating income to revenue increased from 8.2% in 2005 to 8.7% in 2006. The ratio of operating income to revenue from ordinary activities increased from 8.1% in 2005 to 8.7% in 2006.

### *Energy Services*

Operating income from the Energy Services division increased by 19.8%, from €315.3 million in 2005 to €377.7 million in 2006. At constant exchange rates adjusted operating income grew by 16.2%.

In France, profitability benefited from improvements in construction activities (both the level of activity and better efficiency). Given the overall balanced nature of the contract portfolio, the rise in energy prices had only a slight effect on profitability. As in 2005, rising gas prices have caused the selling prices of electricity produced through co-generation to reach their ceiling. This phenomenon had limited effect, and the opportunity loss was offset by an upturn in energy management margins on other contracts and by the sale of surplus greenhouse gas emission rights generated by activities.

In the rest of Europe, we recorded a strong rise in operating income in Central European countries that resulted notably from prices and a favorable climate in the Czech Republic and Poland and from the commencement of new contracts, such as the Lodz contract. A decrease in profit margin recorded in various countries following the increase in gas prices was more than offset by the sale of surplus greenhouse gas emission rights generated by activities.

Given these items, the ratio of adjusted operating income to revenue increased, from 5.9% in 2005 to 6.2% in 2006. The ratio of operating income to revenue from ordinary activities increased from 5.8% in 2005 to 6.2% in 2006.

### *Transportation*

Operating income from the Transportation division was €13.6 million in 2006, compared to €116.8 million in 2005. Due to persistent difficulties relating to a contract, Veolia Transport carried out a review of its activities in Germany and accounted for losses of €86.5 million, which were classified as non-recurring. Excluding this non-recurring item, operating income decreased by 14.3% (14.5% at constant exchange rates) to €100.1 million.

In France, the profitability of the Passengers Transportation business is improving, resulting mainly from interurban activities and services in Ile de France, as well as the integration of the SNCM, whose results conform to expectations from its privatization.

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Outside France, solid performances were recorded in the Benelux countries and Australia. Operating income was also affected by acquisitions in North America, particularly ATC and Shuttleport, and by a dilution profit of €18.7 million resulting from the EBRD's acquisition of an interest in Central European activities.

Because of the negative impact of rising energy prices, the ratio of adjusted operating income to revenue decreased from 2.8% in 2005 to 2.0% in 2006. The ratio of operating income to revenue from ordinary activities declined from 2.8% in 2005 to 0.3% in 2006.

### *Finance costs, net*

Finance costs, net, decreased from €710.7 million in 2005 to €701.0 million in 2006. Finance costs, net represent the cost of gross financial fair value debt, including profit and loss on related interest rate and exchange rate hedging, less income on cash and cash equivalents. The following table shows a breakdown of our finance costs, net:

(€ millions)	2006	2005 (adjusted)
Income	82.8	63.3
Expense	(783.8)	(774.0)
<b>Total finance costs, net</b>	<b>(701.0)</b>	<b>(710.7)</b>

In 2006, the financing rate, defined as the ratio between the cost of net financial debt (equal to finance costs, net, excluding fair value adjustments to non-qualifying for hedge instruments) to average net indebtedness (based on a quarterly weighted average), was stable at 5.07% in both 2005 and 2006.

This stability, which was maintained despite an increase in short-term euro interest rates, was due to the increase in the portion of fixed rate debt in our indebtedness and the maturity of certain high interest rate debt. The €26 million redemption premium paid in 2005 in connection with the redemption of €1,150 million of convertible bonds was not included in the 2005 financing rate, although the relatively low interest rate did affect the 2005 financing rate.

In addition, fair value adjustments on derivative instruments not qualifying for hedge accounting totaled €6.4 million, compared to €10.1 million in 2005. These adjustments, which are calculated in accordance with IAS 39 and which depend on market conditions at the end of the period, are highly volatile in nature.



[Back to contents](#)***Other Financial Income and Expenses***

The following table shows a breakdown of our other financial income (expenses):

(€ millions)	2006	2005 (adjusted)
Loan income	29.9	37.0
Dividends	9.7	6.5
Foreign exchange gains (losses)	(14.3)	14.3
Financial provisions	(8.4)	24.2
Other income (expenses)	(50.9)	(53.9)
<b>Total</b>	<b>(34.0)</b>	<b>28.1</b>

Other net financial income and expenses were positive €28.1 million in 2005 and negative €34.0 million in 2006. The decline in other financial income and expenses principally resulted from the impact of the foreign exchange gains and losses (negative impact of €28.6 million), the revaluation of embedded derivatives negative impact of €13.8 million) and provisions of €8.4 million in 2006 linked to guarantees issued by the subsidiaries of Veolia Propreté in Asia.

In 2006, the unwinding of discounts of long term provisions had a negative impact of €15.9 million, compared with a negative impact of €17.3 million in 2005. The revaluation of embedded derivatives had a negative impact of €16.3 million in 2006, compared with a negative impact of €2.5 million in 2005.

***Income Tax Expense***

Income tax expense totaled €409.6 million in 2006, consisting of €330.9 million in current income taxes and €78.7 million in deferred income taxes, compared to a total expense of €422.4 million in 2005, consisting of €309.4 million in current income taxes and a deferred income tax benefit of €113.0 million.

The decrease in tax expense in 2006 was due to the restructuring of our U.S. tax group, which generated a deferred tax credit of €86.2 million (included in “Other countries” in the deferred tax expense in the notes to our consolidated financial statements). Apart from this credit, an increase in our scope of consolidation and pre-tax income increased both the current and deferred tax expense.



We have classified the non-recurring U.S. credit as an adjustment item in calculating our adjusted net income attributable to equity holders of the parent, as discussed below. Excluding this item, income tax expenses increased from €422.4 million to €495.8 million, and the effective tax rate was 33.34%.

*Share of Net Income of Associates*

The share of net income of associates decreased from €6.5 million for the year ended December 31, 2005 to €6.0 million for the year ended December 31, 2006. This near-stability reflects the first-time equity accounting of Compagnie Méridionale de Navigation (shares of which are held by the SNCM) whose results in 2006 were €5.1 million, as well as provisions of €7.4 million relating to project company shares in the Environmental Services sector in Asia, due to the client's repudiation of the related agreements.

*Net Income (Loss) from Discontinued Operations*

Net income from discontinued operations was €0.6 million for the year ended December 31, 2006, compared with €0.7 million for 2005. Income relating to Southern Water was €52.5 million for the year ended December 31, 2006 (including €51.2 million of capital gains from the disposal), compared to €8.4 million for 2005. The loss relating to the Danish Transportation business was €51.9 million for the year ended December 31, 2006 (of which €43.9 million was an asset impairment charge), compared to €7.7 million for 2005.

*Net income for the year attributable to minority interests*

Net income attributable to minority interests for the year ended December 31, 2006 was €236.2 million, compared to €172.9 million for the year ended December 31, 2005. This line item reflected minority interests in the Water segment (€115.7 million), the Environmental Services segment (€18.6 million), the Energy Services segment (€87.1 million) and the Transportation segment (€14.7 million). The increase between 2005 and 2006 is mainly attributable to developments in international activities of Dalkia in partnership with EDF, the Water segment in Germany (€19.3 million) and the Transportation segment with the consolidation of SNCM (€7.9 million).

Net income attributable to minority interests for the year ended December 31, 2005 was €172.9 million. This line item reflected minority interests in the Water segment (€83.1 million), the Environmental Services segment (€25.7 million), the Energy segment (€54.7 million) and the Transportation segment (€9.7 million).

[Back to contents](#)***Net income attributable to equity holders of the parent***

Net income attributable to equity holders of the parent was €758.7 million in 2006, compared to €622.2 million in 2005. The weighted average number of shares outstanding was 393.8 million for the year ended December 31, 2006 and 390.4 million for the year ended December 31, 2005. On this basis, net earnings per share attributable to the equity holders was €1.93 in 2006 compared to €1.59 in 2005.

As discussed under “—Presentation of Information in this Section – Non-GAAP Measures,” we use adjusted net income attributable to equity holders of the parent as an important management tool. Adjusted net income attributable to equity holders of the parent was €762.0 million in 2006, compared to €630.2 million in 2005. The following table presents a reconciliation of adjusted net income attributable to equity holders of the parent, to net income attributable to equity holders of the parent, for 2005 and 2006.

**2006**

(€ millions)	Net income	Adjustments	Adjusted net income
Operating income	2,132.9	89.3	2,222.2
Finance costs, net	(701.0)	-	(701.0)
Other financial income and expenses	(34.0)	-	(34.0)
Income tax expense	(409.6)	(86.2)	(495.8)
Share of net income of associates	6.0	-	6.0
Net income from discontinued operations	0.6	(0.6)	-
Minority interests	(236.2)	0.8	(235.4)
<b>Net income attributable to equity holders of the parent</b>	<b>758.7</b>	<b>3.3</b>	<b>762.0</b>

**2005 adjusted**

(€ millions)	Net income	Adjustments	Adjusted net income
Operating income	1,892.9	10.7	1,903.6
Finance costs, net	(710.7)	-	(710.7)
Other financial income and expenses	28.1	-	28.1
Income tax expense	(422.4)	-	(422.4)
Share of net income of associates	6.5	-	6.5
Net income from discontinued operations	0.7	(0.7)	-
Minority interests	(172.9)	(2.0)	(174.9)
<b>Net income attributable to equity holders of the parent</b>	<b>622.2</b>	<b>8.0</b>	<b>630.2</b>

In 2006, the principal adjustment item (other than the adjustment to operating income, which is discussed above) was the non-recurring deferred tax credit relating to the tax restructuring of our U.S. operations, which is discussed above. In 2005, the only significant adjustment item was the adjustment to operating income, which is discussed above.

**Year ended December 31, 2005 compared to year ended December 31, 2004**

The following discussion compares our results of operations in 2005 with our results of operations in 2004, in each case reflecting the retroactive application of IFRIC 12 accounting for concessions, as well as the treatment of certain businesses as discontinued operations in accordance with IFRS 5 (those businesses are described below under "Net income (loss) from discontinued operations").

[Back to contents](#)**Revenue***Overview*

We generated revenue of €25,570.4 million in 2005, an increase of 12.2% from revenue of €22,792.4 million in 2004. Positive currency effects of €180.9 million resulted from appreciation in the currencies of certain Eastern European countries (€89.2 million), the U.S. dollar (€13.9 million) and certain Asian currencies. Organic growth was 9.2%. Revenue from outside France amounted to €13,131.2 million, or 51.4% of total revenue.

The following table shows a breakdown of our revenue:

2005 adjusted (in € millions)	2004 adjusted (in € millions)	% change 2005/2004	of which organic growth	of which external growth	of which currency fluctuation
25,570.4	22,792.4	12.2%	9.2%	2.2%	0.8%

The following table shows a breakdown of our revenue by division:

(in € millions, except for %)	2005 adjusted	2004 adjusted	% change 2005/2004
Water	9,134.2	7,976.9	14.5%
Environmental Services	6,748.7	6,380.6	5.8%
Energy Services	5,463.6	4,974.9	9.8%
Transportation	4,223.9	3,460.0	22.1%
<b>Total revenue</b>	<b>25,570.4</b>	<b>22,792.4</b>	<b>12.2%</b>
<b>Total revenue at constant 2004 exchange rate</b>	<b>25,389.5</b>	<b>22,792.4</b>	<b>11.4%</b>

*Water*

The following table shows a breakdown of our revenue within the water division:

2005 adjusted (in € millions)	2004 adjusted (in € millions)	% change 2005/2004	of which organic growth	of which external growth	of which currency fluctuation
----------------------------------	----------------------------------	-----------------------	----------------------------	-----------------------------	----------------------------------

9,134.2	7,976.9	14.5%	10.9%	2.8%	0.8%
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Our water network building and renovation business generated revenue of €9.1 billion in 2005, an increase of 14.5% compared with 2004. Organic growth was 10.9%, which is primarily attributable to the following:

In France, the distribution business performed well, despite slightly lower volumes, and the works business continued to grow. As a result, organic growth in revenue totaled 4.5%.

Outside France, excluding Veolia Water Solutions & Technologies, revenue was up strongly (19.7% at constant scope and exchange rates). In Europe, strong revenue growth (28.4% at constant exchange rates) was driven by the Braunschweig contract in Germany, other new contracts signed in the last few months of 2005, in particular in the Czech Republic, as well as a five-year contract extension in the United Kingdom. In North America, revenue advanced by more than 8.3% at constant exchange rates, due to favorable revenue levels in general and the commencement of operations under a contract in Indianapolis. In the Asia-Pacific region, the start-up of the Shenzhen, Qingdao, Lugouqiao, Baoji and other contracts in China and the services business in Japan resulted in revenue growth of more than 25%.

The commencement of operations under several large construction and engineering contracts in France and abroad, plus the acquisition of companies in Germany and the United Kingdom, enabled Veolia Water Solutions & Technologies to record growth in revenue of nearly 24% (+8.8% at constant scope and exchange rates).

Our water division recorded external growth of 2.8% during 2005, which was due to several factors. We made acquisitions in the engineering sector in Germany at the end of 2004 and in the United Kingdom in the third quarter of 2005, while also increasing our stake in certain Italian water companies in the second quarter of 2005.

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### *Environmental Services*

The following table shows a breakdown of our revenue within the Environmental Services (waste management) division:

2005 adjusted (in € millions)	2004 adjusted (in € millions)	% change 2005/2004	of which organic growth	of which external growth	of which currency fluctuation
6,748.7	6,380.6	5.8%	4.9%	0.1%	0.8%

Our Environmental Services (waste management) division generated revenue of €6.7 billion in 2005, an increase of 5.8% compared with 2004. Organic growth was 4.9%, which is primarily attributable to the following:

In France, organic growth in revenue totaled 3.5%. This growth was achieved despite a relatively unfavorable economic context, which put pressure on the industrial non-hazardous waste segment.

Outside France, organic growth accelerated and reached 6.1%. Large integrated contracts began to contribute greater revenues, tonnage collection increased in the United Kingdom and growth was strong in the Asia-Pacific region in particular (18.9%). In North America, new contracts were signed, toxic waste volumes were elevated and revenue was high in industrial services, leading to revenue growth of 8.5% at constant exchange rates.

### *Energy Services*

The following table shows a breakdown of our revenue within the energy services division:

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2005 adjusted (in € millions)	2004 adjusted (in € millions)	% change 2005/2004	of which organic growth	of which external growth	of which currency fluctuation
5,463.6	4,974.9	9.8%	8.9%	-	0.9%

Our energy services division generated revenue of €5.5 billion in 2005, an increase of 9.8% compared with 2004. Organic growth was 8.9%, which is primarily attributable to the following:

In France, revenue was up 7.6% organically and continued to benefit from the increase in energy prices in thermal services.

Outside France, revenue increased by 14.6% (organic growth of 11.0%). Growth was especially high in Central Europe (increase of 37.8%), driven, in particular, by the full impact of new contracts in Poland (in particular Poznan and start-up at Lodz), Hungary and Romania. In Southern Europe (Spain, Italy) revenue grew by 14.9% (organic growth of 8.3%).

We worked on strengthening our business portfolio by disposing of certain assets, resulting in no net external growth. We expanded in Spain, but sold the nuclear industry construction business of our specialized French subsidiaries. We also sold our German facilities management business.

*Transportation*

The following table shows a breakdown of our revenue within the transportation division:

2005 adjusted (in € millions)	2004 adjusted (in € millions)	% change 2005/2004	of which organic growth	of which external growth	of which currency fluctuation
4,223.9	3,460.0	22.0%	13.0%	8.2%	0.8%





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Our transportation division generated revenue of €4.2 billion in 2005, a 22.0% increase compared with 2004. Organic growth was 13.0%, which is primarily attributable to the following:

In France, passenger transportation revenues increased strongly by 18.0%, due in particular to the full impact of urban transit contracts renewed in 2004 as well as the impact of the contract in Toulouse, which was awarded for 2005.

Outside France, passenger transportation revenues grew by 24.6%, due in particular to the full impact of the Melbourne contract and new operations in the United States (Denver, Metrolink contract) and Europe (Dublin tramway, Helsinki bus contract).

Separately, the freight transportation business recorded growth in revenues of 26.8%, amounting to €151.7 million in 2005.

External growth (8.2%) was due in particular to the acquisition of ATC in the United States in September 2005.

#### *Revenue by geographical region*

The following table shows a breakdown of our revenue by geographical region:

<i>(in € millions, except %)</i>	2005 adjusted	2004 adjusted	% change 2005/2004
France	12,439.2	11,607.4	7.2%
United Kingdom	1,727.1	1,629.2	6.0%
Germany	1,817.3	1,341.3	35.5%
Other European countries	4,708.6	4,131.4	14.0%

United States	2,183.3	1,883.2	15.9%
Oceania	878.0	644,0	36.3%
Asia	597.3	505,6	18.1%
Rest of the world	1,219.6	1 050.3	16.1%
<b>Total revenue</b>	<b>25,570.4</b>	<b>22,792.4</b>	<b>12.2%</b>

France

The increase in revenue in France was driven primarily by an increase at our transportation division, which recorded strong organic growth of 15.3%. This increase was in turn primarily related to growth in the urban transportation business, where revenue strongly increased on an organic basis by 34.1% in 2005.

United Kingdom

The increase in revenue in the United Kingdom was due in particular to growth in our water division, which benefited from the impact of a five-year contract extension, as well as growth in our waste management division, which recorded higher revenues from integrated service contracts.

Germany

The increase in revenue in Germany was mostly due to the integration of the Braunschweig water contract, which generated revenue of €349.6 million in 2005.

Other European countries

The contribution to revenues from Central and Eastern Europe rose significantly, in particular in our water division in the Czech Republic and in our energy services division in Poland, where we acquired the company that holds the Lodz contract. In addition, the Poznan contract contributed for the full year in 2005.



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### United States

Apart from favorable currency fluctuations, the increase in revenue in the United States was primarily due to an increase in revenues recorded in our waste management division and our transportation division. Revenue in our waste management division increased at year-end in particular, while revenue in our transportation division increased due to the acquisition of ATC, which generated €74.8 million in revenue over four months in 2005.

### Oceania

Apart from favorable currency fluctuations of €34.5 million, the increase in revenue was due mainly to increased contributions from our transportation division and waste management division in Australia. The transportation division benefited from the full impact of the Melbourne and Auckland contracts, while the waste management division recorded strong growth in industrial services and landfilling.

### Asia

The increase in revenue in Asia was due primarily to growth in our water division, which recorded organic growth of 9.9%. The Shenzhen contract went into production, generating €35 million in revenue in 2005, and operations commenced under several other Chinese contracts signed in 2003 and 2004. In South Korea, revenue declined by €23 million due to completion of construction of installations relating to the Incheon contract, which was only partially offset by the €10 million increase generated by the start-up of the Mansu and Songdo plants.

### Rest of the world

There was a favorable currency effect in South America of €18.1 million. This principally affected Proactiva, which manages water and waste management contracts in the region. In Israel, our energy services division acquired Kalorit Israel, which generated €14.7 million in revenue from ordinary activities in 2005.

**Operating Income***Overview*

Our operating income increased by 27.1%, from €1,489.6 million in 2004 to €1,892.9 million in 2005. The principal reasons for the increase was growth in our revenues, an improvement in margins that reflected the impact of our Veolia Environnement 2005 efficiency plan (which resulted in selling, general and administrative expenses declining from 11.7% of our revenues in 2004 to 11.3% in 2005), and a number of other items described in the next paragraph. Our operating income represented 6.5% of revenues in 2004 and 7.4% in 2005.

The change in operating income was also impacted by items we record as “other operating revenue and expenses,” which by their nature can be subject to significant fluctuations. Other operating revenue and expenses reflected the realization of €57.9 million of capital gains on asset sales (primarily PCP Holding and Acque Potabilite in 2005), compared to capital losses of €102.1 million in 2004 (primarily Berlikomm). This net increase was partially offset by a decline of €72.2 million in other components of “other operating revenue and expense,” the most significant component of which reflected the impact of writing down goodwill in connection with the sale of a unit of the Energy Services division. Our goodwill impairment charges included in operating income declined from €71.9 million in 2004 (primarily relating to our Scandanavian transport business) to €28.0 million in 2005 (of which €20.8 million related to divested businesses in the Energy Services division). In addition, our restructuring costs were €30.6 million lower in 2005 (€16.2 million) than in 2004 (€46.8 million).

Operating income grew significantly in each of our divisions. The following table shows a breakdown of our operating income by division:

<i>(in € millions, except %)</i>	2005 adjusted	2004 adjusted	% change 2005/2004
Water	1,002.3	798.6	25.5%
Environmental Services	543.6	480.6	13.1%
Energy Services	315.3	239.6	31.6%
Transportation	116.8	38.9	200.3%
Holding companies	(85.1)	(68.1)	(25.0)%
<b>Total</b>	<b>1,892.9</b>	<b>1,489.6</b>	<b>27.1%</b>
<b>Total at constant 2004 exchange rate</b>	<b>1,867.6</b>	<b>1,489.6</b>	<b>25.4%</b>



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### *Water*

The operating income of our water division amounted to €1,002.3 million in 2005, a 25.5% increase from the €798.6 million recorded in 2004. In 2004, operating income was negatively affected by a €55.2 million loss relating to the sale of Berlikomm.

In France, the program to improve operating performance continued to be implemented, and the distribution and construction businesses performed well, boosting operating income.

In the rest of Europe, the rise in operating income was largely due to the integration of the Braunschweig contract. In addition, contracts were renewed in the United Kingdom, there were positive developments in the Czech Republic and Italy, and the BOT contracts in Brussels and The Hague delivered their first positive contributions. In Asia-Pacific, operating income improved due to the commencement of operations in China and South Korea. Finally, engineering and technology solutions took another step toward recovery after refocusing on profitable activities.

### *Environmental Services*

The operating income of our Environmental Services (waste management) division increased by 13.1%, from €480.6 million in 2004 to €543.6 million in 2005.

In France, the increase in operating income was primarily the result of action plans initiated in previous years, in particular with respect to waste collection and landfills. In the rest of Europe, operating income increased primarily because integrated contracts posted strong growth and, more generally, as a result of strong performance in the waste collection business and increased tonnage amounts in UK landfills. In the United States, the profitability of toxic waste, industrial services and solid waste activities increased.

### *Energy Services*

The operating income of our energy services division increased by 31.6%, from €239.6 million in 2004 to €315.3 million in 2005. In 2004, operating income was negatively affected by a €13.8 million payment to settle a dispute in Italy, while in 2005 the operating income of the Energy Services division was negatively impacted by the impairment charges described above. See Note 25 to our consolidated financial statements for further information relating to these impairment losses.

In France, the profitability of thermal services in the areas of installation and services improved. Operating income was also enhanced by proceeds from the sale of greenhouse gas emission rights. Given the overall balanced nature of the contract portfolio, the rise in energy prices during 2005 had no net effect on profitability. Rising gas prices have caused the selling prices of electricity produced through co-generation to reach their ceiling. Legislative changes at the end of 2005 limited this phenomenon, and the opportunity loss was offset by an upturn in energy management margins on other contracts. In the rest of Europe, the rise in operating income resulted directly from new contracts in Central Europe (Lodz and Poznan). This region was only marginally exposed to the rise in fuel prices in 2005, given the energy sources used. Finally, measures to improve energy efficiency were successful in the various regions where this division operates.

### *Transportation*

The operating income of our transportation division increased substantially, from €38.9 million in 2004 to €116.8 million in 2005. Excluding impairment losses on Scandinavian goodwill in 2004, operating income increased by 7.3% (5.9% at constant exchange rates). This result was achieved despite the negative impact of the rise in fuel prices, which totaled €17 million outside France. Price increases outside of France could not be fully passed on to the customer.

In France, operating income increased in both the urban and inter-city transportation segments. Outside France, the Scandinavian business posted recovery in line with a profit improvement plan. In other regions, operating income in the transportation division benefited from new contracts and increased in accordance with business plans.



[Back to contents](#)***Finance costs, net***

Finance costs, net, decreased from €741.1 million in 2004 to €710.7 million in 2005. The following table shows a breakdown of our finance costs, net:

<i>(in € millions)</i>	2005 adjusted	2004 adjusted
Income	63.3	91.8
Expense	(774.0)	(832.9)
<b>Total finance costs, net</b>	<b>(710.7)</b>	<b>(741.1)</b>

The financing rate was 5.07% in 2005, compared to 5.1% in 2004. This slight decrease in the financing rate mainly reflects the appreciation of several currencies against the euro and in particular the U.S. dollar, and the cost of extending the maturity of borrowings. In addition, net finance costs in 2005 include €26.0 million related to our partial early redemption (in the amount of €1,150 million) of bonds due to mature in June 2008. This early redemption was conducted in order to optimize the maturity and future cost of borrowings. In addition, fair value movements on derivative instruments not qualifying for hedge accounting totaled a gain of €12.0 million, compared to €7.6 million in 2004. These movements, which are calculated in accordance with IAS 39, are highly volatile in nature.

***Other Financial Income (Expenses)***

The following table shows a breakdown of our other financial income (expenses):

<i>(in € millions)</i>	2005 adjusted	2004 adjusted
Loan income	37.0	55.4
Dividends	6.5	5.9
Foreign exchange gains (losses)	14.3	(13.9)
Financial provisions	24.2	-
Other income (expenses)	(53.9)	(3.0)
<b>Total</b>	<b>28.1</b>	<b>44.4</b>

We recorded net other financial income of €28.1 million in 2005, compared to €44.4 million in 2004. In 2004, other financial income included a capital gain realized on the sale of Vinci shares of €44.4 million. Excluding this capital gain, other financial income (expenses) increased by €28.1 million in 2004, mainly due to foreign exchange gains.

In 2005:

·  
loan income and dividends fell to €43.5 million;

·  
foreign exchange gains totaled €14.3 million;

·  
the reverse discounting of site restoration provisions had a negative impact of €15.7 million; and

·  
the revaluation of embedded derivatives had an impact of -€2.5 million.

In 2004, other financial income (expenses) was affected by a capital gain of €44.4 million realized on the sale of Vinci shares by the energy services division, foreign exchange losses of €13.9 million, the revaluation of embedded derivatives (negative impact of €12.9 million), loan income and dividends of €61.3 million, and the reverse discounting of site restoration provisions (negative impact of €10.8 million).

### ***Income Tax Expense***

Our income tax expense totaled €422.4 million in 2005, compared to €174.9 million in 2004. Our 2005 income tax expense consisted of €309.4 million in current income taxes and €113.5 million in deferred income taxes, compared to €225.1 million in current income taxes and a deferred income tax benefit of €50.2 million in 2004.

The increase in income tax in 2005 was primarily due to an increase in operating income. In addition, in 2004 the prospect of future profits prompted us to capitalize additional tax-loss carry forwards, limiting deferred tax expense for that year.



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### ***Share of Net Income of Associates***

Our share of net income of associates decreased from €22 million in 2004 to €14.9 million in 2005, following the transfer of certain investments in associates to non-consolidated investments. The largest net income shares in 2005 were generated by water segment associates (€10.8 million).

### ***Net Income (loss) from Discontinued Operations***

In 2005, income from discontinued operations related to Danish transportation activities and to Southern Water net income. In 2004, discontinued operations generated a loss of €38.1 million. This loss broke down as follows: a €162.2 million loss from U.S. water businesses, a €132.7 million gain from FCC and a €13.1 million loss from UK and Danish transportation activities and profit from Southern Water.

### ***Minority Interests***

Our net income attributable to minority interests in 2005 was €172.9 million, compared to €212.1 in 2004. The principal minority interests in 2005 are related to our water division (€83.0 million), our waste management division (€25.8 million), our energy services division (€54.7 million) and our transportation division (€97 million). The decrease in net income attributable to minority interests in 2005 compared to 2004 is primarily attributable to our water division following the consolidation of the Braunschweig contract (€9.8 million), and the improvement in the results of the Berlin water companies (€31.7 million), the 2004 results of which were affected by the capital loss generated by the sale of Berlikomm and by the contribution of FCC for €78.8 million which was disposed at the end of 2004.

Net income attributable to minority interests in 2004 was €212.1 million. The principal minority interests in 2004 were related to our water division (€47.6 million, mainly related to Berlin water companies), our energy services division (€50.7 million), our waste management division (€21.6 million) and our transportation division (€13.6 million) and FCC for €77.8 million.

### ***Net income attributable to equity holders of the parent***

Net income attributable to equity holders of the parent was €622.2 million in 2005, compared to €389.8 million in 2004. The increase was primarily due to the increase in operating income and control over financial interest expense during 2005.

The weighted average number of shares outstanding was 390.4 million on December 31, 2005 and 396.2 million on December 31, 2004. On this basis, net earnings per share attributable to the equity holders of parent was €159 in 2005 compared to €0.98 in 2004.

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## LIQUIDITY AND CAPITAL RESOURCES

Our operations generate significant cash flow. In 2006, our operating cash flow was more than sufficient to cover our investment requirements. We also have access to sources of liquidity that include bank financing, international bond markets and international equity markets. We believe that our working capital is sufficient for our present requirements.

### Cash Flows

Operating cash flow before changes in working capital increased by 8.5%, from €3,541.9 million in 2005 to €3,844.4 million in 2006. Excluding the cash flow of discontinued operations in 2005 (cash generation of €4.3 million) and in 2006 (use of cash of €8.0 million), operating cash flow, before changes in working capital increased by 8.9%, reflecting our improved operating performance. The definition of operating cash flow before changes in working capital recommended by the *Conseil national de la comptabilité* (French Accounting standard setter) excludes the impact of financing activities and taxation.

Net cash flow from operating activities improved from €3,163.7 million in 2005 to €3,389.6 million in 2006. This increase is principally due to the improvement in operating cash flow before changes in working capital. The slight increase in working capital requirements during 2006 (€111.8 million) was the result of growth in the Company's business.

Net cash used in investing activities totaled €2,904.0 million in 2006, compared to €2,407.6 million in 2005. The €496.4 million increase in net cash used in 2006 was mainly due to the €738 million investment (net of acquired cash) in Cleanaway in the United Kingdom.

Net cash used in financing activities were €3,152.8 million in 2005 and €71.5 million in 2006. We recorded a decrease in interest paid, from €738.8 million in 2005 to €596.4 million in 2006. In addition, we received cash from new borrowings that exceeded our principal payments in 2006, and we also received €246.5 million in proceeds from the issue of shares, primarily in connection with our employee share purchase plan. We increased dividend payments from €374.0 million in 2005 to €479.2 million in 2006.

In 2005:

•  
€1,535 million was paid to redeem outstanding convertible bonds (known by their French acronym as OCEANES);

•  
€500 million was paid to redeem outstanding euro-medium term notes in November 2005;

•  
borrowings to finance sales of receivables declined by €547 million;

€1,150 million was paid to partially redeem a bond issue maturing in 2008;

€300 million was paid to redeem subordinated notes redeemable in shares (TSARs).

As a result of the cash flows described above and the effects of exchange rates and other movements resulting in a net cash outflow of €41.4 million, cash and cash equivalents totaled €2,202.0 million at December 31, 2006, compared to €1,829.3 million at December 31, 2005.

### Sources of Funds

#### *Financings*

As of December 31, 2006, Moody's and Standard & Poor's rated the Company as follows:

	Short-term	Long term	Outlook	Recent events
Moody's	P-2	A3	Stable	Moody's confirmed its rating of Veolia Environnement given on July 10, 2006.
Standard and Poor (1)	A-2	BBB+	Stable	Standard & Poor's confirmed, in October 2006, its ratings on Veolia Environnement on October 3, 2005.

(1) The EMTN program is rated BBB by S&P.

In 2006, Veolia Environnement pursued an active refinancing policy aimed at strengthening its financial condition and extending its debt maturities.

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The principal debt items that matured in 2006 and that were either repaid or refinanced were as follows:

.

Optional credit line of €150 million with Natixis (renewable every year for 4 years), which can be put in place at any time by Veolia Environnement until November 29, 2007.

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EMTN (series 3) for €20 million expiring August 23, 2006 was repaid in full at the date of expiration.

All of the 2006 financing transactions, both on the capital markets and with banks, were intended to optimize the Company's debt profile with an emphasis on: achieving a better match between assets and liabilities, extending the average maturity of long-term debt, smoothing out the debt repayment schedule, diversifying financing sources and taking best advantage of market conditions.

Our main financing activities in 2006 were as follows:

.

FRN €150 million private placement from January 18, 2006 to July 18, 2007 – EURIBOR 3M coupon.

.

FRN €300 million private placement from February 15, 2006 to February 15, 2008 – EURIBOR 3M +0.06% coupon.

.

EMTN €1,000 million from November 24, 2006 until January 16, 2017 – 4.375% fixed rate coupon.

Our principal refinancing activities in bank debt were as follows in 2006:

.

New bilateral line of credit of €100 million with CALYON from January 2, 2006 to January 4, 2010.

The syndicated credit documentation and credit lines contain no financial ratio covenants (although in some cases they limit the proportion of our group's debt that may be incurred by subsidiaries, rather than by our company). We have



outstanding privately placed notes in the amount of €309 million that require compliance with the following covenants at December 31 of each year:

ICR (Interest Coverage Ratio) > 3.2 and

DPR (Debt Payout Ratio) < 5.3.

The Interest Coverage Ratio in respect of any given date is the ratio of adjusted cash flow (generally cash flow from operations plus certain cash flow from IFRIC 4 loans) for the twelve-month period then ended to cost of financing for such period. The Debt Payout Ratio in respect of any given date is the ratio of adjusted net debt (generally, financial debt less cash and cash equivalents and marketable securities, and plus or minus fair value adjustments in respect of derivative instruments) at such date to adjusted cash flow for the twelve month period then ended.

These ratios were defined based on IFRS accounts prior to application of IFRIC 12 and will be updated to take account of IFRIC 12. As of December 31, 2006, we were in compliance with these covenants. If we fail to meet these covenants, the noteholders could require us to repay these notes in full.

In addition, substantially all of our debt agreements contain standard restrictions, such as negative pledge clauses that limit our ability to pledge our assets to secure our debt, as well as events of default in case of non-payment, failure to comply with covenants, acceleration of other debts in amounts exceeding specified thresholds, and other customary circumstances.

As of December 31, 2006, net financial debt broke down as follows:

(€ millions)	<b>December 31, 2006</b>	<b>December 31, 2005 (adjusted)</b>
Long-term borrowings	14,001.6	13,722.8
Short-term borrowings	2,904.1	2,138.2
Bank overdrafts	456.0	506.8
<b>Sub-total, financial debt</b>	<b>17,361.7</b>	<b>16,367.8</b>
Cash and cash equivalents	-2,658.0	-2,336.1
Less fair value on hedging instruments	-28.8	-161.1
<b>Net financial debt</b>	<b>14,674.9</b>	<b>13,870.6</b>



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The table below shows the Company's maturity schedule for long-term borrowings, as of December 31, 2006:

(€ millions)	Total	Payments due by period		
		2 years	3-5 years	> 5 years
Bank loans	5,584.1	1,622.9	1,653.8	2,307.4
Bonds	8,417.5	1,059.3	128.7	7,229.5
<b>Total</b>	<b>14,001.6</b>	<b>2,682.2</b>	<b>1,782.5</b>	<b>9,536.9</b>

### *Divestitures and Disposals of Assets*

Asset divestitures totaled €354.9 million in 2006, and €348.0 million net of the cash of companies sold.

Financial divestitures in 2006, which totaled €213.6 million excluding cash of companies sold, included the following items:

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shares of Southern Water for €89.6 million.

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a 34% stake of the company which holds the Lodz contract in Poland in the Energy segment at IFM for €70 million.

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a 35% stake in Osilub (Veolia Waste Management France) for €4.2 million.

.

the company Connex Transport UK to Bombardier for €8.9 million.

Cash related to financial divestitures totaled negative €6.9 million.

The principal industrial divestitures in 2006, which totaled €141.3 million, included the following items:

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The disposal of assets in New Zealand in Environmental Services for €43.5 million

The disposal of vehicles in Denmark within the Transportation segment for €18.9 million.

other industrial assets with individual values of less than €10 million and essentially representing rotation of operating assets.

### Capital Expenditures

The following table shows a breakdown of our capital expenditures during 2005 and 2006:

(€ millions)	Industrial investments (1)		Financial investments (2)		New operating financial assets	
	2006	2005 (adjusted)	2006	2005 (adjusted)	2006	2005 (adjusted)
Water	853	771	214	614	262	307
Environmental Services	692	639	875	105	20	100
Energy Services	318	252	102	204	63	96
Transportation	302	193	253	175	16	10
Other	32	29	8	1	-	-
<b>Total</b>	<b>2,197</b>	<b>1,884</b>	<b>1,452</b>	<b>1,099</b>	<b>361</b>	<b>513</b>

Including those financed through capital leases.

(2)

Excluding cash and cash equivalents of acquired companies.

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## Industrial Investments

Industrial investments, excluding investments through capital leases, totaled €2,018 million in 2006, compared to €1,837.0 million in 2005, representing an increase of 10%. Industrial investments including those financed through capital leases totaled €2,197 million and broke down as follows:

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Water: €853 million, an increase of 10.6% from 2005, of which €355 million were for growth-related spending and €498 million were for maintenance spending.

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Environmental Services: €692 million, an increase of 8.3% from 2005, of which €173 million were for growth-related spending and €519 million were for maintenance spending.

.

Energy Services: €318 million, an increase of 26.2% from 2005, of which €118 million were for growth-related spending and €200 million were for maintenance spending.

.

Transportation: €302 million, an increase of 56.5% from 2005, of which €123 million were for growth-related spending and €179 million were for maintenance spending. These investments exclude the call option concerning the acquisition in 2007 of a boat for €112 million.

The increase in maintenance spending resulted principally from the increase in business and the scope of consolidation.

## ***Financial Investments***

Financial investments, including net cash of acquired companies of €161 million in 2006, totaled €1,291 million in 2006, compared to €994 million in 2005.

In 2005, financial investments included the acquisition of the company which holds the Braunschweig contract by Veolia Eau for €374 million, of the company which holds the Lodz contract in Poland by Veolia Énergie for €171 million and of ATC Vancom in the United States for €77 million by Veolia Transport.

Financial investments in 2006 (excluding cash of acquired companies) totaled €1,452 million and broke down as follows:

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Water: €214 million, compared to €614 million in 2005. The principal financial investments in 2006 related to the acquisition of Banska Bystrica and Poprad in Slovakia for €53 million and €18 million respectively and the acquired contracts of Kunming and Liuzhou in China for €44 million and €16 million, respectively.

Environmental Services: €875 million, compared to €105 million in 2005. The principal financial investments in 2006 related to the acquisition of Cleanaway in the United Kingdom for €745 million and of Biffa in Belgium for €63 million.

Energy Services: €102 million, compared to €204 million in 2005. The principal financial investments in 2006 related to the acquisition of a company in Italy for €18 million and TDU in Australia for €16 million.

Transportation: €253 million, compared to €175 million in 2005. The principal financial investments in 2006 related to the acquisition of an interest in SNCM for €72 million, of Shuttleport and Supershuttle in the United States for €28 million and €72 million respectively, of Dunn Line in the United Kingdom for €15 million and the acquisition of the company which holds the contract of Nordtrafikk in Norway for €12 million.

Cash related to financial investments totaled €161 million, related essentially to SNCM (€101 million) and Biffa Belgium (€24 million) companies.

***New Operating Financial Assets (IFRIC 12 and IFRIC 4 loans)***

As discussed above under Critical Accounting Policies Accounting for Concessions, when we enter into concession agreements under IFRIC 12 we record an asset in our consolidated balance sheet that is treated as either a financial asset or an intangible asset, depending on the nature of our compensation arrangements. See Note 1.20 to our Consolidated Financial Statements for further details. Certain contracts qualify for treatment as lease contracts pursuant to IAS17 and its interpretation IFRIC4. We also record operating financial assets in respect of those contracts. See Note 1.21 to our consolidated statements for further details.

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New operating financial assets were €361 million in 2006, compared to €513 million in 2005, breaking down as follows:

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Water: €262 million, down 14.7%.

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Environmental Services: €20 million, down 80.0%.

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Energy Services: €63 million, down 34.4%.

.

Transportation: €16 million, an increase of 60.0%.

### ***Research and Development; Patents and Licenses***

See Information on the Company Business Overview Research and Development and Information on the Company Business Overview Intellectual Property for a description of our investments in these areas.

### ***Goodwill***

Goodwill amounted to €5,705.0 million at December 31, 2006, compared to €4,752.3 million at December 31, 2005. The increase of €952.7 million reflects our growth during fiscal year 2006: €784.1 million of the increase relates to the Cash Generating Unit (“CGU”) Waste Management United Kingdom, following the acquisition of Cleanaway, €86 million relates to the CGU Central Europe Water following the securing of contracts in Slovakia, and €64.7 million relates to the CGU North America Transport following the acquisitions of Superhuttle International and Shuttleport. Given these developments, the CGUs of each division are concentrated in France, the United States, Germany, Great Britain and the Czech Republic.

The CGUs carrying the most significant amounts of goodwill at December 31, 2006 were Waste Management United Kingdom (€894 million), Water France (€729 million) and Solid Waste Management North America (€610 million).

### ***Return on Capital Employed (ROCE)***

Our investment policy requires us to analyze different criteria in making investment decisions, including decisions relating to capital expenditures and financial investments. In order to manage the profitability of our contracts globally, we use a measure of performance, which we refer to as return on capital employed or ROCE, that measures our ability to provide a return on the capital invested in our business. We define ROCE as the ratio of (i) our results of

operations, net of tax, and our share of net income of associates excluding revenue from operating financial assets, divided by (ii) the average amount of capital employed in our business during the same year.

Since the shift to IFRS in 2005, for purposes of our ROCE calculation, capital employed excludes financial operating assets, and operating income excludes the related income. The implementation of IFRIC12 in 2006 introduced important modifications affecting financial operating assets, which are accounted for in the adjusted financial statements.

Net results of operations are calculated as follows:

(€ millions)	<b>2006</b>	<b>2005</b> (adjusted)
Adjusted operating income	2,222.2	1,903.6
+ Share of net income of associates	6.0	6.5
- Income tax expense <sup>(1)(2)</sup>	(463.2)	(401.6)
- Revenues of operational financial assets	(351.0)	(325.8)
+ Income tax concerning operational financial assets	54.5	44.7
<b>Net results of operations</b>	<b>1,468.5</b>	<b>1,227.4</b>

(1)

In 2004, the financial restructuring transactions that followed the divestiture of US businesses in the Water Division generated tax-loss carry forwards recognized in the consolidated balance sheet. Given its exceptional character, an amount of €138.4 million, representing the gain in earnings, was eliminated from the calculation of ROCE. In 2005 and 2006, the use of these carry forwards led to a €20.8 million and €32.7 million charge respectively, which was also eliminated from the ROCE calculation.

(2)

In 2006, the non-recurring deferred tax benefit of €86.3 million, linked to the restructuring of the U.S. tax group, was excluded from the ROCE calculation.

Average capital employed during the year is defined as the average between capital employed at the beginning and the end of the year. Capital employed is defined as the sum of all net tangible and intangible assets, goodwill net of impairment, investments in associates, net operating and non-operating working capital requirements and net derivatives after deduction of provisions and other non-current liabilities.



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Capital employed is calculated in the following manner:

(€ millions)	December 31, 2006	December 31, 2005 (adjusted)	December 31, 2004
Net tangible and intangible assets	11,644.1	10,258.9	8,975.9
Goodwill net of impairment	5,705.0	4,752.3	4,246.8
Investments in associates	241.0	201.5	219.2
Net operating and non-operating working capital requirement <sup>(1)</sup>	198.8	160.8	205.9
Net derivatives <sup>(2)</sup>	26.9	(66.6)	(49.0)
Provisions	(3,022.5)	(2,402.0)	(2,008.7)
Other non-current liabilities	(207.3)	(203.7)	(159.7)
<b>Capital employed</b>	<b>14,585.0</b>	<b>12,701.2</b>	<b>11,430.4</b>
<b>Average capital employed</b>	<b>13,643.1</b>	<b>12,065.8</b>	

(1)

including net deferred tax but excluding deferred tax related to US divestitures and related restructurings (€84.9 million in 2006, €117.6 million in 2005 and €126.6 million in 2004).

(2)

excluding hedging instruments relating to debt at fair value for €28.8 million in 2006, €161.1 million in 2005 and €284.0 million in 2004.

The Company's return on capital employed (ROCE) is as follows:

(€ millions)	Net results of operations	Average capital employed during the year	ROCE
2006	1,468.5	13,643.1	<b>10.8%</b>
2005	1,227.4	12,065.8	<b>10.2%</b>

In contrast to key indicators of the income statement, ROCE is relatively insensitive to currency effects.

The positive change in ROCE in 2006 reflected the combined effect of the Veolia Environnement 2005 efficiency plan, further maturity in the contract portfolio and control over capital employed.

**Contractual Obligations**

We have various contractual obligations arising from our operations. These obligations are more fully described in this document under various headings in this Item 5. Operating and Financial Review and Prospects as well as in the notes to our consolidated financial statements.

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The following table lists the aggregate maturities of our long-term debt, operating leases, capital leases and closure and post-closure costs (Waste) at December 31, 2006 (in millions of euro):

Contractual Obligations	Total	Payments Due by Period		
		Less than 2 years	2 to 5 years	After 5 years
Long-Term Debt Obligations <sup>(1)</sup>	16,905.7	2,904.1	4,464.7	9,536.9
Operating Lease Obligations	2,125.9	496.1	1,179.5	450.3
Capital Lease Obligations	1,244.0	227.5	560.4	456.1
Closure and post-closure	457.7	59.9	167.5	230.3
<b>Total</b>	<b>20,733.3</b>	<b>3,687.6</b>	<b>6,372.1</b>	<b>10,673.6</b>

(1)

The weighted average interest rate on our long-term debt obligations during 2006 was 5.07%. This weighted average interest rate takes into account the effect of our derivative instruments. A description of the way in which we account for derivative instruments and manage the market risks to which we are exposed is set forth in Note 32 to our consolidated financial statements. After taking into account hedging transactions, 52.6% of our net debt bears interest at fixed rates. After further taking into account the impact of interest rate caps, this percentage increases to 63.4%. Assuming a constant net debt policy, a 0.25% increase in interest rates would generate an increase in the annual interest rate charges, excluding market impact, of €9.4 million.

### Off Balance Sheet Arrangements

The following discussion of our material off-balance sheet commitments should be read together with Note 41 to our consolidated financial statements included herein, which discusses such commitments in greater detail. In the ordinary course of our business, we may enter into various contractual commitments with third parties which are not recorded in our balance sheet. These commitments include, among others, operational guarantees, financial guarantees, obligations to buy or sell and letters of credit given on our part. Operational guarantees constitute the greatest share of these off-balance sheet commitments, which we generally use to guarantee the performance commitments given by our subsidiaries to their customers. Often, these performance commitments are guaranteed by an insurance company or a financial institution, which then requires a counter-guarantee from us.

The following is a breakdown of the off-balance sheet commitments given in the ordinary course of our business (in millions of euros), excluding the commitment relating to the Berlin Water Contract (described below):

<i>(in € millions)</i>	<b>As of December 31, 2005 adjusted</b>	<b>As of December 31, 2006</b>	<b>Less than 1 year</b>	<b>Maturity 1 to 5 years</b>	<b>More than 5 years</b>
Operational guarantees	3,108.4	4,043.6	808.3	1,561.5	1,673.8
<b>Financial guarantees</b>					
Debt guarantees	250.8	300.7	98.2	111.6	90.9
Warranty obligations given	515.5	448.6	19.0	315.5	114.1
<b>Commitments given</b>					
Obligations to buy	94.6	149.3	113.7	34.3	1.3
Obligations to sell	8.6	31.3	19.4	9.9	2.0
<b>Other commitments given</b>					
Letters of credit	819.7	904.5	278.9	621.3	4.3
Other commitments given	772.2	749.8	181.3	304.1	264.4
<b>Total</b>	<b>5,569.8</b>	<b>6,627.8</b>	<b>1,518.8</b>	<b>2,958.2</b>	<b>2,150.8</b>

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The following is a breakdown of such commitments by division:

<i>(in € millions)</i>	<b>As of December 31, 2006</b>	<b>As of December 31, 2005 adjusted</b>
Water	3,353.2	2,388.4
Environmental Services	867.7	715.2
Energy Services	543.0	541.6
Transportation	294.9	274.4
Proactiva	5.7	10.3
Holding companies	1,598.3	1,584.7
Other	56.0	55.2
<b>Total</b>	<b>6,627.8</b>	<b>5,569.8</b>

In addition, we sometimes enter into off-balance sheet commitments outside the ordinary course of our business. The most significant of these commitments are described below.

#### ***Specific Berlin contract commitments***

Under the Berlin water contract, we may be obligated to purchase rights of passage for water pipes from landowners still not indemnified who have presented claims for payments. The cost to us could total up to €426 million (50%). In the event of acquisition of these rights from land owners, these rights would represent an element of the remuneration of the Berlin water contract by the Berlin Lander and disbursements would be recorded in operating financial assets in our consolidated balance sheet.

#### ***Agreements with EDF***

We have granted to EDF a call option covering all of our Dalkia shares in the event an EDF competitor takes control of our company. Likewise EDF granted us a call option covering all of its Dalkia shares, exercisable in the event that there is a change in the legal status of EDF and that one or more of our competitors, acting alone or in concert, takes control of EDF. Failing an agreement on the share transfer price, this would be decided by an expert.



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## ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES

### DIRECTORS AND SENIOR MANAGEMENT

Our company has been a *société anonyme à conseil d'administration* since its general shareholders' meeting held on April 30, 2003, which is a French corporation with a single board of directors. Our shares are quoted on the Eurolist of Euronext and on the New York Stock Exchange (NYSE). We are subject to French regulations, in particular relating to corporate governance, and to regulations applicable to foreign companies listed in the U.S.

#### Board of Directors

Our board of directors has adopted an internal charter, as well as internal charters for each board committee, aimed at following the recommendations of the report of a French blue ribbon panel chaired by Mr. Daniel Bouton for the improvement of corporate governance in French public companies. We believe that our practices conform to currently standard corporate governance practices in France.

#### *Composition and appointment*

Our company's board of directors must have between 3 and 18 members, subject to applicable law. Each director must own at least 750 of our company's shares in registered form. Each director is elected by the shareholders at an ordinary general meeting of the shareholders for a renewable six-year term, based on proposals made by the board of directors, which itself receives proposals from the nominations and compensation committee. The board of directors elects a chairman and, if necessary, one or two vice-chairmen, for a term not exceeding the length of such persons' terms as directors.

Our directors can be removed from office by a majority shareholder vote at any time.

The board of directors does not include any members elected by employees or any deputy directors (*censeurs*), but a representative of our company's works council attends board of director meetings in a consultative role.

The terms of half of our directors (or, if we have an uneven number of directors, half plus one additional director) come up for renewal every three years on a rolling basis. The board of directors currently consists of 14 members.

Following the recommendations made by the nominations and compensation committee at the board of directors' meeting held on March 28, 2006, the shareholders' meeting of May 11, 2006 renewed the terms of Daniel Bouton, Jean-Marc Espalioux, Paul-Louis Girardot, Serge Michel, Georges Ralli and Murray Stuart for six years, and appointed Mr. Jean-Francois Dehecq as a replacement for Mr. Jacques Espinasse. The terms will now come up for renewal based on seniority of appointment.

Following the recommendations of the nominations and compensation committee, the board of directors on December 12, 2006 appointed Mr. Paolo Scaroni as a replacement for Mr. Arthur Laffer, and the board of directors on March 29, 2007 appointed Mr. Augustin de Romanet de Beaune as a replacement for Mr. Francis Mayer. These appointments were ratified by our shareholders' meeting on May 10, 2007.

*Evaluation of the independence of directors*

To qualify as independent under our board of directors charter, a director must not have any relations with our company, its subsidiaries or our management that could impair his objective judgment. Our board of directors charter sets forth in detail the independence criteria that each director must satisfy, which are based on the recommendations of the Bouton report for the improvement of corporate governance.

Nevertheless, our board of directors charter provides a certain measure of flexibility in applying these independence criteria: our board of directors may deem that one of its members is independent in light of the specific facts and circumstances of that member, even if that member fails to meet all of the independence criteria set forth in the charter; on the contrary, the board may consider that one of its members should not be declared independent even though he meets the charter's independence criteria.

Our board of directors charter provides that the board must annually evaluate the independence of each of its members prior to publication of our company's French reference document. This evaluation must take into account the independence rules set forth in its charter, the particular facts and circumstances involved and the conclusions of our company's nominations and compensation committee.

After receiving the conclusions of the nominations and compensation committee, our board of directors proceeded with its annual evaluation of the independence of its members on March 28, 2006. At this meeting, the board of directors confirmed the independence of Messrs. Jean Azema, Daniel Bouton, Jean-Marc Espalioux, Arthur Laffer, Francis Mayer, Baudoin Prot, Louis Schweitzer and Murray Stuart and qualified as independent Mr. Jean-François Dehecq, who was appointed by the shareholders meeting of May 11, 2006.

Mr. Philippe Kourilsky was not requalified as independent director by the board of directors as he has exercised the position of scientific consultant at the Institut Veolia Environnement since September 1, 2005. As for our existing relationships with Société Générale and BNP Paribas, of which Messrs. Daniel Bouton and Baudoin Prot are respectively chief executive officers, the board of directors deemed that the Company's financial situation, its independence with regard to bank financing and the limited nature of the Company's commitments with these banks enabled it to consider these board members to be independent within the board of directors.

On March 29, 2007, the board of directors conducted its annual evaluation of board members' independence, and concluded that Mr. Azéma, Mr. Bouton, Mr. Dehecq, Mr. Espalioux, Mr. Prot, Mr. Schweitzer and Mr. Stuart listed above continued to satisfy the board's independence criteria, as well as Mr. Paolo Scaroni, appointed by the board of directors on December 12, 2006 and whose nomination was



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ratified by the shareholders' meeting of May 10, 2007. Our board of directors has postponed the evaluation of independence of Mr. de Romanet de Beaune, newly appointed, until a later meeting.

Accordingly, our board of directors has eight independent members as of the date of filing of this Form 20-F.

### *Compensation*

Director compensation may take two forms: directors' fees paid for attending meetings of our board of directors (*jetons de présence*), which are set by our company's annual shareholders' meeting, and the allocation of which is determined by our board of directors pursuant to recommendations of the nominations and compensation committee, and exceptional compensation, which may be awarded by the board of directors under conditions set by law.

On May 11, 2006, pursuant to a proposal of the board of directors,<sup>1</sup> the combined shareholders' meeting voted to increase the directors' fees to be allocated among members of the board of directors of 600,000 to € 770,000. This increase was designed in particular to align our practices with those of other companies included in the CAC 40 that are listed in the U.S.

No exceptional compensation was awarded to directors in 2006.

### *Functioning and activity in 2006*

The chairman of our board of directors organizes and supervises the work of the board, on which he reports to shareholders. The chairman is also responsible for supervising our corporate bodies and, in particular, ensuring that directors are capable of fulfilling their duties.

Directors may participate in board deliberations through videoconference or telecommunication.<sup>2</sup> They are deemed present for purposes of calculating quorum and majority requirements when participating through such means, except when certain important decisions are made as set forth under applicable law (e.g., establishment of annual statutory and consolidated financial statements and management report). In 2006, two directors participated in board deliberations through videoconference (each for one meeting of the board of directors).

The charter of our board of directors calls for the board to meet at least four times per year. During the 2006 fiscal year, the board of directors met eight times, including two special meetings, one devoted to a strategic operation and the second to a significant acquisition.

Board meetings last between two and three hours on average, which allows for thorough examination and discussion of items on the agenda. The average attendance level at board meetings in 2006 was approximately 73%.

In 2006, in addition to providing legal and financial authorizations, the board of directors primarily addressed the following subjects, among others: corporate governance (evaluation of board members' independence, chairman and chief executive officer compensation and allocation of directors' fees, renewal in the make-up of the board of directors and appointment of a director, discussion of improvements in the board's functioning and creation of the strategic committee for research, innovation and sustainable development), annual and half-year financial statements, analysis of the implementation of IFRIC interpretation project D12/D13/D14 relating to the accounting treatment of

concessions, consolidated budget for 2007, approval of significant financial transactions, divisions activities presentations (energy sector and transportation business), 2006 stock options plan, employee savings plans and share capital increase reserved for employees (Group Savings Plan). In addition, the board of directors devoted one meeting to the review of the our strategy, in the form of a presentation and analysis of long-term plan.

#### *Board Evaluation*

Under our charter, our board of directors is required to evaluate its work and procedures each year, in order to improve its efficiency, verify that important matters are adequately prepared and discussed within the board and measure the contribution of each board member.

In addition, our board s internal charter provides that a formal evaluation of its functioning must occur every three years, under the direction of an independent director and an outside consultant, if necessary. This formal evaluation is meant to verify that our board is conducting its work in accordance with its charter, and to identify ways in which functioning and performance can be improved.

The first formal evaluation occurred during the first quarter of 2004, with the preliminary analysis being conducted under the supervision of the chairman of the nominations and compensation committee. A detailed questionnaire and individual interviews with directors served as the basis for the preliminary analysis, the results of which were presented in detail by the committee and debated at the board of directors meeting held on June 22, 2004. During the same meeting, our board of directors also evaluated the performance of our company s management on the basis of the nominations and compensation committee s report. The functioning of the board of directors, its committees and executive management was considered to be satisfactory as a whole by our directors. However, certain areas were targeted for improvement. These areas included developing more presentations regarding our group s operating activities, expanding information related to competition, corporate strategy and research and development, and increasing the frequency of information concerning cash flows, off-balance sheet commitments and risk management. The board of directors had decided not to create any new committees or restructure any existing committees at this time, but examined the possibility of strengthening the accounts and audit committee. This measure was implemented beginning on April 1, 2005 by the appointment of an additional member of the accounts and audit committee while a member of the nominations and compensation committee was replaced.

1

Based on a proposal made by the nominations and compensation committee to the board of directors on March 28, 2006.

2

Under conditions set forth in the decree of March 23, 1967, as amended. This ability is provided for in the internal regulations of the board of directors, which allows board members to participate in board meetings by videoconference and any other manner permitted by applicable law.

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In 2005, at its meeting of March 29, the board of directors reserved part of its agenda to a discussion of the progress made in improving its functioning, in particular regarding the contents and frequency of information reported to directors. In this regard, in addition to informing it of important information immediately, management began to provide it with a detailed description of our group's activities, market trends and other initiatives on a semi-annual basis.

In 2006, the board of directors devoted part of its agenda on December 12 to a review and debate over its functioning. Prior to this discussion, the chairman of the nominations and compensation committee sent a questionnaire to each director, the answers to which were analyzed and then presented to the board. Our directors believe that a clear improvement in its functioning occurred since the first formal evaluation conducted in 2004. However, the directors did express the need for more time to consider certain specific subjects (strategy, major acquisitions) in order to have a deeper understanding of subjects to be considered during board meetings and, as the case may be, to prepare questions. They also suggested that at a meeting and discussion regarding our company's strategy should be carried out at least once a year, when the need arises with the directors of our group's divisions, and that more time be consecrated to this subject. Finally, the directors asked to have annual or biannual presentations regarding competition and an improvement in the presentation of our company's financial criteria (treasury, or group's indebtedness and capital resources) in comparison with the same criteria or financial aggregate held by similar groups.

The next formal evaluation will take place during 2007.

#### *Information Available to Directors*

The chairman supplies directors with timely information allowing them to fully exercise their duties, and communicates to directors in a continuous manner all significant information concerning our company. Each director may request and receive any information necessary to carry out his duties, and may receive additional training concerning our group and its activities if he so desires.

As requested by the members of our board of directors, management strives to deliver documents to be used in board meetings in a timely fashion to directors and communicate without delay any material information concerning our group, including communication between board meetings.

In 2006, the board of directors was periodically informed of our company's financial situation, cash flows and off-balance sheet commitments primarily through reports by the accounts and audit committee. In addition, the board of directors pre-approved all material financing transactions in accordance with its charter.

In order to perform their duties, directors may meet with the Company's principal executive officers upon prior notice to the chairman of the board of directors. As a result, our group's senior executive vice-president regularly participates in board meetings. In addition, heads of divisions are periodically invited to attend board meeting specifically devoted to their areas of activity. For instance, following a presentation by the head of the water division in December 2004, the head of Veolia Propreté participated at a board meeting held in July 2005, at which he gave a detailed presentation on this division's operating activities, strategy and competitors. Similar presentations were made by the heads of our Energy Services and Transportation divisions at board meetings held on July 6 and December 12, 2006.

#### *Duties of Directors*

The charter of the board of directors provides that each of our directors is bound by a number of duties and obligations, such as: (i) a duty to act in the corporate interest of our company, (ii) an obligation to inform the board of directors of any existing or potential conflict of interests and to abstain from voting in any situation where such a conflict of interests exists, as well as an obligation to inform the chairman of the board of any agreement entered into by our company or on our behalf in which he has any direct or indirect interest, (iii) a duty of professional secrecy, and (iv) an obligation to comply with our company's insider trading policy.

Each director receives a *Director's Guide* containing the following documents: our company's articles of association, the list of powers of the chairman and chief executive officer, the charter of the board of directors, the charters of the accounts and audit committee and the nominations and compensation committee, the rules to be followed by directors for reporting trades in our company's shares, and a copy of our company's ethics program entitled *Ethics, Commitment and Responsibility*. Further, the *Director's Guide* is updated as appropriate.

Regarding insider trading, directors must report trades in our company's shares to the AMF and to Veolia Environnement, and must comply in general with the provisions of article L.621-18-2 of the *Code monétaire et financier*. The procedures and modalities of this reporting are repeated in our company's code of conduct regarding trading of shares.

### ***Powers of the Board of Directors***

Under French law and our company's articles of association, the board of directors has broad powers to act on behalf of our company within its corporate purposes and to define and implement our company's policies, subject to those powers expressly granted by law or our company's articles of association to our shareholders. The board of directors can address any issue relating to our company's affairs.

In addition to the powers that the board of directors disposes of by law, company rules require the chief executive officer to seek out prior board approval for certain significant decisions. These internal limits are described in more detail below in the paragraphs devoted to management.

### ***Board Members***

The following table sets forth the names and ages of the current members of our board of directors, the date of their first appointment, or renewal, as the case may be, to the board and the date of expiration of their current term, their current principal business

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activities conducted outside of our company. All positions and offices of our directors indicated below are given as of January 31, 2007, excluding those of Mr. de Romanet de Beaune, appointed by our board of directors on March 29, 2007. Directors may be contacted at our headquarters, located at 36/38 avenue Kléber, 75116 Paris.

**Henri Proglío**

Age 58

***Date of first appointment:***

4/30/2003

***Expiration of term:***

2009

***Principal Function within our Company:***

Chairman and Chief Executive Officer

***Principal Business Activities outside our Company:***

None.

**Jean Azéma\***

Age 54

***Date of first appointment:***

4/30/2003

***Expiration of term:***

2009

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

***Principal Business Activities outside our Company:***

Chief Executive Officer of Groupama International



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**Daniel Bouton\***

Age 57

***Date of first appointment:***

4/30/2003

***Expiration of term:***

2012

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

Member of the Nominations and Compensation Committee since April 1, 2005

***Principal Business Activities outside our Company:***

Chairman and Chief Executive Officer of Société Générale

**Jean- François Dehecq\*(1)**

Age 67

***Date of first appointment:***

5/11/2006

***Expiration of term:***

2012

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

***Principal Business Activities outside our Company:***

Chairman and Chief Executive Officer of Sanofi-Aventis

**Augustin de Romanet de Beaune**

Age 45

***Date of first appointment:***

3/29/2007<sup>1</sup>

***Expiration of term:***

2012

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

***Principal Business Activities outside our Company:***

Chief Executive Officer of Caisse des Dépôts et Consignations

<sup>1</sup> The appointment of Mr. de Romanet de Beaune to replace Mr. Mayer was decided by the board of directors of the Company on March 29, 2007 and was ratified by the shareholders' meeting held on May 10, 2007.



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**Jean-Marc Espalioux\***

Age 55

***Date of first appointment:***

4/30/2003

***Renewal of term :*** 5/11/2006

***Expiration of term:***

2012

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

Member of the Accounts and Audit Committee since April 30, 2003

***Principal Business Activities outside our Company:***

Chairman and chief executive officer of Financière Agache Investissement

**Paul-Louis Girardot**

Age 73

***Date of first appointment:*** 4/30/2003

***Renewal of term :*** 5/11/2006

***Expiration of term:***

2012

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

Member of the Accounts and Audit Committee since April 1, 2005

Member of the strategic research, innovation and sustainable development committee since September 14, 2006

***Principal Business Activities outside our Company:***

Chairman of the Supervisory Board of Veolia Eau

**Philippe Kourilsky**

Age 64

*Date of first appointment:* 4/30/2003

*Expiration of term:*

2009

*Principal Function within our Company:*

Member of the board of directors of Veolia Environnement

Chairman of the strategic research, innovation and sustainable development committee since September 14, 2006

*Principal Business Activities outside our Company:*

Professor at the Collège de France.

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**Serge Michel**

Age 80

*Date of first appointment:* 4/30/2003

*Renewal of term:*

5/11/2006

*Expiration of term:*

2012

*Principal Function within our Company:*

Member of the board of directors of Veolia Environnement

President of the Nominations and Remuneration Committee since April 30,2003

*Principal Business Activities outside our Company:*

Chairman of Soficot SAS

**Baudoin Prot\***

Age 55

*Date of first appointment:* 4/30/2003

*Expiration of term:*

2009

*Principal Function within our Company:*

Member of the board of directors of Veolia Environnement

*Principal Business Activities outside our Company:*

Director and Chief Executive Officer of BNP Paribas

**Georges Ralli**

Age 58

***Date of first appointment:*** 4/30/2003

***Renewal of term:***  
5/11/2006

***Expiration of term:***  
2012

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

***Principal Business Activities outside our Company:***

Executive Vice President and Managing Partner of Lazard Freres SAS

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**Paolo Scaroni\***

Age 60

*Date of first appointment:* 12/12/2006<sup>1</sup>

*Expiration of term:*

2009

*Principal Function within our Company:*

Member of the board of directors of Veolia Environnement

*Principal Business Activities outside our Company:*

Chief Executive Officer (CEO) of ENI (Italy)

**Louis Schweitzer\***

Age 64

*Date of first appointment:* 4/30/2003

*Expiration of term:*

2009

*Principal Function within our Company:*

Member of the board of directors of Veolia Environnement

Member of the Nominations and Compensation Committee since April 30, 2003

*Principal Business Activities outside our Company:*

Chairman of the Board of Directors of Renault

**Murray Stuart\***

Age 73

*Date of first appointment:* 4/30/2003

***Renewal of term:***

5/11/2006

***Expiration of term:***

2012

***Principal Function within our Company:***

Member of the board of directors of Veolia Environnement

Chairman of the Accounts and Audit Committee since April 30, 2003

***Principal Business Activities outside our Company:***

None

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\*

Independent directors.

(1)

Replaced Jacques Espinasse as a director as of the end of the shareholders' meeting of May 11, 2006.

<sup>1</sup> The appointment of Mr. Paolo Scaroni as the replacement for Mr. Laffer, decided by the board of directors of the Company on December 12, 2006, was ratified by the shareholders' meeting held on May 10, 2007.

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**Henri PROGLIO** is a graduate of the HEC business school in Paris. He joined Compagnie Générale des Eaux in 1972 and was appointed President and Chief Executive Officer of CGEA in 1990. He was appointed Executive Vice President of Vivendi Universal and Chairman and Chief Executive Officer of Vivendi Water in 1999. He became Chairman of the Company's Management Board in 2000 and Chairman of its Board of Directors and Chief Executive Officer in April 2003.

**Jean AZEMA** holds an engineering degree from the Ecole Supérieure d'Agriculture de Purpan (ESAP) as well as a degree from the Centre National d'Etudes Supérieures de Sécurité Sociale (CNESS). He began his career at Caisse Régionale des Pyrénées Orientales from 1975 to 1978, and later worked at Caisse Régionale de l'Allier from 1979 to 1987. From 1987 to 1995, Mr. Azéma served as director of account management and consolidation at Caisse Centrale des Assurances Mutuelles Agricoles (CCAMA) and director of insurance at CCAMA. In 1996, he was appointed Chief Executive Officer of Groupama Southwest and, in 1998, of Groupama South. In June 2000, Mr. Azéma was appointed Chief Executive Officer of CCAMA. He was elected the Chairman of the French Federation of Mutual Insurance Companies (*Fédération Française des Sociétés d'Assurance Mutuelle*) in December 2001. He has been the Chief Executive Officer of Groupama SA and of Fédération Nationale Groupama since June 2000.

**Daniel BOUTON** holds a degree in political science and is a graduate of the Ecole Nationale d'Administration (ENA). As part of the French financial controllers' civil service corps, he occupied a number of different positions in the French Ministry of Economy, Finance and Industry, including that of Budget Director, between 1988 and 1991. Since 1991 he has worked at Société Générale, serving as Managing Director from 1993 to 1997, and as Chairman and Chief Executive Officer from 1997 to the present.

**Jean-François DEHECQ** graduated from the Ecole Nationale des Arts et Métiers. After having been mathematics professor from 1964 to 1965 at the Lycée catholique Saint-Vincent de Senlis, he became a scientific research intern in the nuclear propulsion department of the army. In 1965 he joined the Société Nationale des Pétroles d'Aquitaine (SNPA, ex Elf Aquitaine). After four years working for the economics department (1965 to 1969), he became executive assistant (1969 to 1970), and then operations engineer (1970 to 1971) at the Plant in Lacq, a major site for gas supply in France. In 1973, he became chief executive officer of Sanofi, an important part of Elf Aquitaine. From 1982 to 1988, he was chairman and chief executive officer of Sanofi before taking charge in February 1988. In 1999, he became chairman and chief executive officer of Sanofi Synthelabo. In 2004, he organized the merger of Sanofi-Aventis. Mr. Jean-François Dehecq is currently chairman of the board of directors of Sanofi-Aventis.

**Augustin DE ROMANET DE BEAUNE** holds a diploma from the Institut d'Etudes Politiques (IEP) in Paris and the Ecole Nationale d'Administration (ENA). He began his career as a budget director within the Ministry of Economics and Finance. In 1990, he was finance attaché within the French permanent mission to the European Community in Brussels, before returning to the budget department as chief of the budgetary analysis and politics bureau. In 1995, he became a technical advisor within the Ministry of Economics and Finance and technical consultant, followed by chief of staff of the budget secretary. After having served as budgetary consultant to the deputy minister of budgets, government spokesperson and mission head within the Ministry of Economics and Finance between 1995 and 1997, he became deputy director reporting to the budget director, then deputy director in charge of the transportation sector reporting to the budget director. In 1999 and 2000, he was named director of Oddo et Compagnie and managing partner of Oddo Pinatton Corporate. In 2002, he was chief of staff to the deputy budget minister and assistant chief of

staff of the Minister of Economy, Finance and Industry. From 2004 to 2005, he was chief of staff of the Minister of Employment, Work and Social Cohesion and assistant chief of staff to the Prime Minister and assistant secretary general for the President of the Republic. After having served as assistant director of finance and strategy and as member of the executive committee of Groupe Crédit Agricole since October 2006, he was named chief executive officer of the Caisse des Dépôts et Consignations on March 7, 2007.

**Jean-Marc ESPALIOUX** holds degrees in political science, law and economics, is an alumnus of ENA and served in the French financial controllers' civil service corps from 1978 to 1983. In 1984 he joined Compagnie Générale des Eaux, where he served as Chief Financial Officer from 1987 to 1996 and as Deputy Managing Director from 1996 to 1997. Having been a director of Accor from 1987 to 1996, he served as Chairman of the Management Board of Accor from 1997 to 2006. Since July 2006, he has been chairman and chief executive officer of Financière Agache Investissement.

**Paul-Louis GIRARDOT** was a Director and the Chief Executive Officer of Vivendi until 1998. While there, he contributed greatly to the development of its activities in the area of telephonic communication, in particular radio-telephone. Currently, his work is principally focused on developing the Company's outsourcing business in its water division. He has also assisted in Veolia Environnement's development in the area of energy services and the production of decentralized electricity (co-generation), through Dalkia. He has been serving as the Chairman of the Supervisory Board of Veolia Eau-Compagnie Générale des Eaux since 2001.



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**Philippe KOURILSKY** is a graduate of the École Polytechnique in France. He joined the Institut Pasteur in 1972. He is currently a professor at the Collège de France.

**Serge MICHEL** has spent his entire career in the construction and public works business, having served as Vice President of Compagnie de Saint Gobain, Deputy Managing Director and President of SOCEA, Chairman of S.G.E. until 1991, Chairman of CISE until 1997 and Deputy Managing Director of Compagnie Générale des Eaux (which became Vivendi Universal) until 1992. He is currently Chairman of Soficot, which he founded in 1997.

**Baudoin PROT** is a graduate of the HEC business school in Paris and ENA. From 1974 to 1983, Mr. Prot was successively the Deputy Prefect of the Franche-Comté region of France, French General Inspector of Finance, and the Deputy Director of Energy and Raw Materials of the Ministry of Industry. He joined Banque Nationale de Paris (BNP) in 1983, where he served in various positions before becoming Executive Vice President in 1992 and Chief Executive Officer in 1996. After having been a director and executive vice president of BNP Paribas since March 2000, he was named a director and chief executive officer of BNP Paribas in June 2003.

**Georges RALLI** holds degrees in finance, political science (from the Paris Institute of Political Science (IEP)) and business. He began his banking career at Crédit Lyonnais (1970-1981) and later headed the department of financial negotiations at Crédit du Nord. In 1982, he served as Secretary of the Commission for the Development and Protection of Savings. In 1986, Mr. Ralli joined Lazard, becoming a managing partner in 1993 and then co-head of mergers and acquisitions at Lazard LLC in 1999. Since 2000, Mr. Ralli has been deputy chairman and a member of the executive committee of Lazard LLC (U.S.) and an executive vice president of Lazard Frères (Paris). Since 2006, he has been Chief Executive of the European Investment Banking Committee of the Lazard Group LLC.

**Paolo SCARONI** holds a degree in economics from Bocconi University in Milan and has an MBA from Columbia Business School (New York). After having spent a year with McKinsey & Company following his MBA, he held various positions between 1973 and 1985 with Saint Gobain where he became chairman of the flat glass department. In 1985, Paolo Scaroni became chief executive officer of Techint, while also being chairman of Falck and chief executive officer of SIV, a joint-venture between Techint and Pilkington plc. He became chief executive officer of Pilkington plc in 1996 until May 2002. Following being chief executive officer of Enel from 2002 to 2005, he became chief executive officer of Eni in June 2005, a position he still currently holds.

**Louis SCHWEITZER** is a graduate of the Institut d'Études Politiques de Paris and ENA. He has served as Inspector of Finances and, from 1981 to 1986, as Chief of Staff of Mr. Laurent Fabius, who over the same period was Deputy Minister of Budget, Minister of Industry and Research and Prime Minister of France. In 1986, Mr. Schweitzer joined Renault's senior management as Director, and later served as Director of Planning and Management Control, Chief Financial Officer (in 1989) and Executive Vice President. He became Chief Executive Officer of Renault in 1990 and Chairman and Chief Executive Officer in May 1992. He served in this position until April 29, 2005, at which point his sole function within Renault became Chairman of the Board of Directors.

**Murray STUART** holds degrees in literature and law from the University of Glasgow, and is also trained as an accountant. He has pursued a career in industry, commerce and financial services. Mr. Stuart has worked for International Computers Plc (as Chief Financial Officer and Deputy Director), Metal Box plc and Carnaud Metalbox

(as Vice-President) and Scottish Power Plc (as President from 1992 to 2000). Until May 2002, he also served as Executive Vice President of the Audit Commission for Public Services in the UK, as President of Trust Hammersmith Hospitals NHS, an important public health education and research center in London, and as a director of Royal Bank of Scotland Group plc.

## **Management**

Our board of directors directs the manner in which we are managed in accordance with our articles of association. In particular, our board of directors appoints a chief executive officer to manage our business on a day-to-day basis. The chairman of our board of directors may serve, if appointed by the board of directors, as chief executive officer. On April 30, 2003, our board of directors appointed its chairman, Mr. Henri Proglio, to act as our chief executive officer. The chief executive officer has broad powers to act on our behalf, including the power to represent us in dealings with third parties, within the limits of our corporate purpose and the powers expressly reserved to our shareholders and our board of directors.

Following the change of our corporate form on April 30, 2003, and in application of our governance principles, our chairman and chief executive officer created an executive committee composed of seven members drawn from each of our four operating divisions (all of whom, with the exception of Mr. Eric Marie de Ficquelmont, were members of our former management board until April 30, 2003). Our executive committee meets approximately every fifteen days, and is chaired by Mr. Henri Proglio. The executive committee helps to determine our principal strategy.

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The following table sets forth the names and ages of the members of our executive committee, their current function in our company and their principal business activities outside of our company.<sup>1</sup>

<b>Name</b>	<b>Age</b>	<b>Function in Veolia Environnement</b>	<b>Principal Business Activities Outside Veolia Environnement</b>
Henri Proglia	58	Chairman and Chief Executive Officer	None
Jérôme Contamine	49	Senior Executive Vice President	None
Olivier Barbaroux	51	Executive Vice President, Head of Veolia Energie	None
Antoine Frérot	49	Executive Vice President, Head of Veolia Eau-Compagnie Général des Eaux	None
Denis Gasquet	53	Executive Vice President, Head of Veolia Propreté	None
Cyrille du Peloux <sup>2</sup>	53	Executive Vice President, Head of Transport	None
Alain Tchernonog <sup>3</sup>	63	General Secretary	None

**Jérôme Contamine** holds degrees from the Ecole Polytechnique, the Ecole Nationale de la Statistique et de l'Administration Economique and ENA. He served as auditor for the Cour des Comptes from 1984 to 1988 and held a variety of senior positions with Elf (and later TotalFinaElf) between 1988 and 2000. He became Chief Financial Officer and Deputy Managing Director of our company in June 2000. Mr. Contamine holds various positions within our group, the most significant being managing director of Veolia UK Ltd, director of Veolia Transport, Veolia Propreté, VE Services-Ré, Veolia Environmental Services, UK Plc, Veolia ES Holdings and Veolia PPP Finance, member of the supervisory board of Dalkia France and Veolia Eau -Compagnie Générale des Eaux, chairman of Veolia Environnement North America Operations. Outside our group, Mr. Contamine is a director of Rhodia and Valeo.

**Olivier Barbaroux** is a graduate of the Ecole Polytechnique, the Ecole Nationale des Ponts et Chaussées and the Massachusetts Institute of Technology. He began his career in 1979 as head of the International Investments Bureau at the French Ministry of Industry. He was appointed to the Port Authority of Marseilles-Fos in 1981, first as Director of New Construction and Ship Repair and then as Director of Marseilles Terminals and Facilities in 1983. He joined the Paribas Group in 1987 as Deputy Director of Industrial Affairs, and in 1993 was appointed as a member of the Executive Committee of Paribas Affaires Industrielles, in charge of Energy, Natural Resources and Transportation, and as Chairman and CEO of Coparex International (listed). In 1996, he was appointed Chairman and CEO of VIA GTI (listed). He became global Head of the Energy Division at Paribas in 1998. He joined our company in 1999 as Chief Operating Officer of Vivendi Water. He was appointed President of Dalkia in February 2003. Mr. Barbaroux holds various positions within our group, the most significant being permanent representative of Dalkia on the board of Clemessy, member of the supervisory boards of Compagnie des Eaux et de l'Ozone and Compagnie des Eaux de Paris, chairman and chief executive officer of Dalkia International, managing director (*gérant*) of Dalkia France and director of Veolia Propreté.

**Cyrille du Peloux** is a graduate of the Ecole Polytechnique and the Ecole Nationale des Ponts et Chaussées (civil engineering). He began his career in the energy department of France's Ministry of Industry in 1979. In 1985 he joined the Bouygues group where he served as head of the diversification department and then as deputy chief executive officer of the TF1 television channel in charge of the management and development of the subsidiaries. In 1992 he became chairman and chief executive officer of Lyonnaise Communication, in charge of Noos and of the Paris Première and TPS channels. Mr. du Peloux was chief executive officer of Bull from 1999 to 2002, when he joined the Veolia Environnement Group as chief executive officer of Veolia Propreté for the UK and Northern Europe. He was then appointed chief executive officer of Veolia Transport on May 31, 2007. Mr. du Peloux holds various positions within our group, the most significant being director of Veolia Propreté and Veolia UK Plc and member of the supervisory board of SNCM.

**Antoine Frérot** is a graduate of the Ecole Polytechnique and holds a doctorate from the Ecole Nationale des Ponts et Chaussées. He began his career as an engineer and joined Cergrene, a research center, in 1983, becoming a Director in 1984. He joined Compagnie Générale des Eaux in 1990, and was appointed Chief Executive Officer of Veolia Transport in 1995. Mr. Frérot holds various positions within our group, the most significant being director of Veolia Transport and Veolia Propreté and Sade, permanent representative of Veolia Eau-Compagnie Générale des Eaux on the board of Société des Eaux de Marseille, chairman of the supervisory board of Compagnie des Eaux et de l'Ozone, chief executive officer of Veolia Eau -- Compagnie Générale des Eaux, and chairman of the board of Veolia Water Solutions & Technologies.

**Denis Gasquet** is a graduate of the Ecole Polytechnique and the Centre de Perfectionnement aux Affaires. From 1979 to 1989, he served in a variety of positions in the Office National des Forêts. He joined Compagnie Générale des Eaux in 1989, becoming Chief Executive Officer of Veolia Propreté in 1996. Mr. Gasquet holds various positions within our group, the most significant being member of the supervisory board of Veolia Eau-Compagnie Générale des Eaux, director of Veolia Environmental Services UK Plc, SARP, SARP Industries and Veolia Environmental Services North America Corp. and chairman of the board of directors of Veolia Environmental Services Australia Pty Ltd.

1

Since January 2007, Mr. Eric Marie de Ficquelmont (Executive Vice President – Human Resources) is no longer a member of our executive committee.

2

Mr. Stéphane Richard resigned from his position of chief executive officer of Veolia Transport on May 31, 2007. As a result, he is no longer a member of our executive committee since that date. Mr. du Peloux was appointed CEO of Veolia Transport on May 31, 2007.

3

Mr. Alain Tchernonog, General Secretary, has been a member of the executive committee since January 1, 2007.

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**Alain Tchernonog** holds a doctorate in law. He is a graduate of the Institut d Administration d Entreprises and is admitted to the Bar. He began his career in 1972 as in-house lawyer at the Centre National d Etudes Spatiales. In 1974, he was appointed chief of legal service of the Agence Nationale de Valorisation de la Recherche (ANVAR). Alain Tchernonog was head of contracts department in Roussel-Uclaf from 1979 to 1990, and then general counsel of Pierre Fabre group from 1990 to 1995. He joined the Compagnie Générale d Entreprises Automobiles (which became Onyx and Connex and Veolia Propreté and Veolia Transport) in 1995 to manage the legal department and became general counsel of Veolia Environnement in 2001. He became member of the executive committee of our company in January 2007 and was appointed General Secretary in March 2007. Mr Tchernonog holds various positions within our group, the most significant being chairman and chief executive officer of VE Services-Ré, director of Veolia PPP Finance, Veolia Water systems, Codeve and Veolia Environnement North America Operations and member of the supervisory board of Dalkia France.

[Back to contents](#)**COMPENSATION****Board of Directors Compensation**

The members of our board of directors received the following compensation during the 2006 fiscal year for services to us and our subsidiaries, including in particular directors fees paid for attending meetings of our board of directors (*jetons de présence*):

Director	Directors fees paid by Veolia Environnement		Directors fees paid by Subsidiaries	
	(in euros)		(in euros)	
	2006	2005	2006	2005
Jean Azema	48,250	45,250	0	0
Daniel Bouton	48,250	39,000	0	0
Jean-François Dehecq <sup>(1)</sup>	15,495	n/a	0	n/a
Jean-Marc Espalioux	48,250	45,250	0	0
Jacques Espinasse <sup>(2)</sup>	16,500	34,000	0	0
Paul-Louis Girardot	48,250	45,250	48,535	49,059
Philippe Kourilsky	38,250	34,000	0	0
Arthur Laffer <sup>(3)</sup>	28,688*	25,500*	0	0
Francis Mayer <sup>(3)</sup>	38,250	34,000	0	0
Serge Michel	76,250	65,000	10,025	8,213
Baudoin Prot	38,250	34,000	0	0
Georges Ralli	38,250	34,000	0	0
Louis Schweitzer	48,250	45,250	0	0
Murray Stuart	84,188*	57,750*	0	0

\* Net amount after tax withholdings.

(1) Appointed by our shareholders meeting of May 11, 2006.

(2) Term of office as director expired at the end of our shareholders meeting of May 11, 2006.

(3) Expiration of term of office recorded by the board of directors on December 12, 2006.

**Total Amount and Division of Directors Fees**

The total annual amount of fees to be paid to our directors set at €600,000 by the shareholders' meeting held on April 30, 2003, was not modified until 2006. However, following the recommendation of the nominations and compensation committee, our board of directors decided in March 2005 to modify the allocation of fees in order to take into account the appointment of an additional member to the accounts and audit committee and the replacement of a member on the nominations and compensation committee in particular.

On May 11, 2006, following recommendations by our board of directors, the shareholders' meeting increased to €770,000 the total fees to be paid to directors from fiscal year 2006. The proposed increase was designed to take into account the duties incumbent upon committee members (in particular those of the accounts and audit committee) and to align our group's practices with those of other companies included in the CAC 40 that are listed in the U.S.

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During the meeting on March 28, 2006, the board of directors decided to allocate directors' fees of €730,000 for the 2006 fiscal year as follows:

Person acting in role of board member only: €40,000

Person acting in role of board member and committee member: €50,000

Chairman of the nominations and compensation committee: €80,000

Chairman of the accounts and audit committee: €120,000

The board of directors, during its meeting on March 29, 2007, decided not to propose an increase in director's fees of €770,000 to the general meeting held on May 10, 2007, but has modified the distribution among directors in order to account for the creation of the strategic research, innovation and sustainable development committee. The board thus decided to allocate €60,000 to the chairman of the strategic research, innovation and sustainable development committee and €60,000 to the two other members of the strategic committee who are also members of the accounting and auditing committee for their seat on these two committees. Otherwise, the distribution described above remains unchanged.

### Executive Committee Compensation

In 2006, the aggregate amount of compensation paid to members of our executive committee other than our chairman and chief executive officer, for services in all capacities was €4,381,494, of which €2,431,494 represented the fixed portion of 2006 compensation and €1,950,000 represented the variable portion of compensation relating to the 2005 fiscal year which was paid in the first half of 2006.

The table below sets forth the total gross compensation (including fixed and variable compensation) paid to members of our executive committee other than our chairman and chief executive officer in 2005 and 2006:

<i>(in euros)</i>	Fixed compensation	Variable compensation	Total compensation
Compensation paid in 2005	2,393,989	1,539,360*	3,933,349
Compensation paid in 2006	2,431,494	1,950,000**	4,381,494



\*

Variable compensation due in respect of the 2004 fiscal year and paid in 2005.

\*\*

Variable compensation due in respect of the 2005 fiscal year and paid in 2006.

In addition to the above compensation, a profit-sharing payment of €36,000 in respect of the 2005 fiscal year was paid in June 2006.

In 2006, none of our directors or executive officers were parties to contracts with us or our subsidiaries that provided for the award of benefits upon termination of their employment, other than the supplementary retirement plan described below.

### ***Supplementary Retirement Plan***

At its meeting of September 15, 2005, our board of directors decided to establish a supplementary retirement plan with defined benefits, starting from the fiscal year 2006, for the chairman and chief executive officer and other members of the executive committee, in line with the practices of other companies listed in the CAC 40. This supplementary retirement plan being a regulated agreement subject to the new provisions of Article L.225-42-1 of the French Commercial Code, it was approved at the general shareholders' meeting of May 11, 2006.

The supplementary retirement plan, whose financing is outsourced to an insurance company, has the following characteristics:

.

a specific regime that takes into account the cancellation following the separation of the groups Vivendi and Veolia Environnement of the retirement plan from which Group executives benefited until December 31, 2002 and the acquired seniority as employees of the former principal shareholder of the Company, Compagnie Générale des Eaux (later named Vivendi Universal, and then Vivendi);

.

a retirement benefit that is in addition to other retirement benefits, acquired as a function of seniority, which is capped at 25% of covered compensation (for 25 years of seniority);

.

a limit on total retirement benefits fixed at 50% maximum of covered compensation based on the average of the three most recent compensations received.

As of December 31, 2006, and based on current estimates, the total cost of this retirement plan (current value of future benefits or *Valeur Actuelle des Prestations Futures*) is expected to amount to €25.7 million for the members of the executive committee, of which €11.5 million relate to the chairman and chief executive officer. This is subject to the beneficiaries' continued service with our company until the time that they retire, in accordance with the provisions of

the French “Fillon” law.

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## **Details of the Compensation Paid to Our Chairman and Chief Executive Officer**

Compensation paid to Mr. Proglia in 2006 was determined according to terms proposed by the nominations and compensation committee and approved by our board of directors.

During 2006, Mr. Proglia received the fixed portion of his compensation for 2006 as well as the variable portion of his compensation for the 2005 fiscal year paid in 2006, which was determined at the board of directors' meeting of March 28, 2006. He also received other benefits (*avantages en nature*), as well as the directors' fees to which he was entitled as a director of Veolia Environnement and certain of its subsidiaries.

### ***Fixed Portion of 2006 Compensation***

The board of directors followed the recommendation of the nominations and compensation committee, and decided during the meeting held on March 28, 2006 to maintain the fixed portion of Mr. Proglia's compensation for the 2006 fiscal year at the same level of that for 2005, in other words an amount of €945,000.

### ***Variable Portion of 2006 Compensation***

70% of the variable portion of compensation is based on the satisfaction of various performance criteria that have been pre-determined by the board of directors, while 30% is based on qualitative performance as determined by the board.

#### Variable compensation for 2005

: Based on the recommendations of the nominations and compensation committee, the board of directors decided at its meeting of March 29, 2005 that the performance indicators to be used by the board in determining the quantitative portion of Mr. Proglia's variable compensation in respect to the 2005 fiscal year (based on IFRS accounts and on the objectives of the 2005 budget) would be: the level of return on capital employed and the level of EBIT (recurring operating income), with each indicator carrying a 50% weighting. At its meeting of March 28, 2006, the board awarded Mr. Proglia €1,062,500, that is 100% of the variable portion of his compensation for the 2005 fiscal year, based on its qualitative assessment of his performance as well as the achievement of the performance objectives set forth above.

#### Variable compensation for 2006

: Based on the recommendations of the nominations and compensation committee, the board of directors decided at its meeting of March 28, 2006 that the performance indicators (under IFRS) to be used by the board in determining the quantitative portion of the chairman and chief executive officer's variable compensation in respect to the 2006 fiscal year, based on the objectives of the 2006 budget and achievements, would be adjusted operating income and adjusted net income attributable to equity holders of the parent. For the fiscal year 2006, the board of directors decided to replace the criteria for the return of capital employed by the adjusted net income attributable to equity holders of the parent according to new accounting standards relating to concessions that will substantially impact the return on capital employed (bringing about an automatic increase of this ratio). At its meeting of March 29, 2007, the board

awarded Mr. Henri Proglío €1,275,000, that is 100% of the variable portion of his compensation for the 2006 fiscal year, based on application of formulas and taking into account results obtained.

***Other Benefits***

In addition to the fixed and variable compensation described above, Mr. Proglío received benefits in 2006 totaling €2,666, relating to use of a company car.

**Directors' fees paid by Veolia Environnement and its subsidiaries**

In 2006, Mr. Proglío received gross directors' fees from us totaling €38,250, which were paid in respect of the last quarter of 2005 and the first three quarters of 2006 (fees due for the last quarter of 2006 were paid in January 2007).

Directors' fees paid to Mr. Proglío are subject to French taxes (CSG/CRDS deduction) that are withheld from the amounts paid to Mr. Proglío.

Mr. Proglío also received directors' fees with respect to offices he holds in our subsidiaries in both France and abroad totaling €66,382.

[Back to contents](#)***Variation between Mr. Proglío's Compensation in 2005 and 2006***

The table below sets forth total gross compensation paid to Mr. Proglío in 2005 and 2006 (including fixed and variable compensation, directors' fees and benefits).

<i>(in euros)</i>	Various compensation		Directors' fees paid by VE	Directors' fees paid by subsidiaries	Benefits <sup>(1)</sup>	Total gross compensation
	Fixed	Variable				
Compensation paid in 2005	944,996 <sup>(2)</sup>	850,000 <sup>(3)</sup>	34,000	70,912	2,616	1,902,524
Compensation paid in 2006	944,996 <sup>(2)</sup>	1,062,500 <sup>(4)</sup>	38,250	66,382	2,666	2,114,794

<sup>(1)</sup> *Related to a company car.*

<sup>(2)</sup> *The amount approved by the board of directors (€945,000) was rounded when paid.*

<sup>(3)</sup> *Variable compensation due in respect of the 2004 fiscal year and paid in 2005.*

<sup>(4)</sup> *Variable compensation due in respect of the 2005 fiscal year and paid in 2006.*

***Retirement Plan***

Mr. Proglío benefits from a collective supplementary retirement plan with a fixed subscription (*cotisations définies*) that we provides to our senior management, and the collective supplementary retirement plan with defined benefits (*prestations définies*) put in place by our company as of the 2006 fiscal year for our chairman and chief executive officer and the members of the Executive Committee described above.

Obligations concerning share subscription and share purchase options granted to the president and chief executive officer and granting of free shares.

The law of December 30, 2006, relating to the development of the participation of employees in stock ownership plans, introduced new measures included in article L.225-185 of the Commercial Code, regarding share subscription options or share purchase options granted to legal representatives. The board of directors must decide whether the options cannot be exercised by the parties before the end of their functions, or must fix the quantity of shares held following the exercise of options which they have to conserve until the end of their functions. The same constraints are applicable to shares granted freely to the chairman and chief executive officer under Article L.225-197-1 of the Commercial Code. These provisions are applicable to plans implemented after the law came into effect.

Following the publication of this law, the nominations and remuneration committee undertook a review of the provisions that may be applied to the next stock option plan for the benefit of the chairman and chief executive officer,

and presented its conclusions to the board on March 29, 2007.

According to these recommendations, the board adopted internal rules pursuant to which Henri Progolio will have to form and retain a portfolio of our shares in proportion to the excess value, net tax and financing, realized on the exercised options. In accordance with these regulations, the president and chief executive officer will hold a portfolio of the Company's shares equal to 50% of the remaining shares issued by virtue of the exercise, after payment of taxes (taxation of the exercise value and corporate payments) and the cost of financing (number of options which it is necessary to exercise to finance the exercise price of the portfolio).

Because the policy of granting free shares decided by our board of directors during its meeting of March 29, 2007 did not include the granting of any shares to the chairman and chief executive officer, the board did not define, for the chairman and chief executive officer any restrictions such as those applicable to share subscription or purchase options.

### **BOARD PRACTICES**

Following our transformation into a *société anonyme à conseil d'administration* on April 30, 2003, our existing accounts, audit and commitments committee and nominations and compensation committee were retained and their charters adapted to the needs of the new board of directors of our company.

#### ***Accounts and audit committee***

The accounts, audit and commitments committee was renamed the accounts and audit committee at the board of directors' meeting of March 9, 2006; its missions as described in its charter were updated during the committee meeting of May 11, 2006 in order to take into account evolutions in U.S. regulations relating to the evaluation of internal controls on financial and accounting information.

The committee consists of three to five members appointed, along with its Chairman, by our board of directors based on the recommendation of the nominations and compensation committee.

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The committee consists of three members,<sup>1</sup> **two of whom are independent (\*) under the board's charter: Murray Stuart (\*) (chairman), Jean-Marc Espalioux (\*) and Paul-Louis Girardot.**

According to the committee's charter, members must be selected on the basis of their financial or accounting skills. At its meetings of March 5, 2004 and March 29, 2005, the board of directors determined that Messrs. Espalioux, Girardot and Stuart qualified as "audit committee financial experts" within the meaning of the U.S. Sarbanes-Oxley Act, taking into account their experience and skills.

The accounts and audit committee meets at least five times per year at the request of its chairman or the chairman of the board of directors in order to review the semi-annual and annual financial statements before their presentation to the board of directors. In 2006, the committee met seven times, including one meeting held by telecommunication in conformity with its charter. The average attendance level at meetings in 2006 was 71.43%.

#### *Duties*

The accounts and audit committee principally performs the following functions:

Regarding accounting matters, the committee reviews with the auditors the appropriateness and consistency of the accounting methods adopted to prepare the financial statements and examines whether significant transactions have been adequately treated, provides an opinion on the draft semi-annual and annual financial statements, and meets, if necessary, with the auditors, management and financial officers to discuss various issues, the committee being entitled to meet with such persons outside of the presence of management.

Regarding internal auditing and internal control, the committee examines the internal audit plan and receives a periodic summary of our group's internal audit reports; in connection with the evaluation of internal control procedures (cf. section 404 of the Sarbanes-Oxley law), the committee periodically receives from our company information regarding the organization and the internal control procedures relating to financial information and accounting; the committee meets when necessary with the internal audit director to discuss the organization of internal audit.

Regarding the supervision of our company's independent auditors, the committee examines the auditors' work plan and meets as necessary with the auditors and our company's management, including its accounting and treasury officers. The committee is entitled to meet with such persons outside the presence of our company's management. Any permissible non-audit services to be performed by the auditors require the prior approval of the committee, which also reviews the fees our company pays to the auditors for all of their services and assures that the amount of these fees does not call into question the independence of the auditors. The committee also supervises the procedure for selecting the statutory auditors.

#### *Activities during 2006*

During 2006, the committee completed its work within the framework of a 12-month program and regularly reported to the board of directors. In addition to examining our company's semi-annual and annual financial statements, the committee reviewed in 2006 the implementation of the IFRIC 12 interpretation relating to the accounting treatment of concessions (2005 pro forma accounts and deployment for 2006 accounts). The committee periodically reviewed plans of action enacted by our company to evaluate internal controls that must be effected pursuant to the U.S. Sarbanes-Oxley Act as a U.S.-listed company in respect of the 2006 fiscal year and onward, their advancement, and engaged in a review of the synthesis of the 2006 internal audit missions and the 2007 internal audit program. The committee also approved the duties and fees of our company's auditors for 2006 and supervised the process through which KPMG SA was appointed statutory auditor, succeeding Salustro Reydel, whose mandate expired as of the shareholders' meeting of May 10, 2007, as well as the rotation of partners of our statutory audit firms.

The committee may meet with individuals and experts outside our company if necessary. It may also meet with our company's financial officers or auditors outside the presence of the chairman and chief executive officer. Accordingly, during 2006 the chairman of the committee met and communicated regularly with our company's chief executive officer, the director of control and synergies, the financial control director, the risk and internal audit director, the general counsel, the director of financial transactions and some of the chief financial officers of the Divisions, and the auditors. The committee did not consult with any outside consultants in 2006.

1

Because of his workload, Mr. Jean Azéma asked to be dismissed from his position as member of the committee on January 3, 2007.

2

All of these committee members are independent according to the criteria set forth in The New York Stock Exchange's Listed Company Manual.



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### *Nominations and compensation committee*

The nominations and compensation committee's charter provides that the committee must consist of three to five members appointed, along with its chairman, by the board of directors upon the recommendation of the then current members of the nominations and compensation committee.

The committee consists of three members, two of whom are independent (\*) under the board's charter: Serge Michel (chairman), Louis Schweitzer\* and Daniel Bouton\*.

The nominations and compensation committee meets at least two times per year at the request of its chairman or the chairman of the board of directors. In 2006, the committee met twice. The average attendance level at meetings in 2005 was 100%.

### *Duties*

The nominations and compensation committee principally performs the following functions:

.

Regarding compensation, the committee studies and makes annual recommendations on the compensation of directors and executive officers and with respect to retirement and other benefits. The committee also proposes a total amount and breakdown for the fees paid to directors, and advises the board of directors on stock option policy and awards. The committee is also informed of the compensation policy for the principal executive officers of our company's subsidiaries, and examines all share capital increases reserved for employees.

.

Regarding nominations, the nominations and compensation committee makes recommendations on our directors and senior managers and arrange for their succession. It also recommends the nomination of members and a chairman for each of our committees. The committee's choices must strive to reflect a diversity of experience and points of view and assure that the board remains objective and independent with respect to a shareholder or group of shareholders. The committee must ensure that independent directors represent at least half of the members of the board of directors, two-thirds of the members of the accounts and audit committee and half of the members of the nominations and compensation committee.

Each year, the nominations and compensation committee performs an evaluation on a case-by-case basis of the independence of each director in light of the criteria for independence mentioned in the board of directors' charter and submits its proposals to the board of directors. It also organizes and coordinates the required evaluation of the board's functioning, and submits its opinion regarding the performance of executive management.

To perform its duties, the committee may interview different members of our company's or group's management.

***Activities during 2006***

In 2006, the nominations and compensation committee's work was principally dedicated to providing recommendations and proposals to the board relating to the compensation of the chairman and chief executive officer and members of our executive committee (2006 fixed components and 2005 variable components), to the total amount and breakdown of directors' fees and to board member independence.

The committee also submitted to the board of directors its findings and recommendations relating to the shareholder resolutions of May 11, 2006 in the area of employee shareholding, stock option awards and granting of free shares, and provided an analysis of the improvements made to the board's functioning.

In addition, in light of the expiration of terms of half of the board of directors in 2006, the committee made proposals to the board of directors meeting held of March 28, 2006 relating to the renewal of the mandate of six directors and the nomination of a new director, and made recommendations relating to the appointment (*cooptation*) of Paolo Scaroni during the board of directors meeting held on December 12, 2006.

***Strategic research, innovation and sustainable development committee***

At its meeting held on September 14, 2006, the board of directors of our Company created a strategic research, innovation and sustainable development committee, along with a committee charter.

This committee has three to five members, appointed by the board of directors based on recommendations of the nominations and compensation committee. The chairman of the committee is appointed by the board of directors based on a recommendation of the chairman of the board.

The committee is composed of three members appointed by the board of directors on September 14, 2006, of which one is independent (\*): Mssrs. Philippe Kourilsky (chairman), Paul-Louis Girardot and Jean-Marc Espalioux (\*).

Pursuant to the committee charter, the committee meets at the request of its chairman or the chairman of the board of directors. It meets at least three times per year. Between the date of its creation and the end of the fiscal year of December 31, 2006, the committee met a total of three times. The attendance rate was 100%.

***Duties***

The committee's mission is to evaluate research and development and sustainable development policies proposed by the senior management of the Company and the Group and advise the board of directors.

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It is kept informed of programs and high-priority actions that have been engaged and evaluates the results. In particular, it evaluates budgets, manpower, and advises on the allocation of means and resources and their adequacy for the strategies pursued.

The committee principally communicates with the chairman of the board of directors, senior management and the Company's executive committee, the research and development and sustainable development departments of the Group as well as all executives within the Company whose input or opinions may be useful to it.

The Committee may also hear third parties outside of the Company whose participation may be useful for the accomplishment of its missions. It may consult with outside experts as needed.

### ***Activities during 2006***

In 2006, the committee's activity was principally devoted to the realization of approximately thirty conferences and discussions with the group's managers, including the directors of the divisions, the director of the development and technology research department and the director of sustainable development, and conducted an initial analysis and assessment of the current outlook for research and development and innovation within our group. The initial conclusions of the committee, which were communicated to the board, focused on innovation and defining the principal expected areas of focus for the 2007 fiscal year.

### ***Committees created by management***

#### ***Disclosure committee***

In addition to the committees above, our Company's chief executive officer and chief financial officer created a disclosure committee (*comité de communication*), which was presented to our company's former management board (*directoire*) on December 11, 2002. The chief executive officer or, in his absence, the senior executive vice president presides over meetings of the disclosure committee.

In addition to the chief executive officer and the senior executive vice president, the permanent members of the committee include the heads of each of our company's divisions (water, energy services, waste management and transportation) and the principal executive officers of our company's corporate departments.

Pursuant to its charter, the disclosure committee principally: (i) oversees the implementation of internal procedures of collection and control of information about our company that will be disclosed to the public; (ii) defines the process for preparing our company's reports and other communications; (iii) examines the information to be disclosed and approves the final version of reports or communications, in particular the U.S. Form 20-F, which are filed with French and American regulatory authorities; and (iv) approves the procedures for publication or filing of these documents.

The disclosure committee reports on its work to the chief executive officer and the senior executive vice president. It meets as appropriate to assure the accomplishment of its mission, but at least two times each year, including (i) once before the end of each year to organize and launch the drafting of our company's French reference document and annual report on Form 20-F, and (ii) prior to the filing of the annual report on Form 20-F with the U.S. Securities and Exchange Commission to evaluate and validate the report. The disclosure committee may also meet before the

announcement of any significant event.

The disclosure committee met twice in 2006. During its June 7, 2006 meeting, it evaluated and validated our company's annual report on Form 20-F as well as the certifications required to be furnished by its chief executive officer and senior executive vice president in accordance with U.S. regulatory provisions. At its December 20, 2006 meeting, the disclosure committee principally reviewed regulatory developments relating to reports and other communications designed for public disclosure. It also reviewed the comments we had received from the SEC relating to our company's 2005 Form 20-F, as well as our company's response thereto. Finally, it launched the process of collecting information and preparing for drafts of its annual reports for the 2006 fiscal year required by regulatory authorities.

***Ethics committee***

In February 2003, we implemented an ethics program entitled "Ethics, Commitment and Responsibility," which was updated in December 2004. This program is intended to guide the daily behavior of our employees with respect to ethical matters.

In March 2004, we created an ethics committee to examine and settle any questions relating to the ethics program. The ethics committee has three members and may pursue any matter that it wishes regarding group ethics. Employees may also freely consult with the committee. The ethics committee must act independently with respect to matters it treats and hold the information relating thereto confidential.

Pursuant to the "whistleblowing" provision of Article 301 of the Sarbanes-Oxley Act, the ethics committee is in charge of receiving and handling, in coordination with the accounts and audit committee, all employee inquiries relating to accounting, auditing or internal control matters. On June 14, 2005, the accounts and audit committee approved the set of procedures to be followed for handling and following up on these employee inquiries.

[Back to contents](#)**EMPLOYEES****Employee Information**

The corporate information below has been drawn from an international database, which we have worked on developing since 2001. This database includes more than one hundred corporate indicators, yielding more than 150,000 pieces of data per year, which can be sorted by company, country and geographical area or region. All companies within our group whose results are either fully or proportionally consolidated for accounting purposes are included in this database.

The main corporate indicators drawn from the international database are presented below under different subheadings. Investors are cautioned not to place undue reliance on such figures, in particular in the case of averages, since the figures below are often aggregated across all parts of the world, and may require more detailed analysis at the level of the specific geographic area, country or business concerned.

***Total Number of Employees***

As of December 31, 2006, we had 298,498 employees, an increase of 10.08% (27,345 employees) over 271,153 employees as of December 31, 2005.

The following table shows the distribution of Veolia Environnement's employees by activity and geographic location as of December 31, 2006:

	<b>Water*</b>	<b>Environmental Services*</b>	<b>Energy Services</b>	<b>Transportation</b>	<b>Total</b>	<b>%</b>
<b>Europe</b>	53,281	56,866	41,395	61,499	213,510**	71.53%
<i>Of which metropolitan</i>						
<i>France</i>	28,862	33,691	19,287	30,308	112,617**	37.73%
<b>North America</b>	3,162	10,752	45	14,996	28,955	9.70%
<b>South America</b>	2,861	6,646	6,093	1,371	16,971	5.69%
<b>Africa/Middle East</b>	7,771	7,113	701	344	15,929	5.34%
<b>Asia/Pacific</b>	10,766	8,125	555	3,687	23,133	7.75%
<b>Total</b>	<b>77,841</b>	<b>89,502</b>	<b>48,789</b>	<b>81,897</b>	<b>298,498**</b>	<b>100%</b>
<b>%</b>	26.08%	29.98%	16.34%	27.44%	100%	

\* *Proactiva's employees (8,082 employees) have been divided according to activity, between water (1,975 employees) and waste services (6,107 employees).*

*\*\* The total number for France includes 469 employees who work at the Company's headquarters and at the Veolia Environnement Campus.*

As of December 31, 2006, 37.73% of our employees were located in France, 33.80% in the rest of Europe, 9.70% in North America and 18.77% in the rest of the world.

***Breakdown of employees by type of contract and by category***

As of December 31, 2006, we employed 278,597 persons (representing 93.3% of its employees) under indefinite term employment contracts and 19,901 persons under fixed-term employment contracts. During 2006, 7,689 fixed-term employment contracts were converted into indefinite term employment contracts (or 38.6%). As of December 31, 2006, 24,007 of our employees (or 8.0% of total employees) were managers, 274,491 were non-managerial employees, and 59,146 were women (or 19.8% of total employees).

In France, among the 112,896 employees as of December 31, 2006 (including 279 employees in Réunion), 106,273 (or 94.1%) were employed under indefinite term employment contracts and 6,623 under fixed-term employment contracts. During 2006, 2,735 fixed-term contracts were converted into indefinite term contracts (or 41.3%). Of our employees in France, 12,497 (or 11.1%) were managers, 100,399 were non-managerial employees and 23,753 (or 21.0%) were women.

***Weighted average annual number of employees***

This figure corresponds to the number of employees that we would have had if the latter had all been working full time during the entire year. It is calculated by weighting the total number of employees against the employment rate and the amount of time worked by each employee. In 2006, our weighted average number of employees was 268,746.1, of which 252,728.3 (or 94.0%) were employed under indefinite term employment contracts.

In France, the weighted average number of employees during 2006 was 105,490, of which 99,428 (or 94.3%) were employed under indefinite term employment contracts.

***Consolidated weighted average annual number of employees***

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This figure is calculated by weighting the average annual number of employees of consolidated companies against the level of consolidation of such companies. In 2006, the consolidated weighted average number of employees was 260,088.

### *Temporary employees*

The number of temporary employees during 2006 (in full time equivalent) was 12,506, which represents 4.6% of the total full-time equivalent of employees. In France, the number of temporary employees during 2006 (in full time equivalent) was 7,549, which represents 7.1% of the total full-time equivalent of employees.

### **Human Resources Policies**

At the end of 2006, we had 298,498 employees in 67 countries around the world. The diversity of its geographic presence, business and technical know how constitute a truly substantial contribution to the development of environmental services.

Ongoing research relating to improvements in customer service and the tailoring of these services to the growing need for environmental preservation and improvement of urban living standards requires individual and collective expertise within our entities.

Human resources management is at the center of the constant tension between our economic and corporate diversity and the construction of a common identity based on shared skills. Constructing this identity entails implementing certain fundamental principles in each entity according to specific elements of its business and its national context.

The first of these principles is the development of employees' loyalty to their employer. Regardless of their level of qualification and the responsibilities assigned to them, our employees must prove themselves capable of taking initiatives, displaying a sense of responsibility towards customers and acting creatively. This can only be achieved through a long-term commitment to their employer. This also assumes that all employees receive solid training upon entering the company, not only in order to master missions assigned to them, but also so that they may continue to evolve throughout their career within the company. This assumes, finally, that sufficient possibilities for professional mobility are offered within our company.

Guaranteeing the safety and well-being of employees where business exposes them to specific professional risks constitutes a second fundamental principle. Beyond respecting applicable regulations, our company's management must regularly attend to the improvement of work conditions and maintain an unfailing commitment to risk prevention among all employees.

Finally, every employee must feel personally implicated in his company's endeavors and, on a larger scale, those of Veolia Environnement. This entails, particularly, the development of incentives and profit-sharing and, more generally, of an employee shareholder base.

Through an ongoing dialogue at all levels, we have continued to make significant progress in these different areas in 2006, thus contributing to the reinforcement of our employees' motivation and sense of belonging within the company.

*Preparing the future through an understanding of corporate reality*

The consistent management of human resources within each division of our group requires a constant appraisal of corporate reality and operational practices. We depend on a worldwide network of nearly 500 correspondents in the divisions to collect, process and consolidate 150 social indicators.

Specialized software is used to ensure that collection and confirmation of the data is reliable. Data collection is followed by analysis by geographic location, country and type of activity.

The stability of retained indicators facilitates a better use and guarantees and favors an objective and precise evaluation of corporate progress in each of our entities. Our group monitors ten indicators with particularly close attention. These relate to data concerning staff turnovers, limited-term contracts, overtime, absenteeism and workplace accidents.

These progress indicators have served to give color to certain areas of social policy set forth by our management by asking that various entities focus their measuring instruments and guiding efforts on:

.

Employee loyalty;

.

Reduction of absenteeism;

.

Priority assigned to safety in working conditions;

.

Diminution of temporary employment; and

.

Development of professional training and skills particularly through part-time programs.



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In order to refine progress indicators and management in human resources in the coming years, analysis and internal examinations have been initiated to:

.

Track the evolution of indicators over the last three years and thus observe recurring themes,

.

Compare data from Veolia and its subsidiaries with information available in public statistics related to corresponding professional branches (in France, as an initial phase),

.

Observe revenues by profession and country,

.

Collect and highlight specificities of each division and the particular contexts of certain countries, and

.

Define areas where progress is needed in the coming years, specifying objectives by profession and by country, as the need arises.

Conscious of the need to anticipate the evolution and long-term prospectus of skills and professions, we are enhancing our system of classification and management of human resources through a detailed mapping of jobs and skill sets across our various divisions, and through a unified classification of its managers. In France and abroad, our group is attentive to the corporate environment in which we are evolving and attempts to anticipate our transformations. To this end, the corporate observatory, created in 2001, conducts prospective analysis and studies in partnership with research organizations in order to elaborate the construction of a long-term social vision. Demographic pressure, transformations in the labor market, reorientation of public policy in terms of recruitment and training, change in behavior regarding mobility and career choices are among the areas that we must take into account to anticipate and construct its model for a worldwide corporate environment.

In 2006, the corporate observatory's work focused on:

.

The CEREQ study (Centre d'Etudes et de Recherches sur les Qualifications) on the appropriation of the skill management agreement, whose results were presents to all involved parties, including committee for the France group,

.  
A study on the professionalization of management training in environmental service divisions,

.  
A study on the chargé d'affaires position as a commercial office in industrial and tertiary sectors,

.  
A study on absenteeism conducted in collaboration with the ANACT (National Agency for the Improvement of Work Conditions - Agence Nationale pour l'Amélioration des Conditions de Travail).

In addition, the following work was carried out in 2006:

.  
A follow-up on the survey conducted by the CECOP (Centre d'Etude et de Connaissance sur l'Opinion Publique) among employees recruited in 2006 in association with operation Veolia Skills,

.  
The evaluation of the Cycle dirigeants, an annual training program directed towards a panel of French and international directors within the Group.

.  
Enhance skills, maintain strong ambition for professionalization

*Implementation of an agreement relating to skills development and professional advancement*

In 2006, in France, our entities joined together to locally implement an agreement relating to the development of skills and professional training, signed on October 4, 2004 with the unions.

This agreement has been implemented according to various outlines which take into account the priorities and specific factors associated with each division.

Veolia Eau focused more specifically on a central agreement stressing professional growth and the improvement of the most precarious employees' level of qualification, while Veolia Énergie concentrated its efforts on the establishment of tutoring programs, following an agreement with social partners. In the environmental services division, about 20 decentralized agreements were signed relating to professional development, the annual evaluation process, tutoring, apprenticeships and work safety programs.

At Veolia Transport, individual working groups have been formed for the analysis of population pyramids and personnel turnover.

*Veolia Skills Program*

Since 2005, we have been engaged in a large and innovative recruiting campaign in France called *Veolia Skills*. The campaign's objective is to train future employees of our group, regardless of their age and initial training. Outside candidates are offered professional skills training contracts, followed by indefinite-term employment once they have obtained a diploma. In terms of professional mobility, the operation also assists internal candidates who are offered skill development contracts or contracts for professionalization periods for evaluation within our group. With the support of external partners, such as the ANPE, the AFPA, French National Education and its continued training network (GRETA), *Veolia Skills* aims to recruit 8,000 employees in 2007, after having attained its objective of 4,879 hirings in 2006. This trend is in line with our policy of equal opportunity and respect of diversity.

*A strong ambition: training and professionalization*

In order to maintain our position as leader in environmental services and continually reinforce the quality of its services, we depend on its chief asset: competent personnel. To develop employee skills in the constantly evolving context of our various divisions, the group has entrusted Veolia Environnement Campus with the orchestration of its training policy, which is built on several structural principles:

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.  
Professionalize our group's employees in their division and work context by giving value to their accrued expertise with clients,

.  
Organize the transmission of know-how within subsidiaries,

.  
Support the policy of professional mobility and career development, and

.  
Reinforce the corporate culture surrounding the environmental services division by emphasizing potential synergies (high added value for our company's clients) and solidarity.

#### *Veolia Environnement Campus: a pivotal training site*

As a communal platform for skills development for all Veolia Environnement divisions (water, energy, environmental services and transportation), Veolia Environnement Campus brings together the training heads of all of our group's subsidiaries and constitutes a forum for cultural diversity and interaction.

As a technological showcase of our activities, Veolia Environnement Campus also constitutes a pivotal training facility at the forefront of a worldwide network.

Taking into account our current development and perspectives open to its business around the world, commercial, human and financial issues call for intelligent management of our training efforts and optimization of our group's resources. To this end, the purposes, implementation principles and areas of development within our group's training policy must be supported within each country and division, while respecting local contexts.

#### *Valuable initial and continued training*

The Veolia Environnement Campus, which provides training for all of the skills necessary for the provision of environmental services, constructs its programs to respond to continuing education needs, an essential skill development tool for employees that also allows them to ensure their future employability. 18,000 participants were admitted to the campus in 2006.

The campus's program also responds to initial training needs. This part of the program allows for the integration of young people who then earn a professional degree through apprenticeship and work study (from the Cap to Bac+5). This is the case at the CFA Institute of Urban Environment, where close to 15 degrees are earned with a success rate of 94%. These high-level degrees correspond to the European *licence*, master and doctorate.

*An international network and reliable partners*

To better implement its ambitious training policy, the Veolia Environnement Campus also depends on reliable and high quality partners. Boasting four training centers associated with four divisions and nine other training centers around the world, we ensure the Group's growth on the international level.

To this end, about 30 academic partnerships have been established between these training centers and universities, prestigious higher education establishments and research centers in France and abroad.

*Ensuring the safety and health of employees*

Our employees often work in public areas and private sites under conditions that involve risks to their safety. In addition, their work sometimes involves a certain level of physical stress that may result in health problems.

In the face of these risks, each division has prepared various voluntary policies for risk prevention, while integrating the monitoring of accident indicators (frequency and seriousness) into their operational management. In addition to the continuous improvement of safety material and individual protective gear, several priority safety measures have been systematically implemented within all subsidiaries, aimed at:

.  
identifying and evaluating risks so as to prevent them, and thus contributing to an effort that has been ongoing since 2002. For example, Veolia Énergie is taking actions to control the risk of legionella and eliminating asbestos in its installations;

.  
training and informing employees on how to recognize and prevent workplace accidents and understand the risks for example, the international day of safety prevention and awareness actions at Veolia Propreté. A quarter of training provided is dedicated to safety and health matters;

.  
strengthening the safety network and developing a social dialogue dedicated to the study of health and safety issues within 2,634 instances, which are dedicated to these subjects;

.  
supporting injured persons, both during their convalescence and the time that they resume work;

.  
implementing, on a case by case basis, a management system for health and safety at work, based on the international reference OHSAS 18001;

.  
ensuring the safety of employees traveling for business in high-risk areas through the implementation of a safety crisis team.

Employee health and the health of the population at large are a concern in every part of the world, but we must be even more vigilant in countries where the population suffers from a serious epidemic. As a result, we have initiated the following actions: Veolia Environnement, which joined the World Coalition of Corporations against AIDS, has organized an important AIDS prevention and treatment campaign in Gabon, in cooperation with the Pasteur Institute.

In Tangiers, Veolia Eau has pursued a program focusing on the improvement of water and water-treatment infrastructure and the raising of awareness regarding hygiene and environmental issues. Finally, in order to confront a potential flu pandemic due to the H5N1 virus, we have created a special organization and developed action plans to help protect employees and maintain essential services for the public.

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### ***Construct and maintain a relationship of confidence with employees***

#### *A social dialogue initiated upon arrival and integration of personnel*

In France and abroad, we pursue our external growth through several types of transactions, including mergers and acquisitions, the creation of communal subsidiaries with industrial partners and public service delegation contracts signed with local governments.

In all cases, personnel remain one of the key factors of success.

The main challenge is enabling personnel to grow at every stage. This is true of status, training, capitalization of know-how, transmission of skills, compensation and social benefits and entails constructing a new corporate mission based on our values, while continuing to consider the one in place.

Our human resources policy in such cases rests on the conviction that the identification and underlining of talents and skills constitutes a prerequisite to the motivation of the managers and the improvement of performance.

The systematic understanding of local context, mentality and teams in place is at the center of our preoccupations and strategy; our group's expertise in social engineering and management of human resources are the principal factors required for successful of all growth and integration transactions.

#### *Strengthening social dialogue at all levels*

For our local services, which form fundamental part of our business, employee dialogue takes places within operating units at the ground level. It is at this level that social partners are best able to provide appropriate solutions for organization and work conditions, developing skills and rewarding individual efforts.

Our group's human resources policy must also be adapted to the other countries where our group has a presence. After the establishment of a group committee in France in 2003, an agreement was signed in October 2005 to create a European Group Committee uniting personnel representatives from 21 European countries.

The resulting dedicated space for social dialogue operates on three levels:

.

The subsidiary level will remain the location where traditional negotiations occur,

.

The country level will allow for exchange of information and dialogue on all national themes,

.

The third level will be occupied by the European Group Committee. The latter is a forum for consultation and information on subjects that involve all employees. The European Group Committee, which met for the first time in September 2006 laid the foundations for a transnational vision of the Group's social diversity and initiated a social dialogue enhanced by its experience in Europe.

*Upgrade social innovation*

We seek to enhance its social initiatives, both individual and collective, local and global. Since 2003, the company has been realizing this objective enacting procedures for identification, collection and publication for all social and community related endeavors. Close to 1,000 initiatives were recorded in four years originating in all regions of the world where we conducted our business, proving our group's consistency and the contributions of individuals.

Furthermore, corporate innovations fall under diverse categories, underlining different local preoccupations.

Beyond identifying all social initiatives stemming from each of our subsidiaries, the primary objective is to upgrade the most pertinent innovations, in terms of both their transferability and coherence with the company's values. Therefore, about 40 innovations are made into corporate initiatives, published in French and English and featured on the internet and intranet sites.

In addition, a panel composed of company representatives and outside participants meets annually to designate the most innovative projects and award them with a trophy, delivered by the CEO. In 2006, the following subsidiaries were awarded trophies:

.

United Water (Australia) for its partnership with the association Phoenix Society in favor of recruiting handicapped people;

.

Veolia Transport France, for its measures in support of part-time drivers in partnership with Veolia Eau and Veolia Propreté;

.

Otus Gennevilliers (Veolia Propreté) which has established basic French language courses for employees experiencing difficulty in oral and written expression;

.

Siram (subsidiary of Veolia Énergie in Italy), which has instituted a safety trophy to diminish the rate of accidents in the work place;

.

Citeluz (Brazil), which has donated material retired from service to disadvantaged artists who transform them into works of art;

.



Veolia Propreté Morocco, Amanor and Hydrolia in Morocco for the signature of agreements with banks permitting employees to have access to bank services; and

The American subsidiaries, Veolia Transport, Veolia Propreté and Veolia Eau for their humanitarian intervention in close cooperation with one another following hurricanes Katrina and Rita.

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***A compensation policy that associates social welfare benefits and employee profit-sharing***

We apply a global compensation policy, which is consistent with the company's results and includes the following components: salary, social welfare benefits and employee savings. This approach consists of:

- .  
awarding competitive compensation based on the markets of the relevant countries;
- .  
enabling employees to earn fair compensation that takes into account their own personal efforts;
- .  
strengthening social welfare benefits (illness, provisions);
- .  
reinforcing the pension and entitlement systems in various countries;
- .  
developing employee savings.

The increase in life-expectancy and medical costs, as well as the retirement of the baby boom generation will affect the social welfare benefit systems in the long-term. In certain countries, economic actors must provide medical, provisional, and retirement coverage for their employees where the social welfare benefit system does not.

In light of its international presence, our company must take these factors into account and be sure to:

- .  
respect local legislative systems and establish complementary social welfare systems so as to guarantee high quality coverage to all our employees;
- .  
guarantee the competitiveness of the company by attempting to limit corporate engagements falling under the accounting standard IAS 19;
- .

finance the entitlement systems with contributions from the employer and employees so as to ensure the responsibility of all parties.

Our corporate commitments for 2006 were consolidated in a vehicle created in 2004. They were estimated at €2.02 billion, an increase of 29% essentially linked to acquisitions of companies. Defined benefits mainly constituted 70% of this amount. Other commitments related to end-of-contract indemnity, senior executive retirement, medical coverage for retirees and other work benefits. The consolidation of commitments was affected in more than 60 countries and accounts for current hypothesis close in 2006 to those used in 2005. The growth in commitments between 2005 and 2006 remained under control.

To pursue a policy of employee savings, we conducted a new share capital increase for employees in 2006. It related to 20 countries and assembled 28,547 employees out of the 162,415 eligible, or about 17.58%. Today, close to 47,363 employees are shareholders of Veolia and together hold 1.41% of Veolia's share capital.

## **Ethics**

Our presence in more than 65 countries around the world necessitates that we implement a set of principles for ensuring compliance with various human rights norms and governance standards set forth under international laws and treaties.

These principles must take into account our cultural diversity and emphasize environmental protection above all, which is one of our foremost concerns. In addition, they must integrate our traditional values, which are based on a close relationship with clients, consumers and civil society and the autonomy of each of our operating divisions.

To this end, we implemented the **Ethics, Commitment and Responsibility** program in February 2003, which was updated in December 2004. This program is intended to guide the daily behavior of our employees. As part of the program, an ethics correspondent has been appointed in each division.

The program reaffirms the fundamental values shared by all of our employees, including, for example, the need for strict observance of the laws in effect in the different countries where we operate, loyalty towards our clients and towards consumers, sustainable development, a sense of solidarity (tolerance, respect of others and social dialogue), management of risks and effective corporate governance.

In March 2004, we created an ethics committee to examine and settle any questions relating to the ethics program. The ethics committee has three members and may pursue any matter that it wishes regarding group ethics. Employees may also freely consult with the committee. The ethics committee must act independently with respect to matters it treats and hold the information relating thereto confidential.

From October 2004 to December 2005, we held fourteen training seminars relating to the **Ethics, Commitment and Responsibility** program, including three outside of France, for over 400 group managers. We intend to continue these actions in 2007 through the implementation of a training program and seminars on compliance with antitrust laws, which will be open internationally to several thousand members of our group.

Finally, since 2005, we implemented a reporting procedure to help combat fraud, which is overseen by our risk director and the director of control and synergies.



[Back to contents](#)**SHARE OWNERSHIP**

None of our directors and senior managers owns 1% or more of our shares. Our directors and senior managers as a group own less than one percent of our shares. Our directors and senior managers listed below were granted options to subscribe to shares of our company during the last five years as follows:

	<b>Number of Options Initially Awarded<sup>(1)</sup></b>	<b>Exercise Price</b>	<b>Expiration Date</b>
<b><u>2002 Plan</u></b>			
Henri Proglío	220,000	€37.25 <sup>(2)</sup>	January 28, 2010
Jerôme Contamine	65,000	€37.25	January 28, 2010
Antoine Frérot	45,000	€37.25	January 28, 2010
Denis Gasquet	45,000	€37.25	January 28, 2010
<b><u>2003 Plan</u></b>			
Henri Proglío	220,000	€22.50	March 24, 2011
Jerôme Contamine	105,000	€22.50	March 24, 2011
Olivier Barbaroux	70,000	€22.50	March 24, 2011
Antoine Frérot	70,000	€22.50	March 24, 2011
Denis Gasquet	70,000	€22.50	March 24, 2011
Stéphane Richard <sup>(3)</sup>	70,000	€22.50	March 24, 2011
<b><u>2004 Plan</u></b>			
Henri Proglío	110,000	€24.72	December 24, 2012
Jerôme Contamine	70,000	€24.72	December 24, 2012
Eric Marie de Ficquelmont <sup>(4)</sup>	40,000	€24.72	December 24, 2012
Olivier Barbaroux	40,000	€24.72	December 24, 2012
Antoine Frérot	40,000	€24.72	December 24, 2012
Denis Gasquet	40,000	€24.72	December 24, 2012
Stéphane Richard	40,000	€24.72	December 24, 2012
<b><u>2006 Plan</u></b>			
Henri Proglío	150,000	€44.75	March 28, 2014

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Jerôme Contamine	90,000	€44.75	March 28, 2014
Eric Marie de Ficquelmont	60,000	€44.75	March 28, 2014
Olivier Barbaroux	60,000	€44.75	March 28, 2014
Antoine Frérot	60,000	€44.75	March 28, 2014
Denis Gasquet	60,000	€44.75	March 28, 2014
Stéphane Richard	60,000	€44.75	March 28, 2014

(1)

Under each stock option plan, one option grants the right to subscribe to one share of the company.

(2)

The original exercise price, €37.53, has been adjusted to take into account transactions affecting our share capital (issue of free warrants for shares in December 2001 and a share capital increase in August 2002).

(3)

Mr. Stéphane Richard is no longer a member of senior management of our company since May 31, 2007.

(4)

Eric Marie de Ficquelmont is no longer a member of senior management of our company since January 2007.

Pursuant to a three-year authorization granted by our general shareholders meeting of June 21, 2000, our former management board decided on June 23, 2000 to implement an outperformance stock option program. Under the program, we granted 29 of our principal managers options to purchase 780,000 treasury shares at €32.50 per share. The total number of treasury shares eligible for sale and the exercise price have been adjusted to 784,201 shares and €31.92 per share, respectively, as a result of legal adjustments related to our issue of free warrants for shares in December 2001 and a share capital increase in August 2002, and after subtraction of exercised options. Options granted pursuant to this plan will expire in June 2008. As of December 31, 2006, 284,421 options had been exercised.

Pursuant to the same authorization, our former management board decided on February 8, 2001 to implement a stock option plan pursuant to which 1,500 of our employees (including 6 members of our former management board) received options to subscribe to a total of 3,462,000 newly-issued shares of our company at €42 per share, which was the fair market value of our shares at the time the options were granted. The total number of newly-issued shares eligible for subscription and the exercise price have been adjusted to 3,526,446 shares and €41.25 per share, respectively, as a result of the legal adjustments described above. Options granted pursuant to this plan will expire in February 2009. As of December 31, 2006, 817,893 of these options had been exercised.

Finally, pursuant to the same authorization, our former management board decided on January 28, 2002 to implement a stock option plan pursuant to which approximately 1,400 of our employees (including 5 members of our former management board) received options to subscribe to a total of 4,413,000 newly-issued shares of our company at €37.53 per share, which was the average market price over the 20 stock exchange days immediately preceding the date of the meeting of our management board. The total number of newly-issued shares eligible for subscription and the exercise price have been adjusted to 4,418,959 shares and €37.25 per share, respectively, as



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a result of the legal adjustments described above and after subtraction of exercised options. Options granted pursuant to this plan will expire in January 2010. As of December 31, 2006, 1,232,299 options had been exercised.

Pursuant to a new authorization granted by our general shareholders' meeting of April 25, 2002, our former management board decided on March 24, 2003 to implement a stock option plan pursuant to which approximately 1,740 of our employees (including 6 members of our former management board) received options to subscribe to a total of 5,192,635 newly-issued shares of our company at €22.50 per share. Options granted pursuant to this plan will expire in March 2011. As of December 31, 2006, 723,786 options had been exercised.

Pursuant to a new authorization granted by our general shareholders' meeting of May 12, 2004, our board of directors decided on December 24, 2004 to implement a stock option plan pursuant to which approximately 1,087 of our employees (including the seven members of our executive committee) received options to subscribe to a total of 3,341,600 newly-issued shares of our company corresponding to approximately 0.82% of share capital on the day the plan was authorized, which represents slightly more than half of the total amount authorized by our general shareholders' meeting. Options granted pursuant to this plan shall be exercisable from December 2007 and will expire in December 2012.

Pursuant to a new authorization granted by our general shareholders' meeting of May 12, 2005, our board of directors decided on March 28, 2006 to implement a stock option plan pursuant to which approximately 1,378 of our employees (including the 7 members of our executive committee) will receive options to subscribe to a total of 4,044,900 newly-issued shares of our company corresponding to approximately 1% of share capital on the day the plan was authorized. The exercise price of the options has been set at €44.75 per share, which reflects the average opening share prices of a VE share in the 20 days preceding the board of directors' decision. Such exercise price does not include any discount, in accordance with the general meeting's authorization of May 12, 2005. Options granted pursuant to this plan will be exercisable from March 2010 and will expire in March 2014.

As of December 31, 2006, a total of 16,800,258 stock options had been granted by us, and of this total, 9,546,472 options were exercisable (plans n° 2, 3 and 4). As of December 31, 2006, the number of our shares before exercise of the remaining stock options amounted to 410,795,840 shares. On this date, if all stock options (plans n°2 to 6) had been exercised, 16,800,258 new shares would have been issued, representing a dilution percentage in case of exercise of 4 %.

### **Company Savings Plan**

In connection with Vivendi Universal's gradual divestiture of its interest in Veolia Environnement, a group savings plan (PEG) was created in 2002 in order to allow our employees to transfer savings previously invested in Vivendi Universal's savings plan to a new savings plan established by us.

Our group employees thereby had the possibility of investing in various instruments including monetary funds, our shares and structured investment funds that guaranteed the preservation of capital and allowed for growth potential upon any increase in the price of our company's shares.

We conducted a share capital increase in December 2002 that was reserved for employees of our group's French subsidiaries. Given conditions during 2003, no share capital increase reserved for employees was conducted that year.



In 2004, we decided to reinvigorate our strategy of encouraging employee shareholding by allowing non-French as well as French employees to participate in the PEG, with the objective of having our employees eventually hold 5% of outstanding share capital in the future. The plan was thus progressively made available to employees of our French subsidiaries as well as to employees of subsidiaries located in 19 countries other than France. Employees of our group thus had the possibility of investing in two different investment funds (FCPE) that hold interests in our shares: a classic fund whose value fluctuates with the price of our shares, and a secured fund that protects investors from a decline in the price of our shares below the original subscription price while giving them the possibility to benefit from a portion of the increase, as the case may be.

A review of the increase in share capital observed in 2006 reveals a high level of participation: out of the 162,415 current or former employees eligible, 28,547 (or 17.58%) decided to participate, resulting in a 57% increase in total contributions compared to 2005. Accordingly, the share capital increase finalized on December 15, 2006 resulted in the issuance of 1,931,340 new shares and a corresponding increase in our company's share capital of €9,656,700.

Given the share capital increases that occurred in 2002, 2004, 2005 and 2006, 47,363 employees of the group own 1.41% of our share capital as of December 31, 2006.

In total, approximately 65,000 employees have active accounts in our Sequoia savings plan, *i.e.*, more than 1 in 3 employees in the 20 countries in which our group's savings plan is available.

Similarly, as employees subscribing to our shares via French investment funds (*Fonds Commun de Placement d'Entreprise* - FCPE) have unfavorable tax and social consequences in the United Kingdom, we use an ad hoc formula referred to as the Share Incentive Plan (SIP) allowing British employees to become Veolia Environnement shareholders under favorable conditions. The Share Incentive Plan enables employees to purchase shares of our company through a trust and paying for them by way of regular withdrawals from their salary. A bonus mechanism (*abondement*) similar to that employed in countries participating in our group's savings plan has also been put in place. At the end of the accumulation period (*i.e.* on March 31, 2007), out of 10,902 eligible British employees, 1,155 had decided to subscribe to this offer, which represents a participation rate of 10.6%.

[Back to contents](#)**ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS****MAJOR SHAREHOLDERS**

The table below shows the ownership of our shares and voting rights at June 6, 2007. To the best of our knowledge, no person other than those listed below directly or indirectly held 4% or more of our company's shares or voting rights as of such date.

<b>Shareholders</b>		<b>Percentage of</b>		<b>Percentage of</b>
<b>at June 6, 2007</b>	<b>Number of shares</b>	<b>share capital</b>	<b>Number of voting rights</b>	<b>voting rights</b>
Caisse des Dépôts et Consignations (1)	41,450,055	10.05	41,450,055	10.43
Capital Research and Management Company (2)	40,944,340	9.92	40,944,336	10.30
Groupe Groupama (3)	24,143,946	5.85	24,143,946	6.07
EDF (4)	16,255,492	3.94	16,255,492	4.09
Veolia Environnement (5)	15,145,049	3.67	0	0
Public and other investors	274,687,672	66.57	274,687,672	69.11
<b>Total</b>	<b>412,626,550</b>	<b>100.00</b>	<b>397,481,501</b>	<b>100.00</b>

(1) According to the declaration of the Caisse des Dépôts et Consignations to the Company on June 7, 2007. To the best of our knowledge, the most recent declarations of the crossing of thresholds and intentions of the Caisse des Dépôts et Consignations occurred on December 18, 2006 (Décision et Information AMF n°206C2344 dated December 22, 2006). The Caisse des Dépôts et Consignations declared that it was acting alone and that it may purchase additional shares based on market conditions, but that it did not intend to take control over our company.

(2) Capital Research and Management Company ( Capital Research ) is a management company acting on behalf of its clients (U.S. mutual funds). According to Capital Research's most recent filing with the SEC that occurred on February 9, 2007 (Schedule 13G, amendment no. 2, dated February 6, 2007).

(3) According to our shareholder analysis of December 31, 2006, using Euroclear data. To the best of our knowledge, Groupe Groupama's most recent filing with the AMF occurred on December 30, 2004 (Décision et Information AMF n°205C0030 dated January 7, 2005).

(4) According to the register of our company's registered shareholders (*actionnaires au nominatif*) as of May 31, 2007, which is held by Société Générale on our behalf. To the best of our knowledge, EDF's most recent filing with the AMF occurred on December 30, 2002 (Euronext *avis* n°2002-4424 dated December 31, 2002). EDF declared that it held 16,155,492 shares as of that date. EDF further declared that, in accordance with the terms of the amendment of November 24, 2002 to the agreement dated June 24, 2002, it would hold the shares as a financial investment and that it did not seek to influence our company's management, and that it would exercise its voting rights with the sole aim of enhancing the value of its investment.

(5) As set forth in our monthly filing with the AMF of transactions it has effected with respect to its own shares, filed with the AMF on June 4, 2007. At May 31, 2007, we held 15,145,049 treasury shares.

As of December 31, 2006, foreign investors held approximately 46% of our company's shares and French investors the remaining 54%.

We estimate that, as of December 31, 2006, approximately 107,778,740 million of our shares (representing approximately 26% of our share capital) were held by holders in the United States. As of December 31, 2006, 9,138,138 of our shares (representing approximately 2.2% of our share capital) were held in the form of ADRs by 16 registered ADR holders (including The Depository Trust Company). We estimate that, as of April 3, 2007, there were approximately 23,196 beneficial holders of our shares in the United States.

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On July 6, 2006, Vivendi (formerly Vivendi Universal) announced the completion of the sale of 5.3% of our capital, representing a total of 21,523,527 shares, under an accelerated book building procedure. Following this transaction, Vivendi no longer hold any shares in our company.

On December 15, 2006, our company recorded the completion of a share capital increase reserved for employees of our company and our group, which had been approved by the Board of Directors on September 14, 2006. The shares were subscribed for by several employee investment funds acting as intermediary on behalf of beneficiaries. Following the transaction, 1,931,340 new shares (nominal value € 5) were subscribed for at a price of €37.52 each, causing share capital to increase by €9,656,700, representing approximately 0.47% of our company's share capital at such date.

On June 12, 2007, we announced the launch of a €2.6 billion rights offering. The offering was made through the distribution of preferential subscription rights to all shareholders, giving shareholders the right to subscribe to a total of 51,918,579 new shares (assuming certain outstanding share subscription options granted by us to our employees are not exercised, or up to 52,741,899 new shares if all such options are exercised). See Item 8. Financial Information Significant Changes.

To our knowledge, there are no shareholders or other agreements relating to our shares other than as described above and there is no arrangement the execution of which may at a subsequent date result in a change of control of our company..

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**RELATED PARTY TRANSACTIONS**

Not applicable.

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## ITEM 8. FINANCIAL INFORMATION

### CONSOLIDATED STATEMENTS AND OTHER FINANCIAL INFORMATION

Please refer to the consolidated financial statements and the notes thereto in Item 18.

#### Litigation

We are involved from time to time in various legal proceedings in the ordinary course of our business. The most significant litigation involving our company or its subsidiaries is described below. Other than as described below, there are no other current or threatened legal, governmental or arbitral proceedings involving our company or its subsidiaries that either had during the past twelve months or that may in the future have a material adverse effect on the results of operations or financial condition of our company or the group.

As of December 31, 2006, the aggregate amount of our provisions for litigation was €339 million including all types of litigation (i.e. tax, employee-related and other litigation). The aggregate amount of reserves accrued by our group in respect of all litigation in which we or our subsidiaries are involved (see Note 18 to our consolidated financial statements included in Item 18 of this annual report), includes a large number of claims and proceedings that, individually, are not material to our businesses. The largest individual reserve accrued in our financial statements in 2006 relating to litigation amounts to approximately €12 million.

Veolia Eau – Compagnie Générale des Eaux

On February 27, 2001, the French Competition Council (*Conseil de la concurrence*) notified Compagnie Générale des Eaux of a complaint alleging that several joint ventures that it had formed with other water services companies affected the level of competition in the market. On July 11, 2002, the Council rejected the allegations of anticompetitive cooperation (*entente anticoncurrentielle*) among the water services companies in question and did not impose monetary sanctions nor did it issue an injunction against these companies. However, the Council found that the existence of the joint ventures constituted a collective dominant position in the market and requested the French Ministry of Economy, Finance and Industry to take all necessary measures to modify, complete or terminate the pooling of means arrangement of these companies through their joint ventures. Compagnie Générale des Eaux contested this finding, initially before the Paris Court of Appeals, which confirmed the Council's position. However, the commercial section of the French Supreme Court (*Cour de cassation*), in a decision dated July 12, 2004, invalidated the Paris Court of Appeals' decision and found that only administrative authorities had jurisdiction over the matter. Accordingly, Compagnie Générale des Eaux challenged the Council's finding before the French *Conseil d'Etat*. The latter refused to hear the complaint at this stage (decision of November 7, 2005), since it found that the Council's decision was only a preparatory act for later action by the French Ministry of Economy, Finance and Industry. In light of the nature of the litigation and the lack of any judgment against our company thus far, we have not accrued a reserve for its potential outcome.

On February 15, 2006, the company Aquatraitements Energies Services ( AES ) brought a complaint before the Commercial Court of Paris (*Tribunal de Commerce de Paris*) relating to two of Veolia Eau s subsidiaries (Veolia Water and Seureca Overseas). AES is seeking €150 million in damages and interest from Veolia Water and Seureca Overseas, based on its claim that it lost potential consulting fees following Veolia Water's decision not to participate in a public bid tender launched by the authorities of Abu Dhabi for the construction of a seawater treatment facility. On June 2, 2004, Veolia Water and Seureca Overseas had signed two consulting contracts with AES, pursuant to which AES was supposed to provide consulting advice on commercial strategy and public relations. Under the terms of the contracts, AES would receive fees based on the amount of the market won by either Veolia Water or Seureca Overseas as a result of AES assistance. In December 2004, Veolia Water and Seureca Overseas terminated these contracts following their discovery of actions taken by AES managers that they considered fraudulent (*dolosives*), and that affected their ability to consent to the contracts at the time of signing. In response to AES legal actions, Veolia Water and Seureca Overseas submitted their defense before the Commercial Court on June 28, 2006 rejecting of all of AES s claims. The latter, after several months of silence, has submitted a response to the Commercial Court in which its initial claim of damages and interest in the amount of €150 million has been reduced to €15 million. We believe that AES' claim has no legal or economic merit and accordingly have not accrued a reserve in respect of the potential outcome.

#### *Sade*

In April 2000, Sade, a subsidiary of Veolia Eau, and 40 other companies received notice from the French Competition Council of a complaint alleging anticompetitive agreements (*entente anticoncurrentielle*) among these companies in respect of public bids for 44 public sector construction contracts in the Ile-de-France region (which includes Paris and its suburbs). These companies, including Sade, filed answers to the complaint in September 2000. The Council filed a supplemental complaint in November 2001, which replaced its original complaint and reduced the number of construction contracts subject to scrutiny. The companies filed an answer to the new complaint in January 2002. However, on October 26, 2004, the Council filed a second supplemental complaint, the stated objective of which was to clarify and supplement the information contained in the earlier complaints. In response to the report received in August 2005, Sade filed a response in October 2005 that contested the Council s complaint on the merits and on the basis of irregularities in the complaint procedure that affected its right of defense, as well as the absence of proof of the Sade s alleged anti-competitive behavior on certain markets. On March 21, 2006, the Council retained complaints against Sade in respect of 2 markets, and imposed a fine of €5.4 million relating to this matter. Sade has accrued a reserve in its accounts to cover this litigation, and has appealed this decision before the Paris Court of Appeals on June 16, 2006. The hearing has been scheduled for September 11, 2007.

In addition, on June 9, 2005 the French Competition Council issued a ruling against eleven companies (including Sade) in respect of a complaint alleging anticompetitive behavior (allocation in advance of the bids and information exchange) in respect of public bids for various public works contracts in the Meuse department from 1996 to 1998. Sade was implicated with respect to one such contract, which was awarded to a competitor in 1998. Under this ruling, Sade was fined €5 million, which it has already paid. Sade has filed an appeal with the Paris Court of Appeals, which confirmed the Council's decision on April 25, 2006. Sade appealed this decision before the French Supreme Court (*Cour de cassation*) on May 24, 2006.

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## WASCO and Aqua Alliance International

Several present and former indirect subsidiaries of Veolia Eau in the United States<sup>1</sup> are defendants in lawsuits in the United States in which the plaintiffs seek to recover for personal injury and other damages for alleged exposure to asbestos, silica and other potentially harmful substances. Regarding the lawsuits against Veolia Eau's former subsidiaries, certain of Veolia Eau's current subsidiaries have retained all liability relating thereto and are sometimes involved in the management of such lawsuits. Further, the purchasers of Veolia Eau's former subsidiaries in some instances benefit from guarantees given by Veolia Eau or by the Company in respect of the outcome of such lawsuits.

These lawsuits typically allege that the plaintiffs' injuries resulted from the use of products manufactured or sold by Veolia Eau's present or former subsidiaries or their predecessors. There are generally numerous other defendants, in addition to Veolia Eau's present or former subsidiaries, which allegedly contributed to the claimed injuries. Reserves have been accrued by Veolia Eau's present subsidiaries for their estimated liability in these cases based on, among other things, the nexus between the claimed injuries and the products manufactured or sold by Veolia Eau's subsidiaries or their predecessors, the extent of the injuries allegedly sustained by the plaintiffs, the involvement of other defendants and the settlement history in similar cases. These reserves are accrued at the time such liabilities are probable and reasonably estimable, and do not include reserves for possible liabilities in respect of unasserted claims.

A number of such claims have been resolved to date either through settlement or dismissal. To date, none of these claims has been tried to a verdict.

During the five-year period ended December 31, 2006, our company's average annual costs relating to these claims, including amounts paid to plaintiffs and legal fees, have been approximately US\$3 million net of reimbursements by insurance companies. Although it is possible that future costs might increase, we currently have no reason to believe that any material increase is likely to occur, nor do we expect these claims to have a material adverse effect on our business, financial condition or results of operation.

## Veolia Water North America Operating Services

Veolia Water North America Operating Services (VWNAOS), a subsidiary of our company, concluded a ten-year contract in 2002 with the city of Atlanta representing annual revenues of US\$10 million. This contract involves the operation of slurry and effluent treatment installations for the city, the maintenance and renovation of the civil engineering of equipment and the design and establishment of a construction program for the rehabilitation of installations. On June 19, 2006, VWNAOS brought an action against the city of Atlanta stemming from Atlanta's failure to respect investment obligations, reimburse additional costs of operation and pay bills issued in counterparty for services provided. VWNAOS estimates its damages to be approximately US\$25 million, excluding damages resulting from further adjustments which may arise over the course of the procedure. On July 10, 2006, Atlanta unilaterally nullified the contract and, in turn, brought an action against VWNAOS, invoking VWNAOS' failure to fulfill certain of its obligations during the execution of the contract. The city claims indemnities of approximately US\$35 million against VWNAOS and has also brought an action against Veolia Environnement directly, as manager of VWNAOS under the contract. Pursuant to this claim, the city has sought the US\$9.5 million bank guarantee issued



to VWNAOS at the start of the contract. VWNAOS believes this move is unjustifiable. A discovery procedure allowing each party to request documents from the other began on September 1, 2006 for an initial period of 10 months. Our company contests the city's claims and intends to defend itself vigorously. At this point in the procedure, our company believes that this matter will not have a significant impact on our company's financial situation.

#### Veolia Transport

In 1998, the DGCCRF (a French competition administrative body) performed seizures on the premises of our transportation subsidiary Connex (now Veolia Transport) and other companies in the public transportation market, with the objective of obtaining elements of proof relating to possible anti-competitive practices in this market. Veolia Transport was informed in February 2003 that the Ministry of Economy, Finance and Industry had requested the French Competition Council to render a decision in this matter on the merits. In September 2003, the French Competition Council notified Veolia Transport of two grievances that raised the possibility, between 1994 and 1999, of collusion among operators which might have had the effect of limiting competition at the local and national level in the public transportation market relating to urban, inter-urban and school services. In September 2004, the French Competition Council notified Veolia Transport of additional grievances alleging the existence of an anticompetitive agreement (*entente anticoncurrentielle*) at the European Union level. In January 2005, the judge advocate (*rapporteur*) of the French Competition Council transmitted his conclusions, in which a part of one of the grievances was dropped. On July 5, 2005, the French Competition Council issued a decision in which it partially validated the findings of the public authorities, and ordered Veolia Transport to pay a fine of approximately €5 million, which Veolia Transport paid. The Paris Court of Appeals affirmed the decision of the French Competition Council in a decision dated February 7, 2006, and on March 7, 2006, Veolia Transport filed an appeal with the French Supreme Court. On January 16, 2007, Veolia Transport received the report issued by the designated reporter investigating the case before the commercial section of the Supreme Court. The hearing is scheduled to occur on July 10, 2007.

#### Société Nationale Maritime Corse Méditerranée (SNCM)

Our affiliate SNCM is involved in a number of legal proceedings relating directly and indirectly to the bidding process for contracts to provide ferry service between Marseille and Corsica. Veolia Transport owns 28% of SNCM's share capital, and we fully

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These include subsidiaries of Aqua Alliance and subsidiaries of WASCO (formerly known as Water Applications & Systems Corporation and as United States Filter Corporation), the holding company of the former USFilter group the majority of the activities of which were sold to different purchasers in 2003 and 2004.

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consolidate SNCM in our consolidated financial statements as a result of control rights under a shareholders agreement, as described in Note 35 to our consolidated financial statements.

The first legal proceeding involves SNCM's direct and indirect shareholding in Compagnie Méridionale de Navigation (CMN). SNCM holds directly 45% of CMN's share capital. It also holds a 45% interest in Compagnie Méridionale de Participation (CMP), which in turn holds 53% of CMN's share capital. SNCM concluded a shareholders' agreement with the other shareholder of CMP, STIM of Orbigny (Stef Tfe group), which among other things gave either party the right to trigger a purchase or sale option involving CMP shares in the event of a modification of CMN's strategy initiated by the other party that causes a major conflict between the shareholders. SNCM gave notice to STIM in July 2006 that it was exercising its option to purchase 25% of the share capital of the CMP (to bring SNCM's interest to 70%), as a result of a disagreement that impeded the ability of the parties to submit a joint bid for the Marseille-Corsica ferry contract.

STIM contested the validity of the agreement and the right of SNCM to exercise its option. SNCM brought an action against STIM before the Commercial Court of Paris (*Tribunal de Commerce*), which ruled in favor of SNCM in October 2006. In December 2006, the Paris Court of Appeals reversed the decision, holding that STIM had validly cancelled the agreement because of its indefinite duration (a condition that ordinarily permits a party to cancel a contract under French law). SNCM has appealed the decision to the *Cour de Cassation*, the highest French court. If SNCM is unsuccessful in its appeal, then it will maintain its current stake in CMN, and its inability to acquire a majority stake in CMN could prevent it from effectively exercising joint control over the operations of CMN.

In February 2007, notwithstanding the dispute among the CMN shareholders, SNCM submitted a joint bid with CMN for five ferry routes between Marseille and Corsica. The joint bid was contested by Corsica Ferries, a competitor, before a French administrative court and the French Competition Council.

Before the Competition Council, Corsica Ferries contended that the CMN-SNCM grouping constituted an anti-competitive practice, and that the size of the subsidy requested by the grouping from the Corsican Regional Authority (*la Collectivité Territoriale de Corse*) could suggest an abuse of a dominant position. In a decision dated April 6, 2007, the Competition Council rejected Corsica Ferries' requests, while indicating that it will continue to review the case on the merits in respect of the alleged abuse of dominant position, and that the Council could pursue an action independently if it were to determine that the factual evidence supported such an action. As of the date of this Annual Report, it is impossible to determine whether any such action is likely to be brought by the Competition Council, and if so what the possible consequences might be.

The initial bid process was delayed by administrative court proceedings, ending in a decision by the Conseil d'Etat (the highest French administrative court) in December 2006. Following this decision, the Corsican Regional Authority launched a second bid process. Corsica Ferries contested this process in a summary proceeding, but its position was rejected by a decision of the Conseil d'Etat in June 2007. The contract was subsequently awarded to the CMN / SNCM group, with service scheduled to begin on July 1, 2007.

There remains outstanding an administrative proceeding on the merits, pursuant to which Corsica Ferries has requested the cancellation of the decision of the Corsican Regional Authority to launch the new bid process. SNCM is not a party to this proceeding. If successful, this action could lead to a new call for tenders. However, in light of the decisions that have been rendered so far, in particular the decision of the Conseil d'Etat of June 5, 2007, we believe

that the action has a relatively small chance of success.

### *Proactiva*

On September 22, 1999 and February 10, 2000, several lawsuits were filed in the Commonwealth Court in Arecibo, Puerto Rico (transferred to San Juan, following the decision of the Supreme Court of Puerto Rico) against, among others, Compañía de Aguas de Puerto Rico, or CAPR. CAPR was a subsidiary of Aqua Alliance until 2000, when it was transferred to Proactiva, our joint venture with FCC. The complaints allege that CAPR operated (until June 2002) a wastewater treatment facility in Barceloneta, Puerto Rico, that emitted offensive odors and hazardous substances into the environment, which damaged the health of the plaintiffs, a group of local residents. On August 11, 2003, the Supreme Court of Puerto Rico overturned the order of the court of first instance authorizing the consolidation of the lawsuits of the different plaintiffs, leaving this question open to further debate. The lawsuit is currently in the preliminary stage of determining damages and responsibility. Concurrently, a mediation proceeding commenced on May 28, 2003, at the request of the court and all parties, in order to find a complete solution to this litigation. This mediation proceeding has not yet resulted in a specific proposal. However, during the course of the mediation proceeding, it became apparent that if CAPR were to be held liable despite the arguments that it has presented, it would be indemnified by the *Administración de Acueductos y Alcantarillados* (AAA), principal defendant in this case, pursuant to an agreement entitled *Comprehensive Settlement Agreement* entered into between CAPR and AAA on March 3, 2003. Total damages sought against all defendants currently amount to approximately US\$300 million. In light of the state of advancement of these two proceedings, we have not accrued a reserve for the potential outcome of this litigation.

### **Dividend Policy**

The Board of Directors sets our company's dividend policy, and in doing so may consider a number of factors, including our financial performance and net income, as well as the dividends paid by other French and international companies in the same sector. We cannot guarantee the amount of dividends that may be paid in respect of any fiscal year. However, we have announced and confirmed that our objective is to regularly increase the amount of dividends paid; for 2007, dividends should increase by at least 10%; after 2007, we intend to maintain our dividend distribution policy (between 50 and 60% of adjusted net income attributable to equity holders of the parent).

### **SIGNIFICANT CHANGES**

The following discussion should be read in conjunction with our discussion of the evolution of our business, our financial condition, our results of operations and a comparison of our operating results and financial condition in preceding periods included in

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Item 5. Operating and Financial Review and Prospects. It contains forward-looking statements that involve risks and uncertainties, including, but not limited to, those described under Item 3. Key Information Risk Factors. Our results may differ materially from those anticipated in the forward-looking statements.

Since the date of our consolidated financial statements, we have pursued our strategic goals to increase organic growth, obtain new contracts and enter into new partnerships and alliances. The following are the most significant developments in our businesses since December 31, 2006.

### **General**

On February 26, 2007, we issued a €200 million bond on international markets at a 3-month Euribor rate, maturing on August 26, 2008. The bond was issued under the EMTN (Euro Medium Term Notes) program put in place in June 2001. In May 2007, we proceeded with the annual update of our €12 billion EMTN program. On May 24, 2007, we issued a €1 billion bond, with an interest rate of 5.125%, maturing on May 24, 2022.

Our combined general shareholders' meeting held on May 10, 2007, approved the corporate and consolidated financial statements for fiscal year 2006, decided upon the payment of a dividend of €1.05 per share (a 23.5% increase compared to the dividend paid in 2006), which dividend was paid on May 15, 2007, and ratified the appointments as director of Mr. Paolo Scaroni, CEO of ENI-Italie, and of Mr. Augustin de Romanet de Beaune, CEO of the Caisse des Dépôts et Consignations. All but one of the resolutions proposed during the combined general shareholders' meeting were adopted.

On June 10, 2007, our board of directors approved a share capital increase bringing out share capital to €2,076,743,160, divided into 415,348,632 shares.

### **€2.6 Billion Rights Offering**

On June 12, 2007, we announced the launch of a €2.6 billion rights offering. The offering was made through the distribution of preferential subscription rights to all shareholders, giving shareholders the right to subscribe to a total of 51,918,579 new shares (assuming certain outstanding share subscription options granted by us to our employees are not exercised, or up to 52,741,899 new shares if all such options are exercised).

The rights offering was launched in the context of the acceleration of our strategy for profitable growth. We have realized or announced a number of targeted acquisitions recently, including:

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The acquisition of Cleanaway UK in June 2006;

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The acquisition of Sulo in Germany in April 2007;

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The acquisition of 75% of TMT in Italy in June 2007; and

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The acquisition of Thermal North America Inc. in the United States in June 2007.

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We intend to use the net proceeds of the offering to provide our group with financial flexibility, following the series of acquisitions carried out over the last 12 months, to enable us to participate, on a selective basis, in the continuing evolution of our sector in a number of countries.

### ***Veolia Eau***

During the first quarter of 2007, Veolia Eau pursued further commercial developments in Asia and the Middle East.

In January 2007, Veolia Eau won a new 30-year contract in China relating to the concession for water supply for Lanzhou, the capital of Gansu province. This contract was awarded by the local authorities following an international call for tenders relating to the acquisition of 45% of the municipal water company. This contract is expected to represent estimated total cumulative revenues of €1.6 billion for Veolia Eau.

Following negotiations conducted in 2006 with the sultanate of Oman, Veolia Eau signed a partnership contract in January 2007, with National Power and Water, to construct, finance and operate an important desalination by reverse osmosis plant (80,000m<sup>3</sup>/day) near the city of Sûr. This 22-year contract represents estimated cumulative revenues of €434 million, including the construction of the new plant.

On May 2, 2007, Veolia Eau announced that it won a new contract (design, build and operate) relating to the extension of capacity of the regional surface water treatment plant of Tampa Bay in Florida, for a cumulated estimated amount of US\$158.4 million (€118.9 million). Planned completion and acceptance of the facility is scheduled for the end of 2010 at the latest, the date when plant operation commences for a period of 13 years.

Veolia Eau has also won a new contract in Japan for a period of three years for the operation and maintenance of the wastewater treatment plant of Chiba. This contract, effective from April 2007, will represent a cumulated estimated revenue of €17.8 million.

On June 24, 2007, Veolia Water announced that it won a new major contract in China, for the complete management of the drinking water service and the operation of a wastewater treatment plant in the city of Haikou, the capital of one of China's top tourist destinations, on the Island of Hainan (South China). The contract, worth estimated consolidated revenues of €780 million over 30 years, was signed with the Haikou Water Group following an international call for tenders for the acquisition of 49% of the Haikou First Water Co. Ltd, which manages drinking water services for 800,000 inhabitants in the area. Our company now operates in 20 out of 34 provinces in China, with a total of 23 contracts, in various municipalities, autonomous areas and special administrative regions.

On June 28, 2007, Veolia Water Solutions & Technologies, through its thermal desalination specialist subsidiary Veolia WST-Sidem, announced that it has been chosen to design and build one of the world's largest desalination plants in Saudi Arabia, which will provide 800,000 m<sup>3</sup>/day of desalinated water to Jubail Industrial City and the Eastern Province of Saudi Arabia. The contract, worth an estimated \$945 million (approximately €702 million) for Veolia Water, includes the complete design and building of the desalination plant by Veolia WST-Sidem. It forms part of a long-term expansion plan for power and desalination capacities in the Eastern Province of Saudi Arabia, which involves the supply of desalinated water and the production of electricity. The engineering procurement and construction (EPC) contract relating to this new water and electricity production plant was awarded to a consortium composed of General Electric (USA), Hyundai Heavy Industries (Korea) and Sidem. Sidem will supply the thermal desalination units by recuperating the heat from the power station; GE will ensure the supply of the power station equipment and Hyundai the construction of the seawater intake unit as well as some related works.

### *Veolia Propreté*

At the beginning of 2007, Veolia Propreté had two major commercial successes.

In the United States, Veolia Propreté was awarded its eleventh operating contract for a household waste-to-energy project in January. The Pinellas plant (Florida) has three ovens and the biggest incineration unit in the United States, which is capable of supplying 45,000 homes with electricity per day. This €19 million 17-year contract represents estimated cumulative revenues of €467 million, including construction.

The London Borough of Lambeth, in the United Kingdom, renewed for seven years its contract with Cleanaway UK, which Veolia Propreté acquired on September 28, 2006. This collection and recycling contract represents estimated cumulative revenues of €156 million.

The transfer by Brambles of its subsidiary Cleanaway Asia to Veolia Propreté was finalized on February 16, 2007. This transaction includes the acquisition of a paper recycling plant in Singapore (the transfer of which occurred on November 1, 2006) by Veolia Propreté, and the right to collect biogas produced by seven storage centers in Taiwan and China, to be transformed into electricity representing a production capacity of 22 Megawatts per year.

On April 27, 2007, Veolia Environnement announced the signature of an agreement with The Blackstone Group and Apax Partners with a view to acquiring Sulo, the German number 2 in waste management, for an enterprise value of €1,450 million (including financial debt). The closing of the transaction is expected to occur on July 2, 2007. It will enable our waste management division to confirm its leadership position as a major waste management operator in Europe, in both the industrial and services markets (49% of Sulo's revenues) and municipal markets (19% of revenues) and to become number two on the waste management market in Germany, with a market share that we estimate at 11%.





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On May 31, 2007, Veolia Propreté announced the signature of an agreement for a controlling interest in TMT, the waste management and treatment subsidiary of Termomeccanica Ecologia in Italy. The transaction concerns 75% of the shares based on an enterprise value (100%) of €338 million, including €250 million of operating financial assets at the acquisition date. The stake may be raised to 100% by 2012. TMT, which reported pro forma revenue of €97 million in 2006, is specialized in the design and operation of waste treatment facilities and is the largest private operator in the thermal waste treatment market in Italy. Finalization of the transaction, which is currently expected by September 2007, is subject to the completion of the last acquisition audits and the approval of the relevant antitrust authorities. Following completion, Veolia Propreté will be the number one private operator for the management and treatment of waste in Italy, with an estimated 28% of the incinerating market.

### ***Dalkia (Veolia Energy Services)***

At the end of March 2007, Dalkia finalized the purchase of the Hungarian company Sinesco from Raffaisen Lizing. Sinesco operates 26 gas engines on sites (41Mwe of power) installed in 15 independent processes all contracted to sell heat, mainly to heating networks, and electrical supply contracts benefiting from co-generation regulations providing for an obligation by local electricity distributors to purchase co-generated electricity at a favorable price. Sinesco's expected consolidated revenues for 2007 are estimated at €29 million.

On January 31, 2007, Dalkia announced the acquisition of Pannon Power, the owner of a co-generation and biomass plant approximately 200 kilometers south of Budapest (contract signed on November 28, 2006). The plant, which supplies the second largest Hungarian heating network also managed by Pannon Power, is located in Pecs (the fifth largest city in Hungary). Pannon Power realized consolidated revenues of approximately €64 million in 2006 and expected consolidated revenues for 2007 are estimated at approximately €60.5 million.

Moreover, the beginning of 2007 saw the purchase of the thermal center "Elektrarna Kolin" in the town of Kolin in the Czech Republic. On January 24, 2007, Dalkia Ceska Republika, a subsidiary of Dalkia, finalized the acquisition of 90.3% of EKO, which includes the production center and the heating distribution network for the town of Kolin. The acquisition of this heating and electrical (299 MWt, 17MWe) production and distribution company reinforces Dalkia's position in Bohemia.

In May 2007, Dalkia, through its Chinese subsidiary Dalkia Urban Heating, won a contract for the operation and development of its first heating network in China. This new contract, relating to the operation and development for 25 years of the district heating network in Jiamusi (located near China's north-eastern border with Russia), is expected to generate cumulated estimated revenue of €650 million during the whole contract and to enable more than 600 employees to join Dalkia's teams.

On May 31, 2007, Dalkia announced that it would assume the build and operate project for the Southwest district heating network in Harbin (northeast of China, with a population of 9.5 million) through the acquisition of a majority

interest in the company YangGuang. This transaction represents for Dalkia an investment of €70 million and a forecast revenue for the first year of network operation of €19 million. The Southwest network will eventually provide heating to more than 17 million square meters of building space in a 52-square-kilometer area. At a future date, the network will be supplied by a co-generation plant. This project makes Dalkia a top-tier operator in heating systems in China.

In June 2007, Veolia Environnement announced the acquisition of Thermal North America, a major operator on the market of heating and cooling networks in the United States, for an enterprise value of US\$788 million. With this acquisition, Dalka becomes a major player in the United States, with a market share that we estimate at approximately 10%. Thermal North America is present in various regional markets on the leading edge of environmental stewardship, particularly the northeast and California. Thermal North America is also present in power generation (through cogeneration) and comprehensive building management services. This transaction remains subject to regulatory approvals, which we hope to obtain at the end of 2007 or beginning of 2008.

### *Veolia Transport*

In the Fall of 2006, a group that includes Veolia Transport was awarded a contract for the design, financing, construction and operation of the LESLYS express Tramway (23 km) between the Lyon Part-Dieu station and the Lyon Saint-Exupéry airport station. The concession company, RhônExpress constituted by the group (in which Veolia Transport holds a 28% interest), concluded the concession contract with the Regional Council at the end of January 2007. This 30-year contract is expected to generate estimated revenues for Veolia Transport of €459 million. The tramway should be operational as of the end of 2008.

In the Netherlands, Veolia Transport won a contract to operate the public bus transport network in the west of the Brabant region. Signed on January 1, 2007, this eight-year contract will utilize 600 employees and 300 buses. Its estimated cumulative revenues are €480 million.

On May 23, 2007, Veolia Environnement announced the appointment of Cyrille du Peloux as chief executive officer of Veolia Transport. He replaces Stéphane Richard. Mr. du Peloux began his career in the Ministry of Industry in 1979. After carrying out various functions within the Bouygues group and holding the position of chairman and chief executive officer of Lyonnaise de Communication, he was chief executive officer of Bull from 1999 to 2002, when he joined the Veolia Environnement Group.

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## ITEM 9. THE OFFER AND LISTING

### TRADING MARKETS

Our ordinary shares are listed on the Eurolist of Euronext Paris (Compartment A). Since August 8, 2001, our shares have been included in the CAC 40, the main index published by Euronext Paris. Our shares have been listed on The New York Stock Exchange in the form of American Depositary Shares ( ADSs ) since October 5, 2001. Each ADS represents one ordinary share.

#### The Eurolist market

In February 2005, Euronext Paris overhauled its listing structure by implementing the Eurolist Market, a new single regulated market, which has replaced the regulated cash markets formerly operated by Euronext Paris, *i.e.*, the Bourse de Paris (which comprised the Premier Marché and the Second Marché) and the Nouveau Marché. As part of this process, Euronext Paris transferred on February 21, 2005 all shares and bonds listed on the Premier Marché, Second Marché and Nouveau Marché to the Eurolist Market.

Since February 21, 2005, all securities approved for admission to trading on Euronext Paris have been traded on a single market: Eurolist by Euronext.™ The Eurolist Market is a regulated market operated and managed by Euronext Paris, a market operator (*entreprise de marché*) responsible for the admission of securities and the supervision of trading in listed securities. Euronext Paris publishes a daily official price list that includes price information on listed securities. The Eurolist Market is divided into three capitalization compartments: “A” for capitalizations over €1 billion, “B” for capitalizations between €1 billion and €150 million, and “C” for capitalizations less than €150 million.

#### Trading on the Eurolist market

Securities admitted to trading on the Eurolist Market are officially traded through authorized financial institutions that are members of Euronext Paris. Euronext Paris places securities admitted to trading on the Eurolist Market in one of two categories (continuous ( *continu* ) or fixing), depending on whether they belong to certain indices or compartments and/or on their trading volume. Our shares trade in the category known as *continu*, which includes the most actively traded securities. Shares are traded on each trading day from 9:00 a.m. to 5:25 p.m. (Paris time), with a pre-opening session from 7:15 a.m. to 9:00 a.m. and a post-closing session from 5:25 p.m. to 5:30 p.m. (during which pre-opening and post-closing sessions trades are recorded but not executed until the opening auction at 9:00 a.m. and the closing auction at 5:30 p.m., respectively). In addition, from 5:30 p.m. to 5:40 p.m., trading can take place at the closing auction price. Trading in a share belonging to the *continu* category after 5:40 p.m. until the beginning of the pre-opening session of the following trading day may take place at a price that must be within the closing auction price plus or minus 1%.

Euronext Paris may temporarily suspend trading in a security admitted to trading on the Eurolist Market if purchases and sales recorded in the system would inevitably result in a price beyond a certain threshold, determined on the basis of a percentage fluctuation from a reference price. With respect to shares belonging to the *continu* category, once trading has commenced, suspensions for a reservation period of 4 minutes (subject to extension by Euronext Paris) are possible if the price varies either by more than 10% from a reference price (*e.g.*, opening auction price) or by more than 2% (with respect to French issuers) from the last trade on such securities. Euronext Paris may also suspend

trading of a security admitted to trading on the Eurolist Market in certain circumstances including the occurrence of unusual trading activity in a security. In addition, in exceptional cases, including, for example, upon announcement of a takeover bid, the French market regulator (*Autorité des marchés financiers* or *AMF*) may also require Euronext Paris to suspend trading.

Trades of securities admitted to trading on the Eurolist Market are settled on a cash basis on the third day following the trade. For certain securities, market intermediaries are also permitted to offer investors the opportunity to place orders through a deferred settlement service (*Ordres Stipulés à Règlement-Livraison Différés OSRD*) for a fee. The deferred settlement service is only available for trades in securities that have both a total market capitalization of at least €1 billion and a daily average volume of trades of at least €1 million. Investors can elect on or before the determination date (*jour de liquidation*), which is the fifth trading day before the end of the month, either to settle by the last trading day of the month or to pay an additional fee and postpone the settlement decision to the determination date of the following month. At the date of this annual report, our shares are currently eligible for the deferred settlement service.

Equity securities traded on a deferred settlement basis are considered to have been transferred only after they have been recorded in the purchaser's account. Under French securities regulations, if the sale takes place before, but during the month of, a dividend payment date, the purchaser's account will be credited with an amount equal to the dividend paid.

Prior to any transfer of securities listed on the Eurolist Market of Euronext Paris held in registered form, the securities must be converted into bearer form and accordingly recorded in an account maintained by an accredited intermediary with Euroclear France S.A., a registered central security depository. Transactions in securities are initiated by the owner giving the instruction (through an agent, if appropriate) to the relevant accredited intermediary. Trades of securities listed on the Eurolist Market are cleared through LCH.Clearnet and settled through Euroclear France using a continuous net settlement system. A fee or commission is payable to the accredited intermediary or other agent involved in the transaction.

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Under French law, a company may not issue shares to itself, but it may purchase its own shares in the limited cases described in Item 10. Additional Information Memorandum and Articles of Association Trading in Our Own Shares.

**Trading History**

The table below sets forth, for the periods indicated, the reported high and low sales prices (in euro) and the trading volume (in shares) of our shares on the Eurolist of Euronext Paris.

	High	Low	Trading Volume <sup>(1)</sup>
<b>2007</b>			
May	63.09	59.55	34,468,682
April	61.15	55.30	34,781,004
First Quarter	57.10	50.60	99,535,891
March	53.98	50.60	35,466,787
February	56.67	52.45	27,198,573
January	57.10	51.80	36,870,531
<b>2006</b>			
Fourth Quarter	58.40	46.12	97,560,487
December	58.40	49.15	29,356,526
Third Quarter	48.69	42.71	119,763,237
Second Quarter	49.45	36.49	150,220,240
First Quarter	46.40	37.82	97,080,563
<b>2005</b>			
Fourth Quarter	39.14	33.80	98,720,710
Third Quarter	35.40	29.56	102,226,960
Second Quarter	31.82	27.17	110,251,403
First Quarter	28.42	25.21	122,493,492
<b>2004</b>			
Fourth Quarter	26.63	23.11	107,660,963
Third Quarter	23.54	21.02	83,118,617
Second Quarter	23.69	21.06	94,359,760
First Quarter	24.56	21.30	96,749,828
<b>2003</b>			
Fourth Quarter	21.78	18.08	109,232,584

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Third Quarter	19.79	16.00	99,705,921
Second Quarter	20.28	14.58	119,016,453
First Quarter	24.93	14.40	93,519,693
<b>2002</b>			
Fourth Quarter	25.99	20.09	63,023,202
Third Quarter	31.25	17.18	111,250,501
Second Quarter	39.10	27.00	136,136,840
First Quarter	39.20	33.55	57,297,156

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*Source: Euronext Paris*

(1)

Regarding trading volume, a new definition was adopted by Euronext Paris in May 2003 in order to harmonize practices across Euronext's various local trading markets. For Euronext data provided before this date, trading volume included transactions conducted in the over-the-counter market. Since May 2003, market trading activity as defined by Euronext Paris includes transactions conducted on the NSC system, regulated off-market transactions and transactions involving option trading on Monep, but does not include transactions conducted in the over-the-counter market. Trading volumes after May 2003 may therefore be lower than those recorded under Euronext Paris' former definition of market trading activity.

[Back to contents](#)**Trading On The New York Stock Exchange**

The table below sets forth, for the periods indicated, the reported high and low sales prices (in U.S. dollars) and the trading volume (in ADSs) of our ADSs on The New York Stock Exchange.

	High	Low	Trading Volume <sup>(1)</sup>
<b>2007</b>			
May	86.14	80.64	1,513,500
April	83.52	74.94	909,800
First Quarter	74.91	67.00	4,014,770
March	74.91	68.20	1,304,700
February	74.10	67.00	1,011,570
January	73.32	67.61	1,698,500
<b>2006</b>			
Fourth Quarter	75.87	58.00	3,134,000
December	75.87	65.61	1,294,000
Third Quarter	61.61	48.80	4,751,000
Second Quarter	62.70	46.14	4,357,400
First Quarter	56.40	46.15	2,069,500
<b>2005</b>			
Fourth Quarter	46.43	40.70	982,900
December	46.43	42.57	326,800
Third Quarter	43.45	35.75	729,500
Second Quarter	39.65	35.24	1,340,600
First Quarter	36.46	33.07	682,700
<b>2004</b>			
Fourth Quarter	36.45	28.95	584,100
Third Quarter	29.07	25.65	219,500
Second Quarter	28.77	25.05	559,400
First Quarter	31.25	26.79	873,900
<b>2003</b>			
Fourth Quarter	27.45	20.65	984,697
Third Quarter	23.19	18.30	1,070,478
Second Quarter	23.42	16.00	352,079
First Quarter	26.08	16.04	660,990

**2002**

Fourth Quarter	25.48	20.90	615,272
Third Quarter	30.60	18.10	420,278
Second Quarter	34.20	28.11	243,778
First Quarter	34.20	29.53	128,785

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*Source: New York Stock Exchange*

(1)

Regarding trading volume, since September 2006, we have relied on data published by the New York Stock Exchange (accessible on the New York Stock Exchange's website ([www.nyse.com](http://www.nyse.com))). Prior to September 2006, we relied on data published by the Bank of New York, which included off-market transactions. As a result, the trading volume data set forth in the table above may vary slightly depending on the source.

We urge you to obtain current market quotations.



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## ITEM 10. ADDITIONAL INFORMATION

### MEMORANDUM AND ARTICLES OF ASSOCIATION

#### Objects and Purposes

Under our *statuts*, our corporate purpose, directly or indirectly, in France and in all other countries, is:

.  
the conduct of service activities relating to the environment on behalf of private, professional or public customers, specifically in the areas of water, wastewater treatment, energy, transportation and waste management;

.  
the acquisition and exercise of all patents, licenses, trademarks and designs relating directly or indirectly to our operations;

.  
the acquisition of interests (whether in the form of shares, bonds or other securities) in existing or future companies, through subscription, purchase, contribution, exchange or any other means, together with the ability to subsequently transfer such interests; and

.  
generally, the entering into of all commercial, industrial, financial, real estate or other transactions relating directly or indirectly to the above-mentioned corporate purposes, and, in particular, the ability to issue any guarantee, first-demand guarantee, surety or other security in favor of any group, undertaking or company in which we hold an interest in connection with our activities, as well as the ability to finance or refinance any of our activities.

#### Directors

Our *statuts* provide that each of our directors must own at least 750 of our shares in registered form. The French commercial code provides that each director is eligible for reappointment upon the expiration of his or her term of office.

Under the French commercial code, any transaction directly or indirectly between a company and a member of its board of directors that cannot be reasonably considered to be in the ordinary course of business of the company is subject to the board of director's prior consent. Any such transaction concluded without the prior consent of the board of directors can be nullified if it causes prejudice to the company. The interested director can be held liable on this basis. The statutory auditor must be informed of the transaction within one month following its conclusion and must prepare a report to be submitted to the shareholders for approval at their next meeting. At the meeting, the interested director may not vote on the resolution approving the transaction, nor may his or her shares be taken into account in

determining the outcome of the vote or whether a quorum is present. In the event the transaction is not ratified by the shareholders at a shareholders meeting, it will remain enforceable by third parties against the company, but the company may in turn hold the interested director and, in some circumstances, other members of the board of directors, liable for any damages it may suffer as a result. In addition, the transaction may be cancelled if it is fraudulent. In the case of transactions with directors that can be considered within the company's ordinary course of business, the interested director must provide a copy of the governing agreement to the chairman of the board of directors, who must inform the members of the board and the statutory auditor of the principal terms of each such transaction. Moreover, certain transactions between a corporation and one of its directors who is a natural person are prohibited under the French commercial code. Fees and other compensation paid to our directors are determined by the general shareholders meetings. The board of directors may allocate the total sum authorized by the general shareholders meeting among its members at its discretion. French law prohibits loans from our company to our directors.

### **Transactions with Major Shareholders**

The limitations imposed by the French commercial code on transactions between a company and interested directors, described in the preceding paragraph, also apply to transactions between a company and a holder of shares carrying 10% or more of its voting power (or, if such shareholder is a legal entity, the entity's parent, if any) and to transactions between companies with common directors or executive officers.

### **Rights, Preferences and Restrictions Applicable to Our Ordinary Shares**

#### ***Dividends***

Dividends on our shares are distributed to shareholders *pro rata*. The dividend payment date is decided by the shareholders at an ordinary general meeting. Under the French commercial code, we must pay any dividends within nine months of the end of our fiscal year unless otherwise authorized by court order. Subject to certain conditions, our board of directors can determine the distribution of interim dividends during the course of the fiscal year, but in any case before the approval of the annual financial statements by the annual ordinary general meeting of shareholders. Dividends on shares that are not claimed within five years of the date of declared payment revert to the French State.

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### ***Voting Rights***

Each of our shares carries the right to cast one vote in shareholders meetings.

### ***Liquidation Rights***

If our company is liquidated, any assets remaining after payment of our debts, liquidation expenses and all of our remaining obligations will be distributed first to repay in full the nominal value of our shares. Any surplus will be distributed *pro rata* among shareholders in proportion to the nominal value of their shareholdings.

### ***Preferential Subscription Rights***

Under the French commercial code, if we issue additional shares, or any equity securities or other specific kinds of additional securities carrying a right, directly or indirectly, to purchase equity securities issued by our company for cash, current shareholders will have preferential subscription rights to these securities on a pro rata basis. These preferential rights will require us to give priority treatment to those shareholders over other persons wishing to subscribe for the securities. The rights entitle the individual or entity that holds them to subscribe to an issue of any securities that may increase our share capital by means of a cash payment or a set-off of cash debts. Preferential subscription rights are transferable during the subscription period relating to a particular offering. These rights may also be listed on Euronext Paris. A two-thirds majority of our shares entitled to vote at an extraordinary general meeting may vote to waive preferential subscription rights with respect to any particular offering. French law requires a company's governing board and statutory auditors to present reports that specifically address any proposal to waive preferential subscription rights. In the event of a waiver, the issue of securities must be completed within the period prescribed by law. The shareholders may also decide at an extraordinary general meeting to give the existing shareholders a non-transferable priority right to subscribe for the new securities during a limited period of time. Shareholders may also waive their own preferential subscription rights with respect to any particular offering.

### ***Limitation on Exercise of Rights***

Our *statuts* provide that any time it is necessary to own several shares in order to exercise a specific right or to meet the requirements of a transaction affecting our share capital or equity, a shareholder that holds a number of our shares that is lower than the required number may only exercise this right or participate in this transaction if it obtains the required number of shares.

### ***Amendments to Rights of Holders***

Rights of a given class of shareholders can be amended only by action of an extraordinary general meeting of the class of shareholders affected. Two-thirds of the shares of the affected class voting either in person or by mail or proxy must approve any proposal to amend shareholder rights. The quorum requirements for a special meeting are one third of the voting shares, or one fifth upon resumption of an adjourned meeting.

### ***Ordinary and Extraordinary Meetings***

In accordance with the French commercial code, there are two types of general shareholders meetings: ordinary and extraordinary.

Ordinary general meetings of shareholders are required for matters that are not specifically reserved by law to extraordinary general meetings, such as:

- .
- approval of our company's consolidated and unconsolidated annual financial statements;
- .
- electing, replacing and removing members of the board of directors;
- .
- appointing statutory auditors; and
- .
- declaring dividends or authorizing dividends to be paid in shares.

Extraordinary general meetings of shareholders are required for approval of matters such as amendments to our *statuts*, including any amendment required in connection with extraordinary corporate actions. Extraordinary corporate actions include:

- .
- changing our company's name or corporate purpose;
- .
- increasing or decreasing our share capital;
- .
- creating a new class of equity securities;
- .
- authorizing the issuance of investment certificates or convertible or exchangeable securities;
- .
- establishing any other rights to equity securities;
- .
- selling or transferring substantially all of our assets; and
- .

the voluntary liquidation of our company.

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### ***Convening Shareholders Meetings***

The French commercial code requires our board of directors to convene an annual ordinary general meeting of shareholders to approve our annual financial statements. This meeting must be held within six months of the end of each fiscal year. This period may be extended by an order of the President of the French commercial court (*Tribunal de Commerce*). The board of directors may also convene an ordinary or extraordinary meeting of shareholders upon proper notice at any time during the year. If the board of directors fails to convene a shareholders meeting, our statutory auditors or a court-appointed agent may call the meeting. Any of the following may request the court to appoint an agent:

.

one or several shareholders holding at least 5% of our share capital;

.

in cases of urgency, designated employee representatives or any interested party;

.

duly qualified associations of shareholders who have held their shares in registered form for at least two years and who together hold at least 1% of the voting rights of our company;

.

in a bankruptcy, our liquidator or court-appointed agent may also call a shareholders meeting in some instances; or

.

Shareholders holding more than 50% of our share capital or voting rights may also convene a shareholders meeting after a public offer or a sale of a controlling stake of our capital.

### ***Notice of Shareholders Meetings***

We must announce general meetings at least 35 days in advance by means of a preliminary notice published in the *Bulletin des Annonces Légales Obligatoires* ( BALO ). The preliminary notice must first be sent to the AMF. The AMF also recommends that the preliminary notice be published in a newspaper of national circulation in France. The preliminary notice must disclose, among other things, the time, date, and place of the meeting, whether the meeting will be ordinary or extraordinary, the agenda, a draft of the resolutions to be submitted to the shareholders and a description of the procedures which holders of bearer shares must follow to attend the meeting, the procedure for voting by mail. The notice must contain a statement informing the shareholders that they may propose additional resolutions to the board of directors either (i) twenty five days before the date of the meeting, or (ii) within twenty days of the publication of the notice when such notice was published more than 45 days before the date of the shareholders meeting.

We must send a final notice containing the agenda and other information about the meeting at least 15 days prior to the meeting or at least six days prior to the resumption of any meeting adjourned for lack of a quorum. The final notice must be sent by mail to all registered shareholders who have held shares for more than one month prior to the date of the preliminary notice. The final notice must also be published in the BALO and in a newspaper authorized to publish legal announcements in the local administrative department in which our company is registered, with prior notice having been given to the AMF.

In general, shareholders can take action at shareholders' meetings only on matters listed in the agenda for the meeting. One exception to this rule is that shareholders may take action with respect to the dismissal of members of the board of directors regardless of whether these actions are on the agenda. Additional resolutions to be submitted for approval by the shareholders at the meeting may be proposed to the board of directors after the publication of the preliminary notice in BALO as described above by:

·  
designated employee representatives;

·  
one or several shareholders holding a specified percentage of shares; or

·  
a duly qualified association of shareholders who have held their shares in registered form for at least two years and who together hold at least 1% of our voting rights.

The board of directors must submit properly proposed resolutions to a vote of the shareholders.

·  
Any shareholder may submit written questions to the board of directors relating to the agenda for the meeting at least four business days before the shareholder's meeting. Such shareholder must also provide a certificate evidencing share ownership. The board of directors must respond to these questions during the meeting.

#### ***Attendance and Voting at Shareholders' Meetings***

Each share confers on the shareholder the right to cast one vote. Shareholders may attend ordinary meetings and extraordinary meetings and exercise their voting rights subject to the conditions specified in the French commercial code and our *statuts*. In particular, a holder must have accurately disclosed any substantial interest in our company (as described under "Anti-Takeover Provisions - Disclosure of Substantial Shareholdings" and "Anti-Takeover Effects of Applicable Law and Regulations") and the holder's shares must be fully paid up. In addition, a shareholder is not permitted to vote on specific resolutions that would confer a particular benefit on that shareholder. There is no requirement that shareholders have a minimum number of shares in order to attend or to be represented at an ordinary or extraordinary general meeting.

The right to participate in general meetings is subject to the record of the shares in the name of the shareholder or of the accredited intermediary registered on behalf of such shareholder at least three business days prior to the meeting, at zero hours, Paris time, either in the shareholders' register held by our company, or in the bearer share account held by the intermediary. The registration or record in the bearer share account held by the authorized intermediary is authenticated by a certificate of participation issued by such authorized intermediary, attached to the postal or proxy voting form or as part of an application for an admission card in the shareholder's name or on behalf of the shareholder

represented by the registered intermediary. A certificate is also issued to any shareholder who wishes to attend the meeting in person and has not received an admission card by the third business day prior to the meeting, at zero hours, Paris time.



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### ***Proxies and Votes by Mail***

In general, all shareholders who have properly recorded their shares, and / or duly presented a certificate from their accredited financial intermediary may participate in general meetings. Shareholders may participate in general meetings either in person or by proxy. Shareholders may vote in person, by proxy or by mail.

Proxies will be sent to any shareholder on request. To be counted, such proxies must be received at our registered office, or at any other address indicated on the notice convening the meeting, prior to the date of the meeting. A shareholder may grant proxies to his or her spouse or to another shareholder. A shareholder that is a corporation may grant proxies to a legal representative. Alternatively, the shareholder may send us a blank proxy without nominating any representative. In this case, the chairman of the meeting will vote blank proxies in favor of all resolutions proposed by the board of directors and against all others.

With respect to votes by mail, we are required to send shareholders a voting form. The completed form must be returned to us, in paper format or in electronic form, at least three days prior to the date of the shareholders meeting.

### ***Quorum***

The French commercial code requires that shareholders having at least 20% of the shares entitled to voting rights must be present in person or be voting by mail or by proxy to fulfill the quorum requirement for:

.

an ordinary general meeting; or

.

an extraordinary general meeting where an increase in our share capital is proposed through incorporation of reserves, profits or share premium, or where an authorization is proposed to issue warrants with preferential rights to subscribe shares of the company during a takeover bid period.

The quorum requirement is 25% of the shares entitled to voting rights, on the same basis, for any other extraordinary general meeting.

If a quorum is not present at a meeting, the meeting is adjourned. When an adjourned meeting is resumed, there is no quorum requirement for an ordinary meeting or for an extraordinary general meeting where an increase in our share capital is proposed through incorporation of reserves, profits or share premium, or where an authorization is proposed to issue warrants with preferential rights to subscribe shares of the company during a takeover bid period. However, only questions that were on the agenda of the adjourned meeting may be discussed and voted upon. In the case of any other reconvened extraordinary general meeting, shareholders having at least 20% of outstanding voting rights must be present in person or be voting by mail or proxy for a quorum. If a quorum is not present, the reconvened meeting may be adjourned for a maximum of two months. Any deliberation by the shareholders taking place without a quorum is void.

In instances where we have given prior notice to shareholders that they may participate in a meeting through videoconference or through other means which permit their identification under applicable law, shareholders who so participate shall be counted for purposes of calculating whether a quorum (or a majority as discussed below) exists.

### ***Majority***

A simple majority of shareholders present or represented may pass any resolution on matters required to be considered at an ordinary general meeting, or at an extraordinary general meeting concerning either a capital increase by incorporation of reserves, profits or share premium or an authorization to issue warrants with preferential rights to subscribe shares of the company during a takeover bid period. At any other extraordinary general meeting, a two-thirds majority of the shareholder votes cast is required.

A unanimous shareholder vote is required to increase liabilities of shareholders.

Abstention from voting by those present or those represented by proxy or voting mail is counted as a vote against the resolution submitted to the shareholder vote.

In general, a shareholder is entitled to one vote per share at any general meeting. Under the French commercial code, shares of a company held by entities controlled directly or indirectly by that company are not entitled to voting rights and are not considered for quorum purposes.

### **Limitations on Right to Own Securities**

Our *statuts* do not contain any provisions that limit the right of shareholders to own our securities or hold or exercise voting rights associated with those securities. See [Exchange Controls](#) for a description of certain requirements imposed by the French commercial code.

### **Trading in Our Own Shares**

Under French law, our company may not issue shares to itself. However, we may, either directly or through a financial intermediary acting on our behalf, purchase shares representing up to 10% of our share capital. To acquire our own shares, we must obtain the approval of our shareholders at an ordinary general meeting. In addition, under French law, we are required to disclose through a publication on our website the transactions we carry out with respect to our shares within seven days after their occurrence as well as monthly. On a monthly basis, we must also provide the AMF with the details of the transactions we have carried out with respect to our shares during the preceding month.

At the general shareholders meeting held on May 10, 2007, our shareholders approved a share repurchase program that authorizes us to purchase, sell or transfer our shares at any time and by any means, including block trades and combinations of financial

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derivative instruments, subject to market regulations and the 10% limit provided by law. This program allows us to repurchase or sell shares for the purpose of:

.

implementing stock option plans,

.

awarding or selling shares to employees in connection with a company savings plan established in accordance with applicable law,

.

awarding free shares to employees,

.

delivering shares to third parties upon exercise of rights attached to securities that give access to share capital through repayment, conversion, exchange, presentation of a warrant or in any other manner,

.

delivering shares (as exchange, payment or otherwise) in connection with transactions involving external growth, mergers, sales or contributions,

.

enhancing the secondary market or liquidity in respect of our shares through an investment services provider, in connection with a liquidity contract signed with such provider conforming to rules set forth by the AMF,

.

the completion of purchases, sales or transfers by any means through an investment services provider, in particular off-market transactions, and

.

canceling all or a portion of repurchased shares.

Share repurchases are subject to the following conditions: (i) the number of shares that we are allowed to purchase over the course of the share repurchase program may not exceed 10% of our share capital, or approximately 41,079,584 shares as of December 31, 2006, (ii) the number of shares we may acquire to be held in treasury subsequently delivered in connection with mergers, spin-offs, or contributions may not exceed 5% of our share

capital, and (iii) the number of shares that we may hold at any given moment may not exceed 10% of our share capital.

The maximum repurchase price under the program is €90 per share (or the corresponding amount in any other currency). The maximum purchase price applies only to share repurchases decided on after the annual general shareholders' meeting held on May 10, 2007, and not to transactions entered into pursuant to an authorization granted by a prior shareholders' meeting. In addition, we can only make payments for share repurchases up to an aggregate amount of €1.5 billion under the program. Our board of directors has broad powers to implement the program and set, if necessary, the terms and conditions of any share repurchases, including the power to delegate any of its powers. The shareholders' authorization for this program expires at the latest on November 10, 2008, which is 18 months after the date of the shareholders' meeting that approved the program.

The share repurchase program approved on May 10, 2007 replaces our previous share repurchase program that was approved at our general shareholders' meeting held on May 11, 2006. Share repurchases made pursuant to the program authorized on May 11, 2006 are detailed in Item 16E below.

As of June 15, 2007, we held 15,145,049 shares, representing 3.65% of our share capital. The accounting value (not including provisions) of our total portfolio at that date was €477,040,433, while the market value was €875,383,832. None of our subsidiaries held any of our shares as of that date. We have not cancelled any of our shares over the past 24 months.

#### **Anti-Takeover Provisions Disclosure of Substantial Shareholdings**

Our *statuts* currently provide that any person or group that fails to notify us within 15 days of acquiring, directly or indirectly, or disposing of 1% or any multiple of 1% of our shares or voting rights can be deprived of voting rights for shares in excess of the unreported fraction if it is so required by one or several shareholders holding at least 1% of our share capital or voting rights. In addition, accredited intermediaries that hold shares on behalf of non-French resident shareholders are required to comply with this notification obligation in respect of the total amount of shares held on behalf of the non-French resident shareholders.

#### **Anti-Takeover Effects of Applicable Law and Regulations**

In addition, the French commercial code provides that any individual or entity, acting alone or in concert with others, that becomes the owner, directly or indirectly, of more than 5%, 10%, 15%, 20%, 25%, one-third, 50%, two-thirds, 90% and 95% of the outstanding shares or voting rights of a listed company in France, such as our company, or that increases or decreases its shareholding or voting rights above or below any of those percentages, must notify the company within 5 trading days of the date it crosses such thresholds of the number of shares and voting rights it holds. The individual or entity must also notify the AMF within 5 trading days of the date it crosses these thresholds, which will make the information public. In the event the individual or entity is not domiciled in France, the financial intermediary that holds the shares on its behalf will be required to deliver these notices.

French law and AMF regulations impose additional reporting requirements on persons who acquire more than 10% or 20% of the outstanding shares or voting rights of a listed company. These persons must file a report with the company and the AMF within 10 trading days of the date they cross the threshold. In the report, the acquiror must specify its intentions for the following 12-month period, including whether or not it intends to continue its purchases, to acquire control of the company in question or to nominate candidates for the board of directors. The AMF makes the notice public. The acquiror may amend its stated intentions, provided that it does so on the basis of significant changes in its own situation or that of its shareholders. Upon any change of intention, it must file a new report.

To permit holders to give the required notice, we are required to publish in the BALO no later than 15 calendar days after the annual ordinary general meeting of shareholders information with respect to the total number of voting rights

outstanding as of the date of such meeting. In addition, if the number of outstanding voting rights changes by 5% or more between two annual ordinary general meetings, we are required to publish in the BALO, within 15 calendar days of such change, the number of voting rights outstanding and provide the AMF with written notice of such information. However, these obligations are deemed to be fulfilled and not to apply to listed

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companies that are required to publish and send to the AMF on a monthly basis the total number of shares and voting rights composing their share capital, if such numbers have varied since the last publication.

If any person fails to comply with the legal notification requirement and if it is so required by one or several shareholders holding at least 1% of our share capital or voting rights, the shares that exceed the relevant threshold will be deprived of voting rights for all shareholders' meetings until the end of a two-year period following the date on which their owner complies with the notification requirements. In addition, any shareholder who fails to comply with these requirements may have all or part of its voting rights suspended for up to five years by the Commercial Court at the request of our chairman, any shareholder or the AMF, and may be subject to a fine.

Under AMF regulations, and subject to limited exemptions granted by the AMF, any person or persons acting in concert that own in excess of one-third of the share capital or voting rights of a French listed company must initiate a public tender offer for the remaining outstanding share capital of such company.

In addition, a number of provisions of the French commercial code allow corporations to adopt *statuts* that have anti-takeover effects, including provisions that allow shares with double voting rights and limitations on the voting power of shareholders.

### EXCHANGE CONTROLS

The French commercial code currently does not limit the right of non-residents of France or non-French persons to own and vote shares. However, non-residents of France must file an administrative notice with French authorities in connection with the acquisition of a controlling interest in our company. Under existing administrative rulings, ownership of 33 1/3% or more of our share capital or voting rights by non-residents of France is regarded as a controlling interest, but a lower percentage might be held to be a controlling interest in certain circumstances depending upon factors such as:

- the acquiring party's intentions,
- the acquiring party's ability to elect directors, or
- financial reliance by us on the acquiring party.

French exchange control regulations currently do not limit the amount of payments that we may remit to nonresidents of France. Laws and regulations concerning foreign exchange controls do require, however, that all payments or transfers of funds made by a French resident to a nonresident be handled by an accredited intermediary. In France, all registered banks and most credit establishments are accredited intermediaries.

## TAXATION

### **French Taxation**

The following generally summarizes the material French tax consequences of purchasing, owning and disposing of our shares or ADSs. The statements relating to French tax laws set forth below are based on the laws in force as of the date hereof, and are subject to any changes in applicable laws and tax treaties after such date.

This discussion is intended only as a descriptive summary and does not purport to be a complete analysis or listing of all potential tax effects of the purchase, ownership or disposition of our shares or ADSs.

The following summary does not address the treatment of shares or ADSs that are held by a resident of France (except for purposes of describing related tax consequences for other holders) or in connection with a permanent establishment or fixed base through which a holder carries on business or performs personal services in France, or by a person that owns, directly or indirectly, 5% or more of the stock of our company. Moreover, the following discussion of the tax treatment of dividends only deals with distributions made on or after January 1, 2006.

There are currently no procedures available for holders that are not U.S. residents to claim tax treaty benefits in respect of dividends received on ADSs or shares registered in the name of a nominee. Such holders should consult their own tax adviser about the consequences of owning and disposing of ADSs.

Investors should consult their own tax advisers regarding the tax consequences of the purchase, ownership and disposition of shares in the light of their particular circumstances.

### ***Taxation of Dividends on Shares***

In France, dividends are paid out of after-tax income. Dividends paid to non-residents normally are subject to a 25% French withholding tax. However, non-resident holders that are entitled to and comply with the procedures for claiming benefits under an applicable tax treaty may be subject to a reduced rate (generally 15%) of French withholding tax. If a non-resident holder establishes its entitlement to treaty benefits prior to the payment of a dividend, then French tax generally will be withheld at the reduced rate provided under the treaty.

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### ***New Tax Credit***

As a result of the reforms implemented by the French Finance Law for 2004 and the French Finance Law for 2006, from January 1, 2006, French resident individuals are taxed on only 60% of the dividends they receive and, in addition to a fixed allowance, are entitled to a tax credit equal to 50% of all dividends received within one year (the “Tax Credit”). The Tax Credit is capped at €230 for married couples and members of a union agreement subject to joint taxation and €115 for single persons, widows or widowers, divorcees or married persons subject to separate taxation.

Dividends paid to non-residents are not normally eligible for the Tax Credit described above. However, qualifying non-resident individuals may, depending on the provisions of the tax treaty possibly entered into between France and their country of residence, benefit from a refund of the Tax Credit (net of applicable withholding tax) under certain conditions, subject to compliance with the procedures for claiming benefits under the applicable treaty. The French tax authorities have not yet issued any guidance with regard to the procedures for claiming the refund of the Tax Credit to non-resident individuals. Individual investors are urged to consult their own tax advisers in this respect.

### ***Taxation on Sale or Disposition of Shares or ADSs***

Subject to the more favorable provisions of a relevant tax treaty, holders that are not residents of France for tax purposes, do not hold shares or ADSs in connection with the conduct of a business or profession in France, and have not held more than 25% of our dividend rights (*droits aux bénéfices sociaux*), directly or indirectly, at any time during the preceding five years, are not subject to French income tax or capital gains tax on the sale or disposition of shares or ADSs.

A 1.1% ad valorem registration duty (subject to a maximum of €4000 per transfer) applies to certain transfers of shares in French companies. This duty does not apply to transfers of shares in listed companies that are not evidenced by a written agreement, or if any such agreement is executed outside France.

### ***Estate and Gift Tax***

France imposes estate and gift tax on shares or ADSs of a French corporation that are acquired by inheritance or gift. The tax applies without regard to the tax residence of the transferor. However, France has entered into estate and gift tax treaties with a number of countries pursuant to which, assuming certain conditions are met, residents of the treaty country may be exempted from such tax or obtain a tax credit.

### ***Wealth Tax***

Individuals who are not residents of France for purposes of French taxation are not subject to a wealth tax (*impôt de solidarité sur la fortune*) in France as a result of owning an interest in the share capital of a French corporation, provided that such ownership interest is less than 10% of the corporation's share capital and does not enable the shareholder to exercise influence over the corporation. Double taxation treaties may provide for a more favorable tax treatment.





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## **Taxation of U.S. Investors**

The following is a summary of the material French and U.S. federal income tax consequences of the purchase, ownership and disposition of our shares or ADSs if you are a holder that is a resident of the United States for purposes of the income tax convention between the United States and France (the Treaty ) and are fully eligible for benefits under the Treaty (a U.S. holder ). You generally will be entitled to Treaty benefits in respect of our shares or ADSs if you are:

the beneficial owner of the shares or ADSs (and the dividends paid with respect thereto);

an individual resident of the United States, a U.S. corporation, or a partnership, estate or trust to the extent its income is subject to taxation in the United States in its hands or in the hands of its partners or beneficiaries;

not also a resident of France for French tax purposes; and

not subject to an anti-treaty shopping article that applies in limited circumstances.

Special rules apply to pension funds and certain other tax-exempt investors.

For U.S. federal income tax purposes, a U.S. holder's ownership of the company's ADSs will be treated as ownership of the company's underlying shares.

This summary does not purport to be a comprehensive description of all of the tax considerations that may be relevant to any particular investor, and does not discuss tax considerations that arise from rules of general application or that are generally assumed to be known by investors. In particular, the summary does not deal with shares or ADSs that are not held as capital assets, and does not address the tax treatment of holders that are subject to special rules, such as banks, insurance companies, dealers in securities or currencies, regulated investment companies, persons that elect mark-to-market treatment, persons holding shares or ADSs as a position in a synthetic security, straddle or conversion transaction, persons that own, directly or indirectly, 5% or more of our voting stock or 10% or more of our outstanding capital and persons whose functional currency is not the U.S. dollar. The summary is based on laws, treaties, regulatory interpretations and judicial decisions in effect on the date hereof, all of which are subject to change.

This summary does not discuss the treatment of shares or ADSs that are held in connection with a permanent establishment or fixed base through which a holder carries on business or performs personal services in France. Moreover, the following discussion of the tax treatment of dividends only deals with distributions made on or after

January 1, 2006.

You should consult your own tax advisers regarding the tax consequences of the purchase, ownership and disposition of shares or ADSs in the light of your particular circumstances, including the effect of any state, local or other national laws.

### ***Dividends***

Generally, dividend distributions to non-residents of France are subject to French withholding tax at a 25% rate and are not eligible for the benefit of the Tax Credit available to French resident individuals, as described above. However, under the Treaty, you can claim the benefit of a reduced dividend withholding tax rate of 15%.

In addition, if you are an individual U.S. holder, you may be entitled to a refund of the Tax Credit, less a 15% withholding tax, provided that you are subject to U.S. federal income tax on the Tax Credit and the dividend to which it relates. The French tax authorities have not yet issued guidance with respect to the procedures for claiming the refund of the Tax Credit to non-resident individuals.

U.S. holders that are not individuals are no longer entitled to tax credit payments from the French Treasury.

French withholding tax will be withheld at the 15% Treaty rate if you have established before the date of payment that you are a resident of the United States under the Treaty by following the simplified procedure described below.

The gross amount of dividend and Tax Credit that a U.S. holder receives (prior to deduction of French withholding tax) generally will be subject to U.S. federal income taxation as ordinary dividend income to the extent paid or deemed paid out of the current or accumulated earnings and profits of our company (as determined under U.S. federal income tax principles). Such dividends will not be eligible for the dividends received deduction generally allowed to U.S. corporations.

Subject to certain U.S. holder exceptions for short-term and hedged positions, the U.S. dollar amount of dividends received by an individual prior to January 1, 2011 with respect to the shares or ADSs will be subject to taxation at a maximum rate of 15% if the dividends are qualified dividends. Dividends paid on the shares or ADSs will be treated as qualified dividends if (i) the issuer is eligible for the benefits of a comprehensive income tax treaty with the United States that the IRS has approved for the purposes of the qualified dividend rules and (ii) our company was not a passive foreign investment company ( PFIC ), in the year prior to the year in which the dividend was paid, and is not a PFIC in the year in which the dividend is paid. The Treaty has been approved for the purposes of the qualified dividend rules. Based on our company's audited financial statements and relevant market and shareholder data, our company believes that it was not treated as a PFIC for U.S. federal income tax purposes with respect to its 2005 or 2006 taxable years. In addition, based on our company's audited financial statements and its current expectations regarding the value and nature of its assets, the sources and nature of its income, and relevant market data, our company does not anticipate becoming a PFIC for its 2007 taxable year. Accordingly, dividends paid by our company in 2007 to a U.S. holder should constitute qualified dividends unless such holder acquired its shares or ADSs during a year in which our company was a PFIC and such holder did not make a mark-to-market election.

*Holders of ADSs and shares should consult their own tax advisers regarding the availability of the reduced dividend tax rate in the light of their own particular circumstances.*

Distributions out of earnings and profits with respect to the shares or ADSs generally will be treated as dividend income from sources outside of the United States and generally will be treated as passive category (or, in the case of certain U.S. holders, general category ) income for purposes of determining the credit for foreign income taxes allowed under the Code. Subject to certain limitations,



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French income tax withheld in connection with any distribution with respect to the shares or ADSs may be claimed as a credit against the U.S. federal income tax liability of a U.S. holder if such U.S. holder elects for that year to credit all foreign income taxes. Alternatively, such French withholding tax may be taken as a deduction against taxable income. Foreign tax credits will not be allowed for withholding taxes imposed in respect of certain short-term or hedged positions in securities. U.S. holders should consult their own tax advisors concerning the implications of these rules in light of their particular circumstances.

To the extent that an amount received by a U.S. holder exceeds the allocable share of current and accumulated earnings and profits of our company, such excess will be applied first, to reduce such U.S. holder's tax basis in its shares or ADSs and then, to the extent it exceeds the U.S. holder's tax basis, it will constitute capital gain from a deemed sale or exchange of such shares or ADSs.

Dividends paid in euro will be included in your income in a U.S. dollar amount calculated by reference to the exchange rate in effect on the date you receive the dividend (or the date the depositary receives the dividend, in the case of the ADSs), regardless of whether the payment is in fact converted into U.S. dollars. If such a dividend is converted into U.S. dollars on the date of receipt, you generally should not be required to recognize foreign currency gain or loss in respect of the dividend income.

#### ***Procedures for Claiming Treaty Benefits***

The French tax authorities issued new guidelines in the *Instruction* n° 4 J-1-05, dated February 25, 2005 that significantly changed the formalities to be complied with by non-resident shareholders, including U.S. holders, in order to obtain the reduced withholding tax rate on distributions made on or after January 1, 2005.

Pursuant to the new guidelines, U.S. holders can either claim Treaty benefits under a simplified procedure or under the normal procedure. The procedure to be followed depends on whether the application for Treaty benefits is filed before or after the dividend payment.

Under the simplified procedure, in order to benefit from the lower rate of withholding tax applicable under the Treaty before the payment of the dividend, you must complete and deliver to the paying agent (through its account holder), a treaty form (Form 5000) to certify in particular that:

.  
you are beneficially entitled to the dividend;

.  
you are a U.S. resident within the meaning of the Treaty;

.  
the dividend is not derived from a permanent establishment or a fixed base that you own in France; and

the dividend received is or will be reported to the tax authorities in the United States.

For partnerships or trusts, claims for Treaty benefits and related attestations are made by the partners, beneficiaries or grantors who also have to supply certain additional documentation.

In order to be eligible for Treaty benefits, pension funds and certain other tax-exempt U.S. holders must comply with the simplified procedure described above, though they may be required to supply additional documentation evidencing their entitlement to those benefits.

If Form 5000 is not filed prior to the dividend payment, a withholding tax will be levied at the 25% rate, and you would have to claim a refund for the excess under the normal procedure by filing both Form 5000 and Form 5001 no later than December 31 of the second year following the year in which the dividend is paid.

Copies of Form 5000 and Form 5001 can be downloaded from the French tax authorities website ([www.impots.gouv.fr](http://www.impots.gouv.fr)) and are also available from the U.S. Internal Revenue Service and from the *Centre des Impôts des Non-Résidents* in France (10 rue du Centre, 93160 Noisy-le-Grand).

Finally, please note that, as mentioned above, the French tax authorities have not yet issued any guidance with respect to the procedures for claiming the refund of the Tax Credit to non-resident individuals.

### ***Capital Gains***

Under the Treaty, you will not be subject to French tax on any gain derived from the sale or exchange of shares or ADSs, unless the gain is effectively connected with a permanent establishment or fixed base maintained by you in France.

In general, for U.S. federal income tax purposes, a U.S. holder that sells, exchanges or otherwise disposes of its shares or ADSs will recognize capital gain or loss in an amount equal to the U.S. dollar difference between the amount realized for the shares or ADSs and the holder's adjusted tax basis (determined in U.S. dollars) in the shares or ADSs. Such gain or loss generally will be U.S.-source gain or loss, and will be long-term capital gain or loss if the shares were held for more than one year. The net long-term capital gain recognized by an individual U.S. holder before January 1, 2011 generally is subject to taxation at a maximum rate of 15%. Your ability to offset capital losses against ordinary income is limited.

### ***French Estate and Gift Tax***

Under the estate and gift tax convention between the United States and France, a transfer of shares or ADSs by gift or by reason of the death of a U.S. holder entitled to benefits under that convention will not be subject to French gift or inheritance tax, so long as the donor or decedent was not domiciled in France at the time of the transfer, and the shares or ADSs were not used or held for use in the conduct of a business or profession through a permanent establishment or fixed base in France.

### ***French Wealth Tax***



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The French wealth tax does not generally apply to shares or ADSs of a U.S. Holder if the holder is a resident of the United States for purposes of the Treaty.

### **U.S. Information Reporting and Backup Withholding Rules**

Payments of dividends and sales proceeds that are made within the United States or through certain U.S.-related financial intermediaries are subject to information reporting and may be subject to backup withholding unless the holder (i) is a corporation or other exempt recipient or (ii) provides a taxpayer identification number and certifies that no loss of exemption from backup withholding has occurred. Holders that are not U.S. persons generally are not subject to information reporting or backup withholding. However, such a holder may be required to provide a certification of its non-U.S. status in connection with payments received within the United States or through a U.S.-related financial intermediary.

### **DOCUMENTS ON DISPLAY**

Certain documents referred to in this document can be inspected at our offices at 36/38, avenue Kléber, 75116 Paris, France.

We are subject to the periodic reporting and other informational requirements of the Exchange Act. Under the Exchange Act, we are required to file reports and other information with the SEC. Specifically, we are required to file annually a Form 20-F no later than six months after the close of each fiscal year. Copies of reports and other information, when so filed, may be inspected without charge and may be obtained at prescribed rates at the public reference facilities maintained by the SEC at Judiciary Plaza, 450 Fifth Street, N.W., Washington, D.C. 20549. The public may obtain information regarding the SEC's Public Reference Rooms by calling the SEC at 1-800-SEC-0330. As a foreign private issuer, we are exempt from the rules under the Exchange Act prescribing the furnishing and content of quarterly reports and proxy statements, and officers, directors and principal shareholders are exempt from the reporting and short-swing profit recovery provisions in Section 16 of the Exchange Act.

### **ENFORCEABILITY OF CIVIL LIABILITIES AGAINST FOREIGN PERSONS**

Our company is a corporation organized under the laws of France. All of our directors are citizens and residents of countries other than the United States, and the majority of our assets are located outside of the United States. Accordingly, it may be difficult for investors:

.

to obtain jurisdiction over our company or our directors in courts in the United States in actions predicated on the civil liability provisions of the U.S. federal securities laws;

.

to enforce judgments obtained in such actions against us or our directors;



.  
to obtain judgments against us or our directors in original actions in non-U.S. courts predicated solely upon the U.S. federal securities laws; or

.  
to enforce against us or our directors in non-U.S. courts judgments of courts in the United States predicated upon the civil liability provisions of the U.S. federal securities laws.

Actions brought in France for enforcement of judgments of U.S. courts rendered against French persons, including some directors of our company, would require those persons to waive their right to be sued in France under Article 15 of the French Civil Code. In addition, actions in the United States under the U.S. federal securities laws could be affected under certain circumstances by the French law of July 16, 1980, which may preclude or restrict the obtaining of evidence in France or from French persons in connection with those actions. Each of the foregoing statements applies to our auditors as well.

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## **STATEMENT ON CORPORATE GOVERNANCE AS REQUIRED BY SECTION 303A.11 OF THE NEW YORK STOCK EXCHANGE S LISTED COMPANY MANUAL**

*Set forth below is a brief summary of the principal ways in which our corporate governance practices differ from the New York Stock Exchange (NYSE) corporate governance rules applicable to U.S. domestic companies listed on the NYSE.*

Our company is incorporated under the laws of France and the principal trading market for our shares is the Eurolist of Euronext Paris. Our ADSs are listed on the NYSE and trade in the form of American Depositary Receipts (ADRs), each of which represent one Veolia Environnement ordinary share.

Our corporate governance practices reflect applicable laws and regulations in France as well as those in the U.S., including applicable provisions of the U.S. Sarbanes-Oxley Act (see Item 6: Directors, Senior Management and Employees for information regarding our current corporate governance structure, including the composition and responsibilities of our committees). Many of the corporate governance rules in the NYSE Listed Company Manual (the NYSE Manual) do not apply to us as a foreign private issuer. However, Rule 303A.11 requires foreign private issuers to describe significant differences between their corporate governance standards and the corporate governance standards applicable to U.S. domestic companies listed on the NYSE. While our management believes that our corporate governance practices are similar in many respects to those of U.S. NYSE-listed companies and provide investors with protections that are comparable in many respects to those established by the NYSE Manual, there are certain important differences which are described below.

Our board of directors annually evaluates the independence of its members based on criteria set forth in its internal charter, which are based on the recommendations of the report of a French blue ribbon panel chaired by Mr. Daniel Bouton for the improvement of corporate governance in French public companies. We believe that these criteria for independence are generally consistent with those of the NYSE Manual (i.e., to qualify as independent under our charter, a director must not have any relations with our company, our subsidiaries or our management that could impair his objective judgment). However, the specific tests of independence may differ on certain points.

Under French law, the committees of our board of directors are advisory in nature and have no independent or delegated decision making authority. This is different than in the case of a U.S. company listed on the NYSE where, for example, the NYSE Manual requires that certain board committees be vested with decision-making powers on certain matters (e.g. nominating or audit committees). Under French law, ultimate decision-making authority rests with the board of directors, and board committees are charged with examining matters within the scope of their charter

and making recommendations on these matters to the board of directors. In addition, under French law the decision as to appointment of a company's outside auditors belongs to the company's shareholders and must be made by the shareholders at their annual general meeting upon recommendation of the board of directors. This is different than in the case of a U.S. company listed on the NYSE, where the NYSE Manual requires that this decision be made by the audit committee of the board. Finally, unlike U.S. NYSE-listed companies which are required to have only a single outside auditor, French law requires French listed companies like ours to have two statutory auditors. In this respect, the requirements and spirit of French law are consistent with the overriding goal of the NYSE Manual (*i.e.*, the audit of a listed company's accounts must be conducted by auditors independent from company management).

With respect to related party transactions, French law requires the board of directors to approve a broadly-defined range of transactions that could potentially create conflicts of interest between our company, on the one hand, and our directors and officers, on the other hand. While the precise scope of this requirement and its application may differ from those applicable to U.S. NYSE-listed companies, this requirement is generally consistent with various provisions of the NYSE Manual that require disclosure and/or approval of various types of related party transactions.

Finally, as a foreign private issuer, our company is exempt from rules imposing certain disclosure and procedural requirements for proxy solicitations under Section 14 of the Exchange Act. In addition, our officers, directors and principal shareholders are exempt from the reporting and short-swing profit recovery provisions of Section 16 of the Exchange Act and the rules under the Exchange Act with respect to their purchases and sales of our ordinary shares and ADSs. In addition, our company is not required to file periodic reports and financial statements with the SEC as frequently or promptly as U.S. companies with securities registered under the Exchange Act, nor are we required to comply with Regulation FD, which restricts the selective disclosure of material information. As a result, there may be less publicly-available information concerning our company than for U.S. NYSE-listed companies. Finally, as a foreign private issuer, our chief executive officer and chief financial officer issue the certifications required by Sections 302 and 906 of the U.S. Sarbanes-Oxley Act on an annual basis (with the filing of our annual report on Form 20-F), rather than on a quarterly basis as would be the case of a U.S. domestic company filing quarterly reports on a Form 10-Q.

For more information regarding our corporate governance practices, you should also refer to our articles of association (*statuts*), which are filed as an exhibit to this annual report.

[Back to contents](#)**ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

In the course of our operating and financing activities, we are exposed to the following market risks: interest rate risk, foreign exchange risk, counterparty risk, liquidity risk and equity risk.

In order to reduce our exposure to these risks, we centralize the management of these financial risks in order to ensure better control. Activities are based on the management rules detailed in the internal manual Rules governing financing/treasury management and related risks widely distributed to Group entities. These rules are based on the principles of security, transparency and effectiveness.

We use various derivative instruments to reduce and manage our exposure to fluctuations in interest rates, exchange rates and commodity prices, not all of which qualify for hedge accounting. All these derivatives are recognized in the balance sheet at fair value.

See Note 32 to our consolidated financial statements for additional information about derivative instruments accounting and market risk management.

**Exposure to Interest Rate Risk**

Our exposure to interest rate risk is mainly attributable to our financial debt net of cash and cash equivalents. We manage a structural fixed/floating rate position in order to limit the impact of interest rate fluctuations on our net income and to optimize the cost of debt. For this purpose we use firm and optional interest rate swap instruments (swaps, caps, floors, etc.).

Our financing structure exposes us naturally to the risk of interest rate fluctuations. As such, fixed-rate debt is exposed to a risk of change in fair value if repurchased on the market, while floating-rate debt exposes future financial results.

Short-term debt is primarily indexed to short-term indexes (Eonia for the treasury note program and Euribor/Libor for our main short-term credit lines). The medium- and long-term debt comprises both fixed- and floating- rate debt. Borrowings are primarily denominated in euro, pound sterling, U.S. dollar, Czech crown, Moroccan dirham and Chinese yuan.

The following table shows a breakdown of our gross debt before and after hedging :

(€ million)	As of December 31, 2006		As of December 31, 2005 adjusted		As of December 31, 2004 adjusted	
	Out-standing	% total	Out-standing	% total	Out-standing	% total

		debt		debt		debt
Fixed rate	11,290.6	65,1%	10,586.5	65.3%	9,651.4	54.8%
Floating rate	6,042.3	34.9%	5,619.0	34.7%	7,966.6	45.2%
<b>Total before hedging</b>	<b>17,332.9</b>	<b>100.0%</b>	<b>16,205.5</b>	<b>100.0%</b>	<b>17,618.0</b>	<b>100.0%</b>
Fixed rate	9,119.8	52.6%	8,494.8	52.4%	7,166.8	40.7%
Capped floating rate	1,862.6	10.8%	1,751.0	10.8%	1,989.7	11.3%
Floating rate	6,350.5	36.6%	5,959.7	36.8%	8,461.5	48.0%
<b>Total after hedging</b>	<b>17,332.9</b>	<b>100.0%</b>	<b>16,205.5</b>	<b>100.0%</b>	<b>17,618.0</b>	<b>100.0%</b>
<b>Fair value adjustments to hedging derivatives</b>	<b>28.8</b>		<b>162.3</b>		<b>284.0</b>	
<b>Total Long- and short-term borrowing</b>	<b>17,361.7</b>		<b>16,367.8</b>		<b>17,902.0</b>	

Total gross debt as of December 31, 2006 after hedging was 52.6% fixed-rate and 47.4% floating-rate, including 10.8% at capped floating rates. As of December 31, 2006, all U.S. dollar and euro caps in the notional amount of €1,780 million were in the money.

The sensitivity of financial expenses is set forth below. We manage our exposure to interest rate fluctuations based on floating-rate debt net of cash, with the breakdown of our floating-rate debt by maturity as follows:

(€ million)	Overnight and less than 1 year	1 to 5 years	More than 5 years	Total
Total assets (cash and cash equivalents)	2,658.0	-	-	2,658.0
Total floating-rate liabilities	(3,360.1)	(1,872.2)	(809.9)	(6,042.3)
<b>Net position before hedging</b>	<b>(702.1)</b>	<b>(1,872.2)</b>	<b>(809.9)</b>	<b>(3,384.3)</b>
Derivative instruments (*)	180.4	1,243.0	(1,814.7)	(391.3)
<b>Net position after active management and hedging</b>	<b>(521.7)</b>	<b>(629.2)</b>	<b>(2,624.7)</b>	<b>(3,775.6)</b>
Caps not activated (**)		72.8	10.1	82.9
<b>Total</b>	<b>(521.7)</b>	<b>(556.4)</b>	<b>(2,614.6)</b>	<b>(3,692.7)</b>

(\*)Hedging financial instruments excluding caps which are out of the money.

(\*\*)

Mainly CZK caps out of the money as of December 31, 2006



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Floating-rate debt maturing within less than one year is to a large extent hedged by excess cash balances invested at short-term rates. Floating-rate net debt is therefore €3,775.6 million (euro-equivalent), that is 25.7% . As such, 74.3% of net debt is at fixed rates, including 12.1% at capped floating rates. These caps are activated as of December 31, 2006 and, as such, are considered fixed rates.

Assuming a constant net debt policy, a 0.25% increase in interest rates would generate an increase in annual finance costs, excluding market impacts, of €9.4 million.

In 2005, assuming a constant net debt policy, a 0.25% increase in interest rates would generate an increase in annual finance costs, excluding market impacts, of €12 million.

See Notes 19 and 21 to our consolidated financial statements for information about the principal changes in our long-term and short-term borrowings, respectively.

A certain number of derivative instruments used as part of our management policy are not qualified as hedges under IAS 32 and 39. We do not, however, consider these transactions to be of a speculative nature and view them as necessary to the effective management of our exposure.

Derivatives designated as non-hedge break down as follows as of December 31, 2006:

(€ million)	Notional amounts as of December 31, 2006				Fair value of derivative instruments	
	Total	Less than 1 year	1 to 5 years	More than 5 years	Total assets	Total liabilities
Fixed-rate receiver / floating-rate payer swaps	336.8	-	8.1	328.7	-	1.0
Floating-rate receiver / fixed-rate payer swaps	281.3	239.3	-	42.0	0.6	0.8
Floating-rate receiver / floating-rate payer swaps	803.2	652.0	1.2	150.0	0.8	8.8
<b>Total firm financial instruments</b>	<b>1,421.3</b>	<b>891.3</b>	<b>9.3</b>	<b>520.7</b>	<b>1.4</b>	<b>10.6</b>
Purchases of caps	2,263.7	700.0	753.6	810.1	27.5	-
Sales of caps (*)	772.8	700.0	72.8	-	-	-
Sales of swaptions	200.0	-	-	200.0	-	2.1
<b>Total optional financial instruments</b>	<b>3,236.5</b>	<b>1,400.0</b>	<b>826.4</b>	<b>1,010.1</b>	<b>27.5</b>	<b>2.1</b>
	<b>4,657.8</b>	<b>2,291.3</b>	<b>835.7</b>	<b>1,530.8</b>	<b>28.9</b>	<b>12.7</b>

**Total derivatives not qualifying for hedge accounting**

(\*)Sales of caps are backed in the amount of €700 million by purchases of caps with the same exercise price and maturity and do not therefore impact net income.

(€ million)	Notional amounts as of December 31, <b>2005 adjusted</b>				Fair value of derivative instruments	
	Total	Less than 1 year	1 to 5 years	More than 5 years	Total assets	Total liabilities
Fixed-rate receiver / floating-rate payer swaps	752.8	-	2.1	750.7	6.4	0.5
Floating-rate receiver / fixed-rate payer swaps	298.2	-	259.7	38.5	-	4.5
Floating-rate receiver / floating-rate payer swaps	866.0	211.9	654.1	-	0.4	-
Currency swaps	-	-	-	-	-	-
<b>Total firm financial instruments</b>	<b>1,917.0</b>	<b>211.9</b>	<b>915.9</b>	<b>789.2</b>	<b>6.8</b>	<b>5.0</b>
Purchases of caps	2,533.3	-	1,321.1	1,212.2	24.2	1.7
Sales of caps (*)	769.0	-	769.0	-	-	-
Sales of swaptions	-	-	-	-	-	-
<b>Total optional financial instruments</b>	<b>3,302.3</b>	<b>-</b>	<b>2,090.1</b>	<b>1,212.2</b>	<b>24.2</b>	<b>1.7</b>
<b>Total derivatives not qualifying for hedge accounting</b>	<b>5,219.3</b>	<b>211.9</b>	<b>3,006.0</b>	<b>2,001.4</b>	<b>31.0</b>	<b>6.7</b>

(\*)

Sales of caps are backed in the amount of €700 million by purchases of caps with the same exercise price and maturity and do not therefore impact net income.



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(€ million)	Notional amounts as of December 31, 2004 adjusted				Fair value of derivative instruments	
	Total	Less than 1 year	1 to 5 years	More than 5 years	Total assets	Total liabilities
Fixed-rate receiver / floating-rate payer swaps	139.6	-	-	139.6	5.5	-
Floating-rate receiver / fixed-rate payer swaps	1,257.1	-	867.8	389.3	4.9	69.3
Floating-rate receiver / floating-rate payer swaps	342.8	154.5	188.3	-	0.1	1.7
Currency swaps	190.4	-	190.4	-	24.1	0.2
<b>Total firm financial instruments</b>	<b>1,929.9</b>	<b>154.5</b>	<b>1,246.5</b>	<b>528.9</b>	<b>34.6</b>	<b>71.2</b>
Purchases of caps	2,005.3	161.4	950.2	893.7	16.9	-
Sales of caps (*)	765.7	-	765.7	-	-	0.3
Sales of swaptions	183.5	-	183.5	-	-	5.8
<b>Total optional financial instruments</b>	<b>2,954.5</b>	<b>161.4</b>	<b>1,899.4</b>	<b>893.7</b>	<b>16.9</b>	<b>6.1</b>
<b>Total derivatives not qualifying for hedge accounting</b>	<b>4,884.4</b>	<b>315.9</b>	<b>3,145.9</b>	<b>1,422.6</b>	<b>51.5</b>	<b>77.3</b>

(\*)

Sales of caps are backed in the amount of €700 million by purchases of caps with the same exercise price and maturity and do not therefore impact net income.

#### Sensitivity of finance costs:

The portfolio of interest rate derivatives not qualifying for hedge accounting generates a certain volatility in net financial income.

As of December 31, 2006, the sensitivity of the non-hedging portfolio to a change in interest rates is as follows:

a 0.25% increase in the interest rate would increase the market value of the non-hedging portfolio by €2.6 million, offsetting the increase in the finance cost;

a 0.25% decrease in the interest rate would decrease the value of this portfolio by €2.9 million, offsetting the improvement of finance cost.

### **Exposure to Foreign Currency Risk**

Our international activities, performed in nearly 65 countries, generate significant foreign currency flows. We are mainly exposed to foreign exchange risk on its balance sheet assets position. Our trading activities do not expose it to significant exchange rate risk.

Our central treasury department manages foreign exchange risk centrally within limits set by our Chief Financial Officer. We use derivative instruments to hedge our exposure to foreign exchange risk (currency swaps, cross currency swaps, currency options, currency forwards).

#### ***Management of foreign exchange transaction risk:***

One of the specific characteristics of environmental services activities is that they bear little transaction risk. Income and expenses are mainly denominated in the currency of the country where we operate. However, optional hedges may be negotiated with the front office when responding to a call for tenders, prior to obtaining the definitive contract.

#### ***Management of foreign exchange asset risk:***

Financing is secured in the local currency for operations located in foreign countries. In the case of inter-company financing, these credit lines can generate foreign exchange risk. In order to limit the impact of this risk, we have developed a policy which seeks to back foreign-currency financing and foreign-currency derivatives with inter-company receivables denominated in the same currency.

The asset exposure hedging strategy primarily involves ensuring that our company do not have a material balance sheet foreign exchange position that could generate significant volatility in foreign exchange gains and losses and hedging certain net foreign investments (IAS 21/IAS 39), and notably inter-company loans designated as loans and receivables forming part of a net investment.

[Back to contents](#)Hedge of a net investment in a foreign operation

Financial instruments designated as net investment hedges break down as follows:

Financial instrument	Notional amount as of <b>December 31, 2006</b> by currency and maturity					Fair value of derivative instruments	
	Currency	Amount	Less than 1 year	1 to 5 years	More than 5 years	Total assets	Total liabilities
Currency receiver swaps	HKD	<b>55.9</b>	55.9	-	-	2.1	-
	JPY	<b>14.5</b>	14.5	-	-	0.1	-
	MXN	<b>1.4</b>	1.4	-	-	-	0.0
	PLN	<b>78.3</b>	78.3	-	-	0.8	-
	SKK	<b>112.7</b>	112.7	-	-	0.1	4.3
Embedded derivatives (forward sale)	KRW	<b>82.5</b>	15.9	52.8	13.8	2.7	-
Cross currency swaps: floating rate receiver/floating rate payer	USD	<b>299.1</b>	-	299.1	-	36.2	-
<b>Total currency derivatives</b>		<b>644.3</b>	<b>278.6</b>	<b>351.8</b>	<b>13.8</b>	<b>42.1</b>	<b>4.3</b>
USPP borrowings	USD	285.1	-	-	285.1	n/a	n/a
Syndicated loan	CZK	203.9	-	203.9	-	n/a	n/a
<b>Total financing</b>		<b>489.0</b>	-	<b>203.9</b>	<b>285.1</b>	<b>n/a</b>	<b>n/a</b>

Financial instrument	Notional amount as of December 31, 2005 by currency and maturity					Fair value of derivative instruments	
	Currency	Amount	Less than 1 year	1 to 5 years	More than 5 years	Total assets	Total liabilities
Currency receiver swaps	NOK	86.1	86.1	-	-	1.9	-
	HKD	13.3	13.3	-	-	-	0.3
	PLN	76.8	76.8	-	-	0.2	-
	KRW	100.3	17.8	57.3	25.2	5.2	-

Embedded derivatives (forward sale)							
Cross currency swaps:	HKD	44.8	44.8	-	-	1.0	-
floating rate receiver/floating rate payer	USD	299.0	-	299.0	-	5.5	-
<b>Total currency derivatives</b>		<b>620.3</b>	<b>238.8</b>	<b>356.3</b>	<b>25.2</b>	<b>13.8</b>	<b>0.3</b>
USPP borrowings	USD	302.6	-	-	302.6	n/a	n/a
Syndicated loan	CZK	211.6	-	211.6	-	n/a	n/a
<b>Total financing</b>		<b>514.2</b>	<b>-</b>	<b>211.6</b>	<b>302.6</b>	<b>n/a</b>	<b>n/a</b>

(€ million)	Notional amount as of December 31, 2004, by currency and maturity					Fair value of derivative instruments	
<b>Financial instrument</b>	Currency	Amount	Less than 1 year	1 to 5 years	More than 5 years	Total assets	Total liabilities
Embedded derivatives (forward sale)	KRW	116.8	16.5	62.6	37.7	20.3	-
Cross currency swaps: floating rate receiver/floating rate payer	HKD	44.8	-	44.8	-	6.9	-
	USD	299.0	-	299.0	-	44.7	-
<b>Total currency derivatives</b>		<b>460.6</b>	<b>16.5</b>	<b>406.4</b>	<b>37.7</b>	<b>71.9</b>	<b>-</b>
USPP borrowings	USD	262.0	-	-	262.0	n/a	n/a
Syndicated loan	CZK	216.6	-	216.6	-	n/a	n/a
<b>Total financing</b>		<b>478.6</b>	<b>-</b>	<b>216.6</b>	<b>262.0</b>	<b>n/a</b>	<b>n/a</b>

Inter-company loans and receivables forming part of a foreign investment (IAS 21) are nearly systematically hedged by foreign currency external financing or currency derivatives (cross currency swaps, currency forwards) meeting IAS 39 criteria for hedge accounting. Foreign exchange gains and losses recorded in foreign exchange translation reserves in respect of hedging instruments are systematically offset by foreign exchange gains and losses recognized in foreign exchange translation reserves on loans forming part of the net investment, unless:

-

the inter-company loan forming part of the net investment in a foreign operation is not hedged;

-

the hedge is ineffective due to a difference between the nominal amount of the hedge and the amount of the hedged net asset;

-

only the net assets of the foreign subsidiary (excluding the loan forming part of the net investment) are hedged.



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Net foreign exchange losses recorded in foreign exchange translation reserves as of December 31, 2006 of €42.8 million comprise:

-

foreign exchange losses of €11 million on an unhedged U.S. dollar inter-company loan forming part of a net investment (IAS 21), capitalized in December 2004;

-

the impact of exchange rate fluctuations for an amount of €25 million coming from investment hedges in the Water Division in the Czech Republic (€21 million) and Slovakia (€4 million);

-

the impact of exchange rate fluctuations for an amount of €3 million coming from investment hedges in the Dalkia Division in Poland.

Hedging of balance sheet foreign exchange exposure by derivatives not qualifying for hedge accounting

Each month, we determine our foreign exchange position and enter into hedging transactions once we have quantified our foreign exchange exposure and in particular the overall foreign exchange position. Currency derivatives hedging the overall balance sheet foreign exchange position are accounted for as trading transactions, with fair value movements recognized directly in net income.

The portfolio of currency derivatives not qualifying for hedge accounting comprises currency forwards and currency options with a maturity of less than two years:

Notional (€ million)	As of December 31, 2006										
	Total	USD	GBP	AUD	CAD	CHF	CZK	PLN	NOK	SEK	Other
Forward purchases	37.0	23.5	-	0.7	-	-	-	-	-	4.2	8.6
Forward sales	51.7	19.4	-	10.2	-	-	-	-	4.2	-	17.9
<b>Total currency forwards</b>	<b>88.7</b>	<b>42.9</b>	<b>-</b>	<b>10.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4.2</b>	<b>4.2</b>	<b>26.5</b>
Currency receiver swaps	145.3	-	-	2.8	-	4.9	135.7	-	1.0	0.9	
Currency payer swaps	2,460.0	730.4	1,092.5	147.8	25.7	33.1	3.5	87.4	132.3	98.2	109.1

<b>Total currency swaps</b>	<b>2,605.3</b>	<b>730.4</b>	<b>1,092.5</b>	<b>150.6</b>	<b>25.7</b>	<b>38.0</b>	<b>139.2</b>	<b>87.4</b>	<b>133.3</b>	<b>99.2</b>	<b>109.1</b>
Put options	10.6	10.6	-	-	-	-	-	-	-	-	-
<b>Total currency options</b>	<b>10.6</b>	<b>10.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Notional</b> (€ million)	As of December 31, 2005 adjusted							As of December 31, 2004 adjusted						
	<b>Total</b>	<b>USD</b>	<b>GBP</b>	<b>PLN</b>	<b>NOK</b>	<b>SEK</b>	<b>Other</b>	<b>Total</b>	<b>USD</b>	<b>GBP</b>	<b>PLN</b>	<b>NOK</b>	<b>SEK</b>	<b>Other</b>
Forward purchases	39.7	15.9	13.1	-	-	-	10.7	54.9	25.6	24.2	-	-	-	5.1
Forward sales	48.8	34.9	1.8	-	-	-	12.1	24.1	5.1	14.9	-	-	-	4.1
<b>Total currency forwards</b>	<b>88.5</b>	<b>50.8</b>	<b>14.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22.8</b>	<b>79.0</b>	<b>30.7</b>	<b>39.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9.2</b>
Currency receiver swaps	98.7	12.1	0.6	1.3	0.8	1.1	82.8	114.0	9.6	21.9	-	-	1.4	81.1
Currency payer swaps	1,428.1	317.9	602.1	168.4	46.8	91.3	201.6	1,529.2	587.0	430.2	134.6	118.0	98.2	161.2
<b>Total currency swaps</b>	<b>1,526.8</b>	<b>330.0</b>	<b>602.7</b>	<b>169.7</b>	<b>47.6</b>	<b>92.4</b>	<b>284.4</b>	<b>1,643.2</b>	<b>596.6</b>	<b>452.1</b>	<b>134.6</b>	<b>118.0</b>	<b>99.6</b>	<b>242.3</b>
Call options	-	-	-	-	-	-	-	3.2	3.2	-	-	-	-	-
Put options	3.6	3.6	-	-	-	-	-	4.0	4.0	-	-	-	-	-
<b>Total currency options</b>	<b>3.6</b>	<b>3.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7.2</b>	<b>7.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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Fair value (€ million)	As of December 31, 2006										
	Total	USD	GBP	AUD	CAD	CHF	CZK	PLN	NOK	SEK	Other
Forward purchases	(1.5)	(1.6)								0.1	
Currency receiver swaps	0.7						0.7				
<b>Total currency swaps and forward purchases</b>	<b>(0.8)</b>	<b>(1.6)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.1</b>	<b>0.0</b>
Forward sales	0.6	0.3									0.3
Currency payer swaps	10.5	8.5	0.7	(1.1)	1.5	0.8		(0.3)	0.5		
<b>Total currency swaps and forward sales</b>	<b>11.2</b>	<b>8.8</b>	<b>0.7</b>	<b>(1.1)</b>	<b>1.5</b>	<b>0.8</b>	<b>0.0</b>	<b>(0.3)</b>	<b>0.5</b>	<b>0.0</b>	<b>0.3</b>
Put options	-	-									
<b>Total currency options</b>	<b>-</b>	<b>-</b>									
<b>Derivatives not qualifying for hedge accounting (*)</b>	<b>10.4</b>	<b>7.2</b>	<b>0.7</b>	<b>(1.1)</b>	<b>1.5</b>	<b>0.8</b>	<b>0.7</b>	<b>(0.3)</b>	<b>0.5</b>	<b>0.1</b>	<b>0.3</b>

Fair value (€ million)	As of December 31, 2005							As of December 31, 2004						
	Total	USD	GBP	PLN	NOK	SEK	Other	Total	USD	GBP	PLN	NOK	SEK	Other
Forward purchases	(1.8)	(1.6)	-	-	-	-	(0.2)	(3.4)	(3.1)	-	-	-	-	(0.3)
Currency receiver swaps	(0.3)	0.4	-	-	-	-	(0.7)	(0.6)	(1.0)	(0.3)	-	-	-	0.7
<b>Total currency swaps and forward purchases</b>	<b>(2.1)</b>	<b>(1.2)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0.9)</b>	<b>(4.0)</b>	<b>(4.1)</b>	<b>(0.3)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.4</b>
Forward sales	(1.6)	(1.4)	-	-	-	-	(0.2)	-	0.5	(0.5)	-	-	-	-
Currency payer swaps	(5.4)	(5.3)	1.5	-	(0.1)	(0.1)	(1.4)	4.3	2.0	1.5	(3.3)	2.0	0.7	1.4
<b>Total currency swaps and forward sales</b>	<b>(7.0)</b>	<b>(6.7)</b>	<b>1.5</b>	<b>-</b>	<b>(0.1)</b>	<b>(0.1)</b>	<b>(1.6)</b>	<b>4.3</b>	<b>2.5</b>	<b>1.0</b>	<b>(3.3)</b>	<b>2.0</b>	<b>0.7</b>	<b>1.4</b>



**swaps and  
forward sales**

**Derivatives not  
qualifying for  
hedge  
accounting (\*)**

(9.1) (7.9) 1.5 - (0.1) (0.1) (2.5) 0.3 (1.6) 0.7 (3.3) 2.0 0.7 1.8

(\*) Net fair value (Assets Liabilities) excluding embedded derivatives

The above portfolio of currency derivatives was mainly contracted by Veolia Environnement SA (holding company) to hedge its foreign currency-denominated net debt (comprising foreign currency borrowings and foreign currency-denominated inter-company loans and borrowings), to reduce the sensitivity of foreign currency-denominated debt, net of cash and cash equivalents, to fluctuations in foreign exchange rates.

The following table presents a break down of the foreign exchange exposure as of December 31, 2006 of Veolia Environnement SA's foreign currency-denominated debt, net of cash and cash equivalents, taking into account currency derivatives:

	VE SA foreign currency-denominated net debt	Open position in € million*	Impact of a 10% change in exchange rates against the euro
GBP	7.8	11.6	1.1
PLN	9.5	2.5	0.2
USD	31.0	23.5	2.1
CHF	4.3	2.7	0.2
CAD	2.3	1.5	0.1
Other (€ million equivalent)		19.1	1.7
<b>Total</b>	<b>n/a</b>	<b>60.9</b>	<b>5.5</b>

\* Accounting position

The above table shows that a 10% increase in all foreign currencies against the euro would generate foreign exchange gains of €5.5 million.



[Back to contents](#)**Exposure to Commodity Risk*****Fuel and electricity risks***

Fuel prices can be subject to significant fluctuations. Nonetheless, our activities have not been materially affected and should not be materially affected in the future by the cost or availability of fuel or other commodities, as the contracts entered into by us generally include price review and/or indexation clauses which enable it to pass on the majority of any increases in commodity or fuel prices to the price of services sold to customers, even if this may be performed with a time delay.

As of December 31, 2006, the fair value of related derivative instruments totaled €64.2 million in assets and €25.8 million in liabilities and did not qualify for hedge accounting. Transactions mainly concern options to purchase electricity held by the company carrying the Braunschweig contract and covering the period 2007 to 2025 of €55.8 million, based on period-end valuation assumptions and commitments to sell electricity covering the period 2007 to 2011 of €23.8 million, based on the same valuation assumptions.

Contract notional amounts are as follows:

(€ million)		Notional contract amount by maturity			
		Total	Less than 1 year	1 to 5 years	More than 5 years
Electricity purchase options	in Gwh	16,511	886	3,501	12,124
	in € million	717.0	37.5	150.3	529.2
Electricity sale commitments	in Gwh	3,811	876	2,935	
	in € million	184.4	39.3	145.1	

***Greenhouse gas emission rights***

Other transactions not qualifying for hedge accounting relate to contracts swapping greenhouse gas emission rights for Carbon Emission certificates, maturing at the end of 2007, for 2 million metric tons. These swaps are recorded in balance sheet assets for a net carrying amount of €7.2 million.

**Exposure to Equity Risk**

As of December 31, 2006, we held 15,254,308 of our own shares with a market value of €890.9 million and a net

carrying amount of €479.7 million deducted from equity.

As part of its cash management strategy, we hold UCITS shares. These UCITS have the characteristics of monetary UCITS and are not subject to equity risk.

**ITEM 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES**

Not Applicable.

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## **PART II**

### **ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES**

None.

### **ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS**

None.

### **ITEM 15. CONTROLS AND PROCEDURES**

#### **Disclosure Controls and Procedures**

We carried out an evaluation under the supervision and with the participation of our management, including the chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of December 31, 2006. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based upon our evaluation, the chief executive officer and chief financial officer concluded that the disclosure controls and procedures as of December 31, 2006 were effective to provide reasonable assurance that the information required to be disclosed by us in reports that it files under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission, and that information required to be disclosed by us in the reports that we file or submit under the U.S. Securities Exchange Act of 1934, as amended, is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

#### **Internal Controls**

Report of Management on Internal Control Over Financial Reporting:

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13 a 15 (f). Management assessed the effectiveness of internal control over financial reporting as of December 31, 2006 based on the framework in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Based on that assessment, management has concluded that the Company's internal control over financial reporting was effective as of December 31, 2006 to provide reasonable assurance regarding the reliability of its financial reporting and the preparation of its financial statements for external purposes:

-

In conformity with International Financial Reporting Standards as adopted by the European Union and

-

As it pertains to the information relating to the nature and effect of differences between those International Financial Reporting Standards as adopted by the European Union and accounting principles generally accepted in the United States of America, as detailed in the notes to the consolidated financial statements.

Due to its inherent limitations, internal control over financial reporting may not prevent or detect misstatements, and can only provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management's assessment of the effectiveness of the Company's internal control over financial reporting has been audited by Salustro Reydel and Ernst & Young et Autres, independent registered public accounting firms, as stated in their report on management's assessment of the Company's internal control over financial reporting as of December 31, 2006, which is included herein.

For an attestation report of our independent registered public accounting firms, see the report of Salustro Reydel and Ernst & Young et Autres, independent registered public accounting firms, included under Item 18. Financial Statements on page F-2.

There were no changes to our internal control over financial reporting that occurred during the period covered by this Form 20-F that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**ITEM 16A. AUDIT COMMITTEE FINANCIAL EXPERT**

Our board of directors has determined that Messrs. Jean-Marc Espalioux\*, Paul-Louis Girardot and Murray Stuart\* qualify as audit committee financial experts within the meaning of this Item 16A, two of whom are independent(\*) based on criteria set forth in the board's charter (and all of whom are deemed to be independent based on criteria of the NYSE manual).

**ITEM 16B. CODE OF ETHICS**

We have adopted a code of ethics, as defined in Item 16.B. of Form 20-F under the Exchange Act. Our code of ethics applies to our chief executive officer, chief financial officer, chief accounting officer and other officers performing similar functions, as designated

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from time to time. Our code of ethics was filed as an exhibit to our annual report on Form 20-F for the year ended December 31, 2003, and is incorporated by reference herein. We will disclose any amendment to the provisions of such code of ethics or any waiver that our board of directors may grant.

## **ITEM 16C. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

Pursuant to French law, we have engaged two independent accounting firms to audit our financial statements and provide related services permissible under applicable French and U.S. laws and regulations. In respect of fiscal year 2006, our independent auditors are Ernst & Young et Autres and Salustro Reydel, a member of KPMG International. In accordance with French law, we consider each of these auditing firms as our principal accountants. During 2006, we paid total fees of €21.7 million to KPMG and €20.1 million to Ernst & Young for the services described below.

### **Audit Fees**

During 2006, we paid €14.4 million in fees to KPMG and € 14.5 million to Ernst & Young for professional audit services relating to the audit of our financial statements and other services normally provided in connection with statutory and regulatory filings or engagements. During 2005, we paid €13.1 million in fees to KPMG and €13.0 million to Ernst & Young in connection with such services.

### **Audit-Related Fees**

During 2006, we paid €7.3 million in fees to KPMG and €5.6 million to Ernst & Young for services that are reasonably related to the performance of the audit or review of the financial statements and not reported under “Audit Fees” above, including for comfort letters issued by our auditors in connection with our offerings of securities, certifications to third parties and specific review on the IFRS implementation project. During 2005, we paid €6.6 million in fees to KPMG and €3.9 million to Ernst & Young in connection with such services.

### **Tax Fees**

During 2006, we did not pay any fees to KPMG or to Ernst & Young for services related to tax compliance, tax advice and tax planning. During 2005, we did not pay any fees to KPMG or to Ernst & Young for services related to tax compliance, tax advice and tax planning.

### **All Other Fees**

During 2005 and 2006, we did not pay any fees to KPMG or to Ernst & Young for products and services other than the ones noted above.

### **Audit Committee Pre-Approval Policies and Procedures**



Our accounts and audit committee is responsible, among other matters, for the oversight of our independent statutory auditors subject to the requirements of French law. Our accounts and audit committee has established a list of prohibited non-audit services in order to ensure the independence of our independent statutory auditors. Our accounts and audit committee has also adopted a policy and established certain procedures for the approval of audit and permissible non-audit services and for the pre-approval of audit and permissible non-audit services to be provided by our independent statutory auditors. During 2005, our accounts and audit committee established an annual budget, broken down and detailed as to the type of service to be provided and the authorized amount for such service, for all permissible audit and non-audit services (including on-going non-audit engagements). Our accounts and audit committee also delegated to its chairman or one of its other members the responsibility for pre-approving any new permissible audit or non-audit engagements that exceeded such budgeted amounts for the particular permissible audit or non-audit service. Any engagements pre-approved by the chairman or other delegate must be reported to the full audit committee at its next succeeding meeting.

During 2006, no services were provided to our company by our independent statutory auditors pursuant to the de minimis exception to the pre-approval requirement provided by paragraph (c)(7)(i)(C) of Rule 2-01 of Regulation S-X.

**ITEM 16D. EXEMPTIONS FROM THE LISTING STANDARDS FOR AUDIT COMMITTEES**

Not Applicable.

[Back to contents](#)**ITEM 16E. PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED PURCHASERS**

In 2006, the following purchases of our shares were made by our company:

<b>Period</b>	<b>Total number of shares purchased</b>	<b>Average price paid per share (in euros)</b>	<b>Total number of shares purchased as part of publicly announced plans or programs</b>	<b>Maximum amount that may be allocated to the purchase of shares under the plans or programs (in euros)</b>
01/01/2006 to 01/31/2006	0	n/a	0	1,000,000,000
02/01/2006 to 02/28/2006	0	n/a	0	1,000,000,000
03/01/2006 to 03/31/2006	0	n/a	0	1,000,000,000
04/01/2006 to 04/30/2006	0	n/a	0	1,000,000,000
05/01/2006 to 05/31/2006	0	n/a	0	1,500,000,000
06/01/2006 to 06/30/2006	689,000	39.08	689,000	1,500,000,000
07/01/2006 to 07/31/2006	2,000,000	40.00	2,000,000	1,500,000,000
08/01/2006 to 08/31/2006	0	n/a	0	1,500,000,000
09/01/2006 to 09/30/2006	0	n/a	0	1,500,000,000
10/01/2006 to 10/31/2006	0	n/a	0	1,500,000,000
11/01/2006 to 11/30/2006	0	n/a	0	1,500,000,000
12/01/2006 to 12/31/2006	0	n/a	0	1,500,000,000

At the general shareholders meeting held on May 12, 2005, our shareholders approved a share repurchase program that authorized us to purchase, sell and transfer our shares at any time and by any means, on the market or over-the-counter, including through block trades, issuance of convertible securities and combinations of financial derivative instruments granting rights to our shares by means of conversion, exchange, reimbursement, exercise of warrants or other instruments, in an amount of up to 10% of our share capital. Pursuant to French law, we may not hold more than 10% of our share capital at any time. The maximum repurchase price under this program was fixed by shareholders at €37 per share and the maximum amount that may be allocated to the share repurchase program was set

at €1 billion. This program expired on May 11, 2006, when it was replaced by a new program authorized by our shareholders as described below.

At the general shareholders meeting held on May 11, 2006, our shareholders approved a share repurchase program that authorized us to purchase, sell and transfer its shares at any time and by any means, on the market or over-the-counter, including through block trades, issuance of convertible securities and combinations of financial derivative instruments granting rights to our shares by means of conversion, exchange, reimbursement, exercise of warrants or other instruments, in an amount of up to 10% of our share capital. In addition, we may not hold more than 10% of our share capital at any time. The maximum repurchase price under the program was fixed by shareholders at €60 per share and the maximum amount that we may allocate to the share repurchase program was set at €1.5 billion. This program expired on May 10, 2007, when it was replaced by a new program authorized by our shareholders, as described in “item 10. Additional Information—Trading in Our Own Shares.”

The shareholders authorization for this 2007 share repurchase program is due to expire at the latest on November 10, 2008, which is 18 months after the date of the shareholders meeting that approved the program, unless superseded by a new program that may be adopted by our shareholders at their meeting to approve the financial statements for 2007.

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## PART III

### ITEM 17. FINANCIAL STATEMENTS

Not Applicable.

### ITEM 18. FINANCIAL STATEMENTS

#### INDEX TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### ITEM 19. EXHIBITS

The following exhibits are included herein:

**Exhibit**

**Number**

**Description**

1  
Articles of Association (*statuts*) of Veolia Environnement (unofficial English translation).

8

List of Subsidiaries. Included herein in Note 50 to our consolidated financial statements.

11

Code of Ethics (previously filed as Exhibit 11 to our annual report on Form 20-F for the year ended December 31, 2003 and incorporated by reference herein).

12.1

Certifications by Henri Proglío, Chairman and Chief Executive Officer, and Jérôme Contamine, Senior Executive Vice President and Chief Financial Officer, required by Section 302 of the Sarbanes-Oxley Act of 2002.

13.1

Certifications by Henri Proglío, Chairman and Chief Executive Officer, and Jérôme Contamine, Senior Executive Vice President and Chief Financial Officer, required by Section 906 of the Sarbanes-Oxley Act of 2002.

99.1

Report of the Chairman of the Board of Directors for 2006 as required by Art. 117 of the French Financial Security Law (*Loi de Sécurité Financière*) (English Translation)

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## **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRMS**

Year ended December 31, 2006

To the Board of Directors and Shareholders

Veolia Environnement S.A.

We have audited the accompanying consolidated balance sheets of Veolia Environnement and subsidiaries (together the Company ) as of December 31, 2006, 2005 and 2004, and the related consolidated statements of income, cash flows, and recognized income and expenses for each of the years in the three-year period ended December 31, 2006. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2006, 2005 and 2004, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2006, in conformity with International Financial Reporting Standards as adopted by the European Union.

International Financial Reporting Standards as adopted by the European Union vary in certain significant respects from U.S. generally accepted accounting principles. Information relating to the nature and effect of such differences is presented in Note 51 to the consolidated financial statements.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria) and our report dated June 29, 2007 expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.

Paris la Défense and Neuilly sur Seine, France

June 29, 2007

SALUSTRO REYDEL

ERNST & YOUNG et Autres

*A member firm of KPMG International*

SALUSTRO REYDEL

BARBIER FRINAULT & AUTRES

Membre de KPMG International

Ernst & Young

Bernard Cattenoz Bertrand Vialatte

Jean Bouquot Patrick Gounelle

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## **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRMS**

Year ended December 31, 2006

To the Board of Directors and Shareholders

Veolia Environnement S.A.

We have audited management's assessment, included in the accompanying report of management on internal control over financial reporting disclosed in Item 15, that Veolia Environnement and subsidiaries (the Company) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.



Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Company maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on the COSO criteria.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as of December 31, 2006, 2005, 2004, and the related consolidated statements of income, cash flows and recognized income and expenses for each of the three years in the period ended December 31, 2006, and our report dated June 29, 2007, expressed an unqualified opinion on those consolidated financial statements.

Paris La Défense and Neuilly-sur-Seine,

June 29, 2007

Salustro Reydel

Ernst & Young et Autres

*Member of KPMG International*

Bernard Cattenoz

Bertrand Vialatte

Jean Bouquot

Patrick Gounelle

[Back to contents](#)**CONSOLIDATED FINANCIAL STATEMENTS****CONSOLIDATED BALANCE SHEET – ASSETS**

(€ million)	Notes	As of December 31,		
		2006	2005 adjusted	2004 adjusted
Goodwill	4	5,705.0	4,752.3	4,246.8
Concession intangible assets	5	2,345.6	2,091.8	1,610.0
Other intangible assets	6	1,379.8	1,281.4	1,192.5
Publicly-owned utility networks		-	-	-
Property, plant and equipment	7	7,918.7	6,885.7	6,173.4
Investments in associates	8	241.0	201.5	219.2
Non-consolidated investments	9	181.7	209.5	181.1
Long-term IFRIC4 loans		-	-	-
Non-current operating financial assets	10	5,133.4	5,337.4	4,947.0
Derivative instruments - Assets	32	201.6	249.0	424.8
Other non-current financial assets	11	637.5	691.6	606.7
Deferred tax assets	12	1,355.7	1,134.7	1,131.8
<b>Non-current assets</b>		<b>25,100.0</b>	<b>22,834.9</b>	<b>20,733.3</b>
Inventories and work-in-progress	13	731.8	635.2	560.3
Operating receivables	13	10,968.7	10,083.3	9,233.9
Short-term IFRIC4 loans		-	-	-
Current operating financial assets	10	326.2	208.0	158.9
Other short-term loans	14	205.3	221.2	333.0
Marketable securities	15	66.4	60.7	189.3
Cash and cash equivalents	16	2,658.0	2,336.1	4,660.3
<b>Current assets</b>		<b>14,956.4</b>	<b>13,544.5</b>	<b>15,135.7</b>
Non-current assets held for sale		67.3	1.6	30.3
<b>Total assets</b>		<b>40,123.7</b>	<b>36,381.0</b>	<b>35,899.3</b>



[Back to contents](#)**CONSOLIDATED BALANCE SHEET – EQUITY AND LIABILITIES**

(€ millions)	Notes	2006	As of December 31, 2005 adjusted	2004 adjusted
Share capital		2,063.1	2,039.4	2,032.1
Additional paid-in capital		6,641.2	6,499.1	6,467.6
Reserves and retained earnings attributable to equity holders of the parent		(4,343.5)	(4,748.3)	(5,288.5)
Minority interests		2,192.6	1,888.0	1,728.7
<b>Equity</b>	<b>17</b>	<b>6,553.4</b>	<b>5,678.2</b>	<b>4,939.9</b>
Non-current provisions	18	2,196.6	1,648.0	1,308.6
Long-term borrowings	19	14,001.6	13,722.8	12,157.0
Derivative instruments - Liabilities	32	145.9	154.5	189.8
Other non-current liabilities	20	207.3	203.7	159.7
Deferred tax liabilities	12	1,504.9	1,205.0	1,021.3
<b>Non-current liabilities</b>		<b>18,056.3</b>	<b>16,934.0</b>	<b>14,836.4</b>
Operating payables	13	11,268.6	10,369.8	9,572.2
Current provisions	18	825.9	754.0	700.1
Short-term borrowings	21	2,904.1	2,138.2	5,426.1
Bank overdrafts and other cash position items	22	456.0	506.8	420.1
<b>Current liabilities</b>		<b>15,454.6</b>	<b>13,768.8</b>	<b>16,118.5</b>
Non-current liabilities held for sale		59.4	-	4.5
<b>Total equity and liabilities</b>		<b>40,123.7</b>	<b>36,381.0</b>	<b>35,899.3</b>

The accompanying notes are an integral part of these consolidated financial statements.

[Back to contents](#)**CONSOLIDATED INCOME STATEMENT**

(€ millions)	Notes	For the year ended December 31,		
		2006	2005 adjusted	2004 adjusted
<b>Revenue</b>	<b>23</b>	<b>28,620.4</b>	<b>25,570.4</b>	<b>22,792.4</b>
o/w Revenue from operating financial assets		351.0	325.8	275.6
Cost of sales		(23,427.1)	(20,869.9)	(18,604.8)
Selling costs		(515.2)	(478.5)	(439.7)
General and administrative expenses		(2,611.2)	(2,394.9)	(2,227.0)
Other operating revenue and expenses		66.0	65.8	(31.3)
<b>Operating income</b>	<b>24</b>	<b>2,132.9</b>	<b>1,892.9</b>	<b>1,489.6</b>
Finance costs	25	(783.8)	(774.0)	(832.9)
Finance income	25	82.8	63.3	91.8
Other financial income and expenses	26	(34.0)	28.1	44.4
Income tax expense	27	(409.6)	(422.4)	(174.9)
Share of net income of associates	8 & 28	6.0	6.5	22.0
<b>Net income (expense) from continuing operations</b>		<b>994.3</b>	<b>794.4</b>	<b>640.0</b>
Net income from discontinued operations	29	0.6	0.7	(38.1)
<b>Net income (expense) for the year</b>		<b>994.9</b>	<b>795.1</b>	<b>601.9</b>
Minority interests	30	236.2	172.9	212.1
<b>Attributable to equity holders of the parent</b>		<b>758.7</b>	<b>622.2</b>	<b>389.8</b>
(in euros)				
Net income attributable to equity holders of the parent per share	31			
Diluted		1.91	1.59	0.98
Basic		1.93	1.59	0.98
Net income from continuing operations attributable to equity holders of the parent per share	31			
Diluted		1.91	1.58	1.47
Basic		1.93	1.59	1.47

The accompanying notes are an integral part of these consolidated financial statements.

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[Back to contents](#)**CONSOLIDATED CASH FLOW STATEMENT**

(€ millions)	Notes	For the year ended December 31,		
		2006	2005 adjusted	2004 adjusted
Net income for the year attributable to equity holders of the parent		758.7	622.2	389.8
Net income for the year attributable to equity holders of the parent		758.7	622.2	389.8
Minority interests	30	236.2	172.9	212.3
Operating depreciation, amortization, provisions and impairment losses	24	1,831.0	1,690.7	1,917.8
Financial amortization and impairment losses	26	9.4	(21.0)	(38.2)
Gains (losses) on disposal and dilution		(73.3)	(70.0)	(161.3)
Share of net income of associates	8 & 28	(6.0)	(14.9)	(24.2)
Dividends received	26	(9.7)	(6.5)	(6.0)
Finance costs and finance income	25	701.0	712.4	742.8
Income tax expense	27 & 29	357.1	422.4	303.9
Other		40.0	33.7	(0.7)
<b>Operating cash flow before changes in working capital</b>		<b>3,844.4</b>	<b>3,541.9</b>	<b>3,336.2</b>
Changes in working capital	13	(111.8)	(39.4)	286.1
Income taxes paid		(343.0)	(338.8)	(238.0)
<b>Net cash flow from operating activities</b>		<b>3,389.6</b>	<b>3,163.7</b>	<b>3,384.3</b>
Purchases of intangible, property, plant and equipment		(2,017.6)	(1,837.1)	(1,723.0)
Proceeds on disposal of intangible, property, plant and equipment		141.3	168.8	321.8
Purchases of investments		(1,291.5)	(944.1)	(332.5)
Proceeds on disposal of investments		206.7	154.0	2,184.2
Operating financial assets:	10			
New operating financial assets		(360.6)	(513.4)	(428.5)
Principal payments on operating financial assets		438.1	320.6	275.7
Dividends received	8 & 26	13.8	16.8	23.5
New long-term loans granted	11	(69.4)	(62.1)	(132.5)
Principal payments on long-term loans	11	29.2	55.7	131.4

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Net decrease in short-term loans	14	2.6	115.0	41.1
Sales and purchases of marketable securities	15	3.4	118.2	(42.3)
<b>Net cash from (used in) investing activities</b>		<b>(2,904.0)</b>	<b>(2,407.6)</b>	<b>318.9</b>
Net increase/(decrease) in short-term borrowings	21	(239.2)	(2,936.2)	1,789.2
New long-term borrowings and other debt	19 & 20	1,997.2	3,134.8	930.5
Principal payments on long-term borrowings and other debt	19 & 20	(1,000.8)	(2,319.6)	(3,468.7)
Proceeds on issue of shares		246.5	81.0	167.2
Purchase of treasury shares		0.4	-	(183.2)
Dividends paid		(479.2)	(374.0)	(389.6)
Interest paid		(596.4)	(738.8)	(640.9)
<b>Net cash used in financing activities</b>		<b>(71.5)</b>	<b>(3,152.8)</b>	<b>(1,795.5)</b>
<b>Net cash at the beginning of the year</b>		<b>1,829.3</b>	<b>4,240.2</b>	<b>2,320.6</b>
Effect of foreign exchange rate changes		(41.4)	(14.2)	11.9
<b>Net cash at the end of the year</b>		<b>2,202.0</b>	<b>1,829.3</b>	<b>4,240.2</b>
Cash and cash equivalents	16	2,658.0	2,336.1	4,660.3
- Bank overdrafts and other cash position item	22	456.0	506.8	420.1
<b>Net cash at the end of the year</b>		<b>2,202.0</b>	<b>1,829.3</b>	<b>4,240.2</b>

Discontinued operations within the meaning of IFRS 5 contributed - €10.0 million, €8.9 million and €234.0 million to net cash from operating activities, €12.2 million, €5.4 million and €2,159.0 million to net cash from investing activities and €10.3 million, -€4.4 million and - €9.6 million to net cash from financing activities in 2006, 2005 adjusted and 2004 adjusted respectively.

The accompanying notes are an integral part of these consolidated financial statements.



[Back to contents](#)**STATEMENT OF RECOGNIZED INCOME AND EXPENSES**

(€ millions)	<b>Year ended December 31, 2006</b>	Year ended December 31, 2005 adjusted	Year ended December 31, 2004 adjusted
<b>Net income for the year</b>	<b>994.9</b>	<b>795.1</b>	<b>523.1</b>
Actuarial gains or losses on pension obligations	25.6	(144.7)	-
Fair value adjustments on available-for-sale assets	(2.3)	(2.4)	(25.7)
Fair value adjustments on cash flow hedge derivative instruments	37.0	13.7	1.9
Foreign exchange gains and losses:			
on translation of the financial statements of subsidiaries drawn up in a foreign currency	(92.3)	331.8	(40.0)
on the net financing of foreign investments	(7.8)	(13.8)	(21.2)
<b>Income and expenses recognized directly in equity</b>	<b>(39.8)</b>	<b>184.7</b>	<b>(85.0)</b>
<b>Total income and expenses recognized</b>	<b>955.1</b>	<b>979.8</b>	<b>438.1</b>
Attributable to equity holders of the parent	712.2	783.8	303.8
Attributable to minority interests	242.9	195.9	134.3
Effect of change in accounting policies on retained earning as of January 1, (IAS1.96(d))	(15.3)	(8.4)	(4.6)

The accompanying notes are an integral part of these consolidated financial statements.

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## Note 1

### **Accounting principles and methods**

#### 1.1

##### **Preparation of 2006 financial statements**

In accordance with European Parliament and Council Regulation (EC) No.1606/2002 of July 19, 2002 and European Commission Regulation (EC) No.1725/2003 of September 29, 2003, the Veolia Environnement consolidated financial statements are, since the year ended December 31, 2005, presented in accordance with International Financial Reporting Standards (IFRS), as published by the International Accounting Standards Board (IASB) and adopted by the European Union.

However, concession contracts are accounted for in the 2006 consolidated financial statements in accordance with IFRIC 12, *Service Concession Arrangements*, published in November 2006. This interpretation, which is pending adoption by the European Union following a favorable vote of the EFRAG in March 2007, is applicable to accounting periods commencing on or after January 1, 2008. Veolia Environnement has elected for early adoption of this interpretation and the change in accounting method has been applied retrospectively in accordance with IAS 8 on Changes in accounting method. The related impact on 2005 and 2004 balance sheet, income statement and cash flow statement as originally published is disclosed in notes 48 and 49.

As such, the Veolia Environnement consolidated financial statements for the year ended December 31, 2005 and 2004 financial information has been adjusted accordingly for the retrospective adoption of IFRIC 12 (financial statements of 2005 and 2004 adjusted). The provisional impact of the early adoption of IFRIC 12 on the 2005 consolidated financial statements was communicated by Veolia Environnement in its update (filed September 26, 2006) to the Reference Document filed with the Financial Markets Authority (*Autorité des Marchés Financiers* (AMF)) on April 6, 2006.

Following a decision by the appropriate level of management to sell the Transportation Division's Danish activities in 2007, the net income components of this activity were classified in Net income from discontinued operations in accordance with IFRS 5 on activities held for sale and the 2005 and 2004 consolidated financial statements were adjusted accordingly. The divestment of Southern Water was also recognized in accordance with IFRS 5 and the 2005 and 2004 consolidated financial statements were adjusted accordingly. Lastly, the equity of minority interests in discontinued operations in 2004 has been reclassified as minority interests, rather than presenting discontinued operations net of related minority interests (see Notes 29 and 47).

The accounting methods presented below have been applied consistently for all periods presented in the consolidated financial statements.

The consolidated financial statements are presented using the historical cost convention, with the exception of assets and liabilities recognized at fair value: derivative instruments, financial instruments held for trading and available-for-sale financial instruments (in accordance with IAS 32 and IAS 39).

The Veolia Environnement consolidated financial statements for the year ended December 31, 2006 were closed by the Board of Directors on March 7, 2007.

## 1.2

### **Basis of presentation as of December 31, 2006**

The consolidated financial statements are presented in millions of euro, unless stated otherwise.

The consolidated financial statements comprise the financial statements of Veolia Environnement SA and its subsidiaries as of December 31 each year. The financial statements of subsidiaries are drawn up for the same reference period as those of the parent company, in accordance with uniform accounting policies and methods.

All inter-company balances and transactions, together with all income and expense items and unrealized gains and losses included in the net carrying amount of assets, resulting from internal transactions, are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, which is the date on which the Group obtains control, up to the date on which it ceases to exercise control.

Minority interests represent the share of net income or loss and of net assets not held by the Group. They are presented separately in the Income Statement and separately from equity attributable to equity holders of the parent in Equity in the Consolidated Balance Sheet.

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### 1.3

#### **Principles of Consolidation**

Veolia Environnement fully consolidates all entities over which it exercises control. Control is defined as the ability to govern, directly or indirectly, the financial and operating policies of an entity in order to obtain the benefit of its activities.

Companies in which Veolia Environnement exercises significant influence over financial and operating policies are accounted for using the equity method. Significant influence is presumed to exist where the Group holds at least 20% of share capital or voting rights.

Companies over which Veolia Environnement exercises joint control as a result of a contractual agreement between partners are consolidated using the proportionate method in accordance with IAS 31.

Pursuant to SIC 12, Special Purpose Entities (SPEs) are consolidated when the substance of the relationship between the SPE and Veolia Environnement or its subsidiaries indicates that the SPE is controlled by Veolia Environnement. Control may arise through the predetermination of the activities of the SPE or through the fact that, in substance, the financial and operating policies are defined by Veolia Environnement or Veolia Environnement benefits from most of the economic advantages and/or assumes most of the economic risks related to the activity of the SPE.

Pursuant to IAS 27, potential voting rights available for exercise attached to financial instruments which, if exercised, would confer voting rights on Veolia Environnement and its subsidiaries, are taken into account where necessary in assessing the level of percentage control or significant influence exercised.

### 1.4

#### **Translation of Foreign Subsidiaries' Financial Statements (IAS 21)**

Balance sheets, income statements and cash flow statements of subsidiaries whose functional currency is different from that of the Group are translated into the reporting currency at the applicable rate of exchange (i.e., the year-end rate for balance sheet items and the average annual rate for income statement and cash flow items). Translation gains and losses are recorded in equity. The exchange rates of the major currencies of non-euro countries used in the preparation of the consolidated financial statements were as follows:

<b>Year-end exchange rate</b>	<b>As of December 31, 2006</b>	<b>As of December 31, 2005</b>	<b>As of December 31, 2004</b>
(one foreign currency unit = €xx)			

U.S. Dollar	0.7593	0.8477	0.7342
Pound Sterling	1.4892	1.4592	1.4183
Czech Crown	0.0364	0.0345	0.0328

Average annual exchange rate	Average rate	Average rate	Average rate
(one foreign currency unit = €xx)	<b>2006</b>	<b>2005</b>	<b>2004</b>
U.S. Dollar	0.7918	0.8078	0.8025
Pound Sterling	1.4665	1.4640	1.4721
Czech Crown	0.0354	0.0336	0.0314

## 1.5

### Foreign currency transactions (IAS 21 – IAS 39)

Foreign currency transactions are translated into euro at the exchange rate prevailing at the transaction date. At the year end, foreign currency-denominated monetary assets and liabilities are remeasured in euro at year-end exchange rates. The resulting foreign exchange gains and losses are recorded in net income for the period.

Loans to a subsidiary the settlement of which is neither planned nor probable in the foreseeable future represent, in substance, a portion of the Group's net investment in this foreign operation. Foreign exchange gains and losses on monetary items forming part of a net investment are recognized directly in equity as foreign exchange translation adjustments and are released to income on the disposal of the net investment.

Exchange gains and losses on foreign currency-denominated borrowings or on foreign currency derivatives that qualify as hedges of net investments in foreign subsidiaries, are recognized directly in equity as foreign exchange translation adjustments. Amounts recognized in equity are released to income on the sale of the relevant investment.

Foreign currency-denominated non-monetary assets and liabilities recognized at historical cost are translated using the exchange rate prevailing as of the transaction date. Foreign currency-denominated non-monetary assets and liabilities recognized at fair value are translated using the exchange rate prevailing as of the date the fair value is determined.

In May 2006, the European Union adopted IAS 21 revised, application of which is mandatory from January 1, 2006. The revised text states that in the case of a net investment in a foreign operation, foreign exchange gains or losses on loans denominated in a currency that is not the functional currency of the lending or borrowing company must be recognized in foreign exchange translation reserves. The impact on the Veolia Environnement consolidated financial statements is not material.



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## 1.6

### Property, plant and equipment (IAS 16 and IAS 17)

Property, plant and equipment are recorded at historical acquisition cost to the Group, less accumulated depreciation and any accumulated impairment losses.

Property, plant and equipment are recorded by component, with each component depreciated over its useful life.

Expected average useful lives are as follows:

	Expected average useful life
	(in years)
Buildings	20 to 50
Technical systems	7 to 24
Vehicles	3 to 25
Other plant and equipment	3 to 12

Borrowing costs attributable to the acquisition or construction of identified installations, incurred during the construction period, are included in the cost of those assets in accordance with IAS 23 (*Borrowing costs*).

A finance lease contract is a contract that transfers to the Group substantially all the risks and rewards related to the ownership of an asset.

Pursuant to IAS 17, *Leases*, assets financed by finance lease are recorded in property, plant and equipment at the present value of minimum lease payments less accumulated depreciation and any accumulated impairment losses or, if lower, fair value and depreciated over the shorter of the lease term and the expected useful life of the assets, unless it is reasonably certain that the asset will become the property of the lessee at the end of the contract.

Given the nature of the Group's businesses, the Divisions do not own investment property in the normal course of their operations.

## 1.7

### Government grants (IAS 20)

#### 1.7.1

### **Investment grants for property, plant and equipment**

In accordance with the option offered by IAS 20, investment grants are deducted from the gross carrying amount of property, plant and equipment to which they relate.

They are recognized as a reduction in the depreciation charge over the useful life of the depreciable asset.

When the construction of an asset covers more than one period, the portion of the grant not yet used is recorded in Other liabilities in the Balance Sheet.

#### **1.7.2**

### **Grants relating to concession contracts**

Grants received in respect of concession contracts (see Note 1.20 for further details) are generally definitively earned and, therefore, are not repayable.

In accordance with the option offered by the standard, these grants are presented as a deduction from concession intangible assets when the corresponding concession contract is recognized in accordance with the intangible asset model and as a deduction from operating financial assets when the concession contract is recognized in accordance with the financial asset model.

Under the intangible asset model, the grant reduces the amortization charge in respect of the concession intangible asset over the residual term of the concession contract.

Under the financial asset model, investment grants are equated to a means of repaying the operating financial asset.

#### **1.7.3**

### **Operating grants**

Operating grants concern, by definition, operating items.

They are recognized as a deduction from the cost of goods sold, on a systematic and rational basis, over the period that matches them with related costs.

#### **1.8**

### **Intangible assets excluding goodwill (IAS 38)**

Intangible assets are identifiable non-monetary assets without physical substance. They are recorded at acquisition cost less accumulated amortization and any accumulated impairment losses.

Intangible assets mainly consist of entry fees paid to local authorities for public service contracts, the value of contracts acquired through business combinations, patents, licenses, software and operating rights.



**1.9**

**Business Combinations and Goodwill (IFRS 3)**

All business combinations are recorded in accordance with the purchase accounting method. Goodwill arises on the acquisition of subsidiaries, associates and joint ventures. Assets acquired, liabilities and contingent liabilities assumed are recorded at fair value. The excess of the purchase price over the fair value of assets acquired and liabilities and contingent liabilities assumed, if any, is capitalized as goodwill.

Goodwill is not amortized under IFRS, but subject to impairment tests performed at the level of the cash generating unit ( CGU ), at least once annually. Under IAS 36, the cash generating unit is generally defined as a country per business segment. This is generally the level at

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which Veolia Environnement manages operations.

## **1.10**

### **Asset impairment (IAS 36)**

The Group performs impairment tests on intangible assets and property, plant and equipment if there is internal or external indication of impairment loss.

Veolia Environnement performs systematic annual impairment tests in respect of goodwill and other intangible assets with an indefinite useful life following the preparation of a long-term plan, or more frequently where there is an indication of decrease in value. In such case, the long-term prospects of an activity are reviewed, a valuation is performed and an impairment is recorded in priority against goodwill in interim financial reporting if necessary.

The net carrying amount of an asset or group of assets is reduced to its recoverable amount (higher of the fair value less costs to sell and the value in use), where this is less.

The value in use is determined by discounting the future cash flows expected to be derived from the asset, cash generating unit (CGU) or group of CGUs considered, taking into account, where appropriate, the residual value, discounted using the discount rate determined for each asset, CGU or group of CGUs and corresponding to the risk-free rate plus a risk premium weighted for business-specific risks. Given the activities of the Group, cash generating units generally correspond to a country in each Division.

Impairment losses can be reversed, with the exception of goodwill.

## **1.11**

### **Inventories (IAS 2)**

In accordance with IAS 2, inventories are stated at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

## **1.12**

**Non-current assets held for sale, discontinued operations (IFRS 5)**

Non-current assets and liabilities held for sale are stated at the lower of their net carrying amount and fair value less costs to sell.

The net income or loss realized by discontinued activities is reported on a separate line of the Income Statement.

**1.13**

**Provisions (IAS 37)**

Pursuant to IAS 37, a provision is recorded when, at the year end, the Group has a current legal or implicit obligation to a third party as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be reliably estimated.

In the event of a restructuring, an obligation exists if, prior to the period end, the restructuring has been announced and a detailed plan produced or implementation has commenced. Future operating costs are not provided.

As part of its obligations under public services contracts, the Group assumes responsibility for the maintenance and repair of installations of the publicly-owned utility networks it manages. The resulting maintenance and repair costs are analyzed in accordance with IAS 37 on provisions and, where necessary, a provision for contractual commitments is recorded where there is outstanding work to be performed.

In the case of provisions for restoration of landfill sites (closure and post-closure costs), Veolia Environnement accounts for the obligation to restore a site as waste is deposited, recording a non-current asset component and taking into account inflation and the date on which expenses will be incurred (discounting). The asset is amortized based on its depletion.

Provisions giving rise to a cash outflow after more than one year are discounted if the impact is material. The unwinding of the discount is recorded in the Income Statement in Other financial income and expenses .

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## 1.14

### **Financial instruments (IAS 32 and IAS 39)**

#### **Financial assets and liabilities**

Financial assets include assets classified as available-for-sale, held-to maturity and assets at fair value through income statement, asset derivative instruments, loans and receivables and cash and cash equivalents.

Financial liabilities include borrowings, other financing and bank overdrafts, liability derivative instruments and operating liabilities.

The recognition and measurement of financial assets and liabilities is governed by IAS 39, *Financial instruments: recognition and measurement*.

#### Recognition and measurement of financial assets

Financial assets are recognized at the settlement date. Financial assets are initially recognized at fair value, net of transaction costs. In the case of assets measured at fair value through the Income Statement, transaction costs are expensed directly to net income.

The Group classifies financial assets in one of the four categories identified by IAS 39 on the acquisition date:

##### *Held-to-maturity assets*

Held-to-maturity assets are financial assets with fixed or determinable payments and fixed maturity, other than loans and receivables that the Group acquires with the positive intention and ability to hold to maturity. After initial recognition at fair value, held-to-maturity assets are recognized and measured at amortized cost using the effective interest method.

Held-to-maturity assets are reviewed for objective evidence of impairment. An impairment loss is recognized if the carrying amount of the financial asset exceeds its recoverable amount, as estimated during impairment tests. The impairment loss is recognized in the Income Statement.

##### *Available-for-sale assets*

Available-for-sale assets mainly consist of non-consolidated investments and marketable securities that do not qualify for inclusion in other financial asset categories. They are measured at fair value, with fair value movements recognized directly in equity, unless an impairment test leads to the recognition of an unrealized capital loss compared with the historical acquisition cost and this is equated to a material and long-term loss. Where this is the case, the

impairment loss is recognized in the Income Statement. Impairment reversals are recognized in the Income Statement for debt securities only (receivables and interest rate bonds).

Amounts recognized in equity are released to income on the sale of the relevant investment. Fair value is equal to market value in the case of listed securities and an estimate of the value in use in the case of unlisted securities, determined based on financial criteria most appropriate to the specific situation of each security. Non-consolidated investments which are not listed on an active market and for which the fair value cannot be measured reliably, are recorded as a last resort by the Group at historical cost less any accumulated impairment losses.

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### *Loans and receivables*

This category includes loans to non-consolidated investments, other loans and receivables and trade receivables. After initial recognition at fair value, these instruments are recognized and measured at amortized cost using the effective interest method.

An impairment loss is recognized if the carrying amount of these assets exceeds the recoverable amount, as estimated during impairment tests. The impairment loss is recognized in the Income Statement.

### *Assets at fair value through the Income Statement*

This category includes trading assets acquired by the Company for the purpose of selling them in the near term in order to realize a capital gain, which form part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking. Assets at fair value through the Income Statement also include the portfolio of cash UCITS whose performance and management are based on fair values. Changes in the value of these assets are recognized in the Income Statement.

### Cash and cash equivalents

Cash equivalents are held to meet short-term cash commitments rather than for investment or other purposes. Cash and cash equivalents include all cash balances, deposits with a maturity of less than 3 months when initially recorded in the Balance Sheet, monetary UCITS and negotiable debt instruments. These investments can be converted into cash or sold in the very short term and do not present any material risk of loss in value. Cash and cash equivalents are valued in accordance with the rules applicable to the Assets at fair value through the Income Statement category.

Bank overdrafts repayable on demand which form an integral part of the Group's cash management policy represent a component of cash and cash equivalents for the purposes of the cash flow statement.

### Recognition and measurement of financial liabilities

With the exception of trading liabilities and liability derivative instruments which are measured at fair value, borrowings and other financial liabilities are recognized initially at fair value less transaction costs and subsequently measured at amortized cost using the effective interest method.

The effective interest rate is the rate that exactly discounts estimated future cash payments through to maturity or the next market-price fixing date, to the net carrying amount of the financial liability.

When the financial liability issued includes an embedded derivative which must be recognized separately, the amortized cost is calculated on the debt component only. The amortized cost at the acquisition date is equal to the proceeds from the issue less the fair value of the embedded derivative.

Minority interest put options

Pursuant to IAS 27, minority interests in fully consolidated subsidiaries are considered a component of equity.

Furthermore, in accordance with IAS 32, minority interest put options are considered liabilities.

Pending an IFRIC interpretation or a specific IFRS, the Group has adopted the following treatment:

.  
the present value of purchase undertakings is recorded in borrowings in the Balance Sheet, through minority interests and where necessary goodwill for the residual balance.

.  
gains or losses resulting from the unwinding of the discount on the liability are recorded in finance costs and, when the put exercise price is variable, changes in the value of the instrument resulting from changes in valuation assumptions concerning the promise are recorded in borrowings through goodwill.

If the minority interests have not been purchased on the expiry of the commitment, minority interests in equity are reconstituted through goodwill and the liability recognized in respect of the commitment (no longer necessary).

Recognition and measurement of derivative instruments

The Group uses various derivative instruments to manage its exposure to interest rate and foreign exchange risks resulting from its operating, financial and investment activities while part of the global hedging policy. Certain transactions performed in accordance with the Group interest rate and foreign exchange risk management policy do not satisfy hedge accounting criteria and are recorded as trading instruments.

Derivative instruments are recognized in the balance sheet at fair value. Other than the exceptions detailed below, changes in the fair value of derivative instruments are recorded through the Income Statement. The fair value of derivatives is estimated using standard valuation models which take into account active market data.

Derivative instruments may be designated as hedges under one of three types of hedging relationship: fair value hedge, cash flow hedge or net investment hedge in a foreign operation:

.  
a fair value hedge is a hedge of exposure to changes in fair value of a recognized asset or liability, or an identified portion of such an asset or liability, that is attributable to a particular risk (notably interest rate or foreign exchange risk), and could affect net income for the period.





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.  
a cash flow hedge is a hedge of exposure to variability in cash flows that is attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction (such as a planned purchase or sale) and could affect net income for the period.

.  
the net investment hedge in a foreign operation hedges the exposure to foreign exchange risk of the net assets of a foreign operation including loans considered part of the investment (IAS 21).

An asset, liability, firm commitment, future cash-flow or net investment in a foreign operation qualifies for hedge accounting if:

.  
the hedging relationship is precisely defined and documented at the inception date;

.  
the effectiveness of the hedge is demonstrated at inception and by regular verification of the offsetting nature of movements in the market value of the hedging instrument and the hedged item. The ineffective portion of the hedge is systematically recognized in the Income Statement.

The use of hedge accounting has the following consequences:

.  
in the case of fair value hedges of existing assets and liabilities, the hedged portion of these items is measured at fair value in the Balance Sheet. The gain or loss on remeasurement is recognized in the Income Statement, where it is offset against matching gains or losses arising on the fair value remeasurement of the hedging financial instrument, to the extent it is effective;

.  
in the case of cash flow hedges, the portion of the gain or loss on the fair value remeasurement of the hedging instrument that is determined to be an effective hedge is recognized directly in equity, while the gain or loss on the fair value remeasurement of the underlying item is not recognized in the balance sheet. The ineffective portion of the gain or loss on the hedging instrument is recognized in the Income Statement. Gains or losses recognized in equity are released to the Income Statement in the same period or periods in which the asset acquired or liability issued impacts the Income Statement;

in the case of net investment hedges, the effective portion of the gain or loss on the hedging instrument is recognized in translation reserves in equity, while the ineffective portion is recognized in the Income Statement. Gains and losses recognized in foreign exchange translation reserves are released to the Income Statement when the foreign investment is sold.

#### Embedded derivatives

An embedded derivative is a component of a host contract that satisfies the definition of a derivative and whose economic characteristics are not closely related to that of the host contract. An embedded derivative must be separated from its host contract and accounted for as a derivative if, and only if, the following three conditions are satisfied:

the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics and risks of the host contract;

the embedded derivative satisfies the definition of a derivative laid down in IAS 39; and

the hybrid instrument is not measured at fair value with changes in fair value recognized in the Income Statement.

#### Treasury shares

Treasury shares are deducted from equity.

Gains or losses arising on the sale of treasury shares are recognized directly in equity and do not impact the Income Statement.

### **1.15**

#### **Pension plans and other post-employment benefits (IAS 19)**

The Group has several pension plans. Pension obligations are calculated using the projected unit credit method. This method is based on the probability of personnel remaining with companies in the Group until retirement, the foreseeable changes in future compensation, and the appropriate discount rate. Specific discount rates are adopted for each monetary zone. This results in the recognition of pension-related assets or liabilities, and the recognition of the related net expenses.

As Veolia Environnement elected to offset actuarial gains and losses against equity as of January 1, 2004 and for early adoption as of January 1, 2005 of IAS 19 (revised), actuarial gains and losses are recognized directly in equity and are not amortized to the Income Statement.

## 1.16

### Share-based payments (IFRS 2)

Pursuant to IFRS 2, *Share-based Payment*, an expense is recorded in respect of share purchase or subscription plans and other share-based compensation granted by the Group to its employees. The fair value of these plans on the grant date is expensed in the Income Statement and recognized directly in equity in the period in which the benefit is vested and the service is rendered. In accordance with IFRS 2, in order to ensure the comparability of the 2005 and 2004 financial statements, only those plans granted after November 7, 2002 and for which rights have not been vested as of January 1, 2005 are measured and recognized in personnel costs.

The fair value of purchase and subscription options is calculated using the Black and Scholes model, taking into account the expected life of the options, the risk-free interest rate, observed volatility in the past and dividends expected on the shares.

The compensation expense in respect of employee savings plans is equal to the difference between the subscription price and the average share price at each subscription date, less a discount for non-transferability.

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## 1.17

### Revenue (IAS 18)

Revenue represents sales of goods and services measured at the fair value of the counterparty received or receivable.

Revenue from the sale of goods or services is recognized when the following conditions are satisfied:

- .  
the amount of revenue can be measured reliably;
- .  
the significant risks and rewards of ownership of the goods have been transferred to the buyer;
- .  
the recovery of the counterparty is considered probable;
- .  
the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### 1.17.1

##### Sales of goods

Sales of goods mainly concern water distribution and wastewater treatment construction work in the Water Division and sales of products related to recycling activities in the Waste Management Division.

Revenue relating to these sales is recognized on physical delivery of the goods, which represents the transfer of the inherent risks of ownership of these goods.

#### 1.17.2

## **Sales of services**

The provision of services represents the majority of Group businesses such as the processing of waste, water distribution and related services, network operation and passenger transport and energy services (heat distribution, thermal services and public lighting).

Revenue from these activities is recognized when the service is rendered and it is probable that the economic benefits will flow to Group entities.

These activities involve the performance of a service agreed contractually (nature, price) with a public sector or industrial customer, within a set period. Billing is therefore based on the waste tonnage processed/ incinerated, the volume of water distributed, the thermal power delivered or the number of passengers transported, multiplied by the contractually agreed price.

Note that fees and taxes collected on behalf of local authorities are excluded from Revenue when there is no risk of payment default by third parties for the Group.

### **1.17.3**

#### **Construction contracts (excluding concession contracts)**

Construction contracts primarily concern the design and construction of the infrastructures necessary for water treatment/distribution activities.

The related revenue is recognized in accordance with IAS 11 (see Note 1.22).

### **1.17.4**

#### **IFRIC 4 Contracts**

Contracts falling within the scope of IFRIC 4 (see Note 1.21) involve services generally rendered to industrial/private customers (all service components to which the parties have agreed are detailed in contracts such as BOT (Build Operate Transfer) contracts.

Services include the financing of the construction of a specific asset/installation on behalf of the customer and the operation of the asset concerned.

Revenue relating to the construction of the asset is recognized in the same way as construction contracts, in accordance with the provisions of IAS 11 and recorded in operating financial assets. It is recognized on a completion basis at each period end, based on actual and expected costs.

The financing of construction work involves finance costs that are invoiced to the customer and recognized in Revenue, under Revenues from operating financial assets. This interest is recognized in Revenue from the start of construction work and represents remuneration received by the builder/lender.

Revenue relating to the operation of the asset is recognized on delivery of the goods or performance of the service depending on the operating activity.

**1.17.5**

**Concession contracts (IFRIC 12)**

See Note 1.20 on concession contracts.

**1.18**

**Financial items in the Income Statement**

Finance costs consist of interest payable on borrowings calculated using the amortized cost method and losses on interest rate derivatives, both qualifying and not qualifying as hedges.

Interest costs included in payments under lease finance contracts are recorded using the effective interest method.

Finance income consists of gains on interest rate derivatives, whether qualifying or not qualifying as hedges and income from cash investments and equivalents.

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Other financial income and expenses notably include loan income calculated using the amortized cost method, dividends, foreign exchange gains and losses, impairment losses on financial assets and the unwinding of discounts on provisions.

## 1.19

### **Income taxes (IAS 12)**

The income tax expense (income) includes the current tax charge (income) and the deferred tax charge (income).

Deferred tax assets are recognized on deductible temporary differences, tax loss carry forwards and/or tax credit carry forwards. Deferred tax liabilities are recognized on taxable temporary differences.

Deferred tax assets and liabilities are adjusted for the effects of changes in prevailing tax laws and rates at the year end. Deferred tax balances are not discounted.

A deferred tax asset is recognized to the extent that the Group is likely to generate sufficient future taxable profits against which the asset can be offset. Deferred tax assets are impaired to the extent that it is no longer probable that sufficient taxable profits will be available.

## 1.20

### **Concession contracts (IFRIC 12)**

IFRIC 12 on the accounting treatment of concession contracts is adopted early by the Group in the 2006 consolidated financial statements.

A substantial portion of the Group's assets are used within the framework of concession or affermage contract granted by public sector customers (grantors) and/or by concession companies purchased by the Group on full or partial privatization. The characteristics of these contracts vary significantly depending on the country and activity concerned.

Nonetheless, they generally provide, directly or indirectly, for customer involvement in the determination of the service and its remuneration, and the return of the assets necessary to the performance of the service at the end of the contract.

In order to fall within the scope of IFRIC 12, a contract must satisfy the following two criteria:

the grantor controls or regulates what services the operator must provide with the infrastructure, to whom it must provide them, and at what price; and

the grantor controls the significant residual interest in the infrastructure at the end of the term of the arrangement.

Pursuant to IFRIC 12, such infrastructures are not recognized in assets of the operator as property, plant and equipment but in financial assets ( financial asset model ) and/or intangible assets ( intangible asset model ) depending on the remuneration commitments given by the grantor.

### 1.20.1

#### **Financial asset model**

The financial asset model applies when the operator has an unconditional right to receive cash or another financial asset from the grantor.

In the case of concession services, the operator has such an unconditional right if the grantor contractually guarantees the payment of:

amounts specified or determined in the contract or

the shortfall, if any, between amounts received from users of the public service and amounts specified or determined in the contract.

Financial assets resulting from the application of IFRIC 12 are recorded in the Balance Sheet under the heading Operating financial assets and recognized at amortized cost.

Unless otherwise indicated in the contract, the effective interest rate is equal to the weighted average cost of capital of the entities carrying the assets concerned.

Pursuant to IAS 39, an impairment loss is recognized if the carrying amount of these assets exceeds the fair value, as estimated during impairment tests. Fair value is estimated based on the recoverable amount, calculated by discounting future cash flows (value in use method).

The portion falling due within less than one year is presented in Current operating financial assets , while the portion falling due within more than one year is presented in the non-current heading.

Pursuant to IAS 18, Revenue associated with this financial model includes:



revenue determined on a completion basis in the case of construction operating financial assets (in accordance with IAS 11);

.

the remuneration of the operating financial asset recorded in Revenue from operating financial assets (excluding principal payments);

.

service remuneration.

### 1.20.2

#### **Intangible asset model**

The intangible asset model applies where the operator is paid by the users or where the concession grantor has not provided a contractual guarantee in respect of the amount recoverable. The intangible asset corresponds to the right granted by the concession grantor to the operator to charge users of the public service.

Intangible assets resulting from the application of IFRIC 12 are recorded in the Balance Sheet under the heading **Concession intangible assets** and are amortized, generally on a straight-line basis, over the contract term. However, fees paid to local authorities that are part to intangible costs are disclosed under item **Other intangible assets** .

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Under the intangible asset model, Revenue includes:

·  
revenue from the construction of the infrastructure (in accordance with IAS11);

·  
operating revenue of the infrastructure..

### **1.20.3**

#### **Mixed (or bifurcation) model**

The choice of the financial asset or intangible asset model depends on the existence of payment guarantees granted by the concession grantor.

However, certain contracts may include a payment commitment on the part of the concession grantor covering only part of the investment, with the balance covered by royalties charged to users.

Where this is the case, the investment amount guaranteed by the concession grantor is recognized under the financial asset model and the residual balance is recognized under the intangible asset model.

### **1.21**

#### **Contracts Falling Within the Scope of IFRIC 4**

IFRIC 4 seeks to identify the contractual terms and conditions of agreements which, without taking the legal form of a lease, convey a right to use a group of assets in return for payments included in the overall contract remuneration. It identifies in such agreements a lease contract which is then analyzed and accounted for in accordance with the criteria laid down in IAS 17, based on the allocation of the risks and rewards of ownership,.

The contract operator therefore becomes the lessor vis-à-vis its customers. Where the lease transfers the risks and rewards of ownership of the asset in accordance with IAS 17 criteria, the operator recognizes a financial asset to reflect the corresponding financing, rather than an item of property, plant and equipment.

These financial assets are recorded in the Balance Sheet under the heading *Operating financial assets* . They are initially recorded at the lower of fair value and total future flows and subsequently at amortized cost using the effective interest rate of the contract.

The portion falling due within less than one year is presented in *Current operating financial assets* , while the portion falling due within more than one year is presented in the non-current heading.

Contracts falling within the scope of IFRIC 4 are either outsourcing contracts with industrial customers, BOT (Build Operate Transfer) contracts, or incineration or cogeneration contracts under which, notably, demand or volume risk is, in substance, transferred to the prime contractor.

During the construction phase, a financial receivable is recognized in the balance sheet and operating income in the Income Statement, in accordance with the percentage completion method laid down in IAS 11 for construction contracts.

The financial receivables resulting from this analysis are initially measured at the fair value of lease payments and then amortized using the effective interest method.

After a review of the contract and its financing, the implied interest rate on the financial receivable is based on either the Group financing rate and /or the borrowing rate associated with the contract.

## 1.22

### **Construction contracts (IAS 11)**

Veolia Environnement recognizes income and expenses associated with construction contracts in accordance with the percentage of completion method defined in IAS 11.

These contracts are entered into with local authorities or private partners for the construction of the infrastructures necessary for the provision of services. They are generally fixed-price contracts as defined by IAS 11.

Revenue generated by construction services rendered by the Group is measured at the fair value of the consideration received or receivable, where total income and expenses associated with the construction contract and the stage of completion can be determined reliably.

The percentage of completion is determined by comparing costs incurred as of the balance sheet date with total estimated costs under the contract. Costs incurred are recognized at production cost and do not include either administrative or selling costs.

Where total contract costs exceed total contract revenue, the expected loss is recognized as an expense immediately via a provision for losses to completion, irrespective of the stage of completion and based on a best estimate of forecast results including, where appropriate, rights to additional income or compensation, where they are probable and can be determined reliably. Provisions for losses to completion are presented in liabilities in the Balance Sheet.

Partial payments received under construction contracts before the corresponding work has been performed, are recognized in liabilities in the Balance Sheet under advances and down-payments received.

The amount of costs incurred, plus profits and less losses recognized (notably in provisions for losses to completion) and intermediary billings is determined on an individual contract basis. Where positive, this amount is recognized in assets in amounts due from customers for construction contract work . Where negative, it is recognized in liabilities in amounts due to customers for construction contract work .

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## 1.23

### **Electricity purchase and sale contracts**

Incidentally to their operations, certain Veolia Environnement subsidiaries are required to purchase or sell electricity on the market, in order to manage supplies and optimize costs.

#### Revenue

After analysis of contractual terms and conditions, income from trading activity transactions falling within the scope of IAS 1 are recognized in Revenue , for the related margin.

#### Financial instruments

Certain subsidiaries enter into electricity transactions (forward contracts, options) which are recognized as derivative financial instruments in accordance with IAS 39.

#### *Application scope of IAS 39*

Options and forward purchase and sale contracts with physical delivery are excluded from the application scope of IAS 39 if entered into for own use (exception for own-use). This exception is applicable when the following conditions are satisfied:

.

The volumes purchased or sold under the contracts reflect the operating requirements of the subsidiary;

.

The contracts are not subject to net settlement as defined by IAS 39 and, in particular, physical delivery is systematic;

.

The contracts are not equivalent to sales of options, as defined by IAS 39.

#### *Recognition and measurement of instruments falling within the application scope of IAS 39*

Instruments falling within the application scope of IAS 39 are derivative instruments and are measured at fair value. Fair value movements are recorded in operating income. The net impact of the unwinding of these transactions is recorded in revenue.

The fair value of derivative instruments in electricity is determined on the following basis:

.

Listed prices on active markets

In the absence of listed prices on active markets (notably for electricity purchase options with extremely long maturity), valuation techniques integrating observable data on the market (forward rates for commodities, rate curves, etc.) and in the absence of observable data (particularly for distant maturities), parameters estimated by Veolia Environnement.

## 1.24

### **Greenhouse gases emission allowances**

Pursuant to the Kyoto Protocol, the Group has undertaken to reduce the level of greenhouse gases emitted by energy production installations which it manages.

In this respect, the Group received, a certain number of free emission allowances for the period 2005-2007 and must satisfy annual obligations to surrender allowances equal to total actual emissions.

In the absence of specific IFRS provisions, the Group has adopted the net liability approach .

This approach involves the recognition of a liability, in accordance with IAS 37 principles, corresponding to amounts that will have to be disbursed to meet surrender obligations at the end of the three-year period, should allowances be insufficient to cover actual emissions during the period.

The liability is assessed based on emissions during the period, allowances held and the market price at the period end (or the forward price in the case of forward purchases). This liability is subsequently reversed when surrender obligations are satisfied and purchases of emission allowances are recorded in operating expenses.

Emission allowances are considered to be intangible assets satisfying IAS 38 criteria. Allowances received are treated on grant as entitlement to repayment of a commitment received for nil consideration. They are recorded as intangible assets with nil value.

Allowances purchased on the market for resale on the market are recorded as intangible assets at acquisition cost. An impairment losses is recognized at the period end if the market value is less than the acquisition cost.

Allowance purchase/sale transactions are then recognized according to the management policy chosen for these allowances.

Where excess allowances are held, proceeds on disposal are recorded as a reduction in cost of sales.

## 1.25

### **Segment reporting (IAS 14)**

Pursuant to IAS 14, Veolia Environnement provides primary information by business segment and secondary information by geographical area. The business segments are Water, Waste Management, Energy Services and Transportation.

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## 1.26

### **Standards and interpretations not adopted early**

Veolia Environnement has not elected for early adoption of the following standards and interpretations:

.

IFRS 7, *Financial instruments: Disclosures* and the amendment to IAS 1, *Presentation of financial statements: Capital disclosures*, is applicable to the Group from January 1, 2007.

Adoption of these two texts will result in additional financial instrument disclosures. The Group is currently assessing the practical consequences of these two texts and does not expect their implementation to have a material impact.

.

IFRS 8, *Operating segments*: adoption by the European Union is scheduled for May/June 2007. This standard is applicable to the Group from January 1, 2009.

Veolia Environnement is currently assessing the practical consequences of this standard.

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IFRIC 7, *Applying the restatement approach under IAS 29 – Financial reporting in hyperinflationary economies*: this interpretation is applicable to the Group from January 1, 2007.

Veolia Environnement does not expect implementation of this interpretation to have a material impact.

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IFRIC 8, *Scope of IFRS 2 – Share-based payment*: application of this interpretation by Veolia Environnement is mandatory from January 1, 2007.

Veolia Environnement does not expect implementation of this interpretation to have a material impact.

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IFRIC 9, *Reassessment of embedded derivatives*, is applicable to the Group from January 1, 2007.

Veolia Environnement does not expect implementation of this interpretation to have a material impact.

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IFRIC 10, *Interim financial reporting and impairment*: adoption by the European Union is scheduled for May/June 2007. This interpretation is applicable to the Group from January 1, 2007.

Veolia Environnement does not expect implementation of this interpretation to have a material impact.

IFRIC 11, *IFRS2 Group and treasury share transactions*: adoption by the European Union is scheduled for May/June 2007. This interpretation is applicable to the Group from January 1, 2008.

Veolia Environnement does not expect implementation of this interpretation to have a material impact.

## Note 2

### **Use of management estimates in the application of Group accounting standards**

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and the disclosures of contingent assets and liabilities. Future results could differ significantly from these estimates.

Underlying estimates and assumptions are determined based on past experience and other factors considered as reasonable given the circumstances. They act as a basis for making judgments necessary to the determination of the carrying amount of assets and liabilities, which cannot be obtained directly from other sources. Future values could differ from these estimates.

Underlying estimates and assumptions are reviewed on an ongoing basis. The impact of changes in accounting estimates is recognized in the period the change is made if it affects this period only and in the period the change is made and subsequent periods if they are also affected by the change.

Notes 1.9 and 4 on goodwill and business combinations present the method adopted for the allocation of the purchase price on business combinations. This allocation is based on future cash flow assumptions and discount rates.

Notes 1.10, 4 and 6 concern goodwill and non-current asset impairment tests. Group management performed tests based on best forecasts of the future value of the activities of the cash generating units concerned and taking into account discount rates.

Note 32 on derivative instruments describes the treatment of such instruments. Veolia Environnement valued these derivative instruments, allocated them and tested their effectiveness where necessary.

Notes 18 and 34 on provisions and employee commitments detail the provisions recognized by Veolia Environnement. Veolia Environnement determined these provisions based on best estimates of these obligations.

Note 27 on the income tax expense presents the tax position of the Group and is notably based in France and in the United States on best estimates available to the Group of trends in future tax results.

All these estimates are based on organized procedures for the collection of forecast information on future flows, validated by operating management, and on expected market data based on external indicators and used in accordance with consistent and documented methodologies.

**Note 3**

**Significant events**

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[Back to contents](#)**Acquisition of Cleanaway**

On September 28, 2006, the Waste Management Division purchased Cleanaway Holdings Limited for a consideration of €745 million (for further information, see Note 35). This company is a UK operator in municipal and industrial waste collection and integrated waste management services. Annual revenue is estimated at €684 million.

**Acquisition of SNCM**

On May 31, 2006, Veolia Environnement, Butler Capital Partners and CGMF signed agreements on the takeover of Société Nationale Maritime Corse Méditerranée (SNCM). These agreements form part of the partial privatization operation decided by the French government at the beginning of 2005, and the plan to turn the company around, based notably on the prior recapitalization of the company by the French State. The transaction was completed contingent to a cancellation clause covering approval by the European Commission of the State aide and the awarding of the public service license for Marseille-Corsica crossings. Veolia Environnement holds 28.29% of the share capital of this company. This transaction significantly strengthens the Transportation Division's position as an operator of ferry services, which it has been developing over recent years in high-growth markets in northern Europe. This transaction represents an investment of €72.2 million (for further information, see Note 35).

**Note 4****Goodwill**

Goodwill breaks down as follows:

(€ millions)	<b>As of December 31, 2006</b>	As of December 31, 2005 adjusted	As of December 31, 2004 adjusted
Gross	<b>5,799.6</b>	4,834.1	4,318.6
Impairment losses	<b>(94.6)</b>	(81.8)	(71.8)
<b>Net</b>	<b>5,705.0</b>	<b>4,752.3</b>	<b>4,246.8</b>

As of December 31, 2006, accumulated impairment losses mainly concern Transportation Division activities in Scandinavia (€70 million recognized in 2004).

Movements in the net carrying amount of goodwill by division during **2006**:

(€ millions)	As of December 31, <b>2005</b> <b>adjusted</b>	Changes in consolidation scope	Foreign exchange translation	Impairment losses and negative goodwill	Impact of divestments	Other	As of December 31, <b>2006</b>
Water	1,941.6	75.2	(12.5)	8.4	-	15.9	<b>2,028.6</b>
Waste Management	1,527.7	840.9	(67.0)	-	(1.8)	(5.8)	<b>2,294.0</b>
Energy Services	836.3	36.9	0.6	0.8	-	(35.4)	<b>839.2</b>
Transportation	446.7	122.2	(10.4)	(6.8)	-	(8.5)	<b>543.2</b>
<b>Goodwill</b>	<b>4,752.3</b>	<b>1,075.2</b>	<b>(89.3)</b>	<b>2.4</b>	<b>(1.8)</b>	<b>(33.8)</b>	<b>5,705.0</b>

**Changes in consolidation scope** primarily concerned the following acquisitions:

.

**Waste management:** Cleanaway (United Kingdom) for €759.7 million and Biffa Belgium for €32.5 million;

.

**Transportation:** Supershuttle International (United States) for €69.9 million and Shuttleport (United States) for €17.5 million;

.

**Water:** Banska Bystrica STVPS (Slovakia) for €25.7 million and Poprad PVPS (Slovakia) for €10.2 million;

.

**Energy Services** in Italy for €28.3 million.

**Foreign exchange translations** are mainly the result of the fall in the US dollar against the euro (-€112 million).

**Impairment losses** total -€10.1 million and include impairment of goodwill of the Germany Transportation CGU of -€7.3 million and purchase price allocation corrections of -€2.8 million in the Germany Water CGU. **Negative goodwill** recognized in the Income Statement totaled €12.5 million, including €11.2 million for the Water Division.

**Other movements** mainly concern the definitive allocation of the ZEC Lodz purchase price (Energy Services in Poland) in the amount of -€34 million and of the Weir Techna purchase price (Water Engineering) in the amount of €14.1 million. Due to the limited impact, the 2005 financial statements have not been adjusted.

#### **Impairment tests as of December 31, 2006:**

Veolia Environnement performs systematic annual impairment tests in respect of goodwill and other intangible assets with an indefinite useful life. More frequent tests are performed where there is indication of decrease in value.



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The recoverable value of a cash generating unit (CGU) is estimated by discounting future cash flows. The main assumptions on which the value in use of a cash generating unit is based are the discount rate and trends in volumes, prices and direct costs (inflation) over the period.

Discount rates are estimated by management for each cash generating unit and reflect current market assessments of the time value of money and the specific risks to which the cash generating unit is exposed. Trends in volumes, prices and direct costs are based on past trends and the future market outlook.

Systematic impairment tests are based on future cash flows taken, for the first five years, from the long-term planning process in June 2006. Cash flows for years 6 to 15 are based on year 6 cash flows (taken from the long-term planning document) adjusted by an appropriate growth rate (1% to 3% on average in 2006, depending on the business). The terminal value is then calculated by discounting year 16 data at the perpetual growth rate, including only an organic growth rate such as inflation (0.5% to 3% on average in 2006, depending on the business).

Discount rates used in 2006 reflect both the business and the country or geographical area of the business based on the criteria disclosed in Note 1.10. The main average discount rates by geographical area in 2006 were as follows, depending on the nature of the risk.

• France:	4.84% to 8.84%	• United Kingdom:	5.72% to 7.72%
• United States:	6.49% to 9.09%	• Czech Republic:	5.18% to 5.74%
• Germany:	4.84% to 7.12%		

As of December 31, 2005, impairment losses of €14.7 million were recognized in respect of two CGUs.

As of December 31, 2006, an impairment of €7.3 million was recorded in respect of the Germany Transportation CGU, representing the entire goodwill balance. Difficulties with the start-up of the rail contract in Germany led the Transportation Division to recognize a provision for losses to completion in respect of the contract of €60 million (see Note 18) and an impairment in respect of the engine shed relating to contract operation of €18.4 million (see Note 7). Subsequently, impairment tests on the Germany Transportation CGU led to the impairment in full of the goodwill balance of €7.3 million, based on forecast future flows. Impairment tests assume a discount rate of 6.28% and a perpetual growth rate of 2%.

#### **Sensitivity of impairment tests:**

A 1% increase in the discount rate would generate recoverable values for invested capital below the net carrying amount of certain cash generating units. This reduction would be around €240 million.

A 1% decrease in perpetual growth rates when they are in excess of 2% would generate recoverable values for invested capital below the net carrying amount of certain cash generating units. This reduction would be around €55 million.

Given their specific contractual terms and conditions and the inclusion of interest rate levels in the price determination calculation, the United Kingdom Water and Berlin Water CGUs were excluded from the sensitivity analysis.

Reminder: Movements in the net carrying amount of goodwill by division during 2005:

(€ millions)	As of December 31, 2004 <b>adjusted</b>	Changes in consolidation scope	Foreign exchange translation	Impairment losses and negative goodwill	Impact of divestments	Other	As of December 31, 2005 <b>adjusted</b>
Water	1,778.1	149.6	20.0	5.5	-	(11.6)	1,941.6
W a s t e Management	1,403.6	17.5	117.1	(10.0)	-	(0.5)	1,527.7
Energy Services	762.9	69.5	0.9	(3.0)	(20.8)	26.8	836.3
Transportation	302.2	124.8	2.5	0.3	-	16.9	446.7
<b>Goodwill</b>	<b>4,246.8</b>	<b>361.4</b>	<b>140.5</b>	<b>(7.2)</b>	<b>(20.8)</b>	<b>31.6</b>	<b>4,752.3</b>

Changes in consolidation scope in 2005 mainly concerned the acquisition of the water services company serving the city of Braunschweig in Germany (+€76 million) and Weir Techna in the United Kingdom (+€39 million) in the Water Division, of the company carrying the Lodz contract in Poland (+€56 million) in the Energy Services Division and of ATC Vancom in the United States (+€59 million), of Eurolines in France (minority interest buyout for €16 million), of Helgelandske in Norway (+€14 million) and of Sodeli in France (+€10 million) in the Transportation Division.

Foreign exchange translations were mainly the result of the appreciation of the US dollar against the euro (+€131 million).

Impairment losses totaled €14.7 million and negative goodwill +€7.5 million.

The sale of nuclear maintenance activities and the Facility Management business in Germany led to the removal of goodwill of €14.0 million and €6.8 million respectively within the Energy Services Division.

Other movements mainly consisted of the offsetting entry to the recognition of put options held by minority interests in Poland in the Energy Services Division for +€25 million.

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Reminder: Movements in the net carrying amount of goodwill by division during 2004:

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Changes in consolidation scope	Foreign exchange translation	Impairment losses and negative goodwill	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Water	1,741.0	31.7	(11.6)	-	17.0	1,778.1
Waste Management	1,409.0	26.0	(49.6)	-	18.2	1,403.6
Energy Services	747.1	33.6	-	(1.8)	(16.0)	762.9
Transportation	366.8	9.4	(0.6)	(68.3)	(5.1)	302.2
<b>Goodwill</b>	<b>4,263.9</b>	<b>100.7</b>	<b>(61.8)</b>	<b>(70.1)</b>	<b>14.1</b>	<b>4,246.8</b>

The changes in consolidation scope are mainly related to the acquisitions of the company holding the Shenzhen contract (for €36.6 million), Wabag GmbH in Germany (for €13.3 million), the company holding the Zlinska contract in the Czech Republic (for €11.0 million) in Water segment and of Dalkia Poznan (for €26.6 million) in Energy segment.

Foreign exchange translation adjustments are mainly the result of the depreciation of the U.S. dollar against the euro.

In 2004, we impaired goodwills of Nordic countries Cash Generating Units of Transportation division. The impairment results from poor performance of a railway contract in Sweden and the deterioration of the operating performance of Danish bus contracts. The new situation led to revise the budget and the long term plans.

The new long term plan led to an impairment of goodwill of €70 million.

## Note 5

### Concession intangible assets

Movements in the net carrying amount of concession intangible assets during **2006**:

(€ millions)	As of December 31, <b>2005</b> <b>adjusted</b>	Additions	Disposals	Impairment losses	Amortization	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
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Concession intangible assets, gross	3,202.0	296.5	(13.1)	-	-	127.1	(20.7)	(130.6)	<b>3,461.2</b>
Amortization & impairment losses	(1,110.2)	-	10.3	(7.8)	(139.9)	(0.8)	0.1	132.7	<b>(1,115.6)</b>
<b>Concession intangible assets, net</b>	<b>2,091.8</b>	<b>296.5</b>	<b>(2.8)</b>	<b>(7.8)</b>	<b>(139.9)</b>	<b>126.3</b>	<b>(20.6)</b>	<b>2.1</b>	<b>2,345.6</b>

**Additions** concern the Water Division in the amount of €231.7 million, the Waste Management Divisions in the amount of €19.7 million and the Energy Services Division in the amount of €45.2 million.

**Changes in consolidation scope** mainly concern the expansion of Water Division in the amount of €126.3 million (mainly in China).

**Foreign exchange translations** mainly concern the Water Division (-€22 million), following the depreciation of the Chinese yuan against the euro.

Concession intangible assets by division break down as follows:

(€ millions)	As of December 31, 2006			Net carrying amount as of December 31, 2005 adjusted	Net carrying amount as of December 31, 2004 adjusted
	Gross carrying amount	Amortization & impairment losses	Net carrying amount		
Water	2,454.6	(688.2)	1,766.4	1,533.8	1,098.5
Waste Management	360.7	(95.6)	265.1	252.9	210.7
Energy Services	614.0	(321.1)	292.9	286.9	286.1
Transportation	-	-	-	-	-
Other	31.9	(10.7)	21.2	18.2	14.7
<b>Concession intangible assets</b>	<b>3,461.2</b>	<b>(1,115.6)</b>	<b>2,345.6</b>	<b>2,091.8</b>	<b>1,610.0</b>

Reminder: Movements in the net carrying amount of concession intangible assets during 2005:

(€ millions)	As of December 31,	Additions	Disposals	Impairment losses	Amortization	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, 2005 adjusted
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	<b>2004 adjusted</b>								
Concession intangible assets, gross	2,586.1	290.3	(9.0)	-	-	265.3	13.8	55.5	3,202.0
Amortization & impairment losses	(976.1)	-	4.3	(4.7)	(131.2)	(3.7)	(4.6)	5.8	(1,110.2)
<b>Concession intangible assets, net</b>	<b>1,610.0</b>	<b>290.3</b>	<b>(4.7)</b>	<b>(4.7)</b>	<b>(131.2)</b>	<b>261.6</b>	<b>9.2</b>	<b>61.3</b>	<b>2,091.8</b>

**Additions** concern the Water Division in the amount of €249.0 million, the Energy Services Divisions in the amount of €30.9 million and the Waste Management Division in the amount of €10.4 million.

**Disposals** concern the Water Division in the amount of €1.4 million and the Energy Services Divisions in the amount of €3.3 million.

**Changes in consolidation scope** mainly concern the acquisition of the assets of the water services company serving the town of Braunschweig in Germany, in the amount of €256.4 million.

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**Foreign exchange differences** concern the Water Division (€7.9 million) and the Waste Management Division (€1.2 million), following the appreciation of the U.S. dollar, the pound sterling and the Chinese yuan against the euro.

Reminder: Movements in the net carrying amount of concession intangible assets during 2004:

(€ millions)	As of December 31,  <b>2003</b>	Additions	Disposals	Amortization	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Concession intangible assets, gross	2,229.9	269.6	(13.3)	4.1	168.9	(22.0)	(51.1)	2,586.1
Amortization & impairment losses	(835.0)	-	2.5	(110.8)	(77.5)	7.5	37.2	(976.1)
<b>Concession intangible assets, net</b>	<b>1,394.9</b>	<b>269.6</b>	<b>(10.8)</b>	<b>(106.7)</b>	<b>91.4</b>	<b>(14.5)</b>	<b>(13.9)</b>	<b>1,610.0</b>

Changes in scope are mainly related to the acquisition of the Shenzhen contract in the Water Division.

## Note 6

### Other intangible assets

Movements in the net carrying amount of other intangible assets during **2006**:

(€ millions)	As of December	Additions	Disposals	Amortization	Changes in consolidation	Foreign exchange	Other	As of December
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	31, 2005 adjusted				scope	translation	31, 2006	
Fees paid to local authorities	696.8	20.5	(1.1)	(62.2)	-	(5.1)	23.5	672.4
Contractual rights	212.2	-	-	(18.1)	142.4	0.8	40.2	377.5
Purchased software	118.9	46.2	(0.9)	(49.0)	2.0	(0.1)	9.7	126.8
Trademarks	19.2	19.2	(1.2)	(2.3)	(4.5)	(1.6)	(4.3)	24.5
Internally-developed software	3.2	0.9	-	(1.9)	-	-	0.2	2.4
Other internally-developed intangible assets	38.9	7.9	-	(6.5)	0.1	(3.9)	7.3	43.8
Other purchased intangible assets	192.2	22.4	(0.2)	(33.1)	23.3	(3.6)	(68.6)	132.4
<b>Other intangible assets</b>	<b>1,281.4</b>	<b>117.1</b>	<b>(3.4)</b>	<b>(173.1)</b>	<b>163.3</b>	<b>(13.5)</b>	<b>8.0</b>	<b>1,379.8</b>

Other intangible assets transferred to Non-current assets held for sale in 2006 totaled €0.2 million. No amounts were transferred to Non-current assets held for sale in 2004 or 2005.

Fees paid to local authorities in respect of public service contracts totaled €672.4 million as of December 31, 2006. The amortization over the contract term of fees paid at the beginning of concession contracts in the French Water Division totaled €49.3 million in 2006.

Changes in consolidation scope impacting contractual rights mainly concern Cleanaway United Kingdom (€37.2 million) and acquisitions by the Water Division in China (€58.7 million) and Slovakia (€40.1 million).

Other intangible assets break down as follows:

(€ millions)	As of December 31, 2006	As of December 31, 2005 adjusted
<b>Intangible assets with an indefinite useful life, net</b>	<b>34.6</b>	<b>29.7</b>
Intangible assets with a definite useful life, gross	2,749.4	2,490.0
Amortization	(1,404.2)	(1,238.3)
<b>Intangible assets with a definite useful life, net</b>	<b>1,345.2</b>	<b>1,251.7</b>
<b>Intangible assets</b>	<b>1,379.8</b>	<b>1,281.4</b>



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Reminder: Movements in the net carrying amount of other intangible assets during 2005:

(€ millions)	As of December 31, <b>2004</b> adjusted	Additions	Disposals	Amortization	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> adjusted
Fees paid to local authorities	701.0	2.8	(1.0)	(61.9)	4.1	15.9	35.9	696.8
Trademarks	27.8	10.5	(8.0)	(4.9)	2.7	1.4	(10.3)	19.2
Internally-developed software	2.9	0.3	-	(2.3)	-	-	2.3	3.2
Purchased software	121.0	38.3	(2.4)	(49.6)	5.5	0.9	5.2	118.9
Other internally-developed intangible assets	37.8	0.3	-	(0.5)	0.7	5.6	(5.0)	38.9
Other purchased intangible assets	302.0	26.0	5.3	(56.3)	111.1	18.7	(2.4)	404.4
<b>Other intangible assets</b>	<b>1,192.5</b>	<b>78.2</b>	<b>(6.1)</b>	<b>(175.5)</b>	<b>124.1</b>	<b>42.5</b>	<b>25.7</b>	<b>1,281.4</b>

The increase in 2005 in other intangible assets was mainly due to:

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the impact of entries into the consolidation scope in the Water Division for €67 million (mainly Braunschweig for €24 million and Enel Hydro for €12 million, engineering activities in the United States for €12 million and Acqua Spa for €9 million), in the Transportation Division for €15 million (mainly ATC Vancom in the United States for €12 million), in the Energy Services Division for €10 million and in the Waste Management Division for €5 million.

-

the impact of the buyout of minority interests in Acqua Latina in Italy in the Water Division for €12 million.

Reminder: Movements in the net carrying amount of other intangible assets during 2004:

(€ millions)	As of January 1,	Additions	Disposals	Amortization	Changes in consolidation	Foreign exchange	Other	As of December
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	2004 adjusted				scope	translation		31, 2004 adjusted
Fees paid to local authorities	660.3	14.9	(3.3)	(48.5)	63.2	(0.7)	15.1	701.0
Trademarks	44.4	12.7	(4.3)	(6.7)	3.7	(2.9)	(19.1)	27.8
Internally-developed software	5.6	0.1	(0.1)	(1.5)	-	-	(1.2)	2.9
Purchased software	108.5	34.8	(18.4)	(26.8)	1.1	0.1	21.7	121.0
Other internally-developed intangible assets	53.9	(0.6)	-	-	0.2	(2.3)	(13.4)	37.8
Other purchased intangible assets	283.8	39.7	5.0	(22.2)	36.9	(7.2)	(34.0)	302.0
<b>Other intangible assets</b>	<b>1,156.5</b>	<b>101.6</b>	<b>(21.1)</b>	<b>(105.7)</b>	<b>105.1</b>	<b>(13.0)</b>	<b>(30.9)</b>	<b>1,192.5</b>

Note 7

**Property, plant and equipment**

Movements in the net carrying amount of property, plant and equipment during 2006:

(€ millions)	As of December 31, 2005 adjusted	Additions	Disposals	Impairment losses	Depreciation	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, 2006
Property, plant and equipment, gross	14,972.9	1,424.5	(635.6)	-	-	1,450.5	(125.0)	(175.3)	<b>16,912.0</b>
Depreciation	(8,087.2)	-	530.4	(60.2)	(1,055.3)	(621.4)	63.0	237.4	<b>(8,993.3)</b>
<b>Property, plant and equipment, net</b>	<b>6,885.7</b>	<b>1,424.5</b>	<b>(105.2)</b>	<b>(60.2)</b>	<b>(1,055.3)</b>	<b>829.1</b>	<b>(62.0)</b>	<b>62.1</b>	<b>7,918.7</b>

Property, plant and equipment of €44.0 million was transferred to Non-current assets held for sale (vehicles in Denmark and incinerators in United-Kingdom) compared to €1.2 million in 2005.

**Additions** concern the Water Division in the amount of €322.3 million, the Waste Management Division in the amount of €648.0 million, the Energy Services Division in the amount of €139.7 million and the Transportation Division in the amount of €290.3 million.

**Disposals** concern the Water Division in the amount of €5.8 million, the Waste Management Division in the amount of €41.9 million, the Energy Services Division in the amount of €11.5 million and the Transportation Division in the amount of €43.3 million.

**Impairment losses** mainly concern the remeasurement at fair value of Transportation Division assets in the amount of €63 million, including €44 million in respect of assets located in Denmark (impairment losses recognized in “Net income (expense) from discontinued operations” in the Income Statement) and an impairment in respect of the engine shed relating to contract operation of €18 million.

**Changes in consolidation scope** mainly concern the acquisition of SNCM by the Transportation Division (€393 million), of Cleanaway United Kingdom (€223 million) and Biffa Belgium (€27 million) by the Waste Services Division and of companies in China by the Water Division (€24 million).



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**Other movements** mainly concern the definitive allocation of the ZEC Lodz purchase price (Energy Services in Poland) in the amount of €84.5 million.

Property, plant and equipment by division break down as follows:

(€ millions)	As of December 31, 2006			Net carrying	Net carrying
	Gross carrying amount	Depreciation & impairment losses	Net carrying amount	amount as of December 31, 2005 adjusted	amount as of December 31, 2004 adjusted
Water	4,296.4	(2,038.2)	2,258.2	2,107.0	1,906.2
Waste Management	7,039.4	(3,935.1)	3,104.3	2,821.5	2,528.4
Energy Services	1,988.6	(1,032.7)	955.9	819.4	688.5
Transportation	3,443.6	(1,925.0)	1,518.6	1,066.5	984.3
Other	144.0	(62.3)	81.7	71.3	66.0
<b>Property, plant and equipment</b>	<b>16,912.0</b>	<b>(8,993.3)</b>	<b>7,918.7</b>	<b>6,885.7</b>	<b>6,173.4</b>

The breakdown of property, plant and equipment by class of assets is as follows:

(€ millions)	As of December 31, 2006			Net carrying
	Gross carrying amount	Depreciation & impairment losses	Net carrying amount	amount as of December 31, 2005 adjusted
Land	1,330.7	(484.3)	846.4	784.0
Buildings	2,496.3	(1,184.2)	1,312.1	1,377.0
Technical systems	7,193.8	(3,851.3)	3,342.5	2,877.9
Assets under construction	399.6	(1.6)	398.0	247.7
Publicly-owned utility networks	127.6	(56.2)	71.4	91.8
Other (including vehicles)	5,364.0	(3,415.7)	1,948.3	1,507.3
<b>Property, plant and equipment</b>	<b>16,912.0</b>	<b>(8,993.3)</b>	<b>7,918.7</b>	<b>6,885.7</b>

Reminder: Movements in the net carrying amount of property, plant and equipment during 2005:

(€ millions)	As of December 31, <b>2004</b> <b>adjusted</b>	Additions	Disposals	Impairment losses	Depreciation	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> <b>adjusted</b>
Property, plant and equipment, gross	13,424.7	1,106.6	(749.2)	-	-	643.4	533.4	14.0	14,972.9
Depreciation	(7,251.3)	-	605.7	(7.8)	(959.7)	(234.3)	(237.5)	(2.3)	(8,087.2)
<b>Property, plant and equipment, net</b>	<b>6,173.4</b>	<b>1,106.6</b>	<b>(143.5)</b>	<b>(7.8)</b>	<b>(959.7)</b>	<b>409.1</b>	<b>295.9</b>	<b>11.7</b>	<b>6,885.7</b>

**Additions** concern the Water Division in the amount of €228.9 million, the Waste Management Division in the amount of €580 million, the Energy Services Division in the amount of €97.8 million and the Transportation Division in the amount of €185.9 million.

**Disposals** concern the Water Division in the amount of €44.3 million, the Waste Management Division in the amount of €56 million, the Energy Services Division in the amount of €10.0 million and the Transportation Division in the amount of €31.7 million.

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**Foreign exchange translations** concern the Water Division in the amount of €84.4 million, the Waste Management Division in the amount of €172.2 million, the Energy Services Division in the amount of €24.1 million and the Transportation Division in the amount of €7.7 million, following the appreciation of the U.S. dollar, the pound sterling and the Chinese yuan against the euro.

Reminder: Movements in the net carrying amount of property, plant and equipment during 2004:

(€ millions)	As of January 1, 2004 adjusted	Additions	Disposals	Depreciation	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, 2004 adjusted
Property, plant and equipment, gross	12,985.1	1,154.9	(855.7)	-	342.0	(97.2)	(104.4)	13,424.7
Depreciation	(6,742.6)	-	696.0	(1,099.0)	(146.1)	29.9	10.5	(7,251.3)
<b>Property, plant and equipment, net</b>	<b>6,242.5</b>	<b>1,154.9</b>	<b>(159.7)</b>	<b>(1,099.0)</b>	<b>195.9</b>	<b>(67.3)</b>	<b>93.9</b>	<b>6,173.4</b>

Change in scope is mainly related to the acquisition of Dalkia Poznan Zec in the Energy Services Division (€49 million), "Groupe Connex GVI" in Canada in the Transport Division (€11 million).

## Note 8

### Investments in associates

The principal investments in associates are as follows:

**As of December 31,**

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	<u>% holding</u>			<u>Share in equity</u>			<u>Share of net income</u>		
	2006	2005 adjusted	2004	2006	2005 adjusted	2004	2006	2005 adjusted	2004
Fovarosi									
Csatomazasi Muvek	25.00%	25.00%	25.00%	95.4	93.1	94.2	0.8	1.5	1.2
TIRU	24.00%	24.00%	24.00%	13.6	10.7	11.5	2.2	(0.8)	5.1
EED ES Tersege Vizikozmu KFT (1)	20.80%	-	-	5.1	-	-	0.1	-	-
Urban Sanitation (2)	50.00%	49.00%	49.00%	-	13.9	12.1	-	1.3	1.6
CICG	41.97%	41.95%	41.97%	5.9	5.6	5.4	0.3	0.3	0.2
Southern Water investments Limited (3)	-	25.00%	19.90%	-	17.7	11.7	-	(*)	(*)
KVW Investment Co Ltd Hohhot	49.00%	49.00%	-	5.5	5.3	-	0.8	-	-
Shanghai Laogang Landfil	30.00%	30.00%	30.00%	5.5	5.2	4.5	0.6	(0.1)	-
Ta Ho Onyx Yunlin (4)	33.30%	33.30%	33.30%	3.7	-	-	(4.2)	-	-
Cie Méridionale de Participations (5)	45.00%	-	-	12.4	-	-	-	-	-
Cie Méridionale de Navigation (5)	45.00%	-	-	28.0	-	-	5.1	-	-
Other (per unit < €5 million in 2005 and 2006				65.9	50.0	79.8	0.3	4.3	13.9
<b>Investments in associates</b>				<b>241.0</b>	<b>201.5</b>	<b>219.2</b>	<b>6.0</b>	<b>6.5</b>	<b>22.0</b>

(1)

EED ES Tersege Vizikozmu KFT (Hungary): entry into the Water Division in 2006.

(2)

Change in consolidation method: proportionate consolidation from 2006 following the signature of a new shareholders agreement resulting in joint control.

(3)

Sold in 2006.

(4)

Ta Ho Yunlin is equity accounted in 2006 (previously non-consolidated) due to the low probability of completion of the purchase by the partner in the company following the termination of the contract by the County of Yunlin

(Taiwan).

(5)

Entry into the scope of consolidation of stakes in CMN and CMP held by SNCM.

(\*)

Recorded in Net income (expense) from discontinued operations in the amount of €2.5 million for the year ended December 31, 2006, -€8.4 million for the year ended December 31, 2005 and €2.2 million for the year ended December 31, 2004.

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(€ millions)	% holding as of December 31, 2006	<b>2005 adjusted</b>	Net income	Dividend distribution	Foreign exchange translation	Changes in consolid-ation scope	Other	<b>2006</b>
Favarosi Csatomazasi Muvek	25%	93.1	0.8	-	0.5	-	1.0	95.4
TIRU	24%	10.7	2.2	-	0.7	-	-	13.6
EED ES Tersege Vizikoizmu KFT	20.80%	-	0.1	-	-	5.0	-	5.1
Urban Sanitation	50%	13.9	-	-	-	(13.9)	-	-
CICG	41.97%	5.6	0.3	-	-	-	0.0	5.9
Southern Water investments Limited	-	17.7	-(*)	-	-	(17.7)	-	-
KVW Investment Co Ltd	49%	5.3	0.8	-	(0.5)	-	(0.1)	5.5
Shanghai Laogang Landfil	30%	5.2	0.6	-	(0.4)	-	0.1	5.5
Ta Ho Onyx Yunlin	33.30%	-	(4.2)	-	(2.4)	10.4	(0.1)	3.7
Cie Méridionale de Participations	45%	-	-	-	-	12.5	(0.1)	12.4
Cie Meridionale de Navigation	45%	-	5.1	-	-	22.9	-	28.0
Other (per unit < €5 million in 2005 and 2006)		50.0	0.3	(4.1)	(2.1)	14.9	6.9	65.9
<b>Investments in associates</b>		<b>201.5</b>	<b>6.0</b>	<b>(4.1)</b>	<b>(4.2)</b>	<b>34.1</b>	<b>7.7</b>	<b>241.0</b>

(\*)Recorded in Net income (expense) from discontinued operations in the amount of €2.5 million for the year ended December 31, 2006.

No amounts were transferred to Non-current assets held for sale in 2004, 2005 or 2006.

The decrease in 2006 of components of balance sheet and consolidated income statement results from the disposal of Southern Water Investments Limited.

Summarized financial information for the main investments in associates is as follows (100% of amounts):

(€ millions)	<b>As of December 31, 2006</b>	As of December 31, 2005 <b>adjusted</b>	As of December 31, 2004 <b>adjusted</b>
Non-current assets	<b>848.6</b>	4,872.7	4,992.1
Current assets	<b>256.7</b>	1,414.4	2,005.1
<b>Total assets</b>	<b>1,105.3</b>	<b>6,287.1</b>	<b>6,997.2</b>
Equity attributable to equity holders of the parent	<b>586.3</b>	524.0	696.8
Minority interests	<b>1.0</b>	1.4	6.8
Non-current liabilities	<b>263.1</b>	4,735.8	5,046.0
Current liabilities	<b>254.9</b>	1,025.9	1,247.6
<b>Total equity and liabilities</b>	<b>1,105.3</b>	<b>6,287.1</b>	<b>6,997.2</b>
<b>Consolidated Income Statement</b>			
Revenue	<b>329.5</b>	1,085.5	1,449.0
Operating income	<b>37.2</b>	355.6	373.1
Net income for the year	<b>24.6</b>	37.1	53.2

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Reminder: Movements in investments in associates during 2005:

(€ millions)	% holding as of December 31, 2005	<b>2004 adjusted</b>	Net income	Dividend distribution	Foreign exchange translation	Changes in consolidation scope	Other	<b>2005 adjusted</b>
Domino	-	15.2	-	-	-	-	(15.2)	-
Fovarosi Csatomazasi Muvek	25.00%	94.2	1.5	-	(2.6)	-	-	<b>93.1</b>
Tiru	24.00%	11.5	(0.8)	-	-	-	-	<b>10.7</b>
Urban Sanitation	49.00%	12.1	1.3	(1.4)	1.9	-	-	<b>13.9</b>
Technoborgo	-	6.5	-	-	-	(6.5)	-	-
CICG	41.95%	5.4	0.3	(0.1)	-	-	-	<b>5.6</b>
PCP Holding	-	10.0	-	-	-	(10.0)	-	-
Southern Water investments Limited	25.00%	11.7	8.4	(5.1)	2.2	3.7	(3.2)	<b>17.7</b>
Other	-	52.6	4.2	(3.7)	0.9	6.4	0.1	<b>60.5</b>
<b>Investments in associates</b>		<b>219.2</b>	<b>14.9</b>	<b>(10.3)</b>	<b>2.4</b>	<b>(6.4)</b>	<b>(18.3)</b>	<b>201.5</b>

Reminder: Movements in investments in associates during 2004:

(€ millions)	% holding as of December 31, 2004	January 1, <b>2004 adjusted</b>	Net income	Dividend distribution	Foreign exchange translation	Changes in consolidation scope	Other	<b>2004 adjusted</b>
Domino	15.00%	35.4	(0.2)	-	-	0.9	(20.9)	15.2
Intan Utilities Berhad	-	8.2	-	-	-	-	(8.2)	-
Fovarosi Csatomazasi Muvek	25.00%	87.0	1.2	-	-	6.0	-	94.2
Tiru	24.00%	6.9	5.1	(0.5)	-	-	-	11.5
Urban Sanitation	49.00%	12.9	1.6	(1.4)	-	(1.0)	-	12.1



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Technoborgo	49.00%	7.0	1.5	(1.7)	(0.3)	-	-	-	6.5
CICG	41.97%	5.3	0.2	(0.1)	-	-	-	-	5.4
PCP Holding	19.21%	6.5	3.6	-	-	-	-	(0.1)	10.0
Southern Water investments Limited	19.90%	16.9	2.2	(3.3)	-	-	-	(4.1)	11.7
Other	-	39.8	9.0	(10.6)	-	(3.8)	20.6	(2.4)	52.6
<b>Investments in associates</b>		<b>225.9</b>	<b>24.2</b>	<b>(17.6)</b>	<b>(0.3)</b>	<b>2.1</b>	<b>(8.5)</b>	<b>(6.6)</b>	<b>219.2</b>

**Note 9**

**Non-consolidated investments**

Pursuant to IAS 39, non-consolidated investments are classified as available-for-sale and, as such, recognized at fair value. Unrealized gains and losses are taken directly to equity, except for unrealized losses considered long-term which are expensed in the Income Statement.

Movements in the fair value of non-consolidated investments during 2006:

(€ millions)	As of December 31, <b>2005 adjusted</b>	Acquisitions	Disposals	Changes in consolidation scope	Fair value adjustments	Impairment losses	Other	As of December 31, 2006
Non-consolidated investments	<b>209.5</b>	33.2	(11.9)	(65.7)	0.8	(2.5)	18.3	<b>181.7</b>

**Acquisitions** mainly concern the acquisition of an additional 8% interest in Gaz de Bordeaux by the Energy Services Division for a consideration of €12.8 million.

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The principal **disposal** was the sale of Ecofin (United Kingdom) shares held by the Water Division in the amount of -€6.6 million.

**Changes in consolidation scope** mainly concern the consolidation in 2006 of the company carrying the Hradec Kralove contract (Water Division, Czech Republic) and SEBS (Water Division, Germany) for -€14.8 million and -€27 million respectively and Ta-Ho Yunlin (Waste Management Division, China), for -€10.0 million.

**Other movements** concern the reclassification of an investment previously recorded in “Other long-term investments”.

Non-consolidated investments break down as follows:

(€ millions)	% interest as of December 31, 2006	Gross carrying amount as of December 31, 2006	Impairment losses	Fair value adjust-ments	Net carrying amount as of December 31, 2006	Net carrying amount as of December 31, 2005 adjusted	Net carrying amount as of December 31, 2004 adjusted
Méditerranée delle Acque (formerly Genova Acque)(1)	17.1%	26.3	-	(0.3)	26.0	25.7	25.6
Avacon (1)	1.3%	25.0	-	-	25.0	-	-
Domino Sanepar (1)	15.0%	20.7	-	-	20.7	20.7	-
Gaz de Bordeaux (1)	24.0%	17.5	-	1.8	19.3	4.6	4.6
SEBS - GmbH (2)		-	-	-	-	27.0	-
Hradec Kralove (2)		-	-	-	-	14.8	-
Ta-Ho Yunlin (2)		-	-	-	-	10.0	10.2
Vodarny (3)					-	-	13.1
Rev Suisse (3)					-	-	13.2
Other (per unit <€10 million in 2006 and 2005)		112.4	(21.7)	-	90.7	106.7	114.4
<b>Non-consolidated investments</b>		<b>201.9</b>	<b>(21.7)</b>	<b>1.5</b>	<b>181.7</b>	<b>209.5</b>	<b>181.1</b>

(3)

Investment not consolidated as not satisfying the “significant influence” criteria.

(2)

Company consolidated in 2006

(3)

Company consolidated in 2005

Reminder: Movements in non-consolidated investments during 2005:

(€ millions)	As of December 31, <b>2004 adjusted</b>	Acquisitions	Disposals	Changes in consolidation scope	Fair value adjustments	Impairment losses	Other	As of December 31, <b>2005 adjusted</b>
Non-consolidated investments	<b>181.1</b>	65.3	(18.3)	(35.3)	0.3	(0.8)	17.2	<b>209.5</b>

Acquisitions mainly concern SEBS GmbH (Braunschweig Waste Water Services) and Hradec Kralove for €27.0 million and €14.8 million respectively.

The principal disposal was the sale of Aque Potabili for €17.1 million.

Changes in consolidation scope mainly concern the consolidation of Rev Suisse in the amount of €13.2 million and Vodarny Stredoceske in the amount of €13.1 million.

Other movements include the reclassification in non-consolidated investments in 2005 of the Domino Sanepar shares held by Proactiva in the amount of €20.7 million, following the loss of significant influence over this company. As of December 31, 2004, these shares were recognized in investments in associates.

Reminder: Movements in non-consolidated investments during 2004:

(€ millions)	As of January 1, <b>2004 adjusted</b>	Acquisitions	Disposals	Fair value adjustments	As of December 31, <b>2004 adjusted</b>
Non-consolidated investments	<b>198.2</b>	26.3	-56.3	12.9	<b>181.1</b>

**Note 10**

**Non-current and current operating financial assets**

Operating financial assets comprise financial assets resulting from the application of IFRIC 12 on accounting for concession contracts (see Note 1.20) and from the application of IFRIC 4 (see Note 1.21).

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Movements in the net carrying amount of non-current and current operating financial assets during **2006**:

(€ millions)	As of December 31, <b>2005</b> adjusted	New financial assets	Repayments/ disposals	Impairment losses	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Gross	5,547.6	360.6	(438.1)	-	12.7	(40.8)	23.6	<b>5,465.6</b>
Impairment losses	(2.2)	-	-	(3.9)	-	0.2	(0.1)	<b>(6.0)</b>
<b>Non-current and current operating financial assets</b>	<b>5,545.4</b>	<b>360.6</b>	<b>(438.1)</b>	<b>(3.9)</b>	<b>12.7</b>	<b>(40.6)</b>	<b>23.5</b>	<b>5,459.6</b>

The principal new operating financial assets in 2006 mainly concern:

.

the Water Division and mainly projects in Berlin (€115.2 million), BOT of Brussels (€62.9 million) and BOT of the Hague (€27.2 million);

.

the Energy Services Division and in particular cogeneration plants in France (€45.1 million).

The principal repayments of operating financial assets in 2006 concern:

.

the Water Division and mainly projects in Water of Berlin (€130.8 million) and BOT of Brussels (€95.3 million);

.

the Energy Services Division and in particular cogeneration plants in France (€112.4 million).

The others concern transfer from non-current operating financial assets to operating current financial assets.

(€ millions)	As of December 31,		
	Non-current assets	Current assets	Total

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	<b>2006</b>	<b>2005 adjusted</b>	<b>2004 adjusted</b>	<b>2006</b>	<b>2005 adjusted</b>	<b>2004 adjusted</b>	<b>2006</b>	<b>2005 adjusted</b>	<b>2004 adjusted</b>
Water	<b>3,667.0</b>	3,808.1	3,487.5	<b>163.5</b>	55.2	38.2	<b>3,830.5</b>	3,863.3	3,525.7
Waste Management	<b>711.2</b>	730.5	626.3	<b>25.8</b>	18.7	12.3	<b>737.0</b>	749.2	638.6
Energy Services	<b>651.0</b>	709.1	740.0	<b>120.1</b>	113.0	99.9	<b>771.1</b>	822.1	839.9
Transportation	<b>98.8</b>	83.5	87.9	<b>16.6</b>	20.9	8.4	<b>115.4</b>	104.4	96.3
Other	<b>5.4</b>	6.2	5.3	<b>0.2</b>	0.2	0.1	<b>5.6</b>	6.4	5.4
<b>Operating financial assets</b>	<b>5,133.4</b>	<b>5,337.4</b>	<b>4,947.0</b>	<b>326.2</b>	<b>208.0</b>	<b>158.9</b>	<b>5,459.6</b>	<b>5,545.4</b>	<b>5,105.9</b>

**IFRIC 12 operating financial assets maturity schedule:**

(€ millions)	1 Year	2 Years	3 to 5 years	After 5 years	<b>Total</b>
Water	144.9	143.0	342.9	2,830.5	<b>3,461.3</b>
Waste Management	16.5	63.9	71.8	487.1	<b>639.3</b>
Energy Services	5.6	6.0	12.6	36.5	<b>60.7</b>
Transportation	16.6	18.4	35.6	44.8	<b>115.4</b>
Other	0.2	0.2	0.8	4.4	<b>5.6</b>
<b>Total</b>	<b>183.8</b>	<b>231.5</b>	<b>463.7</b>	<b>3,403.3</b>	<b>4,282.3</b>

**IFRIC 4 operating financial assets maturity schedule:**

(€ millions)	1 Year	2 Years	3 to 5 years	After 5 years	<b>Total</b>
Water	18.6	21.3	71.0	258.2	<b>369.1</b>
Waste Management	9.3	9.9	30.9	47.7	<b>97.8</b>
Energy Services	114.5	118.9	316.9	160.1	<b>710.4</b>
Transportation	-	-	-	-	-
Other	-	-	-	-	-
<b>Total</b>	<b>142.4</b>	<b>150.1</b>	<b>418.8</b>	<b>466.0</b>	<b>1,177.3</b>



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Reminder: Movements in the net carrying amount of non-current and current operating financial assets during 2005:

(€ millions)	As of December 31, <b>2004</b> adjusted	New financial assets	Repayments/ disposals	Impairment losses	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> adjusted
Gross	5,105.9	513.4	(320.6)	-	75.0	123.0	50.9	5,547.6
Impairment losses	-	-	-	(2.2)	-	-	-	(2.2)
<b>Non-current and current operating financial assets</b>	<b>5,105.9</b>	<b>513.4</b>	<b>(320.6)</b>	<b>(2.2)</b>	<b>75.0</b>	<b>123.0</b>	<b>50.9</b>	<b>5,545.4</b>

The €439.5 million increase in operating financial assets on 2004 is mainly due to BOT of Brussels the Hague (€124.2 million Water Division). The decrease in operating financial assets in the Energy Service Division is due to the repayment of cogeneration financial assets.

Reminder: Movements in the net carrying amount of non-current and current operating financial assets during 2004:

(€ millions)	As of January 1, <b>2004</b> adjusted	New financial assets	Repayments/ disposals	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> adjusted
Gross	4,956.5	428.5	(275.8)	3.2	(11.3)	4.8	5,105.9
Impairment losses	-	-	-	-	-	-	-
<b>Non-current and current operating financial assets</b>	<b>4,956.5</b>	<b>428.5</b>	<b>(275.8)</b>	<b>3.2</b>	<b>(11.3)</b>	<b>4.8</b>	<b>5,105.9</b>

The €149.4 million increase in operating financial assets on 2003 is mainly due to construction projects. The decrease in operating financial assets in the energy Services Division is due to the segment of cogeneration financial assets.

**Note 11**



**Other non-current financial assets**

Movements in the value of other non-current financial assets during **2006**:

(€ millions)	As of December 31,  <b>2005 adjusted</b>	Additions	Repayments/ disposals	Changes in consolidation scope	Impairment losses	Foreign exchange translation	Other	As of December 31,  <b>2006</b>
Gross	496.0	69.4	(29.2)	2.7	-	(15.3)	(21.6)	<b>502.0</b>
Impairment losses	(67.6)	-	-	-	2.4	6.6	-	<b>(58.6)</b>
<b>Other long-term loans, net</b>	<b>428.4</b>	<b>69.4</b>	<b>(29.2)</b>	<b>2.7</b>	<b>2.4</b>	<b>(8.7)</b>	<b>(21.6)</b>	<b>443.4</b>
Gross	279.4	27.8	(22.3)	(45.5)	-	(3.2)	(29.7)	<b>206.5</b>
Impairment losses	(16.2)	-	-	-	3.4	0.4	-	<b>(12.4)</b>
<b>Other investments, net</b>	<b>263.2</b>	<b>27.8</b>	<b>(22.3)</b>	<b>(45.5)</b>	<b>3.4</b>	<b>(2.8)</b>	<b>(29.7)</b>	<b>194.1</b>
<b>Other non-current financial assets, net</b>	<b>691.6</b>	<b>97.2</b>	<b>(51.5)</b>	<b>(42.8)</b>	<b>5.8</b>	<b>(11.5)</b>	<b>(51.3)</b>	<b>637.5</b>

**Other long-term loans, net**

**Additions** mainly correspond to a loan to non-Group part of loan to a company consolidated using the proportionate method.

**Other movements** concern the transfer of loans to operating financial assets.

Other long-term loans as of **December 31, 2006** mainly include:

.  
A deposit paid related to the Berlin contract held by Veolia Wasser GmbH (Water Division, Germany) of €97.3 million;

.  
Water Division loans of €22 million in the United States;

.  
Payment guarantee deposits of €36.7 million and other deposits of €20.9 million;

.  
Non-group loans to companies consolidated using the proportionate method.

Cumulated impairment losses on other long-term loans mainly include the impairment of Water Division long-term loans in the U.S. in the cumulative amount of -€57.1 million as of December 31, 2006 and -€63.7 million as of December 31, 2005 (the decrease is mainly due to changes in the U.S. dollar exchange rate).

**Other investments, net**

**Changes in the scope of consolidation** include the unblocking of the collateral guarantees intended to finance Water Division investments in China in the amount of -€45.4 million (€21.1 million in respect of Kunming contract and €24.3 million in respect of Changhou contract), the impact of the sale of Southern Water preferential shares in the amount of -€66.3 million and a collateral guarantee including an advance from the French State to SNCM in the amount of €38.5 million.

Other movements notably concern the transfer of other investments to Non-consolidated investments.

Other investments **as of December 31, 2006** mainly include:

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Guarantee deposits paid to suppliers and others in the amount of €14.9 million;

Pension funds and other employee-related obligations in the amount of €35.8 million;

Collateral guarantees including an advance from the French State to SNCM in the Transportation Division (+€38.5 million).

No amounts were transferred to Non-current assets held for sale in 2004, 2005 or 2006.

Reminder: Movements in the value of other non-current financial assets during 2005:

(€ millions)	As of December 31, <b>2004 adjusted</b>	Additions	Repayments/ disposals	Changes in consolidation scope	Impairment losses	Fair value adjustments	Foreign exchange translation	Other	As of December 31, <b>2005 adjusted</b>
Gross	469.1	62.1	(55.7)	(0.3)	-	(1.2)	22.2	(0.2)	496.0
Impairment losses	(61.0)	-	-	-	1.7	-	(8.8)	0.5	(67.6)
<b>Other long-term loans, net</b>	<b>408.1</b>	<b>62.1</b>	<b>(55.7)</b>	<b>(0.3)</b>	<b>1.7</b>	<b>(1.2)</b>	<b>13.4</b>	<b>0.3</b>	<b>428.4</b>
Gross	210.3	63.1	(24.6)	34.6	-	(7.1)	9.3	(6.2)	279.4
Impairment losses	(11.7)	-	-	(2.3)	(2.9)	-	(0.6)	1.3	(16.2)
<b>Other investments, net</b>	<b>198.6</b>	<b>63.1</b>	<b>(24.6)</b>	<b>32.3</b>	<b>(2.9)</b>	<b>(7.1)</b>	<b>8.7</b>	<b>(4.9)</b>	<b>263.2</b>
	<b>606.7</b>	<b>125.2</b>	<b>(80.3)</b>	<b>32.0</b>	<b>(1.2)</b>	<b>(8.3)</b>	<b>22.1</b>	<b>(4.6)</b>	<b>691.6</b>

**Other  
non-current  
financial  
assets, net**

Changes in consolidation scope as of December 31, 2005 include the addition of shares in the amount of €27.4 million following the acquisition of the Waste Water contract of the town of Braunschweig (Water Division, Germany).

The increase in other investments is mainly due to the new collateral guarantees intended for investment in the Changzou and Kunming contracts (Water Division, China) in the amount of €24.3 million and €21.1 million respectively at the balance sheet date.

Reminder: Movements in the value of other non-current financial assets during 2004:

(€ millions)	As of January 1, <b>2004 adjusted</b>	Additions	Repayments/ disposals	Changes in consolidation scope	Impairment losses	Foreign exchange translation	Other	As of December 31, <b>2004 adjusted</b>
Gross	495.4	132.5	(129.4)	(18.9)	-	(6.0)	(4.5)	469.1
Impairment losses	(70.4)	-	5.7	-	(1.3)	4.5	0.5	(61.0)
<b>Other long-term loans, net</b>	<b>425.0</b>	<b>132.5</b>	<b>(123.7)</b>	<b>(18.9)</b>	<b>(1.3)</b>	<b>(1.5)</b>	<b>(4.0)</b>	<b>408.1</b>
Gross	366.0	(45.7)	-	(3.4)	(12.3)	(10.4)	(83.9)	210.3
Impairment losses	(8.0)	-	(25.0)	0.5	2.6	0.2	18.0	(11.7)
<b>Other investments, net</b>	<b>358.0</b>	<b>(45.7)</b>	<b>(25.0)</b>	<b>(2.9)</b>	<b>(9.7)</b>	<b>(10.2)</b>	<b>(65.9)</b>	<b>198.6</b>
<b>Other non-current financial assets, net</b>	<b>783.0</b>	<b>86.8</b>	<b>(148.7)</b>	<b>(21.8)</b>	<b>(11.0)</b>	<b>(11.7)</b>	<b>(69.9)</b>	<b>606.7</b>

The "Additions" amounts are mainly related to a loan granted by Veolia Environnement SA to Dalkia International (the latter is consolidated using the proportional method) for €48.5 million and to the increase of deposits of Veolia Environnement SA for €16.0 million.

The repayments/disposals of the gross long-term loans come mainly from the reimbursement of the loans belonging to the previous transportation contract of Melbourne (€(44.6) million).

As of December 31, 2004, the acquisition flow (€(45.7) million) includes €(80) million pledged as a collateral guarantee intended to be invested in the Shenzhen contract. The acquisition was completed in 2004, and the company has been consolidated since the last quarter 2004.

**Note 12****Deferred tax assets and liabilities**

Movements in deferred tax assets and liabilities during **2006**:

(€ millions)	As of December 31, <b>2005</b> <b>adjusted</b>	Changes in business through profit or loss	Changes in business through equity	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Deferred tax assets, gross	1,592.7	71.2	(14.2)	109.3	(24.4)	53.0	1,787.6
Deffered tax assets not recognized	(458.0)	11.7	0.3	-	8.0	6.1	(431.9)
<b>Deferred tax assets, net</b>	<b>1,134.7</b>	<b>82.9</b>	<b>(13.9)</b>	<b>109.3</b>	<b>(16.4)</b>	<b>59.1</b>	<b>1,355.7</b>
<b>Deferred tax liabilities</b>	<b>1,205.0</b>	<b>98.0</b>	<b>15.9</b>	<b>140.3</b>	<b>(13.2)</b>	<b>58.9</b>	<b>1,504.9</b>

**Changes in business through profit or loss** include deferred tax of €50.6 million recognized in Net income (expense) from discontinued operations in the Income Statement.

**Changes in business through equity** mainly include the tax effect of fair value adjustments and actuarial gains and losses.

**Changes in consolidated scope** mainly concern the entry into the scope of consolidation of Cleanaway in the amount of €45.3 million in assets and €26.7 million in liabilities and of SNCM in the amount of €53.1 million in assets and €66.7 million in liabilities.

Veolia Environnement launched a reorganization of its U.S. tax group in 2006. This reorganization should enable the Group to recover

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significant tax losses carried forward relating to the former activities of U.S. Filter. The Group recognized a deferred tax asset of €188 million as of December 31, 2006, in respect of a portion of tax losses carried forward, substantiated by 5-year tax projections. These operations are currently under review by the U.S. tax authorities.

Deferred tax assets and liabilities **break down by nature** as follows:

(€ millions)	<b>As of December 31, 2006</b>	As of December 31, 2005 <b>adjusted</b>	As of December 31, 2004 <b>adjusted</b>
<b>Deferred tax assets</b>			
Employee benefits	172.4	137.6	87.6
Impairment provisions	16.6	13.5	9.3
Tax losses	775.4	689.9	697.2
Finance leases / Assets	34.1	51.6	52.4
Temporary differences on provisions	255.5	175.4	175.9
Other deductible temporary differences	533.6	524.7	496.5
<b>Gross deferred tax assets</b>	<b>1,787.6</b>	<b>1,592.7</b>	<b>1,518.9</b>
<b>Deferred tax assets not recognized</b>	<b>(431.9)</b>	<b>(458.0)</b>	<b>(387.1)</b>
<b>Recognized deferred tax assets</b>	<b>1,355.7</b>	<b>1,134.7</b>	<b>1,131.8</b>
	<b>As of December 31, 2006</b>	As of December 31, 2005 <b>adjusted</b>	As of December 31, 2004 <b>adjusted</b>
<b>Deferred tax liabilities</b>			
Deferred tax on amortization differential	553.6	540.6	482.3
Asset remeasurement	389.4	231.0	207.2
Finance leases / Liabilities	27.4	46.1	35.6
Other taxable temporary differences	534.5	387.3	296.2
<b>Deferred tax liabilities</b>	<b>1,504.9</b>	<b>1,205.0</b>	<b>1,021.3</b>

Deferred tax liabilities on undistributed earnings from subsidiaries, investments in associates and joint-venture are non material.

Deferred tax assets and liabilities **break down by destination** as follows:

(€ millions)	<b>As of December 31, 2006</b>	As of December 31, <b>2005</b> adjusted	As of December 31, <b>2004</b> adjusted
<b>Deferred tax assets, net</b>			
Deferred tax assets on net income	1,276.7	970.3	1,024.4
Deferred tax assets on reserves	79.0	164.4	107.4
<b>Deferred tax assets, net</b>	<b>1,355.7</b>	<b>1,134.7</b>	<b>1,131.8</b>
<b>Deferred tax liabilities</b>			
Deferred tax liabilities on net income	1,476.4	1,147.9	935.8
Deferred tax liabilities on reserves	28.5	57.1	85.5
<b>Deferred tax liabilities</b>	<b>1,504.9</b>	<b>1,205.0</b>	<b>1,021.3</b>

Gross tax losses capitalized as of December 31, 2006 become **time-barred** as follows:

(€ millions)	Time barred in				Unlimited	<b>Total</b>
	≤ 5 years	6 to 10 years	11 to 20 years			
Gross tax losses	96.2	29.1	110.4	539.7	<b>775.4</b>	

Reminder: Movements in deferred tax assets and liabilities during 2005:

(€ millions)	As of December 31, <b>2004</b> adjusted	Changes in business	Fair value adjustments	Changes in consolid-ation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> adjusted
Deferred tax assets, gross	1,518.9	(78.2)	38.2	32.7	92.1	(11.0)	1,592.7
Deferred tax assets not recognized	(387.1)	(46.9)	-	-	(24.0)	-	(458.0)
<b>Deferred tax assets, net</b>	<b>1,131.8</b>	<b>(125.1)</b>	<b>38.2</b>	<b>32.7</b>	<b>68.1</b>	<b>(11.0)</b>	<b>1,134.7</b>
<b>Deferred tax liabilities</b>	<b>1,021.3</b>	<b>(12.1)</b>	<b>(8.5)</b>	<b>141.8</b>	<b>63.0</b>	<b>(0.5)</b>	<b>1,205.0</b>

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Reminder: Movements in deferred tax assets and liabilities during 2004:

(€ millions)	As of January 1, <b>2004</b> adjusted	Changes in business	Fair value adjustments	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> adjusted
Deferred tax assets, gross	1,476.8	(30.6)	-	45.1	(76.7)	104.3	1,518.9
Deffered tax assets not recognized	(445.6)	58.5	-	-	-	-	(387.1)
<b>Deferred tax assets, net</b>	1,031.2	27.9	-	45.1	(76.7)	104.3	1,131.8
<b>Deferred tax liabilities</b>	1,109.0	(18.5)	-	26.7	(55.0)	(40.9)	1,021.3

**Note 13****Working capital**Movements in net working capital during **2006**:

(€ millions)	As of December 31, <b>2005</b> adjusted	Changes in business	Impairment losses	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Inventories and work-in-progress, net	635.2	77.2	(2.4)	36.8	(5.3)	(9.7)	<b>731.8</b>
Operating receivables, net	10,083.3	508.7	(33.3)	495.5	(55.8)	(29.7)	<b>10,968.7</b>
Operating payables, net	10,369.8	460.0	-	536.5	(54.1)	(43.6)	<b>11,268.6</b>
<b>Net working capital</b>	<b>348.7</b>	<b>125.9</b>	<b>(35.7)</b>	<b>(4.2)</b>	<b>(7.0)</b>	<b>4.2</b>	<b>431.9</b>

Amounts transferred to Non-current assets held for sale totaled €22.3 million in 2006 (Denmark transportation activities). No amounts were transferred in 2005 or 2004.

Amounts transferred to Non-current assets held for sale totaled €20.2 million in 2006 (Denmark transportation activities). No amounts were transferred in 2005 or 2004.

Net working capital includes working capital requirements of operations (inventories, trade receivables and payables and other operating receivables and payables) and tax working capital requirements (current tax receivables and payables). Movements during the year of €125.9 million concern WCR of operations in the amount of €111.8 million and tax working capital requirements in the amount of €14.1 million.

Movements in inventories during **2006**:

<b><u>Inventories</u></b>	As of December 31, <b>2005</b> <b>adjusted</b>	Changes in business	Impairment losses	Reversals of impairment losses	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
(€ millions)								
Raw materials and supplies	381.8	46.8	-	-	31.1	(2.9)	(4.2)	<b>452.6</b>
Work-in-progress	204.8	28.2	-	-	8.0	(0.7)	(2.9)	<b>237.4</b>
Finished products inventories	68.8	3.6	-	-	4.0	(1.0)	(2.4)	<b>73.0</b>
Contracts in progress	9.8	(1.4)	-	-	-	(0.6)	0.2	<b>8.0</b>
<b>Inventories and work-in-progress, gross</b>	<b>665.2</b>	<b>77.2</b>	-	-	<b>43.1</b>	<b>(5.2)</b>	<b>(9.3)</b>	<b>771.0</b>
Impairment losses on raw materials and supplies	(20.5)	-	(9.9)	6.7	(6.0)	(0.2)	(0.4)	<b>(30.3)</b>
Impairment losses on work-in-progress	(0.5)	-	(0.6)	0.3	-	-	-	<b>(0.8)</b>
Impairment losses on finished products inventories	(9.0)	-	(2.9)	4	(0.3)	0.1	-	<b>(8.1)</b>
Impairment losses on contracts in progress	-	-	-	-	-	-	-	-
<b>Impairment losses on inventories and work-in-progress</b>	<b>(30.0)</b>	-	<b>(13.4)</b>	<b>11.0</b>	<b>(6.3)</b>	<b>(0.1)</b>	<b>(0.4)</b>	<b>(39.2)</b>
<b>Inventories and work-in-progress, net</b>	<b>635.2</b>	<b>77.2</b>	<b>(13.4)</b>	<b>11.0</b>	<b>36.8</b>	<b>(5.3)</b>	<b>(9.7)</b>	<b>731.8</b>

Movements in operating receivables during **2006**:

<b><u>Operating receivables</u></b>	As of December 31, <b>2005</b> <b>adjusted</b>	Changes in business	Impairment losses	Reversals of impairment losses	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
(€ millions)								
Trade accounts receivable	8,644.2	356.7	-	-	389.2	(51.0)	(9.2)	<b>9,329.9</b>
Other operating accounts receivable	1,276.8	21.9	-	-	103.2	(7.7)	(10.3)	<b>1,383.9</b>
Tax receivables	691.1	130.1	-	-	17.2	(0.5)	(12.6)	<b>825.3</b>
<b>Operating receivables, gross</b>	<b>10,612.1</b>	<b>508.7</b>	-	-	<b>509.6</b>	<b>(59.2)</b>	<b>(32.1)</b>	<b>11,539.1</b>
Impairment losses on trade accounts receivable	(403.9)	-	(152.7)	113.8	(9.1)	3.2	-	<b>(448.7)</b>
Impairment losses on other operating accounts receivable	(124.9)	-	(8.5)	14.1	(5.0)	0.2	2.4	<b>(121.7)</b>
<b>Impairment losses on operating receivables</b>	<b>(528.8)</b>	-	<b>(161.2)</b>	<b>127.9</b>	<b>(14.1)</b>	<b>3.4</b>	<b>2.4</b>	<b>(570.4)</b>
<b>O p e r a t i n g receivables, net</b>	<b>10,083.3</b>	<b>508.7</b>	<b>(161.2)</b>	<b>127.9</b>	<b>495.5</b>	<b>(55.8)</b>	<b>(29.7)</b>	<b>10,968.7</b>

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Operating receivables are treated as loans and receivables for accounting purposes. Short-term commercial receivables and payables without a declared interest rate are recognized at nominal value, unless discounting at the market rate has a material impact.

### Securitization of receivables in France

The French securitization program is governed by an agreement signed in June 2002 for five years with a securitized debt fund. Veolia Environnement had securitized receivables through its Water Division subsidiaries in the amount of €397.6 million, net of discount, as of December 31, 2006 (compared to €413 million as of December 31, 2005).

### Discounting of receivables

Discounted receivables (Daily sales) were nil as of December 31, 2006, compared to €115.2 million (Daily sales and other) as of December 31, 2005.

Discounted receivables definitively sold to third parties in the Energy Services Division totaled €108 million as of December 31, 2006, compared to €121 million as of December 31, 2005.

### Movements in operating payables during 2006:

Operating payables (€ millions)	As of December 31, 2005 adjusted	Changes in business	Changes in consolid-ation scope	Foreign exchange translation	Other	As of December 31, 2006
Trade accounts payable	5,430.8	39.5	333.4	(27.5)	(11.9)	<b>5,764.3</b>
Tax and employee-related liabilities	4,939.0	420.5	203.1	(26.6)	(31.7)	<b>5,504.3</b>
<b>Operating payables</b>	<b>10,369.8</b>	<b>460.0</b>	<b>536.5</b>	<b>(54.1)</b>	<b>(43.6)</b>	<b>11,268.6</b>

Reminder: Movements in net working capital during 2005:

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(€ millions)	As of December 31, <b>2004</b> <b>adjusted</b>	Changes in business	Impairment losses	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> <b>adjusted</b>
Inventories and work-in-progress, net	560.3	9.2	(1.9)	40.3	14.4	12.9	635.2
Operating receivables, net	9,233.9	557.8	(25.8)	206.2	158.9	(47.7)	10,083.3
Operating payables, net	9,572.2	524.4	-	165.9	150.5	(43.2)	10,369.8
<b>Net working capital</b>	<b>222.0</b>	<b>42.6</b>	<b>(27.7)</b>	<b>80.6</b>	<b>22.8</b>	<b>8.4</b>	<b>348.7</b>

Reminder: Movements in net working capital during 2004:

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Inventories and work-in-progress, net	519.7		15.5	(14.8)	39.9	560.3
Operating receivables, net	9,062.0	251.3	37.1	(106.8)	(9.7)	9,233.9
Operating payables, net	8,779.6	537.9	201.2	(43.6)	97.1	9,572.2
<b>Net working capital</b>	<b>802.1</b>	<b>(291.1)</b>	<b>(131.2)</b>	<b>(76.6)</b>	<b>(81.2)</b>	<b>222.0</b>

**Note 14**

**Other short-term loans**

Movements in other short-term loans during **2006**:

(€ millions)	As of December 31, <b>2005</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Impairment losses	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Gross	379.5	(2.6)	5.4	-	(3.7)	(15.3)	<b>363.3</b>
Impairment losses	(158.3)	-	-	(1.2)	-	1.5	<b>(158.0)</b>
<b>Other short-term loans, net</b>	<b>221.2</b>	<b>(2.6)</b>	<b>5.4</b>	<b>(1.2)</b>	<b>(3.7)</b>	<b>(13.8)</b>	<b>205.3</b>

Net other short-term loans as of December 31, 2006 comprise non-group and current accounts to companies consolidated using the proportionate method (mainly in respect of the Berlin contract for €69.8 million and in France in the Water Division for €66.4 million) and the pre-financing of assets in the Transportation Division for €17.7 million.

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Reminder: Movements in other short-term loans during 2005:

(€ millions)	As of December 31, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolid-ation scope	Foreign exchange translation	Other	As of December 31, <b>2005 adjusted</b>
Gross	496.0	(115.0)	20.0	4.2	(25.7)	379.5
Impairment losses	(163.0)	-	-	(0.3)	5.0	(158.3)
<b>Other short-term loans, net</b>	<b>333.0</b>	<b>(115.0)</b>	<b>20.0</b>	<b>3.9</b>	<b>(20.7)</b>	<b>221.2</b>

Reminder: Movements in other short-term loans during 2004:

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolid-ation scope	Foreign exchange translation	Other	As of December 31, <b>2004 adjusted</b>
Gross	554.9	(41.1)	29.4	(7.4)	(39.8)	496.0
Impairment losses	(165.1)	2.1	-	-	-	(163.0)
<b>Other short-term loans, net</b>	<b>389.8</b>	<b>(39.0)</b>	<b>29.4</b>	<b>(7.4)</b>	<b>(39.8)</b>	<b>333.0</b>

Changes in consolidation scope are mainly related to the acquisition of Wabag France (€12.0 million). Other amounts are smaller than €20 million per unit.

**Note 15****Marketable securities**Movements in marketable securities during **2006**:

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(€ millions)	As of December 31, <b>2005</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Fair value adjust-ments	Foreign exchange translation	Other	As of <b>December</b> <b>31, 2006</b>
Gross	62.2	(2.5)	1.4	1.5	(0.3)	4.9	<b>67.2</b>
Impairment losses	(1.5)	-	-	-	-	0.7	<b>(0.8)</b>
<b>Marketable securities</b>	<b>60.7</b>	<b>(2.5)</b>	<b>1.4</b>	<b>1.5</b>	<b>(0.3)</b>	<b>5.6</b>	<b>66.4</b>

The change in the Cash flow statement includes capital gains and losses realized on the sale of marketable securities of €0.9 million as of December 31, 2006.

Reminder: Movements in marketable securities during 2005:

(€ millions)	As of December 31, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> <b>adjusted</b>
Gross	191.5	(117.4)	1.4	1.3	(14.6)	62.2
Impairment losses	(2.2)	-	-	-	0.7	(1.5)
<b>Marketable securities</b>	<b>189.3</b>	<b>(117.4)</b>	<b>1.4</b>	<b>1.3</b>	<b>(13.9)</b>	<b>60.7</b>

The decrease in 2005 is related to the partial sale of the cash UCITS portfolio held by Veolia Environnement SA in the amount of €117.2 million.

Reminder: Movements in marketable securities during 2004:

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Gross	188.5	42.3	(4.2)	(0.5)	(34.6)	191.5
Impairment losses	(3.4)	1.2	-	-	-	(2.2)
<b>Marketable securities</b>	<b>185.1</b>	<b>43.5</b>	<b>(4.2)</b>	<b>(0.5)</b>	<b>(34.6)</b>	<b>189.3</b>





[Back to contents](#)**Note 16****Cash and cash equivalents**

Movements in cash and cash equivalents during 2006:

(€ millions)	As of December 31, <b>2005</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Fair value adjustments	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Cash	1,173.1	(81.3)	196.5	-	(23.0)	(1.5)	<b>1,263.8</b>
Cash equivalents	1,163.0	222.2	5.0	0.4	0.4	3.2	<b>1,394.2</b>
<b>Cash and cash equivalents</b>	<b>2,336.1</b>	<b>140.9</b>	<b>201.5</b>	<b>0.4</b>	<b>(22.6)</b>	<b>1.7</b>	<b>2,658.0</b>

Amounts transferred to Non-current assets held for sale totaled €0.5 million in 2006.

Changes in consolidation scope mainly concern the acquisition of SNCM for €100.7 million in the Transportation Division, acquisitions in the Water Division for €40.8 million (in Germany and China) and acquisitions in the Waste Management Division for €38.5 million (Belgium and the United Kingdom).

As of December 31, 2006, the Water Division held cash of €517.4 million, the Energy Services Division held cash of €219.1 million, the Waste Management Division held cash of €214.4 million, the Transportation Division held cash of €141.8 million, Veolia Environnement SA held cash of €43.8 million and the other head office entities held cash of €117.0 million.

As of December 31, 2006, cash equivalents were primarily held by Veolia Environnement SA in the amount of €1,096.8 million (including cash mutual fund investments of €823.0 million and treasury notes of €203.8 million).

Reminder: Movements in cash and cash equivalents during 2005:

(€ millions)	As of December 31, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Fair value adjustments	Foreign exchange translation	Other	As of December 31, <b>2005</b> <b>adjusted</b>
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Cash	948.4	64.4	107.4	-	55.9	(3.0)	1,173.1
Cash equivalents	3,711.9	(2,565.7)	31.6	1.3	(27.8)	11.7	1,163.0
<b>Cash and cash equivalents</b>	<b>4,660.3</b>	<b>(2,501.3)</b>	<b>139.0</b>	<b>1.3</b>	<b>28.1</b>	<b>8.7</b>	<b>2,336.1</b>

The overall decrease in cash and cash equivalents in 2005 was mainly due to the sale of certificates of deposits in the amount of €2,151 million and the sale of monetary UCITS in the amount of €610 million, to finance the repayment of the OCEANE bonds on January 1, 2005 (€1,535 million), the redemption of the TSAR subordinated loan notes redeemable in preference shares on March 31, 2005 and Water Division investments (acquisition of Braunschweig on January 10, 2005 for €374 million).

Changes in consolidation scope mainly concern the acquisition of the water services company serving the town of Braunschweig in Germany in the amount of €45 million.

Reminder: Movements in cash and cash equivalents during 2004:

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Fair value adjustments	Foreign exchange translation	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Cash	1,015.2	(147.9)	54.5	-	4.3	22.3	948.4
Cash equivalents	1,862.8	1,885.2	31.6	-	8.8	(76.5)	3,711.9
<b>Cash and cash equivalents</b>	<b>2,878.0</b>	<b>1,737.3</b>	<b>86.1</b>	<b>-</b>	<b>13.1</b>	<b>(54.2)</b>	<b>4,660.3</b>

[Back to contents](#)**Note 17****Equity**

(€ millions)	Number of shares outstanding	Share capital	Additional paid-in capital	Treasury shares	Consolidated reserves and retained earnings	Foreign exchange translation reserves	Fair value reserves	<b>Equity attributable to equity holders of the parent</b>	<b>Minority interests</b>	<b>Total equity</b>
<b>As of January 1, 2004 adjusted</b>	<b>405,070,515</b>	<b>2,025.3</b>	<b>6,449.1</b>	<b>(298.6)</b>	<b>(4,850.9)</b>	<b>-</b>	<b>(65.7)</b>	<b>3,259.2</b>	<b>1,646.4</b>	<b>4,905.6</b>
Issue of share capital of the parent company	1,351,468	6.8	18.5	-	-	-	-	25.3	-	25.3
Elimination of treasury shares		-	-	(160.7)		-	-	(160.7)	-	(160.7)
Share purchase and subscription option plans		-	-	-	6.9	-	-	6.9	-	6.9
Third party share in share capital increases by subsidiaries and changes in consolidation scope		-	-	-	-	-	-	-	88.6	88.6
Parent company dividend distribution		-	-	-	(217.9)	-	-	(217.9)	-	(217.9)

Third party share in dividend distributions by subsidiaries	-	-	-	-	-	-	-	-	(144.2)	(144.2)
Foreign exchange translation adjustments	-	-	-	-	(72.1)	-	(72.1)	10.9	(61.2)	
Fair value adjustments	-	-	-	-	-	(13.9)	(13.9)	(9.9)	(23.8)	
Actuarial gains or losses on pension obligations	-	-	-	-	-	-	-	-	-	-
Net income for the year	-	-	-	389.8	-	-	389.8	133.3	523.1	
Other changes	-	-	-	(5.4)	-	-	(5.4)	3.6	(1.8)	
<b>As of December 31, 2004 adjusted</b>	<b>406,421,983</b>	<b>2,032.1</b>	<b>6,467.6</b>	<b>(459.3)</b>	<b>(4,677.5)</b>	<b>(72.1)</b>	<b>(79.6)</b>	<b>3,211.2</b>	<b>1,728.7</b>	<b>4,939.9</b>
Issue of share capital of the parent company	1,450,623	7.3	31.5	-	8.6	-	-	47.4	-	47.4
Elimination of treasury shares	-	-	6.6	2.6	-	-	9.2	-	9.2	
Share purchase and subscription option plans	-	-	-	16.2	-	-	16.2	-	16.2	
Third party share in share capital increases by subsidiaries and changes in consolidation scope	-	-	-	-	-	-	-	80.0	80.0	
Parent company dividend	-	-	-	(265.4)	-	-	(265.4)	-	(265.4)	

distribution									
Third party									
share in									
dividend									
distributions	-	-	-	-	-	-	-	(108.6)	(108.6)
by									
subsidiaries									
Foreign									
exchange									
translation	-	-	-	-	284.4	-	284.4	33.6	318.0
adjustments									
Fair value									
adjustments	-	-	-	-	-	9.7	9.7	1.6	11.3

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(€ millions)	Number of shares outstanding	Share capital	Additional paid-in capital	Treasury shares	Consolidated reserves and retained earnings	Foreign exchange translation reserves	Fair value reserves	Equity attributable to equity holders of the parent	Minority interests	Total equity
Actuarial gains or losses on pension obligations		-	-	-	(132.5)	-	-	(132.5)	(12.2)	(144.7)
Net income for the year		-	-	-	622.2	-	-	622.2	172.9	795.1
Other changes		-	-	-	(26.3)	0	14.1	(12.2)	(8.0)	(20.2)
<b>As of December 31, 2005 adjusted</b>	<b>407,872,606</b>	<b>2,039.4</b>	<b>6,499.1</b>	<b>(452.7)</b>	<b>(4,452.1)</b>	<b>212.3</b>	<b>(55.8)</b>	<b>3,790.2</b>	<b>1,888.0</b>	<b>5,678.2</b>
Issue of share capital of the parent company	4,753,944	23.7	142.1		15.8			181.6	-	181.6
Elimination of treasury shares				(26.9)	25.8			(1.1)	-	(1.1)
Share purchase and subscription option plans					16.7			16.7	-	16.7
Third party share in share capital increases by subsidiaries and changes in consolidation scope									-	158.8
Parent company					(336.3)			(336.3)		(336.3)

dividend distribution										
Third party share in dividend distributions by subsidiaries								-	(142.9)	(142.9)
Foreign exchange translation adjustments					(106.8)	0.5	(106.3)	6.2	(100.1)	
Fair value adjustments				0.2		33.2	33.4	1.3	34.7	
Actuarial gains or losses on pension obligations				26.4			26.4	(0.8)	25.6	
Net income for the year				758.7			758.7	236.2	994.9	
Other changes				(41.9)	39.1	0.3	(2.5)	45.8	43.3	
<b>As of December 31, 2006</b>	<b>412,626,550</b>	<b>2,063.1</b>	<b>6,641.2</b>	<b>(479.6)</b>	<b>(3,986.7)</b>	<b>144.6</b>	<b>(21.8)</b>	<b>4,360.8</b>	<b>2,192.6</b>	<b>6,553.4</b>

The dividend distribution per share was €0.85, €0.68 and €0.55 in 2006, 2005 and 2004 respectively.

The dividend proposed to the General Assembly of 10 May 2007 is €1.05 per share.

## 17.1

### Equity attributable to equity holders of the parent

#### 17.1.1

##### Share capital:

##### Share capital increases:

In 2004, Veolia Environnement carried out a share capital increase of €25.3 million, subscribed by members of the Group employee savings plan in France and abroad.



In 2005, Veolia Environnement carried out a share capital increase of €34.6 million, subscribed by members of the Group employee savings plan in France and abroad. The discount on the issue price was expensed in the amount of €8.6 million.

In addition, the share capital was increased by €4.2 million (including additional paid-in capital) following the exercise of share purchase and subscription option plans.

As of December 31, 2006, the share capital was increased by €92.9 million (including additional paid-in capital) following the exercise of share purchase and subscription option plans and by €70.7 million (including additional paid-in capital) following a share capital increase reserved for employees (Group employee savings plan). The discount on the issue price was expensed in the amount of €15.8 million.

In addition, the share capital was increased by €2.2 million (including additional paid-in capital) following the exercise of share subscription warrants.

**Number of shares outstanding:**

405,070,515 shares were outstanding as of January 1, 2004, 406,421,983 as of December 31, 2004, 407,872,606 as of December 31, 2005 and 412,626,550 as of December 31, 2006 (including treasury shares) for nominal value of €5.

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### 17.1.2

#### **Offset of treasury shares against equity:**

In 2004, 516,899 treasury shares were sold as part of the Onyx Ireland minority interest buyout transaction.

As of December 31, 2004, the Group held 16,183,548 of its own shares.

In 2005, 193,306 shares with a net carrying amount of €9.2 million were sold as part of transactions reserved for employees. As of December 31, 2005, the Group held 15,990,242 of its own shares.

In 2006, 3,424,934 shares were sold and the call sold covering 2,700,000 treasury shares was repurchased for a net carrying amount of €105.8 million as part of transactions reserved for employees. At the same time, Veolia Environnement purchased 2,689,000 treasury shares for a total consideration of €106.9 million and sold a call for 1,400,000 shares. As of December 31, 2006, the Group held 15,254,308 of its own shares.

### 17.1.3

#### **Share purchase and subscription option plans:**

In accordance with IFRS 2, an expense of €16.2 million in 2005 and €16.7 million in 2006 was recognized in respect of share option plans granted to employees.

### 17.1.4

#### **Appropriation of net income and dividend distribution:**

A dividend distribution of €336.3 million was paid in 2006 out of 2005 net income attributable to equity holders of the parent of €622.2 million. The residual balance of €285.9 million was transferred to Veolia Environnement consolidated reserves.

### 17.1.5

#### **Foreign exchange translation reserves:**

Accumulated foreign exchange translation reserves were transferred on January 1, 2004 to consolidated reserves, in accordance with the option adopted by the Group on first-time adoption of IFRS.

In 2004, foreign exchange translation adjustments attributable to equity holders of the parent (€-72.1 million) included €11.2 million relating to the reversal of foreign exchange translation adjustments, net of tax, on discontinued operations of the Water Division in the United States. Other movements totaled €-83.3 million and mainly concerned the U.S.

dollar (€-75.6 million).

In 2005, positive translation differences of €284.4 million (portion attributable to equity holders of the parent) concerned the U.S. dollar in the amount of €113.5 million.

Accumulated foreign exchange translation reserves as of December 31, 2005 are positive: €212.3 million (portion attributable to equity holders of the parent), including €49.1 million related to the U.S. dollar and €41.7 million related to the Korean won.

In 2006, negative translation differences of €106.3 million (portion attributable to equity holders of the parent) concerned the U.S. dollar in the amount of €95.0 million.

Accumulated foreign exchange translation reserves as of December 31, 2006 are positive: €144.6 million (portion attributable to equity holders of the parent), including €32.6 million related to the Korean won, €60.4 million related to the pound sterling, €68.8 million related to the Czech crown and €-45.9 million related to the U.S. dollar.

**Movements in Foreign exchange translation reserves (attributable to equity holders of the parent and minority interests):**

(€ millions)	<b>Total</b>	Attributable to equity holders of the parent
Translation differences of the financial statements of subsidiaries drawn up in a foreign currency	(40.0)	(51.0)
Translation differences on net investments	(21.2)	(21.1)
<b>As of December 31, 2004 adjusted</b>	<b>(61.2)</b>	<b>(72.1)</b>
Translation differences of the financial statements of subsidiaries drawn up in a foreign currency	291.6	246.4
Translation differences on net investments	(35.0)	(34.1)
<b>As of December 31, 2005 adjusted</b>	<b>256.6</b>	<b>212.3</b>
Translation differences of the financial statements of subsidiaries drawn up in a foreign currency	(53.8)	(59.9)
Translation differences on net investments	(7.8)	(7.8)
<b>Movements during 2006</b>	<b>(61.6)</b>	<b>(67.7)</b>
Translation differences of the financial statements of subsidiaries drawn up in a foreign currency	237.8	186.5
Translation differences on net investments	(42.8)	(41.9)
<b>As of December 31, 2006</b>	<b>195.0</b>	<b>144.6</b>



[Back to contents](#)**Breakdown by currency of Foreign exchange translation reserves attributable to equity holders of the parent:**

(€ millions)	As of December 31, 2004 adjusted	As of December 31, 2005 adjusted	Movement	As of December 31, 2006
U.S. Dollar	(64.4)	49.1	(95.0)	(45.9)
Pound Sterling	8.2	33.1	27.3	60.4
Korean Won	5.9	41.7	(9.1)	32.6
Chinese Yuan	(12.2)	28.3	(32.4)	(4.1)
Czech Crown	2.2	18.3	50.5	68.8
Canadian Dollar	(0.7)	10.0	(8.1)	1.9
Australian Dollar	(5.5)	6.9	(5.9)	1.0
Swedish Krona	1.6	(5.0)	6.5	1.5
Norwegian Crown		2.0	(2.6)	(0.6)
Hungarian Forint		2.1	1.3	3.4
Polish Zloty		4.7	0.5	5.2
Romanian Leu		4.9	9.0	13.9
Mexican Peso	(1.4)	2.7	(1.1)	1.6
Egyptian Pound		3.7	(3.3)	0.4
Hong Kong Dollar		1.8	6.4	8.2
Other currencies	(5.8)	8.0	(11.7)	(3.7)
<b>Total</b>	<b>(72.1)</b>	<b>212.3</b>	<b>(67.7)</b>	<b>144.6</b>

**17.1.6****Fair value reserves:**

Fair value reserves, attributable to equity holders of the parent, are negative in the amount of €79.6 million as of January 1, 2005, €55.8 million as of December 31, 2005 and €21.8 million as of December 31, 2006.

As of December 31, 2006, fair value reserves mainly include fair value adjustments to interest-rate derivatives hedging floating-rate borrowings (-€21.9 million) and to a lesser extent, fair value adjustments to available-for-sale securities (€0.1 million).

**Movements in fair value reserves (attributable to equity holders of the parent and minority interests):**

(€ millions)	<b>Total</b>	Attributable to equity holders of the parent
As of January 1, 2006		
Fair value adjustments on available-for-sale assets	3.0	3.0
Derivative instruments – cash flow hedges	(60.7)	(58.8)
<b>Opening fair value reserves as of January 1, 2006</b>	<b>(57.7)</b>	<b>(55.8)</b>
Fair value adjustments:		
Fair value adjustments on available-for-sale assets	(2.3)	(2.9)
Derivative instruments – cash flow hedges	37.0	36.3
<b>Fair value adjustments during 2006</b>	<b>34.7</b>	<b>33.4</b>
Other changes:		-
Fair value adjustments on available-for-sale assets	-	-
Derivative instruments – cash flow hedges	0.6	0.6
<b>Other adjustments during 2006</b>	<b>0.6</b>	<b>0.6</b>
As of December 31, 2006		
Fair value adjustments on available-for-sale assets	0.7	0.1
Derivative instruments – cash flow hedges	(23.1)	(21.9)
<b>Closing fair value reserves as of December 31, 2006</b>	<b>(22.4)</b>	<b>(21.8)</b>

### 17.1.7

#### Other changes:

In 2006, other changes mainly concerned purchase price allocations in respect of a subsidiary.

In 2005, they mainly concerned the exercise of a put option.

### 17.2

#### Minority interests

A break down of the movement in minority interests is presented in the Statement of changes in shareholders' equity.

The increase in minority interests in 2006 was mainly due to the consolidation of Asian companies in the Water Division (+€60.6 million), the acquisition of minority interests by the ERBD in Central Europe in the Transportation Division (+€40.3 million) and the acquisition by IFM of an interest in the share capital of Zec Lodz in Dalkia (+€47 million). Other movements mainly concern the definitive allocation of the purchase price for Dalkia's Polish

subsidiaries (+€33.5 million).

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Pursuant to IAS 37 (see Note 1.13), provisions maturing after more than one year are discounted. Discount rates used were as follows:

**Discount rates**

	<b>As of December 31, 2006</b>	<b>As of December 31, 2005 adjusted</b>	<b>As of December 31, 2004 adjusted</b>
<b>Euro</b>			
2 to 5 years	4.37%	3.25%	3.23%
6 to 10 years	4.60%	3.88%	4.79%
After ten years	5.20%	4.32%	5.16%
<b>U.S Dollar</b>			
2 to 5 years	5.20%	5.16%	2.84%
6 to 10 years	5.36%	5.55%	4.79%
After ten years	5.86%	5.79%	5.16%
<b>Pound Sterling</b>			
2 to 5 years	5.60%	4.88%	5.42%
6 to 10 years	5.56%	5.11%	5.67%
After ten years	5.60%	5.10%	5.67%

**Movements in non-current provisions during 2006:**

(€ millions)	As of December 31, <b>2005</b> adjusted	Addition	Utilization	Actuarial gains (losses)	Reversal	Unwinding of discount	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Tax litigations	50.9	23.0	(7.3)	-	-	(0.5)	-	-	(0.8)	<b>65.3</b>
Employee litigations	2.2	1.5	(1.0)	-	(0.1)	0.2	-	-	0.4	<b>3.2</b>
Other litigations	64.6	27.1	(13.7)	-	(3.0)	0.2	13.3	(0.6)	6.6	<b>94.5</b>
	295.8	163.7	(163.6)	-	(1.1)	-	0.2	-	(7.2)	<b>287.8</b>



Contractual commitments										
Provisions for work-in-progress & losses to completion on LT contracts	47.7	68.6	(3.0)	-	(1.0)	(0.1)	206.2	(0.9)	(15.9)	<b>301.6</b>
Closure and post-closure costs	306.3	12.5	(13.6)	-	(13.8)	16.0	84.2	(5.3)	11.5	<b>397.8</b>
Restructuring expenses	-	-	-	-	-	-	23.2	-	-	23.2
Subsidiary risks	1.2	-	-	-	-	-	-	-	(0.3)	<b>0.9</b>
Warranties and customer care	114.6	49.4	(20.9)	-	(2.4)	-	1.8	(1.2)	0.8	<b>142.1</b>
Other	99.0	25.0	(13.9)	-	(4.2)	0.6	42.0	(0.6)	(16.7)	<b>131.2</b>
<b>Non-current provisions excl. pensions and other employee benefits</b>	<b>982.3</b>	<b>370.8</b>	<b>(237.0)</b>	<b>-</b>	<b>(25.6)</b>	<b>16.4</b>	<b>370.9</b>	<b>(8.6)</b>	<b>(21.6)</b>	<b>1,447.6</b>
<b>Provisions for pensions and other employee benefits*</b>	<b>665.7</b>	<b>74.8</b>	<b>(83.2)</b>	<b>(37.1)</b>	<b>(2.7)</b>	<b>-</b>	<b>108.1</b>	<b>(0.8)</b>	<b>24.2</b>	<b>749.0</b>
<b>Non-current provisions</b>	<b>1,648.0</b>	<b>445.6</b>	<b>(320.2)</b>	<b>(37.1)</b>	<b>(28.3)</b>	<b>16.4</b>	<b>479.0</b>	<b>(9.4)</b>	<b>2.6</b>	<b>2,196.6</b>

\* See Note 34.

[Back to contents](#)Movements in current provisions during 2006:

(€ millions)	As of December 31, 2005 adjusted	Addition	Utilization	Reversal	Changes in consolid-ation scope	Foreign exchange translation	Other	As of December 31, 2006
Tax litigations	46.5	23.4	(18.4)	(2.6)	0.1	(0.1)	(0.3)	48.6
Employee litigations	18.4	12.3	(6.5)	(1.8)	(0.3)	-	1.4	23.5
Other litigations	142.1	39.1	(58.1)	(14.8)	-	(0.8)	(3.6)	103.9
Provisions for work-in-progress & losses to completion on LT contracts	111.3	55.6	(92.1)	(3.4)	67.1	(1.7)	28.4	165.2
Provisions for property, plant and equipment	1.5	2.5	(1.5)	-	-	-	-	2.5
Closure and post-closure costs	53.4	7.1	(17.1)	(2.7)	2.8	(2.6)	19.0	59.9
Restructuring expenses	21.8	15.6	(18.8)	(1.9)	29.9	-	(0.5)	46.1
Subsidiary risks	18.9	3.0	(5.0)	(1.3)	(0.5)	-	0.4	15.5
Warranties and customer care	145.0	60.5	(50.8)	(6.6)	0.5	(5.7)	(3.4)	139.5
Other	195.1	117.9	(86.0)	(34.9)	8.5	(1.8)	22.4	221.2
<b>Current provisions</b>	<b>754.0</b>	<b>337.0</b>	<b>(354.3)</b>	<b>(70.0)</b>	<b>108.1</b>	<b>(12.7)</b>	<b>63.8</b>	<b>825.9</b>

No amounts were transferred to Non-current assets held for sale in 2006 or 2005.

Movements in non-current and current provisions break down as follows:

**Litigation**

This provision covers all losses that are considered probable and that relate to litigation arising in the normal course of Veolia Environnement's business operations.

The Water and Energy Services Divisions account for the majority of the provisions (€204.5 million and €68.6 million respectively).

### **Contractual commitments**

As part of its obligations under public services contracts, the Group assumes responsibility for the maintenance and repair of installations of the publicly-owned utility networks it manages. The resulting maintenance and repair costs are analyzed in accordance with IAS 37 on provisions and, where necessary, a provision for contractual commitments is recorded where there is outstanding work to be performed. These provisions relate to the Water and Energy Services Divisions in the amount of €200.1 million and €87.6 million respectively.

### **Work-in-progress and losses to completion on long-term contracts**

The principal provisions relate to engineering activities of the Water Division (€86.9 million) and the Transportation Division (€350.4 million). Changes in consolidation scope mainly concern the entry into the scope of consolidation of SNCM for €265.4 million. The addition for the year mainly concerns a railway contract in the Transportation Division in Germany.

### **Closure and post-closure costs**

The Group has financial obligations relating to closure and post-closure costs for the disposal facilities it operates or for which it is otherwise responsible. The Group provides for these estimated future costs pro rata to waste tonnage deposited, over the authorized duration of the sites.

For the Waste Management Division, these provisions totaled €430.1 million as of December 31, 2006, compared to €335.4 million as of December 31, 2005. The acquisition of Cleanaway, new commitments, the unwinding of the discount and the change in discount rates, impacted non-current provisions by €66.0 million, €38.5 million and €16.0 million and €-12.4 million respectively.

Other provisions concern plant dismantling and site remediation in the Water and Energy Services Divisions, and totaled €25.6 million and €21.9 million as of December 31, 2006 and 2005 respectively.

### **Subsidiary risks**

In the normal course of its activities, Veolia Environnement is required to record provisions to cover risks relating to certain subsidiaries.

### **Warranties and customer care**

These provisions principally relate to captive insurance companies (€109.9 million of incurred losses), to the Water Division (€68.4 million) and to the Energy Services Division (€44.9 million).

**Other**

Other provisions include those obligations recorded as part of the normal operation of the Group's subsidiaries.

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[Back to contents](#)**Pensions and other employee benefits**

Provisions for pensions and other employee benefits as of December 31, 2006 total €749.0 million, and include provisions for pensions and other post-employment benefits of €626.8 million (governed by IAS 19 and detailed in Note 34) and provisions for other long-term benefits of €122.2 million.

Reminder: Movements in non-current provisions during 2005:

(€ millions)	As of December 31, <b>2004</b> adjusted	Addition	Utilization	Actuarial gains (losses)	Reversal	Unwinding of discount	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> adjusted
Tax litigations	16.2	36.6	(2.4)	-	-	0.2	-	0.2	(0.1)	50.7
Employee litigations	5.4	0.9	(2.8)	-	(0.2)	0.1	-	-	(1.1)	2.3
Other litigations	61.1	7.6	(4.5)	-	(0.2)	1.5	4.9	1.3	(7.0)	64.7
Contractual commitments	321.6	156.4	(168.1)	-	(7.3)	-	3.1	1.0	(10.9)	295.8
Provisions for work-in-progress & losses to completion on LT contracts	45.1	15.4	(6.0)	-	(0.3)	0.5	5.1	1.3	(13.4)	47.7
Closure and post-closure costs	262.0	22.6	(4.3)	-	(0.3)	14.2	4.0	12.3	(4.2)	306.3
Restructuring expenses	1.7	-	-	-	(0.3)	-	-	-	(1.4)	-
Subsidiary risks	3.7	0.2	(2.7)	-	-	-	-	-	-	1.2
Warranties and customer care	86.5	38.5	(6.0)	-	(0.2)	0.1	(0.2)	0.3	(4.4)	114.6
Other	64.3	29.7	(11.3)	-	(5.7)	2.6	13.3	1.6	4.5	99.0
<b>Non-current provisions excl. pensions and other employee benefits</b>	<b>867.6</b>	<b>307.9</b>	<b>(208.1)</b>	<b>-</b>	<b>(14.5)</b>	<b>19.2</b>	<b>30.2</b>	<b>18.0</b>	<b>(38.0)</b>	<b>982.3</b>
	<b>441.0</b>	<b>65.5</b>	<b>(59.4)</b>	<b>184.2</b>	<b>(36.8)</b>	<b>-</b>	<b>37.4</b>	<b>9.8</b>	<b>24.0</b>	<b>665.7</b>

**Non-current provisions for pensions and other employee benefits\***

<b>Non-current provisions</b>	<b>1,308.6</b>	<b>373.4</b>	<b>(267.5)</b>	<b>184.2</b>	<b>(51.3)</b>	<b>19.2</b>	<b>67.6</b>	<b>27.8 (14.0)</b>	<b>1,648.0</b>
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\* See Note 34.

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[Back to contents](#)Reminder: Movements in non-current provisions during 2004:

(€ millions)	As of January 1, 2004 adjusted	Addition	Utilization	Reversal	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, 2004 adjusted
Tax litigations	21.6	2.1	(0.8)	(0.6)	(2.2)	-	(3.9)	16.2
Employee litigations	5.3	1.8	(2.3)	(0.1)	-	-	0.7	5.4
Other litigations	96.9	9.3	(21.4)	(0.2)	(2.6)	0.5	(21.4)	61.1
Contractual commitments	322.7	87.1	(84.0)	(9.9)	4.7	-	1.0	321.6
Provisions for work-in-progress & losses to completion on LT contracts	36.8	6.3	(15.0)	(0.2)	(4.1)	(0.3)	21.6	45.1
Closure and post-closure costs	201.5	16.6	(5.2)	0.4	2.4	(5.3)	51.6	262.0
Restructuring expenses	1.1	-	-	-	-	0.1	0.5	1.7
Subsidiary risks	6.2	-	(2.1)	-	(0.3)	-	(0.1)	3.7
Warranties and customer care	84.1	56.6	(41.0)	(0.6)	(21.8)	(1.8)	11.0	86.5
Other	56.9	66.0	(60.9)	(5.0)	(1.3)	(1.6)	10.2	64.3
<b>Non-current provisions excl. pensions and other employee benefits</b>	<b>833.1</b>	<b>245.8</b>	<b>(232.7)</b>	<b>(16.2)</b>	<b>(25.2)</b>	<b>(8.4)</b>	<b>71.2</b>	<b>867.6</b>
<b>Non-current provisions for pensions and other employee benefits*</b>	<b>431.0</b>	<b>82.8</b>	<b>-</b>	<b>(46.5)</b>	<b>(19.2)</b>	<b>(3.6)</b>	<b>(3.5)</b>	<b>441.0</b>
<b>Non-current provisions</b>	<b>1,264.1</b>	<b>328.6</b>	<b>(232.7)</b>	<b>(62.7)</b>	<b>(44.4)</b>	<b>(12.0)</b>	<b>67.7</b>	<b>1,308.6</b>

Reminder: Movements in current provisions during 2005:

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(€ millions)	As of December 31, <b>2004</b> <b>adjusted</b>	Addition	Utilization	Reversal	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> <b>adjusted</b>
Tax litigations	46.5	19.2	(19.6)	(6.8)	5.5	0.6	1.0	46.4
Employee litigations	15.3	9.6	(5.9)	(2.0)	-	-	1.5	18.5
Other litigations	131.5	83.4	(67.0)	(5.4)	(4.7)	3.4	0.9	142.1
Provision for work-in-progress & losses to completion on LT contracts	107.6	60.0	(92.1)	(0.3)	14.2	2.0	19.9	111.3
Provisions for property, plant and equipment	8.2	0.4	0.9	(1.4)	1.4	0.1	(8.1)	1.5
Closure and post-closure costs	72.4	4.0	(28.3)	(4.3)	(1.5)	4.1	7.0	53.4
Restructuring expenses	35.9	6.5	(23.8)	(1.8)	2.0	1.3	1.7	21.8
Subsidiary risks	62.6	11.8	(49.6)	(6.1)	-	0.2	-	18.9
Warranties and customer care	90.1	67.8	(55.8)	(0.5)	24.8	8.4	10.2	145.0
Other	130.0	112.0	(58.9)	(12.0)	4.6	4.6	14.8	195.1
<b>Current provisions excl. pensions and other employee benefits</b>	<b>700.1</b>	<b>374.7</b>	<b>(400.1)</b>	<b>(40.6)</b>	<b>46.3</b>	<b>24.7</b>	<b>48.9</b>	<b>754.0</b>

\* See Note 34.

Reminder: Movements in current provisions during 2004:

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Addition	Utilization	Reversal	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Tax litigations	45.4	23.1	(20.1)	(2.5)	(2.4)	(0.2)	3.2	46.5
Employee litigations	14.5	7.7	(4.8)	(1.8)	(0.1)	-	(0.2)	15.3
Other litigations	113.4	60.5	(59.1)	(4.0)	(5.7)	(2.4)	28.8	131.5
Provision for work-in-progress & losses to completion on LT contracts	80.9	73.8	(58.0)	(3.6)	12.8	(1.4)	3.1	107.6
Provisions for property, plant and equipment	8.6	0.1	(0.4)	-	0.1	-	(0.2)	8.2
	85.2	60.2	(29.5)	(1.9)	2.2	(0.3)	(43.5)	72.4



Closure and post-closure costs								
Restructuring expenses	46.5	42.0	(41.1)	(7.9)	(4.2)	(0.3)	0.9	35.9
Subsidiary risks	87.1	39.4	(60.6)	(3.1)	(0.7)	0.9	(0.4)	62.6
Warranties and customer care	87.6	59.0	(42.8)	(0.6)	(22.7)	(1.9)	11.5	90.1
Other	122.9	129.4	(119.5)	(22.3)	(2.5)	(3.1)	25.1	130.0
<b>Current provisions excl. pensions and other employee benefits</b>	<b>692.1</b>	<b>495.2</b>	<b>(435.9)</b>	<b>(47.7)</b>	<b>(23.2)</b>	<b>(8.7)</b>	<b>28.3</b>	<b>700.1</b>

[Back to contents](#)**Note 19****Long-term borrowings****Long-term borrowings**

(€ millions)	As of December 31, <b>2005</b> adjusted	Increases / subscriptions	Repayments	Changes in consolidation scope	Fair value adjustments	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Bonds	7,857.9	1,287.4	(38.3)	-	(138.0)	(40.1)	(511.4)	<b>8,417.5</b>
Other long-term borrowings	5,864.9	865.3	(938.5)	259.6	0.4	(21.2)	(446.4)	<b>5,584.1</b>
<b>Long-term borrowings</b>	<b>13,722.8</b>	<b>2,152.7</b>	<b>(976.8)</b>	<b>259.6</b>	<b>(137.6)</b>	<b>(61.3)</b>	<b>(957.8)</b>	<b>14,001.6</b>

Change in consolidation scope mainly results from Waste division for €131.6 million (effect of acquisition of Cleanaway in United-Kingdom for €128.6 million), Transportation division for €87.8 million (SNCM for €34.1 million) and Water division for 28.3 million.

Amounts transferred to Non-current liabilities held for sale totaled €31.0 million in 2006 compared to nil in 2005.

**Long-term bond borrowings break down by maturity as follows:**

(€ millions)	As of December 31, <b>2004</b> adjusted	As of December 31, <b>2005</b> adjusted	As of December 31, <b>2006</b>	2 years	Maturity 3 to 5 years	After five years
<b>Veolia Environnement SA:</b>						
Publicly offered or traded issuances(a)	5,538.7	6,939.0	7,588.6	1,010.9	66.1	6,511.6
Private placements (b)	309.5	344.0	309.1	-	-	309.1
Subordinated securities (c)	298.0	-	-	-	-	-
<b>Water:</b>						
Three Valleys bond issue (d)	280.6	286.0	292.1	-	-	292.1
<b>Waste Management:</b>						
Montgomery bond issue (e)	71.8	74.8	59.5	8.3	25.5	25.7

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Tyseley bond issue (f)	66.0	62.5	57.8	7.3	25.1	25.4
Other < €50 million	187.5	151.6	110.4	32.8	12.0	65.6
<b>Bonds</b>	<b>6,752.1</b>	<b>7,857.9</b>	<b>8,417.5</b>	<b>1,059.3</b>	<b>128.7</b>	<b>7,229.5</b>

(a)

As of December 31, 2006, bonds issued under the European Medium Term Notes (EMTN) Program totaled €8,221.7 million, including €7,588.6 million maturing in more than one year. The impact of the fair value measurement of long-term borrowings was €-42.4 million.

During 2006, Veolia Environnement issued notes under its EMTN program for a euro equivalent of €1,450.0 million (recognized in the balance sheet at amortized cost of €1,430.4 million), which break down as follows:

-

€1 billion at a fixed-rate of 4.375%, maturing January 16, 2017. The amortized cost of the issue as of December 31, 2006 is €988.4 million.

-

€300 million at floating rates (3-month Euribor+0.06%), maturing February 15, 2008. The amortized cost of the issue as of December 31, 2006 is €300.0 million.

-

€150 million at floating rates (3-month Euribor), maturing July 18, 2007. The issue was partially redeemed in 2006 in the amount of €8 million. The amortized cost of the issue as of December 31, 2006 is €142.0 million. Given its maturity, this bond issue is recorded in short-term borrowings.

In addition, Veolia Environnement performed a partial repurchase of the 2005 bond issue, maturing May 30, 2007, in the amount of €9 million (in two tranches of €4.5 million). Given its maturity, this bond issue is recorded in short-term borrowings.

(b)

As of December 31, 2006, €309.1 million (including -€4.5 million related to remeasurements) remained outstanding on the private placement performed in the United States in 2003 (USPP). This bond issue comprises five tranches:

-

Tranches A, B and C, maturing January 30, 2013, of €33 million (fixed-rate interest of 5.84%), £7 million (fixed-rate interest of 6.22%) and US\$147 million (fixed-rate interest of 5.78%) respectively

-

Tranche D, maturing January 30, 2015, of US\$125 million, bearing fixed-rate interest of 6.02%

-

Tranche E, maturing January 30, 2018, of US\$85 million, bearing fixed-rate interest of 6.31%

The covenants triggering redemption in the event of default are: ICR (Interest Coverage Rate) > 3.2 and DPR (Debt Payout Rate) < 5.3.

These ratios were defined based on IFRS accounts prior to application of IFRIC 12 and will be updated to take account of IFRIC 12. As of December 31, 2006, Veolia Environnement has not defaulted on these covenants.

(c)

Subordinated loan notes redeemable in preference shares (TSAR) issued on December 28, 2001 by the subsidiary VEFO and maturing December 28, 2006 in the amount of €300 million were repurchased on March 31, 2005.

(d)

The €200 million bond issue performed by the Water Division U.K. subsidiary, Three Valleys, in July 2004 bearing interest of 5.875%, is recognized as of December 31, 2006 at amortized cost for a euro equivalent of €292.1 million. This bond matures on July 13, 2026.

(e)

The U.S. Dollar bond issue, bearing interest of 5.0%, was performed to finance the Montgomery plant near Philadelphia (Pennsylvania) in the United States. This redeemable loan was recognized as of December 31, 2006 at amortized cost for a euro equivalent of €59.5 million, and the final repayment is due on November 1st, 2014.

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(f)

This pound sterling bond issue, bearing interest of 6.6675%, was performed to refinance the incineration plant in Birmingham (UK). This redeemable loan was recognized as of December 31, 2006 at amortized cost for a euro equivalent of €57.8 million, and the final repayment is due on January 30, 2018.

**Break down of bond issues by main component:**

## Operation

	Final maturity	Currency	Nominal in € million	Interest rate	Amortized cost restatement*	Remeasure-ment	Net carrying amount	Effective interest rate before hedging	Effective interest rate after hedging
(\$ millions)									
Series 1	06/27/2008	EUR	700	5.88%	4	7	711	5.51 %	4.46%
Series 7	02/01/2012	EUR	1,000	5.88%	(6)	(24)	970	6.02%	6.22%
Series 8	04/29/2009	CSK	24	Pribor 3M + 0.67%	-	-	24	3%	3%
Series 9	04/23/2010	CSK	21	Pribor 3M + 0.67%	-	-	22	3.47 %	3.47%
Series 10	05/28/2013	EUR	1,000	4.88%	(7)	(10)	983	5.00%	4.71%
Series 10 a	05/28/2018	EUR	750	5.38%	2	6	758	5.35%	4.89%
Series 12	11/25/2033	EUR	700	6.13%	(6)	-	694	6.19%	6.19%
Series 13	03/04/2009	USD	21	Libor USD 3M + 0.55%	-	-	20	4.8%	4.8%
Series 14	06/30/2015	USD	38	4.69%	(1)	(2)	35	4.99%	5.83%
Series 15	06/17/2015	EUR	600	1.75%	16	-	616	3.49%	3.49%
Series 17	02/12/2016	EUR	900	4.00%	(6)	(13)	881	4.09%	4.12%
Series 18	12/11/2020	EUR	600	4.38%	(8)	(7)	585	4.50%	4.50%
Series 20	02/15/2008	EUR	300	Euribor 3M	-	-	300	3.43%	3.23%

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Series 21	01/16/2017	EUR	1,000	+0.06% 4.38%	(12)	-	988	4.52%	4.52%
<b>Total publicly offered issuances</b>			<b>7,654</b>		<b>(24)</b>	<b>(42)</b>	<b>7,589</b>	<b>n/a</b>	<b>n/a</b>
USPP EUR 2013	01/30/2013	EUR	33	5.84%	-	-	<b>33</b>	5.89%	5.89%
USPP GBP 2013	01/30/2013	GBP	10	6.22%	-	-	<b>10</b>	6.27%	6.27%
USPP USD 2013	01/30/2013	USD	112	5.78%	(0.3)	(3)	<b>109</b>	5.83%	6.47%
USPP USD 2015	01/30/2015	USD	95	6.02%	(0.3)	(1)	<b>93</b>	6.06%	6.43%
USPP USD 2018	01/30/2018	USD	64	6.31%	(0.2)	(0.4)	<b>64</b>	6.35%	6.52%
<b>Total private placements</b>			<b>314</b>		<b>(0.8)</b>	<b>(4)</b>	<b>309</b>	<b>n/a</b>	<b>n/a</b>
Three Valleys bond issue	07/13/2026	GBP	<b>298</b>	5.88%	(6)	-	<b>292</b>	6.05%	6.05%
Montgomery bond issue	01/11/2014	USD	<b>59</b>	5.00%	-	-	<b>59</b>	3.40%	3.40%
Tyseley bond issue	07/30/2018	GBP	<b>71</b>	6.68%	(13)	-	<b>58</b>	9.50%	9.50%
MBM Chicago Biosolids bond issue	11/01/2023	USD	<b>37</b>	5.93%	-	-	<b>37</b>	5.93%	5.93%
Selchp bond issue (49%)	12/31/2021	GBP	<b>34</b>	7.14%	(1)	-	<b>33</b>	7.39%	7.39%
<b>Total bond issues</b>			<b>8,468</b>		<b>(44)</b>	<b>(47)</b>	<b>8,377</b>	<b>n/a</b>	<b>n/a</b>

\* including long-term interest

[Back to contents](#)**Break down of other long-term borrowings by main component:**

(€ millions)	As of December 31, 2004 adjusted	As of December 31, 2005 adjusted	As of December 31, 2006	2 years	Maturity 3 to 5 years	After five years
BWB and SPE debts (a)	1,704.7	2,126.0	2,067.1	919.9	387.5	759.7
Finance leases obligations (b)	892.6	802.0	866.1	186.0	298.8	381.3
Syndicated credit in CZK (c)	262.6	344.8	363.8	-	218.3	145.5
Cogevolt (d)	561.5	457.0	358.8	148.3	203.5	7.0
Aquiris (e)	-	-	164.2	6.9	20.5	136.8
Put options (note 1.14)	113.9	177.7	276.0	43.5	112.7	119.8
Delfluent (f)	55.1	74.4	102.3	-	28.6	73.7
Local authority borrowing annuities (g)	112.7	120.3	101.1	19.9	54.4	26.8
Shenzhen (h)	88.9	105.3	97.5	-	-	97.5
Securitization (i)	334.2	333.7	-	-	-	-
Other < €100 million	1,278.7	1,323.7	1,187.2	298.4	329.5	559.3
<b>Other long-term borrowings</b>	<b>5,404.9</b>	<b>5,864.9</b>	<b>5,584.1</b>	<b>1,622.9</b>	<b>1,653.8</b>	<b>2,307.4</b>

(a)

The Berliner Wasser Betriebe ("BWB") debt consists of:

-

The debt borne by the operating companies of €1,148.7 million as of December 31, 2006 compared to €1,192.0 million as of December 31, 2005;

-

Acquisition debt of €600 million as of December 31, 2006. The Berlin contract acquisition debt borne by RWE/Veolia Berliner Wasser Beteiligungs AG ("RVB") of €600 million, maturing January 15, 2005, was refinanced in the same amount for three years, maturing January 15, 2008.

Special purpose entity (SPE) debts total €318.4 million as of December 31, 2006, compared to €334.0 million as of December 31, 2005.

(b)

As of December 31, 2006, finance lease obligations fall due between 2007 and 2031. Depending on the currency, fixed interest rates are between 2.90% and 12.09% and floating interest rates are indexed to EONIA, euro T4M (average monthly yield on the money market) and euro TAM (annualized money market rate) or their equivalent for financing in other currencies.

(c)

This CZK 12 billion syndicated credit facility arranged by Komerční Banka, Crédit Lyonnais and ING Bank in favor of Veolia Environnement, refinances the five-year CZK 8 billion syndicated credit facility negotiated in November 2003. It includes a five-year tranche of CZK 8 billion (maturing July 29, 2010) and a seven-year tranche of CZK 4 billion (maturing July 27, 2012). As of December 31, 2006, this syndicated credit facility had been drawn down CZK 10 billion (€363.8 million euro equivalent).

(d)

This securitization of future receivables was organized to finance cogeneration installations in the Energy Services Division. The debt reflects payments due in respect of the amortization of future receivables over the period to May 2012. The average fixed rate of interest payable on this debt is 5.42%.

(e)

This financing carried by Aquiris in respect of the North Brussels wastewater treatment plant construction project, was secured in December 2006. It comprises two credit lines bearing floating-rate interest. As of December 31, 2006, the lines had been drawn in the amount of €164.2 million.

(f)

Three floating-rate financing lines carried by Delfluent BV in respect of the Hague wastewater treatment plant construction project. One of these lines is repayable in full on maturity in 2009, while the other two lines, maturing 2030, are redeemable loans. As of December 31, 2006, the lines had been drawn in the amount of €102.3 million.

(g)

The Group assumes certain fee obligations to local authorities under public service contracts. Local authority borrowing annuities as of December 31, 2006 total €101.1 million.

(h)

This financing which concerns the comprehensive water management contract for the town of Shenzhen is carried by Beijing Capital VW Invest.Co and is consolidated (50%) as of December 31, 2006 in the euro equivalent of €97.5 million. This Chinese yuan redeemable loan matures in June 2022 and bears interest to November 22, 2010 at a fixed-rate of 6.93% (revisable every six years).

(i)

The Acqueduc securitized debt fund was transferred to short-term borrowings as it matures in June 2007.



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[Back to contents](#)**Long-term borrowings break down by original currency (before swap transactions) as follows (amortized cost or fair value):**

(€ millions)	As of December 31, 2004 adjusted	As of December 31, 2005 adjusted	As of December 31, 2006
Euro	9,922.8	11,103.5	11,542.0
U.S. Dollar	480.6	655.2	558.2
Pound Sterling	527.8	515.8	554.0
Czech Crown	370.3	446.8	447.1
Chinese Yuan	103.7	139.9	183.8
Korean Won	130.9	122.4	60.8
Polish Zloty	23.3	62.5	64.7
Norwegian Crown	55.8	41.7	37.9
Australian Dollar	97.7	137.8	17.4
Other	444.1	497.2	535.7
<b>Long-term borrowings</b>	<b>12,157.0</b>	<b>13,722.8</b>	<b>14,001.6</b>

The €438 million increase in euro-denominated borrowings is mainly due to two bond issues of €1,000 million and €300 million respectively by Veolia Environnement SA.

This increase is partially offset by the transfer to short-term borrowings of floating rate EMTN bonds (3-month Euribor +0.07%), maturing May 30, 2007, in the amount of €500 million and the Acqueduc securitization program in the amount of €334 million.

The €120 million decrease in Australian dollar-denominated long-term borrowings is due to the repayment of Australian discounted receivables in the Waste Management Division.

**Undrawn credit lines**

The main undrawn credit lines as of December 31, 2006 were as follows:

.  
undrawn “multi-purpose” short-term credit lines of €150 million,

.  
undrawn “multi-purpose” medium-term credit lines of €925 million,

medium-term syndicated loan of €4,000 million maturing April 20, 2012,

Reminder: Movements in long-term borrowings during 2005:

(€ millions)	As of December 31, <b>2004</b> <b>adjusted</b>	Increases / subscriptions	Repayments	Changes in consolidation scope	Fair value adjustments	Foreign exchange translation	Other	As of December 31, <b>2005</b> <b>adjusted</b>
Bonds	6,752.1	2,633.4	(1,506.7)	-	(119.4)	124.8	(26.3)	7,857.9
Other long-term borrowings	5,404.9	553.2	(771.3)	92.5	(0.7)	106.6	479.7	5,864.9
<b>Long-term borrowings</b>	<b>12,157.0</b>	<b>3,186.6</b>	<b>(2,278.0)</b>	<b>92.5</b>	<b>(120.1)</b>	<b>231.4</b>	<b>453.4</b>	<b>13,722.8</b>

Reminder: Movements in long-term borrowings during 2004

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Increases / subscriptions	Repayments	Changes in consolidation scope	Foreign exchange translation and fair value adjustments	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Bonds	8,501.7	315.5	(2,321.3)	(3.1)	161.9	97.4	6,752.1
Other long-term borrowings	5,988.5	582.9	(1,095.6)	87.9	(67.3)	(91.5)	5,404.9
<b>Long-term borrowings</b>	<b>14,490.2</b>	<b>898.4</b>	<b>(3,416.9)</b>	<b>84.8</b>	<b>94.6</b>	<b>5.9</b>	<b>12,157.0</b>

[Back to contents](#)**Note 20****Other non-current liabilities**Movements in other non-current liabilities during **2006**:

(€ millions)	As of December 31, <b>2005</b> adjusted	Additions	Repayments / disposals	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, 2006
<b>Other non-current liabilities</b>	<b>203.7</b>	21.2	(14.2)	1.6	(3.4)	(1.6)	<b>207.3</b>

No amounts were transferred to Non-current liabilities held for sale in 2006, 2005 or 2004.

The main other non-current liabilities as of December 31, 2006 include:

.

Discounted guarantee deposits paid by subscribers of €41.7 million (Water Division France);

.

Back tax payable of €20.7 million (Water Division UK);

.

Dade deferred income of €10.5 million (Waste Management Division).

Reminder: Movements in other non-current liabilities during 2005:

(€ millions)	As of December	Additions	Repayments / disposals	Changes in consolidation	Fair value adjustments	Foreign exchange	Other	As of December
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	31, 2004 adjusted		scope		translation		31, 2005 adjusted
<b>Other non-current liabilities</b>	<b>159.7</b>	18.2	(40.9)	6.9	(3.2)	15.9	<b>203.7</b>

Reminder: Movements in other non-current liabilities during 2004

(€ millions)	As of January 1, 2004 adjusted	Additions	Repayments / disposals	Changes in consolidation scope	Fair value adjustments	Foreign exchange translation	Other	As of December 31, 2004 adjusted
<b>Other non-current liabilities</b>	<b>163.9</b>	32.6	(51.8)	(22.3)	-	(14.8)	52.1	<b>159.7</b>

**Note 21**

**Short-term borrowings**

Movements in short-term borrowings during 2006 (amortized cost or fair value):

(€ millions)	As of December 31, 2005 adjusted	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, 2006
<b>Short-term borrowings</b>	<b>2,138.2</b>	(239.2)	89.8	(7.6)	922.9	<b>2,904.1</b>

Amounts transferred to Non-current liabilities held for sale totaled €6.8 million in 2006 compared to nil in 2005.

Short-term borrowings total €2,904.1 million as of December 31, 2006, compared to €2,138.2 million as of December 31, 2005. This increase is mainly due to:

.  
the transfer of EMTN Series 16 bonds, maturing May 2007, with a euro-equivalent of €491 million, from long-term borrowings to short-term borrowings;

the transfer of the securitization program set-up by the Water Division, maturing June 2007, with a euro-equivalent of €313 million, from long-term borrowings to short-term borrowings;

.

the issue of EMTN Series 19 bonds in the amount of €142 million, maturing July 2007;

.

the entry of SNCM into the scope of consolidation (€43 million);

.

a decrease of €300 million in Veolia Environnement SA treasury notes.

As of December 31, 2006, short-term borrowings mainly concern:

.

Veolia Environnement SA for €1,878 million (including treasury notes of €733 million, bond issues maturing within one year of €633 million, securitization program of €313 million and accrued interest on bonds of €195 million);

.

the Water Division for €433 million (including the company carrying the Berlin contract for €164 million);

.

the Energy Services Division for €234 million (including the short-term portion of Cogevolt financing of €98 million);

.

the Waste Management Division for €211 million;

.

the Transportation Division for €122 million (including SNCM for €43 million);

Short-term borrowings in respect of Group finance leases totaled €131.3 million as of December 31, 2006 (see Note 38).

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Reminder: Movements in short-term borrowings during 2005 (amortized cost or fair value):

(€ millions)	As of December 31, <b>2004</b> adjusted	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2005</b> adjusted
<b>Short-term borrowings</b>	<b>5,426.1</b>	(2,936.2)	20.8	37.3	(409.8)	<b>2,138.2</b>

Reminder: Movements in short-term borrowings during 2004(amortized cost or fair value):

(€ millions)	As of January 1, <b>2004</b> adjusted	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> adjusted
<b>Short-term borrowings</b>	<b>3,637.0</b>	1,789.2	7.3	(35.7)	28.3	<b>5,426.1</b>

## Note 22

### **Bank overdrafts and other cash position items**

Movements in bank overdrafts and other cash position items during 2006:

(€ millions)	As of December 31, <b>2005</b> adjusted	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2006</b>
Water	222.9	(96.9)	8.6	(1.3)	2.0	<b>135.3</b>

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Waste Management	87.4	10.4	7.1	(1.9)	(6.1)	<b>96.9</b>
Energy Services	161.6	(21.7)	27.6	0.2	6.8	<b>174.5</b>
Transportation	32.4	(9.0)	4.4	(0.2)	(1.4)	<b>26.2</b>
Other	2.5	20.4	0.2	-	-	<b>23.1</b>
<b>Bank overdrafts and other cash position items</b>	<b>506.8</b>	<b>(96.8)</b>	<b>47.9</b>	<b>(3.2)</b>	<b>1.3</b>	<b>456.0</b>

Amounts transferred to Non-current liabilities held for sale totaled €1.3 million in 2006 compared to nil in 2005.

Reminder: Movements in bank overdrafts and other cash position items during 2005:

(€ millions)	As of December 31, 2004 adjusted	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, 2005 adjusted
Water	143.9	55.0	(0.2)	2.6	21.6	222.9
Waste Management	78.1	(26.0)	39.6	3.9	(8.2)	87.4
Energy Services	167.2	(7.3)	12.0	(0.8)	(9.5)	161.6
Transportation	20.0	11.8	(6.2)	1.1	5.7	32.4
Other	10.9	12.3	3.0	0.3	(24.0)	2.5
<b>Bank overdrafts and other cash position items</b>	<b>420.1</b>	<b>45.8</b>	<b>48.2</b>	<b>7.1</b>	<b>(14.4)</b>	<b>506.8</b>



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Reminder: Movements in bank overdrafts and other cash position items during 2004:

(€ millions)	As of January 1, <b>2004</b> <b>adjusted</b>	Changes in business	Changes in consolidation scope	Foreign exchange translation	Other	As of December 31, <b>2004</b> <b>adjusted</b>
Water	233.4	(94.7)	3.5	(0.3)	2.0	143.9
Waste Management	94.9	(14.1)	1.8	(1.1)	(3.4)	78.1
Energy Services	191.4	(54.5)	31.6	(0.2)	(1.1)	167.2
Transportation	36.3	(16.5)	0.2	-	-	20.0
Other	1.5	9.4	-	-	-	10.9