

PC TEL INC  
Form DEF 14A  
May 11, 2017

## SCHEDULE 14A INFORMATION

### Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

**Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Pursuant to § 240.14a-12

# PCTEL, INC.

(Name of Registrant as Specified in Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

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(4) Proposed maximum aggregate value of transaction:

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Fee paid previously with preliminary materials.

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(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

**NOTICE OF ANNUAL MEETING OF STOCKHOLDERS**

**Wednesday, June 21, 2017**

**3:30 p.m.**

To Our Stockholders:

The 2017 annual meeting of stockholders of PCTEL, Inc., a Delaware corporation, will be held on Wednesday, June 21, 2017 at 3:30 p.m. local time at our headquarters, located at 471 Brighton Drive, Bloomingdale, Illinois 60108, for the following purposes:

1. The election of the three Class III director nominees named in the proxy statement to serve as directors for three-year terms that will expire at the 2020 annual meeting of stockholders;
2. A non-binding advisory vote to approve the Company's named executive officer compensation;
3. A non-binding advisory vote to approve the frequency of the non-binding advisory vote on the Company's named executive officer compensation;
4. The ratification of the appointment of Grant Thornton LLP as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2017; and
5. The transaction of such other business as may properly come before the meeting or any adjournment or postponement thereof.

The foregoing items of business are more fully described in the proxy statement accompanying this notice. Only stockholders of record at the close of business on April 25, 2017 are entitled to notice of, and to vote at, the meeting.

Pursuant to the rules promulgated by the Securities and Exchange Commission, the Company is pleased to make our proxy materials available on the Internet instead of mailing a printed copy of these materials to each stockholder. Accordingly, we will mail, on or about May 11, 2017, a Notice of Internet Availability of Proxy Materials to our stockholders at the close of business on April 25, 2017. On the date of mailing of the Notice of Internet Availability of Proxy Materials, all stockholders will have the ability to access all of the proxy materials on a website referred to in the Notice of Internet Availability of Proxy Materials. These proxy materials will be available free of charge.

**Your participation in the annual meeting is important.** You can vote by telephone, Internet or, if you request that proxy materials be mailed to you, by completing and signing the proxy card enclosed with those materials and returning it in the envelope provided. If you wish to attend the meeting in person, you must bring evidence of your

ownership as of April 25, 2017, or a valid proxy showing that you are representing a stockholder.

Sincerely,

David A. Neumann  
*Chief Executive Officer*

Bloomington, IL

May 11, 2017

**YOUR VOTE IS IMPORTANT.**

**PLEASE SUBMIT YOUR PROXY AS PROMPTLY AS POSSIBLE**

**BY FOLLOWING THE INSTRUCTIONS LOCATED ON THE NOTICE OF INTERNET**

**AVAILABILITY OF PROXY MATERIALS OR THE PROXY CARD.**

**Important Notice Regarding the Availability of Proxy Materials for the Stockholder Meeting to be held on June 21, 2017: The Proxy Statement and Annual Report to Stockholders for the fiscal year ended December 31, 2016 are available electronically free of charge at <http://www.proxyvote.com>.**

**PCTEL, INC.**

**471 Brighton Drive**

**Bloomington, Illinois 60108**

**PROXY STATEMENT FOR THE  
2017 ANNUAL MEETING OF STOCKHOLDERS**

**GENERAL INFORMATION**

The Board of Directors of PCTEL, Inc. is soliciting proxies for the 2017 annual meeting of stockholders. This proxy statement contains important information for you to consider when deciding how to vote on the matters brought before the meeting. Please read it carefully.

Our Board of Directors has set April 25, 2017 as the record date for the meeting. Stockholders of record at the close of business on April 25, 2017 are entitled to vote at and attend the meeting, with each share entitled to one vote. There were 17,731,854 shares of our common stock outstanding on the record date. On the record date, the closing price of our common stock on the NASDAQ Global Select Market was \$7.84 per share.

This proxy statement is being made available on or about May 11, 2017 to stockholders entitled to vote at the meeting.

In this proxy statement:

We, Company and PCTEL each means PCTEL, Inc.

If you hold shares in street name, it means that your shares are held in an account at a brokerage firm, bank, broker dealer or other similar organization and record ownership is not in your name.

SEC means the Securities and Exchange Commission.

Beneficial ownership of stock is defined under various SEC rules in different ways for different purposes, but it generally means that, although you (or the person or entity in question) do not hold the shares of record in your name, you do have investment or voting control, and/or an economic or pecuniary interest, in the shares through an agreement, relationship or the like.

**QUESTIONS AND ANSWERS**

**Q: When and where is the stockholder meeting?**

**A:** Our annual meeting of stockholders is being held on Wednesday, June 21, 2017 at 3:30 p.m. local time at our headquarters located at 471 Brighton Drive, Bloomingdale, Illinois 60108.

**Q: Why did I receive a Notice Regarding the Availability of Proxy Materials ?**

**A:** We are furnishing proxy materials to our stockholders primarily via the Internet, instead of mailing printed copies of those materials to each stockholder. By doing so, we save costs and reduce the environmental impact of our annual meeting. On or about May 11, 2017, we mailed a Notice Regarding the Availability of Proxy Materials (the Notice of Availability ) to our stockholders of record at the close of business on April 25, 2017. The Notice of Availability contains instructions on how to access our proxy materials and vote online or how to vote in person or by mail. The Notice of Availability also contains a control number that you will need to vote your shares.

**Q: How do I request paper copies of the proxy materials?**

**A:** You may request, free of charge, paper copies of the proxy materials for the annual meeting by following the instructions listed on the Notice of Availability. In addition, we will provide you, free of charge, a copy of our Annual Report on Form 10-K, upon written request sent to PCTEL, Inc., 471 Brighton Drive, Bloomingdale, Illinois 60108, Attention: John W. Schoen, Corporate Secretary.

**Q: What information is included in this proxy statement?**

**A:** This proxy statement describes issues on which we would like you, as a stockholder, to vote. It also gives you information on these issues so that you can make an informed decision. This proxy statement also outlines the means by which you can vote your shares.

**Q: How do proxies work?**

**A:** The Board is requesting your proxy. Giving your proxy means that you authorize the persons named as proxies therein (David A. Neumann and John W. Schoen) to vote your shares at the annual meeting in the manner you specify in your proxy (or to exercise their discretion as described herein). If you hold your shares as a record holder and submit a proxy but do not specify how to vote on a proposal, the persons named as proxies will vote your shares in accordance with the Board's recommendations. The Board's recommendations are set forth in the Summary of Proposals on page 6 and are explained in greater detail on pages 7 to 13. Giving your proxy also means that you authorize the persons named as proxies to vote on any other matter properly presented at the annual meeting in such manner as they determine. We are not aware of any other matters to be presented at the annual meeting as of the date of this proxy statement.

**Q: What is the difference between holding shares as a beneficial owner in street name and as a stockholder of record?**

**A:** If your shares are held in street name through a broker, bank, trustee or other nominee, you are considered the beneficial owner of shares held in street name. As the beneficial owner, you have the right to direct your broker, bank, trustee or other nominee how to vote your shares. A beneficial owner may also attend the annual meeting and vote in person by following the instructions in the answer to the question "How do I vote?" below.

If your shares are registered directly in your name, you are considered to be a stockholder of record with respect to those shares. As a stockholder of record, you have the right to grant your voting proxy directly to persons designated by the Company (as specified in the answer to the immediately preceding question) or to a third party, or to vote in person at the annual meeting.

**Q: What am I voting on?**

**A:** You are being asked to vote on the following proposals:

The election of the three Class III director nominees named in this proxy statement to serve as directors for three-year terms that will expire at the 2020 annual meeting of stockholders (Proposal #1);

A non-binding advisory vote to approve the Company's named executive officer compensation (Proposal #2);

A non-binding advisory vote to approve the frequency of the non-binding advisory vote on the Company's named executive officer compensation (Proposal #3); and

The ratification of the appointment of Grant Thornton LLP as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2017 (Proposal #4).

**Q: How do I vote?**

**A:** If you are a stockholder of record, you may vote by proxy or in person at the annual meeting. If you received a paper copy of the proxy materials by mail, you may vote your shares by proxy by doing any one of the following: (1) by voting online at the Internet site address listed on your proxy card; (2) calling the toll-free number listed on your proxy card; or (3) mailing your signed and dated proxy card in the self-addressed envelope provided. If you received only the Notice of Availability by mail, you may vote your shares online at the Internet site address listed on your Notice of Availability or in person at the annual meeting. You may also request a paper copy of our proxy materials by following the procedures outlined above or in the Notice of Availability. Even if you plan to attend the annual meeting, we recommend that you vote by proxy prior to the annual meeting. You can always change your vote as described below.



If you hold your shares in street name, you should follow the voting instructions provided to you by the organization that holds your shares. If you hold your shares in street name and plan to attend the annual meeting and vote in person, you must bring a legal proxy from the stockholder of record indicating that you were the beneficial owner of the shares on the record date in order to vote in person.

**Q: What does it mean if I receive more than one Notice of Availability or set of proxy materials?**

**A:** You may receive more than one Notice of Availability or more than one paper copy of the proxy materials, depending on how you hold your shares. For example, if you hold your shares in more than one brokerage account, you may receive a separate Notice of Availability or a separate set of proxy materials for each brokerage account in which you hold your shares. To vote all of your shares by proxy, you must vote at the Internet site address listed on the Notices of Availability or your proxy cards, call the toll-free number listed on your proxy cards, or sign, date and return each proxy card that you receive. You will need the control number indicated on each Notice of Availability that you receive in order to vote the shares in that account.

**Q: What if I change my mind after I return my proxy?**

**A:** You may revoke your proxy (that is, cancel it) and change your vote at any time prior to the voting at the annual meeting by providing written notice to our Corporate Secretary at the following address: 471 Brighton Drive, Bloomingdale, Illinois 60108, Attention: John W. Schoen, Corporate Secretary.

You may also do this by:

Signing and returning another proxy card with a later date;

Voting in person at the meeting; or

Voting via the Internet or by telephone on a date after the date on your proxy (your latest proxy is counted).

**Q: What is a broker non-vote ?**

**A:** Under the rules that govern brokers who have record ownership of shares that are held in street name for their clients (who are the beneficial owners of the shares), brokers have the discretion to vote such shares on routine matters (such as the ratification of the appointment of our independent registered public accounting firm (Proposal #4), but not on non-routine matters (such as the election of directors (Proposal #1), the non-binding advisory vote to approve the Company's named executive officer compensation (Proposal #2) and the non-binding advisory vote to approve the frequency of the non-binding advisory vote on the Company's named executive officer compensation (Proposal #3)) without specific instructions from their clients. Thus, because the proposals to be acted upon at the meeting consist of both routine and non-routine matters, the broker may turn in a proxy card for uninstructed shares that vote FOR the routine

matter, but expressly states that the broker is NOT voting on the non-routine matters. The vote with respect to any non-routine matter is referred to as a broker non-vote. A broker non-vote may also occur with respect to routine matters if the broker expressly instructs on the proxy card that it is not voting on a certain matter.

**Q: How are broker non-votes counted?**

**A:** Broker non-votes are counted for the purpose of determining the presence or absence of a quorum, but are not counted for determining the number of votes cast for or against a proposal, whether such proposal is a routine or non-routine matter.

**Q: Will my shares be voted if I do not submit a proxy?**

**A:** *Stockholders of record* If you are a stockholder of record and you do not cast your vote, no votes will be cast on your behalf on any of the items of business at the annual meeting.  
*Beneficial owners* If you hold your shares in street name, it is critical that you cast your vote if you want it to count in the election of directors (Proposal #1), the non-binding advisory vote to approve the

Company's named executive officer compensation (Proposal #2), and the non-binding advisory vote to approve the frequency of the non-binding advisory vote on the Company's named executive officer compensation (Proposal #3), all of which are considered non-routine matters. If you do not provide the organization that holds your shares with specific voting instructions, under the rules of the NASDAQ Global Select Market (NASDAQ), the organization that holds your shares cannot vote on non-routine matters. The organization that holds your shares will, however, continue to have discretion to vote any uninstructed shares on the ratification of the appointment of our independent registered public accounting firm (Proposal #4), which is considered a routine matter.

**Q: How do I attend the Annual Meeting?**

**A:** The 2017 annual meeting of stockholders will be held on Wednesday, June 21, 2017, at our headquarters located at 471 Brighton Drive, Bloomington, Illinois 60108, at 3:30 p.m. local time. You are entitled to attend the annual meeting only if you were a PCTEL shareholder as of the close of business on Tuesday, April 25, 2017 or you hold a valid proxy for the annual meeting. You should be prepared to present photo identification for admittance. If you are a shareholder of record, we will verify your name against the list of shareholders of record on the record date prior to admitting you to the Annual Meeting. If you are not a shareholder of record but hold shares through a broker, trustee or nominee (in street name), you should provide proof of beneficial ownership on the record date, such as your most recent account statement prior to April 25, 2017, a copy of the voting instruction card furnished to you, or other similar evidence of ownership. If you do not provide photo identification or comply with the other procedures outlined above upon request, we will not admit you to the annual meeting.

**Q: How many votes can be cast at the meeting?**

**A:** As of the record date, 17,731,854 shares of PCTEL common stock were outstanding. Each outstanding share of common stock entitles the holder of such share to one vote on all matters covered in this proxy statement. Therefore, there are a maximum of 17,731,854 votes that may be cast at the meeting.

**Q: What is a quorum ?**

**A:** A quorum is the number of shares that must be present, in person or by proxy, in order for business to be transacted at the meeting. The required quorum for the annual meeting is a majority of the shares outstanding on the record date. There must be a quorum present for the meeting to be held. All completed and signed proxy cards, Internet votes, telephone votes and votes cast by those stockholders who attend the annual meeting in person, whether representing a vote FOR, AGAINST, ABSTAIN or a broker non-vote, will be counted toward the quorum.

**Q: What is the required vote for each of the proposals to pass?**

**A:** Election of the three director nominees under Proposal #1 requires the affirmative vote of the holders of a plurality of the common stock present, represented and entitled to vote at the annual meeting. Broker non-votes and proxies marked WITHHOLD AUTHORITY will not be counted toward the election of directors or toward

the election of individual nominees and, thus, will have no effect other than that they will be counted for establishing a quorum.

The proposal on the Company's named executive officer compensation under Proposal #2 requires the affirmative vote of the holders of a majority of the common stock present, represented and entitled to vote at the annual meeting. Stockholders may vote FOR, AGAINST or ABSTAIN on Proposal #2. Broker non-votes will not be counted for the purposes of determining whether Proposal #2 has been approved. Abstentions will be counted as present and entitled to vote for purposes of Proposal #2 and, therefore, will have the same effect as a vote against Proposal #2.

With respect to the proposal on the frequency of the non-binding advisory vote on compensation paid to our named executive officers under Proposal #3, Stockholders may vote 1 YEAR, 2 YEARS or 3 YEARS. The

frequency receiving the greatest number of votes will be considered the frequency recommended by our stockholders. Accordingly, shares that are not voted for a specific frequency with respect to this proposal, including abstentions and broker non-votes, will not be relevant to the outcome.

The ratification of the appointment of Grant Thornton LLP as our independent registered public accounting firm under Proposal #4 requires the affirmative vote of the holders of a majority of the common stock present, represented and entitled to vote at the annual meeting. Stockholders may vote FOR, AGAINST or ABSTAIN on Proposal #4. Abstentions will be counted as present and entitled to vote for purposes of Proposal #4 and, therefore, will have the same effect as a vote against Proposal #4.

**Q: Who is soliciting my vote?**

**A:** PCTEL is making this proxy solicitation and will bear the entire cost of it, including the preparation, assembly, printing, posting and mailing of proxy materials. PCTEL may reimburse brokerage firms and other custodians for their reasonable out-of-pocket expenses for forwarding these proxy materials to you. PCTEL expects Broadridge Financial Solutions, Inc. to tabulate the proxies. In addition to this solicitation, proxies may be solicited by the Company's directors, officers and other employees by telephone, the Internet or fax, in person or otherwise. None of these persons will receive any additional compensation for assisting in the solicitation.

**Deadline for Receipt of Stockholder Proposals and Nominations for 2018 Annual Meeting of Stockholders**

Stockholders are entitled to present proposals for action and director nominations at the 2018 annual meeting of stockholders only if they comply with applicable requirements of the proxy rules established by the SEC and the applicable provisions of our bylaws. Stockholders must ensure that such proposals and nominations are received by our Corporate Secretary at the following address: 471 Brighton Drive, Bloomingdale, Illinois 60108, Attention: John W. Schoen, Corporate Secretary, on or prior to the deadline for receiving such proposals and nominations.

Proposals for the 2018 annual meeting of stockholders that are intended to be considered for inclusion in the proxy statement and form of proxy relating to such meeting must be received no later than January 11, 2018, and must comply with the procedures of Rule 14a-8 under the Securities Exchange Act of 1934 (the Exchange Act) and the provisions of our bylaws.

If a stockholder intends to submit a proposal or director nomination for consideration at our 2018 annual meeting of stockholders outside the procedures of Rule 14a-8 under the Exchange Act, the stockholder must comply with the requirements of our bylaws. We are not currently required to include such a proposal or nomination in the proxy statement and form of proxy relating to such meeting. Our bylaws contain an advance notice provision that requires stockholders to submit a written notice containing certain information not less than 120 days prior to the date of our proxy statement for the previous year's annual meeting of stockholders. For purposes of the 2018 annual meeting of stockholders, this means that such proposals or nominations must also be received by January 11, 2018. A copy of the relevant bylaw provision is available upon written request to our Corporate Secretary at the address provided above.

**Discretionary Voting Authority**

The accompanying proxy card grants the proxy holders discretionary authority to vote on any business raised at the annual meeting. If you fail to comply with the advance notice provisions set forth above in submitting a proposal or nomination for the annual meeting of stockholders, the proxy holders will be allowed to use their discretionary voting authority if such a proposal or nomination is raised at that meeting.



## SUMMARY OF PROPOSALS

The Board of Directors has included four proposals on the agenda for our 2017 annual meeting of stockholders. The following is a brief summary of the matters to be considered and voted upon by the stockholders.

### **Proposal #1: Election of Directors**

The Company has a classified Board of Directors. Each director serves a three-year term. The first proposal on the agenda for the annual meeting is the election of three Class III directors to serve until the 2020 annual meeting of stockholders. The Board of Directors has nominated Steven D. Levy, Giacomo Marini and David A. Neumann to serve as the Class III directors. Additional information about the election of directors and a biography of each nominee begins on page 8.

**The Board of Directors recommends a vote FOR each of the three nominees.**

### **Proposal #2: Non-binding Advisory Vote to Approve the Company's Named Executive Officer Compensation ( Say-on-Pay )**

The second proposal on the agenda for the annual meeting is an opportunity for the stockholders to cast a non-binding advisory vote on the Company's proposed compensation for its named executive officers, as described in this proxy statement, in accordance with SEC rules. The Company's overall philosophy is to offer competitive compensation opportunities that enable the Company to attract, motivate and retain highly experienced executive officers who will provide leadership for the Company's success and enhance stockholder value. The Company believes that its compensation for named executive officers, which includes short-term and long-term elements, fulfills this goal and is closely aligned with the long-term interests of its stockholders. More information about this proposal begins on page 12.

**The Board of Directors recommends a vote FOR approval of the Company's Named Executive Officer Compensation.**

### **Proposal #3: Non-binding Advisory Vote to Approve the Frequency of the Vote on the Company's Named Executive Compensation ( Frequency of Say-on-Pay )**

The third proposal on the agenda for the annual meeting is an opportunity for the stockholders to cast a non-binding advisory vote on how often the Company should include a vote on proposed compensation for its named executive officers in the Company's proxy materials, as required by SEC rules. The Company's stockholders may have an advisory vote on named executive compensation every year, every two years, or every three years. The Company believes that an advisory vote to approve named executive compensation should be conducted every year to enable stockholders to annually express their views on the Company's program of executive compensation. More information about this proposal begins on page 13.

**The Board of Directors recommends that stockholders vote 1 YEAR on Proposal #3 in order to hold an advisory vote to approve named executive compensation EVERY YEAR (as opposed to every two years or every three years).**

### **Proposal #4: Ratification of the appointment of the Independent Registered Public Accounting Firm**

The fourth proposal on the agenda for the annual meeting is the ratification of the appointment of Grant Thornton LLP as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2017. More information about this proposal begins on page 14.





**The Board of Directors recommends a vote FOR the ratification of the appointment of Grant Thornton LLP as the Company's independent registered public accounting firm.**

**Other Matters**

Other than the proposals listed above, the Board of Directors does not currently intend to present any matters to be voted on at the meeting. The Board of Directors is not currently aware of any other matters that will be presented by others for action at the meeting. However, if other matters are properly presented at the meeting and you have signed and returned your proxy card or voted on the Internet or by telephone, the proxies will have discretion to vote your shares on these matters to the extent authorized under the Exchange Act.

**PROPOSAL #1**

**ELECTION OF DIRECTORS**

**Classification of Board of Directors**

PCTEL has a classified Board of Directors, currently consisting of three classes. At each annual meeting of stockholders, one class of directors is elected for a term of three years to succeed those directors whose terms expire on the annual meeting date. There are currently two Class I directors whose terms will expire at the 2018 annual stockholder meeting, two Class II directors whose terms will expire at the 2019 annual stockholder meeting, and three Class III directors whose terms are expiring at this 2017 annual stockholder meeting. The nominees for Class III directors are indicated in the section "Nominees" immediately below.

**Nominees**

On the recommendation of the Board of Directors, the nominees for election at the 2017 annual meeting of stockholders as Class III directors are Steven D. Levy, Giacomo Marini and David A. Neumann, whose biographies are set forth in "Directors and Nominees" below. If elected, each of the nominees will continue as a director until the expiration of the term at the annual meeting of stockholders in 2020, or until earlier resignation, removal or death.

The proxy holders may not vote the proxies for a greater number of persons than the number of nominees named. Unless otherwise instructed, the proxy holders will vote the proxies received by them for the three Class III director nominees. In the event that any of the nominees is unable or declines to serve as a director at the time of the annual meeting, the proxies will be voted for any nominee who shall be designated by the present Board of Directors to fill the vacancy. We are not aware of any nominee who will be unable or will decline to serve as a director.

**Vote Required and Board of Directors Recommendation**

If a quorum is present and voting, the three nominees receiving the highest number of votes will be elected to the Board of Directors. Abstentions and "broker non-votes" are not counted in the election of directors.

**The Board of Directors has approved the director nominees and recommends that stockholders vote FOR the election of each of the director nominees listed above.**

## Directors and Nominees

The following table sets forth certain information regarding the current directors and director nominees to be elected at the 2017 annual meeting of stockholders:

Name	Age	Position with PCTEL	Since
<b>Class I directors whose terms will expire at the 2018 annual meeting of stockholders:</b>			
Cindy K. Andreotti	61	Director	2013
Brian J. Jackman	76	Director	2002
<b>Class II directors whose terms will expire at the 2019 annual meeting of stockholders:</b>			
Gina Haspilaire	54	Director	2015
M. Jay Sinder	50	Director	2014
<b>Class III director nominees to be elected at the 2017 annual meeting of stockholders whose terms will expire at the 2020 annual meeting of stockholders:</b>			
Steven D. Levy	60	Chairman of the Board of Directors/Director Nominee	2006
Giacomo Marini	65	Director Nominee	1996
David A. Neumann	51	Chief Executive Officer/Director Nominee	2017

### Class I Directors

*Ms. Andreotti* has served as a director since 2013. Ms. Andreotti is currently the President and Chief Executive Officer of The Andreotti Group LLC, a strategic business advisory firm serving domestic and global enterprise clients, private equity and institutional firms and international investment groups. Prior to founding The Andreotti Group in 2005, Ms. Andreotti enjoyed a 26-year career in the telecommunications industry (12 years with AT&T Inc. and 14 years with MCI Telecommunications Inc.). While at MCI, she managed a \$14 billion operation and, in her most recent leadership role, served as President, Enterprise Markets. Before joining MCI, Ms. Andreotti was with AT&T and held various executive leadership positions in sales, marketing and management. Ms. Andreotti has served as Vice Chairman of the Japan American Society since 2007, a member of the Board of Trustees for the Americans in Wartime Museum since 2010, and a member of the Board of Directors for the Community Foundation for Northern Virginia since November 2014. She has also served as a Senior Advisor and Executive Coach for WJM Associates, Inc. since 2009. Ms. Andreotti served on the Board of Directors of DiaXsys Inc. from 2011 to 2014, the Board of Directors of Rivermine Software Inc. from 2006 to 2011, and the Board of Directors of APAC Customer Services, Inc. from 2005 to 2011. Ms. Andreotti earned a Bachelor of Arts degree in Business Administration and Women in Management from the College of St. Catherine. She has also attended executive management training at the Aspen Institute, the Menninger Foundation and the Stanford School of Business Executive Leadership Program. Ms. Andreotti's industry experience in telecommunications sales, marketing, operations and management qualify her to serve on the Company's Board of Directors.

*Mr. Jackman* has served as a director since 2002. He has been the President of The Jackman Group, Inc., a management consulting company, since he founded the firm in 2005. In 2001, Mr. Jackman retired from Tellabs Inc., a communications company he had been with since 1982. Mr. Jackman served as Executive Vice President of Tellabs, as well as President, Global Systems and Technology, from 1998 until his retirement and as President of Tellabs Operations from 1993 to 1998. Between 1965 and 1982, Mr. Jackman held various management positions in sales and

marketing for IBM. Mr. Jackman has served on the Board of Directors of Open Text, Inc. since 2003. In total, Mr. Jackman has served on the boards of eight companies in the technology sector. In

addition, Mr. Jackman served on the Board of Trustees of Gannon University in Erie, Pennsylvania from May 2001 to May 2010. Mr. Jackman holds a Bachelor of Arts degree in English Literature from Gannon University and a Master's degree in Business Administration from The Pennsylvania State University. Mr. Jackman's extensive experience in sales, marketing and management functions with telecommunications and high tech companies, as well as his current and prior service on the boards of directors of other companies, qualify him to serve on the Company's Board of Directors.

### Class II Directors

*Ms. Haspilaire* has served as a director since 2015. She has been the Chief Human Resources Officer of Reliance Communications (Enterprise) and Global Cloud Xchange, a global data communications service provider, since 2015. Ms. Haspilaire is responsible for the company's global human resources and facilities management. From 2013 to 2014, Ms. Haspilaire was Vice President of Sales for the Americas Electronics Segment of Henkel Adhesive Technologies, a leading solution provider for adhesives, sealants and functional coatings and a division of Henkel AG & Co. KGaA. From 2002 to 2013, she served as Vice President and Managing Director with responsibility for the Americas and European regions at Pacnet Limited, a global telecommunications service provider. Prior to this, Ms. Haspilaire was a Principal consultant at the executive search firm Heidrick & Struggles and served for 14 years in various leadership roles at AT&T. Ms. Haspilaire has served as an Advisory Board Member for PearlNet, Inc. since 1999. She served as a Board Member and Chair of NANOG (North American Network Operators Group) Development Team from 2010 to 2014, on the Service Provider Advisory Board of Telx from 2011 to 2013 and on the Advisory Board of SoHo Colo in 2011. Ms. Haspilaire holds an MBA from Columbia University and a Bachelor of Science degree in Mathematics/Computer Science from St. John's University in New York. Ms. Haspilaire's telecommunications services experience in general management, global strategy, business development, sales and marketing, human resources and customer service, together with her manufacturing sector experience, qualify her to serve on the Company's Board of Directors.

*Mr. Sinder* has served as a director since 2014. He has been the Chief Financial Officer of ByteGrid Holdings LLC, a data center and managed services company, since 2015. Mr. Sinder served as Chief Executive Officer of CoreLink Data Centers LLC from 2012 to 2013. Prior to his promotion to Chief Executive Officer, Mr. Sinder was Chief Financial Officer of CoreLink from 2010 to 2012. Mr. Sinder served as Chief Financial Officer of Hostway Corporation from 2009 to 2010 and Chief Financial Officer of Hu-Friedy Mfg. Co., Inc. from 2005 to 2008. From 1998 to 2004, he served at Focal Communications Corporation in a variety of executive and financial positions, including Chief Financial Officer, Treasurer, and Vice President, Corporate Development. Prior to joining Focal, Mr. Sinder held finance positions at Ameritech, MCI Communications, Telephone and Data Systems and IBM. Mr. Sinder has served as a member of the Board of Directors of Contec, LTD since September 2013 and as a member of the Board of Directors of Impact Telecom, Inc. since December 2015. From 2014 to 2015, Mr. Sinder served on the Board of Directors of TNCI Operating Company, LLC, which merged with Impact Telecom in 2015. Mr. Sinder holds a Bachelor of Science degree from the University of Michigan and a Master's degree in Business Administration from the University of Chicago Booth School of Business. Mr. Sinder's financial knowledge and expertise, and his experience serving in a variety of senior executive and financial positions at various companies, qualify him to serve on the Company's Board of Directors and as Chair of the Audit Committee.

### Class III Directors and Nominees for 2017 Annual Meeting

*Mr. Levy* has served as a director since 2006 and as the Chairman of the Board of Directors since January 2017. He served as a Managing Director and Global Head of Communications Technology Research at Lehman Brothers from 1998 to 2005. Before joining Lehman Brothers, Mr. Levy was a Director of Telecommunications Research at Salomon Brothers from 1997 to 1998, a Managing Director and Head of the Communications Research Team at Oppenheimer & Co. from 1994 to 1997, and a senior communications analyst at Hambrecht & Quist from July 1986 to July 1994. Mr. Levy has served on the Board of Directors of Edison Properties since 2015, the Board of Directors

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of Allot Communications since 2007, and the Board of Directors of GENBAND Inc. since 2007. He served on the Board of Directors of Zhone Technologies, Inc. from 2007 to 2010 and the Board of Directors of Tut Systems, Inc. from 2005 until its 2007 acquisition by Motorola, Inc. Mr. Levy holds a

Master's degree in Business Administration and a Bachelor of Science degree in Materials Engineering from Rensselaer Polytechnic Institute. Mr. Levy's investment banking experience related to the telecommunications industry, extensive experience analyzing business strategies and financial results, and knowledge of financial markets and competitive data analysis qualify him to serve on the Company's Board of Directors.

*Mr. Marini* has served as a director since 1996. Mr. Marini has been Chairman and Chief Executive Officer of Neato Robotics, a home robots company, since February 2013. He has also served as Managing Director of Noventi Ventures, a Silicon Valley-based early stage technology venture capital firm, since he founded the firm in 2002. Mr. Marini served as interim Chief Executive Officer of FutureTel from 1998 to 1999 and as President and Chief Executive Officer of No Hands Software from 1993 to 1994. Mr. Marini was the co-founder of Logitech, a computer peripherals company, and served in various executive positions from 1981 to 1992, most recently as its Executive Vice President and Chief Operating Officer. Earlier in his career, he held technical and management positions with Olivetti and IBM. Mr. Marini has served on the Board of Directors of Neato Robotics, Inc. since 2006 and the Board of Directors of Velomat S.r.l since 2012. Other past board service includes Ecrio Inc. from 1999 to 2015; Minerva Networks, Inc. from 2003 to 2013; Aurora Algae, Inc. from 2007 to 2012; Windspire Energy, Inc. from 2008 to 2012; and Lumenergi, Inc. from 2008 to 2013. Mr. Marini has served on the Board of Trustees of the University of California at Davis Foundation since 2014. He holds a Computer Science Laurea degree from the University of Pisa, Italy. Mr. Marini's experience with a wide variety of business situations as a Chief Executive Officer and in other senior management roles, as well as an active board member and investor, qualify him to serve on the Company's Board of Directors.

*Mr. Neumann* was elected by the Board to fill the vacancy in Class III created by Mr. Singer's retirement from his positions as Chairman of the Board and Chief Executive Officer effective January 2, 2017. Mr. Neumann became the Chief Executive Officer of the Company on the same date. He was promoted to Senior Vice President and General Manager of the RF Solutions segment of the Company in March 2015. Prior to his promotion, Mr. Neumann served as Vice President and General Manager, RF Solutions from January 2013 through March 2015, and previously as Vice President of Global Sales for RF Solutions from April 2010 to January 2013. From February 2009, when he joined PCTEL, until April 2010, Mr. Neumann served as Senior Director of Sales for RF Solutions. Prior to joining PCTEL, Mr. Neumann served as the Managing Director of E-magine Communications, LLC, from 2006 to 2009, the Vice President of Sales and Marketing for X-TEL Communications, Inc. from 2002 to 2006, the Market Development Director for Acterna from 1999 to 2002, and a Principal at Intelinet, Inc. from 1997 to 1999. From 1991 to 1997, Mr. Neumann served in a number of roles, including Vice President of Sales, Marketing and Support and other leadership roles in engineering services, product management and sales at SAFCO Technologies, Inc. Mr. Neumann holds a Bachelor of Science degree in Electrical Engineering from The Pennsylvania State University and a Master's degree in Business Administration from the University of Chicago Booth School of Business. Mr. Neumann's roles with the Company, including as Chief Executive Officer, as well as his extensive experience in leadership, sales and marketing roles with other companies, qualify him to serve on the Company's Board of Directors.

**PROPOSAL #2**

**NON-BINDING ADVISORY VOTE TO APPROVE THE COMPANY'S**

**NAMED EXECUTIVE OFFICER COMPENSATION**

The Board of Directors is requesting that the stockholders approve the Company's named executive officer compensation by a non-binding advisory vote, as required by Section 14A(a)(1) of the Exchange Act and related SEC rules. This non-binding advisory vote is commonly referred to as "say-on-pay." Although the vote is not binding on the Company or the Board of Directors, the vote provides the stockholders with an additional means to express their views about compensation for the named executive officers. The outcome of the vote will be taken into account by the Board of Directors and the Compensation Committee in making future determinations about named executive officer compensation.

The compensation of the Company's named executive officers is described in the Compensation Discussion and Analysis section of this proxy statement, including the compensation tables that accompany the narrative. The Company's overall philosophy is to offer competitive compensation opportunities that enable the Company to attract, motivate and retain highly experienced executive officers who will provide leadership for the Company's success and enhance stockholder value. A portion of each named executive officer's overall compensation is performance-based and tied to the achievement of defined goals. Payments for short-term incentives will be made in cash and long-term incentives will be made in restricted stock.

The proposal to approve the compensation of the Company's named executive officers requires the affirmative vote of the holders of a majority of the shares of common stock present, represented and entitled to vote at the annual meeting. Accordingly, broker non-votes will not be relevant to the outcome. Abstentions will be counted as being present and entitled to vote for purposes of Proposal #2 and, therefore, will have the same effect as a vote against Proposal #2.

**The Board of Directors recommends a vote FOR approval of the Company's named executive officer compensation, as disclosed in this proxy statement.**



**PROPOSAL #3**

**NON-BINDING ADVISORY VOTE TO APPROVE THE FREQUENCY OF THE NON-BINDING  
ADVISORY VOTE ON THE COMPANY'S NAMED EXECUTIVE OFFICER**

**COMPENSATION**

Section 14A of the Exchange Act requires that the Company provides our stockholders with the opportunity to vote, on a non-binding advisory basis, on whether the non-binding advisory shareholder vote on compensation paid to our named executive officers should occur every one, two, or three years. This non-binding advisory vote is commonly referred to as frequency of say-on-pay or say-on-frequency.

After consideration of the various arguments supporting each frequency level, the Board of Directors believes that an advisory vote on named executive compensation should be conducted every year to enable stockholders to annually express their views on the Company's executive compensation plan and provide meaningful input for consideration by the Board of Directors and the Compensation Committee in making decisions on executive compensation.

Accordingly, the Board recommends that you vote for 1 YEAR (*i.e.*, once every year) as the frequency of future advisory votes on executive compensation. Because this proposal is advisory, it will not be binding on the Company. However, the Board of Directors values our shareholders' opinions, and will consider the outcome of the result of the vote on this proposal when determining the frequency of future non-binding advisory votes on compensation paid to our named executive officers.

With respect to this proposal, the frequency of the non-binding advisory vote on compensation paid to our named executive officers (namely, every one, two or three years) receiving the greatest number of votes will be considered the frequency recommended by our shareholders. Accordingly, shares that are not voted for a specific frequency with respect to this proposal, including abstentions and broker non-votes, will not be relevant to the outcome.

**The Board of Directors recommends that stockholders vote 1 YEAR on Proposal #3 in order to hold an advisory vote to approve named executive compensation EVERY YEAR (as opposed to every two years or every three years).**

**PROPOSAL #4****RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED****PUBLIC ACCOUNTING FIRM**

The Audit Committee has appointed Grant Thornton LLP, an independent registered public accounting firm, to audit the Company's financial statements for the fiscal year ending December 31, 2017. This appointment is being presented to the stockholders for ratification at the 2017 annual meeting of stockholders.

Before selecting Grant Thornton LLP as the independent registered public accounting firm for the Company for fiscal year 2017, the Audit Committee carefully considered the firm's qualifications as independent auditors. This included a review of the qualifications of the engagement team, the quality control procedures the firm has established, and its reputation for integrity and competence in the fields of accounting and auditing. The Audit Committee's review also included matters required to be considered under the SEC's rules on auditor independence, including the nature and extent of non-audit services, to ensure that Grant Thornton LLP's independence will not be impaired. Grant Thornton LLP has been conducting independent audits of the Company's financial statements since May 2006. Representatives of Grant Thornton LLP are expected to be available in person at the 2017 annual meeting of stockholders to answer appropriate questions from stockholders.

**Summary of Fees**

The following table summarizes the aggregate fees billed to the Company by Grant Thornton LLP for the Company's 2015 and 2016 fiscal years:

<b>Type of Fees</b>	<b>Fiscal Year 2016</b>	<b>Fiscal Year 2015</b>
	(\$)	(\$)
Audit Fees <sup>(1)</sup>	717,051	829,758
Audit-Related Fees <sup>(2)</sup>	11,535	283,193
All Other Fees <sup>(3)</sup>	4,900	4,900
Total Fees	733,486	1,117,851

- (1) *Audit Fees* These are fees for professional services for fiscal years 2016 and 2015. The professional services provided included auditing the Company's annual financial statements and internal controls, reviewing the Company's quarterly financial statements and other services that are normally provided in connection with statutory and regulatory filings or engagements.
- (2) *Audit-Related Fees* These are fees for assurance and related services that are reasonably related to the performance of the audit or review of the Company's financial statements that are not reported as Audit Fees above. For fiscal year 2016, these fees included auditing the Company's 401(k) and profit sharing plan. For fiscal year 2015, these fees included due diligence and consultations related to mergers and acquisitions and auditing the Company's 401(k) and profit sharing plan.

(3) *All Other Fees* These are fees for permissible services that do not fall within the above categories.

**Pre-Approval of Independent Auditor Services and Fees**

The Audit Committee reviewed and pre-approved all audit and non-audit fees for services provided to the Company by Grant Thornton LLP and has determined that the firm's provision of such services to the Company during fiscal year 2016 is compatible with and did not impair Grant Thornton LLP's independence. It is the practice of the Audit Committee to consider and approve in advance all auditing and non-auditing services provided to the Company by the independent registered public accounting firm in accordance with the applicable requirements of the SEC.

### **Vote Required and Recommendation**

Stockholder ratification of the selection of Grant Thornton LLP as the independent registered public accounting firm for the Company is not required by the Company's bylaws or other applicable legal requirement. However, the Board of Directors is submitting the selection of Grant Thornton LLP to the stockholders for ratification as a matter of good corporate practice. The affirmative vote of the holders of a majority of the shares of common stock present, represented and entitled to vote at the annual meeting, will constitute ratification of the appointment of Grant Thornton LLP as the Company's independent registered public accounting firm under Proposal #4. Abstentions will be counted as present and entitled to vote for purposes of Proposal #4 and, therefore, will have the same effect as a vote against Proposal #4. Notwithstanding the selection by the Audit Committee of Grant Thornton LLP or stockholder ratification of that selection, the Audit Committee may direct the appointment of a new independent registered public accounting firm at any time during the year if the Audit Committee determines that such a change would be in the best interest of the Company and the stockholders. If the selection of Grant Thornton LLP is not approved at the annual meeting, the Audit Committee will investigate the reason for the rejection and reconsider the appointment.

**The Board of Directors recommends that stockholders vote FOR the ratification of Grant Thornton LLP as the Company's independent registered public accounting firm.**

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**CORPORATE GOVERNANCE**
**Board and Committee Meetings**

The Board of Directors currently has an Audit Committee, a Compensation Committee and a Nominating and Governance Committee. The members of each of the committees are listed in the table below. Each member of these committees meets the applicable SEC and NASDAQ Global Select Market ( NASDAQ ) independence requirements. The Board of Directors has determined that each of Mr. Sinder and Mr. Levy qualifies as an audit committee financial expert as defined under the rules and regulations of the SEC, and that all members of the Audit Committee meet the NASDAQ financial literacy requirements. The Board of Directors held a total of four meetings during fiscal 2016. During 2016, each of the directors attended at least 90% of the total number of meetings of the Board of Directors and any committee on which such director served.

<b>Committee</b>	<b>Members During Fiscal 2016</b>	<b>Committee Functions</b>	<b>Date Current Written Charter Adopted</b>	<b>Meetings Held in Fiscal 2016</b>
Audit	Carl A. Thomsen (Chair until June 2016)	Selects the independent auditors	Originally adopted August 1999; last amended September 2010	9
	Steven D. Levy (member commencing June 2016)	Oversees the internal financial reporting and accounting controls		
	Giacomo Marini M. Jay Sinder (Chair commencing June 2016)	Consults with and reviews the services provided by independent auditors		
Compensation	Brian J. Jackman (Chair until June 2016)	Identifies high-risk behaviors that potentially imperil the underlying value of the Company	Originally adopted August 1999; last amended March 2013	7
	Cindy K. Andreotti	Reviews and makes recommendations to the Board of Directors regarding the compensation and benefits of the Chief Executive Officer		
	Gina Haspilaire (Chair commencing June 2016) Steven D. Levy (member until June 2016)			

Reviews and approves compensation and benefits of the named executive officers other than the Chief Executive Officer and reviews compensation and benefits of the other executive officers and key managers

Establishes and reviews general policies relating to the compensation and benefits of the employees

Balances the portion of executive compensation tied to achievement of performance goals with managing overall enterprise risk

Nominating  
and  
Governance

Steven D. Levy (Chair)  
Cindy K. Andreotti  
Brian J. Jackman

Assists the Board of Directors in identifying and selecting prospective director nominees for the annual meeting of stockholders

Originally adopted February 2004; last amended September 2013

5

Reviews and makes recommendations on matters regarding corporate governance, including composition of the Board of Directors, committees of the Board of Directors and conflicts of interest

Oversees and coordinates the risk management activities of the Company

Establishes, maintains and improves corporate

governance guidelines

A copy of the charter for each of the committees of the Board of Directors is available on our website located at <http://investor.pctel.com/documents.cfm>. The meetings indicated in the chart above include a joint meeting of the members of the Audit Committee and Compensation Committee in November 2016.

## **Board Leadership Structure**

Mr. Singer commenced his involvement with the Company as a director on the Company's Board in 1999, became the non-executive Chairman of the Board in February 2001, and subsequently became the Chief Executive Officer in October 2001. Mr. Singer fulfilled both roles for many years to unify the leadership and direction of the Board with the management of the Company. The Board of Directors maintained independent and effective oversight of the Company's business through the strong leadership provided by Mr. Brian Jackman, as the Lead Independent Director, through the Board committees, and through all directors other than the Chairman being independent directors. As Lead Independent Director, Mr. Jackman's principal responsibilities have been (i) working with the Chairman and Chief Executive Officer and the other members of the Board of Directors to set the agenda for each meeting of the Board of Directors, (ii) serving as a liaison for communications between the Board of Directors and the Chief Executive Officer, (iii) acting as the chair for executive sessions held at regularly scheduled meetings of the Board of Directors, and (iv) consulting with the General Counsel regarding communications received from the stockholders.

Effective January 2, 2017, Mr. Singer stepped down as Chairman of the Board and Chief Executive Officer. The Board of Directors believes it is in the best interests of the Company at this time to separate the role of Chairman of the Board from the role of Chief Executive Officer and accordingly elected Mr. Levy as non-executive Chairman of the Board and Mr. Neumann as Chief Executive Officer effective as of such date. In connection with this change, the Board determined that it was not necessary to continue to have a Lead Independent Director because the duties previously carried out by the Lead Independent Director will be carried out by the Chairman of the Board.

## **Independence**

The Board of Directors has determined that the non-employee directors are independent directors based on the NASDAQ and SEC standards for independence. Only independent directors may serve on the Audit, Compensation and Nominating and Governance Committees. In determining the independence of the directors, the Board of Directors affirmatively determines whether a non-employee director has a relationship that would interfere with that director's exercise of independent judgment in carrying out the responsibilities of being a director. In coming to its determination, the Board of Directors considers the NASDAQ and SEC rules that disqualify a person from being considered as independent, and the responses to an annual questionnaire from each director.

## **Compensation Committee Interlocks**

During 2016, none of Ms. Andreotti, Ms. Haspilaire, Mr. Jackman or Mr. Levy was an officer or employee of the Company while serving as a member of the Compensation Committee. In addition, no executive officer of the Company served as a member of the board of directors or compensation committee of any entity that has one or more executive officers serving as a member of the Company's Board of Directors or Compensation Committee.

## **Risk Management**

While the executive officers of the Company are responsible for the day-to-day management of the material risks facing the Company, the Board of Directors, as a whole and through its committees, has responsibility for the oversight of risk management. In its oversight role, the Board of Directors has the responsibility to determine whether the risk management processes designed and implemented by management are adequate and functioning as designed. The involvement of the full Board of Directors in setting the Company's business strategy at least annually is a key part of its oversight of risk management, its assessment of management's risk appetite, and its determination of what constitutes an appropriate level of risk for the Company. The Board of Directors has assigned to the Nominating and Governance Committee the responsibility of working with Company





management to identify, assess, and quantify risks facing the Company in order to create meaningful but cost-effective strategies to manage the Company's most significant risks. The Nominating and Governance Committee updates the full Board of Directors semiannually at Board meetings regarding management's efforts to address enterprise risks and reports extensively on these efforts at the joint annual meeting of the Audit and Compensation Committees. The Board also regularly receives updates from management regarding certain of the significant risks facing the Company, including litigation and various operating risks.

At the most recent joint meeting of the Audit and Compensation Committees, the members of both Committees reviewed risks faced by the Company, focusing on (i) the results of the enterprise risk survey, in which executives and key managers identified their views of risks that the Company faces, and (ii) the risks faced by the Company in the areas of compensation, potential fraud and factory disaster recovery, as well as steps taken by the Company to mitigate these risks. Management also provided the joint committee with an update on the Company's cyber security plan. The NEOs (as identified in Compensation Discussion and Analysis Named Executive Officers ) and certain other executive officers attend Board of Directors and committee meetings as needed, and are available to address any questions or concerns raised by the Board on risk management-related matters.

### **Director Nomination Process**

*Stockholder Recommendation and Nominations.* It is the policy of the Nominating and Governance Committee to consider director candidates recommended by the stockholders holding on the date of submission of such recommendation at least 1% of the then-outstanding shares of PCTEL common stock continuously for at least 12 months prior to such date.

Stockholders desiring to recommend a candidate for election to the Board of Directors should send their recommendation in writing to the attention of John W. Schoen, Corporate Secretary, at the Company's office located at 471 Brighton Drive, Bloomingdale, Illinois 60108. This written recommendation must include the information and materials required by the bylaws as well as the candidate's name, home and business contact information, detailed biographical data, relevant qualifications, a signed letter from the candidate confirming willingness to serve, information regarding any relationships between the candidate and the Company within the last three years and evidence of the required ownership of PCTEL common stock by the recommending stockholder. A copy of the Company's bylaws is available upon written request to the Corporate Secretary at the address provided above. For a description of the advance notice provision of the Company's bylaws, see Deadline for Receipt of Stockholder Proposals and Nominations for 2018 Annual Meeting of Stockholders immediately following the Questions and Answers section above. Additional information regarding stockholder recommendations for director candidates is set forth in the document entitled Policies and Procedures for Director Candidates available at <http://investor.pctel.com/documents.cfm>.

*Identifying and Evaluating Nominees for Director.* The Nominating and Governance Committee uses the following procedures for identifying and evaluating any individual recommended or offered for nomination to the Board of Directors:

The Committee considers candidates recommended by stockholders in the same manner as candidates recommended by other sources; and

The Committee considers the following factors in its evaluation of candidates:

- The current size and composition of the Board of Directors;
  
- The needs of the Board of Directors and its committees;
  
- The candidate's judgment, independence, character, integrity, age, education, area of expertise, knowledge of the telecommunications industry, experience with businesses and other organizations of comparable size, diversity, length of service and potential conflicts of interests;

- Skills which are complementary to those of the existing members of the Board of Directors; and
- Other factors that the Committee considers appropriate.

### **Diversity**

In addition to the qualifications set forth above, in evaluating the suitability of candidates for the Board of Directors, the Nominating and Governance Committee considers the diversity of the candidates, and of the Board of Directors as a whole, based on factors such as business background, experience and potential contributions to the Board of Directors, in addition to balancing the gender, ethnicity and racial composition of its members. The Nominating and Governance Committee seeks to ensure that the Board of Directors is comprised of individuals with experience in industries that are complementary to the Company's business and individuals with financial and accounting experience in order to bring diverse business experience, knowledge and perspectives to the Board of Directors.

### **Compensation of Directors**

Cash and Stock Compensation. The non-employee directors received an annual cash retainer of \$25,000 and shares of common stock with value equivalent to \$55,000 covering the period from the 2016 annual meeting until this 2017 annual meeting. The non-employee directors also received \$1,500 per Board meeting attended (unless the Board meeting was conducted by teleconference, in which case directors received \$1,000 for each telephonic meeting in which they participated) and \$1,000 per committee meeting attended. In addition, the non-employee directors received the following:

the chair of the Board of Directors received a cash retainer of \$10,000 and shares of common stock with value equivalent to \$15,000, each pro-rated for the period until the 2017 annual meeting;

the chair of the Audit Committee received shares of common stock with value equivalent to \$10,000;

the chair of the Compensation Committee received shares of common stock with value equivalent to \$10,000;

the chair of the Nominating and Governance Committee received shares of common stock with value equivalent to \$7,000;

each other non-employee member of any of the foregoing committees received shares of common stock with value equivalent to \$5,000; and

the Lead Independent Director received shares of common stock with value equivalent to \$10,000. This position was eliminated effective January 2, 2017 when the Board of Directors elected a non-executive Chairman of the Board.

All the grants of common stock to the non-employee directors, as described above, were awarded on the date of the annual meeting (*i.e.*, June 14, 2016) and vest immediately. The number of shares granted was based on the total dollar value divided by the closing price of PCTEL common stock as presented by NASDAQ on the date of grant.

In addition to the above-referenced grants, new non-employee directors receive a one-time grant of restricted shares equivalent to \$50,000 based upon the closing price of PCTEL common stock as presented by NASDAQ as of the first date of service, which vests in equal annual installments over three years.

Reimbursements. Each of the non-employee directors is reimbursed for all reasonable out-of-pocket expenses incurred in connection with his or her service on the Board of Directors.

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**Non-Employee Directors Compensation for the Fiscal Year Ended December 31, 2016**

Name	Fees Earned or Paid in		Stock Option	All Other	Total
	Cash	Stock Awards <sup>(1)</sup>	Awards	Compensation <sup>(2)</sup>	
	(\$)	(\$)	(\$)	(\$)	(\$)
Cindy K. Andreotti	41,000	64,998		279	106,277
Gina Haspilaire	37,000	64,998		1,957	103,955
Brian J. Jackman	41,000	75,000			116,000
Steven D. Levy	43,000	66,998			109,998
Giacomo Marini	40,000	59,999			99,999
M. Jay Sinder	39,000	64,998		800	104,798
Carl A. Thomsen <sup>(3)</sup>	5,500				5,500

(1) The values shown reflect the fair market value of the award on the grant date. For a discussion of the valuation assumptions, see note 9 to the Company's consolidated financial statements included in the Annual Report on Form 10-K for the year ended December 31, 2016.

(2) Ms. Andreotti, Ms. Haspilaire and Mr. Sinder received dividends on unvested common stock awards made to each such director at the commencement of his/her service on the Board of Directors.

(3) Mr. Thomsen retired from the Board of Directors on June 14, 2016.

#### **Director Stock Ownership Guidelines**

The Board of Directors believes that ownership of PCTEL common stock by directors demonstrates to the stockholders their commitment to the Company and optimism for its future. Accordingly, the Board of Directors adopted a policy that requires each director to achieve ownership of PCTEL common stock with a value equal to three times the annual cash retainer paid by the Company to the Directors for their service on the Board. The directors have five years from their initial date of service to achieve compliance. All of the directors to whom the Guidelines currently apply have achieved compliance with the Guidelines.

#### **Stockholder Communications with the Board of Directors**

Stockholders who wish to communicate directly with the independent directors may do so by sending an e-mail message to the General Counsel at [general.counsel@pctel.com](mailto:general.counsel@pctel.com). The General Counsel monitors these communications, consults with the Lead Independent Director or the non-executive Chairman of the Board, as the case may be, and provides a summary of messages received to the Board of Directors at its regularly scheduled meetings. Where the nature of the communication warrants, the General Counsel may obtain more immediate attention of the matter from the appropriate committee, Lead Independent Director or the Chairman of the Board, independent advisors, or management. The General Counsel, in consultation with the Lead Independent Director or the non-executive Chairman of the Board, as the case may be, may decide whether a response to any stockholder communication is necessary.

#### **Attendance at the Annual Meeting of Stockholders**

All directors are welcome to attend the 2017 annual meeting of stockholders, and all directors attended the 2016 annual meeting of stockholders.

**Code of Ethics**

The Company's Code of Ethics and Business Conduct (the Code of Ethics ) applies to all employees and directors of the Company and its subsidiaries. It provides guidance and standards for maintaining ethical behavior, requires that employees and directors comply with applicable laws and regulations, and prohibits

conflicts of interests. The Code of Ethics was revised by the Board of Directors in 2016 to enhance the anti-bribery provisions and guidance with respect to investments in third parties. The Code of Ethics is posted on the Company's website at <http://investor.pctel.com/documents.cfm>. In addition, the Company has made available an ethics hotline for anonymously reporting violations of the Company's policies and procedures.



## SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth certain information regarding the beneficial ownership of PCTEL common stock as of April 25, 2017 by:

Each stockholder known by PCTEL to beneficially own more than 5% of the common stock;

Each director, including director nominees;

Each Section 16 reporting officer; and

All of the directors and Section 16 reporting officers as a group, including director nominees.

Beneficial ownership is determined based on the rules of the SEC. Percent of shares beneficially owned is based upon 17,731,854 shares of common stock outstanding as of April 25, 2017. In addition, options for shares of common stock that are exercisable as of April 25, 2017 or will become exercisable on or before June 24, 2017 (60 days subsequent to April 25) are treated as outstanding and beneficially owned by the person holding the options for the purpose of computing the percentage ownership of such person and are listed below under the Number of Shares Underlying Options column, but those option shares are not treated as outstanding for the purpose of computing the percentage ownership of any other person. Unless otherwise indicated, the Company believes that the stockholders listed below have sole voting or investment power with respect to all shares listed beside each stockholder's name, subject to applicable community property laws.

### Shares Outstanding as of April 25, 2017: 17,731,854

Beneficial Owners	Number of Shares Beneficially Owned	Number of Shares Underlying Options	Total Shares Beneficially Owned	Percent of Shares Beneficially Owned (%)
<b>5% Stockholders</b>				
Ariel Investments, LLC, 200 East Randolph Drive, Chicago, IL 60601 <sup>(1)</sup>	3,175,424		3,175,424	17.91%
Dimensional Fund Advisors LP, Palisades West, Building One, 6300 Bee Cave Road, Austin, TX 78746 <sup>(2)</sup>	1,513,334		1,513,334	8.53%
Renaissance Technologies LLC, 800 Third Street, New York, NY 10022 <sup>(3)</sup>	1,251,299		1,251,299	7.06%
Chartwell Investment Partners, 1205 Westlakes Drive, Suite 100, Berwyn, PA 19312 <sup>(4)</sup>	1,244,656		1,244,656	7.02%
BlackRock Inc., 55 East 52nd Street, New York, NY 10055 <sup>(5)</sup>	832,914		832,914	4.70%
<b>Directors and Section 16 Officers</b>				
David A. Neumann	188,520	40,041	228,561	1.29%

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Rishi Bharadwaj	192,006	36,000	228,006	1.29%
John W. Schoen <sup>(6)</sup>	145,845	42,711	188,556	1.06%
Jeffrey A. Miller	88,904	53,388	142,292	*
Kevin McGowan	97,341	30,000	127,341	*
Brian J. Jackman	93,429	10,000	103,429	*
Giacomo Marini <sup>(7)</sup>	67,540	10,000	77,540	*
Steven D. Levy <sup>(8)</sup>	66,635	10,000	76,635	*
Shelley Bacastow	46,485	14,500	60,985	*
Cindy K. Andreotti	34,932		34,932	*
M. Jay Sinder	27,778		27,778	*
Gina Haspilaire	27,675		27,675	*

All directors, director nominees and current executive officers as a group

(12 persons)	1,077,090	246,640	1,323,730	7.47%
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(1) Information with respect to the number of shares of PCTEL common stock beneficially owned is based solely on the Schedule 13G/A filed with the SEC by Ariel Investments, LLC ( Ariel ) on February 14,

2017. Ariel, a registered investment adviser, possesses sole dispositive control over 3,175,424 shares and sole voting power over 2,368,018 shares. The Schedule 13G/A filed by Ariel contained information as of December 31, 2016 and may not reflect its current holdings of PCTEL common stock.

- (2) Information with respect to the number of shares of PCTEL common stock beneficially owned is solely based on the Schedule 13G/A filed with the SEC by Dimensional Fund Advisors LP ( Dimensional ) on February 9, 2017. According to such Schedule 13G/A, Dimensional, in its capacity as an investment adviser, possesses sole dispositive control over 1,513,334 shares and sole voting power over 1,494,123 of such shares, which are held of record by its clients. Dimensional disclaims beneficial ownership of all such shares. The Schedule 13G/A filed by Dimensional contained information as of December 31, 2016 and may not reflect its current holdings of PCTEL common stock.
- (3) Information with respect to the number of shares of PCTEL common stock beneficially owned is solely based on the Schedule 13G/A filed with the SEC by Renaissance Technologies LLC and Renaissance Technologies Holdings Corporation (together, Renaissance ) on February 14, 2017. According to such Schedule 13G/A, Renaissance, in its capacity as an investment adviser, possesses sole dispositive control over 1,216,512 shares and shared dispositive control over 26,360 shares and sole voting power over 1,216,512 shares. The Schedule 13G/A filed by Renaissance contained information as of December 31, 2016 and may not reflect current holdings of PCTEL common stock.
- (4) Information with respect to the number of shares of PCTEL common stock beneficially owned is based solely on the Schedule 13G/A filed with the SEC by Chartwell Investment Partners, LLC ( Chartwell ) on February 10, 2017. Chartwell possesses sole dispositive control and sole voting power over such shares. The Schedule 13G/A filed by Chartwell contained information as of December 31, 2016 and may not reflect its current holdings of PCTEL common stock.
- (5) Information with respect to the number of shares of PCTEL common stock beneficially owned is based solely on the Schedule 13G/A filed with the SEC by BlackRock, Inc. ( BlackRock ) on September 9, 2016. BlackRock possesses sole dispositive control over 832,914 shares and sole voting power over 813,150 shares. The Schedule 13G/A filed by BlackRock contained information as of August 31, 2016 and may not reflect its current holdings of PCTEL common stock.
- (6) Includes 85,000 shares of PCTEL common stock held by the Denise F. Schoen Family Trust and 30,595 shares of PCTEL common stock held by the John W. Schoen III Living Trust.
- (7) Includes 18,953 shares of PCTEL common stock held by the Giacomo Marini Trust and 48,587 shares of PCTEL common stock held by the Marini-Jamason Community Property Trust.
- (8) Includes 5,000 shares of PCTEL common stock held by Beena M. Levy, spouse of Steven D. Levy.

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**COMPENSATION DISCUSSION AND ANALYSIS**
**Named Executive Officers**

The purpose of this Compensation Discussion and Analysis is to discuss material information relating to compensation awarded to the following individuals who have been identified by the Compensation Committee as the Company's Named Executive Officers or NEOs for the fiscal year ended December 31, 2016:

<b>Name</b>	<b>Title as of December 31, 2016</b>
Martin H. Singer <sup>(1)</sup>	Chairman of the Board and Chief Executive Officer
John W. Schoen	Senior Vice President, Chief Financial Officer and Corporate Secretary
Rishi Bharadwaj <sup>(2)</sup>	Senior Vice President and General Manager, Connected Solutions
Jeffrey A. Miller <sup>(3)</sup>	Senior Vice President, Global Sales, RF Solutions
David A. Neumann <sup>(4)</sup>	Senior Vice President and General Manager, RF Solutions

- (1) Mr. Singer stepped down from his positions as Chairman of the Board and Chief Executive Officer effective January 2, 2017 and became Vice Chair, a non-Board position.
- (2) Mr. Bharadwaj was promoted to Senior Vice President and General Manager, Connected Solutions, effective November 17, 2016.
- (3) Mr. Miller was promoted to Senior Vice President and General Manager, RF Solutions, effective January 1, 2017.

(4) Mr. Neumann was appointed by the Board of Directors as Chief Executive Officer effective January 2, 2017. Because Mr. Neumann was elected as a member of the Board effective January 2, 2017 and is a director nominee, his biographical information is included under Proposal #1 Election of Directors Directors and Nominees.

Mr. John W. Schoen, 61, has been the Company's Chief Financial Officer, Vice President and Corporate Secretary since November 2001. In September 2013, Mr. Schoen was promoted to Senior Vice President, Chief Financial Officer and Corporate Secretary. Mr. Schoen served as a Business Development Manager at Agilent Technologies, Inc. from July 2000 to November 2001. From May 1999 to July 2000, Mr. Schoen served as Chief Operating Officer and Chief Financial Officer of SAFCO Technologies, Inc. before its acquisition by Agilent Technologies Inc. Prior to this period, Mr. Schoen held various financial positions for over 19 years at Motorola, Inc. Mr. Schoen received a Bachelor of Science degree in Accounting from DePaul University and is a Certified Public Accountant.

Mr. Rishi Bharadwaj, 43, has been the Company's Senior Vice President and General Manager Connected Solutions since November 2016. Mr. Bharadwaj was promoted to Vice President and General Manager Connected Solutions in March 2015. Prior to his promotion, Mr. Bharadwaj served as Vice President, Global Sales Connected Solutions from

March 2014 to March 2015; Vice President, Global Sales and Product Management from January 2014 to March 2014; Vice President, Product Management Connected Solutions from July 2012 to January 2014; and Vice President, Product Management Antenna Product Group from April 2010 to July 2012. Between July 2003 and April 2010, Mr. Bharadwaj held other leadership positions in the Connected Solutions segment. Between September 1996 and June 2003, he held several RF and software engineering roles at other companies where he developed data collection and data analytics tools for the cellular

industry. Mr. Bharadwaj earned a Bachelor of Science degree in Electrical Engineering and a Master of Electrical and Computer Engineering degree from the Illinois Institute of Technology. He also holds a Master's degree in Business Administration from Northwestern University's Kellogg School of Management. He holds a patent for measuring data quality in wireless communication networks.

Mr. Jeffrey A. Miller, 61, has been Senior Vice President and General Manager, RF Solutions since January 2017. Mr. Miller served as Senior Vice President, Global Sales - RF Solutions from July 2015 to December 2016. Previously he served as Senior Vice President, Global Sales - Connected Solutions from March 2015 to July 2015; Senior Vice President and General Manager, Site Solutions, from November 2014 to March 2015; President, Connected Solutions from January 2013 to November 2014; Senior Vice President, Sales and Marketing of the Company from April 2010 to December 2012; and Vice President and General Manager of the Company's Antenna Products Group from October 2006 until April 2010. From November 2001, when he joined PCTEL, until October of 2006, Mr. Miller served in a number of roles, from Vice President of Engineering through leadership roles in product management, new technology and global sales. Prior to joining PCTEL, Mr. Miller was Functional Manager of Wireless Optimization Products, Wireless Network Test Division of Agilent Technologies Inc. from July 2000 to November 2001. From January 1998 to July 2000, Mr. Miller served as Vice President of Engineering of SAFCO Technologies, Inc. and led its Test and Measurement Group before its acquisition by Agilent Technologies Inc. From September 1992 to January 1998, Mr. Miller was a Principal Consultant with Malcolm, Miller & Associates providing consulting services to wireless network operators and infrastructure suppliers. From 1978 through September of 1992, Mr. Miller held various technical and management positions at Motorola, Inc.'s Cellular Infrastructure Group. Mr. Miller received a Bachelor of Science degree in Computer Science from the University of Illinois.

Mr. Martin H. Singer, 65, served as the Company's Chief Executive Officer and Chairman of the Board from October 2001 to January 2, 2017. From February 2001 until October 2001, he served as the Company's non-executive Chairman of the Board, and he served as a director of the Company from August 1999 to January 2, 2017. From December 1997 to August 2000, Mr. Singer served as President and Chief Executive Officer of SAFCO Technologies, Inc., a wireless communications company acquired by Agilent Technologies in August, 2000. Prior to SAFCO Technologies, Mr. Singer served as Vice President within the Cellular Infrastructure Group of Motorola, a communications equipment company. He also held senior management and technical positions at Tellabs, AT&T and Bell Labs. Mr. Singer holds a Bachelor of Arts degree in Psychology from the University of Michigan and a Master of Arts degree and Ph.D. in Experimental Psychology from Vanderbilt University. He served on the Standing Advisory Group for the Public Company Accounting Oversight Board and on the Advisory Board for the MMM program at Kellogg School of Business. From March 2009 until September 2010, he served on the Board of Directors of Westell Technologies, Inc., a leading provider of broadband products, gateways and conferencing services, and was Chair of Westell's Compensation Committee. In 2012, he was elected to the Board of Directors of Multiband Corporation, and served as Chair of the Compensation Committee until the sale of Multiband in 2013. Mr. Singer has nine patents in telecommunications.

### **Compensation Philosophy**

The Compensation Committee's philosophy in setting compensation policies for the CEO, the other NEOs and certain Vice Presidents (collectively referred to as "executive officers") and the employees designated as key managers by the CEO based upon their responsibilities and performance (hereinafter referred to as "key managers") is the following:

To closely align the interests of the executive officers and key managers with those of the Company's stockholders with the objective of enhancing stockholder value and promoting long-term, sustainable growth;

To attract and retain the best available personnel for positions of substantial responsibility with the Company;

To provide incentives to motivate the executive officers and key managers to perform to the best of their abilities for the Company through increased rewards for superior individual and corporate performance;

To promote the success of the Company's business while minimizing the opportunity for high-risk behaviors that potentially imperil the underlying value of the Company; and

To embrace an appropriate balance of work and family life.

### **Overview and Responsibilities of the Compensation Committee**

The Compensation Committee's primary duties are to (i) provide guidance with respect to general compensation goals and philosophies for the Company's employees at all levels; (ii) balance the portion of executive compensation at risk and tied to achievement of corporate and business segment financial performance goals established by the Board of Directors with overall enterprise risk; (iii) make recommendations to the Board of Directors with respect to the compensation of the CEO; (iv) review the compensation criteria and proposed total compensation (including salary, bonus, benefits, and incentive compensation) recommended by the CEO for each of the executive officers and key managers of the Company, and approve an appropriate compensation package for each named executive officer which shall be structured consistent with the compensation philosophy (as described in Compensation Philosophy above); (v) review the internal pay equity among the CEO, the officers and the key managers; (vi) make recommendations from time to time to the Board of Directors regarding general equity and cash compensation for the outside directors on the Board of Directors; (vii) act as administrator of the Company's equity incentive plans; and (viii) retain outside consulting, legal or other advisors to assist the Compensation Committee in the execution of its responsibilities.

The Compensation Committee meets at regularly-scheduled quarterly meetings and from time-to-time between quarterly meetings in order to address matters that fall within the Compensation Committee's responsibilities. Minutes are recorded of all Compensation Committee meetings. The Compensation Committee reports to the Board of Directors regarding recommendations of the Compensation Committee and actions taken by the Compensation Committee pursuant to delegated authority.

It is the Compensation Committee's practice to review at least annually all components of compensation for the executive officers and key managers to ensure that the amount and structure of total compensation for each is consistent with its compensation philosophies and objectives. Internal pay equity among the executive officers and key managers is also a factor in the Committee's assessment of total compensation. With these considerations in mind, the general strategy of the Compensation Committee has been to (i) target executive compensation near the median of total direct compensation in reference to a peer group of publicly-traded companies and in accordance with other competitive market information in order to attract high-performing executives and key managers who also have opportunities with larger multinational companies, (ii) establish a strong correlation between the level of compensation and the financial performance of the Company compared against its peer group and other companies, and (iii) create incentives that closely align executive compensation with long-term interests of the Company's stockholders.

*Independent Compensation Consultant.* The Compensation Committee relies upon the services of an independent compensation consultant in applying its judgment as to appropriate levels and components of compensation for the named executive officers. Willis Towers Watson, a global professional services company (the Independent Compensation Consultant), provides executive compensation consulting services to the Committee, including (i) assistance with establishing the Company's compensation goals and objectives, (ii) providing relevant peer group and survey data on the compensation practices of the participating companies, and (iii) advising on industry trends in executive compensation. The Compensation Committee's practice is to invite a representative of the Independent Compensation Consultant to attend substantially all Compensation Committee meetings.



The Independent Compensation Consultant has conducted an internal review and has certified that it is an independent advisor to the Compensation Committee and that no conflict of interest exists. Although the fees of

the Independent Compensation Consultant are paid by the Company, the Independent Compensation Consultant is accountable and has direct reporting responsibility to the Compensation Committee. The Independent Compensation Consultant provides no services to the Company other than the services it provides to the Compensation Committee.

Survey Data, Peer Groups and Use of Industry Benchmarking Data. The Compensation Committee uses benchmarking information to evaluate total compensation of the Company's NEOs (*i.e.*, annual salary and short-term and long-term incentive awards). The benchmarking information is comprised of survey data which is derived from two independent executive compensation surveys compiled by recognized compensation firms as well as publicly-available data from a peer group of publicly-traded companies that are comparable to the Company. The survey data used by the Independent Compensation Consultant is derived from different databases of companies that compare to the Company only in general terms, including broad industry sectors and size of company.

The peer group information is designed to be more specific. The Compensation Committee, with assistance from the Company's management and guidance from the Independent Compensation Consultant, is responsible for selecting the companies that are included within this peer group and for compiling relevant executive compensation and corporate performance data. Due in part to the lack of small public companies involved in the same combination of activities as the Company, it is not possible to construct a group of companies with characteristics entirely similar to the Company. The Independent Compensation Consultant therefore compiles data from public companies that, based upon its expertise, are the most similar in terms of industry sector, revenue level, market capitalization, operating and financial characteristics and other relevant factors, and provide a meaningful comparison for the Compensation Committee.

In September 2015, the Committee established a 15 member peer group which was in effect at the time the Compensation Committee set the 2016 executive compensation. The same peer group has been retained as the Compensation Committee set the 2017 executive compensation, except that one company was acquired and accordingly was omitted from the peer group. The current peer group members (the 2017 Peer Group) are set forth below:

8x8 Inc.	Digi International Inc.
Aerohive Networks, Inc.	Frequency Electronics Inc.
CalAmp Corp.	KVH Industries Inc.
Clearfield, Inc.	Lantronix, Inc.
ClearOne, Inc.	Numerex Corp.
Communications Systems Inc.	ORBCOMM, Inc.
DASAN Zhone Solutions, Inc.	Westell Technologies, Inc.

The compensation data derived from the 2017 Peer Group consisted of the then-most recent publicly available annual and long-term compensation amounts. The financial performance data derived from the 2017 Peer Group included (i) one-year and three-year revenue change, (ii) net income change, (iii) net profit margin, (iv) return on invested capital, and (v) one-year, three-year and five-year total stockholder return. The Independent Compensation Consultant provided a comprehensive pay-for-performance analysis in connection with the Compensation Committee's evaluation of executive compensation, comparing levels of compensation, expressed in dollars and percentages, against both compensation and performance data contained in the survey and peer group information.

### **Annual Compensation Process**

The Company considered the results of the Say-on-Pay proposal presented to the shareholders for approval in 2016. In light of the support the proposal received, the Company's compensation policies and decisions, explained in detail in this Compensation Discussion and Analysis, is focused on sustainable financial performance to drive stockholder value.



The compensation of the CEO, the other executive officers and the key managers is established prior to the end of the first quarter of the fiscal year. The Compensation Committee has full authority to determine the compensation of the executive officers (other than the CEO) and key managers of the Company. The CEO's compensation must be approved each year by the non-employee directors of the Board of Directors based on the recommendation of the Compensation Committee. In making its recommendation with respect to the CEO's compensation, the Compensation Committee takes into consideration the results of a performance evaluation of the CEO for the preceding year. The annual evaluation of the CEO's performance is based upon evaluation forms circulated by the Nominating and Governance Committee and completed by all non-employee directors with respect to the CEO's performance, as measured by the ability to meet financial performance objectives of the Company, conduct succession planning, execute strategic plans, exhibit leadership, and maintain good relationships with the stockholders, Board of Directors and other stakeholders of the Company. The Chair of the Compensation Committee, as well as the Chairman of the Board, will solicit input from the CEO in the course of the Compensation Committee's formulation of its recommendation.

In formulating its recommendation to the Board of Directors with respect to the CEO's compensation, the Compensation Committee exercises its judgment, taking into account the advice of the Committee's Independent Compensation Consultant (as described in *Overview and Responsibilities of the Compensation Committee* *Independent Compensation Consultant* above). The Compensation Committee's discussions of the elements of compensation for the CEO are conducted in closed session, typically with its Independent Compensation Consultant in attendance, but with no Company employees present. The CEO is not permitted to participate in the deliberations by the Board of Directors in its evaluation of the Compensation Committee's recommendation for CEO compensation.

In establishing compensation for the executive officers (other than the CEO), the Compensation Committee relies on (i) insights provided by the CEO as to their respective individual performance, (ii) the compensation data compiled by the Independent Compensation Consultant, and (iii) the Company's compensation philosophy, as described in *Compensation Philosophy* above. The CEO attended five of the seven Compensation Committee meetings in 2016 in order to provide his insight on the contributions made by various executive officers and key managers. After consulting with its Independent Compensation Consultant and the CEO, the Compensation Committee, in its discretion, sets the annual compensation for the executive officers and key managers, including salary, short-term and long-term incentives.

### **Summary of Principal Elements of Executive Compensation**

The principal elements included in executive compensation for the executive officers and key managers are the following, each of which is briefly described below:

1. Annual salary which is the principal element of cash compensation that is not at risk. In determining the level of annual salary, the Compensation Committee considers the performance, experience and responsibilities of the executive officer or key manager, and seeks to establish an annual salary that is competitive with those paid to comparable executive officers and key managers at its benchmark companies.
2. Incentive awards administered under the Short-Term Incentive Plan which is an annual performance-based incentive plan designed to motivate achievement of specifically-identified, short-term corporate and business segment objectives. The awards are paid in cash, shares or a combination of both.

3. Equity awards administered under the Long-Term Incentive Plan which is designed to encourage sustainable growth, consistent earnings, and management retention through consistency in long-term incentives. These equity awards include shares, options or a combination of both.
  
4. Change of Control benefits which induce the executive officers to continue to contribute to the success of the Company in connection with an event resulting in the majority of the voting control of

the Company being transferred (whether by way of merger, reorganization, acquisition, or sale of all or substantially all of the Company's assets). These benefits pertain if such an event occurs and within twelve months after such occurrence, the executive officer is involuntarily terminated (i.e., a double trigger).

5. Severance benefits which compensate certain executive officers in the event of an involuntary termination of his/her employment unassociated with a change of control. The severance benefits include salary continuation and Company-paid healthcare benefits for a specified period of time, and vesting of certain restricted shares previously awarded under short-term and long-term incentive programs.
6. Medical and other standard benefits, including medical, dental, and vision benefits, and term life and long-term disability insurance, a substantial portion of which are paid by the Company. The Company's Employee Stock Purchase Plan allows employees of the Company to participate electively in a plan under which, through individual payroll deductions, they are permitted twice a year to buy shares at prices discounted from the trading price of the stock. In addition, the Company maintains a 401(k) plan for PCTEL employees, administered by an independent plan administrator, which provides a selection of investment alternatives from which plan participants may choose. The Company matches the contribution of a plan participant up to the first 4% of the participant's compensation. The Company match vests immediately.

#### **Summary of 2016 Company Financial Performance and Equity Compensation**

*2016 Company Financial Performance.* The Company uses the following non-GAAP measures in evaluating its performance: non-GAAP earnings per share (EPS); adjusted earnings before interest, taxes, depreciation and amortization (EBITDA), and free cash flow. We believe these non-GAAP measures facilitate comparability of results over different periods. A full reconciliation of these non-GAAP measures to our GAAP measures is included in our 2016 Annual Report on Form 10-K.

Our top-line revenue was challenged in the first three fiscal quarters of 2016, with annual revenue declining \$9.9 million to \$96.7 million. The first three fiscal quarters were impacted by several large multi-year projects coming to an end, as well as our decision at the end of 2015 to eliminate low-margin businesses obtained through earlier acquisitions. On lower annual revenue, for 2016 we reported a 1.5% improvement in gross profit; a \$1.6 million (30%) improvement in adjusted EBITDA; \$0.20 of non-GAAP EPS, up 82%; and free cash flow of \$8.5 million at 8.8% of revenue compared to \$7.0 million and 6.6% of revenue in 2015. We believe that the improved profit and cash flow validate our decision to eliminate lower margin product lines that were not core to our future growth.

PCTEL's financial performance in 2016 as compared with its peer group was at the median for one-year total shareholder return, between the 25th percentile and median for return on invested capital and three-year total shareholder return, at the 25th percentile for three-year revenue growth, net profit margin, and five-year total shareholder return, and below the 25th percentile for one-year revenue growth, all based upon the most recently publicly-available data collected by the Independent Compensation Consultant.

*Awards Under the 2016 Short-Term Incentive Plan.* For the purposes of determining the annual incentive award under the 2016 Short-Term Incentive Plan (2016 STIP), the Company's performance was measured by (i) revenue growth in 2016 over 2015, and (ii) the increase of non-GAAP earnings per share of PCTEL common stock in 2016 over 2015. (The difference between non-GAAP earnings per share and GAAP earnings per share is the exclusion from non-GAAP earnings of stock-based compensation expense, amortization of intangible assets, restructuring charges, impairment charges, gain/loss on the sale of product lines, non-cash income tax expense, legal settlement income beyond the related costs, and non-cash other income.) The Board of Directors adopted a sliding scale on a non-linear basis for determining the incentive award under the 2016 STIP in order to produce no incentive award for low revenue

and earnings growth, a small incentive award for average or slightly above-average revenue and earnings growth, and a sharply increasing incentive award for superior revenue and earnings

growth. The payout factor (also referred to as the target award percentage) for 2016 if the Company achieved both metrics of the 2016 financial plan at target was 35%. Non-GAAP earnings per share were weighted 80% and revenue was weighted 20%. For Mr. Bharadwaj and Mr. Neumann, their business segment goals were weighted 70% and corporate goals were weighted 30%.

The target award percentages actually achieved by the NEOs in 2016 are summarized in the table below:

#### Results of 2016 Short-Term Incentive Plan

Name <sup>(1)</sup>	Maximum 2016 Potential Award as a % of Annual Salary (%)	Maximum 2016 Potential Award (\$)	2016 Target Award <sup>(2)</sup> (\$)	Award Paid <sup>(3)</sup> (\$)	Award Paid as a % of Annual Salary (%)
Martin H. Singer	130	579,150	202,703	113,050	25
John W. Schoen	100	261,000	91,350	50,947	20
Rishi Bharadwaj	100	227,700	79,695	55,470	24
David A. Neumann	100	238,500	83,475	34,764	15

- (1) Mr. Miller did not participate in the 2016 STIP. For details regarding the Sales Compensation Plan in which he participated, see footnote 4 in the table entitled "Salaries for Named Executive Officers" in "2017 Executive Compensation" *2017 Base Salaries* below.
- (2) The target award under the 2016 STIP for each NEO is calculated by multiplying such NEO's Maximum 2016 Potential Award by 35% (i.e., the payout upon achievement of the target financial performance).
- (3) The awards under the 2016 STIP were paid in stock. The price was calculated based on the grant date, which was the date the Compensation Committee approved the calculation of the payout.



## 2017 Executive Compensation

The Company is a leading global supplier of antennas and wireless network solutions to the wireless industry. The Connected Solutions segment designs and manufactures precision antennas which are deployed in small cells, enterprise Wi-Fi access points, fleet management and transit systems, and in equipment and devices for the Industrial Internet of Things (IIoT). The RF Solutions segment provides test tools and engineering services that improve the performance of wireless networks globally. Mobile operators, neutral hosts, and equipment manufacturers rely on the Company to analyze, design and optimize next generation wireless networks. The Company focuses its efforts on non-commodity markets to provide longer product life cycles and greater margin. The Board of Directors has set a revenue target of \$101 million and an Adjusted EBITDA target of \$10 million for 2017. The key components of the 2017 executive compensation based upon this financial plan are as follows:

### 1. 2017 Base Salaries.

The salary of the each named executive officer ( NEO ) for 2017, 2016, and 2015 is set forth below:

#### Salaries for Named Executive Officers

Name	2017 <sup>(6)</sup> \$	2016 \$	2015 \$
David A. Neumann <sup>(1)(2)</sup>	350,000	238,500	265,000
John W. Schoen <sup>(1)</sup>	300,200	261,000	290,000
Rishi Bharadwaj <sup>(1)(3)</sup>	270,000	227,700	230,000
Jeffrey A. Miller <sup>(1)(4)</sup>	270,000	230,000	300,000
Martin H. Singer <sup>(1)(5)</sup>	315,000	445,500	495,000

- (1) As previously reported, in order to better align compensation incentives with long-term shareholder interest, reduce operating expenses and improve earnings, effective August 31, 2015, the Board of Directors approved a reduction in the base salaries of the NEOs, and concurrently granted to each NEO shares of the Company's common stock in an amount correlated to the salary reduction. Mr. Neumann received 7,600 shares for a 10% reduction in salary; Mr. Schoen received 8,300 shares for a 10% reduction in salary; Mr. Bharadwaj received 700 shares for a 1% reduction in salary; Mr. Miller received 2,600 shares for a 3% reduction in salary; and Mr. Singer received 14,100 shares for a 10% reduction in salary.
- (2) Mr. Neumann was appointed Chief Executive Officer in January 2017.
- (3) Mr. Bharadwaj was promoted to Senior Vice President and General Manager – RF Solutions in November 2016.
- (4) In addition to the reduction described in footnote (1), Mr. Miller's salary was also reduced as of January 1, 2016 because, as the Senior Vice President of Global Sales for the RF Solutions segment, he participated in a Sales Compensation Plan pursuant to which, in addition to his salary reflected above, he earned \$92,258 commission based upon the sales revenue of the entire RF Solutions segment.

- (5) Mr. Singer stepped down as Chairman of the Board and Chief Executive Officer effective January 2, 2017 and became Vice Chair, a non-Board position.