

CAVCO INDUSTRIES INC  
Form 10-Q  
February 06, 2013  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended December 29, 2012

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-08822

**Cavco Industries, Inc.**

(Exact name of registrant as specified in its charter)

Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

**Delaware**  
(State or other jurisdiction of

**56-2405642**  
(IRS Employer

incorporation)

Identification No.)

**1001 North Central Avenue, Suite 800, Phoenix, Arizona**  
(Address of principal executive offices)

**85004**  
(Zip Code)

**(602) 256-6263**

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last year)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a small reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one).

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

As of February 4, 2013, there were 6,967,954 shares of the registrant's common stock, \$.01 par value, issued and outstanding.

**Table of Contents**

**CAVCO INDUSTRIES, INC.**

**FORM 10-Q**

**December 29, 2012**

**Table of Contents**

	<b>Page</b>
<b><u>PART I. FINANCIAL INFORMATION</u></b>	
<b><u>Item 1. Financial Statements</u></b>	
<u>Consolidated Balance Sheets as of December 29, 2012 (unaudited) and March 31, 2012</u>	1
<u>Consolidated Statements of Comprehensive Income (unaudited) for the three and nine months ended December 29, 2012 and December 31, 2011</u>	2
<u>Consolidated Statements of Cash Flows (unaudited) for the nine months ended December 29, 2012 and December 31, 2011</u>	3
<u>Notes to Consolidated Financial Statements</u>	4 24
<b><u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u></b>	25 33
<b><u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u></b>	34
<b><u>Item 4. Controls and Procedures</u></b>	35
<b><u>PART II. OTHER INFORMATION</u></b>	
<b><u>Item 1. Legal Proceedings</u></b>	36
<b><u>Item 1A. Risk Factors</u></b>	36
<b><u>Item 6. Exhibits</u></b>	36
<b><u>SIGNATURES</u></b>	37
<b><u>EXHIBIT INDEX</u></b>	38

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****CAVCO INDUSTRIES, INC.****CONSOLIDATED BALANCE SHEETS**

(Dollars in thousands, except per share amounts)

	December 29, 2012 (Unaudited)	March 31, 2012
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 42,451	\$ 41,094
Restricted cash, current	6,036	6,331
Accounts receivable, net	15,478	14,871
Short-term investments	6,182	5,377
Current portion of consumer loans receivable, net	21,921	20,705
Current portion of inventory finance notes receivable, net	4,002	1,982
Inventories	62,636	62,246
Assets held for sale	1,150	3,903
Prepaid expenses and other current assets	8,564	7,848
Deferred income taxes, current	7,400	6,657
<b>Total current assets</b>	<b>175,820</b>	<b>171,014</b>
Restricted cash	1,178	453
Investments	10,324	8,825
Consumer loans receivable, net	94,451	98,594
Inventory finance notes receivable, net	21,875	22,699
Property, plant and equipment, net	49,790	50,064
Goodwill and other intangibles, net	79,779	80,915
Deferred income taxes	3,178	4,770
<b>Total assets</b>	<b>\$ 436,395</b>	<b>\$ 437,334</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 11,041	\$ 11,732
Accrued liabilities	59,181	58,495
Construction lending lines		4,550
Current portion of securitized financings	10,304	10,728
<b>Total current liabilities</b>	<b>80,526</b>	<b>85,505</b>
Securitized financings	74,220	80,747
Deferred income taxes	16,292	16,198
Redeemable noncontrolling interest	90,284	86,541
Stockholders' equity		
Preferred stock, \$.01 par value; 1,000,000 shares authorized; No shares issued or outstanding		
Common stock, \$.01 par value; 20,000,000 shares authorized; Outstanding 6,967,954 and 6,890,796 shares, respectively	70	69

Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

Additional paid-in capital	134,753	131,589
Retained earnings	40,198	36,627
Accumulated other comprehensive income	52	58
Total stockholders' equity	175,073	168,343
Total liabilities, redeemable noncontrolling interest and stockholders' equity	\$ 436,395	\$ 437,334

See accompanying Notes to Consolidated Financial Statements

**Table of Contents****CAVCO INDUSTRIES, INC.****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(Dollars in thousands, except per share amounts)

(Unaudited)

	Three Months Ended		Nine Months Ended	
	December 29, 2012	December 31, 2011	December 29, 2012	December 31, 2011
Net sales	\$ 114,603	\$ 114,564	\$ 343,468	\$ 343,553
Cost of sales	88,028	87,642	267,131	272,243
Gross profit	26,575	26,922	76,337	71,310
Selling, general and administrative expenses	20,307	20,535	60,400	59,113
Income from operations	6,268	6,387	15,937	12,197
Interest expense	(1,403)	(2,043)	(4,656)	(5,420)
Other income	416	440	1,199	1,055
Gain on bargain purchase				22,009
Income before income taxes	5,281	4,784	12,480	29,841
Income tax expense	(2,260)	(1,804)	(5,160)	(3,001)
Net income	3,021	2,980	7,320	26,840
Less: net income attributable to redeemable noncontrolling interest	1,564	1,303	3,749	13,256
Net income attributable to Cavco common stockholders	\$ 1,457	\$ 1,677	\$ 3,571	\$ 13,584
Comprehensive income:				
Net income	\$ 3,021	\$ 2,980	\$ 7,320	\$ 26,840
Unrealized (loss) gain on available-for-sale securities, net of tax	(74)	242	(12)	(40)
Comprehensive income	2,947	3,222	7,308	26,800
Comprehensive income attributable to redeemable noncontrolling interest	1,527	1,424	3,743	13,236
Comprehensive income attributable to Cavco common stockholders	\$ 1,420	\$ 1,798	\$ 3,565	\$ 13,564
Net income per share attributable to Cavco common stockholders:				
Basic	\$ 0.21	\$ 0.24	\$ 0.51	\$ 1.98
Diluted	\$ 0.21	\$ 0.24	\$ 0.51	\$ 1.96
Weighted average shares outstanding:				
Basic	6,967,954	6,890,517	6,953,037	6,873,078
Diluted	7,037,333	6,951,958	7,018,280	6,936,054

See accompanying Notes to Consolidated Financial Statements



**Table of Contents****CAVCO INDUSTRIES, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Dollars in thousands)

(Unaudited)

	Nine Months Ended	
	December 29, 2012	December 31, 2011
<b>OPERATING ACTIVITIES</b>		
Net income	\$ 7,320	\$ 26,840
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	3,044	4,233
Provision for credit losses	270	369
Deferred income taxes	951	268
Share-based compensation expense	966	695
Non-cash interest income	(798)	(1,373)
Non-cash interest expense	296	517
Gain on sale of property, plant and equipment including assets held for sale	(85)	(63)
Gain on bargain purchase		(22,009)
Gain on sale of loans	(6,005)	(4,285)
(Loss) gain on sale of investments	(105)	14
Changes in operating assets and liabilities:		
Restricted cash	(430)	(363)
Accounts receivable	(635)	(3,235)
Consumer loans originated	(83,330)	(57,356)
Principal payments on consumer loans receivable	9,058	7,442
Proceeds from sales of consumer loans	83,826	57,979
Inventories	(390)	931
Prepaid expenses and other current assets	(716)	(2,643)
Inventory finance notes receivable	(1,107)	(3,602)
Accounts payable and accrued liabilities	(5)	4,298
Net cash provided by operating activities	12,125	8,657
<b>INVESTING ACTIVITIES</b>		
Purchases of property, plant and equipment	(563)	(2,273)
Proceeds from sale of property, plant and equipment including assets held for sale	1,767	3,739
Purchase of Palm Harbor assets and certain liabilities, net of cash acquired		(67,639)
Purchases of investments	(5,416)	(2,995)
Proceeds from sale of investments	3,042	4,830
Investment in debtor-in-possession note receivable		(6,238)
Proceeds from payoff of debtor-in-possession note receivable		45,301
Net cash used in investing activities	(1,170)	(25,275)
<b>FINANCING ACTIVITIES</b>		
Proceeds from exercise of stock options	2,199	1,463
Net (repayment) proceeds of construction lending line	(4,550)	1,625
Payments on Virgo debt		(19,456)
Payments on securitized financings	(7,247)	(8,130)



Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

Net cash used in financing activities	(9,598)	(24,498)
Net increase (decrease) in cash and cash equivalents	1,357	(41,116)
Cash and cash equivalents at beginning of period	41,094	76,513
Cash and cash equivalents at end of period	\$ 42,451	\$ 35,397
Supplemental disclosures of cash flow information:		
Cash paid during the period for income taxes	\$ 4,958	\$ 3,113
Cash paid during the period for interest	\$ 4,243	\$ 5,138

See accompanying Notes to Consolidated Financial Statements

---

**Table of Contents**

**CAVCO INDUSTRIES, INC.**

**Notes to Consolidated Financial Statements**

**December 29, 2012**

(Unaudited)

**1. Basis of Presentation**

The accompanying unaudited Consolidated Financial Statements of Cavco Industries, Inc., and its subsidiaries (collectively, the Company or Cavco), have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) for Quarterly Reports on Form 10-Q and Article 10 of SEC Regulation S-X. Accordingly, certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP) have been condensed or omitted pursuant to such rules and regulations.

In the opinion of management, these statements include all of the normal recurring adjustments necessary to fairly state the Company's Consolidated Financial Statements. Certain prior period amounts have been reclassified to conform to current period classification. The Company has evaluated subsequent events after the balance sheet date through the date of the filing of this report with the SEC; there were no disclosable subsequent events. These Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and the Notes to Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended March 31, 2012 filed with the SEC on June 12, 2012 (the Form 10-K).

We reclassified \$2.0 million of non-current inventory finance notes receivable to current portion of inventory finance notes receivable for the period ended March 31, 2012. This change had no impact to total inventory finance notes receivable. The Company evaluated the quantitative and qualitative aspects of this adjustment and determined the correction was not material. This reclassification had no impact on the Company's consolidated statements of comprehensive income or consolidated statements of cash flows for the current or prior fiscal year.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the Consolidated Financial Statements and the accompanying Notes. Actual results could differ from those estimates. The Consolidated Statements of Comprehensive Income and Consolidated Statements of Cash Flows for the interim periods are not necessarily indicative of the results or cash flows for the full year.

On January 31, 2013, the Audit Committee of the Board of Directors of the Company approved the Company's change to a 52-53 week fiscal year ending on the Saturday nearest to March 31 of each year in order to improve the alignment of financial and business processes and to streamline financial reporting. Each fiscal quarter consists of 13 weeks, with an occasional fourth quarter extending to 14 weeks, if necessary, for the fiscal year to end on the Saturday nearest to March 31. This change is effective with the end of Cavco's fiscal third quarter and first nine months ended December 29, 2012. The Company's current fiscal year will end on March 30, 2013.

The Company operates principally in two segments: (1) factory-built housing, which includes manufactured housing, modular housing and retail operations, and (2) financial services, which includes manufactured housing related consumer finance and insurance.

Through our Fleetwood Homes, Inc. (Fleetwood) subsidiary, jointly owned by the Company and its investment partners, Third Avenue Value Fund and an affiliate (collectively, Third Avenue), certain manufactured housing assets and liabilities were acquired on August 17, 2009 (the Fleetwood Acquisition Date). Third Avenue Management is an investment advisor to Third Avenue Value Fund and is a related party to the Company, as described further in Note 20 to the Consolidated Financial Statements.

Financial information for Fleetwood is included in the Consolidated Financial Statements and the related Notes in accordance with the provisions of Financial Accounting Standards Board Accounting Standards Codification (FASB ASC) 810, Consolidation (ASC 810). Management has determined that, under GAAP, although Fleetwood is only fifty-percent owned by the Company, Cavco has a controlling interest and is required to fully consolidate the results of Fleetwood. The primary factors that contributed to this determination were Cavco's management and board control of Fleetwood wherein members of Cavco's management hold all of the seats on the board of directors of Fleetwood. In addition, as part of a management services agreement among Cavco, Fleetwood and Third Avenue, Cavco provides all executive-level management services to Fleetwood including, among other things, general management oversight, marketing and customer relations, accounting and cash management. Third Avenue's financial interest in Fleetwood is considered a redeemable noncontrolling interest, and is designated as such in the Consolidated Financial Statements (see Note 19).



## Table of Contents

During fiscal year 2012, Fleetwood, through its wholly-owned subsidiary, Palm Harbor Homes, Inc., a Delaware corporation ( Palm Harbor or Palm Harbor Delaware ), purchased substantially all of the assets and assumed specified liabilities of Palm Harbor Homes, Inc., a Florida corporation, and certain of its subsidiaries, (collectively, Palm Harbor Florida ) pursuant to an auction process under Section 363 of the U.S. Bankruptcy Code. The effective date of the transaction was April 23, 2011 (the Palm Harbor Acquisition Date ), except for Palm Harbor s acquisition of the stock of Standard Casualty Co. The aggregate gross purchase price was \$83.9 million, exclusive of transaction costs, specified liabilities assumed and post-closing adjustments (these adjustments have been recorded). Approximately \$45.3 million of the purchase price was used to retire the Debtor-In-Possession ( DIP ) loan previously made by Fleetwood to Palm Harbor Florida. The purchase price was funded by Fleetwood s cash on hand, along with equal contributions of \$36.0 million each from the Company and Third Avenue. On June 7, 2011, regulatory approval of the acquisition of Standard Casualty Co. was received from the Texas Department of Insurance and on June 10, 2011 (the SCC Acquisition Date ), Palm Harbor Delaware completed the purchase of the insurance subsidiary.

Palm Harbor Delaware acquired five operating manufactured housing production facilities, idled factories in nine locations, 49 operating retail locations, one office building, real estate, all related equipment, accounts receivable, customer deposits, inventory, certain trademarks and trade names, intellectual property, and specified contracts and leases. In addition, as of the Palm Harbor Acquisition Date, Palm Harbor Delaware purchased all of the outstanding shares of CountryPlace Acceptance Corp., CountryPlace Mortgage, Ltd. and their wholly-owned finance subsidiaries (collectively, CountryPlace ). Palm Harbor Delaware also acquired all of the outstanding shares of Standard Casualty Co., Standard Insurance Agency, Inc. and its subsidiary (collectively, Standard ). Further, Palm Harbor Delaware assumed certain liabilities of Palm Harbor Florida, including primarily debt facilities of the finance subsidiaries. The results of Palm Harbor s operations and the results of Standard s operations since the Palm Harbor Acquisition Date and SCC Acquisition Date, respectively, have been included in the Consolidated Financial Statements and the related Notes in accordance with the provisions of ASC 810.

Standard is domiciled in Texas and is primarily a specialty writer of manufactured home physical damage insurance. Standard holds insurance licenses in multiple states; however, a significant portion of its writing occurs in Texas. In addition to writing direct policies, Standard assumes and cedes reinsurance in the ordinary course of business (see Note 12).

CountryPlace originates single-family residential mortgages and services, for itself and others, conforming mortgages, non-conforming land-home mortgages and manufactured homes chattel loans. CountryPlace is authorized by the U.S. Department of Housing and Urban Development ( HUD ) to directly endorse Federal Housing Administration ( FHA ) Title I and Title II mortgage insurance, is approved by the Government National Mortgage Association ( GNMA or Ginnie Mae ) to issue GNMA-insured mortgage-backed securities, and is authorized to sell mortgages to, and service mortgages for, the Federal National Mortgage Association ( FNMA or Fannie Mae ). A conforming mortgage or loan is one that conforms to the guidelines of a Government-Sponsored Enterprise ( GSE ), such as Fannie Mae, or a government agency, such as FHA; a non-conforming mortgage or loan does not conform to these guidelines (see Note 5).

During the quarter ended December 29, 2012, the Company sold two idled production facilities. The Siler City, North Carolina facility sold for \$338,000, and the Tempe, Arizona facility sold for \$1.5 million, resulting in an aggregate net gain of \$28,000. In addition, as of December 29, 2012, \$1.1 million of land in various locations, acquired in the Palm Harbor transaction, was reclassified from assets held for sale to property, plant and equipment.

Beginning October 1, 2012 the Company is self-insured for workers compensation liability. Estimated self-insurance costs are accrued for incurred claims and estimated claims incurred but not yet reported. The Company has purchased stop-loss insurance, which will reimburse the Company for claims exceeding \$250,000 per occurrence.

*Recent Accounting Pronouncements.* In June 2011, the FASB issued ASU 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income*. The amendments in this update are effective for public companies for fiscal years, and interim periods within those years, beginning after December 15, 2011. In this update, an entity has the option to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. In both choices, an entity is required to present each component of net income along with total net income, each component of other comprehensive income along with a total for other comprehensive income, and a total amount for comprehensive income. This update eliminates the option to present the components of other comprehensive income as part of the statement of changes in stockholders equity. The adoption of ASU 2011-05 affected the Company s presentation of comprehensive income within the Consolidated Financial Statements.

**Table of Contents**

In September 2011, the FASB issued ASU 2011-08, *Intangibles - Goodwill and Other (Topic 350): Testing Goodwill for Impairment*. The amendments in this update are effective for public companies for fiscal years beginning after December 15, 2011. In this update, an entity has the option to first assess qualitative factors to determine that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then it is required to perform the first step of the two-step impairment test. However, if an entity concludes otherwise, then performing the two-step impairment test is unnecessary. As of the beginning of the current fiscal year, the Company has adopted all of the aforementioned provisions of ASU 2011-08.

In July 2012, the FASB issued ASU 2012-02, *Intangibles - Goodwill and Other (Topic 350): Testing Indefinite-Lived Intangible Assets for Impairment*. The amendments are effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012, with early adoption permitted. In this update, an entity has the option first to assess qualitative factors to determine whether the existence of events and circumstances indicates that it is more likely than not that the indefinite-lived intangible asset is impaired. If, after assessing the totality of events and circumstances, an entity concludes that it is more likely than not that the indefinite-lived intangible asset is impaired, then the entity is required to determine the fair value of the indefinite-lived intangible asset and perform the quantitative impairment test by comparing the fair value with the carrying amount in accordance with Subtopic 350-30. However, if an entity concludes otherwise, then no further action is required. The Company will consider this guidance as it completes its annual impairment evaluation.

For a description of other significant accounting policies used by the Company in the preparation of its Consolidated Financial Statements, please refer to Note 1 of the Notes to Consolidated Financial Statements in the Form 10-K.

**2. Restricted Cash**

Restricted cash consists of the following (in thousands):

	December 29, 2012	March 31, 2012
Cash related to CountryPlace customer payments to be remitted to third parties	\$ 3,849	\$ 3,643
Cash related to CountryPlace customers' principal and interest payments on securitized loans to be remitted to bondholders	1,942	2,128
Cash related to workers' compensation insurance held in trust	725	
Cash related to retail homebuyer deposits held in trust	245	560
Other restricted cash	453	453
	\$ 7,214	\$ 6,784

**3. Investments**

The following table summarizes the Company's available-for-sale investment securities, gross unrealized gains and losses and fair value, aggregated by investment category (in thousands):

		December 29, 2012		
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
U.S. Treasury and government agencies	\$ 2,751	\$ 12	\$ (4)	\$ 2,759
Mortgage-backed securities	5,050	25	(107)	4,968
States and political subdivisions	1,424	27	(1)	1,450
Corporate debt securities	3,179	56		3,235
Marketable equity securities	3,945	245	(96)	4,094
	\$ 16,349	\$ 365	\$ (208)	\$ 16,506



**Table of Contents**

	March 31, 2012			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
U.S. Treasury and government agencies	\$ 1,371	\$ 11	\$ (1)	\$ 1,381
Mortgage-backed securities	3,946	17	(48)	3,915
States and political subdivisions	1,186	26		1,212
Corporate debt securities	3,640	37	(1)	3,676
Marketable equity securities	3,883	218	(83)	4,018
	\$ 14,026	\$ 309	\$ (133)	\$ 14,202

The following tables show the gross unrealized losses and fair value, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position (in thousands):

	December 29, 2012					
	Less than 12 Months		12 Months or Longer		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
U.S. Treasury and government agencies	\$ 796	\$ (4)	\$	\$	\$ 796	\$ (4)
Mortgage-backed securities	2,429	(107)			2,429	(107)
States and political subdivisions	256	(1)			256	(1)
Marketable equity securities	605	(30)	424	(66)	1,029	(96)
	\$ 4,086	\$ (142)	\$ 424	\$ (66)	\$ 4,510	\$ (208)

	March 31, 2012					
	Less than 12 Months		12 Months or Longer		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
U.S. Treasury and government agencies	\$ 249	\$ (1)	\$	\$	\$ 249	\$ (1)
Mortgage-backed securities	2,509	(48)			2,509	(48)
Corporate debt securities	384	(1)			384	(1)
Marketable equity securities	1,194	(83)			1,194	(83)
	\$ 4,336	\$ (133)	\$	\$	\$ 4,336	\$ (133)

Based on the Company's ability and intent to hold the investments for a reasonable period of time sufficient for a forecasted recovery of fair value, the Company does not consider any investments to be other-than-temporarily impaired at December 29, 2012.

The Company's investments in marketable equity securities consist of investments in common stock of industrial and other companies (\$2.6 million of the total fair value and \$80,000 of the total unrealized losses) and bank trust, insurance, and public utility companies (\$1.5 million of the total fair value and \$16,000 of the total unrealized losses).

The amortized cost and fair value of the Company's investments in debt securities, by contractual maturity, are shown in the table below (in thousands). Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

	December 29, 2012		March 31, 2012	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
Due in less than one year	\$ 2,076	\$ 2,088	\$ 1,355	\$ 1,359

Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

Due after one year through five years	4,807	4,907	5,498	5,573
Due after five years through ten years	744	715	260	270
Due after ten years	4,777	4,702	3,030	2,982
	\$ 12,404	\$ 12,412	\$ 10,143	\$ 10,184



**Table of Contents**

Realized gains and losses from the sale of securities are determined using the specific identification method. Gross gains realized on the sales of investment securities for the three and nine months ended December 29, 2012 were approximately \$94,000 and \$150,000, respectively. Gross losses realized were approximately \$31,000 and \$45,000 for the three and nine months ended December 29, 2012, respectively.

**4. Inventories**

Inventories consist of the following (in thousands):

	December 29, 2012	March 31, 2012
Raw materials	\$ 19,718	\$ 18,570
Work in process	5,987	6,270
Finished goods and other	36,931	37,406
	\$ 62,636	\$ 62,246

**5. Consumer Loans Receivable**

The Company acquired consumer loans receivable during the first quarter of fiscal 2012 as part of the Palm Harbor transaction. Acquired consumer loans receivable held for investment were acquired at fair value and subsequently are accounted for in a manner similar to ASC 310-30, *Loans and Debt Securities Acquired with Deteriorated Credit Quality* (ASC 310-30). Consumer loans receivable held for sale and construction advances are carried at the lower of cost or market value. The following table summarizes consumer loans receivable (in thousands):

	December 29, 2012	March 31, 2012
Loans held for investment (acquired on Palm Harbor Acquisition Date)	\$ 102,591	\$ 110,629
Loans held for investment (originated after Palm Harbor Acquisition Date)	592	511
Loans held for sale	7,644	4,534
Loans held construction advances on non-conforming mortgages	5,806	3,865
Consumer loans receivable	116,633	119,539
Deferred financing fees and other, net	(261)	(240)
Consumer loans receivable, net	\$ 116,372	\$ 119,299

As of the Palm Harbor Acquisition Date, management evaluated consumer loans receivable held for investment by CountryPlace to determine whether there was evidence of deterioration of credit quality and if it was probable that CountryPlace would be unable to collect all amounts due according to the loans contractual terms. The Company also considered expected prepayments and estimated the amount and timing of undiscounted expected principal, interest and other cash flows. The Company determined the excess of the loan pool's scheduled contractual principal and contractual interest payments over all cash flows expected as of the Palm Harbor Acquisition Date as an amount that cannot be accreted into interest income (the non-accretable difference). The remaining difference is accreted into interest income over the remaining life of the loans (referred to as accretable yield). Interest income on consumer loans receivable is recognized as net sales.

**Table of Contents**

	December 29, 2012	March 31, 2012
	(in thousands)	
Consumer loans receivable held for investment contractual amount		
Purchase Discount	\$ 273,094	\$ 293,818
Accretable	(99,381)	(106,949)
Non-accretable	(70,408)	(75,928)
Less consumer loans receivable reclassified as other assets	(714)	(312)
<b>Total acquired consumer loans receivable held for investment, net</b>	<b>\$ 102,591</b>	<b>\$ 110,629</b>

Over the life of the acquired loans, the Company continues to estimate cash flows expected to be collected by CountryPlace. At the balance sheet date, the Company evaluates whether the present value of expected cash flows, determined using the effective interest rate, has decreased and, if so, recognizes an allowance for loan loss subsequent to the Palm Harbor Acquisition Date. The present value of any subsequent increase in the loan pool's actual cash flows expected to be collected is used first to reverse any existing allowance for loan loss. Any remaining increase in cash flows expected to be collected adjusts the amount of accretable yield recognized on a prospective basis over the loan pool's remaining life.

The changes in accretable yield on acquired consumer loans receivable held for investment were as follows (in thousands):

	Three Months Ended		NineMonths Ended	
	December 29, 2012	December 31, 2011	December 29, 2012	December 31, 2011
Balance at the beginning of the period	\$ 102,314	\$ 111,381	\$ 106,949	\$ 118,335
Additions				118,335
Reclassifications from nonaccretable discount	374		2,834	
Accretion	(3,307)	(4,005)	(10,402)	(10,959)
<b>Balance at the end of the period</b>	<b>\$ 99,381</b>	<b>\$ 107,376</b>	<b>\$ 99,381</b>	<b>\$ 107,376</b>

CountryPlace's consumer loans receivable consists of fixed-rate, fixed-term and fully-amortizing single-family home loans. These loans are either secured by a manufactured home, excluding the land upon which the home is located (chattel property loans and retail installment sale contracts), or by a combination of the home and the land upon which the home is located (real property mortgage loans). The real property mortgage loans are primarily for manufactured homes. Combined land and home loans are further disaggregated by the type of loan documentation: those conforming to the requirements of GSEs, and those that are non-conforming. In most instances, CountryPlace's loans are secured by a first-lien position and are provided for the consumer purchase of a home. In rare instances CountryPlace may provide other types of loans in second-lien or unsecured positions. Accordingly, CountryPlace classifies its loans receivable as follows: chattel loans, conforming mortgages, non-conforming mortgages, and other loans.

In measuring credit quality within each segment and class, CountryPlace uses commercially available credit scores ( FICO ). At the time of each loan's origination, CountryPlace obtains credit scores from each of the three primary credit bureaus, if available. To evaluate credit quality of individual loans, CountryPlace uses the mid-point of the available credit scores or, if only two scores are available, the Company uses the lower of the two. CountryPlace does not update credit bureau scores after the time of origination.

**Table of Contents**

The following table disaggregates CountryPlace's gross consumer loans receivable as of December 29, 2012, for each class by portfolio segment and credit quality indicator as of the time of origination (in thousands):

Asset Class Credit Quality Indicator	Consumer Loans Held for Investment			Construction Advances	Consumer Loans Held For Sale	Total
	Securitized 2005	Securitized 2007	Unsecuritized			
<b>Chattel loans</b>						
0-619	\$ 1,336	\$ 843	\$ 890	\$	\$	\$ 3,069
620-719	19,672	13,292	1,115			34,079
720+	22,541	14,901	691			38,133
<b>Subtotal</b>	<b>43,549</b>	<b>29,036</b>	<b>2,696</b>			<b>75,281</b>
<b>Conforming mortgages</b>						
0-619			275		103	378
620-719			1,525	3,294	4,184	9,003
720+			11	2,512	3,357	5,880
<b>Subtotal</b>			<b>1,811</b>	<b>5,806</b>	<b>7,644</b>	<b>15,261</b>
<b>Non-conforming mortgages</b>						
0-619	96	843	2,457			3,396
620-719	2,038	7,253	4,892			14,183
720+	2,100	4,857	1,537			8,494
<b>Subtotal</b>	<b>4,234</b>	<b>12,953</b>	<b>8,886</b>			<b>26,073</b>
<b>Other loans</b>						
<b>Subtotal</b>			<b>18</b>			<b>18</b>
	\$ 47,783	\$ 41,989	\$ 13,411	\$ 5,806	\$ 7,644	\$ 116,633

Loan contracts secured by collateral that is geographically concentrated could experience higher rates of delinquencies, default and foreclosure losses than loan contracts secured by collateral that is more geographically dispersed. Consumer loans receivable are located in the key states shown below with the corresponding percentage of loans aged 61 days or more:

State	December 29, 2012		
	Portfolio concentration	Percent of state's loan balance	Percent of total loan balance
Texas	41.7%	1.95%	0.81%
Florida	7.1%	1.46%	0.10%
New Mexico	6.5%	1.09%	0.07%
Arizona	5.7%	0.00%	0.00%
Alabama	5.4%	4.03%	0.22%
California	2.4%	2.84%	0.07%
All others	31.2%	4.07%	1.27%
	100.0%		2.54%

The states of Florida, Arizona and California have experienced economic weakness resulting from the decline in real estate values. The risks created by these concentrations have been considered by management in the determination of the accretible yield and the adequacy of any allowance for loan losses. Other than Texas, no other state had concentrations in excess of 10% of the principal balance of the consumer loans receivable as of December 29, 2012.



**Table of Contents****6. Inventory Finance Receivables and Allowance for Loan Loss**

The Company's inventory finance receivables balance consists of two classes: (i) amounts loaned by the Company under participation inventory financing programs; and (ii) direct inventory financing arrangements for the home product inventory needs of our independent distribution base.

Under the terms of the participation programs, the Company provides loans to independent floorplan lenders, representing a significant portion of the funds that such financiers then lend to retailers to finance their inventory purchases of our products. The participation inventory finance receivables are unsecured general obligations of the independent floorplan lenders.

Under the terms of the direct inventory finance arrangements, the Company provides funds for the independent retailers' inventory financed. The notes are secured by the inventory collateral and other security depending on the borrower's (retailer's) circumstances. The other terms of direct inventory finance arrangements vary depending on the needs of the borrower and the opportunity for the Company, but generally follow the same tenets as the participation programs.

Inventory finance notes receivables, net, consist of the following by class of financing notes receivable (in thousands):

	December 29, 2012	March 31, 2012
Direct inventory finance receivables	\$ 18,181	\$ 18,367
Participation inventory finance receivables	7,822	6,529
Allowance for loan loss	(126)	(215)
	\$ 25,877	\$ 24,681

The Company evaluates the potential for loss from its participation inventory finance programs based on the independent lender's overall financial stability, as well as historical experience, and has determined that an applicable allowance for loan loss was not needed at either December 29, 2012 or March 31, 2012.

With respect to the direct inventory finance notes receivable, the risk of loss is spread over numerous borrowers. Borrower inventory levels and activity are monitored in conjunction with third-party service providers, where applicable, to estimate the potential for loss on the related notes receivable, considering potential exposures including repossession costs, remarketing expenses, impairment of value and the risk of collateral loss. The Company has historically been able to resell repossessed unused homes, thereby mitigating loss experience. If a default occurs and collateral is lost, the Company is exposed to loss of the full value of the home loan. If the Company determines that it is probable that a borrower will default, a specific reserve is determined and recorded within the estimated allowance for loan loss. The Company recorded an allowance for loan loss of \$126,000 and \$215,000 at December 29, 2012 and March 31, 2012, respectively. The following table represents changes in the estimated allowance for loan losses, including related additions and deductions to the allowance for loan loss applicable to the direct inventory finance receivables (in thousands):

	Three Months Ended		Nine Months Ended	
	December 29, 2012	December 31, 2011	December 29, 2012	December 31, 2011
Balance at beginning of period	\$ 139	\$ 185	\$ 215	\$ 169
Provision for credit losses	(13)	17	(89)	33
Balance at end of period	\$ 126	\$ 202	\$ 126	\$ 202

**Table of Contents**

The following table disaggregates inventory finance notes receivable and the estimated allowance for loan loss for each class of financing receivable by evaluation methodology (in thousands):

	Direct Inventory Finance		Participation Inventory Finance	
	December 29, 2012	March 31, 2012	December 29, 2012	March 31, 2012
<b>Inventory finance notes receivable:</b>				
Collectively evaluated for impairment	\$ 12,518	\$ 13,916	\$	\$
Individually evaluated for impairment	5,663	4,451	7,822	6,529
	\$ 18,181	\$ 18,367	\$ 7,822	\$ 6,529
<b>Allowance for loan loss:</b>				
Collectively evaluated for impairment	\$ (126)	\$ (215)	\$	\$
Individually evaluated for impairment				
	\$ (126)	\$ (215)	\$	\$

Loans are subject to regular review and are given management's attention whenever a problem situation appears to be developing. Loans with indicators of potential performance problems are placed on watch list status and are subject to additional monitoring and scrutiny. Nonperforming status includes loans accounted for on a non-accrual basis and accruing loans with principal payments past due 90 days or more. The Company's policy is to place loans on nonaccrual status when interest is past due and remains unpaid 90 days or more or when there is a clear indication that the borrower has the inability or unwillingness to meet payments as they become due. Payments received on nonaccrual loans are recorded on a cash basis, first to interest and then to principal. Charge-offs occur when it becomes probable that outstanding amounts will not be recovered. At December 29, 2012, the Company did not have any loans on nonaccrual status and was not aware of any potential problem loans that would have a material effect on the inventory finance receivables balance. The following table disaggregates the Company's inventory finance receivables by class and credit quality indicator (in thousands):

	Direct Inventory Finance		Participation Inventory Finance	
	December 29, 2012	March 31, 2012	December 29, 2012	March 31, 2012
<b>Risk profile based on payment activity:</b>				
Performing	\$ 18,133	\$ 17,972	\$ 7,822	\$ 6,529
Watch list	48	395		
	\$ 18,181	\$ 18,367	\$ 7,822	\$ 6,529

The Company has concentrations of inventory finance notes receivable related to factory-built homes located in the following states, measured as a percentage of inventory finance receivables principal balance outstanding as of December 29, 2012 and March 31, 2012:

	December 29, 2012	March 31, 2012
Florida	13.5%	10.7%
Texas	12.9%	11.3%
Arizona	11.5%	21.4%
California	2.6%	3.0%

The states of Florida, Arizona, and California have experienced economic weakness. The risks created by these concentrations have been considered in the determination of the adequacy of the allowance for loan losses. The Company did not have concentrations in excess of 10% of the principal balance of the inventory finance receivables in any other states as of December 29, 2012 or March 31, 2012, respectively.



**Table of Contents****7. Property, Plant and Equipment**

Property, plant and equipment are carried at cost. Depreciation is calculated using the straight-line method over the estimated useful lives of each asset. Estimated useful lives for significant classes of assets are as follows: buildings and improvements, 10 to 39 years, and machinery and equipment, 3 to 25 years. Repairs and maintenance charges are expensed as incurred. Property, plant and equipment consist of the following (in thousands):

	December 29, 2012	March 31, 2012
Property, plant and equipment, at cost:		
Land	\$ 22,160	\$ 21,106
Buildings and improvements	25,360	25,111
Machinery and equipment	15,699	15,476
	63,219	61,693
Accumulated depreciation	(13,429)	(11,629)
Property, plant and equipment, net	\$ 49,790	\$ 50,064

**8. Goodwill and Other Intangibles**

Intangible assets principally consist of goodwill, trademarks and trade names, state insurance licenses, customer relationships, technology, insurance business in force, and insurance policies and renewal rights. Goodwill, trademarks and trade names and state insurance licenses are indefinite-lived intangible assets and are tested for impairment annually and whenever events or circumstances indicate that more likely than not impairment has occurred. During the nine months ended December 29, 2012 and December 31, 2011, no impairment expense was recorded. Finite-lived intangibles are amortized over their estimated useful lives on a straight-line basis and are reviewed for possible impairment whenever events or changes in circumstances indicate that carrying amounts may not be recoverable. The value of customer relationships is amortized over 4 to 11 years, technology over 7 to 10 years, insurance business in force over one year and insurance policies and renewal rights over 15 years.

Goodwill and other intangibles consist of the following (in thousands):

	December 29, 2012			March 31, 2012		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Indefinite lived:						
Goodwill	\$ 67,346	\$	\$ 67,346	\$ 67,346	\$	\$ 67,346
Trademarks and trade names	6,250		6,250	6,250		6,250
State insurance licenses	1,100		1,100	1,100		1,100
Total indefinite-lived intangible assets	74,696		74,696	74,696		74,696
Finite lived:						
Customer relationships	6,200	(2,192)	4,008	6,200	(1,246)	4,954
Insurance business in force	2,070	(2,070)		2,070	(1,969)	101
Technology	900	(157)	743	900	(87)	813
Insurance policies and renewal rights	374	(42)	332	374	(23)	351
Total goodwill and other intangible assets	\$ 84,240	\$ (4,461)	\$ 79,779	\$ 84,240	\$ (3,325)	\$ 80,915



## Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

Amortization expense recognized on intangible assets during the three and nine months ended December 29, 2012 was \$345,000 and \$1.1 million, respectively. Amortization expense of \$880,000 and \$2.6 million was recognized during the three and nine months ended December 31, 2011, respectively.

**Table of Contents****9. Accrued Liabilities**

Accrued liabilities consist of the following (in thousands):

	December 29, 2012	March 31, 2012
Salaries, wages and benefits	\$ 11,693	\$ 10,466
Estimated warranties	8,532	9,456
Unearned insurance premiums	7,569	6,146
Customer deposits	7,282	9,740
Deferred margin	5,714	4,399
Accrued taxes	3,514	3,701
Accrued insurance	3,280	2,860
Accrued volume rebates	1,500	1,579
Reserve for repurchase commitments	1,256	819
Reserves related to consumer loans sold	1,108	805
Insurance loss reserves	921	1,141
Other (various)	6,812	7,383
	<b>\$ 59,181</b>	<b>\$ 58,495</b>

**10. Warranties**

Homes are generally warranted against manufacturing defects for a period of one year commencing at the time of sale to the retail customer. Estimated costs relating to home warranties are provided at the date of sale. The Company has recorded a liability for estimated future warranty costs relating to homes sold based upon management's assessment of historical experience factors, an estimate of the amount of homes in the distribution channel and current industry trends. Activity in the liability for estimated warranties was as follows (in thousands):

	Three Months Ended		Nine Months Ended	
	December 29, 2012	December 31, 2011	December 29, 2012	December 31, 2011
Balance at beginning of period	\$ 8,782	\$ 10,809	\$ 9,456	\$ 9,371
Liability assumed with Palm Harbor transaction				1,932
Charged to costs and expenses	2,588	1,797	8,033	7,259
Payments and deductions	(2,838)	(2,707)	(8,957)	(8,663)
Balance at end of period	<b>\$ 8,532</b>	<b>\$ 9,899</b>	<b>\$ 8,532</b>	<b>\$ 9,899</b>

**11. Debt Obligations**

Debt obligations consist of the following (in thousands):

	December 29, 2012	March 31, 2012
Securitized financing 2005-1	\$ 41,024	\$ 44,726
Securitized financing 2007-1	43,500	46,749
Construction lending lines		4,550
	<b>\$ 84,524</b>	<b>\$ 96,025</b>

## Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

The Company acquired CountryPlace's securitized financings and construction lending lines during the first quarter of fiscal 2012 as a part of the Palm Harbor acquisition. Acquired securitized financings were recorded at fair value at the time of acquisition, which resulted in a discount, and subsequently are accounted for in a manner similar to ASC 310-30 to accrete the discount.

**Table of Contents**

The Company considers expected prepayments and estimates the amount and timing of undiscounted expected principal, interest and other cash flows for securitized consumer loans receivable held for investment to determine the expected cash flows on securitized financings and the contractual payments. The amount of contractual principal and contractual interest payments due on the securitized financings in excess of all cash flows expected as of the Palm Harbor Acquisition Date cannot be accreted into interest expense (the non-accretable difference). The remaining amount is accreted into interest expense over the remaining life of the obligation (referred to as accretable yield). The following table summarizes securitized financings (in thousands):

	December 29, 2012	March 31, 2012
Securitized financings contractual amount	\$ 106,768	\$ 117,507
Purchase Discount		
Accretable	(22,244)	(26,032)
Non-accretable (1)		
<b>Total securitized financings, net</b>	<b>\$ 84,524</b>	<b>\$ 91,475</b>

(1) As the contractual payments on acquired securitized financing are determined by the cash collections from the underlying loans, the Company expects that there will not be a non-accretable difference.

Over the life of the loans, the Company continues to estimate cash flows expected to be paid on securitized financings. The Company evaluates at the balance sheet date whether the present value of its securitized financings, determined using the effective interest rate, has increased or decreased. The present value of any subsequent change in cash flows expected to be paid adjusts the amount of accretable yield recognized on a prospective basis over the securitized financing's remaining life.

The changes in accretable yield on securitized financings were as follows (in thousands):

	Three Months Ended		Nine Months Ended	
	December 29, 2012	December 31, 2011	December 29, 2012	December 31, 2011
Balance at the beginning of the period	\$ 23,679	\$ 29,779	\$ 26,032	\$ 32,072
Additions				
Accretion	(1,245)	(1,521)	(3,988)	(3,814)
Adjustment to cash flows (1)	(190)		200	
<b>Balance at the end of the period</b>	<b>\$ 22,244</b>	<b>\$ 28,258</b>	<b>\$ 22,244</b>	<b>\$ 28,258</b>

(1) As the contractual payments on acquired securitized financing are determined by the cash collections from the underlying loans, the Company expects that there will not be a non-accretable difference.

On July 12, 2005, prior to Fleetwood's acquisition of Palm Harbor and CountryPlace, CountryPlace completed its initial securitization (2005-1) for approximately \$141.0 million of loans, which was funded by issuing bonds totaling approximately \$118.4 million. The bonds were issued in four different classes: Class A-1 totaling \$36.3 million with a coupon rate of 4.23%; Class A-2 totaling \$27.4 million with a coupon rate of 4.42%; Class A-3 totaling \$27.3 million with a coupon rate of 4.80%; and Class A-4 totaling \$27.4 million with a coupon rate of 5.20%. The bonds mature at varying dates beginning in 2006 through 2015 and were issued with an expected weighted average maturity of 4.66 years. For accounting purposes, this transaction was structured as a securitized borrowing. As of December 29, 2012, the Class A-1 and Class A-2 bonds had been retired.

On March 22, 2007, prior to Fleetwood's acquisition of Palm Harbor and CountryPlace, CountryPlace completed its second securitization (2007-1) for approximately \$116.5 million of loans, which was funded by issuing bonds totaling approximately \$101.9 million. The bonds were

## Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

issued in four classes: Class A-1 totaling \$28.9 million with a coupon rate of 5.484%; Class A-2 totaling \$23.4 million with a coupon rate of 5.232%; Class A-3 totaling \$24.5 million with a coupon rate of 5.593%; and Class A-4 totaling \$25.1 million with a coupon rate of 5.846%. The bonds mature at varying dates beginning in 2008 through 2017 and were issued with an expected weighted average maturity of 4.86 years. For accounting purposes, this transaction was also structured as a securitized borrowing. As of December 29, 2012, the Class A-1 and Class A-2 bonds had been retired.

**Table of Contents**

CountryPlace's securitized debt is subject to provisions which may require acceleration of debt repayment. If cumulative loss ratios exceed levels specified in the respective pooling and servicing agreements for the 2005-1 and 2007-1 securitizations, repayment of the principal of the related Class A bonds is accelerated until cumulative loss ratios return to specified levels. During periods when cumulative loss ratios exceed the specified levels, cash collections from the securitized loans in excess of servicing fees payable to CountryPlace and amounts owed to the Class A bondholders, trustee, and surety are applied to reduce the debt. However, principal repayment of the securitized debt, including accelerated amounts, is payable only from cash collections from the securitized loans and no additional sources of repayment are required or permitted. As of December 29, 2012, the cumulative loss ratios were within the specified levels for the 2005-1 and 2007-1 securitized portfolios. The Company expects that the cumulative loss ratio for the 2007-1 securitized portfolio will again exceed its specified level during the remainder of fiscal 2013. The resulting acceleration of securitized debt repayment is not expected to have a material adverse impact on our cash flows. An increase in the specified loss ratio level is scheduled to occur in October 2013, which may ameliorate the situation.

**12. Reinsurance**

Standard is primarily a specialty writer of manufactured home physical damage insurance. Certain of Standard's premiums and benefits are assumed from and ceded to other insurance companies under various reinsurance agreements. The ceded reinsurance agreements provide Standard with increased capacity to write larger risks and maintain its exposure to loss within its capital resources. Standard remains obligated for amounts ceded in the event that the reinsurers do not meet their obligations. Substantially all of Standard's assumed reinsurance is with one entity.

The effects of reinsurance on premiums written and earned are as follows (in thousands):

	Three Months Ended			
	December 29, 2012		December 31, 2011	
	Written	Earned	Written	Earned
Direct premiums	\$ 1,815	\$ 1,231	\$ 578	\$ 395
Assumed premiums nonaffiliate	3,034	3,131	2,212	2,511
Ceded premiums nonaffiliate	(1,061)	(1,061)	(658)	(658)
Net premiums	\$ 3,788	\$ 3,301	\$ 2,132	\$ 2,248
	Nine Months Ended			
	December 29, 2012		December 31, 2011	
	Written	Earned	Written	Earned
Direct premiums	\$ 4,591	\$ 3,049	\$ 1,207	\$ 806
Assumed premiums nonaffiliate	9,687	8,860	5,693	5,725
Ceded premiums nonaffiliate	(2,753)	(2,753)	(1,171)	(1,171)
Net premiums	\$ 11,525	\$ 9,156	\$ 5,729	\$ 5,360

Typical insurance policies written or assumed by Standard have a maximum coverage of \$300,000 per claim, of which Standard cedes \$240,000 of the risk of loss per reinsurance. Therefore, Standard maintains risk of loss limited to \$60,000 per claim on typical policies. Amounts are recoverable by Standard through reinsurance for catastrophic losses in excess of \$1.0 million per occurrence up to a maximum of \$10.0 million in the aggregate.

**Table of Contents****13. Income Taxes**

The Company's deferred tax assets primarily result from financial statement accruals not currently deductible for tax purposes and differences in the acquired basis of certain assets, and its deferred tax liabilities primarily result from tax amortization of goodwill and other intangible assets. The Company complies with the provisions of FASB ASC 740, *Income Taxes* (ASC 740), which clarifies the accounting for income taxes by prescribing a minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. ASC 740 also provides guidance on derecognizing, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition. The amount of unrecognized tax benefits recorded by the Company is insignificant and the impact on the effective tax rate if all unrecognized tax benefits were recognized would be insignificant. The Company classifies interest and penalties related to unrecognized tax benefits in tax expense.

Income tax returns are filed in the U.S. federal jurisdiction and in several state jurisdictions. The Company is no longer subject to examination by the IRS for years before fiscal year 2009. The Company believes that its income tax filing positions and deductions will be sustained on audit and does not anticipate any adjustments that will result in a material change to the Company's financial position. The total amount of unrecognized tax benefit related to any particular tax position is not anticipated to change significantly within the next 12 months. The provision for income taxes generally represents income taxes paid or payable for the current year plus the change in deferred taxes during the year.

**14. Commitments and Contingencies**

*Repurchase Contingencies.* The Company is contingently liable under terms of repurchase agreements with financial institutions providing inventory financing for independent retailers of its products. These arrangements, which are customary in the industry, provide for the repurchase of products sold to retailers in the event of default by the retailer. The risk of loss under these agreements is spread over numerous retailers. The price the Company is obligated to pay generally declines over the period of the agreement (generally 18 to 36 months, calculated from the date of sale to the retailer) and the risk of loss is further reduced by the resale value of the repurchased homes. The maximum amount for which the Company was contingently liable under such agreements approximated \$16.0 million at December 29, 2012, without reduction for the resale value of the homes. The Company applies FASB ASC 460, *Guarantees* (ASC 460), and FASB ASC 450-20, *Loss Contingencies* (ASC 450-20), to account for its liability for repurchase commitments. Under the provisions of ASC 460, the Company records the greater of the estimated value of the non-contingent obligation or a contingent liability for each repurchase arrangement under the provisions of ASC 450-20. The Company recorded an estimated liability of \$1.3 million and \$819,000 at December 29, 2012 and March 31, 2012, respectively, related to these commitments.

*Letters of Credit.* To secure certain reinsurance contracts, Standard maintains an irrevocable letter of credit of \$5.0 million to provide assurance that Standard will fulfill its reinsurance obligations. This letter of credit is secured by certain of the Company's investments. CountryPlace maintains an irrevocable letter of credit of \$100,000 related to state licensing requirements. There have been no draws on any of the aforementioned letters of credit.

*Construction-Period Mortgages.* CountryPlace funds construction-period mortgages through periodic advances during the period of home construction. At the time of initial funding, CountryPlace commits to fully fund the loan contract in accordance with a predetermined schedule. Subsequent advances are contingent upon the performance of contractual obligations by the seller of the home and the borrower. Cumulative advances on construction-period mortgages are carried in the consolidated balance sheet at the lower of cost or market, which are included in consumer loans receivable. The total loan contract amount, less cumulative advances, represents an off-balance sheet contingent commitment of CountryPlace to fund future advances.

Loan contracts with off-balance sheet commitments are summarized below (in thousands):

	December 29, 2012	March 31, 2012
Construction loan contract amount	\$ 10,396	\$ 6,397
Cumulative advances	(5,806)	(3,865)
Remaining construction contingent commitment	\$ 4,590	\$ 2,532





## Table of Contents

*Representations and Warranties of Mortgages Sold.* CountryPlace sells loans to GSEs and whole-loan purchasers. In connection with these activities, CountryPlace provides to the GSEs and whole-loan purchasers, representations and warranties related to the loans sold. These representations and warranties generally relate to the ownership of the loan, the validity of the lien securing the loan, the loan's compliance with the criteria for inclusion in the sale transactions, including compliance with underwriting standards or loan criteria established by the buyer, and CountryPlace's ability to deliver documentation in compliance with applicable laws. Generally, representations and warranties may be enforced at any time over the life of the loan. Upon a breach of a representation, CountryPlace may be required to repurchase the loan or to indemnify a party for incurred losses. Repurchase demands and claims for indemnification payments are reviewed on a loan-by-loan basis to validate if there has been a breach requiring repurchase. CountryPlace manages the risk of repurchase through underwriting and quality assurance practices and by servicing the mortgage loans to investor standards. CountryPlace maintains a reserve for these contingent repurchase and indemnification obligations. This reserve of \$1.1 million and \$805,000 as of December 29, 2012 and March 31, 2012, respectively, included in accrued liabilities, reflects management's estimate of probable loss. CountryPlace considers a variety of assumptions, including borrower performance (both actual and estimated future defaults), historical repurchase demands and loan defect rates to estimate the liability for loan repurchases and indemnifications. During the nine months ended December 29, 2012, five claim requests were received and dismissed and six indemnification agreements were executed with estimated claims totaling \$139,000 as of December 29, 2012.

*Interest Rate Lock Commitments.* In originating loans for sale, CountryPlace issues interest rate lock commitments (IRLCs) to prospective borrowers and third-party originators. These IRLCs represent an agreement to extend credit to a loan applicant, or an agreement to purchase a loan from a third-party originator, whereby the interest rate on the loan is set prior to loan closing or sale. These IRLCs bind CountryPlace to fund the approved loan at the specified rate regardless of whether interest rates or market prices for similar loans have changed between the commitment date and the closing date. As such, outstanding IRLCs are subject to interest rate risk and related loan sale price risk during the period from the date of the IRLC through the earlier of the loan sale date or IRLC expiration date. The loan commitments generally range between 30 and 180 days; however, borrowers are not obligated to close the related loans. As a result, CountryPlace is subject to fallout risk related to IRLCs, which is realized if approved borrowers choose not to close on the loans within the terms of the IRLCs.

As of December 29, 2012 CountryPlace had outstanding IRLCs of \$29.5 million. IRLCs totaling \$18.1 million were related to loans held for sale and loans in construction, which are carried at the lower of cost or market. The remaining \$11.4 million of commitments are recorded at fair value in accordance with ASC 815, *Derivatives and Hedging*. ASC 815 clarifies that the expected net future cash flows related to the associated servicing of a loan should be included in the measurement of all written loan commitments that are accounted for at fair value through earnings. The estimated fair values of IRLCs are based on quoted market values and are recorded in other assets in the consolidated balance sheets. The fair value of IRLCs is based on the value of the underlying mortgage loan adjusted for: (i) estimated cost to complete and originate the loan and (ii) the estimated percentage of IRLCs that will result in closed mortgage loans. The initial and subsequent changes in the value of IRLCs are a component of gain (loss) on mortgage loans held for sale. During the three and nine months ended December 29, 2012, CountryPlace recognized a loss of \$73,000 and \$5,000, respectively, on the outstanding IRLCs.

*Forward Sales Commitments.* CountryPlace manages the risk profiles of a portion of its outstanding IRLCs and mortgage loans held for sale by entering into forward sales of mortgage backed securities (MBS) and whole loan sale commitments. Commitments to forward sales of whole loans are typically in an amount proportionate with the amount of IRLC expected to close in particular timeframes, assuming no change in mortgage interest rates, for the respective loan products intended for whole loan sale.

The estimated fair values of forward sales of MBS and forward sale commitments are based on quoted market values and are recorded within Other Current Assets in the Consolidated Balance Sheets. During the three and nine months ended December 29, 2012, CountryPlace recognized a gain of \$24,000 and a loss of \$3,000, respectively, on forward sales and whole loan sale commitments.

*Redeemable Noncontrolling Interest.* In accordance with the Shareholder Agreement entered into among Fleetwood and its shareholders (Cavco and Third Avenue), as amended, after the fifth anniversary of the Fleetwood Acquisition Date, (i.e., after August 17, 2014), or at any time after Fleetwood has earned net income of at least \$10.0 million in each of its two most recently completed consecutive fiscal years, excluding any gain on bargain purchase, Third Avenue has the Put Right to require Cavco to purchase all of Third Avenue's shares of Fleetwood common stock for an amount based upon a calculation that is designed to approximate fair value. Likewise, Cavco has the Call Right to require Third Avenue to sell all of its shares of Fleetwood common stock based on the same timing and calculation as described above for the Put Right. Subject to certain conditions, the satisfaction of this purchase price obligation may be in the form of cash or Cavco common stock at Cavco's discretion if Third Avenue exercises its Put Right, or in the form of cash or Cavco common stock at Third Avenue's discretion if Cavco exercises its Call Right. The conditions for the Put Right or Call Right to become exercisable have not been met as of December 29, 2012; however, in any event, these conditions will be met on August 18, 2014 (see Note 19).

**Table of Contents**

*Legal Matters.* The Company is party to certain legal proceedings that arise in the ordinary course and are incidental to its business. Certain of the claims pending against the Company in these proceedings allege, among other things, breach of contract and warranty, product liability and personal injury. Although litigation is inherently uncertain, based on past experience and the information currently available, management does not believe that the currently pending and threatened litigation or claims will have a material adverse effect on the Company's consolidated financial position, liquidity or results of operations. However, future events or circumstances currently unknown to management will determine whether the resolution of pending or threatened litigation or claims will ultimately have a material effect on the Company's consolidated financial position, liquidity or results of operations in any future reporting periods.

**15. Stockholders' Equity**

The following table represents changes in stockholders' equity attributable to Cavco's stockholders and redeemable noncontrolling interest for the nine months ended December 29, 2012 (dollars in thousands):

	Equity Attributable to Cavco Stockholders						
	Common Stock Shares	Common Stock Amount	Additional Paid-in Capital	Retained Earnings	Accumulated Comprehensive Income	Other	Redeemable Noncontrolling Interest
Balance, March 31, 2012	6,890,796	\$ 69	\$ 131,589	\$ 36,627	\$ 58	\$ 168,343	\$ 86,541
Stock option exercises	77,158	1	2,198			2,199	
Share-based compensation			966			966	
Net income				3,571		3,571	3,749
Other comprehensive loss (1)					(6)	(6)	(6)
Balance, December 29, 2012	6,967,954	\$ 70	\$ 134,753	\$ 40,198	\$ 52	\$ 175,073	\$ 90,284

(1) Other comprehensive income is comprised of unrealized gains and losses on available-for-sale investments. Pre-tax unrealized gain on available-for-sale investments was \$20,000 for the nine months ended December 29, 2012.

**16. Stock-Based Compensation**

The Company maintains stock incentive plans whereby stock option grants or awards of restricted stock may be made to certain officers, directors and key employees. The plans, which are shareholder approved, permit the award of up to 1,350,000 shares of the Company's common stock, of which 268,076 shares were still available for grant at December 29, 2012. When options are exercised, new shares of the Company's common stock are issued. Stock options may not be granted below 100% of the fair market value of the Company's common stock at the date of grant and generally expire seven years from the date of grant. Stock options and awards of restricted stock typically vest over a one to five year period as determined by the plan administrator (the Board's Compensation Committee, which consists of independent directors). The stock incentive plans provide for accelerated vesting of stock options and removal of restrictions on restricted stock awards upon a change in control (as defined in the plans).

Stock-based compensation cost charged against income for the three and nine months ended December 29, 2012, was \$330,000 and \$966,000, respectively. The Company recorded stock-based compensation expense of \$239,000 and \$695,000 for the three and nine months ended December 31, 2011, respectively.

As of December 29, 2012, total unrecognized compensation cost related to stock options was approximately \$2.3 million and the related weighted-average period over which it is expected to be recognized is approximately 1.4 years.

The following table summarizes the option activity within the Company's stock-based compensation plans for the nine months ended December 29, 2012:

Number

Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

	of Shares
Outstanding at March 31, 2012	407,500
Granted	72,200
Exercised	(77,000)
Outstanding at December 29, 2012	402,700
Exercisable at December 29, 2012	180,675

**Table of Contents**

A summary of restricted stock activity within the Company's share-based compensation plans and changes for the nine months ended December 29, 2012 is as follows:

	Number of Shares
Nonvested at March 31, 2012	158
Vested	(158)
Nonvested at December 29, 2012	

**17. Earnings Per Share**

Basic earnings per common share is computed based on the weighted-average number of common shares outstanding during the reporting period. Diluted earnings per common share is computed based on the combination of dilutive common share equivalents, comprised of shares issuable under the Company's share-based compensation plans and the weighted-average number of common shares outstanding during the reporting period. Dilutive common share equivalents include the dilutive effect of in-the-money options to purchase shares, which is calculated based on the average share price for each period using the treasury stock method. The following table sets forth the computation of basic and diluted earnings per share (dollars in thousands, except per share amounts):

	Three Months Ended		Nine Months Ended	
	December 29, 2012	December 31, 2011	December 29, 2012	December 31, 2011
Net income attributable to Cavco common stockholders	\$ 1,457	\$ 1,677	\$ 3,571	\$ 13,584
Weighted average shares outstanding:				
Basic	6,967,954	6,890,517	6,953,037	6,873,078
Common stock equivalents - treasury stock method	69,379	61,441	65,243	62,976
Diluted	7,037,333	6,951,958	7,018,280	6,936,054
Net income per share attributable to Cavco common stockholders:				
Basic	\$ 0.21	\$ 0.24	\$ 0.51	\$ 1.98
Diluted	\$ 0.21	\$ 0.24	\$ 0.51	\$ 1.96

Anti-dilutive common stock equivalents excluded from the computation of diluted earnings per share for the three months ended December 29, 2012 and December 31, 2011 were 14,389 and 20,427, respectively. There were 7,103 and 5,742 anti-dilutive common stock equivalents excluded from the computation of diluted earnings per share for the nine months ended December 29, 2012 and December 31, 2011, respectively.

**Table of Contents****18. Fair Value Measurements**

The book value and estimated fair value of the Company's financial instruments are as follows (in thousands):

	December 29, 2012		March 31, 2012	
	Book Value	Estimated Fair Value	Book Value	Estimated Fair Value
Cash and cash equivalents (1)	\$ 42,451	\$ 42,451	\$ 41,094	\$ 41,094
Restricted cash (1)	7,214	7,214	6,784	6,784
Investments (2)	16,506	16,506	14,202	14,202
Consumer loans receivable (3)	116,372	122,499	119,299	122,620
Interest rate lock commitment derivatives (4)	6	6	11	11
Forward loan sale commitment derivatives (4)	4	4	7	7
Inventory finance receivable (5)	25,877	25,877	24,681	24,681
Construction lending line (5)			4,550	4,550
Securitized financings (6)	84,524	84,274	91,475	94,765

- (1) The fair value approximates book value due to the instruments' short-term maturity.
- (2) The fair value is based on quoted market prices.
- (3) Includes consumer loans receivable held for investment, held for sale and construction advances. The fair value of the loans held for investment is based on the discounted value of the remaining principal and interest cash flows. The fair value of the loans held for sale are estimated based on recent GSE mortgage backed bond prices. The fair value of the construction advances approximates book value and the sales price of these loans is estimated based on construction completed.
- (4) The fair values are based on changes in GSE mortgage backed bond prices, and additionally for IRLCs, pull through rates.
- (5) The fair value approximates book value based on current market rates and the revolving nature of the instruments.
- (6) The fair value is estimated using recent public transactions of similar asset-backed securities.

In accordance with ASC 820, *Fair Value Measurements and Disclosures* (ASC 820), fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. ASC 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The Company utilizes the market approach to measure fair value for its financial assets and liabilities. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

When the Company uses observable market prices for identical securities that are traded in less active markets, it classifies such securities as Level 2. When observable market prices for identical securities are not available, the Company prices its marketable debt instruments using non-binding market consensus prices that are corroborated with observable market data; quoted market prices for similar instruments; or pricing models, such as a discounted cash flow model, with all significant inputs derived from or corroborated with observable market data. Non-binding market consensus prices are based on the proprietary valuation models of pricing providers or brokers. These valuation models incorporate a number of inputs, including non-binding and binding broker quotes; observable market prices for identical or similar securities;

and the internal assumptions of pricing providers or brokers that use observable market inputs and, to a lesser degree, unobservable market inputs.

**Table of Contents**

Assets measured at fair value on a recurring basis are summarized below (in thousands):

	Total	As of December 29, 2012		
		Level 1	Level 2	Level 3
Securities issued by the U.S Treasury and Government (1)	\$ 2,759	\$	\$ 2,759	\$
Mortgage-backed securities (1)	4,968		4,968	
Securities issued by states and political subdivisions (1)	1,450		1,450	
Corporate debt securities (1)	3,235		3,235	
Marketable equity securities (1)	4,094	4,094		
Interest rate lock commitment derivatives (2)	6			6
Forward loan sale commitment derivatives (2)	4			4

(1) Unrealized gains or losses on investments are recorded in accumulated other comprehensive income (loss) at each measurement date.

(2) Gains or losses on derivatives are recognized in current period earnings through cost of sales.

No transfers between Level 1, Level 2 or Level 3 occurred during the nine months ended December 29, 2012. The Company's policy regarding the recording of transfers between levels is to record any such transfers at the end of the reporting period.

Assets and liabilities for which fair value is disclosed but not required to be recognized in the balance sheet on a recurring basis are summarized below (in thousands):

	Total	As of December 29, 2012		
		Level 1	Level 2	Level 3
Cash and cash equivalents	\$ 42,451	\$ 42,451	\$	\$
Restricted cash	7,214	7,214		
Loans held for investment	108,425			108,425
Loans held for sale	8,268		8,268	
Loans held - construction advances	5,806			5,806
Inventory finance receivable	25,877			25,877
Securitized financings	84,274		84,274	

The Company records impairment losses on long-lived assets held for sale when the fair value of such long-lived assets is below their carrying values. The Company records impairment charges on long-lived assets used in operations when events and circumstances indicate that long-lived assets might be impaired and the undiscounted cash flows estimated to be generated by those assets are less than their carrying amounts. The Company recorded no impairment charges on assets held for sale or used in operations during the nine months ended December 29, 2012.

Assets measured on a nonrecurring basis also include impaired loans (nonaccrual loans) disclosed in Note 5 and loans held for sale. No recent sales have been executed in an orderly market of manufactured home loan portfolios with comparable product features, credit characteristics, or performance. Impaired loans are measured using Level 3 inputs that are calculated using estimated discounted future cash flows with discount rates considered to reflect current market conditions. Loans held for sale are measured at the lower of cost or fair value using Level 2 inputs that consist of commitments on hand from investors. These loans are held for relatively short periods, typically no more than 45 days. As a result, changes in loan-specific credit risk are not a significant component of the change in fair value. The cost of loans held for sale is lower than the fair value as of December 29, 2012.

## Table of Contents

ASC 825, *Financial Instruments* ( ASC 825 ), requires disclosure of fair value information about financial instruments, whether or not recognized in the balance sheet, for which it is practicable to estimate fair value. Fair value estimates are made as of a specific point in time based on the characteristics of the financial instruments and the relevant market information. Where available, quoted market prices are used. In other cases, fair values are based on estimates using other valuation techniques. These techniques involve uncertainties and are significantly affected by the assumptions used and the judgments made regarding risk characteristics of various financial instruments, discount rates, estimates of future cash flows, future expected loss experience, and other factors. Changes in assumptions could significantly affect these estimates and the resulting fair values. Derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in an immediate sale of the instrument. Also, because of differences in methodologies and assumptions used to estimate fair values, the Company's fair values should not be compared to those of other companies.

Under ASC 825, fair value estimates are based on existing financial instruments without attempting to estimate the value of anticipated future business and the value of assets and liabilities that are not considered financial instruments. Accordingly, the aggregate fair value amounts presented do not represent the underlying market value of the Company.

### **19. Redeemable Noncontrolling Interest**

*Redeemable Noncontrolling Interest.* During fiscal year 2010, the Company and an investment partner, Third Avenue Value Fund, formed Fleetwood Homes, Inc., with an initial contribution of \$35.0 million each for equal fifty-percent ownership interests. On July 21, 2009, Fleetwood entered into an asset purchase agreement with Fleetwood Enterprises, Inc. and certain of its subsidiaries to purchase certain assets and liabilities of its manufactured housing business.

The Company and Third Avenue Value Fund subsequently contributed an additional \$36.0 million each in anticipation of the purchase of Palm Harbor, which was completed during the first quarter of fiscal year 2012. Subsequent to the transaction, a portion of Third Avenue Value Fund's interests were transferred to an affiliate along with the applicable rights and obligations. This transfer had no impact on Cavco's ownership interest. Third Avenue Value Fund and its affiliate are hereinafter collectively referred to as Third Avenue. See Note 20 for further information.

Financial information for Fleetwood is included in the Company's Consolidated Financial Statements and the related Notes in accordance with the provisions of ASC 810. Management has determined that, under GAAP, although Fleetwood is only fifty-percent owned by the Company, Cavco has a controlling interest and is required to fully consolidate the results of Fleetwood. The primary factors that contributed to this determination were Cavco's board and management control of Fleetwood. Members of Cavco's management hold all of the seats on the board of directors of Fleetwood. In addition, as part of a management services agreement among Cavco, Fleetwood and Third Avenue, Cavco provides all executive-level management services to Fleetwood including, among other things, general management oversight, marketing and customer relations, accounting and cash management. Third Avenue's financial interest in Fleetwood is considered a redeemable noncontrolling interest, as determined by GAAP, and is designated as such in the Consolidated Financial Statements.

*Temporary Equity Classification.* ASC 480, *Distinguishing Liabilities from Equity*, includes guidance regarding the classification and measurement of redeemable securities, including a requirement that equity instruments that are not required to be classified as liabilities be classified as temporary equity and outside of permanent equity if they are redeemable (i) at a fixed or determinable price on a fixed or determinable date, (ii) at the option of the holder, or (iii) upon the occurrence of an event that is not solely within the control of the issuer ..

In accordance with the Shareholder Agreement entered into among Fleetwood and its shareholders (Cavco and Third Avenue), as amended, after the fifth anniversary of the Fleetwood Acquisition Date (i.e. after August 17, 2014), or at any time after Fleetwood has earned net income of at least \$10.0 million in each of its two most recently completed consecutive fiscal years, excluding the gain on bargain purchase, Third Avenue has the Put Right to require Cavco to purchase all of Third Avenue's shares of Fleetwood common stock for an amount based upon a calculation that is designed to approximate fair value. Likewise, Cavco has the Call Right to require Third Avenue to sell all of its shares of Fleetwood common stock based on the same timing and calculation as described above for the Put Right. The conditions for the Put Right or Call Right to become exercisable have not been met as of December 29, 2012; however, in any event, these conditions will be met on August 18, 2014.



**Table of Contents**

The purchase price to be payable by Cavco for the purchase of Third Avenue's shares pursuant to the exercise of the Put Right or the Call Right may be settled in cash or shares of common stock of Cavco. However, the circumstances under which net share settlement would be allowed are not solely within the control of Cavco. The availability of net share settlement is dependent upon a number of factors. For example, at the time of such purchase, Cavco's common stock must be listed on either the NASDAQ or the New York Stock Exchange. In the case of Third Avenue's exercise of its Put Right, Cavco may elect to pay all or a portion of such purchase price in the form of shares of common stock of Cavco. In the case of Cavco's exercise of its Call Right, Third Avenue may elect to receive all or a portion of such purchase price in the form of shares of common stock of Cavco. In addition, net share settlement would not be available if it were to lead to a change of control of Cavco. If either Cavco or Third Avenue makes such election, the shares of Cavco common stock to be issued to Third Avenue would be valued based on the average closing price of Cavco's common stock for the sixty most recent trading days. There is no explicit cap on the maximum number of common shares that could be potentially issuable upon redemption; therefore, Third Avenue's noncontrolling interest in Fleetwood is classified as a temporary equity mezzanine item between liabilities and stockholders' equity.

The carrying amount is subject to adjustment, after attribution of comprehensive income or loss of Fleetwood, if there are changes in the redemption value at the end of the reporting period. For the period since the Fleetwood Acquisition Date through December 29, 2012, the Company determined that the potential redemption value of the redeemable noncontrolling interest did not exceed its carrying value and no adjustment was needed.

**20. Related Party Transactions**

At December 29, 2012, Third Avenue Management LLC beneficially owned approximately 7.0% of Cavco's outstanding common shares and is also considered a related party under FASB ASC 850, *Related Party Disclosures* (ASC 850). Third Avenue Management LLC and Third Avenue are either directly or indirectly under common control. Third Avenue's participation in ownership of Fleetwood, the Fleetwood transaction, convertible note payable, and the subsequent Palm Harbor acquisition are therefore considered related party transactions in accordance with ASC 850.

**21. Business Segment Information**

The Company operates principally in two segments: (1) factory-built housing, which includes manufactured housing, modular housing and retail operations and (2) financial services, which includes consumer finance and insurance. The following table details net sales and income (loss) before income taxes by segment (in thousands):

	Three Months Ended		Nine Months Ended	
	December 29, 2012	December 31, 2011	December 29, 2012	December 31, 2011
<b>Net sales:</b>				
Factory-built housing	\$ 103,472	\$ 104,931	\$ 310,822	\$ 317,457
Financial services	11,131	9,633	32,646	26,096
	\$ 114,603	\$ 114,564	\$ 343,468	\$ 343,553
<b>Income before income taxes:</b>				
Factory-built housing	\$ 3,856	\$ 5,115	\$ 10,827	\$ 7,693
Financial services	3,653	2,002	7,647	5,642
General corporate charges	(2,228)	(2,333)	(5,994)	(5,503)
Gain on bargain purchase				22,009
	\$ 5,281	\$ 4,784	\$ 12,480	\$ 29,841

---

## **Table of Contents**

### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

#### **Introduction**

The following should be read in conjunction with the Company's Consolidated Financial Statements and the related Notes that appear in Item 1 of this Report. References to "Note" or "Notes" refer to the Notes to the Company's Consolidated Financial Statements.

#### **Overview**

Headquartered in Phoenix, Arizona, the Company designs and produces factory-built homes primarily distributed through a network of independent and company-owned retailers. We are the second largest producer of manufactured homes in the United States, based on reported wholesale shipments, marketed under a variety of brand names including Cavco Homes, Fleetwood Homes, and Palm Harbor Homes. The Company is also a leading producer of modular homes built primarily under the Nationwide Homes brand, as well as park model homes, vacation cabins, and systems-built commercial structures. Our mortgage subsidiary, CountryPlace, is an approved Fannie Mae and Ginnie Mae seller/servicer and offers conforming mortgages to purchasers of factory-built and site-built homes. Our insurance subsidiary, Standard, provides property and casualty insurance to owners of manufactured homes.

#### **Company Growth**

On June 30, 2003, Cavco became a stand-alone publicly held company after previously operating as a wholly-owned subsidiary of Centex Corporation. Cavco's manufactured home factories and retail operations were historically located in and primarily served the Southwest and South Central United States housing markets.

On August 17, 2009, the Company and an investment partner, Third Avenue Value Fund, acquired certain manufactured housing assets and liabilities of Fleetwood Enterprises, Inc. through their jointly owned corporation, Fleetwood Homes, Inc. ("Fleetwood"). Third Avenue Management is an investment advisor to Third Avenue Value Fund and is a related party to the Company, as described further in Note 20.

On November 29, 2010, Fleetwood, through its wholly-owned subsidiary, Palm Harbor Homes, Inc., a Delaware corporation ("Palm Harbor" or "Palm Harbor Delaware"), entered into an agreement (the "Purchase Agreement") with Palm Harbor Homes, Inc., a Florida corporation and certain of its subsidiaries ("Seller") to purchase substantially all of the assets and assume specified liabilities of Seller, pursuant to an auction process under Section 363 of the U.S. Bankruptcy Code. On April 23, 2011 (the "Palm Harbor Acquisition Date"), Palm Harbor completed the purchase of Seller's assets and the assumption of specified liabilities, except for Palm Harbor's acquisition of the stock of Standard Casualty Co. ("Standard"), pursuant to the Amended and Restated Asset Purchase Agreement dated March 1, 2011. The aggregate gross purchase price was \$83.9 million, exclusive of transaction costs, specified liabilities assumed and post-closing adjustments (these adjustments have been recorded). Of the purchase price, (i) approximately \$45.3 million was used to retire a debtor-in-possession loan previously made by Fleetwood to Seller; and (ii) \$13.4 million was deposited in escrow pending regulatory approval to transfer the stock of Standard to Palm Harbor. The purchase price was funded by Fleetwood's cash on hand along with equal contributions from the Company and Third Avenue Value Fund. On June 7, 2011, regulatory approval of the acquisition of Standard was received from the Texas Department of Insurance and on June 10, 2011, Palm Harbor completed the purchase of Standard. Subsequent to the transaction, a portion of Third Avenue Value Fund's interest in Fleetwood was transferred to an affiliate along with the applicable rights and obligations. This transfer had no impact on Cavco's ownership interest. Third Avenue Value Fund and its affiliate are hereinafter collectively referred to as "Third Avenue." See Notes 19 and 20 for further information.

Financial information for Fleetwood is included in the Company's Consolidated Financial Statements and related Notes. The Company and Third Avenue have each contributed \$71.0 million in exchange for equal ownership interests in Fleetwood. Although the Company holds a fifty-percent financial interest in Fleetwood, its results of operations are required to be fully consolidated. Third Avenue's financial interest in Fleetwood is considered a redeemable noncontrolling interest, and is designated as such in the Consolidated Financial Statements (see Notes 1 and 19).

The Palm Harbor transaction included five operating manufactured housing production facilities, idled factories in nine locations, 49 operating retail locations, one office building, real estate, all related equipment, accounts receivable, customer deposits, inventory, certain trademarks and trade names, intellectual property, specified contracts and leases, and certain liabilities including debt facilities of CountryPlace. Palm Harbor purchased all of the outstanding shares of CountryPlace Acceptance Corp. and its wholly-owned finance subsidiaries (collectively,

CountryPlace) and all of the outstanding shares of Standard. Neither Palm Harbor nor the Company incurred any debt in connection with the transaction, other than the assumed CountryPlace debt facilities.



---

## **Table of Contents**

The transaction further expanded the Company's geographic reach at a national level by adding factories and retail locations serving the West, South Central, and Mid and South Atlantic regions. The Company believes it will have the opportunity to achieve certain synergies and cost efficiencies by reducing redundant processes and overhead.

Palm Harbor's brand recognition is accompanied by its reputation for producing high quality products with exceptional service after the sale. Strategically, the Palm Harbor transaction strengthened the Company's position in Texas and surrounding states, which have traditionally been among the strongest regions of demand for manufactured housing. We also gained a direct presence in Florida, which has improved our ability to serve a historically large market for our industry. Nationwide Homes, a Palm Harbor brand based in Virginia, builds an innovative and creative line of larger single and multi-story modular homes constructed to conform to state and local building codes. Nationwide Homes sells to local builders, developers and development projects as well as individuals. Palm Harbor utilizes unique marketing capabilities including internet and other methods that have begun to expand to other areas of the Company.

The purchase of the Palm Harbor assets also provided the Company entry into financial and insurance businesses specific to our industry. Standard is domiciled in Texas and is primarily a specialty writer of manufactured home physical damage insurance. Standard holds insurance licenses in multiple states; however, a significant portion of its writing occurs in Texas. In addition to writing direct policies, Standard assumes and cedes reinsurance in the ordinary course of business (see Note 12). In Texas, the policies are written through one affiliated managing general agent, which produces all premiums, except surety, through local agents, most of which are manufactured home retailers. All business outside the state of Texas is written on a direct basis through local agents.

CountryPlace originates and services factory-built housing mortgage loans in connection with the retail sale of homes built and sold by the Company and others. The loans are secured by the underlying homes. CountryPlace services, for itself and others, conforming mortgages, non-conforming land-home mortgages and manufactured home chattel loans. CountryPlace is authorized by the U.S. Department of Housing and Urban Development ( HUD ) to directly endorse Federal Housing Administration ( FHA ) Title I and Title II mortgage insurance, is approved by the Government National Mortgage Association ( GNMA or Ginnie Mae ) to issue GNMA-insured mortgage-backed securities, and is authorized to sell mortgages to, and service mortgages for, the Federal National Mortgage Association ( FNMA or Fannie Mae ).

We are in the process of expanding our product and service offerings throughout the combined organization by sharing product knowledge, production methods and marketing strategies, although we intend to maintain separate brand identification and distinct product lines. The supportive response by our customer base to the Palm Harbor and Fleetwood acquisitions has been encouraging. We expect to continue to realize operating efficiency improvements as a result of our larger size and buying power. We plan to place a consistent focus on developing synergies among all operations. Overall, we believe that these expansions and improvements will provide positive long-term strategic benefits for the Company.

During the quarter ended December 29, 2012, the Company operated fifteen homebuilding facilities located in Millersburg and Woodburn, Oregon; Nampa, Idaho; Riverside, California; Phoenix and Goodyear, Arizona; Austin, Fort Worth, Seguin and Waco, Texas; Lafayette, Tennessee; Martinsville and Rocky Mount, Virginia; Douglas, Georgia; and Plant City, Florida.

Cash and cash equivalents of the Company totaled approximately \$42.5 million on December 29, 2012. We believe this level of capitalization should provide sufficient resources to the operations of the Company to endure continuing depressed market conditions and to establish a solid base for continued growth as circumstances improve.

## **Industry and Company Outlook**

The manufactured housing industry and the Company continue to operate at low production and shipment levels. According to data reported by the Manufactured Housing Institute ( MHI ), annual shipments for our industry in 2012 were approximately 55,000 HUD code manufactured homes. This followed approximately 52,000 homes shipped in 2011, and 50,000 homes shipped in both calendar years 2010 and 2009, the lowest levels since 1959, the earliest year for which shipment statistics are available. Yearly home shipments from 2003 to 2012 were less than the annual home shipments for each of the 40 years from 1963 to 2002. For the past 10- and 20-year periods, annual home shipments averaged 91,000 and 193,000, respectively.

**Table of Contents**

Ongoing economic challenges need to improve to spur annual industry and Company home sales. High unemployment and underemployment rates among homebuyers who favor affordable housing, and continuing low consumer confidence levels are two of the most significant impediments. First-time and move-up buyers of affordable homes are historically among the largest segments of new manufactured home purchasers. Included in this group are lower-income households that are particularly affected by the high unemployment and underemployment consequences of the recession. Low consumer confidence in the U.S. economy is not conducive for potential customers to commit to a home purchase. Many potential manufactured home buyers interested in our products for retirement living remain concerned about financial stability and are hesitant to commit to a new home purchase. As employment and consumer confidence levels improve, we anticipate rising demand for our homes.

Rental activity is reported to have increased as a result of economic factors and caused housing rental rates to rise. We have benefitted from somewhat improved demand for new manufactured home rental housing. However, we expect that benefits from increased home buying as an alternative to rent and as a result of excessive rental rates will be largely tied to improved consumer confidence levels and employment rates going forward. Rental housing competes directly with many of our product offerings, and reductions in rental availability and increases in the cost of renting may have the effect of shifting interested buyers to other housing alternatives, including manufactured homes.

Consumer financing for the retail purchase of manufactured homes needs to become generally more available before marked emergence from current low home shipment levels can occur. Restrictive underwriting guidelines, irregular appraisal processes, higher interest rates compared to site-built homes, regulatory burdens, reductions in the number of institutions lending to manufactured home buyers and limited secondary market availability for manufactured home loans are significant restraints to industry growth. We are working directly and through industry trade associations to encourage favorable legislative and government-sponsored enterprise action to address the mortgage financing needs of potential buyers of affordable homes. Although limited progress has been made in this area, a meaningful positive impact in the form of increased home orders at our factories has yet to be realized. See Regulatory Developments below. While sales activity of existing homes appears to be showing signs of improvement, the current lending environment that favors site-built housing and more affluent homebuyers has resulted in an adverse impact on the ability of affordable-home buyers to facilitate a new home purchase. In addition, the contingency contract process, wherein potential manufactured home buyers must sell their existing home in order to facilitate the purchase of a new factory built home continues to be somewhat impeded.

The Company operated with low backlogs during the third quarter of fiscal year 2013. The backlog of sales orders at December 29, 2012 varied among our fifteen factories, but in total was \$15.9 million, or approximately two weeks of current production levels, compared to \$10.9 million at December 31, 2011. The Company's capacity utilization rate was approximately 36% during the quarter.

Inventory financing for the industry's wholesale distribution chain continues to be in short supply. Faced with illiquid capital markets in late calendar year 2008, each of the manufactured housing sector's remaining inventory finance companies (floor plan lenders) initiated significant changes, including one company's announcement to cease lending activities in this industry entirely. The involvement of others is subject to more restrictive terms that continue to evolve and in some cases require the financial involvement of the Company. In connection with certain of these participation inventory finance programs, the Company provides a significant amount of the funds that independent financiers lend to distributors to finance retail inventories of our products. In addition, the Company has entered into direct inventory finance arrangements with distributors of our products under which the Company provides all of the inventory finance funds (see Note 6). The Company's involvement in inventory finance has increased the availability of manufactured home inventory financing to distributors of our products. We believe that our expanding involvement in the wholesale financing of inventory is quite helpful to retailers and allows our homes continued exposure to potential homebuyers. These initiatives support the Company's ongoing efforts to expand our distribution base in all of our markets with existing and new customers. However, the initiatives expose the Company to risks associated with the creditworthiness of certain customers and business partners, including independent retailers, developers and inventory financing partners, many of whom may be adversely affected by the volatile conditions in the economy and financial markets.

The two largest manufactured housing consumer demographics, young adults and those who are 55+ years old, are both growing. Young adults, a large segment of the population sometimes referred to as the echo-boom generation, are projected to create an increase in household formations. This group represents prime first-time homebuyers who may be attracted by the affordability, diversity of style choices and location flexibility of factory-built homes. The age 55 and older category is reported to be the fastest growing segment of the U.S. population. This group is similarly interested in the value proposition; however, they are also motivated by the energy efficiency and low maintenance requirements of systems-built homes, and by the lifestyle offered by planned communities that are specifically designed for manufactured-home owners in this age group.

## **Table of Contents**

With manufacturing facilities strategically positioned across the nation, we utilize local market research to design homes to meet the demands of our customers. We have the ability to customize floor plans and designs to fulfill specific needs and interests. By offering a full range of homes from entry level models to large custom homes and with the ability to engineer designs in-house, we can accommodate virtually any customer request. In addition to homes built to the Federal HUD code, we construct modular homes that conform to state and local codes, park models and cabins, and light commercial buildings at many of our manufacturing facilities.

Company-wide, we employ a concerted effort to identify niche market opportunities where our diverse product lines and custom building capabilities provide us with a competitive advantage. Green building involves the creation of an energy efficient envelope including higher utilization of renewable materials. These homes provide environmentally-friendly maintenance requirements, high indoor air quality, specially designed ventilation systems, passive solar orientation and sustainability. Cavco also builds homes designed to use alternative energy sources such as solar and wind. Building green may significantly reduce greenhouse gas emissions without sacrificing features, style or comfort. From bamboo flooring and tankless water heaters to solar-powered homes, our products are diverse and tailored to a wide range of consumer interests. Innovation in housing design is a forte of the Company and we continue to introduce new models at competitive price points with expressive interiors and exteriors that complement home styles in the areas in which they are located.

We maintain a conservative cost structure, which enables us to build added value into our homes. We have placed a consistent focus on developing synergies among all operations. In addition, the Company has worked diligently to maintain a solid financial position. Our balance sheet strength and position in cash and cash equivalents should help us to avoid the liquidity problems faced by many other companies and enable us to act effectively as market opportunities present themselves.

We were named the Manufacturer of the Year by the members of MHI, the factory-built home industry's national trade organization, for the third consecutive year in 2012. In addition, both Cavco and Palm Harbor received several design awards from MHI. These honors are a reflection of our valued employees, customers and vendors and we appreciate the recognition.

In January 2008, we announced a stock repurchase program. A total of \$10.0 million may be used to repurchase our outstanding common stock. The repurchases may be made in the open market or in privately negotiated transactions in compliance with applicable state and federal securities laws and other legal requirements. The level of repurchase activity is subject to market conditions and other investment opportunities. The plan does not obligate us to acquire any particular amount of common stock and may be suspended or discontinued at any time. The repurchase program will be funded using our available cash. No repurchases have been made under this program to date.

## **Regulatory Developments**

In 2010, the Dodd-Frank Act was passed into law. The Dodd-Frank Act is a sweeping piece of legislation, and the financial services industry is still assessing its implications. Congress detailed some significant changes, but the Dodd-Frank Act leaves many details to be determined by regulation and further study. The full impact will not be fully known for months or even years, as regulations that are intended to implement the Dodd-Frank Act are adopted by the appropriate agencies, and the text of the Dodd-Frank Act is analyzed by impacted stakeholders and possibly the courts. The Dodd-Frank Act established the Consumer Financial Protection Bureau (CFBP) to regulate consumer financial products and services. On January 10, 2013 the CFBP released the first of its mortgage finance rules required under the Dodd-Frank Act. This rule defines standards for origination of Qualified Mortgages, establishes specific requirements for lenders to prove borrowers' ability to repay loans, and outlines the conditions under which Qualified Mortgages will be subject to safe harbor limitations on liability to borrowers. The rule will take effect in January 2014 and will apply to consumer credit transactions secured by a dwelling, which includes financing a manufactured home without land. The rule also establishes interest rate parameters for determining which Qualified Mortgages fall under safe harbor protection. Qualified Mortgages with interest rates outside the limits will be rebuttable by borrowers and expose the lender and its assignees (including investors in loans, pools of loans, and instruments secured by loans or loan pools) to litigation and penalties. While many manufactured homes are currently financed with agency-conforming mortgages in which the ability to repay is verified and at interest rates that would be within the safe harbor limits, a significant amount of loans as currently written, especially chattel loans and non-conforming land-home loans, would fall outside the safe harbor. After the rule is in effect, lenders may become reluctant to write such loans, and investors reluctant to own or participate in owning such loans due to the uncertainty of potential litigation and other costs. If so, some prospective buyers of manufactured homes may be unable to secure financing necessary to complete purchases. In addition, compliance with the law may be costly from implementation of new forms, processes, procedures and controls and infrastructure, which may be required to comply with the regulations. Compliance may also create operational constraints and place limits on pricing. Failure to comply with these regulations, changes in these or other regulations, or the imposition of additional regulations, could affect our earnings, limit our access to capital and have a material adverse effect on our business and results of operations.

## **Table of Contents**

In 2010, the Patient Protection and Affordable Care Act, as amended by the Health Care and Education Reconciliation Act, was passed into law. As enacted, the Health Reform Law reforms, among other things, certain aspects of health insurance. The Health Reform Law could increase our healthcare costs, adversely impacting the Company's earnings.

The American Housing Rescue and Foreclosure Prevention Act was enacted in 2008 to provide assistance by way of legislation for the housing industry, including the manufactured housing industry. Among other things, the act provides for increased loan limits for chattel (home-only Title I) loans to \$69,678, up 43% from the previous limit of \$48,600 set in 1992. New FHA Title I program guidelines became effective on June 1, 2010. On June 10, 2010, Ginnie Mae began accepting applications by lenders for participation as issuers of mortgage backed securities backed by Title I loans originated under the new program. Ginnie Mae released related pooling guidelines in November 2010. The issuance of these guidelines provides Ginnie Mae the ability to securitize manufactured home FHA Title I loans. This will allow lenders to obtain new capital, which can then be used to fund new loans for our customers. Chattel loans have languished in recent years and these changes are meant to broaden opportunities for prospective homeowners. However, we are not aware of any loans currently being securitized under the Ginnie Mae program.

## **Results of Operations**

### ***Three and nine months ended December 29, 2012 compared to 2011***

*Net Sales.* Total net sales were \$114.6 million for the three months ended December 29, 2012 compared to \$114.6 million for the comparable quarter last year. For the nine months ended December 29, 2012, net sales were \$343.5 million compared to \$343.6 million for the same period last year. The fiscal year 2012 results include the Palm Harbor operations, which were principally acquired on April 23, 2011, and from that date forward were included in the results of fiscal year 2012.

Factory-built housing net sales for the three months ended December 29, 2012 decreased 1.4% to \$103.5 million from \$104.9 million for the comparable quarter last year. This was mainly the result of a lower average sales price per home of \$50,100 compared to \$53,200 from a sales mix during the quarter comprised of a higher proportion of smaller and lower price-point homes. However, the Company's combined factory-built housing operations sold 2,065 homes during the three months ended December 29, 2012 compared to 1,972 homes during the comparable period last year. For the nine months ended December 29, 2012, factory-built housing net sales decreased 2.1% to \$310.8 million from \$317.5 million for the same period last year. The average sales price per home was also lower for the nine months ended December 29, 2012 at \$50,000 versus \$53,200 for the comparable period last year. Home sales volume increased for the first nine months of fiscal 2013 to 6,222 homes from 5,970 homes in the comparable prior year period.

The financial services segment, consisting of CountryPlace and Standard, contributed \$11.1 million and \$9.6 million in net sales for the three months ended December 29, 2012 and December 31, 2011, respectively, and \$32.6 million and \$26.1 million for the nine months ended December 29, 2012 and December 31, 2011, respectively. This segment has increased revenue during these periods from business expansion in current and new markets. The fiscal year 2012 results include the CountryPlace and Standard operations, which were acquired during the quarter ended June 30, 2011.

*Gross Profit.* Gross profit as a percent of sales decreased slightly to 23.2% for the three months ended December 29, 2012 from 23.5% for the same period last year and increased to 22.2% for the nine months ended December 29, 2012 from 20.8% last year. Improved production planning and operating efficiency, made possible by more consistency in order backlogs during the nine months ended December 29, 2012 helped drive the margin increase as a percentage of net sales for the period.

*Selling, General and Administrative Expenses.* Selling, general and administrative expenses decreased 1.1%, or \$228,000, to \$20.3 million, or 17.7% of net sales, for the three months ended December 29, 2012 versus \$20.5 million, or 17.9% of net sales, for the same period last year. For the nine month period ended December 29, 2012, selling, general and administrative expenses increased 2.2%, or \$1.3 million, to \$60.4 million from \$59.1 million last year. The dollar increase is primarily a result of the timing of the Palm Harbor transaction last year.

*Income Before Income Taxes.* Income before income taxes increased to \$5.3 million for the three months ended December 29, 2012 compared to \$4.8 million for the comparable quarter last year. The factory-built housing and financial services segments contributed \$3.9 million and \$3.7 million, respectively, to income before income taxes for the three months ended December 29, 2012, offset by general corporate charges, versus \$5.1 million and \$2.0 million, respectively, in the comparable prior year quarter. For the nine months ended December 29, 2012, income before income taxes of \$12.5 million consisted of \$10.8 million from the factory-built housing segment and \$7.6 million from the financial services segment, offset by general corporate charges. Income before income taxes for the nine months ended December 31, 2011 was \$29.8 million and included a gain on bargain purchase of \$22.0 million recorded as a result of the Palm Harbor purchase in accordance with ASC 805, *Business Combinations*.





**Table of Contents**

*Interest Expense.* Interest expense was \$1.4 million and \$4.7 million for the three and nine months ended December 29, 2012, respectively, compared to \$2.0 million and \$5.4 million for the same periods last year. Interest expense consisted primarily of debt service on securitization financings connected to the CountryPlace Mortgage securitized manufactured home loan portfolios and decreased in connection with the continued principal reductions of the securitization financings.

*Other Income.* Other income primarily represents interest income earned on inventory finance notes receivable and debtor-in-possession note receivable. Other income decreased 5.5% to \$416,000 for the three months ended December 29, 2012 compared to \$440,000 during the prior year period. For the nine months ended December 29, 2012, other income increased 13.6% or \$144,000 to \$1.2 million from \$1.1 million last year. This increase is the result of a higher average balance outstanding of inventory finance notes receivable during the first nine months of fiscal year 2013 compared to the same period in fiscal year 2012.

*Income Taxes.* For the three month periods ended December 29, 2012 and December 31, 2011, the effective income tax rate was approximately 43% and 38%, respectively. The higher effective tax rate in the current quarter was primarily the result of a requirement to adjust deferred taxes for income tax law and other changes in certain states. For the nine month periods ended December 29, 2012 and December 31, 2011, the effective income tax rate was approximately 41% and 10%, respectively. The gain on bargain purchase resulting from the acquisition of Palm Harbor in the first quarter of fiscal 2012 is excluded from taxable earnings, causing a variation in the customary relationship between income before income taxes and income tax expense for the nine month period ended December 31, 2011. Excluding the gain on bargain purchase from net income, the effective tax rate would have been 38% for the nine months ended December 31, 2011.

*Net Income Attributable to Cavco Stockholders.* Net income attributable to Cavco stockholders for the three and nine months ended December 29, 2012 was \$1.5 million and \$3.6 million, respectively, compared to \$1.7 million and \$13.6 million for the comparable quarter and nine month period last year, respectively. Net income attributable to Cavco stockholders for the nine months ended December 31, 2011 included one half of the bargain purchase gain recognized, consistent with Cavco's ownership percentage of Fleetwood and Palm Harbor.

**Liquidity and Capital Resources**

We believe that cash and cash equivalents at December 29, 2012, together with cash flow from operations, will be sufficient to fund our operations and provide for growth for the next twelve months and into the foreseeable future. Because of the Company's sufficient cash position, the Company has not sought external sources of liquidity, such as a credit facility; however, depending on our operating results and strategic opportunities, we may elect to seek additional or alternative sources of financing. There can be no assurance that such financing would be available on satisfactory terms, if at all. If this financing were not available, it could be necessary for us to reevaluate our long-term operating plans to make more efficient use of our existing capital resources. The exact nature of any changes to our plans that would be considered depends on various factors, such as conditions in the factory-built housing industry and general economic conditions outside of our control.

Projected cash to be provided by or used in operations in the coming year is largely dependent on sales volume. Operating activities provided \$12.1 million of cash during the nine months ended December 29, 2012, compared to \$8.7 million during the same period last year. Cash provided by operating activities during the current period was primarily the result of cash generated by operating income before non-cash charges and collections of principal payments on consumer loans receivable. Cash provided by operating activities during the nine months ended December 29, 2012 was partially offset by additional funds employed in our strategic expansion of inventory finance programs. Cash provided by operating activities in the first nine months of the prior year were primarily the result of cash generated by operating income before non-cash charges, increases in accounts payable and accrued liabilities and collections of principal payments on consumer loans originated, partially offset by increases in accounts receivable, inventory finance notes receivable, prepaid expenses and other current assets.

Investing activities required the use of \$1.2 million of cash during the nine months ended December 29, 2012, compared to the use of \$25.3 million of cash during the same period last year. Cash used by investing activities in the current period was primarily for the purchase of publicly-traded securities by our insurance subsidiary for its investment portfolio, offset by that subsidiary's investment sales and proceeds from sales of assets held for sale in the factory-built housing segment. Cash used by investing activities in the prior year period was primarily for funds to complete the acquisition of the assets and assumption of specified liabilities of Palm Harbor Homes, Inc. under the asset purchase agreement and debtor-in-possession credit facility.

**Table of Contents**

Financing activities required the use of \$9.6 million in cash during the nine months ended December 29, 2012, consisting of \$7.2 million used to repay securitized financings and \$4.6 million net repayment of the construction lending line, offset by \$2.2 million from the issuance of common stock under our stock incentive plans. Financing activities required the use of \$24.5 million in cash during the nine months ended December 31, 2011, consisting of \$19.5 million used to retire a certain debt obligation of the Company's new subsidiary, CountryPlace Acceptance Corp., on May 10, 2011 and \$8.1 million used to repay securitized financings, offset by \$1.5 million from the issuance of common stock under our stock incentive plans and \$1.6 million in net proceeds of our construction lending line.

In accordance with the Shareholder Agreement entered into among Fleetwood and its shareholders (Cavco and Third Avenue), as amended (the Shareholder Agreement), after the fifth anniversary of the Fleetwood Acquisition Date (i.e., after August 17, 2014), or at any time after Fleetwood has earned net income of at least \$10.0 million in each of its two most recently completed consecutive fiscal years, excluding the gain on bargain purchase, Third Avenue has the right ( Put Right ) to require Cavco to purchase all of Third Avenue's shares of Fleetwood common stock for an amount based upon a calculation that is designed to approximate fair value. Likewise, Cavco has the right ( Call Right ) to require Third Avenue to sell all of its shares of Fleetwood common stock based on the same timing and calculation as described above for the Put Right. Subject to certain conditions, the satisfaction of this purchase price obligation may be in the form of cash or Cavco common stock at Cavco's discretion if Third Avenue exercises its Put Right, or in the form of cash or Cavco common stock at Third Avenue's discretion if Cavco exercises its Call Right. The conditions for the Put Right or Call Right to become exercisable have not been met as of December 29, 2012; however, in any event, these conditions will be met on August 18, 2014 (see Note 19).

The Company previously filed an amendment to its current report on Form 8-K/A with the SEC on July 8, 2011 to disclose the financial statements of the business acquired from Palm Harbor Homes, Inc., a Florida corporation, and certain of its subsidiaries (collectively, Seller) and related pro-forma financial information. That filing included the consolidated balance sheets of Palm Harbor as of March 26, 2010 and March 27, 2009 and the consolidated statements of operations, shareholders' equity and cash flows for each of the three years in the period ended March 26, 2010, and the notes related thereto. The annual financial statements provided in that filing were previously audited and included in Seller's Form 10-K for the year ended March 26, 2010. As disclosed in the Form 8-K/A filing on July 8, 2011, Seller's auditor had not been able to perform its customary procedures to its satisfaction to enable it to consent to the inclusion of its prior audit report in that filing due to the untimely and limited cooperation of Seller and the bankruptcy estate towards the completion of those procedures. Accordingly, as previously disclosed, (i) the financial statements included in that filing should be considered unaudited, preliminary and subject to change, (ii) that filing is incomplete, and (iii) the financial statements included in that filing are not presented in accordance with Regulation S-X of the rules and regulations of the SEC. As a result, the Company is not currently in a position to have declared effective a new registration statement with the SEC unless relief can be obtained from the SEC. The Company has worked with Seller, Seller's auditor and the SEC to resolve this situation and the Company intends to continue to work with the SEC in order to resolve that incomplete filing. The Company anticipates that its inability to file a new registration statement will expire after filing three consecutive years of audited financial statements that include consolidation of the Palm Harbor operations.

CountryPlace's securitized debt is subject to provisions which have required acceleration of debt repayment. If cumulative loss ratios exceed levels specified in the respective pooling and servicing agreement for the 2005-1 and 2007-1 securitizations, repayment of the principal of the related Class A bonds is accelerated until cumulative loss ratios return to specified levels. During periods when cumulative loss ratios exceed the specified levels, cash collections from the securitized loans in excess of servicing fees payable to CountryPlace and amounts owed to the Class A bondholders, trustee, and surety are applied to reduce the debt. However, principal repayment of the securitized debt, including accelerated amounts, is payable only from cash collections from the securitized loans and no additional sources of repayment are required or permitted. As of December 29, 2012, the cumulative loss ratios were within the specified levels for the 2005-1 and 2007-1 securitized portfolios. The Company expects that the cumulative loss ratio for the 2007-1 securitized portfolio will exceed its specified level during the remainder of fiscal 2013. The resulting acceleration of securitized debt repayment is not expected to have a materially adverse impact on our cash flows. An increase in the specified loss ratio level is scheduled to occur in October 2013, which may ameliorate the situation.

**Critical Accounting Policies**

In Part II, Item 7 of our Form 10-K, under the heading Critical Accounting Policies, we have provided a discussion of the critical accounting policies that management believes affect its more significant judgments and estimates used in the preparation of our Consolidated Financial Statements.

---

## **Table of Contents**

### **Recent Accounting Pronouncements**

In June 2011, the FASB issued ASU 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income*. The amendments in this update are effective for public companies for fiscal years, and interim periods within those years, beginning after December 15, 2011. In this update, an entity has the option to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. In both choices, an entity is required to present each component of net income along with total net income, each component of other comprehensive income along with a total for other comprehensive income, and a total amount for comprehensive income. This update eliminated the option to present the components of other comprehensive income as part of the statement of changes in stockholders' equity. As a result of adopting of ASU 2011-05, the Company now presents consolidated statements of comprehensive income.

In September 2011, the FASB issued ASU 2011-08, *Intangibles-Goodwill and Other (Topic 350): Testing Goodwill for Impairment*. The amendments in this update are effective for public companies for fiscal years beginning after December 15, 2011. In this update, an entity has the option to first assess qualitative factors to determine that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then it is required to perform the first step of the two-step impairment test. However, if an entity concludes otherwise, then performing the two-step impairment test is unnecessary. As of the beginning of the current fiscal year, the Company has adopted all of the aforementioned provisions of ASU 2011-08.

In July 2012, the FASB issued ASU 2012-02, *Intangibles Goodwill and Other (Topic 350): Testing Indefinite-Lived Intangible Assets for Impairment*. The amendments are effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012. In this update, an entity has the option first to assess qualitative factors to determine whether the existence of events and circumstances indicates that it is more likely than not that the indefinite-lived intangible asset is impaired. If, after assessing the totality of events and circumstances, an entity concludes that it is more likely than not that the indefinite-lived intangible asset is impaired, then the entity is required to determine the fair value of the indefinite-lived intangible asset and perform the quantitative impairment test by comparing the fair value with the carrying amount in accordance with Subtopic 350-30. However, if an entity concludes otherwise, then no further action is required. The Company will consider this guidance as it completes its annual evaluation.

From time to time, new accounting pronouncements are issued by the FASB and other regulatory bodies that are adopted by the Company as of the specified effective dates. Unless otherwise discussed, management believes that the impact of recently issued standards, which are not yet effective, will not have a material impact on the Company's Consolidated Financial Statements upon adoption.

### **Forward-looking Statements**

Forward-looking statements involve risks, uncertainties and other factors, which may cause our actual results, performance or achievements to be materially different from those expressed or implied by such forward-looking statements. In addition to the Risk Factors described in Part I, Item 1A, *Risk Factors* in our Form 10-K, factors that could affect our results and cause them to materially differ from those contained in the forward-looking statements include, but are not limited to:

We operate in an industry that is currently experiencing a prolonged and significant downturn;

Tightened credit standards and curtailed lending activity by home-only lenders and increased government lending regulations have contributed to a constrained consumer financing market;

The availability of wholesale financing for industry retailers is limited due to a reduced number of floor plan lenders and reduced lending limits;

Our operating results could be affected by market forces and declining housing demand;

## Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

We have incurred net losses in certain prior periods and there can be no assurance that we will generate income in the future;

A write-off of all or part of our goodwill could adversely affect our operating results and net worth;

The cyclical and seasonal nature of the manufactured housing industry causes our revenues and operating results to fluctuate, and we expect this cyclicity and seasonality to continue in the future;

**Table of Contents**

Our liquidity and ability to raise capital may be limited;

We have contingent repurchase obligations related to wholesale financing provided to industry retailers;

The manufactured housing industry is highly competitive, and increased competition may result in lower sales;

If we are unable to establish or maintain relationships with independent retailers who sell our homes, our sales could decline;

Our results of operations can be adversely affected by labor shortages and the pricing and availability of raw materials;

If the manufactured housing industry is not able to secure favorable local zoning ordinances, our sales could decline and our business could be adversely affected;

The loss of any of our executive officers could reduce our ability to execute our business strategy and could have a material adverse effect on our business and results of operations;

Certain provisions of our organizational documents could delay or make more difficult a change in control of our Company;

Our stock price can be volatile;

Deterioration in economic conditions in general and continued turmoil in the credit markets could reduce our earnings and financial condition;

We may not be able to successfully integrate Fleetwood, Palm Harbor, and any future acquisition or attain the anticipated benefits and the acquisition of Fleetwood, Palm Harbor and other future acquisitions may adversely impact the Company's liquidity;

Our participation in certain wholesale financing programs for the purchase of our products by industry retailers may expose us to additional risk of credit loss, which could adversely impact the Company's liquidity and results of operations;

Our expansion of retail and manufacturing businesses and entry into new lines of business, namely manufactured housing consumer finance and insurance, through the Palm Harbor transaction exposes the Company to additional risks; and

The cost of operations could be adversely impacted by increased costs of healthcare benefits provided to employees.

We may make additional written or oral forward-looking statements from time to time in filings with the SEC or in public news releases or statements. Such additional statements may include, but are not limited to, projections of revenues, income or loss, capital expenditures, acquisitions, plans for future operations, financing needs or plans, the impact of inflation and plans relating to our products or services, as well as assumptions relating to the foregoing.

## Edgar Filing: CAVCO INDUSTRIES INC - Form 10-Q

Statements in this Report on Form 10-Q, including those set forth in this section, may be considered forward looking statements within the meaning of Section 21E of the Securities Act of 1934. These forward-looking statements are often identified by words such as estimate, predict, hope, may, believe, anticipate, plan, expect, require, intend, assume, and similar words.

Forward-looking statements contained in this Report on Form 10-Q speak only as of the date of this report or, in the case of any document incorporated by reference, the date of that document. We do not intend to publicly update or revise any forward-looking statement contained in this Report on Form 10-Q or in any document incorporated herein by reference to reflect changed assumptions, the occurrence of unanticipated events or changes to future operating results over time.

---

**Table of Contents****Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Market risk is the risk of loss arising from adverse changes in market prices and interest rates. We may from time to time be exposed to interest rate risk inherent in our financial instruments, but are not currently subject to foreign currency or commodity price risk. We manage our exposure to these market risks through our regular operating and financing activities.

Our operations are interest rate sensitive. As overall manufactured housing demand can be adversely affected by increases in interest rates, a significant increase in wholesale or mortgage interest rates may negatively affect the ability of retailers and home buyers to secure financing. Higher interest rates could unfavorably impact our revenues, gross margins and net earnings. Our business is also sensitive to the effects of inflation, particularly with respect to raw material and transportation costs. We may not be able to offset inflation through increased selling prices.

CountryPlace is exposed to market risk related to the accessibility and terms of long-term financing of its loans. In the past, CountryPlace accessed the asset-backed securities market to provide term financing of its chattel and non-conforming mortgage originations. At present, asset-backed and mortgage-backed securitization markets are effectively closed to CountryPlace and other manufactured housing lenders. Accordingly, it is unlikely that CountryPlace can continue to securitize its loan originations as a means to obtain long-term funding. This inability to continue to securitize its loans caused CountryPlace to discontinue origination of chattel loans and non-conforming mortgages until other sources of funding are available.

We are also exposed to market risks related to our fixed rate consumer loans receivable balances. For fixed rate loans receivable, changes in interest rates do not change future earnings and cash flows from the receivables. However, changes in interest rates could affect the fair market value of the loan portfolio. Assuming CountryPlace's level of loans held for investment as of December 29, 2012 is held constant, a 1% increase in average interest rates would decrease the fair value of CountryPlace's portfolio by approximately \$4.5 million.

In originating loans for sale, CountryPlace issues interest rate lock commitments ( IRLCs ) to prospective borrowers and third-party originators. These IRLCs represent an agreement to extend credit to a loan applicant, or an agreement to purchase a loan from a third-party originator, whereby the interest rate on the loan is set prior to loan closing or sale. These IRLCs bind CountryPlace to fund the approved loan at the specified rate regardless of whether interest rates or market prices for similar loans have changed between the commitment date and the closing date. As such, outstanding IRLCs are subject to interest rate risk and related loan sale price risk during the period from the date of the IRLC through the earlier of the loan sale date or IRLC expiration date. The loan commitments generally range between 30 and 180 days; however, borrowers are not obligated to close the related loans. As of December 29, 2012 CountryPlace had outstanding IRLCs of \$29.5 million. IRLCs totaling \$18.1 million were related to loans held for sale and loans in construction, which are carried at the lower of cost or market. The remaining \$11.4 million of commitments are carried at fair value in accordance with ASC 815, *Derivatives and Hedging* ( ASC 815 ). The estimated fair values of IRLCs are based on quoted market values and are recorded in other assets, or accrued liabilities if a net liability, in the consolidated balance sheets. The fair value of IRLCs is based on the value of the underlying mortgage loan adjusted for: (i) estimated cost to complete and originate the loan and (ii) the estimated percentage of IRLCs that will result in closed mortgage loans. The initial and subsequent changes in the value of IRLCs are a component of current income. Assuming CountryPlace's level of IRLCs is held constant, a 1% increase in average interest rates would increase the fair value of CountryPlace's obligations by approximately \$485,000.

Certain of our inventory finance notes receivable and securitized financings have fixed interest rates as well. For fixed rate instruments, changes in interest rates do not change future earnings and cash flows from the receivables. However, changes in interest rates could affect the fair market value of the loan portfolio.

**Table of Contents**

**Item 4. Controls and Procedures**

(a) Disclosure Controls and Procedures

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in the Securities Exchange Act of 1934 ( Exchange Act ) Rules 13a-15(e) and 15d-15(e)). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered in this report, our disclosure controls and procedures were effective.

(b) Changes in Internal Control Over Financial Reporting

We completed the Palm Harbor transaction during the quarter ended June 30, 2011. As of June 30, 2012, we have incorporated Palm Harbor s systems and internal controls into our own systems and control environment.

There have been no changes in our internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) that occurred during the fiscal quarter ended December 29, 2012, which have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



**Table of Contents**

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

Information regarding reportable legal proceedings is contained in Part I, Item 3, *Legal Proceedings*, in our Form 10-K. The following describes legal proceedings, if any, that became reportable during the quarter ended December 29, 2012, and, if applicable, amends and restates descriptions of previously reported legal proceedings in which there have been material developments during such quarter.

We are party to certain legal proceedings that arise in the ordinary course and are incidental to our business. Certain of the claims pending against us in these proceedings allege, among other things, breach of contract and warranty, product liability, construction defect and personal injury. Although litigation is inherently uncertain, based on past experience and the information currently available, management does not believe that the currently pending and threatened litigation or claims will have a material adverse effect on the Company's consolidated financial position, liquidity or results of operations. However, future events or circumstances currently unknown to management will determine whether the resolution of pending or threatened litigation or claims will ultimately have a material effect on our consolidated financial position, liquidity or results of operations in any future reporting periods.

**Item 1A. Risk Factors**

In addition to the other information set forth in this Report, you should carefully consider the factors discussed in Part I, Item 1A, *Risk Factors*, in our Form 10-K, which could materially affect our business, financial condition or future results. The risks described in this Report and in our Form 10-K are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

**Item 6. Exhibits**

See Exhibit Index.

All other items required under Part II are omitted because they are not applicable.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**CAVCO INDUSTRIES, INC.**

Registrant

February 6, 2013

/s/ Joseph H. Stegmayer  
Joseph H. Stegmayer  
Chairman, President and  
Chief Executive Officer  
(Principal Executive Officer)

February 6, 2013

/s/ Daniel L. Urness  
Daniel L. Urness  
Vice President, Treasurer and  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

**Table of Contents**

**EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Exhibit</b>
31.1	Certification of the Principal Executive Officer Pursuant to Rule 13-14(a) under the Securities Exchange Act of 1934
31.2	Certification of the Principal Financial Officer pursuant to Rule 13-14(a) under the Securities Exchange Act of 1934
32	Certification of the Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002