CONSOLIDATED EDISON CO OF NEW YORK INC Form 10-K

February 21, 2012 **Table of Contents** 

# **United States**

# **Securities And Exchange Commission**

Washington, D.C. 20549

# **FORM 10-K**

x Annual Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934 For The Fiscal Year Ended December 31, 2011

or

••	Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
	For the transition period from to

Commission	Exact name of registrant as specified in its charter		
File Number	and principal office address and telephone number	State of Incorporation	I.R.S. Employer ID. Number
1-14514	Consolidated Edison, Inc. 4 Irving Place, New York, New York 10003 (212) 460-4600	New York	13-3965100
1-1217	Consolidated Edison Company of New York, Inc. 4 Irving Place, New York, New York 10003 (212) 460-4600	New York	13-5009340

## Securities Registered Pursuant to Section 12(b) of the Act:

Title of each class

Name of each exchange on which registered

Consolidated Edison, Inc.,

Common Shares (\$.10 par value)

New York Stock Exchange

Consolidated Edison Company of New York, Inc.,

\$5 Cumulative Preferred Stock, without par value

New York Stock Exchange

Cumulative Preferred Stock, 4.65% Series C (\$100 par value)

New York Stock Exchange

Securities Registered Pursuant to Section 12(g) of the Act:

Title of each class

Consolidated Edison Company of New York, Inc.

Cumulative Preferred Stock, 4.65% Series D (\$100 par value)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Consolidated Edison, Inc. (Con Edison)

Yes x No "

Consolidated Edison Company of New York, Inc. (CECONY)

Yes x No "

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Con Edison

Yes " No x

CECONY

Yes " No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Con Edison

Yes x

**CECONY** 

Yes x

No "

## **Table of Contents**

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Con Edison Yes x No ...
CECONY Yes x No ...

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act.

Con Edison

Large accelerated filer " Non-accelerated filer " Smaller reporting company "

**CECONY** 

Large accelerated filer " Accelerated filer " Non-accelerated filer x Smaller reporting company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act).

Con Edison Yes " No x

CECONY Yes " No x

The aggregate market value of the common equity of Con Edison held by non-affiliates of Con Edison, as of June 30, 2011, was approximately \$15.6 billion.

As of January 31, 2012, Con Edison had outstanding 292,880,631 Common Shares (\$.10 par value).

All of the outstanding common equity of CECONY is held by Con Edison.

#### **Documents Incorporated By Reference**

Portions of Con Edison s definitive proxy statement and CECONY s definitive information statement, for their respective Annual Meetings of Stockholders to be held on May 21, 2012, to be filed with the Commission pursuant to Regulation 14A and Regulation 14C, respectively, not later than 120 days after December 31, 2011, are incorporated in Part III of this report.

## **Filing Format**

This Annual Report on Form 10-K is a combined report being filed separately by two different registrants: Consolidated Edison, Inc. (Con Edison) and Consolidated Edison Company of New York, Inc. (CECONY). CECONY is a subsidiary of Con Edison and, as such, the information in this report about CECONY also applies to Con Edison. As used in this report, the term the Companies refers to Con Edison and CECONY. However, CECONY makes no representation as to the information contained in this report relating to Con Edison or the subsidiaries of Con Edison other than itself.

## **Glossary of Terms**

The following is a glossary of frequently used abbreviations or acronyms that are used in the Companies SEC reports:

**Con Edison Companies** 

Con Edison Consolidated Edison, Inc.

CECONY Consolidated Edison Company of New York, Inc.

Con Edison Development
Con Edison Development, Inc.
Con Edison Energy
Consolidated Edison Energy, Inc.
Con Edison Solutions
Consolidated Edison Solutions, Inc.
O&R
Orange and Rockland Utilities, Inc.
Pike
Pike County Light & Power Company
RECO
Rockland Electric Company

RECO Rockland Electric Compan
The Companies Con Edison and CECONY
The Utilities CECONY and O&R

Regulatory Agencies, Government Agencies, and Quasi-governmental Not-for-Profits

EPA U.S. Environmental Protection Agency
FERC Federal Energy Regulatory Commission

IRS Internal Revenue Service ISO-NE ISO New England Inc.

NJBPU New Jersey Board of Public Utilities

NJDEP New Jersey Department of Environmental Protection

NYISO New York Independent System Operator NYPA New York Power Authority

NYSAG New York Power Authority
NYSAG New York State Attorney General

NYSDEC New York State Department of Environmental Conservation NYSERDA New York State Energy Research and Development Authority

NYSPSC New York State Public Service Commission
NYSRC New York State Reliability Council, LLC
PAPUC Pennsylvania Public Utility Commission

PJM Interconnection LLC

SEC U.S. Securities and Exchange Commission

Accounting

ABO Accumulated Benefit Obligation
ASU Accounting Standards Update
FASB Financial Accounting Standards Board

LILO Lease In/Lease Out

OCI Other Comprehensive Income

SFAS Statement of Financial Accounting Standards

VIE Variable interest entity

**Environmental** 

CO<sub>2</sub> Carbon dioxide
GHG Greenhouse gases

MGP Sites Manufactured gas plant sites
PCBs Polychlorinated biphenyls
PRP Potentially responsible party

SO<sub>2</sub> Sulfur dioxide

Superfund Federal Comprehensive Environmental Response, Compensation and Liability Act of 1980 and similar state

statutes

Table of Contents 4

3

# **Glossary of Terms**

continued

**Units of Measure** 

dths Dekatherms
kV Kilovolt
kWh Kilowatt-hour
mdths Thousand dekatherms
MMlbs Million pounds
MVA Megavolt ampere

MW Megawatt or thousand kilowatts

MWH Megawatt hour

Other

AFDC Allowance for funds used during construction

COSO Committee of Sponsoring Organizations of the Treadway Commission

EMF Electric and magnetic fields
ERRP East River Repowering Project

Fitch Fitch Ratings

LTIP Long Term Incentive Plan
Moody s Moody s Investors Service

S&P Standard & Poor s Financial Services LLC

VaR Value-at-Risk

4

# **Table of Contents**

		PAGE
Introduct	<u>ion</u>	6
<u>Available</u>	<u>Information</u>	7
Forward-	Looking Statements	8
Part I		
Item 1:	Business	11
Item 1A:	Risk Factors	35
Item 1B:	<u>Unresolved Staff Comments</u>	38
Item 2:	<u>Properties</u>	38
Item 3:	<u>Legal Proceedings</u>	38
Item 4:	Mine Safety Disclosures	39
	Executive Officers of the Registrant	40
Part II		
Item 5:	Market for the Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	41
Item 6:	Selected Financial Data	44
Item 7:	Management s Discussion and Analysis of Financial Condition and Results of Operations	45
Item 7A:	Quantitative and Qualitative Disclosures about Market Risk	71
Item 8:	Financial Statements and Supplementary Data	72
Item 9:	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	151
Item 9A:	Controls and Procedures	151
Item 9B:	Other Information	151
Part III		
Item 10:	Directors, Executive Officers and Corporate Governance	152
Item 11:	Executive Compensation	152
Item 12:	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	152
Item 13:	Certain Relationships and Related Transactions, and Director Independence	152
Item 14:	Principal Accounting Fees and Services	152
Part IV		
Item 15:	Exhibits and Financial Statement Schedules	154
	Signatures	159

5

#### Introduction

This introduction contains certain information about Con Edison and its subsidiaries, including CECONY, and is qualified in its entirety by reference to the more detailed information appearing elsewhere or incorporated by reference in this report.

Con Edison s mission is to provide energy services to our customers safely, reliably, efficiently and in an environmentally sound manner; to provide a workplace that allows employees to realize their full potential; to provide a fair return to our investors; and to improve the quality of life in the communities we serve.

Con Edison is a holding company that owns:

CECONY, which delivers electricity, natural gas and steam to customers in New York City and Westchester County;

O&R (together with CECONY referred to as the Utilities), which delivers electricity and natural gas to customers primarily located in southeastern New York, and northern New Jersey and northeastern Pennsylvania; and

Competitive energy businesses, which provide retail and wholesale electricity supply and energy services.

Con Edison anticipates that the Utilities, which are subject to extensive regulation, will continue to provide substantially all of its earnings over the next few years. The Utilities have approved rate plans that are generally designed to cover each company s cost of service, including the capital and other costs of the company s energy delivery systems. The Utilities recover from their full-service customers (generally, on a current basis) the cost the Utilities pay for the energy and charge all of their customers the cost of delivery service.

#### **Selected Financial Data**

## **Con Edison**

		For the Y	Year Ended Decem	ber 31,	
(millions of dollars, except per share amounts)	2007	2008	2009	2010	2011
Operating revenues	\$ 13,120	\$ 13,583	\$ 13,032	\$ 13,325	\$ 12,938
Energy costs	7,225	7,584	6,242	5,754	5,001
Operating income	1,847	1,920	1,899	2,120	2,239
Net income	936(a)	933(a)	879	1,003	1,062
Total assets	28,262	33,498(b)	33,844(b)	36,348(c)	39,214(d)
Long-term debt	7,611	9,232	9,854	10,671	10,143
Shareholders equity	9,289	9,911	10,462	11,274	11,649
Basic earnings per share					
Continuing operations	\$ 3.48	\$ 3.37	\$ 3.16	\$ 3.49	\$ 3.59
Diluted earnings per share					
Continuing operations	\$ 3.46	\$ 3.36	\$ 3.14	\$ 3.47	\$ 3.57
Cash dividends per common share	\$ 2.32	\$ 2.34	\$ 2.36	\$ 2.38	\$ 2.40
Book value per share	\$ 33.39	\$ 35.43	\$ 36.82	\$ 37.95	\$ 39.05
Average common shares outstanding (millions)	266	273	275	284	293
Stock price low	\$ 43.10	\$ 34.11	\$ 32.56	\$ 41.52	\$ 48.55
Stock price high	\$ 52.90	\$ 49.30	\$ 46.35	\$ 51.03	\$ 62.74

<sup>(</sup>a) Represents income from continuing operations.

- (b) Reflects a \$1,130 million decrease in 2009 and a \$3,519 million increase in 2008 in regulatory assets for unrecognized pension and other postretirement costs. See Notes E and F to the financial statements in Item 8.
- (c) Reflects a \$1,399 million increase in net plant, a \$303 million increase in regulatory assets environmental remediation costs and a \$210 million increase in prepayments.
- (d) Reflects a \$1,230 million increase in net plant and a \$1,481 million increase in regulatory assets for unrecognized pension and other postretirement costs. See Notes E and F to the financial statements in Item 8.

6

#### CECONY

	For the Year Ended December 31,				
(millions of dollars)	2007	2008	2009	2010	2011
Operating revenues	\$ 9,885	\$ 10,424	\$ 10,036	\$ 10,573	\$ 10,484
Energy costs	4,580	4,844	3,904	3,715	3,243
Operating income	1,669	1,667	1,716	1,922	2,083
Net income for common stock	844	783	781	893	978
Total assets	24,504	30,415(a)	30,461(a)	32,605(b)	35,218(c)
Long-term debt	7,172	8,494	9,038	9,743	9,220
Shareholder s equity	8,299	9,204	9,560	10,136	10,431

- (a) Reflects a \$1,076 million decrease in 2009 and a \$3,392 million increase in 2008 in regulatory assets for unrecognized pension and other retirement costs. See Notes E and F to the financial statements in Item 8.
- (b) Reflects a \$1,257 million increase in net plant, a \$241 million increase in regulatory assets environmental remediation costs and a \$125 million increase in accounts receivable from affiliated companies.
- (c) Reflects a \$1,101 million increase in net plant and a \$1,402 million increase in regulatory assets for unrecognized pension and other postretirement costs. See Notes E and F to the financial statements in Item 8.

## Significant 2011 Developments

CECONY delivered 57,826 million kWhs of electricity (1.5 percent decrease from prior year), 129,022 mdths of gas (4.1 percent increase from prior year) and 22,322 MMlbs of steam to its customers (3.1 percent decrease from prior year). The company s electric and gas rate plans include revenue decoupling mechanisms pursuant to which delivery revenues are not generally affected by changes in delivery volumes from levels assumed in the rate plans. See Results of Operations in Item 7.

CECONY invested \$1,788 million to upgrade and reinforce its energy delivery systems. O&R invested \$111 million in its energy delivery systems. See Capital Requirements and Resources in Item 1.

CECONY s electric, gas and steam rates increased (on an annual basis) \$420.4 million (April 2011), \$47.9 million (October 2011) and \$49.5 million (October 2011), respectively. O&R s electric and gas rates increased (on an annual basis) \$26.6 million and \$4.6 million, respectively (July and November 2011). See Note B to the financial statements in Item 8.

## **Available Information**

Con Edison and CECONY file annual, quarterly and current reports, proxy or information statements and other information with the Securities and Exchange Commission (SEC). The public may read and copy any materials that the Companies file with the SEC at the SEC s Public Reference Room at 100 F Street, N.E., Room 1580 Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet site that contains reports, proxy and information statements, and other information regarding issuers (including Con Edison and CECONY) that file electronically with the SEC. The address of that site is www.sec.gov.

This information the Companies file with the SEC is also available free of charge on or through the Investor Information section of their websites as soon as reasonably practicable after the reports are electronically filed with, or furnished to, the SEC. Con Edison s internet website is at: www.conedison.com; and CECONY s is at: www.coned.com.

The Investor Information section of Con Edison s website also includes the company s code of ethics (and amendments or waivers of the code for executive officers or directors), corporate governance guidelines and the charters of the following committees of the company s Board of

Directors: Audit Committee, Management Development and Compensation Committee, and Corporate Governance and Nominating Committee. This

7

information is available in print to any shareholder who requests it. Requests should be directed to: Corporate Secretary, Consolidated Edison, Inc., 4 Irving Place, New York, NY 10003.

Information on the Companies websites is not incorporated herein.

## **Forward-Looking Statements**

This report includes forward-looking statements intended to qualify for the safe-harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are statements of future expectation and not facts. Words such as expects, estimates, anticipates, intends, believes, plans, will and similar expressions identify forward-looking statements. Forward-looking statements are based on information available at the time the statements are made, and accordingly speak only as of that time. Actual results or developments might differ materially from those included in the forward-looking statements because of various factors including, but not limited to, those discussed under Risk Factors, in Item 1A.

8

## **Item 1: Business**

Contents of Item 1	Page
Overview	
CECONY	11
Electric	11
Gas	11
Steam	11
O&R	11
Electric	11
Gas	11
Competitive Energy Businesses	12
Utility Regulation	
State Utility Regulation	12
Regulators	12
Utility Industry Restructuring in New York	12
Rate Plans	12
Liability for Service Interruptions and Other Non-rate Conditions of Service	14
Generic Proceedings	15
Federal Utility Regulation	15
New York Independent System Operator (NYISO)	15
Competition	15
The Utilities	16
CECONY	16
Electric Operations	16
Electric Facilities	16
Electric Sales and Deliveries	16
Electric Peak Demand	17
Electric Supply	17
Gas Operations	19
Gas Facilities	19
Gas Sales and Deliveries	19
Gas Peak Demand	20
Gas Supply	20
Steam Operations	21
Steam Facilities	21
Steam Sales and Deliveries	21
Steam Peak Demand and Capacity	21
Steam Supply	21
O&R	21
Electric Operations	21
Electric Facilities	21
Electric Sales and Deliveries	22
Electric Peak Demand	22
Electric Supply	22
Gas Operations	23
Gas Facilities	23
Gas Sales and Deliveries	23
Gas Peak Demand	23
Gas Supply	24

9

## **Table of Contents**

Contents of Item 1	Page
Competitive Energy Businesses	24
Con Edison Solutions	24
Con Edison Energy	25
Con Edison Development	25
Capital Requirements and Resources	26
Environmental Matters	
Climate Change	29
Environmental Sustainability	30
CECONY	30
O&R	32
Other Federal, State and Local Environmental Provisions	34
State Anti-Takeover Law	34
Employees	35
Incorporation By Reference	

Information in any item of this report as to which reference is made in this Item 1 is hereby incorporated by reference in this Item 1. The use of terms such as see or refer to shall be deemed to incorporate into Item 1 at the place such term is used the information to which such reference is made.

10

## Part I

#### Item 1: Business

#### Overview

Consolidated Edison, Inc. (Con Edison), incorporated in New York State in 1997, is a holding company which owns all of the outstanding common stock of Consolidated Edison Company of New York, Inc. (CECONY), Orange and Rockland Utilities, Inc. (O&R) and the competitive energy businesses. As used in this report, the term the Companies refers to Con Edison and CECONY.

CECONY s principal business operations are its regulated electric, gas and steam delivery businesses. O&R s principal business operations are its regulated electric and gas delivery businesses. The competitive energy businesses sell electricity to wholesale and retail customers, provide certain energy-related services, and participate in energy infrastructure projects. Con Edison is evaluating additional opportunities to invest in electric and gas-related businesses.

Con Edison s strategy is to provide reliable energy services, maintain public and employee safety, promote energy efficiency, and develop cost-effective ways of performing its business. Con Edison seeks to be a responsible steward of the environment and enhance its relationships with customers, regulators and members of the communities it serves.

## CECONY

## Electric

CECONY provides electric service to approximately 3.3 million customers in all of New York City (except part of Queens) and most of Westchester County, an approximately 660 square mile service area with a population of more than nine million.

#### Gas

CECONY delivers gas to approximately 1.1 million customers in Manhattan, the Bronx and parts of Queens and Westchester County.

## Steam

CECONY operates the largest steam distribution system in the United States by producing and delivering more than 22,000 MMlbs of steam annually to approximately 1,735 customers in parts of Manhattan.

## O&R

## Electric

O&R and its utility subsidiaries, Rockland Electric Company (RECO) and Pike County Light & Power Company (Pike) (together referred to herein as O&R) provide electric service to approximately 0.3 million customers in southeastern New York and in adjacent areas of northern New Jersey and northeastern Pennsylvania, an approximately 1,350 square mile service area.

#### Gas

O&R delivers gas to over 0.1 million customers in southeastern New York and adjacent areas of northeastern Pennsylvania.

11

## **Competitive Energy Businesses**

Con Edison pursues competitive energy opportunities through three wholly-owned subsidiaries: Con Edison Solutions, Con Edison Energy and Con Edison Development. These businesses include the sales and related hedging of electricity to wholesale and retail customers, sales of certain energy-related products and services, and participation in energy infrastructure projects. At December 31, 2011, Con Edison s equity investment in its competitive energy businesses was \$357 million and their assets amounted to \$856 million.

## **Utility Regulation**

## **State Utility Regulation**

### Regulators

The Utilities are subject to regulation by the New York State Public Service Commission (NYSPSC), which under the New York Public Service Law, is authorized to set the terms of service and the rates the Utilities charge for providing service in New York. It also approves the issuance of the Utilities—securities. It exercises jurisdiction over the siting of the Utilities—electric transmission lines and approves mergers or other business combinations involving New York utilities. In addition, it has the authority to impose penalties on utilities, which could be substantial, for violating state utility laws and regulations. O&R—s New Jersey subsidiary, RECO, is subject to similar regulation by the New Jersey Board of Public Utilities (NJBPU). O&R—s Pennsylvania subsidiary, Pike, is subject to similar regulation by the Pennsylvania Public Utility Commission (PAPUC). The NYSPSC, together with the NJBPU and the PAPUC, are referred to herein as state utility regulators.

#### **Utility Industry Restructuring In New York**

In the 1990s, the NYSPSC restructured the electric utility industry in the state. In accordance with NYSPSC orders, the Utilities sold all of their electric generating facilities other than those that also produce steam for CECONY s steam business (see Electric Operations Electric Facilities below) and provided all of their customers the choice to buy electricity or gas from the Utilities or other suppliers (see Electric Operations Electric Sales and Deliveries and Gas Operations Gas Sales and Deliveries below).

Following adoption of NYSPSC industry restructuring, there were several utility mergers as a result of which substantially all of the electric and gas delivery service in New York State is now provided by one of three investor-owned utility companies — Con Edison, National Grid plc and Iberdrola, S.A. — or one of two state authorities — New York Power Authority (NYPA) or Long Island Power Authority.

#### Rate Plans

Investor-owned utilities in the United States provide service to customers according to the terms of tariffs approved by the appropriate state utility regulator. The tariffs include schedules of rates for service that are designed to permit the utilities to recover from their customers the approved anticipated costs, including capital costs, of providing service to customers as defined by the tariff. The tariffs implement rate plans, that result from rate orders, settlements, or joint proposals developed during rate proceedings. The utilities earnings depend on the rate levels authorized in the rate plans and their ability to operate their businesses in a manner consistent with their rate plans.

The utilities rate plans each cover specified periods, but rates determined pursuant to a plan generally continue in effect until a new rate plan is approved by the state utility regulator. In New York, either the utility or the NYSPSC can commence a proceeding for a new rate plan, and a new rate plan filed by the utility will take effect automatically in 11 months unless prior to such time the NYSPSC approves a rate plan.

In each rate proceeding, rates are determined by the state utility regulator following the submission by the utility of testimony and supporting information, which are subject to review by the staff of the regulator. Other parties with an interest in the proceeding can also review the utility s proposal and become involved in the rate case. The review process is overseen by an Administrative Law Judge. After an Administrative Law Judge issues a decision, that generally considers the interests of the utility, the regulatory staff, other parties, and legal requisites, the regulator will issue a rate order. The utility and the regulator s staff and interested parties may enter into a settlement agreement or joint proposal prior to the completion of this administrative

12

process, in which case the agreement would be subject to approval of the regulator.

For each rate plan, the revenues needed to provide the utility a return on invested capital is determined by multiplying the utilities—forecasted rate base by the utility—s pre-tax weighted average cost of capital. In general, rate base is the amount of the utility—s net plant, deferred taxes and working capital. The NYSPSC uses a forecast of rate base for the rate year. The weighted average cost of capital is determined based on the forecasted amounts and costs of long-term debt and preferred equity, the forecasted amount of common equity and an allowed return on common equity determined by the state utility regulator. The NYSPSC—s current methodology for determining the allowed return on common equity assigns a one-third weight to an estimate determined from a capital asset pricing model applied to a peer group of utility companies and a two-thirds weight to an estimate determined from a dividend discount model using stock prices and dividend forecasts for a peer group of utility companies.

Pursuant to the Utilities rate plans, there generally can be no change to the charges to customers during the respective terms of the rate plans other than for recovery of the costs incurred for energy supply and specified adjustments provided for in the rate plans.

Common provisions of the Utilities rate plans may include:

Recoverable energy cost clauses that allow the Utilities to recover on a current basis the costs for the energy they supply with no mark-up to their full-service customers.

Other cost reconciliations that reconcile pension and other postretirement benefit costs, environmental remediation costs, and certain other costs to amounts reflected in delivery rates for such costs. Utilities generally retain the right to petition for recovery or accounting deferral of extraordinary and material cost increases and provision is sometimes made for the utility to retain a share of cost reductions, for example, property tax refunds.

Revenue decoupling mechanisms under which actual energy delivery revenues will be compared, on a periodic basis, with the authorized delivery revenues. The difference is accrued with interest for refund to, or recovery from customers, as applicable.

*Earnings sharing provisions* require the Utilities to defer for customer benefit earnings over specified rates of return on common equity. There is no symmetric mechanism for earnings below specified rates of return on common equity.

Negative earnings adjustments for failure to meet certain performance standards relating to service, reliability, safety and other matters.

13

The following table should be read in conjunction with, and is subject to, the more detailed discussion of the Utilities rate plans in Note B to the financial statements in Item 8 (which information is incorporated by reference herein).

Effective Period	Rate Increases (millio	Rate Base ns of dollars, except percen	Amortization To Income of Net Regulatory (Assets) and Liabilities ntages)	Authorized Return on Equity (ROE)	ROE Sharing Threshold Earnings Sharing Terms(a) (Shareholders/ Customers)
CECONY Electric(b)					
April 2010					Yr. 1 11.15%
March 2013	Yr. 1 \$420.4	Yr. 1 \$14,887			12.149%: 50/50
	Yr. 2 \$420.4	Yr. 2 \$15,987	\$(75)		12.15% 13.149%: 25/75
	Yr. 3 \$286.9(c)	Yr. 3 \$16,826	over 3 yrs.	10.15%	> 13.149%: 10/90(d)
CECONY Gas(b)					V. 1 10.250
October 2010					Yr. 1 10.35% 11.59%: 40/60
September 2013	Yr. 1 \$47.1	Yr. 1 \$3,027			
	Yr. 2 \$47.9	Yr. 2 \$3,245	\$(53)		11.6% 12.59%: 25/75
angowe a a	Yr. 3 \$46.7	Yr. 3 \$3,434	over 3 yrs.	9.6%	> 12.59%: 10/90(e)
CECONY Steam(b) October 2010					Yr. 1 10.35%
October 2010					11.59%: 40/60
Cantambar 2012	Yr. 1 \$49.5	Yr. 1 \$1,589			11.55 %. 10/00
September 2013					11.6% 12.59%:
	Yr. 2 \$49.5	Yr. 2 \$1,603	\$(20)		25/75
	Yr. 3 \$17.8(f)	Yr. 3 \$1,613	over 3 yrs.	9.6%	>12.59%:10/90(e)
O&R Electric (NY) July 2011					
July 2011			\$(1)		
June 2012	\$26.6	\$630	over 3-5 yrs.	9.2%	N/A
O&R Gas (NY)		7.7.7			
November 2009	Yr. 1 \$9.0	Yr. 1 \$280			11.4% 12.4% 50/50
October 2012	Yr. 2 \$9.0	Yr. 2 \$296	\$(2)		12.4% 14% 35/65
	Yr. 3 \$4.6(g)	Yr. 3 \$309	over 3 yrs.	10.4%	>14% 10/90

<sup>(</sup>a) Subject to limitation for cost reconciliations described in Note B to the financial statements in Item 8.

<sup>(</sup>b) Pursuant to NYSPSC orders, a portion of the company s revenues is being collected subject to refund. See Other Regulatory Matters in Note B to the financial statements in Item 8.

<sup>(</sup>c) The rate plan provides for a one-time surcharge of \$133.5 million in Year 3.

<sup>(</sup>d) In Yr. 2 and Yr. 3, 10.65% 12.149%: 40/60, 12.15% 13.149%: 25/75, and > 13.15%: 10/90.

<sup>(</sup>e) In Yr. 2 and Yr. 3, 10.10% 11.59%: 40/60, 11.60% 12.59%: 25/75, and >12.6%: 10/90.

<sup>(</sup>f) The rate plan provides for a one-time surcharge of \$31.7 million in Year 3.

(g) The rate plan provides for a one-time surcharge of \$4.3 million in Year 3.

## Liability for Service Interruptions and Other Non-rate Conditions of Service

The tariff provisions under which CECONY provides electric, gas and steam service limit the company s liability to pay for damages resulting from service interruptions to circumstances resulting from its gross negligence or willful misconduct.

CECONY stariff for electric service provides for reimbursement to electric customers for spoilage losses resulting from service interruptions in certain circumstances. In general, the company is obligated to reimburse affected residential and commercial customers for food spoilage of up to \$450 and \$9,000, respectively, and reimburse affected residential customers for prescription medicine spoilage losses without limitation on amount per claim. The company s maximum aggregate liability for such reimbursement for an incident is \$15 million. The company is not required to provide reimbursement to electric customers for outages attributable to generation or transmission system facilities or events beyond its control, such as storms, provided the company makes reasonable efforts to restore service as soon as practicable.

14

#### **Generic Proceedings**

The NYSPSC from time to time conducts—generic—proceedings to consider issues relating to all electric and gas utilities operating in New York State. Pending proceedings included those relating to utilities exiting the service of selling electric energy and gas at retail (including an examination of utilities—provider of last resort responsibility); the utilities—vision for the—smart grid—; the implementation of energy efficiency and renewable energy programs and consumer protections; and addressing any rate disincentives to the promotion of energy efficiency and distributed generation. The Utilities are typically active participants in such proceedings. The Utilities do not expect that these pending generic proceedings will have a material adverse effect on their financial positions, results of operation or liquidity. In February 2011, the NYSPSC initiated a proceeding to examine the existing mechanisms pursuant to which utilities recover site investigation and remediation costs and possible alternatives. See—Environmental Matters—CECONY—and—Environmental Matters—O&R,—below, and Note G to the financial statements in Item 8.

## **Federal Utility Regulation**

The Federal Energy Regulatory Commission (FERC), among other things, regulates the transmission and wholesale sales of electricity in interstate commerce and the transmission and sale of natural gas for resale in interstate commerce. In addition, the FERC has the authority to impose penalties, which could be substantial, including penalties for the violation of reliability rules. Certain activities of the Utilities and the competitive energy businesses are subject to the jurisdiction of the FERC. The Utilities are subject to regulation by the FERC with respect to electric transmission rates and to regulation by the NYSPSC with respect to electric and gas retail commodity sales and local delivery service. As a matter of practice, the NYSPSC has approved delivery service rates that include both distribution and transmission costs.

## **New York Independent System Operator (NYISO)**

The NYISO is a not-for-profit organization that controls and operates most of the electric transmission facilities in New York State, including those of the Utilities, as an integrated system and administers wholesale markets for electricity in New York State. In addition to operating the state s high voltage grid, the NYISO administers the energy, ancillary services and capacity markets. The New York State Reliability Council (NYSRC) promulgates reliability standards subject to FERC oversight. Pursuant to a requirement that is set annually by the NYSRC, the NYISO requires that entities supplying electricity to customers in New York State have generating capacity (owned, procured through the NYISO capacity markets or contracted for) in an amount equal to the peak demand of their customers plus the applicable reserve margin. In addition, the NYISO has determined that entities that serve customers in New York City must have enough capacity that is electrically located in New York City to cover a substantial percentage (currently 81 percent; 83 percent effective May 2012) of the peak demands of their New York City customers. These requirements apply both to regulated utilities such as CECONY and O&R for the customers they supply under regulated tariffs and to companies such as Con Edison Solutions that supply customers on market terms. RECO, O&R s New Jersey subsidiary, provides electric service in an area that has a different independent system operator PJM Interconnection LLC (PJM).

## Competition

Competition from suppliers of oil and other sources of energy, including distributed generation (such as solar, fuel cells and micro-turbines), may provide alternatives for the Utilities delivery customers. See Rate Agreements in Note B and Recoverable Energy Costs in Note A to the financial statements in Item 8.

The Utilities do not consider it reasonably likely that another company would be authorized to provide utility delivery service of electricity, natural gas or steam where the company already provides service. Any such other company would need to obtain NYSPSC consent, satisfy applicable local requirements,

15

install facilities to provide the service, meet applicable services standards, and charge customers comparable taxes and other fees and costs imposed on the service. A new delivery company would also be subject to extensive ongoing regulation by the NYSPSC.

The competitive energy businesses participate in competitive energy supply and services businesses that are subject to different risks than those found in the businesses of the Utilities.

## The Utilities

#### **CECONY**

CECONY, incorporated in New York State in 1884, is a subsidiary of Con Edison and has no significant subsidiaries of its own. Its principal business segments are its regulated electric, gas and steam businesses.

For a discussion of the company s operating revenues and operating income for each segment, see Results of Operations in Item 7. For additional information about the segments, see Note N to the financial statements in Item 8.

### **Electric Operations**

#### Electric Facilities

CECONY s capitalized costs for utility plant, net of accumulated depreciation, for distribution facilities were \$13,125 million and \$12,549 million at December 31, 2011 and 2010, respectively. For its transmission facilities, the costs for utility plant, net of accumulated depreciation, were \$2,476 million and \$2,150 million at December 31, 2011 and 2010, respectively, and for its generation facilities, the costs for utility plant, net of accumulated depreciation, were \$400 million and \$396 million, at December 31, 2011 and 2010, respectively.

**Distribution Facilities.** CECONY owns 62 area distribution substations and various distribution facilities located throughout New York City and Westchester County. At December 31, 2011, the company s distribution system had a transformer capacity of 28,841 MVA, with 36,818 miles of overhead distribution lines and 96,661 miles of underground distribution lines. The underground distribution lines represent the single longest underground electric delivery system in the United States.

**Transmission Facilities.** The company s transmission facilities are located in New York City and Westchester, Orange, Rockland, Putnam and Dutchess counties in New York State. At December 31, 2011, CECONY owned or jointly owned 438 miles of overhead circuits operating at 138, 230, 345 and 500 kV and 742 miles of underground circuits operating at 69, 138 and 345 kV. The company s 39 transmission substations and 62 area stations are supplied by circuits operated at 69 kV and above. In 2011, the company completed and placed in service a 9 ½ mile transmission line connecting its Sprainbrook substation in Westchester County with the new Academy substation in upper Manhattan.

CECONY s transmission facilities interconnect with those of National Grid, Central Hudson Gas & Electric Corporation, O&R, New York State Electric & Gas, Connecticut Light & Power Company, Long Island Power Authority, NYPA and Public Service Electric and Gas Company.

Generating Facilities. CECONY s electric generating facilities consist of plants located in Manhattan with an aggregate capacity of 709 MW. The company expects to have sufficient amounts of gas and fuel oil available in 2012 for use in these facilities.

## Electric Sales and Deliveries

CECONY delivers electricity to its full-service customers who purchase electricity from the company. The company also delivers electricity to its customers who purchase electricity from other suppliers through the company s retail access plan. In addition, the company delivers electricity to state and municipal customers of NYPA and economic development customers of municipal electric agencies.

16

The company charges all customers in its service area for the delivery of electricity. The company generally recovers, on a current basis, the cost of the electricity that it buys and then sells to its full-service customers. It does not make any margin or profit on the electricity it sells. Effective April 2008, CECONY s electric revenues became subject to a revenue decoupling mechanism. As a result, its electric delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. CECONY s electric sales and deliveries, excluding off-system sales, for the last five years were:

	Year Ended December 31,				
	2007	2008	2009	2010	2011
Electric Energy Delivered (millions of kWhs)					
CECONY full service customers	25,314	24,640	23,483	24,142	22,622
Delivery service for retail access customers	21,532	22,047	21,859	23,098	24,234
Delivery service to NYPA customers and others	10,692	10,918	10,650	10,834	10,408
Delivery service for municipal agencies	723	718	675	619	562
<b>Total Deliveries in Franchise Area</b>	58,261	58,323	56,667	58,693	57,826
Electric Energy Delivered (\$ in millions)					
CECONY full service customers	\$ 5,158	\$ 5,569	\$ 5,040	\$ 5,546	\$ 5,237
Delivery service for retail access customers	1,334	1,507	1,855	2,123	2,354
Delivery service to NYPA customers and others	309	378	423	516	555
Delivery service for municipal agencies	17	20	21	22	22
Other operating revenues	622	404	335	169	112
Total Deliveries in Franchise Area	\$ 7,440	\$ 7,878	\$ 7,674	\$ 8,376	\$ 8,280
Average Revenue per kWh Sold (Cents)(a)					
Residential	21.6	24.2	23.6	25.8	25.6
Commercial and Industrial	19.2	21.2	19.6	20.4	20.7

(a) Includes Municipal Agency sales.

For further discussion of the company s electric operating revenues and its electric results, see Results of Operations in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

## Electric Peak Demand

The electric peak demand in CECONY s service area occurs during the summer air conditioning season. The 2011 service area peak demand, which occurred on July 22, 2011, was 13,189 MW, a new record, exceeding the previous record of 13,141 MW reached in 2006. The 2011 peak demand included an estimated 5,905 MW for CECONY s full-service customers, 5,291 MW for customers participating in its electric retail access program and 1,993 MW for NYPA s customers and municipal electric agency customers. The NYISO invoked demand reduction programs on July 22, 2011, as it had on peak demand days in some previous years (most recently 2010). Design weather for the electric system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. Since the majority of demand reduction programs are invoked only in specific circumstances, design conditions do not include these programs potential impact. However, the CECONY forecasted peak demand at design conditions does include the impact of permanent demand reduction programs. The company estimates that, under design weather conditions, the 2012 service area peak demand will be 13,225 MW, including an estimated 5,730 MW for its full-service customers, 5,500 MW for its electric retail access customers and 1,995 MW for NYPA s customers and municipal electric agency customers. The company forecasts average annual growth of the peak electric demand in the company s service area over the next five years at design conditions to be approximately 1.2 percent per year.

## Electric Supply

Most of the electricity sold by CECONY to its customers in 2011 was purchased under firm power contracts or through the wholesale electricity market administered by the NYISO. Con Edison expects that these resources will again be adequate to meet the requirements of its customers in 2012. The company

17

plans to meet its continuing obligation to supply electricity to its customers through a combination of electricity purchased under contracts, purchased through the NYISO s wholesale electricity market, or generated from its electricity generating facilities. For information about the company s contracts for approximately 2,835 MW of electric generating capacity, see Notes I and O to the financial statements in Item 8. To reduce the volatility of its customers electric energy costs, the company has contracts to purchase electric energy and enters into derivative transactions to hedge the costs of a portion of its expected purchases under these contracts and through the NYISO s wholesale electricity market.

CECONY owns generating stations in New York City associated primarily with its steam system. As of December 31, 2011, the generating stations had a combined electric capacity of approximately 709 MW, based on 2011 summer test ratings. For information about electric generating capacity owned by the company, see Electric Operations Electric Facilities Generating Facilities, above.

In general, the Utilities recover their purchased power costs, including the cost of hedging purchase prices, pursuant to rate provisions approved by the state public utility regulatory authority having jurisdiction. See Financial and Commodity Market Risks Commodity Price Risk, in Item 7 and Recoverable Energy Costs in Note A to the financial statements in Item 8. From time to time, certain parties have petitioned the NYSPSC to review these provisions, the elimination of which could have a material adverse effect on the Companies financial position, results of operations or liquidity.

In a July 1998 order, the NYSPSC indicated that it agree(s) generally that CECONY need not plan on constructing new generation as the competitive market develops, but considers overly broad and did not adopt CECONY s request for a declaration that, solely with respect to providing generating capacity, it will no longer be required to engage in long-range planning to meet potential demand and, in particular, that it will no longer have the obligation to construct new generating facilities, regardless of the market price of capacity. CECONY monitors the adequacy of the electric capacity resources and related developments in its service area, and works with other parties on long-term resource adequacy issues within the framework of the NYISO. In addition, the NYISO has adopted reliability rules that include obligations on transmission owners (such as CECONY) to construct facilities that may be needed for system reliability if the market does not solve a reliability need identified by the NYISO.

In 2009, the then Governor of New York announced a new goal of meeting 45 percent of the State s electricity needs with energy efficiency or renewable resources by 2015. The goal is to be achieved by reducing electricity consumption by 15 percent, and having 30 percent of the electricity used in New York provided by renewable resources. Establishment of the renewable resources target began in September 2004, when the NYSPSC issued an order establishing a renewable portfolio standard (RPS) which provides that by 2013, 24 percent of the State s energy needs would come from large renewable facilities (such as wind, hydro, and biomass) and smaller customer-sited renewable generation (limited to solar, fuel cells, and wind farm less than 300 kW in size), and 1 percent would come from green marketing efforts. The NYSPSC agreed with the Utilities that the responsibility for procuring the new renewable resources would rest with the New York State Energy Research and Development Authority (NYSERDA), and not the Utilities. In implementing the RPS for large renewable resources, NYSERDA enters into long-term agreements with developers, and pays the developers renewable premiums based on the facilities—energy output. For customer-sited resources, NYSERDA provides rebates when customers install eligible renewable technologies. The renewable premiums, rebates, and NYSERDA s administrative fee are financed through a volumetric charge imposed on the delivery customers of each of the state s investor-owned utilities. Pursuant to the 2004 NYSPSC order, CECONY billed customers RPS surcharges of \$33 million in each of 2011 and 2010. These surcharges will increase as NYSERDA increases its renewables energy purchases. The NYSPSC issued an order in January 2010 formally increasing the RPS

18

target to 30 percent by 2015 and requiring NYSPSC staff to develop a program to address the geographic balance of the RPS, setting-aside up to \$30 million per year to be spent in the downstate region (including in the Utilities service territories) until 2015 for this purpose. Large renewable resources are grid-connected and sell their energy output in the wholesale energy market administered by the NYISO. As a result of the Utilities participation in the NYISO wholesale markets, a portion of the Utilities NYISO energy purchases are sourced from renewable resources. The energy produced by customer-sited renewables offsets the energy which the Utilities would otherwise have procured, thereby reducing the overall level of non-renewable energy consumed. In 2008, the NYSPSC issued an order authorizing the Utilities to begin implementing energy efficiency programs. Costs of the programs will be recovered primarily through a separate non-bypassable charge.

#### **Gas Operations**

#### Gas Facilities

CECONY s capitalized costs for utility plant, net of accumulated depreciation, for gas facilities, which are primarily distribution facilities, were \$3,455 million and \$3,153 million at December 31, 2011 and 2010, respectively.

Natural gas is delivered by pipeline to CECONY at various points in its service territory and is distributed to customers by the company through an estimated 4,359 miles of mains and 387,881 service lines. The company owns a natural gas liquefaction facility and storage tank at its Astoria property in Queens, New York. The plant can store approximately 1,000 mdths of which a maximum of about 250 mdths can be withdrawn per day. The company has about 1,226 mdths of additional natural gas storage capacity at a field in upstate New York, owned and operated by Honeoye Storage Corporation, a corporation 28.8 percent owned by CECONY and 71.2 percent owned by Con Edison Development.

#### Gas Sales and Deliveries

The company generally recovers the cost of the gas that it buys and then sells to its firm sales customers. It does not make any margin or profit on the gas it sells. CECONY s gas revenues are subject to a weather normalization clause and, effective October 2007, a revenue decoupling mechanism. As a result, its gas delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved.

CECONY s gas sales and deliveries for the last five years were:

		Year Ended December 31,			
	2007	2008	2009	2010	2011
Gas Delivered (mdth)					
Firm Sales					
Full service	73,734	68,943	67,994	63,592	64,696
Firm transportation	39,017	43,245	48,671	51,859	54,291
Total Firm Sales and Transportation	112,751	112,188	116,665	115,451	118,987
Interruptible Sales(a)	10,577	11,220	8,225	8,521	10,035
Total Gas Sold to CECONY Customers	123,328	123,408	124,890	123,972	129,022
Transportation of customer-owned gas					
NYPA	42,085	44,694	37,764	24,890	34,893
Other (mainly generating plants)	95,260	94,086	86,454	99,666	97,163
Off-System Sales	2,325	154	1	7	97
Total Sales and Transportation	262,998	262.342	249.109	248.535	261.175

<sup>(</sup>a) Includes 3,801, 3,385, 2,851, 2,955 and 2,043 mdths for 2011, 2010, 2009, 2008 and 2007 respectively, which are also reflected in firm transportation and other.

19

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	2007	2008	2009	2010	2011
Gas Delivered (\$ in millions)					
Firm Sales					
Full service	\$ 1,341	\$ 1,332	\$ 1,229	\$ 1,099	\$ 1,048
Firm transportation	168	202	266	347	356
Total Firm Sales and Transportation	1,509	1,534	1,495	1,446	1,404
Interruptible Sales	88	138	75	60	75
Total Gas Sold to CECONY Customers	1,597	1,672	1,570	1,506	1,479
Transportation of customer-owned gas					
NYPA	4	4	4	2	2
Other (mainly generating plants)	76	85	73	87	84
Off-System Sales	17	1			
Other operating revenues (mainly regulatory amortizations)	65	77	54	(54)	(44)
Total Sales and Transportation	\$ 1,759	\$ 1,839	\$ 1,701	\$ 1,541	\$ 1,521
Average Revenue per dth Sold					
Residential	\$ 19.78	\$ 21.15	\$ 20.33	\$ 19.31	\$ 18.45
General	\$ 16.01	\$ 16.77	\$ 14.91	\$ 14.28	\$ 12.96

For further discussion of the company s gas operating revenues and its gas results, see Results of Operations in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

#### Gas Peak Demand

The gas peak demand for firm service customers in CECONY s service area occurs during the winter heating season. The daily peak day demand during the winter 2011/2012 (through January 31, 2012) occurred on January 15, 2012 when the demand reached 979 mdths. The 2011/2012 winter demand included an estimated 601 mdths for CECONY s full-service customers and 378 mdths for customers participating in its gas retail access program. Design weather for the gas system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. The company estimates that, under design weather conditions, the 2012/2013 service area peak demand will be 1,199 mdths, including an estimated 597 mdths for its full-service customers and 602 mdths for its retail access customers. The company forecasts average annual growth of the peak gas demand over the next five years at design conditions to be approximately 3.5 percent in its service area. The forecasted peak demand growth increased, as compared to the previous forecast of 1.1 percent, reflecting, among other things, oil-to-gas conversions that are anticipated to result from New York City regulations that will phase out the use of certain types of heating oil. The forecasted peak demand at design conditions

does not include gas used by interruptible gas customers or in generating stations (electricity and steam).

## Gas Supply

CECONY and O&R have combined their gas requirements, and contracts to meet those requirements, into a single portfolio. The combined portfolio is administered by, and related management services are provided by, CECONY (for itself and as agent for O&R) and costs are allocated between the Utilities in accordance with provisions approved by the NYSPSC. See Note S to the financial statements in Item 8.

Charges from suppliers for the firm purchase of gas, which are based on formulas or indexes or are subject to negotiation, are generally designed to approximate market prices. The gas supply contracts are for various terms extending to 2014. The Utilities have contracts with interstate pipeline companies for the purchase of firm transportation from upstream points where gas has been purchased to the Utilities distribution systems, and for upstream storage services. Charges under these transportation and storage contracts are approved by the FERC. Such contracts are for various terms extending to 2023. The Utilities are required to pay certain fixed charges under the supply, transportation and storage contracts whether or not the contracted capacity is actually used. These fixed charges amounted to approximately \$252 million in 2011, including \$210 million for CECONY. See Contractual Obligations

20

below. In addition, the Utilities purchase gas on the spot market and contract for interruptible gas transportation. See Recoverable Energy Costs in Note A to the financial statements in Item 8.

## **Steam Operations**

#### Steam Facilities

CECONY s capitalized costs for utility plant, net of accumulated depreciation for steam facilities were \$1,651 million and \$1,617 million at December 31, 2011 and 2010, respectively.

CECONY generates steam at one steam-electric generating station and five steam-only generating stations and distributes steam to its customers through approximately 105 miles of transmission, distribution, and service piping.

#### Steam Sales and Deliveries

CECONY s steam sales and deliveries for the last five years were:

	Year Ended December 31,					
	2007	2008	2009	2010	2011	
Steam Sold (MMlbs)						
General	592	533	544	515	519	
Apartment house	7,517	6,936	6,725	5,748	5,779	
Annual power	17,695	16,508	15,748	16,767	16,024	
Total Steam Delivered to CECONY Customers	25,804	23,976	23,017	23,030	22,322	
Steam Sold (\$ in millions)						
General	\$ 23	\$ 23	\$ 28	\$ 25	\$ 28	
Apartment house	188	186	165	158	175	
Annual power	443	468	446	457	487	
Other operating revenues	32	30	22	16	(7)	
Total Steam Delivered to CECONY Customers	\$ 686	\$ 707	\$ 661	\$ 656	\$ 683	
Average Revenue per Mlb Sold	\$ 25.34	\$ 28.24	\$ 27.76	\$ 27.79	\$ 30.91	

For further discussion of the company s steam operating revenues and its steam results, see Results of Operations in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

### Steam Peak Demand and Capacity

Demand for steam in CECONY s service area peaks during the winter heating season. The one-hour peak demand during the winter of 2011/2012 (through January 31, 2012) occurred on January 4, 2012 when the demand reached 7.7 MMlbs per hour. The company s estimate for the winter of 2012/2013 peak demand of its steam customers is 9.6 MMlbs per hour under design criteria, which assumes severe weather.

On December 31, 2011, the steam system had the capability of delivering approximately 11.7 MMlbs of steam per hour, and CECONY estimates that the system will have the capability to deliver 11.7 MMlbs of steam per hour in the 2012/2013 winter.

## Steam Supply

Fifty-five percent of the steam produced by CECONY in 2011 was supplied by the company s steam-only generating assets; 26 percent was produced by the company s steam-electric generating assets, where steam and electricity are primarily cogenerated; and 19 percent was purchased under an agreement with Brooklyn Navy Yard Cogeneration Partners L.P.

## O&R

## **Electric Operations**

## **Electric Facilities**

O&R s capitalized costs for utility plant, net of accumulated depreciation, for distribution facilities were \$680 million and \$642 million at December 31, 2011 and 2010, respectively. For its transmission facilities, the costs for utility plant, net of accumulated depreciation, were \$178 million and \$134 million at December 31, 2011 and 2010, respectively.

21

O&R, RECO and Pike, own, in whole or in part, transmission and distribution facilities which include 558 circuit miles of transmission lines, 14 transmission substations, 62 distribution substations, 85,017 in-service line transformers, 3,779 pole miles of

overhead distribution lines and 1,772 miles of underground distribution lines. O&R s transmission system is part of the NYISO system except that portions of RECO s system are located within the transmission area controlled by PJM.

#### Electric Sales and Deliveries

O&R generally recovers, on a current basis, the cost of the electricity that it buys and then sells to its full-service customers. It does not make any margin or profit on the electricity it sells. Effective July 2008, O&R s New York electric revenues (which accounted for 66.6 percent of O&R s electric revenues in 2011) became subject to a revenue decoupling mechanism. As a result, O&R s New York electric delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. O&R s electric sales in New Jersey and Pennsylvania are not subject to a decoupling mechanism. O&R s electric sales and deliveries, excluding off-system sales for the last five years were:

	0,0000	0,0000	0,0000	0,0000	0,0000			
		Year Ended December 31,						
	2007	2008	2009	2010	2011			
Electric Energy Delivered (millions of kWhs)								
Total deliveries to O&R full service customers	4,224	4,093	3,673	3,498	3,029			
Delivery service for retail access customers	1,688	1,814	1,901	2,330	2,760			
Total Deliveries In Franchise Area	5,912	5,907	5,574	5,828	5,789			
Electric Energy Delivered (\$ in millions)								
Total deliveries to O&R full service customers	\$ 596	\$ 650	\$ 551	\$ 570	\$ 486			
Delivery service for retail access customers	73	80	95	132	157			
Other operating revenues	2	3	2	(10)	(2)			
Total Deliveries In Franchise Area	\$ 671	\$ 733	\$ 648	\$ 692	\$ 641			
Average Revenue Per kWh Sold (Cents)								
Residential	15.6	17.4	17.2	18.3	18.0			
Commercial and Industrial	12.9	14.6	13.3	14.1	13.7			

For further discussion of the company s electric operating revenues and its electric results, see Results of Operations in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

## Electric Peak Demand

The electric peak demand in O&R s service area occurs during the summer air conditioning season. The 2011 service area peak demand, which occurred on July 22, 2011, was 1,599 MW, its highest level since the 1,617 MW record peak reached in 2006. The 2011 peak demand included an estimated 1,039 MW for O&R s full-service customers and 560 MW for customers participating in its electric retail access program. The NYISO invoked demand reduction programs on July 22, 2011. Design weather for the electric system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. Since the majority of demand reduction programs are invoked only in specific circumstances, design conditions do not include these programs potential impact. However, the O&R forecasted peak demand at design conditions does include the impact of permanent demand reduction programs. The company estimates that, under design weather conditions, the 2012 service area peak demand will be 1,585 MW, including an estimated 1,029 MW for its full-service customers and 556 MW for its electric retail access customers. The company forecasts average annual growth of the peak electric demand in the company s service area over the next five years at design conditions to be approximately 1.1 percent per year.

Electric Supply

The electricity O&R sold to its customers in 2011 was purchased under firm power contracts or through the wholesale electricity markets administered by the NYISO and PJM. The company expects that these resources will again be adequate to meet the

22

requirements of its customers in 2012. O&R does not own any electric generating capacity.

## **Gas Operations**

#### Gas Facilities

O&R s capitalized costs for utility plant, net of accumulated depreciation for gas facilities, which are primarily distribution facilities, were \$403 million and \$382 million at December 31, 2011 and 2010, respectively. O&R and Pike own their gas distribution systems, which include 1,770 miles of mains. In addition, O&R owns a gas transmission system, which includes 78 miles of mains.

## Gas Sales and Deliveries

O&R generally recovers the cost of the gas that it buys and then sells to its firm sales customers. It does not make any margin or profit on the gas it sells. O&R s gas revenues are subject to a weather normalization clause. Effective November 2009, O&R s New York gas revenues (which accounted for substantially all of O&R s gas revenues in 2009) became subject to a revenue decoupling mechanism. As a result, its gas delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. O&R s gas deliveries and sales for the last five years were:

		Year Ended December 31,					
	2007	2008	2009	2010	2011		
Gas delivered (mdth)							
Firm Sales							
Full service	10,835	9,884	9,561	8,772	8,384		
Firm transportation	10,248	10,471	10,905	10,692	10,823		
Total Firm Sales and Transportation	21,083	20,355	20,466	19,464	19,207		
Interruptible Sales	2,652	2,567	2,390	675	8		
Total Gas Sold To O&R Customers	23,735	22,922	22,856	20,139	19,215		
Transportation of customer-owned gas							
Interruptible transportation	3,331	2,842	2,112	3,822	4,176		
Sales for resale	1,044	1,007	953	840	864		
Sales to electric generating stations	4,552	2,327	1,346	691	1,109		
Off-System Sales	455	249	624	1			
Total Sales and Transportation	33,117	29,347	27,891	25,493	25,364		
Gas delivered (\$ in millions)							
Firm Sales							
Full service	\$ 186	\$ 172	\$ 159	\$ 131	\$ 122		
Firm transportation	39	45	51	65	71		
Total Firm Sales and Transportation	225	217	210	196	193		
Interruptible Sales	25	27	21	9	4		
Total Gas Sold To O&R Customers	250	244	231	205	197		
Transportation of customer-owned gas							
Sales to electric generating stations	3	4	2		1		
Other operating revenues	12	10	9	13	16		
Total Sales and Transportation	\$ 265	\$ 258	\$ 242	\$ 218	\$ 214		
Average Revenue Per dth Sold							
Residential	\$ 17.31	\$ 17.64	\$ 16.86	\$ 15.20	\$ 14.84		
General	\$ 16.36	\$ 16.55	\$ 15.58	\$ 13.64	\$ 13.20		

For further discussion of the company s gas operating revenues and its gas results, see Results of Operations in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

# Gas Peak Demand

The gas peak demand for firm service customers in O&R s service area occurs during the winter heating season. The daily peak day demand during the winter

23

2011/2012 (through January 31, 2012) occurred on January 15, 2012 when the demand reached 163 mdths. The 2011/2012 winter demand included an estimated 82 mdths for O&R s full-service customers and 81 mdths for customers participating in its gas retail access program. Design weather for the gas system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. The company estimates that, under design weather conditions, the 2012/2013 service area peak demand will be 215 mdths, including an estimated 106 mdths for its full-service customers and 109 mdths for its retail access customers. The company forecasts average annual growth of the peak gas demand over the next five years at design conditions to be approximately 1.0 percent in the company s service area. The forecasted peak demand at design conditions does not include gas used by interruptible gas customers or in generating stations.

## Gas Supply

O&R and CECONY have combined their gas requirements and purchase contracts to meet those requirements into a single portfolio. See CECONY Gas Operations Gas Supply above.

#### **Competitive Energy Businesses**

Con Edison pursues competitive energy opportunities through three wholly-owned subsidiaries: Con Edison Solutions, Con Edison Energy and Con Edison Development. These businesses include the sales and related hedging of electricity to wholesale and retail customers, sales of certain energy-related products and services, and participation in energy infrastructure projects. At December 31, 2011, Con Edison s equity investment in its competitive energy businesses was \$357 million and their assets amounted to \$856 million.

The competitive energy businesses are pursuing opportunities to invest in renewable generation and energy-related infrastructure projects.

#### **Con Edison Solutions**

Con Edison Solutions primarily sells electricity to industrial, commercial and governmental customers in the northeastern United States and Texas. It also sells electricity to residential and small commercial customers in the northeastern United States. Con Edison Solutions does not sell electricity to the Utilities. Con Edison Solutions sells electricity to customers who are provided delivery service by the Utilities. It also provides energy efficiency services, procurement and management services to companies and governmental entities throughout most of the United States.

Con Edison Solutions was reported by KEMA, Inc. in September 2011 to be the 9th largest non-residential retail electricity provider in the United States. The company sells to two retail aggregation entities in Massachusetts and to individual residential and small commercial (mass market) customers in the northeastern United States. At December 31, 2011, it served approximately 161,000 customers, not including approximately 161,000 served under the two aggregation agreements. Con Edison Solutions sold 15,725 million kWhs of electricity in 2011, a 2 percent decrease from 2010 volumes.

	2007	2008	2009	2010	2011
Retail electric volumes sold (millions of kWhs)	12,209	10,749	12,723	15,993	15,725
Number of retail customers accounts:(a)					
Industrial and large commercial	17,122	18,828	35,056	40,081	42,983
Mass market	33,979	39,976	49,094	85,191	117,635

#### (a) Excludes aggregation agreement customers

Con Edison Solutions seeks to serve customers in utility service territories that encourage retail competition through transparent pricing, purchase of receivables programs or utility-sponsored customer acquisition programs. The company currently sells electricity in the service territories of 44 utilities in the states of New York, Massachusetts, Connecticut, New Hampshire, Maine, New Jersey, Delaware, Maryland, Illinois, Pennsylvania and Texas, as well as the District of Columbia.

24

Total peak load at the end of 2011 was 4,857 MWs. Approximately 27 percent of the sales volumes were in New York, 25 percent in New England, 39 percent in PJM and the remainder in Texas.

Con Edison Solutions offers the choice of green power to customers. In 2011, it sold approximately 288,000 MWHs of green power, ending the year with almost 24,000 customers. Green power is a term used by electricity suppliers to describe electricity produced from renewable energy sources, including wind, hydro and solar.

Con Edison Solutions also provides energy-efficiency services to government and commercial customers. The services include the design and installation of lighting retrofits, high-efficiency heating, ventilating and air conditioning equipment and other energy saving technologies. The company is compensated for its services based primarily on the increased energy efficiency of the installed equipment over a multi-year period. Con Edison Solutions has won competitive solicitations for energy savings contracts with the Department of Energy and the Department of Defense, and a shared energy savings contract with the United States Postal Service.

#### **Con Edison Energy**

Con Edison Energy manages the output and fuel requirements for over 7,300 MW of third-party generating plants in the northeastern United States. The company also provides wholesale hedging and risk management services to Con Edison Solutions and Con Edison Development. In addition, the company sells electricity to utilities in the northeastern United States, primarily under indexed price contracts, which they use to supply their full-service customers.

	2007	2008	2009	2010	2011
Wholesale electricity sales (millions of kWh)(a)	8 046	7 798	5 472	3 610	2 231

(a) Prior to 2008, wholesale electricity sales were reported as part of Con Edison Development.

## **Con Edison Development**

Con Edison Development participates in energy infrastructure projects. The company s investments include ownership interests in solar energy projects in New Jersey and Massachusetts with an aggregate capacity of 28 MW, a gas storage corporation (see CECONY Gas Operations Gas Facilities, above), an investment in an affordable housing partnership and leasehold interests in a gas-fired plant and a gas distribution network in the Netherlands (see Note J to the financial statements in Item 8). The company has additional solar energy projects under construction with an aggregate capacity of 14 MW. Con Edison Development and its subsidiary, CED/SCS Newington, LLC, completed the sale of their ownership interests in electricity generating plants with an aggregate capacity of approximately 1,706 MW in the second quarter of 2008.

25

**Capital Requirements and Resources** 

# **Capital Requirements**

The following table contains the Companies capital requirements for the years 2009 through 2011 and their current estimate of amounts for 2012 through 2014.

		Actual			Estimate	
(millions of dollars)	2009	2010	2011	2012	2013	2014
Regulated utility construction expenditures(a)						
CECONY(b)	\$ 2,057	\$ 1,866	\$ 1,778	\$ 1,943	\$ 1,899	\$ 1,746
O&R	127	135	111	147	156	143
Total regulated utility construction expenditures	2,184	2,001	1,889	2,090	2,055	1,889
Competitive energy businesses capital expenditures	10	28	114	119	86	110
Sub-total	2,194	2,029	2,003	2,209	2,141	1,999
Retirement of long-term securities(c)						
Con Edison parent company	4	3	1	1	1	2
CECONY(d)	655	850		525	700	475
O&R	3	158	3	3	3	4
Competitive energy businesses				1	1	
Total retirement of long-term securities	662	1,011	4	530	705	481
Total	\$ 2,856	\$ 3,040	\$ 2,007	\$ 2,739	\$ 2,846	\$ 2,480

- (a) Actual for 2011 and estimates for 2012-2013 include an aggregate \$136 million for one-half of the costs of certain smart electric grid projects for which the company is receiving grants from the U.S. Department of Energy for the other half of the projects costs under the American Recovery and Reinvestment Act of 2009.
- (b) CECONY s capital expenditures for environmental protection facilities and related studies were \$149 million and \$133 million in 2011 and 2010, respectively, and are estimated to be \$200 million in 2012.
- (c) For 2009 and 2010, includes long-term securities redeemed in advance of maturity.
- (d) For 2012, includes \$224.6 million tax-exempt debt which is subject to mandatory tender by bondholders in November 2012.

The Utilities have an ongoing need for substantial capital investment in order to meet the growth in demand for electricity and gas, and for electric, gas and steam reliability needs.

The estimated capital expenditures for the competitive energy businesses reflect potential investments in renewable generation and energy infrastructure projects and could significantly increase or decrease from the amounts estimated depending on market conditions and opportunities.

26

## **Contractual Obligations**

The following table summarizes the Companies material obligations at December 31, 2011 to make payments pursuant to contracts. Long-term debt, capital lease obligations and other long-term liabilities are included on their balance sheets. Operating leases and electricity purchase agreements (for which undiscounted future annual payments are shown) are described in the notes to the financial statements.

(millions of dollars)	Payments Due by Period					
		1 year	Years	Years	After 5	
	Total	or less	2 & 3	4 & 5	years	
Long-term debt (Statement of Capitalization)	¢ 0.761	¢ 505(-)	¢ 1 175	¢ 1 000	¢ 7.061	
CECONY	\$ 9,761	\$ 525(a)	\$ 1,175	\$ 1,000	\$ 7,061	
O&R	610	3	7	221	379	
Competitive energy businesses and parent	318	2	4	5	307	
Interest on long-term debt(b)	8,209	560	1,003	936	5,710	
Total long-term debt, including interest	18,898	1,090	2,189	2,162	13,457	
Capital lease obligations (Note J)	^				_	
CECONY	9	6	1	1	1	
Total capital lease obligations	9	6	1	1	1	
Operating leases (Notes J and Q)						
CECONY	237	47	91	22	77	
O&R	6	1	1	1	3	
Competitive energy businesses	20	2	5	4	9	
Total operating leases	263	50	97	27	89	
Purchase obligations						
Electricity purchase power agreements Utilities (Note I)						
CECONY						
Energy(c)	8,259	663	1,438	1,430	4,728	
Capacity	2,822	492	924	379	1,027	
Total CECONY	11,081	1,155	2,362	1,809	5,755	
O&R						
Energy and Capacity(c)	168	89	79			
Total electricity and purchase power agreements Utilities	11,249	1,244	2,441	1,809	5,755	
Natural gas supply, transportation, and storage contracts Utilities(d)	·	·	·	·		
CECONY						
Natural gas supply	151	107	44			
Transportation and storage	1,123	220	387	212	304	
Total CECONY	1,274	327	431	212	304	
O&R	1,27	02,			50.	
Natural gas supply	14	9	5			
Transportation and storage	209	41	72	39	57	
Total O&R	223	50	77	39	57	
Total natural gas supply, transportation and storage contracts	1,497	377	508	251	361	
Other purchase obligations(e)	1,777	311	300	231	301	
CECONY	2,983	1,966	842	148	27	
O&R	2,983	1,900	31	4	1	
	3,131	2,078	873	152	28	
Total other purchase obligations	3,131	132	21	2	4	
Competitive energy businesses commodity and service agreements(f)	139	132	۷1	<u> </u>	4	
Uncertain income taxes (Note L)	50	£2				
CECONY	53	53				
O&R	8	8				
Competitive energy businesses and parent	6	6				
Total uncertain income taxes	67	67	D < 120	<b>.</b>	<b></b>	
Total	\$ 35,273	\$ 5,044	\$ 6,130	\$ 4,404	\$ 19,695	

<sup>(</sup>a) Includes \$224.6 million tax-exempt debt which is subject to mandatory tender by bondholders in November 2012.

<sup>(</sup>b) Includes interest on variable rate debt calculated at rates in effect at December 31, 2011.

<sup>(</sup>c) Included in these amounts is the cost of minimum quantities of energy that the company is obligated to purchase at both fixed and variable prices.

<sup>(</sup>d) Included in these amounts is the cost of minimum quantities of natural gas supply, transportation and storage that the Utilities are obligated to purchase at both fixed and variable prices.

27

- (e) Amounts shown for other purchase obligations, which reflect capital and operations and maintenance costs incurred by the Utilities in running their day-to-day operations, were derived from the Utilities purchasing systems as the difference between the amounts authorized and the amounts paid (or vouchered to be paid) for each obligation. For many of these obligations, the Utilities are committed to purchase less than the amount authorized. Payments for the Other Purchase Obligations are generally assumed to be made ratably over the term of the obligations. The Utilities believe that unreasonable effort and expense would be involved to modify their purchasing systems to enable them to report their Other Purchase Obligations in a different manner.
- (f) Amounts represent commitments to purchase minimum quantities of electric energy and capacity, renewable energy certificates, natural gas pipeline capacity, energy efficiency services and construction services entered into by Con Edison s competitive energy businesses.

The Companies commitments to make payments in addition to these contractual commitments include their other liabilities reflected in their balance sheets, any funding obligations for their pension and other postretirement benefit plans, financial hedging activities, their collective bargaining agreements and Con Edison's guarantees of certain obligations of its businesses. See Notes E, F, O and Guarantees in Note H to the financial statements in Item 8.

## **Capital Resources**

Con Edison is a holding company that operates only through its subsidiaries and has no material assets other than its interests in its subsidiaries. Con Edison expects to finance its capital requirements primarily through internally-generated funds and the sale of its securities. The company does not expect to need to issue additional common equity in 2012. Con Edison s ability to make payments on its external borrowings and dividends on its common shares is also dependent on its receipt of dividends from its subsidiaries or proceeds from the sale of its securities or its interests in its subsidiaries.

For information about restrictions on the payment of dividends by the Utilities and significant debt covenants, see Note C to the financial statements in Item 8.

For information on the Companies commercial paper program and revolving credit agreements with banks, see Note D to the financial statements in Item 8.

The Utilities expect to finance their operations, capital requirements and payment of dividends to Con Edison from internally-generated funds (see Liquidity and Capital Resources Cash Flows from Operating Activities in Item 7), contributions of equity capital from Con Edison and external borrowings. The Utilities expect to meet their 2012 external financing requirements, including for maturing securities, through the issuance of up to \$750 million of long-term debt.

The Companies require access to the capital markets to fund capital requirements that are substantially in excess of available internally-generated funds. See Capital Requirements, above. Each of the Companies believes that it will continue to be able to access capital, although capital market conditions may affect the timing of the Companies financing activities. The Companies monitor the availability and costs of various forms of capital, and will seek to issue Con Edison common stock and other securities when it is necessary or advantageous to do so. For information about the Companies long-term debt and short-term borrowing, see Notes C and D to the financial statements in Item 8.

In 2009, the NYSPSC authorized CECONY and O&R to issue up to \$4,800 million and \$500 million of securities, respectively (of which up to \$550 million and \$100 million, respectively, may be preferred stock and up to the entire amount authorized may be debt securities). At December 31, 2011, CECONY and O&R had issued \$1,470 million and \$190 million, respectively, of debt securities pursuant to such authorization. In addition, the NYSPSC has authorized the Utilities to refund outstanding debt securities and preferred stock should the Utilities determine that it is economic to do so.

Con Edison s competitive energy businesses have financed their operations and capital requirements primarily with capital contributions and borrowings from Con Edison, internally-generated funds and external borrowings.

For each of the Companies, the ratio of earnings to fixed charges (SEC basis) for the last five years was:

## Ratio of Earnings to Fixed Charges

	2007	2008	2009	2010	2011
Con Edison	3.4	3.4	3.0	3.3	3.6
CECONY	3.6	3.3	3.1	3.4	3.8

28

For each of the Companies, the common equity ratio for the last five years was:

# Common Equity Ratio (Percent of total capitalization)

	2007	2008	2009	2010	2011
Con Edison	53.7	50.7	50.5	50.4	52.5
CECONY	52.3	50.8	50.3	49.9	52.0

The commercial paper of the Companies is rated P-2, A-2 and F2, respectively, by Moody s, S&P and Fitch. Con Edison s long-term credit rating is Baa1, BBB+ and BBB+, respectively, by Moody s, S&P and Fitch. The unsecured debt of CECONY is rated A3, A- and A-, respectively, by Moody s, S&P and Fitch. The unsecured debt of O&R is rated Baa1, A- and A-, respectively, by Moody s, S&P and Fitch. Securities ratings assigned by rating organizations are expressions of opinion and are not recommendations to buy, sell or hold securities. A securities rating is subject to revision or withdrawal at any time by the assigning rating organization. Each rating should be evaluated independently of any other rating.

CECONY has \$636 million of tax-exempt debt for which the interest rates are to be determined pursuant to periodic auctions. Of this amount, \$391 million is insured by Ambac Assurance Corporation and \$245 million is insured by Syncora Guarantee Inc. (formerly XL Capital Assurance Inc.). Credit rating agencies have either downgraded the ratings of these insurers from AAA to lower levels or withdrawn the ratings. Subsequently, there have not been sufficient bids to determine the interest rates pursuant to auctions, and interest rates have been determined by reference to a variable rate index. The weighted average annual interest rate on this tax-exempt debt was 0.20 percent on December 31, 2011. The weighted average interest rate was 0.34 percent, 0.45 percent and 0.80 percent for the years 2011, 2010 and 2009, respectively. Under CECONY s current gas and steam and (beginning in April 2011) electric rate orders, variations in auction rate debt interest expense are reconciled to the levels set in rates.

#### **Environmental Matters**

# **Climate Change**

As indicated in 2007 by the Intergovernmental Panel on Climate Change, emissions of greenhouse gases, including carbon dioxide, are very likely changing the world s climate.

Climate change could affect customer demand for the Companies energy services. The effects of climate change might also include physical damage to the Companies facilities and disruption of their operations due to the impact of more extreme weather-related events.

Based on the most recent data (2009) published by the U.S. Environmental Protection Agency (EPA), Con Edison estimates that its greenhouse gas emissions constitute less than 0.1 percent of the nation s greenhouse gas emissions. Con Edison s emissions of greenhouse gases during the past five years (expressed in terms of millions of tons of carbon dioxide equivalent) were:

	2007	2008	2009	2010	2011
CO <sub>2</sub> equivalent emissions	5.3	4.6	4.2	4.3	3.7

The 44 percent decrease in Con Edison's greenhouse gas emissions since 2005 (6.6 million tons) reflects the emission reductions resulting from equipment and repair projects, including projects to reduce sulfur hexafluoride emissions, and increased use of natural gas at CECONY's steam production facilities. Emissions from electric generation at the Con Edison Development electric generating plants, which were sold in 2008, have been removed from the above data set.

The Companies are working to further reduce greenhouse gas emissions. CECONY has participated for several years in voluntary initiatives with the EPA to reduce its methane and sulfur hexafluoride emissions. The Utilities reduce methane emissions from the operation of their gas distribution systems through pipe maintenance and replacement programs, by operating system components at lower pressure, and by introducing new technologies. The Utilities reduce emissions of sulfur hexafluoride, which is used for arc

29

suppression in substation circuit breakers and switches, by using improved technologies to locate and repair leaks, and by replacing older equipment. The Utilities also promote energy efficiency programs for customers that help them reduce their greenhouse gas emissions.

Beginning in 2009, CECONY is subject to carbon dioxide emissions regulations established by New York State under the Regional Greenhouse Gas Initiative. The Initiative, a cooperative effort by Northeastern and Mid-Atlantic states, establishes a decreasing cap on carbon dioxide emissions resulting from the generation of electricity to a level ten percent below the Initiative s baseline by 2018. Under the Initiative, affected electric generators are required to obtain emission allowances to cover their carbon dioxide emissions, available primarily through auctions administered by participating states or a secondary market.

The EPA has started regulating greenhouse gas emissions from major sources. Also, New York State has announced a goal to reduce greenhouse gas emissions 80 percent below 1990 levels by 2050, and New York City plans to reduce greenhouse gas emissions within the City 30 percent below 2005 levels by 2030. The cost to comply with legislation, regulations or initiatives limiting the Companies greenhouse gas emissions could be substantial.

#### **Environmental Sustainability**

Con Edison seeks to improve the environmental sustainability of its businesses. CECONY is piloting smart grid technologies to demonstrate the interoperability of distributed generation and the exchange of information between customers and utilities. The smart grid will give customers the tools to be smarter consumers of energy and will allow the utility to more quickly identify and isolate problems. The company recycles clean non-hazardous waste materials in more than a dozen categories and recycled more than 54,000 tons of waste in 2011. More than 40 percent of the company s vehicles are now using alternative-energy technology. New environmentally friendly white roofs are in place at the corporate headquarters and more than 20 other facilities, and others are underway. A white roof reflects sunlight, lowering indoor temperatures on hot days, which reduces the need to cool the building, resulting in fewer carbon dioxide emissions.

#### **CECONY**

## Superfund

The Federal Comprehensive Environmental Response, Compensation and Liability Act of 1980 and similar state statutes (Superfund) impose joint and several liability, regardless of fault, upon generators of hazardous substances for investigation costs, remediation costs and environmental damages. The sites as to which CECONY has been asserted to have liability under Superfund include its and its predecessor companies former manufactured gas sites, its multi-purpose Astoria site, its former Arthur Kill electric generation plant site, its former Flushing Service Center site, the Gowanus Canal site, and other Superfund sites discussed below. There may be additional sites as to which assertions will be made that the Company has liability. For a further discussion of claims and possible claims against the Company under Superfund, estimated liability accrued for Superfund claims and recovery from customers of site investigation and remediation costs, see Note G to the financial statements in Item 8 (which information is incorporated herein by reference).

# **Manufactured Gas Sites**

CECONY and its predecessors formerly manufactured gas and maintained storage holders for gas manufactured at sites in New York City and Westchester County (MGP Sites). Many of these sites are now owned by parties other than CECONY and have been redeveloped by them for other uses, including schools, residential and commercial developments and hospitals. The New York State Department of Environmental Conservation (NYSDEC) requires the company to investigate, and if necessary, develop and implement remediation programs for the sites, which include 34 manufactured gas plant sites and 17 storage holder sites and any neighboring areas to which contamination may have migrated.

The information available to CECONY for many of the MGP Sites is incomplete as to the extent of

30

contamination and scope of the remediation likely to be required. Through the end of 2011, investigations have been started for all or portions of all 51 MGP Sites, and have been completed at 31 of the sites. Coal tar and/or other manufactured gas production/storage-related environmental contaminants have been detected at 36 MGP Sites, including locations within Manhattan and other parts of New York City, and in Westchester County. Remediation has been completed at six sites and portions of seven other sites.

## **Astoria Site**

CECONY is permitted by the NYSDEC to operate a hazardous waste storage facility on property the company owns in the Astoria section of Queens, New York. Portions of the property were formerly the location of a manufactured gas plant and also have been used or are being used for, among other things, electric generation operations, electric substation operations, the storage of fuel oil and liquefied natural gas, and the maintenance and storage of electric equipment. As a condition of its NYSDEC permit, the company is required to investigate the property and, where environmental contamination is found and action is necessary, to conduct corrective action to remediate the contamination. The company has investigated various sections of the property and is performing additional investigations. The company has submitted to the NYSDEC and the New York State Department of Health reports identifying the known areas of contamination. The company estimates that its undiscounted potential liability for the completion of the site investigation and cleanup of the known contamination on the property will be at least \$44 million.

#### **Arthur Kill Site**

Following a September 1998 transformer fire at CECONY s former Arthur Kill Generating Station, it was determined that oil containing high levels of polychlorinated biphenyls (PCBs) was released to the environment during the incident. The company has completed NYSDEC-approved cleanup programs for the station s facilities and various soil and pavement areas of the site affected by the PCB release. Pursuant to a July 1999 NYSDEC consent order, the company completed a NYSDEC-approved assessment of the nature and extent of the contamination in the waterfront area of the station. The NYSDEC selected a remediation program for the waterfront area, and the company has implemented it pursuant to an additional consent order entered into during 2005. Field work associated with the waterfront remediation program has been completed and a final engineering report has been submitted to and approved by the NYSDEC. In 2010, the NYSDEC informed the company that additional remediation appeared to be necessary for portions of the upland areas. During 2011, the company completed a NYSDEC-approved investigation of the portions of the upland areas at issue and submitted to the NYSDEC a sampling results report indicating that contamination at levels requiring remediation was not found. In January 2012, the NYSDEC approved the report and indicated that it intends to issue a liability release and no further action letter. The company estimates that its undiscounted potential future liability for site monitoring, maintenance, and reporting to the NYSDEC will be less than \$0.2 million.

## **Flushing Service Center Site**

The owner of a former CECONY service center facility in Flushing, New York, informed the company that PCB contamination had been detected on a substantial portion of the property, which the owner remediated pursuant to the New York State Brownfield Cleanup Program administered by the NYSDEC and is redeveloping for residential and commercial use. The property owner s claim against the company for its environmental response costs for the site has been resolved. In September 2007, the NYSDEC demanded that the company investigate and remediate PCB contamination that may have migrated into the adjacent Flushing River from the site. In April 2008, the company and NYSDEC entered into a consent order under which the company has agreed to implement a NYSDEC-approved investigation program for the Flushing River and, if deemed necessary by the NYSDEC to protect human health and the environment from such contamination, to implement a NYSDEC-approved remediation program for any PCB contamination in the river attributable to the site. In March 2011, the company submitted to

31

NYSDEC a report indicating that PCBs had migrated from the site to sediment in a portion of the river. In October 2011, the company submitted to the NYSDEC a feasibility study evaluating various remedial alternatives. The NYSDEC has not yet approved that study or selected a remedy. At this time, the company cannot estimate its liability for the cleanup of any PCB contamination that may have migrated to the Flushing River from the site, but such liability may be substantial.

#### Gowanus Canal

In August 2009, CECONY received a notice of potential liability and request for information from the EPA about the operations of the company and its predecessors at sites adjacent or near the 1.8 mile Gowanus Canal in Brooklyn, New York. The company understands that the EPA also has provided or will provide notices of potential liability and information requests to other parties. In March 2010, the EPA added the Gowanus Canal to its National Priorities List of Superfund sites. The canal s adjacent waterfront is primarily commercial and industrial, currently consisting of concrete plants, warehouses, and parking lots, and the canal is near several residential neighborhoods. In February 2011, the EPA released a report of its remedial investigation that confirmed there was significant contamination in the Gowanus Canal. In December 2011, the EPA released a draft feasibility study that evaluated remedial alternatives. The company expects that the cost of assessment and remediation of hazardous substances in and around the Gowanus Canal will be substantial. CECONY is unable to predict its exposure to liability with respect to the Gowanus Canal site.

## **Other Superfund Sites**

CECONY is a potentially responsible party (PRP) with respect to other Superfund sites where there are other PRPs and where it is generally not responsible for managing the site investigation and remediation. Work at these sites is in various stages, with the company participating in PRP groups at some of the sites. Investigation, remediation and monitoring at some of these sites have been, and are expected to continue to be, conducted over extended periods of time. The company does not believe that it is reasonably likely that monetary sanctions, such as penalties, will be imposed upon it by any governmental authority with respect to these sites.

The following table lists each of CECONY s other Superfund sites for which the company anticipates it may have a liability. The table also shows for each such site, its location, the year in which the company was designated or alleged to be a PRP or to otherwise have responsibilities with respect to the site (shown in the table under Start), the name of the court or agency in which proceedings with respect to the site are pending and CECONY s estimated percentage of total liability for each site. The company currently estimates that its potential liability for investigation, remediation, monitoring and environmental damages at each site is less than \$0.2 million, with the exception of the Cortese Landfill site, for which the estimate is \$1.1 million and the Curcio Scrap Metal site, for which the estimate is \$0.3 million. Superfund liability is joint and several. The company s estimate of its liability for each site was determined pursuant to consent decrees, settlement agreements or otherwise and in light of the financial condition of other PRPs. The company s actual liability could differ substantially from amounts estimated.

				% of
			Court or	Total
Site	Location	Start	Agency	Liability
Maxey Flats Nuclear	Morehead, KY	1986	EPA	0.8%
Curcio Scrap Metal	Saddle Brook, NJ	1987	EPA	100%
Metal Bank of America	Philadelphia, PA	1987	EPA	0.97%
Cortese Landfill	Narrowsburg, NY	1987	EPA	6.0%
Global Landfill	Old Bridge, NJ	1988	EPA	0.3%
Borne Chemical	Elizabeth, NJ	1997	NJDEP	0.7%
O&R				

## Superfund

The sites at which O&R has been asserted to have liability under Superfund include its manufactured gas sites, its West Nyack site, the Newark Bay site, and other Superfund sites discussed below. There may be additional sites as to which assertions will be made that O&R has liability. For a further discussion of claims and possible claims against O&R under Superfund, see

32

Note G to the financial statements in Item 8 (which information is incorporated herein by reference).

#### **Manufactured Gas Sites**

O&R and its predecessors formerly owned and operated manufactured gas plants at seven sites (O&R MGP Sites) in Orange County and Rockland County, New York. Three of these sites are now owned by parties other than O&R, and have been redeveloped by them for residential, commercial or industrial uses. The NYSDEC is requiring O&R to develop and implement remediation programs for the O&R MGP Sites including any neighboring areas to which contamination may have migrated.

Through the end of 2011, O&R has completed remedial investigations at all seven O&R MGP Sites. O&R has completed the remediation at one of its sites and a portion of another. O&R has received NYSDEC s decision regarding the remedial work to be done at three other sites and the remaining portion of a site where remediation has been completed. Remedial design is ongoing for these sites and remedial construction is planned at one of the sites in 2012. Feasibility studies will be completed for two sites in 2012.

## West Nyack Site

In 1991, 1994 and 1997, O&R entered into consent orders with the NYSDEC pursuant to which O&R agreed to conduct a remedial investigation and remediate certain property it owns in West Nyack, New York at which PCBs were discovered. Petroleum contamination related to a leaking underground storage tank was found as well. O&R has completed all remediation at the site that the NYSDEC has required to date. O&R is continuing a supplemental groundwater investigation and on-site vapor intrusion monitoring as required by the NYSDEC. In 2011, NYSDEC initiated the reclassification process to list the site as properly closed but requiring continued management.

#### **Newark Bay**

Approximately 300 parties, including O&R (which was served with a third-party complaint in June 2009), were sued as third-party defendants by Tierra Solutions, Inc. (Tierra) and Maxus Energy Corporation (Maxus), successors to the Occidental Chemical Corporation and Diamond Shamrock Chemical Company. Tierra and Maxus were themselves sued in 2005 by the New Jersey Department of Environmental Protection and others for removal and cleanup costs, punitive damages, penalties, and economic losses allegedly arising from the dioxin contamination their predecessors pesticide/herbicide plant allegedly released to the Newark Bay Complex, a system of waterways including Newark Bay, the Arthur Kill, the Kill Van Kull, and lower portions of the Passaic and Hackensack Rivers. Tierra and Maxus are seeking equitable contribution from the third-party defendants for such costs, damages, penalties and losses, which are likely to be substantial. As to O&R, Tierra and Maxus allege that 1975 and 1976 shipments of waste oil by O&R from an electricity generating plant in Haverstraw, New York to the Borne Chemical Company in Elizabeth, New Jersey was a source of petroleum discharges to the Arthur Kill. Con Edison is unable to predict O&R s exposure to liability with respect to the Newark Bay Complex.

## **Other Superfund Sites**

O&R is a PRP with respect to other Superfund sites where there are other PRPs and it is not managing the site investigation and remediation. Work at these sites is in various stages, with the company participating in PRP groups at some of the sites. Investigation, remediation and monitoring at some of these sites have been, and are expected to continue to be, conducted over extended periods of time. The company does not believe that it is reasonably likely that monetary sanctions, such as penalties, will be imposed upon it by any governmental authority with respect to these sites.

The following table lists each of O&R s other Superfund sites for which the company anticipates it may have liability. The table also shows for each such site, its location, the year in which the company was designated or alleged to be a PRP or to otherwise have responsibilities with respect to the site (shown in the table under Start), the name of the court or agency in which proceedings with respect to the site are

33

pending and O&R s estimated percentage of total liability for each site. The company currently estimates that its potential liability for investigation, remediation, monitoring and environmental damages at each site is less than \$0.3 million. Superfund liability is joint and several. The company s estimate of its anticipated share of the total liability for each site was determined pursuant to consent decrees, settlement agreements or otherwise and in light of the financial condition of other PRPs. The company s actual liability could differ substantially from amounts estimated.

				% of
			Court or	Total
Site	Location	Start	Agency	Liability
Borne Chemical	Elizabeth, NJ	1997	NJDEP	2.27%
Metal Bank of America	Philadelphia, PA	1993	EPA	4.58%
Ellis Road	Jacksonville, FL	2011	EPA	0.24%

## Other Federal, State and Local Environmental Provisions

#### **Toxic Substances Control Act**

Virtually all electric utilities, including CECONY, own equipment containing PCBs. PCBs are regulated under the Federal Toxic Substances Control Act of 1976.

#### **Water Quality**

Certain governmental authorities are investigating contamination in the Hudson River and the New York Harbor. These waters run through portions of CECONY s service area. Governmental authorities could require entities that released hazardous substances that contaminated these waters to bear the cost of investigation and remediation, which could be substantial.

## Air Quality

Under new source review regulations, an owner of a large generating facility, including CECONY s steam and steam-electric generating facilities, is required to obtain a permit before making modifications to the facility, other than routine maintenance, repair, or replacement, that increase emissions of pollutants from the facility above specified thresholds. To obtain a permit, the facility owner could be required to install additional pollution controls or otherwise limit emissions from the facility. The company reviews on an on-going basis its planned modifications to its generating facilities to determine the potential applicability of new source review and similar regulations. In December 2011, the company filed its proposed plan to comply with revised New York State nitrogen oxides reasonably available control technology regulations. In 2011, the EPA adopted regulations establishing maximum achievable control technology standards for utility and industrial boilers. The regulations apply to major air emissions sources, including CECONY s generating facilities. In 2011, the EPA also adopted additional regulations known as the Cross State Air Pollution Rule, which established a new cap and trade program requiring further reductions in air emissions than the prior program (which will remain in effect pending a court-ordered stay of the new program). CECONY s plans to comply with the regulations include the modification by 2014 of certain of its generating facilities to enable the facilities to increase the use of natural gas, decreasing the use of fuel oil. For information about the company s generating facilities, see CECONY Electric Operations Electric Facilities and Steam Operations Steam Facilities above in this Item 1. The company is unable to predict the impact of these regulations on its operations or the additional costs, which could be substantial, it could incur to comply with the regulations.

#### State Anti-Takeover Law

New York State law provides that a domestic corporation, such as Con Edison, may not consummate a merger, consolidation or similar transaction with the beneficial owner of a 20 percent or greater voting stock interest in the corporation, or with an affiliate of the owner, for five years after the acquisition of the voting stock interest, unless the transaction or the acquisition of the voting stock interest was approved by the corporation s board of directors prior to the acquisition of the voting stock interest. After the expiration of the five-year period, the transaction may be consummated only pursuant to a stringent fair price formula or with the approval of a majority of the disinterested stockholders.

34

## **Employees**

Con Edison has no employees other than those of CECONY, O&R and Con Edison s competitive energy businesses (which at December 31, 2011 had 13,605, 1,103 and 308, employees, respectively). Of the 13,605 CECONY employees and 1,103 O&R employees, 8,576 and 647 were represented by a collective bargaining unit, respectively. The collective bargaining agreement covering most of these CECONY employees expires in June 2012. Agreements covering other CECONY employees and O&R employees expire in June 2013 and June 2014, respectively.

#### **Available Information**

For the sources of information about the Companies, see Available Information in the Introduction appearing before this Item 1.

#### **Item 1A: Risk Factors**

Information in any item of this report as to which reference is made in this Item 1A is incorporated by reference herein. The use of such terms as see or refer to shall be deemed to incorporate at the place such term is used the information to which such reference is made.

The Companies businesses are influenced by many factors that are difficult to predict, and that involve uncertainties that may materially affect actual operating results, cash flows and financial condition.

The Companies have established an enterprise risk management program to identify, assess, and manage its major operations and administrative risks based on established criteria for the severity of an event, the likelihood of its occurrence, and the programs in place to control the event or reduce the impact. The Companies also have financial and commodity market risks. See Financial and Commodity Market Risks in Item 7.

The Companies major risks include:

The Failure to Operate Energy Facilities Safely and Reliably Could Adversely Affect The Companies. The Utilities provide electricity, gas and steam service using energy facilities, many of which are located either in, or close to, densely populated public places. See the description of the Utilities facilities in Item 1. A failure of, or damage to, these facilities, or an error in the operation or maintenance of these facilities, could result in bodily injury or death, property damage, the release of hazardous substances or extended service interruptions. In such event, the Utilities could be required to pay substantial amounts, which may not be covered by the Utilities insurance policies, to repair or replace their facilities, compensate others for injury or death or other damage, and settle any proceedings initiated by state utility regulators or other regulatory agencies. See Manhattan Steam Main Rupture in Note H to the financial statements in Item 8. The occurrence of such an event could also adversely affect the cost and availability of insurance. Changes to judicial doctrines could further expand the Utilities liability for service interruptions. See Utility Regulation State Utility Regulation, Liability for Service Interruptions and Other Non-rate Conditions of Service in Item 1.

The Failure To Properly Complete Construction Projects Could Adversely Affect The Companies. The Utilities ongoing construction program includes large energy transmission, substation and distribution system projects. The failure to properly complete these projects timely and effectively could adversely affect the Utilities ability to meet their customers growing energy needs with the high level of safety and reliability that they currently provide, which would adversely affect the Companies.

The Failure of Processes and Systems and the Performance of Employees and Contractors Could Adversely Affect the Companies. The Companies have developed business processes for operations, customer service, legal compliance, personnel, accounting, planning and other matters. Some of the Companies information systems and communications systems have been operating for many years, and may become obsolete. The Utilities are implementing new financial and supply chain enterprise resource planning information systems. See Item 9A. The failure of the Companies business processes or information or communication systems could adversely affect the Companies operations and

35

liquidity and result in substantial liability, higher costs and increased regulatory requirements. The failure by the Companies employees or contractors to follow procedures, or their unsafe actions, errors or intentional misconduct, or work stoppages could also adversely affect the Companies. See Employees in Item 1 and Investigations of Vendor Payments in Note H to the financial statements in Item 8.

The Companies Are Extensively Regulated And Are Subject To Penalties. The Companies operations require numerous permits, approvals and certificates from various federal, state and local governmental agencies. State utility regulators may seek to impose substantial penalties on the Utilities for violations of state utility laws, regulations or orders. In addition, the Utilities rate plans usually include penalties for failing to meet certain operating standards. FERC has the authority to impose penalties on the Utilities and the competitive energy businesses, which could be substantial, for violations of the Federal Power Act, the Natural Gas Act or related rules, including reliability rules. Environmental agencies may seek penalties for failure to comply with laws, regulations or permits. The Companies may also be subject to penalties from other regulatory agencies. The Companies may be subject to new laws, regulations, accounting standards or other requirements or the revision or reinterpretation of such requirements, which could adversely affect the Companies. See Utility Regulation and Environmental Matters Climate Change and Other Federal, State and Local Environmental Provisions in Item 1 and Application of Critical Accounting Policies in Item 7.

The Utilities Rate Plans May Not Provide A Reasonable ReturnThe Utilities have rate plans approved by state utility regulators that limit the rates they can charge their customers. The rates are generally designed for, but do not guarantee, the recovery of the Utilities cost of service (including a return on equity). The Utilities rate plans can involve complex accounting and other calculations, a mistake in which could have a substantial adverse affect on the Utilities. See Utility Regulation State Utility Regulation, Rate Plans in Item 1 and Rate Agreements in Note B to the financial statements in Item 8. Rates usually may not be changed during the specified terms of the rate plans other than to recover energy costs and limited other exceptions. The Utilities actual costs may exceed levels provided for such costs in the rate plans. The Utilities rate plans usually include penalties for failing to meet certain operating standards. State utility regulators can initiate proceedings to prohibit the Utilities from recovering from their customers the cost of service (including energy costs) that the regulators determine to have been imprudently incurred (see Other Regulatory Matters in Note B to the financial statements in Item 8). The Utilities have from time to time entered into settlement agreements to resolve various prudence proceedings.

The Companies May Be Adversely Affected By Changes To The Utilities Rate PlansThe Utilities rate plans typically require action by regulators at their expiration dates, which may include approval of new plans with different provisions. The need to recover from customers increasing costs, taxes or state-mandated assessments or surcharges could adversely affect the Utilities opportunity to obtain new rate plans that provide a reasonable rate of return and continue important provisions of current rate plans. The Utilities current New York electric and gas rate plans include revenue decoupling mechanisms and their New York electric, gas and steam rate plans include provisions for the recovery of energy costs and reconciliation of the actual amount of pension and other postretirement, environmental and certain other costs to amounts reflected in rates. See Rate Agreements in Note B to the financial statements in Item 8.

The Companies Are Exposed to Risks From The Environmental Consequences Of Their Operations. The Companies are exposed to risks relating to climate change and related matters. See Environmental Matters Climate Change in Item 1. CECONY may also be impacted by regulations requiring reductions in air emissions. See Environmental Matters Other Federal, State and Local Environmental Provisions, Air Quality in Item 1. In addition, the Utilities are responsible for hazardous substances, such as asbestos, PCBs and coal

36

tar, that have been used or produced in the course of the Utilities operations and are present on properties or in facilities and equipment currently or previously owned by them. See Environmental Matters in Item 1 and Note G to the financial statements in Item 8. Electric and magnetic fields are found wherever electricity is used. The Companies could be adversely affected if a causal relationship between these fields and adverse health effects were to be established. Negative perceptions about electric and magnetic fields can make it more difficult to construct facilities needed for the Companies operations.

A Disruption In The Wholesale Energy Markets Or Failure By An Energy Supplier Could Adversely Affect The Companies. Almost all the electricity and gas the Utilities sell to their full-service customers is purchased through the wholesale energy markets or pursuant to contracts with energy suppliers. See the description of the Utilities energy supply in Item 1. Con Edison Energy and Con Edison Solutions also depend on wholesale energy markets to supply electricity to their customers. See Competitive Energy Businesses in Item 1. A disruption in the wholesale energy markets or a failure on the part of the Companies energy suppliers or operators of energy delivery systems that connect to the Utilities energy facilities could adversely affect the Companies ability to meet their customers energy needs and adversely affect the Companies.

The Companies Have Substantial Unfunded Pension And Other Postretirement Benefit Liabilities. The Utilities have substantial unfunded pension and other postretirement benefit liabilities. The Utilities expect to make substantial contributions to their pension and other postretirement benefit plans. Significant declines in the market values of the investments held to fund the pension and other postretirement benefits could trigger substantial funding requirements under governmental regulations. See Application of Critical Accounting Policies Accounting for Pensions and Other Postretirement Benefits and Financial and Commodity Market Risks, in Item 7 and Notes E and F to the financial statements in Item 8.

Con Edison s Ability To Pay Dividends Or Interest Depends On Dividends From Its Subsidiaries. Con Edison s ability to pay dividends on its common stock or interest on its external borrowings depends primarily on the dividends and other distributions it receives from its subsidiaries. The dividends that the Utilities may pay to Con Edison are limited by the NYSPSC to not more than 100 percent of their respective income available for dividends calculated on a two-year rolling average basis, with certain exceptions. See Dividends in Note C to the financial statements in Item 8.

The Companies Require Access To Capital Markets To Satisfy Funding Requirements. The Utilities estimate that their construction expenditures will exceed \$6 billion over the next three years. The Utilities expect to use internally-generated funds, equity contributions from Con Edison and external borrowings to fund the construction expenditures. The competitive energy businesses are evaluating opportunities to invest in renewable generation and energy-related infrastructure projects that would require funds in excess of those produced in the businesses. Con Edison expects to finance its capital requirements primarily through internally generated funds and the sale of its securities. The company does not expect to need to issue additional common equity in 2012. Changes in financial market conditions or in the Companies credit ratings could adversely affect their ability to raise new capital and the cost thereof. See Capital Requirements and Resources in Item 1.

The Internal Revenue Service Has Disallowed Substantial Tax Deductions Taken By The Company. The Companies federal income tax returns reflect certain tax positions with which the Internal Revenue Service does not or may not agree, particularly its tax positions for Con Edison s lease in/lease out transactions (see Note J to the financial statements in Item 8) and the deduction of the cost of certain repairs to utility plant for which the ultimate deductibility is highly certain but for which there is uncertainty about the timing of such deductibility (see Note L to the financial statements in Item 8).

37

A Cyber Attack Could Adversely Affect the Companies. The Utilities and other operators of critical energy infrastructure may face a heightened risk of cyber attack. In the event of such an attack, the Utilities and the competitive energy businesses could have their operations disrupted, financial and other information systems impaired, property damaged and customer information stolen; experience substantial loss of revenues, response costs and other financial loss; and be subject to increased regulation, litigation and damage to their reputation.

The Companies Also Face Other Risks That Are Beyond Their Control. The Companies results of operations can be affected by circumstances or events that are beyond their control. Weather directly influences the demand for electricity, gas and steam service, and can affect the price of energy commodities. Natural disasters, such as a major storm, heat wave or hurricane (see Environmental Matters Climate Change in Item 1) or terrorist attacks or related acts of war could damage Company facilities. As a provider of essential utility services, the Utilities may experience more severe consequences from attempting to operate during and after such events. In addition, pandemic illness could potentially disrupt the Utilities employees and contractors from providing essential utility services. Economic conditions can affect customers demand and ability to pay for service, which could adversely affect the Companies.

#### **Item 1B: Unresolved Staff Comments**

#### **Con Edison**

Con Edison has no unresolved comments from the SEC staff.

#### **CECONY**

CECONY has no unresolved comments from the SEC staff.

#### **Item 2: Properties**

#### **Con Edison**

Con Edison has no significant properties other than those of the Utilities and its competitive energy businesses.

For information about the capitalized cost of the Companies utility plant, net of accumulated depreciation, see Plant and Depreciation in Note A to the financial statements in Item 8 (which information is incorporated herein by reference).

#### **CECONY**

For a discussion of CECONY selectric, gas and steam facilities, see CECONY Electric Operations Electric Facilities, CECONY Gas Operations Gas Facilities, and CECONY Steam Operations Steam Facilities in Item 1 (which information is incorporated herein by reference).

#### O&R

For a discussion of O&R s electric and gas facilities, see O&R Electric Operations Electric Facilities and O&R Gas Operations Gas Facilities in Item 1 (which information is incorporated herein by reference).

# **Competitive Energy Businesses**

For a discussion of the competitive energy businesses facilities, see Competitive Energy Businesses in Item 1 (which information is incorporated herein by reference).

# **Item 3: Legal Proceedings**

#### **Con Edison**

## Lease In/Lease Out Transactions

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For information about legal proceedings with the IRS with respect to certain tax losses recognized in connection with the company s lease in/lease out transactions, see Note J to the financial statements in Item 8 (which information is incorporated herein by reference).

# Former Con Edison Development Subsidiary Site

In November 2011, Con Edison Development was notified by the Office of the Attorney General of Massachusetts that it is considering filing suit against the company and others for violations of certain laws and regulations in connection with the capping and cover of certain ash treatment basins with an amount of material in excess of that permitted by the Massachusetts

38

Department of Environmental Protection. The ash treatment basins are located on the electric generating plant site of a subsidiary sold by the company in 2008. The Office of the Attorney General indicated that the suit being considered would seek injunctive relief, civil penalties and certain taxes.

#### **CECONY**

#### Manhattan Steam Main Rupture

For information about proceedings relating to the July 2007 rupture of a steam main located in midtown Manhattan, see Manhattan Steam Main Rupture in Note H to the financial statements in Item 8 (which information is incorporated herein by reference).

## **Investigations of Vendor Payments**

For information about alleged unlawful conduct in connection with vendor payments, see Investigations of Vendor Payments in Note H to the financial statements in Item 8 (which is incorporated herein by reference).

#### Asbestos

For information about legal proceedings relating to exposure to asbestos, see Note G to the financial statements in Item 8 (which information is incorporated herein by reference).

## Superfund

For information about CECONY Superfund sites, see Environmental Matters CECONY Superfund in Item 1 (which information is incorporated herein by reference) and Note G to the financial statements in Item 8.

## O&R

## Asbestos

For information about legal proceedings relating to exposure to asbestos, see Note G to the financial statements in Item 8 (which information is incorporated herein by reference).

## Superfund

For information about O&R Superfund sites, see Environmental Matters O&R Superfund in Item 1 (which information is incorporated herein by reference) and Note G to the financial statements in Item 8.

# **Item 4: Mine Safety Disclosures**

Not applicable.

39

## **Executive Officers of the Registrant**

The following table sets forth certain information about the executive officers of Con Edison and CECONY as of February 21, 2012. As indicated, certain of the executive officers are executive officers of each of Con Edison and CECONY and others are executive officers of Con Edison or CECONY. The term of office of each officer, is until the next election of directors (trustees) of their company and until his or her successor is chosen and qualifies. Officers are subject to removal at any time by the board of directors (trustees) of their company. Mr. Burke has an employment agreement with Con Edison, which provides for him to serve in his present position through December 31, 2012. The employment agreement provides for automatic one-year extensions of its term, unless notice to the contrary is received six months prior to the end of the term.

Name Executive Officers of Con Edison and CECONY	Age	Offices and Positions During Past Five Years
Kevin Burke	61	3/06 to present Chairman of the Board, President and Chief Executive Officer and Director of Con Edison and Chairman, Chief Executive Officer and Trustee of CECONY
Craig S. Ivey	49	12/09 to present President of CECONY 8/07 to 9/09 Senior Vice President Transmission & Distribution, Dominion Resources, Inc. 4/06 to 8/07 Senior Vice President Electric Distribution, Dominion Resources, Inc.
Robert Hoglund	50	9/05 to present Senior Vice President and Chief Financial Officer of Con Edison and CECONY 6/04 to 10/09 Chief Financial Officer and Controller of O&R
Elizabeth D. Moore	57	5/09 to present General Counsel of Con Edison and CECONY 1/95 to 4/09 Partner, Nixon Peabody LLP
Frances A. Resheske	51	2/02 to present Senior Vice President Public Affairs of CECONY
JoAnn Ryan	54	7/06 to present Senior Vice President Business Shared Services of CECONY
Luther Tai	63	7/06 to present Senior Vice President Enterprise Shared Services of CECONY
Gurudatta Nadkarni	46	1/08 to present Vice President of Strategic Planning 8/06 to 12/07 Managing Director of Growth Initiatives, Duke Energy Corporation
Scott Sanders	48	2/10 to present Vice President and Treasurer of Con Edison and CECONY 1/10 to 2/10 Vice President Finance 5/09 to 12/09 Co-founder and Partner of New Infrastructure Advisors 5/05 to 1/09 Managing Director Investment Banking, Bank of America
Robert Muccilo	55	7/09 to present Vice President and Controller of Con Edison and CECONY 11/09 to present Chief Financial Officer and Controller of O&R 4/08 to 6/09 Assistant Controller of CECONY 8/06 to 3/08 General Manager Central Field Services of CECONY
<b>Executive Officers of Con Edison but not CECONY</b> William G. Longhi	58	2/09 to present President and Chief Executive Officer of O&R 12/06 to 1/09 Senior Vice President Central Operations
Executive Officers of CECONY but not Con Edison (All offices and positions listed are with CECONY)		
Marilyn Caselli	57	5/05 to present Senior Vice President Customer Operations
John McAvoy	51	2/09 to present Senior Vice President Central Operations 12/06 to 1/09 Vice President System and Transmission Operations
Claude Trahan	59	5/09 to present Senior Vice President Gas Operations 2/02 to 5/09 Vice President Human Resources
John F. Miksad	52	9/05 to present Senior Vice President Electric Operations

40

## Part II

#### Item 5: Market for the Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

#### **Con Edison**

Con Edison s Common Shares (\$.10 par value), the only class of common equity of Con Edison, are traded on the New York Stock Exchange. As of January 31, 2012, there were 58,947 holders of record of Con Edison s Common Shares.

The market price range for Con Edison's Common Shares during 2011 and 2010, as reported in the consolidated reporting system, and the dividends paid by Con Edison in 2011 and 2010 were as follows:

		2011			2010		
		Dividends				Dividends	
	High	Low	Paid	High	Low	Paid	
1st Quarter	\$50.90	\$48.55	\$0.60	\$46.45	\$42.09	\$0.595	
2 <sup>nd</sup> Quarter	\$54.36	\$49.80	\$0.60	\$45.83	\$41.52	\$0.595	
3rd Quarter	\$58.79	\$49.18	\$0.60	\$48.94	\$42.50	\$0.595	
4 <sup>th</sup> Quarter	\$62.74	\$54.72	\$0.60	\$51.03	\$47.51	\$0.595	

On January 19, 2012, Con Edison s Board of Directors declared a quarterly dividend of 6%2 cents per Common Share. The first quarter 2012 dividend will be paid on March 15, 2012.

Con Edison expects to pay dividends to its shareholders primarily from dividends and other distributions it receives from its subsidiaries. The payment of future dividends, which is subject to approval and declaration by Con Edison s Board of Directors, will depend on a variety of factors, including business, financial and regulatory considerations. For additional information, see Dividends in Note C to the financial statements in Item 8 (which information is incorporated herein by reference).

During 2011, the market price of Con Edison s Common Shares increased by 25.14 percent (from \$49.57 at year-end 2010 to \$62.03 at year-end 2011). By comparison, the S&P 500 Index remained unchanged and the S&P Utilities Index increased 14.83 percent. The total return to Con Edison s common shareholders during 2011, including both price appreciation and reinvestment of dividends, was 30.82 percent. By comparison, the total returns for the S&P 500 Index and the S&P Utilities Index were 2.11 percent and 19.91 percent, respectively. For the five-year period 2007 through 2011 inclusive, Con Edison s shareholders total average annual return was 10.84 percent, compared with total average annual returns for the S&P 500 Index and the S&P Utilities Index of -0.25 percent and 3.71 percent, respectively.

41

	Years Ending						
Company / Index	2006	2007	2008	2009	2010	2011	
Consolidated Edison, Inc.	100.00	106.65	89.84	111.31	127.91	167.32	
S&P 500 Index	100.00	105.49	66.46	84.05	96.71	98.76	
S&P Utilities	100.00	119.38	84.78	94.88	100.06	119.98	

Based on \$100 invested at December 31, 2006, reinvestment of all dividends in equivalent shares of stock and market price changes on all such shares.

## **CECONY**

The outstanding shares of CECONY s Common Stock (\$2.50 par value), the only class of common equity of CECONY, are held by Con Edison and are not traded.

The dividends declared by CECONY in 2011 and 2010 are shown in its Consolidated Statement of Common Shareholder s Equity included in Item 8 (which information is incorporated herein by reference). For additional information about the payment of dividends by CECONY, and restrictions thereon, see Dividends in Note C to the financial statements in Item 8 (which information is incorporated herein by reference).

42

# ISSUER PURCHASES OF EQUITY SECURITIES

# **Total Number of Shares**

			(or Units) Purchased as Part of	Maximum Number (or Appropriate Dollar Value) of
Period	Total Number of Shares (or Units) Purchased*	Average Price Paid per Share (or Unit)	Publicly Announced Plans or Programs	Shares (or Units) that May Yet Be Purchased Under the Plans or Programs
October 1, 2011 to October 31, 2011	151,502	\$58.28	<b>3g. u</b>	91 1 1 0g. umb
November 1, 2011 to November 30, 2011	533,405	58.53		
December 1, 2011 to December 31, 2011	111,336	59.99		
Total	796,243	\$58.69		

<sup>\*</sup>Represents Con Edison common shares purchased in open-market transactions. The number of shares purchased approximated the number of treasury shares used for the company s employee stock plans.

43

# **Item 6: Selected Financial Data**

For selected financial data of Con Edison and CECONY, see Introduction appearing before Item 1 (which selected financial data is incorporated herein by reference).

44

## Item 7: Management s Discussion and Analysis of Financial Condition and Results of Operations

This combined management s discussion and analysis of financial condition and results of operations relates to the consolidated financial statements included in this report of two separate registrants: Con Edison and CECONY and should be read in conjunction with the financial statements and the notes thereto. As used in this report, the term the Companies refers to Con Edison and CECONY. CECONY is a subsidiary of Con Edison and, as such, information in this management s discussion and analysis about CECONY applies to Con Edison.

Information in any item of this report referred to in this discussion and analysis is incorporated by reference herein. The use of terms such as see or refer to shall be deemed to incorporate by reference into this discussion and analysis the information to which reference is made.

#### **Corporate Overview**

Con Edison s principal business operations are those of the Utilities. Con Edison also has competitive energy businesses. See The Utilities and Competitive Energy Businesses in Item 1. Certain financial data of Con Edison s businesses is presented below:

	Twelve months ended December 31, 2011 Operating			2011	At December 31, 2011	
(millions of dollars, except percentages)	Revenue	s	Net Inco	ome	Asset	s
CECONY	\$ 10,484	81%	\$ 978	93%	\$ 35,218	90%
O&R	855	7%	53	5%	2,486	6%
Total Utilities	11,339	88%	1,031	98%	37,704	96%
Con Edison Solutions(a)	1,404	11%	20	2%	324	1%
Con Edison Energy(a)	216	2%	9	1%	98	%
Con Edison Development	10	%	3	%	523	1%
Other(b)	(31)	(1)%	(12)	(1)%	565	2%
Total Con Edison	\$ 12,938	100%	\$ 1,051	100%	\$ 39,214	100%

<sup>(</sup>a) Net income from the competitive energy businesses for the twelve months ended December 31, 2011 includes \$(13) million of net after-tax mark-to-market (losses)/gains (Con Edison Solutions, \$(23) million and Con Edison Energy, \$10 million).

Con Edison s net income for common stock in 2011 was \$1,051 million or \$3.59 a share (\$3.57 on a diluted basis). Net income for common stock in 2010 and 2009 was \$992 million or \$3.49 a share (\$3.47 on a diluted basis) and \$868 million or \$3.16 a share (\$3.14 on a diluted basis), respectively. See Results of Operations Summary, below. For segment financial information, see Note N to the financial statements in Item 8 and Results of Operations, below.

#### **Results of Operations** Summary

Net income for the years ended December 31, 2011, 2010 and 2009 was as follows:

<sup>(</sup>b) Represents inter-company and parent company accounting. See Results of Operations, below.

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(millions of dollars)	2011	2010	2009
CECONY	\$ 978	\$ 893	\$ 781
O&R	53	49	43
Competitive energy businesses(a)	32	66	59
Other(b)	(12)	(16)	(15)
Con Edison	\$ 1,051	\$ 992	\$ 868

<sup>(</sup>a) Includes \$(13) million, \$11 million and \$19 million of net after-tax mark-to-market (losses)/gains in 2011, 2010 and 2009, respectively.

The Companies results of operations for 2011, as compared with 2010, reflect changes in the Utilities rate plans. These rate plans provide for additional revenues to cover expected increases in certain operations and maintenance expenses, and depreciation and property taxes. The results of operations include the operating results of the competitive energy businesses, including net mark-to-market effects.

45

<sup>(</sup>b) Consists of inter-company and parent company accounting.

Operations and maintenance expenses were higher in 2011 compared with 2010 reflecting primarily higher costs for pension and other postretirement benefits and employee health care. Depreciation and property taxes were higher in 2011 compared with 2010 reflecting primarily higher utility plant balances.

The following table presents the estimated effect on earnings per share and net income for common stock for 2011 as compared with 2010 and 2010 as compared with 2009, resulting from these and other major factors:

	2011 vs. 2010 Net Income		2010	vs. 2009 Net Income
	Earnings per Share	(Millions of Dollars)	Earnings per Share	(Millions of Dollars)
CECONY				
Rate plans, primarily to recover increases in certain costs	\$ 0.84	\$ 237	\$ 1.48	\$ 410
Operations and maintenance expenses	(0.14)	(41)	(0.67)	(184)
Depreciation and property taxes	(0.30)	(86)	(0.41)	(116)
Other (includes dilutive effect of new stock issuances)	(0.20)	(25)	(0.10)	1
Total CECONY	0.20	85	0.30	111
O&R	0.01	4	0.01	6
Competitive energy businesses	(0.13)	(34)	0.02	7
Other, including parent company expenses	0.02	4		
Total variations	\$ 0.10	\$ 59	\$ 0.33	\$ 124

See Results of Operations below for further discussion and analysis of results of operations.

## **Risk Factors**

The Companies businesses are influenced by many factors that are difficult to predict, and that involve uncertainties that may materially affect actual operating results, cash flows and financial condition. See Risk Factors in Item 1A.

## **Application of Critical Accounting Policies**

The Companies financial statements reflect the application of their accounting policies, which conform to accounting principles generally accepted in the United States of America. The Companies critical accounting policies include industry-specific accounting applicable to regulated public utilities and accounting for pensions and other postretirement benefits, contingencies, long-lived assets, derivative instruments, goodwill and leases.

## **Accounting for Regulated Public Utilities**

The Utilities are subject to the accounting rules for regulated operations and the accounting requirements of the FERC and the state public utility regulatory commissions having jurisdiction.

The accounting rules for regulated operations specify the economic effects that result from the causal relationship of costs and revenues in the rate-regulated environment and how these effects are to be accounted for by a regulated enterprise. Revenues intended to cover some costs may be recorded either before or after the costs are incurred. If regulation provides assurance that incurred costs will be recovered in the future, these costs would be recorded as deferred charges or regulatory assets under the accounting rules for regulatory liabilities under the accounting rules for regulated operations.

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The Utilities principal regulatory assets and liabilities are listed in Note B to the financial statements in Item 8. The Utilities are each receiving or being credited with a return on all regulatory assets for which a cash outflow has been made. The Utilities are each paying or being charged with a return on all regulatory liabilities for which a cash inflow has been received. The regulatory assets and liabilities will be recovered from customers, or applied for customer benefit, in accordance with rate provisions approved by the applicable public utility regulatory commission.

46

In the event that regulatory assets of the Utilities were no longer probable of recovery, as required by the accounting rules for regulated operations, these regulatory assets would be charged to earnings. At December 31, 2011, the regulatory assets for Con Edison and CECONY were \$9,501 million and \$8,801 million, respectively.

## **Accounting for Pensions and Other Postretirement Benefits**

The Utilities provide pensions and other postretirement benefits to substantially all of their employees and retirees. Con Edison s competitive energy businesses also provide such benefits to certain of their employees. The Companies account for these benefits in accordance with the accounting rules for retirement benefits. In addition, the Utilities apply the accounting rules for regulated operations to account for the regulatory treatment of these obligations (which, as described in Note B to the financial statements in Item 8, reconciles the amounts reflected in rates for the costs of the benefit to the costs actually incurred). In applying these accounting policies, the Companies have made critical estimates related to actuarial assumptions, including assumptions of expected returns on plan assets, discount rates, health care cost trends and future compensation. See Notes A, E and F to the financial statements in Item 8 for information about the Companies pension and other postretirement benefits, the actuarial assumptions, actual performance, amortization of investment and other actuarial gains and losses and calculated plan costs for 2011, 2010 and 2009.

The cost of pension and other postretirement benefits in future periods will depend on actual returns on plan assets, assumptions for future periods, contributions and benefit experience. Con Edison s and CECONY s current estimates for 2012 are increases, compared with 2011, in their pension and other postretirement benefits cost of \$243 million and \$228 million, respectively. The discount rates used to determine 2012 pension and other postretirement benefit accounting costs are 4.70 percent and 4.55 percent, respectively, and the expected return on plan assets (tax-exempt assets for postretirement benefit accounting costs) is 8.00 percent.

The discount rate for determining the present value of future period benefit payments is determined using a model to match the durations of highly-rated (Aa and Aaa, by Moody s) corporate bonds with the projected stream of benefit payments.

In determining the health care cost trend rate, the Companies review actual recent cost trends and projected future trends.

The following table illustrates the effect on 2012 pension and other postretirement costs of changing the critical actuarial assumptions discussed above, while holding all other actuarial assumptions constant:

(millions of dollars)

Other

	Change		Postretirement	
	in			
Actuarial Assumption	Assumption	Pension	Benefits	Total
Increase in accounting cost:				
Discount rate				
Con Edison	(0.25%)	\$ 43	\$ 5	\$ 48
CECONY	(0.25%)	\$ 41	\$ 4	\$ 45
Expected return on plan assets				
Con Edison	(0.25%)	\$ 21	\$ 2	\$ 23
CECONY	(0.25%)	\$ 20	\$ 2	\$ 22
Health care trend rate				
Con Edison	1.00%	\$	\$ 1	\$ 1
CECONY	1.00%	\$	\$ (4)	\$ (4)
Increase in projected benefit				
obligation:				
Discount rate				
Con Edison	(0.25%)	\$ 421	\$ 55	\$ 476
CECONY	(0.25%)	\$ 396	\$ 46	\$ 442
Health care trend rate				
Con Edison	1.00%	\$	\$ 8	\$ 8

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CECONY 1.00% \$ \$ (25) \$ (25)

A 5.0 percentage point variation in the actual annual return in 2012, as compared with the expected annual asset return of 8.00 percent, would change pension and other postretirement benefit costs for both Con Edison and CECONY by approximately \$19 million and \$18 million, respectively, in 2013.

Pension benefits are provided through a pension plan maintained by Con Edison to which CECONY, O&R and the competitive energy businesses make contributions for their participating employees. Pension accounting by the Utilities includes an allocation of plan assets.

47

The Companies policy is to fund their pension and other postretirement benefit accounting costs to the extent tax deductible, and for the Utilities, to the extent these costs are recovered under their rate agreements. The Companies were not required to make cash contributions to the pension plan in 2011 under funding regulations and tax laws. However, CECONY and O&R made discretionary contributions to the plan in 2011 of \$509 million and \$44 million, respectively. In 2012, CECONY and O&R expect to make contributions of \$707 million and \$52 million, respectively. See Expected Contributions in Notes E and F to the financial statements in Item 8.

## **Accounting for Contingencies**

The accounting rules for contingencies apply to an existing condition, situation or set of circumstances involving uncertainty as to possible loss that will ultimately be resolved when one or more future events occur or fail to occur. Known material contingencies, which are described in the notes to the financial statements, include the Utilities responsibility for hazardous substances, such as asbestos, PCBs and coal tar that have been used or generated in the course of operations (Note G); certain tax matters (Notes J and L); and other contingencies (Note H). In accordance with the accounting rules, the Companies have accrued estimates of losses relating to the contingencies as to which loss is probable and can be reasonably estimated and no liability has been accrued for contingencies as to which loss is not probable or cannot be reasonably estimated.

The Utilities generally recover costs for asbestos lawsuits, workers compensation and environmental remediation pursuant to their current rate plans. Changes during the terms of the rate plans to the amounts accrued for these contingencies would not impact earnings.

## **Accounting for Long-Lived Assets**

The accounting rules for property, plant and equipment require that certain long-lived assets must be tested for recoverability whenever events or changes in circumstances indicate their carrying amounts may not be recoverable. The carrying amount of a long-lived asset is deemed not recoverable if it exceeds the sum of the undiscounted cash flows expected to result from the use and eventual disposition of the asset. Under the accounting rules, an impairment loss is recognized if the carrying amount is not recoverable from such cash flows, and exceeds its fair value, which approximates market value.

## **Accounting for Goodwill**

In accordance with the accounting rules for goodwill and intangible assets, Con Edison is required to test goodwill for impairment annually. See Notes K and T to the financial statements in Item 8. Goodwill is tested for impairment using a two-step approach. The first step of the goodwill impairment test compares the estimated fair value of a reporting unit with its carrying value, including goodwill. If the estimated fair value of a reporting unit exceeds its carrying value, goodwill of the reporting unit is considered not impaired. If the carrying value exceeds the estimated fair value of the reporting unit, the second step is performed to measure the amount of impairment loss, if any. The second step requires a calculation of the implied fair value of goodwill.

Goodwill was \$429 million at December 31, 2011. The most recent test, which was performed during 2011, did not require any second-step assessment and did not result in any impairment. The company s most significant assumptions surrounding the goodwill impairment test relate to the estimates of reporting unit fair values. The company estimated fair values based primarily on discounted cash flows and on market values for a proxy group of companies.

# **Accounting for Derivative Instruments**

The Companies apply the accounting rules for derivatives and hedging to their derivative financial instruments. The Companies use derivative financial instruments to hedge market price fluctuations in related underlying transactions for the physical purchase and sale of electricity and gas and interest rate risk on certain debt securities. The Utilities are permitted by their respective regulators to reflect in rates all reasonably incurred gains and losses on these instruments. See Financial and Commodity Market Risks, below and Note O to the financial statements in Item 8.

Where the Companies are required to make mark-to-market estimates pursuant to the accounting

48

rules, the estimates of gains and losses at a particular period end do not reflect the end results of particular transactions, and will most likely not reflect the actual gain or loss at the conclusion of a transaction. Substantially all of the estimated gains or losses are based on prices supplied by external sources such as the fair value of exchange-traded futures and options and the fair value of positions for which price quotations are available through or derived from brokers or other market sources.

## **Accounting for Leases**

The Companies apply the accounting rules for leases and other related pronouncements to their leasing transactions. See Note J to the financial statements in Item 8 for information about Con Edison Development s Lease In/Lease Out or LILO transactions, a disallowance of tax losses by the IRS and the appeal by the IRS of a favorable court decision in the company s litigation with the IRS. In accordance with the accounting rules, Con Edison accounted for the two LILO transactions as leveraged leases. Accordingly, the company s investment in these leases, net of non-recourse debt, is carried as a single amount in Con Edison s consolidated balance sheet and income is recognized pursuant to a method that incorporates a level rate of return for those years when net investment in the lease is positive, based upon the after-tax cash flows projected at the inception of the leveraged leases.

#### **Liquidity and Capital Resources**

The Companies liquidity reflects cash flows from operating, investing and financing activities, as shown on their respective consolidated statement of cash flows and as discussed below.

The principal factors affecting Con Edison s liquidity are its investments in the Utilities, the dividends it pays to its shareholders and the dividends it receives from the Utilities and cash flows from financing activities discussed below.

The principal factors affecting CECONY s liquidity are its cash flows from operating activities, cash used in investing activities (including construction expenditures), the dividends it pays to Con Edison and cash flows from financing activities discussed below.

The Companies generally maintain minimal cash balances and use short-term borrowings to meet their working capital needs and other cash requirements. The Companies repay their short-term borrowings using funds from long-term financings and operating activities. The Utilities cost of capital, including working capital, is reflected in the rates they charge to their customers.

Each of the Companies believes that it will be able to meet its reasonably likely short-term and long-term cash requirements. See The Companies Require Access to Capital Markets to Satisfy Funding Requirements and The Companies Also Face Other Risks That Are Beyond Their Control in Item 1A, Application of Critical Accounting Policies Accounting for Contingencies, above, and Utility Regulation in Item 1.

Changes in the Companies cash and temporary cash investments resulting from operating, investing and financing activities for the years ended December 31, 2011, 2010 and 2009 are summarized as follows:

#### Con Edison

		Variance		Variance	
( III )	2011	2010	2011	2000	2010
(millions of dollars)	2011	2010	vs. 2010	2009	vs. 2009
Operating activities	\$ 3,137	\$ 2,381	\$ 756	\$ 2,466	\$ (85)
Investing activities	(2,150)	(2,175)	25	(2,360)	185
Financing activities	(677)	(128)	(549)	80	(208)
Net change	310	78	232	186	(108)
Balance at beginning of period	338	260	78	74	186
Balance at end of period	\$ 648	\$ 338	\$ 310	\$ 260	\$ 78

49

#### CECONY

			Variance		
(millions of dollars)	2011	2010	2011 vs. 2010	2009	2010 vs. 2009
Operating activities	\$ 2,933	\$ 2,205	\$ 728	\$ 2,222	\$ (17)
Investing activities	(1,947)	(1,998)	51	(2,108)	110
Financing activities	(692)	(260)	(432)	(20)	(240)
Net change	294	(53)	347	94	(147)
Balance at beginning of period	78	131	(53)	37	94
Balance at end of period	\$ 372	\$ 78	\$ 294	\$ 131	\$ (53)

## **Cash Flows from Operating Activities**

The Utilities cash flows from operating activities reflect principally their energy sales and deliveries and cost of operations. The volume of energy sales and deliveries is dependent primarily on factors external to the Utilities, such as growth of customer demand, weather, market prices for energy, economic conditions and measures that promote energy efficiency. Under the revenue decoupling mechanisms in CECONY s electric and gas rate plans and O&R s New York electric and gas rate plans, changes in delivery volumes from levels assumed when rates were approved may affect the timing of cash flows but not net income. See Note B to the financial statements in Item 8. The prices at which the Utilities provide energy to their customers are determined in accordance with their rate agreements. In general, changes in the Utilities cost of purchased power, fuel and gas may affect the timing of cash flows but not net income because the costs are recovered in accordance with rate agreements. See Recoverable Energy Costs in Note A to the financial statements in Item 8.

The Companies cash flows from operating activities also reflect the timing of the deduction for income tax purposes of their construction expenditures. Cash paid by Con Edison for income taxes, net of any refunds received was \$(236) million, \$(25) million and \$5 million in 2011, 2010 and 2009, respectively (including \$(198) million, \$(18) million and \$18 million for CECONY in 2011, 2010 and 2009, respectively). For 2011, 2010 and 2009, the Companies had no current federal income tax liability as a result of, among other things, the bonus depreciation provisions of the American Recovery and Reinvestment Act of 2009, the Small Business Jobs Act of 2010 and the Tax Relief, Unemployment Insurance Reauthorization and Job Creation Act of 2010. In addition, the company changed its method of determining the timing of deductions of certain repairs to utility plant. See Note L to the financial statements in Item 8.

Net income is the result of cash and non-cash (or accrual) transactions. Only cash transactions affect the Companies cash flows from operating activities. Principal non-cash charges include depreciation, deferred income tax expense and net derivative losses. Principal non-cash credits include amortizations of certain net regulatory liabilities. Non-cash charges or credits may also be accrued under the revenue decoupling and cost reconciliation mechanisms in the Utilities electric and gas rate plans in New York. See Rate Agreements CECONY Electric and Gas and O&R Electric and Gas in Note B to the financial statements in Item 8.

Net cash flows from operating activities in 2011 for Con Edison and CECONY were \$756 million and \$728 million higher, respectively, than in 2010. The increases in net cash flows reflect primarily lower estimated income tax payments, net of refunds received in 2011 (\$211 million for Con Edison and \$180 million for CECONY), lower cash collateral held by brokers and counterparties at the end of 2011, generally reflecting lower hedged volume and smaller decreases in commodity prices for derivative transactions (\$82 million for Con Edison and \$74 million for CECONY) and recoveries received in 2011 for costs incurred relating to the World Trade Center attack (\$150 million).

Net cash flows from operating activities in 2010 for Con Edison and CECONY were \$85 million and \$17 million lower, respectively, than in 2009. The decreases in net cash flows reflect the January 2010

50

semi-annual payment of CECONY s New York City property taxes. A comparable semi-annual payment was not made in January 2009 because the company paid its 2008-2009 New York City fiscal year property taxes in July 2008.

The change in net cash flows also reflects the timing of payments for and recovery of energy costs. This timing is reflected within changes to accounts receivable customers, recoverable energy costs and accounts payable balances.

The changes in regulatory assets principally reflect changes in deferred pension costs in accordance with the accounting rules for retirement benefits and changes in future federal income taxes associated with increased removal costs. See Notes A, B and E to the financial statements in Item 8.

#### **Cash Flows Used in Investing Activities**

Net cash flows used in investing activities for Con Edison and CECONY were \$25 million and \$51 million lower, respectively, in 2011 than in 2010. The decrease reflects primarily decreased utility construction expenditures in 2011, offset in part for Con Edison by higher construction expenditures at Con Edison Development.

Net cash flows used in investing activities for Con Edison and CECONY were \$185 million and \$110 million lower, respectively, in 2010 than in 2009. The decrease reflects primarily decreased construction expenditures in 2010, offset in part for CECONY by repayment of loans by O&R to CECONY in 2009. See Note S to the financial statements in Item 8.

#### **Cash Flows from Financing Activities**

Net cash flows from financing activities in 2011 for Con Edison and CECONY were \$549 million and \$432 million lower, respectively, than in 2010. In 2010, cash flows from financing activities for Con Edison and CECONY were \$208 million and \$240 million lower, respectively, than in 2009.

Con Edison s cash flows from financing activities for the years ended December 31, 2010 and 2009, reflect the issuance through public offerings of 6.3 million and 5.0 million Con Edison common shares resulting in net proceeds of \$305 million and \$213 million, respectively. The proceeds from these offerings were invested by Con Edison in CECONY.

Cash flows from financing activities for 2011, 2010 and 2009 also reflect the issuance of Con Edison common shares through its dividend reinvestment and employee stock plans (2011: 1.3 million shares for \$31 million, 2010: 4.2 million shares for \$133 million, 2009: 2.4 million shares for \$68 million). In addition, as a result of the stock plan issuances, cash used to pay common stock dividends was reduced by \$10 million in 2011 and \$48 million in 2010 and 2009, respectively. The number of shares issued through, and cash flows relating to, the plans in 2011, as compared with 2010 and 2009, reflect the purchase in 2011 of shares in open-market transactions in connection with the plans.

The Companies had no issuances of long-term debt in 2011. Net cash flows from financing activities during the years ended December 31, 2010 and 2009 also reflect the following CECONY transactions:

2010

Issued \$350 million 4.45 percent 10-year debentures and \$350 million 5.70 percent 30-year debentures;

Redeemed at maturity \$325 million 8.125 percent 10-year debentures and \$300 million 7.50 percent 10-year debentures; and

Issued \$224.6 million of 1.45 percent, tax-exempt debt (subject to mandatory tender in 2012); the proceeds of which were used to refund 4.70 percent tax-exempt debt (that was also subject to redemption in 2012).

2009

Issued \$275 million 5.55 percent 5-year debentures, \$475 million 6.65 percent 10-year debentures and \$600 million 5.50 percent 30-year debentures, the proceeds of which were used to redeem in advance of maturity \$105 million 7.10 percent debentures and \$75 million 6.90 percent debentures due 2028, to repay short-term borrowings and for other general corporate purposes; and

51

Redeemed at maturity \$275 million 4.70 percent 5-year debentures and \$200 million 7.15 percent 10-year debentures. Con Edison s net cash flows from financing activities also reflect the following O&R transactions:

2010

Issued \$115 million 5.50 percent 30-year debentures;

Redeemed in advance of maturity \$45 million 7.00 percent 30-year debentures due 2029;

Issued \$55 million 2.50 percent 5-year debentures; the proceeds of which were used to purchase and cancel \$55 million variable rate, tax-exempt debt that was due in 2014; and

Redeemed at maturity \$55 million 7.50 percent 10-year debentures. 2009

Issued \$60 million 4.96 percent 10-year debentures and \$60 million 6.00 percent 30-year debentures, the proceeds of which were used to redeem (in January 2010) \$45 million 7.00 percent debentures due 2029, to repay short-term debt and for other general corporate purposes.

Cash flows from financing activities of the Companies also reflect commercial paper issuance. The commercial paper amounts outstanding at December 31, 2011, 2010 and 2009 and the average daily balances for 2011, 2010 and 2009 for Con Edison and CECONY were as follows:

	201	2011		10	2009	
(millions of dollars, except	Outstanding at	Daily	Outstanding at	Daily	Outstanding at	Daily
weighted average yield)	December 31	average	December 31	average	December 31	average
Con Edison	\$	\$ 83	\$	\$ 370	\$	\$ 277
CECONY	\$	\$ 83	\$	\$ 352	\$	\$ 169
Weighted average yield	%	0.3%	%	0.4%	%	0.4%

Common stock issuances and external borrowings are sources of liquidity that could be affected by changes in credit ratings, financial performance and capital market conditions. For information about the Companies credit ratings and certain financial ratios, see Capital Requirements and Resources in Item 1.

#### Other Changes in Assets and Liabilities

The following table shows changes in certain assets and liabilities at December 31, 2011, compared with December 31, 2010.

(millions of dollars)

	Con Edison 2011 vs. 2010 Variance	CECONY 2011 vs. 2010 Variance
Assets		
Regulatory asset Unrecognized pension and other		
postretirement costs	\$ 1,481	\$ 1,402
Prepayments	(196)	3
Accounts receivable from affiliated companies		(219)
Liabilities		
Pension and retiree benefits	1,548	1,437
Deferred income taxes and investment tax credits	794	719

Regulatory Asset for Unrecognized Pension and Other Postretirement Costs and Noncurrent Liability for Pension and Retiree Benefits

The increase in the regulatory asset for unrecognized pension and other postretirement costs and the noncurrent liability for pension and retiree benefits reflects the actuarial valuation of the pension and other retiree benefit plans as measured at December 31, 2011 in accordance with the accounting rules for retirement benefits. The increase in the regulatory asset is offset in part by the year s amortization of accounting costs. The increase in the noncurrent liability for pension and retiree benefits is offset in part by contributions to the plans made by the Utilities in 2011. See Notes B, E and F to the financial statements in Item 8.

#### **Prepayments and Accounts Receivable from Affiliated Companies**

The decrease in prepayments for Con Edison and in accounts receivable from affiliated companies for CECONY, reflects income tax refunds received in 2011 for estimated federal income tax payments made by the companies in 2010. These payments were made

52

prior to the determination that the company had no current federal income tax liability for 2010. See Cash Flows from Operating Activities, above and Note L to the financial statements in Item 8.

#### **Deferred Income Taxes and Investment Tax Credits**

The increase in the liability for deferred income taxes and investment tax credits reflects the timing of the deduction of expenditures for utility plant that resulted in amounts being collected from customers to pay income taxes in advance of when the income tax payments will be made. See Cash Flows from Operating Activities, above.

#### **Capital Requirements and Resources**

For information about capital requirements, contractual obligations and capital resources, see Capital Requirements and Resources in Item 1.

#### **Regulatory Matters**

For Information about the Utilities rate plans and other regulatory matters affecting the Companies, see Utility Regulation in Item 1 and Note B to the financial statements in Item 8.

#### Financial and Commodity Market Risks

The Companies are subject to various risks and uncertainties associated with financial and commodity markets. The most significant market risks include interest rate risk, commodity price risk, credit risk and investment risk.

#### **Interest Rate Risk**

The interest rate risk relates primarily to variable rate debt and to new debt financing needed to fund capital requirements, including the construction expenditures of the Utilities and maturing debt securities. Con Edison and its businesses manage interest rate risk through the issuance of mostly fixed-rate debt with varying maturities and through opportunistic refinancing of debt. Con Edison and CECONY estimate that at December 31, 2011, a 10 percent variation in interest rates applicable to its variable rate debt would not result in a material change in annual interest expense. Under CECONY s current gas, steam and electric rate plans, variations in actual long-term debt interest rates are reconciled to levels reflected in rates. Under O&R s current New York rate plans, variations in actual interest expense are reconciled to the level set in rates.

In addition, from time to time, Con Edison and its businesses enter into derivative financial instruments to hedge interest rate risk on certain debt securities. See Interest Rate Swaps in Note O to the financial statements in Item 8.

#### **Commodity Price Risk**

Con Edison s commodity price risk relates primarily to the purchase and sale of electricity, gas and related derivative instruments. The Utilities and Con Edison s competitive energy businesses apply risk management strategies to mitigate their related exposures. See Note O to the financial statements in Item 8.

Con Edison estimates that, as of December 31, 2011, a 10 percent decline in market prices would result in a decline in fair value of \$59 million for the derivative instruments used by the Utilities to hedge purchases of electricity and gas, of which \$48 million is for CECONY and \$11 million is for O&R. Con Edison expects that any such change in fair value would be largely offset by directionally opposite changes in the cost of the electricity and gas purchased. In accordance with provisions approved by state regulators, the Utilities generally recover from customers the costs they incur for energy purchased for their customers, including gains and losses on certain derivative instruments used to hedge energy purchased and related costs. See Recoverable Energy Costs in Note A to the financial statements in Item 8.

Con Edison s competitive energy businesses use a value-at-risk (VaR) model to assess the market risk of their electricity and gas commodity fixed-price purchase and sales commitments, physical forward contracts and commodity derivative instruments. VaR represents the potential change in fair value of instruments or the portfolio due to changes in market factors, for a specified time period and confidence level. These

businesses estimate VaR across their electricity and natural gas commodity businesses using a

53

delta-normal variance/covariance model with a 95 percent confidence level. Since the VaR calculation involves complex methodologies and estimates and assumptions that are based on past experience, it is not necessarily indicative of future results. VaR for transactions associated with hedges on generating assets and commodity contracts, assuming a one-day holding period, for the years ended December 31, 2011, and 2010, respectively, was as follows:

#### 95% Confidence Level, One-Day Holding

Period	2011	2010
	(millions of	f dollars)
Average for the period	\$ 1	\$ 1
High	1	1
Low		

#### Credit Risk

The Companies are exposed to credit risk related to transactions entered into primarily for the various energy supply and hedging activities by the Utilities and the competitive energy businesses. Credit risk relates to the loss that may result from a counterparty s nonperformance. The Companies use credit policies to manage this risk, including an established credit approval process, monitoring of counterparty limits, netting provisions within agreements and collateral or prepayment arrangements, credit insurance and credit default swaps. The Companies measure credit risk exposure as the replacement cost for open energy commodity and derivative positions plus amounts owed from counterparties for settled transactions. The replacement cost of open positions represents unrealized gains, net of any unrealized losses where the Companies have a legally enforceable right of setoff.

The Utilities had \$13 million of credit exposure in connection with energy supply and hedging activities, net of collateral, at December 31, 2011, which was primarily with commodity exchange brokers.

Con Edison s competitive energy businesses had \$106 million of credit exposure in connection with energy supply and hedging activities, net of collateral, at December 31, 2011, of which \$45 million was with investment grade counterparties, \$25 million was with commodity exchange brokers, \$33 million was with independent system operators and \$3 million was with non-investment grade counterparties.

#### **Investment Risk**

The Companies investment risk relates to the investment of plan assets for their pension and other postretirement benefit plans. See Application of Critical Accounting Policies Accounting for Pensions and Other Postretirement Benefits, above. The Companies current investment policy for pension plan assets includes investment targets of 60 percent equities and 40 percent fixed income and other securities. At December 31, 2011, the pension plan investments consisted of 61 percent equity and 39 percent fixed income and other securities.

#### **Environmental Matters**

For information concerning climate change, environmental sustainability, potential liabilities arising from laws and regulations protecting the environment and other environmental matters, see Environmental Matters in Item 1 and Note G to the financial statements in Item 8.

#### **Impact of Inflation**

The Companies are affected by the decline in the purchasing power of the dollar caused by inflation. Regulation permits the Utilities to recover through depreciation only the historical cost of their plant assets even though in an inflationary economy the cost to replace the assets upon their retirement will substantially exceed historical costs. The impact is, however, partially offset by the repayment of the Companies long-term debt in dollars of lesser value than the dollars originally borrowed.

#### **Material Contingencies**

For information concerning potential liabilities arising from the Companies material contingencies, see Application of Critical Accounting Policies Accounting for Contingencies, above, and Notes B, G, H, J and L to the financial statements in Item 8.

## **Results of Operations**

See Results of Operations Summary, above.

Results of operations reflect, among other things, the Companies accounting policies (see Application of Critical Accounting Policies, above) and rate plans that limit the rates the Utilities can charge their

54

customers (see Utility Regulation in Item 1). Under the revenue decoupling mechanisms currently applicable to CECONY s electric and gas businesses and O&R s electric and gas businesses in New York, the Utilities delivery revenues generally will not be affected by changes in delivery volumes from levels assumed when rates were approved. Revenues for CECONY s steam business and O&R s businesses in New Jersey and Pennsylvania are affected by changes in delivery volumes resulting from weather, economic conditions and other factors. See Note B to the financial statements in Item 8.

In general, the Utilities recover on a current basis the fuel, gas purchased for resale and purchased power costs they incur in supplying energy to their full-service customers (see Recoverable Energy Costs in Note A and Regulatory Matters in Note B to the financial statements in Item 8). Accordingly, such costs do not generally affect the Companies results of operations. Management uses the term net revenues (operating revenues less such costs) to identify changes in operating revenues that may affect the Companies results of operations. Management believes that, although net revenues may not be a measure determined in accordance with accounting principles generally accepted in the United States of America, the measure facilitates the analysis by management and investors of the Companies results of operations.

Con Edison s principal business segments are CECONY s regulated utility activities, O&R s regulated utility activities and Con Edison s competitive energy businesses. CECONY s principal business segments are its regulated electric, gas and steam utility activities. A discussion of the results of operations by principal business segment for the years ended December 31, 2011, 2010 and 2009 follows. For additional business segment financial information, see Note N to the financial statements in Item 8.

#### Year Ended December 31, 2011 Compared with Year Ended December 31, 2010

The Companies results of operations (which were discussed above under Results of Operations Summary ) in 2011 compared with 2010 were:

					Comp	petitive		
					En	ergy		
					Busine	esses and		
	CEC	CONY	o	&R	Other(a)		Con Edison(b)	
	Increases	Increases						
	(Decreases)	(Decreases)						
(millions of dollars)	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Operating revenues	\$ (89)	(0.8)%	\$ (55)	(6.0)%	\$ (243)	(13.2)%	\$ (387)	(2.9)%
Purchased power	(370)	(13.8)	(68)	(20.3)	(208)	(13.0)	(646)	(14.0)
Fuel	(46)	(10.0)	N/A	N/A			(46)	(10.0)
Gas purchased for resale	(56)	(9.8)	(12)	(12.1)	7	70.0	(61)	(8.9)
Operating revenues less purchased power, fuel and gas								
purchased for resale (net revenues)	383	5.6	25	5.3	(42)	(17.7)	366	4.8
Other operations and maintenance	68	2.7	9	3.3	4	3.3	81	2.8
Depreciation and amortization	42	5.3	4	9.1	(2)	(22.2)	44	5.2
Taxes, other than income taxes	112	6.8	6	12.2	4	22.2	122	7.1
Operating income	161	8.4	6	5.6	(48)	(53.3)	119	5.6
Other income less deductions	(28)	Large	2	Large	3	25.0	(23)	(57.5)
Net interest expense	(15)	(2.7)	(1)	(2.9)	1	4.0	(15)	(2.5)
Income before income tax expense	148	10.6	9	12.0	(46)	(59.7)	111	7.2
Income tax expense	63	12.7	5	19.2	(16)	(59.3)	52	9.5
Net income for common stock	\$ 85	9.5%	\$ 4	8.2%	\$ (30)	(60.0)%	\$ 59	5.9%

<sup>(</sup>a) Includes inter-company and parent company accounting.

55

<sup>(</sup>b) Represents the consolidated financial results of Con Edison and its businesses.

#### **CECONY**

		e Months E ember 31, 2				e Months E ember 31, 20			
(millions of dollars)	Electric	Gas	Steam	2011 Total	Electric	Gas	Steam	2010 Total	 1-2010 riation
Operating revenues	\$ 8,280	\$ 1,521	\$ 683	\$ 10,484	\$ 8,376	\$ 1,541	\$ 656	\$ 10,573	\$ (89)
Purchased power	2,260		53	2,313	2,629		54	2,683	(370)
Fuel	199		213	412	256		202	458	(46)
Gas purchased for resale		518		518		574		574	(56)
Net revenues	5,821	1,003	417	7,241	5,491	967	400	6,858	383
Operations and maintenance	2,041	366	154	2,561	1,963	346	184	2,493	68
Depreciation and amortization	656	110	63	829	623	102	62	787	42
Taxes, other than income taxes	1,429	232	107	1,768	1,356	209	91	1,656	112
Operating income	\$ 1,695	\$ 295	\$ 93	\$ 2,083	\$ 1,549	\$ 310	\$ 63	\$ 1,922	\$ 161
Electric									

CECONY s results of electric operations for the year ended December 31, 2011 compared with the year ended December 31, 2010 is as follows:

	Twelve Months Ended			
	December 31,	December 31,		
(millions of dollars)	2011	2010	Variation	
Operating revenues	\$ 8,280	\$ 8,376	\$ (96)	
Purchased power	2,260	2,629	(369)	
Fuel	199	256	(57)	
Net revenues	5,821	5,491	330	
Operations and maintenance	2,041	1,963	78	
Depreciation and amortization	656	623	33	
Taxes, other than income taxes	1,429	1,356	73	
Electric operating income	\$ 1,695	\$ 1,549	<b>\$ 146</b>	

CECONY s electric sales and deliveries, excluding off-system sales, in 2011 compared with 2010 were:

	Millions of kWhs Delivered			Revenues in Millions					
	Twelve Me	Twelve Months Ended			Twelve Months Ended				
	December 31,	December 31,		Percent	December 31,	Dece	mber 31,		Percent
Description	2011	2010	Variation	Variation	2011		2010	Variation	Variation
Residential/Religious(a)	11,404	11,518	(114)	(1.0)%	\$ 2,918	\$	2,977	\$ (59)	(2.0)%
Commercial/Industrial	11,148	12,559	(1,411)	(11.2)	2,304		2,557	(253)	(9.9)
Retail access customers	24,234	23,098	1,136	4.9	2,354		2,123	231	10.9
NYPA, Municipal Agency and									
other sales	11,040	11,518	(478)	(4.2)	592		550	42	7.6
Other operating revenues					112		169	(57)	(33.7)
Total	57,826	58,693	(867)	(1.5)%	\$ 8,280	\$	8,376	\$ (96)	(1.1)%

<sup>(</sup>a) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

CECONY s electric operating revenues decreased \$96 million in 2011 compared with 2010 due primarily to lower purchased power (\$369 million) and fuel costs (\$57 million), offset by higher revenues from the electric rate plan (\$330 million, which reflects among other things, reconciliations of costs for municipal

56

infrastructure support and capital expenditures (\$10 million)). CECONY s revenues from electric sales are subject to a revenue decoupling mechanism, as a result of which delivery revenues generally are not affected by changes in delivery volumes from levels assumed when rates were approved. Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the revenue decoupling mechanism and other provisions of the company s rate plans. See Note B to the financial statements in Item 8.

Electric delivery volumes in CECONY s service area decreased 1.5 percent in 2011 compared with 2010. After adjusting for variations, principally weather and billing days, electric delivery volumes in CECONY s service area decreased 1.1 percent in 2011 compared with 2010.

CECONY s electric purchased power costs decreased \$369 million in 2011 compared with 2010 due to a decrease in unit costs (\$258 million) and purchased volumes (\$111 million). Electric fuel costs decreased \$57 million in 2011 compared with 2010 due to lower sendout volumes from the company s electric generating facilities (\$39 million) and lower unit costs (\$18 million).

CECONY s electric operating income increased \$146 million in 2011 compared with 2010. The increase reflects primarily higher net revenues (\$330 million, due primarily to the electric rate plan). The higher net revenues were offset by higher operations and maintenance costs (\$78 million), due primarily to higher pension expense (\$99 million) and employees health care costs (\$16 million), offset in part by lower regulatory assessments and fees (\$52 million). In addition, net revenues were offset by higher taxes other than income taxes (\$73 million, principally property taxes) and depreciation and amortization (\$33 million). Most of the operating expenses attributable to major storms in 2011 and 2010 were deferred as a regulatory asset. See Regulatory Assets and Liabilities in Note B to the financial statements.

#### Gas

CECONY s results of gas operations for the year ended December 31, 2011 compared with the year ended December 31, 2010 is as follows:

Twelve Months Ended					
December 31,	December 31,				

(millions of dollars)	2011	2010	Variation
Operating revenues	\$ 1,521	\$ 1,541	\$ (20)
Gas purchased for resale	518	574	(56)
Net revenues	1,003	967	36
Operations and maintenance	366	346	20
Depreciation and amortization	110	102	8
Taxes, other than income taxes	232	209	23
Gas operating income	\$ 295	\$ 310	<b>\$</b> (15)

57

CECONY s gas sales and deliveries, excluding off-system sales, in 2011 compared with 2010 were:

	Thousands of dths Delivered			Revenues in Millions				
	Twelve Me	onths Ended		<b>Twelve Months Ended</b>				
	December 31,	December 31,		Percent	December 31,	December 31	,	Percent
Description	2011	2010	Variation	Variation	2011	2010	Variation	Variation
Residential	38,160	37,963	197	0.5%	\$ 704	\$ 733	\$ (29)	(4.0)%
General	26,536	25,629	907	3.5	344	366	(22)	(6.0)
Firm transportation	54,291	51,859	2,432	4.7	356	347	9	2.6
Total firm sales and transportation	118,987	115,451	3,536	3.1	1,404	1,446	(42)	(2.9)
Interruptible sales(a)	10,035	8,521	1,514	17.8	75	60	15	25.0
NYPA	34,893	24,890	10,003	40.2	2	2		
Generation plants	75,207	78,880	(3,673)	(4.7)	32	36	(4)	(11.1)
Other	21,956	20,786	1,170	5.6	52	51	1	2.0
Other operating revenues					(44)	(54)	10	18.5
Total	261,078	248,528	12,550	5.0%	\$ 1,521	\$ 1,541	\$ (20)	(1.3)%

(a) Includes 3,801 and 3,385 thousands of dths for 2011 and 2010, respectively, which are also reflected in firm transportation and other.

CECONY s gas operating revenues decreased \$20 million in 2011 compared with 2010 due primarily to a decrease in gas purchased for resale costs (\$56 million), offset in part by the gas rate plans (\$41 million). CECONY s revenues from gas sales are subject to a weather normalization clause and a revenue decoupling mechanism as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. Other gas operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company s rate plans. See Note B to the financial statements in Item 8.

CECONY s sales and transportation volumes for firm customers increased 3.1 percent in 2011 compared with 2010. After adjusting for variations, principally weather and billing days, firm gas sales and transportation volumes in the company s service area increased 2.1 percent in 2011.

CECONY s purchased gas cost decreased \$56 million in 2011 compared with 2010 due to lower unit costs (\$39 million) and sendout volumes (\$17 million).

CECONY s gas operating income decreased \$15 million in 2011 compared with 2010. The decrease reflects primarily higher taxes other than income taxes (\$23 million, principally property taxes), operations and maintenance expense (\$20 million, due primarily to higher pension expense (\$18 million)) and depreciation (\$8 million), offset by higher net revenues (\$36 million).

#### Steam

CECONY s results of steam operations for the year ended December 31, 2011 compared with the year ended December 31, 2010 is as follows:

	Twelve Months Ended				
	December 31,	December 31,			
(millions of dollars)	2011	2010	Variation		
Operating revenues	\$ 683	\$ 656	\$ 27		
Purchased power	53	54	(1)		
Fuel	213	202	11		

Net revenues	417	400	17
Operations and maintenance	154	184	(30)
Depreciation and amortization	63	62	1
Taxes, other than income taxes	107	91	16
Steam operating income	\$ 93	\$ 63	\$ 30

58

CECONY s steam sales and deliveries in 2011 compared with 2010 were:

		Millions of Pounds Delivered				Revenues in Millions Twelve Months						
	Twelve Mo	onths Ended			E	nded						
	December 31,	December 31,		Percent	December 31	, December 31,		Percent				
Description	2011	2010	Variation	Variation	2011	2010	Variation	Variation				
General	519	515	4	0.8%	\$ 28	\$ 25	\$ 3	12.0%				
Apartment house	5,779	5,748	31	0.5	175	158	17	10.8				
Annual power	16,024	16,767	(743)	(4.4)	487	457	30	6.6				
Other operating revenues					(7)	16	(23)	Large				
Total	22,322	23,030	(708)	(3.1)%	\$ 683	\$ 656	\$ 27	4.1%				

CECONY s steam operating revenues increased \$27 million in 2011 compared with 2010 due primarily to the net change in rates under the steam rate plan (\$21 million). Other steam operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company s rate plans. See Note B to the financial statements in Item 8.

Steam sales and delivery volumes decreased 3.1 percent in 2011 compared with 2010. After adjusting for variations, principally weather and billing days, steam sales and deliveries decreased 2.8 percent in 2011, reflecting the impact of lower customer usage during the summer season.

CECONY s steam fuel costs increased \$11 million in 2011 compared with 2010 due to higher unit costs (\$26 million), offset by lower sendout volumes (\$15 million). Steam purchased power costs decreased \$1 million in 2011 compared with 2010 due to a decrease in unit costs (\$6 million), offset by an increase in purchased volumes (\$5 million).

Steam operating income increased \$30 million in 2011 compared with 2010. The increase reflects primarily higher net revenues (\$17 million) and lower operations and maintenance expense (\$30 million, due primarily to lower pension expense (\$17 million), production expense (\$8 million) and costs for injuries and damages (\$2 million)), offset by higher taxes other than income taxes (\$16 million, principally property taxes) and depreciation (\$1 million).

### **Taxes Other Than Income Taxes**

At over \$1.7 billion, taxes other than income taxes remain one of CECONY s largest operating expenses. The principal components of, and variations in, taxes other than income taxes were:

			Increase/
(millions of dollars)	2011	2010	(Decrease)
Property taxes	\$ 1,372	\$ 1,271	\$ 101(a)
State and local taxes related to revenue			
receipts	318	315	3
Payroll taxes	68	65	3
Other taxes	10	5	5
Total	\$ 1,768(b)	\$ 1,656(b)	\$ 112

<sup>(</sup>a) Property taxes increased \$101 million reflecting primarily higher capital investments.

#### **Income Taxes**

<sup>(</sup>b) Including sales tax on customers bills, total taxes other than income taxes, billed to customers in 2011 and 2010 were \$2,227 million and \$2,122 million, respectively.

Income taxes increased \$63 million in 2011 compared with 2010 due primarily to higher income in 2011.

## **Other Income (Deductions)**

Other income (deductions) decreased \$28 million in 2011 compared with 2010 due primarily to lower financing charges on changes in World Trade Center regulatory assets and liabilities (\$16 million) and lower allowance for equity funds used during construction (\$5 million). See Cash Flows from Operating Activities, above and Regulatory Assets and Liabilities in Note B to the financial statements in Item 8.

59

## **Net Interest Expense**

Net interest expense decreased \$15 million in 2011 compared with 2010 due primarily to lower interest rates on long-term debt in 2011.

#### O&R

	Twelve Mon December		2011	Twelve Mor December		2010	2011-2010
(millions of dollars)	Electric	Gas	Total	Electric	Gas	Total	Variation
Operating revenues	\$ 641	\$ 214	\$ 855	\$ 692	\$ 218	\$ 910	\$ (55)
Purchased power	267		267	335		335	(68)
Gas purchased for resale		87	87		99	99	(12)
Net revenues	374	127	501	357	119	476	25
Operations and maintenance	218	66	284	216	59	275	9
Depreciation and amortization	35	13	48	32	12	44	4
Taxes, other than income taxes	40	15	55	35	14	49	6
Operating income Electric	\$ 81	\$ 33	\$ 114	\$ 74	\$ 34	\$ 108	\$ 6

O&R s results of electric operations for the year ended December 31, 2011 compared with the year ended December 31, 2010 is as follows:

	Twelve M	onths Ended	
	December 31,	December 31,	
(millions of dollars)	2011	2010	Variation
Operating revenues	\$ 641	\$ 692	\$ (51)
Purchased power	267	335	(68)
Net revenues	374	357	17
Operations and maintenance	218	216	2
Depreciation and amortization	35	32	3
Taxes, other than income taxes	40	35	5
Electric operating income	\$ 81	\$ 74	\$ 7

O&R s electric sales and deliveries, excluding off-system sales, in 2011 compared with 2010 were:

		Revenues in Millions Twelve Months Ended							
	Twelve Mo								
	December 31,	December 31,		Percent	December 31	, Dece	mber 31,		Percent
Description	2011	2010	Variation	Variation	2011	2	2010	Variation	Variation
Residential/Religious(a)	1,750	1,893	(143)	(7.6)%	\$ 314	\$	347	\$ (33)	(9.5)%
Commercial/Industrial	1,168	1,495	(327)	(21.9)	161		211	(50)	(23.7)
Retail access customers	2,760	2,330	430	18.5	157		132	25	18.9
Public authorities	111	110	1	0.9	11		12	(1)	(8.3)
Other operating revenues					(2)		(10)	8	80.0
Total	5,789	5,828	(39)	(0.7)%	\$ 641	\$	692	\$ (51)	(7.4)%

<sup>(</sup>a) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

O&R s electric operating revenues decreased \$51 million in 2011 compared with 2010 due primarily to lower purchased power costs (\$68 million), offset in part by the New York electric rate plan (\$20 million). O&R s New York electric delivery revenues are subject to a revenue decoupling mechanism, as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed

60

when rates were approved. O&R s electric sales in New Jersey and Pennsylvania are not subject to a decoupling mechanism, and as a result, changes in such volumes do impact revenues. Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company s electric rate plan. See Note B to the financial statements in Item 8.

Electric delivery volumes in O&R s service area decreased 0.7 percent in 2011 compared with 2010. After adjusting for weather and other variations, electric delivery volumes in O&R s service area increased 0.3 percent in 2011 compared with 2010.

Electric operating income increased \$7 million in 2011 compared with 2010. The increase reflects primarily higher net revenues (\$17 million), offset by higher taxes other than income taxes (\$5 million, principally property taxes), depreciation (\$3 million) and operations and maintenance expense (\$2 million). Most of the operating expenses attributable to major storms in 2011 and 2010 were deferred as a regulatory asset.

#### Gas

O&R s results of gas operations for the year ended December 31, 2011 compared with the year ended December 31, 2010 is as follows:

Twelve Months Ended									
	December 31,	December 31,							
(millions of dollars)	2011	2010	Variation						
Operating revenues	\$ 214	\$ 218	\$ (4)						
Gas purchased for resale	87	99	(12)						
Net revenues	127	119	8						
Operations and maintenance	66	59	7						
Depreciation and amortization	13	12	1						
Taxes, other than income taxes	15	14	1						
Gas operating income	\$ 33	\$ 34	\$ (1)						

O&R s gas sales and deliveries, excluding off-system sales, in 2011 compared with 2010 were:

		Thousands of dtl	Revenues in Millions						
					Twel	ve Mont	hs		
	Twelve Mo	onths Ended							
	December 31,	December 31,		Percent	December 31	, Decen	nber 31,		Percent
Description	2011	2010	Variation	Variation	2011	2	010	Variation	Variation
Residential	7,024	7,336	(312)	(4.3)%	\$ 104	\$	111	\$ (7)	(6.3)%
General	1,360	1,436	(76)	(5.3)	18		20	(2)	(10.0)
Firm transportation	10,823	10,692	131	1.2	71		65	6	9.2
Total firm sales and transportation	19,207	19,464	(257)	(1.3)	193		196	(3)	(1.5)
Interruptible sales	4,184	4,497	(313)	(7.0)	4		9	(5)	(55.6)
Generation plants	1,109	691	418	60.5	1			1	Large
Other	864	840	24	2.9					
Other gas revenues					16		13	3	23.1
Total	25,364	25,492	(128)	(0.5)%	\$ 214	\$	218	\$ (4)	(1.8)%

O&R s gas operating revenues decreased \$4 million in 2011 compared with 2010 due primarily to the decrease in gas purchased for resale in 2011 (\$12 million), offset in part by the gas rate plan.

Sales and transportation volumes for firm customers decreased 1.3 percent in 2011 compared with 2010. After adjusting for weather and other variations, total firm sales and transportation volumes decreased 1.8 percent in 2011 compared with 2010. O&R s New York revenues from gas sales are subject to a weather normalization clause that moderates, but does not eliminate, the effect of weather-related changes on net income.

Gas operating income decreased \$1 million in 2011 compared with 2010. The decrease reflects primarily higher operations and maintenance costs (\$7 million, due primarily to higher pension expense (\$4 million)), taxes other than income taxes (\$1 million, principally property taxes) and depreciation (\$1 million), offset by higher net revenues (\$8 million).

61

#### **Taxes Other Than Income Taxes**

Taxes, other than income taxes, increased \$6 million in 2011 compared with 2010. The principal components of taxes, other than income taxes, were:

			Increase/
(millions of dollars)	2011	2010	(Decrease)
Property taxes	\$ 35	\$ 29	\$ 6
State and local taxes related to revenue receipts	14	14	
Payroll taxes	6	6	
Total	\$ 55(a)	\$ 49(a)	\$ 6

<sup>(</sup>a) Including sales tax on customers bills, total taxes other than income taxes, billed to customers in 2011 and 2010 were \$83 million and \$78 million, respectively.

#### **Income Taxes**

Income taxes increased \$5 million in 2011 compared with 2010 due primarily to higher income in 2011.

#### Other Income (Deductions)

Other income (deductions) increased \$2 million in 2011 compared with 2010.

## **Net Interest Expense**

Net interest expense decreased \$1 million in 2011 compared with 2010.

## **Competitive Energy Businesses**

The competitive energy business s results of operations for the year ended December 31, 2011 compared with the year ended December 31, 2010 is as follows:

	I weive M	iontns Enaea	
	December 31,	December 31,	
	2044	***	

(millions of dollars)	2011	2010	Variation
Operating revenues	\$ 1,617	\$ 1,883	\$ (266)
Purchased power	1,397	1,627	(230)
Gas purchased for resale	18	9	9
Net revenues	202	247	(45)
Operations and maintenance	128	122	6
Depreciation and amortization	7	9	(2)
Taxes, other than income taxes	21	18	3

Operating income \$ 46 \$ 98 \$ (52)

The competitive energy businesses—operating revenues decreased \$266 million in 2011 compared with 2010, due primarily to lower electric retail and wholesale revenues. Electric wholesale revenues decreased \$155 million in 2011 as compared with 2010, due to lower sales volumes (\$136 million) and unit prices (\$19 million). Electric retail revenues decreased \$122 million, due to lower per unit prices (\$96 million) and sales volume (\$26 million). Gross margins on electric retail revenues decreased due primarily to lower volumes and unit gross margins. Net mark-to-market values decreased \$42 million in 2011 as compared with 2010, of which \$44 million in losses are reflected in purchased power costs and \$2 million in gains are reflected in revenues. Other revenues increased \$9 million in 2011 as compared with 2010 due primarily to higher other wholesale revenues.

Purchased power costs decreased \$230 million in 2011 compared with 2010, due primarily to lower purchased power costs of \$274 million and changes in mark-to-market values of \$44 million. Purchased power costs decreased \$274 million due to lower unit prices (\$145 million) and volumes (\$129 million). Operating income decreased \$52 million in 2011 compared with 2010 due primarily to net mark-to-market losses and lower electric retail margins.

#### Other

For Con Edison, Other also includes inter-company eliminations relating to operating revenues and operating expenses.

62

Year Ended December 31, 2010 Compared with Year Ended December 31, 2009

The Companies results of operations (which were discussed above under Results of Operations Summary ) in 2010 compared with 2009 were:

## **Competitive Energy**

	CEO Increases	CONY Increases	O Increases	&R Increases	Businesses Increases	and Other(a) Increases	` '	
	(Decreases)	(Decreases)	(Decreases)	(Decreases)	(Decreases)	(Decreases)	(Decreases)	(Decreases)
(millions of dollars)	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Operating revenues	\$ 537	5.4%	\$ 20	2.2%	\$ (264)	(12.5)%	\$ 293	2.2%
Purchased power	100	3.9	7	2.1	(270)	(14.5)	(163)	(3.4)
Fuel	(45)	(8.9)	N/A	N/A			(45)	(8.9)
Gas purchased for resale	(244)	(29.8)	(37)	(27.2)	1	11.1	(280)	(29.1)
Operating revenues less purchased power, fuel and gas								
purchased for resale (net revenues)	726	11.8	50	11.7	5	2.2	781	11.5
Other operations and maintenance	307	14.0	28	11.3	(2)	(1.6)	333	13.0
Depreciation and amortization	43	5.8	2	4.8	4	80.0	49	6.2
Taxes, other than income taxes	170	11.4	4	8.9	4	28.6	178	11.5
Operating income	206	12.0	16	17.4	(1)	(1.1)	221	11.6
Other income less deductions	(7)	(21.2)			16	Large	9	29.0
Net interest expense	(4)	(0.7)	7	25.0	(5)	(16.7)	(2)	(0.3)
Income before income tax expense	203	17.0	9	13.6	20	35.1	232	17.6
Income tax expense	91	22.5	3	13.0	14	Large	108	24.5
Net income for common stock	\$ 112	14.3%	\$ 6	14.0%	\$ 6	13.6%	\$ 124	14.3%

<sup>(</sup>a) Includes inter-company and parent company accounting.

## **CECONY**

#### **Twelve Months Ended**

	Twelve Months Ended December 31, 2010 December 31, 2009								
	Deci	ember 31, 2	.010	2010	Dec	ember 31, 2	.009	2009	2010- 2009
(millions of dollars)	Electric	Gas	Steam	Total	Electric	Gas	Steam	Total	Variation
Operating revenues	\$ 8,376	\$ 1,541	\$ 656	\$ 10,573	\$ 7,674	\$ 1,701	\$ 661	\$ 10,036	\$ 537
Purchased power	2,629		54	2,683	2,529		54	2,583	100
Fuel	256		202	458	247		256	503	(45)
Gas purchased for resale		574		574		818		818	(244)
Net revenues	5,491	967	400	6,858	4,898	883	351	6,132	726
Operations and maintenance	1,963	346	184	2,493	1,734	281	171	2,186	307
Depreciation and amortization	623	102	62	787	587	98	59	744	43
Taxes, other than income taxes	1,356	209	91	1,656	1,209	195	82	1,486	170
Operating income	\$ 1,549	\$ 310	\$ 63	\$ 1,922	\$ 1,368	\$ 309	\$ 39	\$ 1,716	\$ 206

Table of Contents

95

<sup>(</sup>b) Represents the consolidated financial results of Con Edison and its businesses.

#### Electric

CECONY s results of electric operations for the year ended December 31, 2010 compared with the year ended December 31, 2009 is as follows:

	Twelve M		
	December 31,	December 31,	
(millions of dollars)	2010	2009	Variation
Operating revenues	\$ 8,376	\$ 7,674	\$ 702
Purchased power	2,629	2,529	100
Fuel	256	247	9
Net revenues	5,491	4,898	593
Operations and maintenance	1,963	1,734	229
Depreciation and amortization	623	587	36
Taxes, other than income taxes	1,356	1,209	147
Electric operating income	\$ 1,549	\$ 1,368	\$ 181

CECONY s electric sales and deliveries, excluding off-system sales, in 2010 compared with 2009 were:

		Millions of kWh	s Delivered			Re	venues i	in Mill	ions	
		Twelve Months Ended December 31, December 31,			Twelve Months Ended December 31, December 31,					
Description	2010	2009	Variation	Percent Variation	2010	20	009	Vai	riation	Percent Variation
Residential/Religious(a)	11,518	10,952	566	5.2%	\$ 2,977	\$	2,583	\$	394	15.3%
Commercial/Industrial	12,559	12,457	102	0.8	2,557		2,444		113	4.6
Retail access customers	23,098	21,859	1,239	5.7	2,123		1,855		268	14.4
NYPA, Municipal Agency and										
other sales	11,518	11,399	119	1.0	550		457		93	20.4
Other operating revenues					169		335		(166)	(49.6)
Total	58,693	56,667	2,026	3.6%	\$ 8,376	\$	7,674	\$	702	9.1%

<sup>(</sup>a) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

CECONY s electric operating revenues increased \$702 million in 2010 compared with 2009 due primarily to the electric rate plans (\$772 million, which among other things, reflected a 10.15 percent return on common equity, effective April 2010, a 10.0 percent return, effective April 2009 and a 9.1 percent return, effective April 2008) and higher purchased power costs (\$100 million), offset in part by the accrual for the revenue decoupling mechanism (a reduction of \$124 million of revenues in 2010 compared with increased revenues of \$116 million in 2009). CECONY s revenues from electric sales are subject to a revenue decoupling mechanism, as a result of which delivery revenues generally are not affected by changes in delivery volumes from levels assumed when rates were approved. Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the revenue decoupling mechanism and other provisions of the company s rate plans. See Note B to the financial statements in Item 8.

Electric delivery volumes in CECONY s service area increased 3.6 percent in 2010 compared with 2009. After adjusting for variations, principally weather and billing days, electric delivery volumes in CECONY s service area increased 0.5 percent in 2010 compared with 2009.

CECONY s electric purchased power costs increased \$100 million in 2010 compared with 2009 due to an increase in unit costs (\$110 million), offset by a decrease in purchased volumes (\$10 million). Electric fuel costs increased \$9 million in 2010 compared with 2009 due to higher sendout volumes from the company s electric generating facilities (\$65 million), offset by lower unit costs (\$56 million).

CECONY s electric operating income increased \$181 million in 2010 compared with 2009. The increase reflects primarily higher net revenues (\$593 million, due primarily to the electric rate plan, including the collection of a surcharge for a New York State assessment and the recovery of higher pension

64

expense). The higher net revenues were offset by higher operations and maintenance costs (\$229 million, due primarily to higher demand side management expenses (\$120 million), the surcharge for a New York State assessment (\$68 million), higher pension expense (\$20 million), and higher costs for injuries and damages (\$16 million), offset in part by reduced operating expenses due to cost control efforts), taxes other than income taxes (\$147 million, principally property taxes) and depreciation and amortization (\$36 million). The increased operating expenses in the first quarter of 2010 resulting from two severe winter storms were deferred as a regulatory asset, and did not affect electric operating income. See Regulatory Assets and Liabilities in Note B to the financial statements in Item 8.

#### Gas

CECONY s results of gas operations for the year ended December 31, 2010 compared with the year ended December 31, 2009 is as follows:

Twelve N	Ionths Ended
December 31,	December 31,

(millions of dollars)	2010	2009	Variation
Operating revenues	\$ 1,541	\$ 1,701	\$ (160)
Gas purchased for resale	574	818	(244)
Net revenues	967	883	84
Operations and maintenance	346	281	65
Depreciation and amortization	102	98	4
Taxes, other than income taxes	209	195	14
Gas operating income	\$ 310	\$ 309	\$ 1

CECONY s gas sales and deliveries, excluding off-system sales, in 2010 compared with 2009 were:

		Thousands of dt	hs Delivered			Revenues in	n Millions	
		onths Ended December 31,		1		onths Ended December 31,		
				Percent				Percent
Description	2010	2009	Variation	Variation	2010	2009	Variation	Variation
Residential	37,963	39,749	(1,786)	(4.5)%	\$ 733	\$ 808	\$ (75)	(9.3)%
General	25,629	28,245	(2,616)	(9.3)	366	421	(55)	(13.1)
Firm transportation	51,859	48,671	3,188	6.6	347	266	81	30.5
Total firm sales and								
transportation	115,451	116,665	(1,214)	(1.0)	1,446	1,495	(49)	(3.3)
Interruptible sales(a)	8,521	8,225	296	3.6	60	75	(15)	(20.0)
NYPA	24,890	37,764	(12,874)	(34.1)	2	4	(2)	(50.0)
Generation plants	78,880	68,157	10,723	15.7	36	34	2	5.9
Other	20,786	18,297	2,489	13.6	51	39	12	30.8
Other operating revenues					(54)	54	(108)	Large
Total	248,528	249,108	(580)	(0.2)%	\$ 1.541	\$ 1,701	\$ (160)	(9.4)%

<sup>(</sup>a) Includes 3,385 and 2,851 thousands of dths for 2010 and 2009, respectively, which are also reflected in firm transportation and other.

CECONY s gas operating revenues decreased \$160 million in 2010 compared with 2009 due primarily to a decrease in gas purchased for resale costs (\$244 million), offset in part by the gas rate plans (\$78 million). CECONY s revenues from gas sales are subject to a weather normalization clause and a revenue decoupling mechanism as a result of which delivery revenues are generally not affected by changes in delivery volumes

from levels assumed when rates were approved. Other gas operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company s rate plans. See Note B to the financial statements in Item 8.

CECONY s sales and transportation volumes for firm customers decreased 1.0 percent in 2010 compared with 2009. After adjusting for variations, principally weather and billing days, firm gas sales and transportation volumes in the company s service area increased 2.1 percent in 2010, reflecting primarily new business and transfers of interruptible customers to firm service.

CECONY s purchased gas cost decreased \$244 million in 2010 compared with 2009 due to lower unit costs (\$224 million) and sendout volumes (\$20 million).

65

CECONY s gas operating income increased \$1 million in 2010 compared with 2009. The increase reflects primarily higher net revenues (\$84 million), offset by higher operations and maintenance expense (\$65 million, due primarily to a surcharge for a New York State assessment (\$30 million) and higher pension expense (\$28 million)), taxes other than income taxes (\$14 million, principally property taxes) and depreciation (\$4 million).

#### Steam

CECONY s results of steam operations for the year ended December 31, 2010 compared with the year ended December 31, 2009 is as follows:

	Twelve M		
	December 31,	December 31,	
(millions of dollars)	2010	2009	Variation
Operating revenues	\$ 656	\$ 661	\$ (5)
Purchased power	54	54	
Fuel	202	256	(54)
Net revenues	400	351	49
Operations and maintenance	184	171	13
Depreciation and amortization	62	59	3
Taxes, other than income taxes	91	82	9
Steam operating income	\$ 63	\$ 39	\$ 24

CECONY s steam sales and deliveries in 2010 compared with 2009 were:

	Millions of Pounds Delivered			Revenues in Millions						
		<b>Twelve Months</b>								
	Twelve Months Ended				E	nded				
	December 31,	December 31,		Percent	December 31	, Decei	nber 31,			Percent
Description	2010	2009	Variation	Variation	2010	2	009	Var	iation	Variation
General	515	544	(29)	(5.3)%	\$ 25	\$	28	\$	(3)	(10.7)%
Apartment house	5,748	6,725	(977)	(14.5)	158		165		(7)	(4.2)
Annual power	16,767	15,748	1,019	6.5	457		446		11	2.5
Other operating revenues					16		22		(6)	(27.3)
Total	23,030	23,017	13	0.1%	\$ 656	\$	661	\$	(5)	(0.8)%

CECONY s steam operating revenues decreased \$5 million in 2010 compared with 2009 due primarily to lower fuel costs (\$54 million), offset in part by the net change in rates under the steam rate plan (\$53 million). Other steam operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company s rate plans. See Note B to the financial statements in Item 8.

Steam sales and delivery volumes increased 0.1 percent in 2010 compared with 2009. After adjusting for variations, principally weather and billing days, steam sales and deliveries decreased 1.3 percent in 2010, reflecting the impact of lower average normalized use per customer.

CECONY s steam purchased power costs were the same in 2010 compared with 2009. Steam fuel costs decreased \$54 million in 2010 compared with 2009 due to lower unit costs (\$59 million), offset by higher sendout volumes (\$5 million).

Steam operating income increased \$24 million in 2010 compared with 2009. The increase reflects primarily higher net revenues (\$49 million), offset by higher operations and maintenance expense (\$13 million, due primarily to a surcharge for a New York State assessment (\$8 million) and higher pension expense (\$7 million), offset in part by lower customer accounts expense (\$3 million)), taxes other than income taxes (\$9 million, principally property taxes) and depreciation (\$3 million).

66

#### **Taxes Other Than Income Taxes**

At over \$1 billion, taxes other than income taxes remain one of CECONY s largest operating expenses. The principal components of, and variations in, taxes other than income taxes were:

			Increase/
(millions of dollars)	2010	2009	(Decrease)
Property taxes	\$ 1,271	\$ 1,135	\$ 136(a)
State and local taxes related to revenue			
receipts	315	282	33
Payroll taxes	65	59	6
Other taxes	5	10	(5)
Total	\$ 1,656(b)	\$ 1,486(b)	<b>\$ 170</b>

- (a) Property taxes increased \$136 million reflecting primarily higher capital investments.
- (b) Including sales tax on customers bills, total taxes other than income taxes, billed to customers in 2010 and 2009 were \$2,122 million and \$1,866 million, respectively.

#### **Income Taxes**

Income taxes increased \$91 million in 2010 compared with 2009 due primarily to higher taxable income in 2010.

#### Other Income (Deductions)

Other income (deductions) decreased \$7 million in 2010 compared with 2009 due primarily to a penalty in 2010 (\$5 million) from the NYSDEC relating to pollutants at the company s steam generating facilities.

#### **Net Interest Expense**

Net interest expense decreased \$4 million in 2010 compared with 2009 due primarily to lower interest charges on customer deposits (\$6 million), offset in part by new debt issuances in 2010 and late in 2009 (\$3 million).

#### O&R

				Twelve Mor	nths Ended					
		Twelve Months Ended December 31, 2010 December 31, 2009								
			2010			2009	2010-2009			
(millions of dollars)	Electric	Gas	Total	Electric	Gas	Total	Variation			
Operating revenues	\$ 692	\$ 218	\$ 910	\$ 648	\$ 242	\$ 890	\$ 20			
Purchased power	335		335	328		328	7			
Gas purchased for resale		99	99		136	136	(37)			
Net revenues	357	119	476	320	106	426	50			
Operations and maintenance	216	59	275	193	54	247	28			
Depreciation and amortization	32	12	44	30	12	42	2			
Taxes, other than income taxes	35	14	49	33	12	45	4			

O&R s results of electric operations for the year ended December 31, 2010 compared with the year ended December 31, 2009 is as follows:

	Twelve Months Ended					
	December 31,	December 31,				
(millions of dollars)	2010	2009	Variation			
Operating revenues	\$ 692	\$ 648	\$ 44			
Purchased power	335	328	7			
Net revenues	357	320	37			
Operations and maintenance	216	193	23			
Depreciation and amortization	32	30	2			
Taxes, other than income taxes	35	33	2			
Electric operating income	\$ 74	\$ 64	\$ 10			

**67** 

O&R s electric sales and deliveries, excluding off-system sales, in 2010 compared with 2009 were:

		Millions of kW	hs Delivered			_	Revenues	in Mi	llions	
					Twelv	e Mon	ths			
	Twelve Mo	nths Ended			E	nded				
	December 31,	December 31,		Percent	December 31	,Decei	nber 31,			Percent
Description	2010	2009	Variation	Variation	2010	2	2009	Var	iation	Variation
Residential/Religious(a)	1,893	1,799	94	5.2%	\$ 347	\$	309	\$	38	12.3%
Commercial/Industrial	1,495	1,763	(268)	(15.2)	211		231		(20)	(8.7)
Retail access customers	2,330	1,901	429	22.6	132		95		37	38.9
Public authorities	110	111	(1)	(0.9)	12		11		1	9.1
Other operating revenues					(10)		2		(12)	Large
Total	5,828	5,574	254	4.6%	\$ 692	\$	648	\$	44	6.8%

(a) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

O&R s electric operating revenues increased \$44 million in 2010 compared with 2009 due primarily to the New York electric rate plan (\$19 million) and for O&R s New Jersey and Pennsylvania operations the warmer summer weather in the 2010 period (\$3 million). O&R s New York electric delivery revenues are subject to a revenue decoupling mechanism, as a result of which, delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. O&R s electric sales in New Jersey and Pennsylvania are not subject to a decoupling mechanism, and as a result, changes in such volumes do impact revenues. Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company s electric rate plan. See Note B to the financial statements in Item 8.

Electric delivery volumes in O&R s service area increased 4.6 percent in 2010 compared with 2009. After adjusting for weather variations and unbilled volumes, electric delivery volumes in O&R s service area increased 0.7 percent in 2010 compared with 2009.

Electric operating income increased \$10 million in 2010 compared with 2009. The increase reflects primarily higher net revenues (\$37 million), offset by higher operations and maintenance expense (\$23 million, due primarily to a surcharge for a New York State assessment (\$7 million) and higher pension expense (\$6 million)), taxes other than income taxes (\$2 million, principally state and local taxes) and depreciation (\$2 million).

#### Gas

O&R s results of gas operations for the year ended December 31, 2010 compared with the year ended December 31, 2009 is as follows:

Twelve Months Ended							
	December 31,	December 31,					
(millions of dollars)	2010	2009	Variation				
Operating revenues	\$ 218	\$ 242	\$ (24)				
Gas purchased for resale	99	136	(37)				
Net revenues	119	106	13				
Operations and maintenance	59	54	5				
Depreciation and amortization	12	12					
Taxes, other than income taxes	14	12	2				
Gas operating income	\$ 34	\$ 28	\$ 6				

68

O&R s gas sales and deliveries, excluding off-system sales, in 2010 compared with 2009 were:

	Thousands of dths Delivered Twelve Months Ended			Revenues in Millions Twelve Months Ended					
	December 31,	December 31,		Percent	December 3	1, Decer	nber 31,		Percent
Description	2010	2009	Variation	Variation	2010	2	009	Variation	Variation
Residential	7,336	7,811	(475)	(6.1)%	\$ 111	\$	132	\$ (21)	(15.9)%
General	1,436	1,750	(314)	(17.9)	20		27	(7)	(25.9)
Firm transportation	10,692	10,905	(213)	(2.0)	65		51	14	27.5
Total firm sales and									
transportation	19,464	20,466	(1,002)	(4.9)	196		210	(14)	(6.7)
Interruptible sales	4,497	4,502	(5)	(0.1)	9		21	(12)	(57.1)
Generation plants	691	1,346	(655)	(48.7)			2	(2)	Large
Other	840	953	(113)	(11.9)					
Other gas revenues					13		9	4	44.4
Total	25,492	27,267	(1,775)	(6.5)%	\$ 218	\$	242	\$ (24)	(9.9)%

O&R s gas operating revenues decreased \$24 million in 2010 compared with 2009 due primarily to the decrease in gas purchased for resale in 2010 (\$37 million), offset in part by the gas rate plan. Effective November 2009, O&R s New York gas delivery revenues became subject to a revenue decoupling mechanism.

Sales and transportation volumes for firm customers decreased 4.9 percent in 2010 compared with 2009. After adjusting for weather and other variations, total firm sales and transportation volumes decreased 1.2 percent in 2010 compared with 2009. O&R s New York revenues from gas sales are subject to a weather normalization clause that moderates, but does not eliminate, the effect of weather-related changes on net income.

Gas operating income increased \$6 million in 2010 compared with 2009. The increase reflects primarily higher net revenues (\$13 million), offset by higher operations and maintenance costs (\$5 million) and taxes other than income taxes (\$2 million, principally property taxes).

#### **Taxes Other Than Income Taxes**

Taxes, other than income taxes, increased \$4 million in 2010 compared with 2009. The principal components of taxes, other than income taxes, were:

Increase/

(millions of dollars)	2010	2009	(Decrease)
Property taxes	\$ 29	\$ 28	\$ 1
State and local taxes related to revenue receipts	14	12	2
Payroll taxes	6	5	1
Total	\$ 49(a)	\$ 45(a)	\$ 4

<sup>(</sup>b) Including sales tax on customers bills, total taxes other than income taxes, billed to customers in 2010 and 2009 were \$78 million and \$77 million, respectively.

#### **Income Taxes**

Income taxes increased \$3 million in 2010 compared with 2009 due primarily to higher taxable income in 2010.

## **Other Income (Deductions)**

Other income (deductions) were the same in 2010 compared with 2009.

## **Net Interest Expense**

Net interest expense increased \$7 million in 2010 compared with 2009 due primarily to new debt issuances in 2010 and late in 2009.

## **Competitive Energy Businesses**

The competitive energy business s results of operations for the year ended December 31, 2010 compared with the year ended December 31, 2009 is as follows:

	Twelve Me		
	December 31,	December 31,	
(millions of dollars)	2010	2009	Variation
Operating revenues	\$ 1,883	\$ 2,147	\$ (264)
Purchased power	1,627	1,901	(274)
Gas purchased for resale	9	9	
Net revenues	247	237	10
Operations and maintenance	122	125	(3)
Depreciation and amortization	9	5	4
Taxes, other than income taxes	18	13	5
Operating income	\$ 98	\$ 94	\$ 4

Table of Contents 107

69

The competitive energy businesses—operating revenues decreased \$264 million in 2010 compared with 2009, due primarily to changes in net mark-to-market effects and lower electric wholesale revenues, offset in part by increased electric retail revenues. Electric wholesale revenues decreased \$208 million in 2010 as compared with 2009, due to lower sales volumes (\$178 million) and unit prices (\$30 million). Electric retail revenues increased \$189 million, due to higher sales volume (\$271 million), offset by lower per unit prices (\$82 million). Gross margins on electric retail revenues increased significantly due primarily to higher volumes. Net mark-to-market values decreased \$12 million in 2010 as compared with 2009, of which \$232 million in losses are reflected in revenues and \$220 million in gains are reflected in purchased power costs. Other revenues decreased \$13 million in 2010 as compared with 2009 due primarily to lower sales of energy efficiency services.

Purchased power costs decreased \$274 million in 2010 compared with 2009, due primarily to changes in mark-to-market values of \$220 million and lower purchased power costs of \$54 million. Purchased power costs decreased \$54 million due to lower unit prices (\$174 million), offset by higher volumes (\$120 million). Operating income increased \$4 million in 2010 compared with 2009 due primarily to higher electric retail margins.

#### Other

For Con Edison, Other also includes inter-company eliminations relating to operating revenues and operating expenses.

70

### Item 7A: Quantitative and Qualitative Disclosures about Market Risk

### **Con Edison**

For information about Con Edison s primary market risks associated with activities in derivative financial instruments, other financial instruments and derivative commodity instruments, see Financial and Commodity Market Risks, in Item 7 (which information is incorporated herein by reference).

#### **CECONY**

For information about CECONY s primary market risks associated with activities in derivative financial instruments, other financial instruments and derivative commodity instruments, see Financial and Commodity Market Risks, in Item 7 (which information is incorporated herein by reference).

71

## **Item 8: Financial Statements and Supplementary Data**

Financial Statements	Page
Con Edison	_
Report of Management on Internal Control Over Financial Reporting	74
Report of Independent Registered Public Accounting Firm	75
Consolidated Income Statement for the years ended December 31, 2011, 2010 and 2009	76
Consolidated Statement of Cash Flows for the years ended December 31, 2011, 2010 and 2009	77
Consolidated Balance Sheet at December 31, 2011 and 2010	78
Consolidated Statement of Comprehensive Income for the years ended December 31, 2011, 2010 and 2009	80
Consolidated Statement of Common Shareholders Equity for the years ended December 31, 2011, 2010 and 2009	81
Consolidated Statement of Capitalization at December 31, 2011 and 2010	82
CECONY	
Report of Management on Internal Control Over Financial Reporting	84
Report of Independent Registered Public Accounting Firm	85
Consolidated Income Statement for the years ended December 31, 2011, 2010 and 2009	86
Consolidated Statement of Cash Flows for the years ended December 31, 2011, 2010 and 2009	87
Consolidated Balance Sheet at December 31, 2011 and 2010	88
Consolidated Statement of Comprehensive Income for the years ended December 31, 2011, 2010 and 2009	90
Consolidated Statement of Common Shareholder s Equity for the years ended December 31, 2011, 2010 and 2009	91
Consolidated Statement of Capitalization at December 31, 2011 and 2010	92
Notes to the Financial Statements	94
Financial Statement Schedules	
Con Edison	
Schedule I Condensed Financial Information	147
Schedule II Valuation and Qualifying Accounts	150
CECONY	
Schedule II Valuation and Qualifying Accounts	150
All other schedules are omitted because they are not applicable or the required information is shown in financial statements or r	otes thereto.

72

### **Supplementary Financial Information**

Selected Quarterly Financial Data for the years ended December 31, 2011 and 2010 (Unaudited)

		2011			
	First		Third		
Con Edison	Quarter	Second Quarter	Quarter	Fourth Quarter	
Om anoting a navianivas	,		xcept per share amo		
Operating revenues	\$ 3,349	\$ 2,993	\$ 3,629	\$ 2,967	
Operating income	626	398	756	459	
Net income	314	168	386	193	
Net income for common stock	311	165	383	190	
Basic earnings per common share	\$ 1.07	\$ 0.57	\$ 1.31	\$ 0.65	
Diluted earnings per common share	\$ 1.06	\$ 0.56	\$ 1.30	\$ 0.65	

		20	)10	
	First		Third	
		Second		Fourth
Con Edison	Quarter	Quarter	Quarter	Quarter
	(mill	ions of dollars, ex	cept per share amo	unts)
Operating revenues	\$ 3,462	\$ 3,017	\$ 3,707	\$ 3,140
Operating income	492	429	705	494
Net income	229	186	353	236
Net income for common stock	226	183	350	233
Basic earnings per common share	\$ 0.80	\$ 0.65	\$ 1.24	\$ 0.81
Diluted earnings per common share	\$ 0.80	\$ 0.64	\$ 1.23	\$ 0.80

In the opinion of Con Edison, these quarterly amounts include all adjustments, consisting only of normal recurring accruals, necessary for a fair presentation.

		2011			
CECONY	First Ouarter	Second Quarter	Third Ouarter	Fourth Ouarter	
		•	of dollars)	•	
Operating revenues	\$ 2,709	\$ 2,416	\$ 2,917	\$ 2,442	
Operating income	546	370	702	465	
Net income for common stock	268	157	353	200	

	2010					
	First	Second	Third	Fourth		
CECONY	Quarter	Quarter	Quarter	Quarter		
		(millions of dollars)				
Operating revenues	\$ 2,718	\$ 2,432	\$ 2,865	\$ 2,558		
Operating income	512	334	666	410		
Net income for common stock	243	135	332	183		

In the opinion of CECONY, these quarterly amounts include all adjustments, consisting only of normal recurring accruals, necessary for a fair presentation.

73

### Report of Management on Internal Control Over Financial Reporting

Management of Consolidated Edison, Inc. and its subsidiaries (the Company) is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed to provide reasonable, but not absolute, assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of the effectiveness of controls to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

Management of the Company assessed the effectiveness of internal control over financial reporting as of December 31, 2011, using the criteria established by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control Integrated Framework*. Based on that assessment, management has concluded that the Company had effective internal control over financial reporting as of December 31, 2011.

The effectiveness of the Company s internal control over financial reporting as of December 31, 2011, has been audited by PricewaterhouseCoopers LLP, Con Edison s independent registered public accounting firm, as stated in their report which appears on the following page of this Annual Report on Form 10-K.

Kevin Burke

Chairman, President and Chief Executive Officer

Robert Hoglund

Senior Vice President and Chief Financial Officer

February 21, 2012

74

## Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors of Consolidated Edison, Inc.:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Consolidated Edison, Inc. and its subsidiaries (the Company) at December 31, 2011 and 2010, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2011 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedules listed in the accompanying index present fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2011, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company s management is responsible for these financial statements and financial statement schedules, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Report of Management on Internal Control Over Financial Reporting. Our responsibility is to express opinions on these financial statements, on the financial statement schedules, and on the Company s internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

PricewaterhouseCoopers LLP

New York, New York

February 21, 2012

75

Consolidated Edison, Inc.

## CONSOLIDATED INCOME STATEMENT

For the Years Ended December 31,

	2011	2010	2009
OPERATING REVENUES	(million:	s of dollars/except sha	re aata)
Electric	\$ 8,918	\$ 9.064	\$ 8,320
Gas	1.735	1,760	1,943
Steam	683	656	661
Non-utility	1.602	1,845	2,108
TOTAL OPERATING REVENUES	12,938	13,325	13,032
OPERATING EXPENSES	,,,,,,	,	,
Purchased power	3,967	4,613	4,776
Fuel	412	458	503
Gas purchased for resale	622	683	963
Other operations and maintenance	2,969	2,888	2,555
Depreciation and amortization	884	840	791
Taxes, other than income taxes	1,845	1,723	1,545
TOTAL OPERATING EXPENSES	10,699	11,205	11,133
OPERATING INCOME	2,239	2,120	1,899
OTHER INCOME (DEDUCTIONS)	,	, -	,
Investment and other income	23	46	32
Allowance for equity funds used during construction	11	15	14
Other deductions	(17)	(21)	(15)
TOTAL OTHER INCOME (DEDUCTIONS)	17	40	31
INCOME BEFORE INTEREST AND INCOME TAX EXPENSE	2,256	2,160	1,930
INTEREST EXPENSE			
Interest on long-term debt	582	597	590
Other interest	18	21	30
Allowance for borrowed funds used during construction	(6)	(9)	(9)
NET INTEREST EXPENSE	594	609	611
INCOME BEFORE INCOME TAX EXPENSE	1,662	1,551	1,319
INCOME TAX EXPENSE	600	548	440
NET INCOME	1,062	1,003	879
Preferred stock dividend requirements of subsidiary	(11)	(11)	(11)
NET INCOME FOR COMMON STOCK	\$ 1,051	\$ 992	\$ 868
Net income for common stock per common share basic	\$ 3.59	\$ 3.49	\$ 3.16
Net income for common stock per common share diluted	\$ 3.57	\$ 3.47	\$ 3.14
DIVIDENDS DECLARED PER SHARE OF COMMON STOCK	\$ 2.40	\$ 2.38	\$ 2.36
AVERAGE NUMBER OF SHARES OUTSTANDING BASIC (IN MILLIONS)	292.6	284.3	275.2
AVERAGE NUMBER OF SHARES OUTSTANDING DILUTED (IN MILLIONS)	294.4	285.9	276.3

The accompanying notes are an integral part of these financial statements.

**76** 

Consolidated Edison, Inc.

### CONSOLIDATED STATEMENT OF CASH FLOWS

	For the T	ember 31,	
	2011	2010 (millions of dollars)	2009
OPERATING ACTIVITIES		, ,	
Net Income	\$ 1,062	\$ 1,003	\$ 879
PRINCIPAL NON-CASH CHARGES/(CREDITS) TO INCOME			
Depreciation and amortization	884	840	791
Deferred income taxes	491	659	436
Rate case amortization and accruals	49	13	(63)
Common equity component of allowance for funds used during construction	(11)	(15)	(14)
Net derivative (gains)/losses	22	(19)	(31)
Other non-cash items (net)	144	(18)	(77)
CHANGES IN ASSETS AND LIABILITIES			
Accounts receivable customers, less allowance for uncollectibles	50	(126)	51
Materials and supplies, including fuel oil and gas in storage	(8)	7	161
Other receivables and other current assets	51	207	(346)
Prepayments	196	(210)	566
Recoverable energy costs			90
Accounts payable	(195)	(22)	(18)
Pensions and retiree benefits	151	78	(14)
Superfund and environmental remediation costs (net)	(9)	(3)	(48)
Accrued taxes	98	38	(6)
Accrued interest	5	(1)	17
Deferred charges, noncurrent assets and other regulatory assets	(139)	(287)	122
Deferred credits and other regulatory liabilities	234	80	(23)
Other assets		(9)	(5)
Other liabilities	62	166	(2)
NET CASH FLOWS FROM OPERATING ACTIVITIES	3,137	2,381	2,466
INVESTING ACTIVITIES			
Utility construction expenditures	(1,887)	(1,986)	(2,170)
Cost of removal less salvage	(167)	(149)	(181)
Non-utility construction expenditures	(80)	(28)	(9)
Proceeds from investment tax credits and grants related to renewable energy investments	4		
Net investment in Pilesgrove solar project	(20)		
Purchase of additional ownership interest in Honeoye Storage Corporation		(12)	
NET CASH FLOWS USED IN INVESTING ACTIVITIES	(2,150)	(2,175)	(2,360)
FINANCING ACTIVITIES			
Net payments of short-term debt			(363)
Issuance of long-term debt		1,095	1,470
Retirement of long-term debt	(4)	(1,011)	(662)
Issuance of common stock	118	439	257
Repurchase of common stock	(87)		
Debt issuance costs		(11)	(10)
Common stock dividends	(693)	(629)	(601)
Preferred stock dividends	(11)	(11)	(11)
NET CASH FLOWS (USED IN)/FROM FINANCING ACTIVITIES	(677)	(128)	80
CASH AND TEMPORARY CASH INVESTMENTS:			
NET CHANGE FOR THE PERIOD	310	78	186
BALANCE AT BEGINNING OF PERIOD	338	260	74
BALANCE AT END OF PERIOD	\$ 648	\$ 338	\$ 260
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION			
Cash paid/(refunded) during the period for:			
Interest	\$ 563	\$ 583	\$ 558
Income taxes	\$ (236)	\$ (25)	\$ 5

The accompanying notes are an integral part of these financial statements.

77

Consolidated Edison, Inc.

## CONSOLIDATED BALANCE SHEET

	December 31,	December 31,
	2011	2010
	(million	s of dollars)
ASSETS		
CURRENT ASSETS		
Cash and temporary cash investments	\$ 648	\$ 338
Accounts receivable customers, less allowance for uncollectible accounts of		
\$87 and \$76 in 2011 and 2010, respectively	1,123	1,173
Accrued unbilled revenue	474	633
Other receivables, less allowance for uncollectible accounts of \$10 and \$8 in 2011 and 2010,		
respectively	303	293
Fuel oil, gas in storage, materials and supplies, at average cost	356	348
Prepayments	145	341
Deferred tax assets current	266	162
Regulatory assets	164	203
Other current assets	159	178
TOTAL CURRENT ASSETS	3,638	3,669
INVESTMENTS	455	403
UTILITY PLANT, AT ORIGINAL COST		
Electric	21,105	19,851
Gas	4,727	4,344
Steam	1,983	2,038
General	1,960	1,911
TOTAL	29,775	28,144
Less: Accumulated depreciation	6,051	5,808
Net	23,724	22,336
Construction work in progress	1,241	1,458
NET UTILITY PLANT	24,965	23,794
NON-UTILITY PLANT		
Non-utility property, less accumulated depreciation of \$59 and \$51 in 2011 and 2010, respectively	89	46
Construction work in progress	39	23
NET PLANT	25,093	23,863
OTHER NONCURRENT ASSETS		
Goodwill	429	429
Intangible assets, less accumulated amortization of \$3 in 2011 and 2010	3	3
Regulatory assets	9,337	7,683
Other deferred charges and noncurrent assets	259	298
TOTAL OTHER NONCURRENT ASSETS	10.028	8.413
TOTAL ASSETS	\$ 39,214	\$ 36.348
	Ψ 57,211	Ψ 50,510

The accompanying notes are an integral part of these financial statements.

**78** 

Consolidated Edison, Inc.

### CONSOLIDATED BALANCE SHEET

Page   Page		December 31,	December 31,
CURRENT LIABILITIES   S		2011	2010
CURRENT LIABILITIES		(millions	s of dollars)
Long-term debt due within one year         \$50         \$5           Accounts payable         961         1,151           Customer deposits         303         289           Accrued taxes         188         90           Accrued wages         90         102           Fair value of derivative liabilities         169         125           Regulatory liabilities         169         125           Regulatory liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES         2         7           Positions under capital leases         2         7           Positions on injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         131         113           Other noncurrent liabilities         3         4,77           Other noncurrent liabilities         7         7           Peferred income taxes and investment tax credits         7,563         6,769           Regul	LIABILITIES AND SHAREHOLDERS EQUITY		
Accounts payable         961         1,151           Customer deposits         303         289           Accrued taxes         188         90           Accrued interest         160         155           Accrued wages         90         102           Fair value of derivative liabilities         169         125           Regulatory liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES         2         7           Provision for injuries and damages         2         7           Porsions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other oncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           Deferred income taxes and investment tax credits         7,563         6,769           Regulatory liabilities         7,763         6,769           Regulatory liabilities         977         78           Other deferred credi	CURRENT LIABILITIES		
Customer deposits         303         289           Accrued taxes         188         90           Accrued taxes         160         155           Accrued wages         90         102           Fair value of derivative liabilities         169         125           Regulatory liabilities         468         454           Other current liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           Deferred income taxes and investment tax credits         7,563         6,769 <t< td=""><td>Long-term debt due within one year</td><td>\$ 530</td><td>\$ 5</td></t<>	Long-term debt due within one year	\$ 530	\$ 5
Accrued taxes         188         90           Accrued interest         160         155           Accrued wages         90         102           Fair value of derivative liabilities         169         125           Regulatory liabilities         118         159           Other current liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURENT LIABILITIES         2         7           Obligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         48         77           Other noncurrent liabilities         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           Deferred income taxes and investment tax credits         977         788           Other deferred credits         64         46      <	Accounts payable	961	1,151
Accrued interest         160         155           Accrued wages         90         102           Fair value of derivative liabilities         169         125           Regulatory liabilities         118         159           Other current liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURENT LIABILITIES         2         7           Obligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asser retirement obligations         145         109           Fair value of derivative liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         64         46           Other deferred credits         64         46           Other deferred credits         64         46           Other deferred credits         64         46	Customer deposits		289
Accrued wages         90         102           Fair value of derivative liabilities         169         125           Regulatory liabilities         118         159           Other current liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURENT LIABILITIES         2         7           Obligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         64         46           Other deferred credits         64         46           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604 <td>Accrued taxes</td> <td>188</td> <td>90</td>	Accrued taxes	188	90
Fair value of derivative liabilities         169         125           Regulatory liabilities         118         159           Other current liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES         2         7           Obligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         48         77           Other noncurrent liabilities         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         64         46           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,43         10,671           SHA	Accrued interest		155
Regulatory liabilities         118         159           Other current liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES         US           Obligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         581         4,270           Deferred income taxes and investment tax credits         7,563         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,43         10,671           SHAREHOLDERS	Accrued wages		102
Other current liabilities         468         454           TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES	Fair value of derivative liabilities		125
TOTAL CURRENT LIABILITIES         2,987         2,530           NONCURRENT LIABILITIES         Cobligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           Deferred income taxes and investment tax credits         7,563         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,143         10,671           SHAREHOLDERS EQUITY         213         213         213           Common shareholders equity (See Statement of Capitalization)         213         213         213 <t< td=""><td>Regulatory liabilities</td><td>118</td><td>159</td></t<>	Regulatory liabilities	118	159
NONCURRENT LIABILITIES         2         7           Obligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retirce benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           Deferred income taxes and investment tax credits         7,563         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,143         10,671           SHAREHOLDERS EQUITY         20         11,436         11,061           Preferred stock of subsidiary (See Statement of Capitalization)         213         213           TOTAL SHAREHOLDERS EQUITY         11,649<	Other current liabilities	468	454
Obligations under capital leases         2         7           Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           Deferred income taxes and investment tax credits         7,563         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,143         10,671           SHAREHOLDERS EQUITY         Common shareholders equity (See Statement of Common Shareholders Equity)         11,436         11,061           Preferred stock of subsidiary (See Statement of Capitalization)         213         213           TOTAL SHAREHOLDERS EQUITY         11,649         11,274 <td>TOTAL CURRENT LIABILITIES</td> <td>2,987</td> <td>2,530</td>	TOTAL CURRENT LIABILITIES	2,987	2,530
Provision for injuries and damages         181         165           Pensions and retiree benefits         4,835         3,287           Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         5,831         4,270           Deferred income taxes and investment tax credits         7,563         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,43         10,671           SHAREHOLDERS EQUITY         Common shareholders equity (See Statement of Common Shareholders Equity)         11,436         11,061           Preferred stock of subsidiary (See Statement of Capitalization)         213         213           TOTAL SHAREHOLDERS EQUITY         11,649         11,274	NONCURRENT LIABILITIES		
Pensions and retiree benefits       4,835       3,287         Superfund and other environmental costs       489       512         Asset retirement obligations       145       109         Fair value of derivative liabilities       48       77         Other noncurrent liabilities       131       113         TOTAL NONCURRENT LIABILITIES       5,831       4,270         DEFERRED CREDITS AND REGULATORY LIABILITIES       5,831       6,769         Regulatory liabilities       7,563       6,769         Regulatory liabilities       977       788         Other deferred credits       64       46         TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES       8,604       7,603         LONG-TERM DEBT (See Statement of Capitalization)       10,143       10,671         SHAREHOLDERS EQUITY       20       11,436       11,061         Preferred stock of subsidiary (See Statement of Capitalization)       213       213         TOTAL SHAREHOLDERS EQUITY       11,649       11,274	Obligations under capital leases	2	7
Superfund and other environmental costs         489         512           Asset retirement obligations         145         109           Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         8         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,143         10,671           SHAREHOLDERS EQUITY         Common shareholders equity (See Statement of Common Shareholders Equity)         11,436         11,061           Preferred stock of subsidiary (See Statement of Capitalization)         213         213           TOTAL SHAREHOLDERS EQUITY         11,649         11,274	Provision for injuries and damages	181	165
Asset retirement obligations       145       109         Fair value of derivative liabilities       48       77         Other noncurrent liabilities       131       113         TOTAL NONCURRENT LIABILITIES       5,831       4,270         DEFERRED CREDITS AND REGULATORY LIABILITIES       5,831       4,270         Deferred income taxes and investment tax credits       7,563       6,769         Regulatory liabilities       977       788         Other deferred credits       64       46         TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES       8,604       7,603         LONG-TERM DEBT (See Statement of Capitalization)       10,143       10,671         SHAREHOLDERS EQUITY       5,831       4,270         Common shareholders equity (See Statement of Common Shareholders Equity)       11,436       11,061         Preferred stock of subsidiary (See Statement of Capitalization)       213       213         TOTAL SHAREHOLDERS EQUITY       11,649       11,274	Pensions and retiree benefits	4,835	3,287
Fair value of derivative liabilities         48         77           Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         8         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,143         10,671           SHAREHOLDERS EQUITY         Common shareholders equity (See Statement of Common Shareholders Equity)         11,436         11,061           Preferred stock of subsidiary (See Statement of Capitalization)         213         213           TOTAL SHAREHOLDERS EQUITY         11,649         11,274	Superfund and other environmental costs	489	512
Other noncurrent liabilities         131         113           TOTAL NONCURRENT LIABILITIES         5,831         4,270           DEFERRED CREDITS AND REGULATORY LIABILITIES         8         6,769           Deferred income taxes and investment tax credits         7,563         6,769           Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,143         10,671           SHAREHOLDERS EQUITY         Common shareholders equity (See Statement of Common Shareholders Equity)         11,436         11,061           Preferred stock of subsidiary (See Statement of Capitalization)         213         213           TOTAL SHAREHOLDERS EQUITY         11,649         11,274	Asset retirement obligations	145	109
TOTAL NONCURRENT LIABILITIES DEFERRED CREDITS AND REGULATORY LIABILITIES Deferred income taxes and investment tax credits Regulatory liabilities Other deferred credits Other deferred credits Other DEFERRED CREDITS AND REGULATORY LIABILITIES Other DEFERRED CREDITS AND REGULATORY LIABILITIES ROUGHTERM DEBT (See Statement of Capitalization) SHAREHOLDERS EQUITY Common shareholders equity (See Statement of Common Shareholders Equity) Preferred stock of subsidiary (See Statement of Capitalization) 11,436 11,061 Preferred stock of subsidiary (See Statement of Capitalization) 11,649 11,274	Fair value of derivative liabilities	-	77
DEFERRED CREDITS AND REGULATORY LIABILITIES  Deferred income taxes and investment tax credits  7,563 6,769  Regulatory liabilities 977 788  Other deferred credits 64 46  TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES 8,604 7,603  LONG-TERM DEBT (See Statement of Capitalization) 10,143 10,671  SHAREHOLDERS EQUITY  Common shareholders equity (See Statement of Common Shareholders Equity) 11,436 11,061  Preferred stock of subsidiary (See Statement of Capitalization) 213 213  TOTAL SHAREHOLDERS EQUITY 11,649 11,274	Other noncurrent liabilities	131	113
Deferred income taxes and investment tax credits       7,563       6,769         Regulatory liabilities       977       788         Other deferred credits       64       46         TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES       8,604       7,603         LONG-TERM DEBT (See Statement of Capitalization)       10,143       10,671         SHAREHOLDERS EQUITY       Common shareholders equity (See Statement of Common Shareholders Equity)       11,436       11,061         Preferred stock of subsidiary (See Statement of Capitalization)       213       213         TOTAL SHAREHOLDERS EQUITY       11,649       11,274	TOTAL NONCURRENT LIABILITIES	5,831	4,270
Regulatory liabilities         977         788           Other deferred credits         64         46           TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES         8,604         7,603           LONG-TERM DEBT (See Statement of Capitalization)         10,143         10,671           SHAREHOLDERS EQUITY         Common shareholders equity (See Statement of Common Shareholders Equity)         11,436         11,061           Preferred stock of subsidiary (See Statement of Capitalization)         213         213           TOTAL SHAREHOLDERS EQUITY         11,649         11,274	DEFERRED CREDITS AND REGULATORY LIABILITIES		
Other deferred credits Other deferred credits Other deferred credits  64  46  TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES 8,604  CONG-TERM DEBT (See Statement of Capitalization) 10,143  10,671  SHAREHOLDERS EQUITY Common shareholders equity (See Statement of Common Shareholders Equity) 11,436  Preferred stock of subsidiary (See Statement of Capitalization) 213  TOTAL SHAREHOLDERS EQUITY 11,649 11,274	Deferred income taxes and investment tax credits	7,563	6,769
TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES 8,604 7,603 LONG-TERM DEBT (See Statement of Capitalization) 10,143 10,671 SHAREHOLDERS EQUITY Common shareholders equity (See Statement of Common Shareholders Equity) 11,436 11,061 Preferred stock of subsidiary (See Statement of Capitalization) 213 213 TOTAL SHAREHOLDERS EQUITY 11,649 11,274	Regulatory liabilities	977	788
LONG-TERM DEBT (See Statement of Capitalization) 10,143 10,671 SHAREHOLDERS EQUITY Common shareholders equity (See Statement of Common Shareholders Equity) 11,436 11,061 Preferred stock of subsidiary (See Statement of Capitalization) 213 213 TOTAL SHAREHOLDERS EQUITY 11,649 11,274	Other deferred credits	64	46
SHAREHOLDERS EQUITY  Common shareholders equity (See Statement of Common Shareholders Equity)  Preferred stock of subsidiary (See Statement of Capitalization)  11,436  11,061  213  213  TOTAL SHAREHOLDERS EQUITY  11,649  11,274	TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES	8,604	7,603
Common shareholders equity (See Statement of Common Shareholders Equity) 11,436 11,061 Preferred stock of subsidiary (See Statement of Capitalization) 213 213 TOTAL SHAREHOLDERS EQUITY 11,649 11,274	LONG-TERM DEBT (See Statement of Capitalization)	10,143	10,671
Preferred stock of subsidiary (See Statement of Capitalization) 213 213 TOTAL SHAREHOLDERS EQUITY 11,649 11,274	SHAREHOLDERS EQUITY		
TOTAL SHAREHOLDERS EQUITY 11,649 11,274	Common shareholders equity (See Statement of Common Shareholders Equity)	11,436	11,061
	Preferred stock of subsidiary (See Statement of Capitalization)	213	213
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY \$ 39,214 \$ 36,348	TOTAL SHAREHOLDERS EQUITY	11,649	11,274
	TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	\$ 39,214	\$ 36,348

The accompanying notes are an integral part of these financial statements.

**79** 

Consolidated Edison, Inc.

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

### For the Years Ended December 31,

	2011	2010 (millions of dollars)	2009
NET INCOME	\$ 1,062	\$ 1,003	\$ 879
OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES			
Pension plan liability adjustments, net of \$(12), \$5 and \$17 taxes in 2011, 2010 and 2009, respectively	(18)	2	26
Less: Reclassification adjustment for (gains)/losses included in net income, net of \$1 taxes in 2009			1
TOTAL OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES	(18)	2	25
COMPREHENSIVE INCOME	1,044	1,005	904
Preferred stock dividend requirements of subsidiary	(11)	(11)	(11)
COMPREHENSIVE INCOME FOR COMMON STOCK	\$ 1,033	\$ 994	\$ 893

The accompanying notes are an integral part of these financial statements.

80

Consolidated Edison, Inc.

# CONSOLIDATED STATEMENT OF COMMON SHAREHOLDERS EQUITY

	Common S	Stock				Treasury	Stock				mulated ther	
(millions of dollars/except			Addi	tional Paid	Retained			Capit	al Stoc	Comp	rehensive	
share data)	Shares	Amour	t Ir	n Capital	Earnings	Shares	Amount	Ex	pense	Incon	ne/(Loss)	Total
BALANCE AS OF												
DECEMBER 31, 2008	273,721,686	\$ 29	\$	4,112	\$ 6,685	23,210,700	\$ (1,001)	\$	(60)	\$	(67)	\$ 9,698
Net income for common stock					868							868
Common stock dividends					(649)							(649)
Issuance of common shares												
public offering	5,000,000	1		214					(2)			213
Issuance of common shares												
dividend reinvestment and												
employee stock plans	2,402,055			94								94
Other comprehensive income											25	25
BALANCE AS OF												
DECEMBER 31, 2009	281,123,741	\$ 30	\$	4,420	\$ 6,904	23,210,700	\$ (1,001)	\$	(62)	\$	(42)	\$ 10,249
Net income for common stock					992							992
Common stock dividends					(676)							(676)
Issuance of common shares					· · ·							ì
public offering	6,300,000	1		307					(2)			306
Issuance of common shares												
dividend reinvestment and												
employee stock plans	4,192,593			188								188
Other comprehensive income											2	2
BALANCE AS OF												
DECEMBER 31, 2010	291,616,334	\$ 31	\$	4,915	\$ 7,220	23,210,700	\$ (1,001)	\$	(64)	\$	(40)	\$ 11,061
•					·		, , ,		, ,		` ′	
Net income for common stock					1,051							1,051
Common stock dividends					(703)							(703)
Issuance of common shares					` ′							· í
dividend reinvestment and												
employee stock plans	1,272,187	1		76		(1,538,166)	55					132
Common stock repurchases	, , , . ,					1,521,541	(87)					(87)
Other comprehensive income						,- ,	(/				(18)	(18)
BALANCE AS OF											- ( - /	( )
DECEMBER 31, 2011	292,888,521	\$ 32	\$	4,991	\$ 7,568	23,194,075	\$ (1,033)	\$	(64)	\$	(58)	\$ 11,436
,		ccompan	ying no	tes are an in	tegral part of	these financial s	,		` /		` /	,

81

Consolidated Edison, Inc.

### CONSOLIDATED STATEMENT OF CAPITALIZATION

### Shares outstanding

	Decemb	ber 31,	At Decer	nber 31,	
	2011	2010	2011 (millions o	2010 of dollars)	
TOTAL COMMON SHAREHOLDERS EQUITY BEFORE	292,888,521	291,616,334	\$ 11,494	\$ 11,101	
ACCUMULATED OTHER COMPREHENSIVE LOSS					
Pension plan liability adjustments, net of \$(34) and \$(22) taxes in 2011 and					
2010, respectively			(55)	(37)	
Unrealized gains/(losses) on derivatives qualified as cash flow hedges, less reclassification adjustment for gains/(losses) included in net income and reclassification adjustment for unrealized losses included in regulatory assets,					
net of \$(2) taxes in 2011 and 2010			(3)	(3)	
TOTAL ACCUMULATED OTHER COMPREHENSIVE LOSS, NET OF					
TAXES			(58)	(40)	
TOTAL COMMON SHAREHOLDERS EQUITY (SEE STATEMENT OF					
COMMON SHAREHOLDERS EQUITY)			11,436	11,061	
PREFERRED STOCK OF SUBSIDIARY					
\$5 Cumulative Preferred, without par value, authorized 1,915,319 shares	1,915,319	1,915,319	175	175	
Cumulative Preferred, \$100 par value, authorized 6,000,000 shares					
4.65% Series C	153,296	153,296	16	16	
4.65% Series D	222,330	222,330	22	22	
TOTAL PREFERRED STOCK			\$ 213	\$ 213	

The accompanying notes are an integral part of these financial statements.

82

Consolidated Edison, Inc.

### CONSOLIDATED STATEMENT OF CAPITALIZATION

LONG-TERM DEBT Maturity	Interest Rate	Series	At Decen 2011 (millions o	2010
DEBENTURES:			(11111111111111111111111111111111111111	, worms,
2012	5.625%	2002A	\$ 300	\$ 300
2013	4.875	2002B	500	500
2013	3.85	2003B	200	200
2014	4.70	2004A	200	200
2014	5.55	2009A	275	275
2015	5.30	2005A	40	40
2015	5.375	2005C	350	350
2015	2.50	2010A	55	55
2016	5.45	2006A	75	75
2016	5.50	2006C	400	400
2016	5.30	2006D	250	250
2018	5.85	2008A	600	600
2018	6.15	2008A	50	50
2018	7.125	2008C	600	600
2019	4.96	2009A	60	60
2019	6.65	2009B	475	475
2020	4.45	2010A	350	350
2027	6.50	1997F	80	80
2033	5.875	2003A	175	175
2033	5.10	2003C	200	200
2034	5.70	2004B	200	200
2035	5.30	2005A	350	350
2035	5.25	2005B	125	125
2036	5.85	2006A	400	400
2036	6.20	2006B	400	400
2036	5.70	2006E	250	250
2037	6.30	2007A	525	525
2038	6.75	2007R 2008B	600	600
2039	6.00	2009B	60	60
2039	5.50	2009C	600	600
2040	5.70	2010B	350	350
2040	5.50	2010B	115	115
TOTAL DEBENTURES	3.30	20102	9,210	9,210
TRANSITION BONDS:			>,210	,,210
2019*	5.22%	2004-1	29	32
TOTAL TRANSITION B		200.1	29	32
	Notes issued to New York State Energy Research and Development			32
2015	0.20%	1995***	44	44
2032	0.193	2004B Series 1	127	127
2034	0.139	1999A	293	293
2035	0.193	2004B Series 2	20	20
2036	0.222	2001B	98	98
2036	1.45	2010A****	225	225
2039	0.21	2004A	98	98
2039	0.08	2004A 2004C	99	99
2039	0.067	2005A	126	126
TOTAL TAX-EXEMPT I		2003A	1,130	1,130
Other long-term debt	)		321	323
Unamortized debt discoun	ıt		(17)	(19)
TOTAL			10,673	10,676
IOIAL			10,073	10,070

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Less: long-term debt due within one year	530	5
TOTAL LONG-TERM DEBT	10,143	10,671
TOTAL CAPITALIZATION	\$ 21.792	\$ 21.945

<sup>\*</sup> The final date to pay the entire remaining unpaid principal balance, if any, of all outstanding bonds is May 17, 2021.

The accompanying notes are an integral part of these financial statements.

83

<sup>\*\*</sup> Other than Series 2010A, rates reset weekly or by auction held every 35 days; December 30, 2011 rates shown.

<sup>\*\*\*</sup> Issued for O&R pollution control financing.

<sup>\*\*\*\*</sup> Subject to mandatory tender in 2012.

### Report of Management on Internal Control Over Financial Reporting

Management of Consolidated Edison Company of New York, Inc. and its subsidiaries (the Company) is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed to provide reasonable, but not absolute, assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of the effectiveness of controls to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

Management of the Company assessed the effectiveness of internal control over financial reporting as of December 31, 2011, using the criteria established by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control Integrated Framework*. Based on that assessment, management has concluded that the Company had effective internal control over financial reporting as of December 31, 2011.

The effectiveness of the Company s internal control over financial reporting as of December 31, 2011, has been audited by PricewaterhouseCoopers LLP, the Company s independent registered public accounting firm, as stated in their report which appears on the following page of this Annual Report on Form 10-K.

Kevin Burke

Chairman and Chief Executive Officer

Robert Hoglund

Senior Vice President and Chief Financial Officer

February 21, 2012

84

## Report of Independent Registered Public Accounting Firm

To the Stockholder and Board of Trustees of Consolidated Edison Company of New York, Inc.:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Consolidated Edison Company of New York, Inc. and its subsidiaries (the Company) at December 31, 2011 and 2010, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2011 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the accompanying index presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2011, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company s management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Report of Management on Internal Control Over Financial Reporting. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company s internal control over financial reporting based on our audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

PricewaterhouseCoopers LLP

New York, New York

February 21, 2012

85

Consolidated Edison Company of New York, Inc.

### CONSOLIDATED INCOME STATEMENT

For the Years Ended December 31,

	roru	ie Tears Ended Decembe	1 31,
	2011	2010 (millions of dollars)	2009
OPERATING REVENUES			
Electric	\$ 8,280	\$ 8,376	\$ 7,674
Gas	1,521	1,541	1,701
Steam	683	656	661
TOTAL OPERATING REVENUES	10,484	10,573	10,036
OPERATING EXPENSES			
Purchased power	2,313	2,683	2,583
Fuel	412	458	503
Gas purchased for resale	518	574	818
Other operations and maintenance	2,561	2,493	2,186
Depreciation and amortization	829	787	744
Taxes, other than income taxes	1,768	1,656	1,486
TOTAL OPERATING EXPENSES	8,401	8,651	8,320
OPERATING INCOME	2,083	1,922	1,716
OTHER INCOME (DEDUCTIONS)			
Investment and other income	4	32	34
Allowance for equity funds used during construction	8	13	12
Other deductions	(14)	(19)	(13)
TOTAL OTHER INCOME (DEDUCTIONS)	(2)	26	33
INCOME BEFORE INTEREST AND INCOME TAX EXPENSE	2,081	1,948	1,749
INTEREST EXPENSE			
Interest on long-term debt	523	537	534
Other interest	16	19	27
Allowance for borrowed funds used during construction	(5)	(7)	(8)
NET INTEREST EXPENSE	534	549	553
INCOME FROM CONTINUING OPERATIONS BEFORE TAXES	1,547	1,399	1,196
INCOME TAX EXPENSE	558	495	404
NET INCOME	989	904	792
Preferred stock dividend requirements	(11)	(11)	(11)
NET INCOME FOR COMMON STOCK	\$ 978	\$ 893	\$ 781

The accompanying notes are an integral part of these financial statements.

86

Consolidated Edison Company of New York, Inc.

### CONSOLIDATED STATEMENT OF CASH FLOWS

For the Twelve Months Ended December 31,
2011 2010 2009
(millions of dollars)

	2011	2010	2009	
		(millions of dollars)		
OPERATING ACTIVITIES				
Net income	\$ 989	\$ 904	\$ 792	
PRINCIPAL NON-CASH CHARGES/(CREDITS) TO INCOME				
Depreciation and amortization	829	787	744	
Deferred income taxes	462	622	364	
Rate case amortization and accruals	49	13	(63)	
Common equity component of allowance for funds used during construction	(8)	(13)	(12)	
Other non-cash items (net)	96	(12)	(56)	
CHANGES IN ASSETS AND LIABILITIES				
Accounts receivable customers, less allowance for uncollectibles	48	(121)	33	
Materials and supplies, including fuel oil and gas in storage	(2)	4	133	
Other receivables and other current assets	170	11	(122)	
Prepayments	(3)		456	
Recoverable energy costs			111	
Accounts payable	(132)	(17)	(118)	
Pensions and retiree benefits	102	68		
Superfund and environmental remediation costs (net)	(9)	(8)	(51)	
Accrued taxes	95	13	(16)	
Accrued interest	3	(7)	6	
Deferred charges, noncurrent assets and other regulatory assets	(32)	(294)	71	
Deferred credits and other regulatory liabilities	224	70	(25)	
Other liabilities	52	185	(25)	
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,933	2,205	2,222	
INVESTING ACTIVITIES		·	·	
Utility construction expenditures	(1,785)	(1,853)	(2,045)	
Cost of removal less salvage	(162)	(145)	(176)	
Loan to affiliate	` ′	,	113	
NET CASH FLOWS USED IN INVESTING ACTIVITIES	(1,947)	(1,998)	(2,108)	
FINANCING ACTIVITIES	` ' '		` ' '	
Net payments of short-term debt			(253)	
Issuance of long-term debt		925	1,350	
Retirement of long-term debt		(850)	(655)	
Debt issuance costs		(9)	(10)	
Capital contribution by parent		355	211	
Dividend to parent	(681)	(670)	(652)	
Preferred stock dividends	(11)	(11)	(11)	
NET CASH FLOWS USED IN FINANCING ACTIVITIES	(692)	(260)	(20)	
CASH AND TEMPORARY CASH INVESTMENTS:	(**=)	(=++)	(==)	
NET CHANGE FOR THE PERIOD	294	(53)	94	
BALANCE AT BEGINNING OF PERIOD	78	131	37	
BALANCE AT END OF PERIOD	\$ 372	\$ 78	\$ 131	
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION	Ψ 312	Ψ /0	Ψ 151	
Cash paid/(refunded) during the period for:				
Interest	\$ 504	\$ 528	\$ 513	
Income taxes	\$ (198)	\$ (18)	\$ 18	
The accompanying notes are an integral nor		1 ( - /	Ψ 10	

The accompanying notes are an integral part of these financial statements.

Consolidated Edison Company of New York, Inc.

### CONSOLIDATED BALANCE SHEET

	December 31,	December 31,
	2011	2010
	(million	s of dollars)
ASSETS		
CURRENT ASSETS		
Cash and temporary cash investments	\$ 372	\$ 78
Accounts receivable customers, less allowance for uncollectible accounts of \$79 and \$68 in 2011		
and 2010, respectively	977	1,025
Other receivables, less allowance for uncollectible accounts of \$9 and \$7 in 2011 and 2010,		
respectively	102	73
Accrued unbilled revenue	366	473
Accounts receivable from affiliated companies	54	273
Fuel oil, gas in storage, materials and supplies, at average cost	308	306
Prepayments	85	82
Deferred tax assets current	157	131
Regulatory assets	140	151
Other current assets	100	104
TOTAL CURRENT ASSETS	2,661	2,696
INVESTMENTS	177	167
UTILITY PLANT AT ORIGINAL COST		
Electric	19,886	18,735
Gas	4,200	3,844
Steam	1,983	2,038
General	1,785	1,746
TOTAL	27,854	26,363
Less: Accumulated depreciation	5,523	5,314
Net	22,331	21,049
Construction work in progress	1,165	1,345
NET UTILITY PLANT	23,496	22,394
NON-UTILITY PROPERTY		
Non-utility property, less accumulated depreciation of \$24 and \$22 in 2011 and 2010, respectively	6	7
NET PLANT	23,502	22,401
OTHER NONCURRENT ASSETS	•	
Regulatory assets	8,661	7,097
Other deferred charges and noncurrent assets	217	244
TOTAL OTHER NONCURRENT ASSETS	8,878	7,341
TOTAL ASSETS	\$ 35,218	\$ 32,605
The accompanying notes are an integral part of these finan-		•

88

Consolidated Edison Company of New York, Inc.

### CONSOLIDATED BALANCE SHEET

	December 31, 2011	December 31, 2010
	(millions	of dollars)
LIABILITIES AND SHAREHOLDER S EQUITY		
CURRENT LIABILITIES		
Long-term debt due within one year	\$ 525	\$
Accounts payable	774	924
Accounts payable to affiliated companies	16	13
Customer deposits	290	276
Accrued taxes	32	34
Accrued taxes to affiliated companies	126	29
Accrued interest	133	130
Accrued wages	81	93
Fair value of derivative liabilities	98	71
Regulatory liabilities	79	131
Other current liabilities	396	400
TOTAL CURRENT LIABILITIES	2,550	2,101
NONCURRENT LIABILITIES		
Obligations under capital leases	2	7
Provision for injuries and damages	173	159
Pensions and retiree benefits	4,337	2,900
Superfund and other environmental costs	373	392
Asset retirement obligations	145	109
Fair value of derivative liabilities	24	29
Other noncurrent liabilities	120	102
TOTAL NONCURRENT LIABILITIES	5,174	3,698
DEFERRED CREDITS AND REGULATORY LIABILITIES	-, -	.,.,.,
Deferred income taxes and investment tax credits	6,921	6,202
Regulatory liabilities	861	683
Other deferred credits	61	42
TOTAL DEFERRED CREDITS AND REGULATORY LIABILITIES	7,843	6,927
LONG-TERM DEBT (See Statement of Capitalization)	9,220	9,743
SHAREHOLDER S EQUITY	., .	.,
Common shareholder s equity (See Statement of Common Shareholder s Equity)	10.218	9.923
Preferred stock (See Statement of Capitalization)	213	213
TOTAL SHAREHOLDER S EQUITY	10,431	10,136
TOTAL LIABILITIES AND SHAREHOLDER S EQUITY	\$ 35,218	\$ 32,605

The accompanying notes are an integral part of these financial statements.

89

Consolidated Edison Company of New York, Inc.

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the Years Ended December 31,

	2011	2010 (millions of dollars)	2009
NET INCOME	\$ 989	\$ 904	\$ 792
OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES			
Pension plan liability adjustments, net of \$(1), \$(1) and \$11 taxes in 2011, 2010 and 2009, respectively	(2)	(2)	16
TOTAL OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES	(2)	(2)	16
COMPREHENSIVE INCOME	\$ 987	\$ 902	\$ 808

The accompanying notes are an integral part of these financial statements.

90

Consolidated Edison Company of New York, Inc.

## CONSOLIDATED STATEMENT OF COMMON SHAREHOLDER S EQUITY

	Common S	tock	Additi	onal Paid-	Retained	•	ırchase Con dison		al Stoc	0	nulated ther ehensive		
(millions of dollars/except share data)	Shares	Amount	In	Capital	Earnings	S	tock	Ex	pense	Incom	e/(Loss)	T	otal
BALANCE AS OF DECEMBER 31, 2008	235,488,094	\$ 589	\$	3,664	\$ 5,780	\$	(962)	\$	(60)	\$	(20)	\$ 8	3,991
Net income					792								792
Common stock dividend to parent					(652)								(652)
Capital contribution by parent				213					(2)				211
Cumulative preferred dividends					(11)								(11)
Other comprehensive income											16		16
BALANCE AS OF DECEMBER 31, 2009	235,488,094	\$ 589	\$	3,877	\$ 5,909	\$	(962)	\$	(62)	\$	(4)	\$ 9	9,347
Net income					904								904
Common stock dividend to parent					(670)								(670)
Capital contribution by parent				357					(2)				355
Cumulative preferred dividends					(11)								(11)
Other comprehensive income											(2)		(2)
BALANCE AS OF DECEMBER 31, 2010	235,488,094	\$ 589	\$	4,234	\$ 6,132	\$	(962)	\$	(64)	\$	(6)	\$ 9	9,923
Net income					989								989
Common stock dividend to parent					(681)								(681)
Cumulative preferred dividends					(11)								(11)
Other comprehensive income											(2)		(2)
BALANCE AS OF DECEMBER 31, 2011	235,488,094	\$ 589	\$	4,234	\$ 6,429	\$	(962)	\$	(64)	\$	(8)	\$ 10	0,218
	The accompanying r	notes are ar	n integr	al part of th	nese financia	ıl state	ments.						

91

Consolidated Edison Company of New York, Inc.

### CONSOLIDATED STATEMENT OF CAPITALIZATION

### **Shares outstanding**

	December 31,		At December 31,	
	2011	2010	2011 (millions o	2010 f dollars)
TOTAL COMMON SHAREHOLDER S EQUITY BEFORE	235,488,094	235,488,094	\$ 10,226	\$ 9,929
ACCUMULATED OTHER COMPREHENSIVE LOSS				
Pension plan liability adjustments, net \$(3) and \$(2) taxes in 2011 and 2010,				
respectively			(5)	(3)
Unrealized gains/(losses) on derivatives qualified as cash flow hedges, less				
reclassification adjustment for gains/(losses) included in net income, net of \$(2)				
taxes in 2011 and 2010			(3)	(3)
TOTAL ACCUMULATED OTHER COMPREHENSIVE LOSS,				
NET OF TAXES			(8)	(6)
TOTAL COMMON SHAREHOLDER S EQUITY (SEE STATEMENT OF				
COMMON SHAREHOLDER S EQUITY)			10,218	9,923
PREFERRED STOCK				
\$5 Cumulative Preferred, without par value, authorized 1,915,319 shares	1,915,319	1,915,319	175	175
Cumulative Preferred, \$100 par value, authorized 6,000,000 shares				
4.65% Series C	153,296	153,296	16	16
4.65% Series D	222,330	222,330	22	22
TOTAL PREFERRED STOCK			\$ 213	\$ 213

The accompanying notes are an integral part of these financial statements.

92

Consolidated Edison Company of New York, Inc.

### CONSOLIDATED STATEMENT OF CAPITALIZATION

DEBENTURES	LONG-TERM DEBT Maturity	Interest Rate	Series	At December 31, 2011 2010 (millions of dollars)		
2013         4.875         2002B         500         500           2013         3.85         2004A         200         200           2014         4.70         2004A         200         200           2014         5.55         2009A         275         275           2015         5.375         2006C         400         400           2016         5.50         2006C         400         400           2018         5.85         2008A         600         600           2018         7.125         2008C         600         600           2019         6.65         2008C         600         600           2019         6.65         2008C         600         600           2033         5.875         2010A         350         350           2033         5.875         2003A         175         175           2033         5.875         2003A         175         175           2033         5.875         2003A         175         175           2033         5.10         2003A         350         350           2035         5.25         2005A         350         350 <th>DEBENTURES:</th> <th></th> <th></th> <th></th> <th></th> <th></th>	DEBENTURES:					
2013         3.85         2003B         200         200           2014         4.70         2004A         200         200           2014         5.55         2009A         275         275           2015         5.375         2006C         360         360           2016         5.50         2006D         250         250           2018         5.85         2008A         600         600           2018         5.85         2008C         600         600           2019         6.65         2009B         475         475           2020         4.45         2010A         350         350           2033         5.875         2003A         175         175           2033         5.875         2003A         175         175           2033         5.875         2003A         175         175           2033         5.10         2003A         175         175           2033         5.10         2003A         175         175           2034         5.70         2004B         200         200           2035         5.25         20         205         250	2012	5.625%	2002A	\$ 30	0 \$	300
2014         4.70         2004A         200         200           2014         5.55         2009C         350         350           2016         5.50         2006C         400         400           2016         5.50         2006C         400         400           2018         5.85         2008A         600         600           2019         6.65         2009B         475         475           2020         4.45         2010A         350         350           2033         5.875         2003A         175         175           2033         5.10         2003C         200         200           2034         5.70         2004B         200         200           2035         5.30         2005B         175         175           2033         5.10         2004B         200         200           2034         5.70         2004B         200         200           2035         5.25         2005B         125         125           2036         5.85         2005B         400         400           2036         5.70         2006E         250         255	2013	4.875	2002B	50	0	500
2014       5.55       2009A       275       275         2015       5.375       2005C       350       350         2016       5.50       2006C       400       400         2018       5.85       2008A       600       600         2018       7.125       2008C       600       600         2019       6.65       2009B       475       475         2020       4.45       2010A       350       350         2033       5.875       2003A       175       175         2034       5.70       2004B       200       200         2034       5.70       2004B       200       200         2035       5.30       2005A       350       350         2035       5.30       2005A       350       350         2036       5.85       2006A       400       400         2036       5.85       2006A       400       400         2036       5.85       2006A       400       400         2036       5.85       2006B       400       400         2036       5.70       2006B       400       400         2039<	2013	3.85	2003B	20	0	200
2015         5.375         2006C         350         350           2016         5.50         2006C         400         400           2018         5.85         2008A         600         600           2018         7.125         2008C         600         600           2019         6.65         2008B         475         475           2020         4.45         2010A         350         350           2033         5.10         2003C         20         20           2034         5.70         2004B         20         20           2035         5.30         2005B         125         125           2036         5.85         2005B         125         125           2036         5.85         2006B         400         400           2036         5.85         2006B         400         400           2036         5.70         2006B         250         250           2038         6.75         2008B         600         600           2039         5.50         2009C         600         600           2040         5.70         2004B         12         12         <	2014	4.70	2004A	20	0	200
2016         5.50         2006C         400         400           2016         5.30         250         250           2018         5.85         2008A         600         600           2019         6.65         2008C         600         600           2019         6.65         2010A         350         350           2020         4.45         2010A         350         350           2033         5.875         2003A         175         175           2034         5.70         2004B         200         200           2035         5.30         2005A         350         350           2035         5.30         2005A         350         350           2036         5.85         2006A         400         400           2036         5.85         2006A         400         400           2036         5.85         2006A         400         400           2036         5.85         2006B         400         400           2036         5.85         2006B         400         400           2037         6.30         2006B         250         250	2014	5.55	2009A	27	5	275
2016         5.30         2006D         250         250           2018         5.85         2008A         600         600           2019         6.65         2009B         475         475           2020         4.45         2010A         350         350           2033         5.875         2003A         175         175           2034         5.70         2004B         200         200           2035         5.30         2005A         350         350           2036         5.85         2006A         400         400           2036         5.25         2005B         125         125           2036         5.85         2006A         400         400           2036         5.70         2006B         400         400           2036         5.85         2006A         400         400           2036         5.70         2006B         400         400           2037         6.30         2007A         525         525           2038         6.75         2008B         600         600           2039         5.50         2008B         600         600	2015	5.375	2005C	35	0	350
2018       5.85       2008C       600       600         2019       6.65       2009B       475       475         2020       4.45       2010A       350       350         2033       5.875       2003A       175       175         2033       5.10       2004B       200       200         2034       5.70       2004B       200       200         2035       5.30       2005A       350       350         2035       5.25       2005B       125       125         2036       5.85       2006A       400       400         2036       5.85       2006B       400       400         2036       5.70       2006E       250       250         2037       6.30       2007A       352       525         2038       6.75       2008B       600       600         2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TOTAL DEBENTUREs       8.675       8.675       8.675       8.675         2032       0.193%       2004B       2004B       2004B       200	2016	5.50	2006C	40	0	400
2018       7.125       2008C       600       600         2019       6.65       2009B       475       475         2020       4.45       2010A       350       350         2033       5.875       2003A       175       175         2034       5.70       2004B       200       200         2035       5.30       2005A       350       350         2036       5.25       2005B       125       125         2036       6.20       2006A       400       400         2036       5.70       2006B       400       400         2037       6.30       2007A       525       525         2038       6.75       2006B       400       400         2039       5.50       2007A       525       525         2038       6.75       2008B       600       600         2040       5.70       2008B       600       600         2039       5.50       2008B       600       600         2040       5.70       2010B       350       350         TAX-EXEMPT DEBT       Notes issued to New York State Energy Research and Development Authority       127 </td <td>2016</td> <td>5.30</td> <td>2006D</td> <td>25</td> <td>0</td> <td>250</td>	2016	5.30	2006D	25	0	250
2018       7.125       2008C       600       600         2019       6.65       2009B       475       475         2020       4.45       2010A       350       350         2033       5.875       2003A       175       175         2034       5.70       2004B       200       200         2035       5.30       2005A       350       350         2036       5.25       2005B       125       125         2036       6.20       2006A       400       400         2036       5.70       2006B       400       400         2037       6.30       2007A       525       525         2038       6.75       2006B       400       400         2039       5.50       2007A       525       525         2038       6.75       2008B       600       600         2040       5.70       2008B       600       600         2039       5.50       2008B       600       600         2040       5.70       2010B       350       350         TAX-EXEMPT DEBT       Notes issued to New York State Energy Research and Development Authority       127 </td <td>2018</td> <td>5.85</td> <td>2008A</td> <td>60</td> <td>0</td> <td>600</td>	2018	5.85	2008A	60	0	600
2020       4.45       2010A       350       350         2033       5.875       2003A       175       175         2034       5.70       2004B       200       200         2035       5.30       2005B       125       125         2036       5.85       2006A       400       400         2036       5.85       2006B       400       400         2036       5.70       2006E       250       250         2037       6.30       2007A       525       525         2038       6.75       2009C       600       600         2039       5.50       2009C       600       600         2040       5.70       2008B       600       600         2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TOTAL DEBENTURES       8,675       8,675       8,675         TAX-EXEMPT DEBT       Notes issued to New York State Energy Research and Development Authority for Facilities Revenus Bonds**       2004B Series 1       127       127         2034       0.139       290       29       29       29       29		7.125	2008C	60	0	600
2033         5.875         2003C         200         200           2034         5.70         2004B         200         200           2035         5.30         2005B         125         125           2036         5.85         2006A         400         400           2036         5.85         2006B         400         400           2036         5.70         2006E         250         250           2037         6.30         2007A         525         525           2038         6.75         2008B         600         600           2039         5.50         2008B         600         600           2039         5.50         2008B         600         600           2039         5.50         2008B         600         600           2040         5.70         2010B         350         350           TOTAL DEBENTURES         8,675         8,675         8,675         8,675           2034         0.19         Notes issued to New York State Energy Research and Development Authority         7         127         202         20         20         20         20         20         20         20         20 <td>2019</td> <td>6.65</td> <td>2009B</td> <td>47</td> <td>5</td> <td>475</td>	2019	6.65	2009B	47	5	475
2033         5.10         2003C         200         200           2034         5.70         2005A         350         350           2035         5.25         2005B         125         125           2036         5.85         2006A         400         400           2036         6.20         2006B         400         400           2036         5.70         2006E         250         250           2037         6.30         2007A         525         525           2038         6.75         2008B         600         600           2040         5.70         2010B         350         350           TOTAL DEBENTURES         2009C         600         600           2040         5.70         2010B         350         350           TOTAL DEBENTURES         Notes issued to New York State Energy Research and Development Authority         150         127         127           2034         0.139         1993         293         293         293           2035         0.193%         2004B Series 1         127         127           2034         0.139         2004B Series 2         20         20	2020	4.45	2010A	35	0	350
2034       5.70       2004B       200       400       400       400       400       2036       5.70       2006B       400       400       2036       5.70       2006B       400       400       2037       6.30       2007A       5.25       5.25       252       2038       6.00       600 <td< td=""><td>2033</td><td>5.875</td><td>2003A</td><td>17</td><td>5</td><td>175</td></td<>	2033	5.875	2003A	17	5	175
2035       5.30       2005A       350       350         2035       5.25       2006B       125       125         2036       5.85       2006A       400       400         2036       6.20       2006B       400       400         2036       5.70       2007A       525       525         2037       6.30       2008B       600       600         2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TOTAL DEBENTURE:       8.675 <td>2033</td> <td>5.10</td> <td>2003C</td> <td>20</td> <td>0</td> <td>200</td>	2033	5.10	2003C	20	0	200
2035       5.25       2006A       400       400         2036       5.85       2006B       400       400         2036       6.20       2006B       400       400         2037       6.30       2007A       525       525         2038       6.75       2008B       600       600         2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TAX-EXEMPT DEBT Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds**       127       127         2032       0.193%       2004B Series 1       127       127         2034       0.139       1999A       293       293         2035       0.193       2904B Series 2       20       20         2036       0.222       2001B       98       98         2036       0.222       2010A**       225       225         2039       0.21       2004A       98       98         2039       0.067       2004A       98       98         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEB	2034	5.70	2004B	20	0	200
2036       5.85       2006A       400       400         2036       6.20       2006B       440       400         2037       6.30       2007A       255       252         2038       6.75       2008B       600       600         2039       5.50       2010B       350       350         TOTAL DEBENTURES       8,675       8,675       8,675         TAX-EXEMPT DEBT       Notes issued to New York State Energy Research and Development Authority       8,675       8,675         TOTAL DEBENTURES       2004B Series 1       127       127         2032       0.193%       2004B Series 1       127       127         2034       0.139       2004B Series 2       20       20         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2036       1.45       2010A**       225       225         2039       0.01       2004A       98       98         2039       0.067       2005A       126       126         107AL TAX-EXEMPT DEBT       1,086       1,086       1,086         Unamortized debt discount <t< td=""><td>2035</td><td>5.30</td><td>2005A</td><td>35</td><td>0</td><td>350</td></t<>	2035	5.30	2005A	35	0	350
2036       5.85       2006A       400       400         2036       6.20       2006B       440       400         2037       6.30       2007A       255       252         2038       6.75       2008B       600       600         2039       5.50       2010B       350       350         TOTAL DEBENTURES       8,675       8,675       8,675         TAX-EXEMPT DEBT       Notes issued to New York State Energy Research and Development Authority       8,675       8,675         TOTAL DEBENTURES       2004B Series 1       127       127         2032       0.193%       2004B Series 1       127       127         2034       0.139       2004B Series 2       20       20         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2036       1.45       2010A**       225       225         2039       0.01       2004A       98       98         2039       0.067       2005A       126       126         107AL TAX-EXEMPT DEBT       1,086       1,086       1,086         Unamortized debt discount <t< td=""><td>2035</td><td>5.25</td><td>2005B</td><td>12</td><td>5</td><td>125</td></t<>	2035	5.25	2005B	12	5	125
2036       5.70       2006E       250       250         2037       6.30       2007A       525       525         2038       6.75       2008B       600       600         2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TOTAL DEBENTURES       8,675       8,675       8,675         TAX-EXEMPT DEBT Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds*:       127       127         2032       0.193%       2004B Series 1       127       127         2034       0.139       2004B Series 2       20       20         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2036       1.45       2010A**       225       225         2039       0.01       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         10 mmortized debt discount       1,086       1,086         10 mmortized debt disc	2036		2006A	40	0	400
2036       5.70       2006E       250       250         2037       6.30       2007A       525       525         2038       6.75       2008B       600       600         2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TOTAL DEBENTURES       8,675       8,675       8,675         TAX-EXEMPT DEBT Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds*:       127       127         2032       0.193%       2004B Series 1       127       127         2034       0.139       2004B Series 2       20       20         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2036       1.45       2010A**       225       225         2039       0.01       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         10 mmortized debt discount       1,086       1,086         10 mmortized debt disc	2036	6.20	2006B	40	0	400
2038       6.75       2008B       600       600         2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TOTAL DEBENTURES       8,675       8,675       8,675         TAX-EXEMPT DEBT Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds*:       2004B Series 1       127       127         2032       0.193%       2004B Series 1       127       127         2034       0.139       1999A       293       293         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2039       0.21       2004A       98       98         2039       0.21       2004A       98       98         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,745		5.70	2006E	25	0	250
2039       5.50       2009C       600       600         2040       5.70       2010B       350       350         TOTAL DEBENTURES       8,675       8,675       8,675         TAX-EXEMPT DEBT Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds**:       2004B Series 1       127       127         2032       0.193%       2004B Series 1       127       127         2034       0.139       293       293         2035       0.193       2004B Series 2       20       20         2036       0.222       2011B       98       98         2039       0.21       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,743	2037	6.30	2007A	52	5	525
2040       5.70       2010B       350       350         TOTAL DEBENTURES       8,675       8,675         TAX-EXEMPT DEBT Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds*:         2032       0.193%       2004B Series 1       127       127         2034       0.139       293       293       293         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2039       0.21       2010A**       225       225         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,745	2038	6.75	2008B	60	0	600
TOTAL DEBENTURES         8,675         8,675           TAX-EXEMPT DEBT Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Books*:         Use of Scripper Scr	2039	5.50	2009C	60	0	600
TAX-EXEMPT DEBT         Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds*:           2032         0.193%         2004B Series 1         127         127           2034         0.139         1999A         293         293           2035         0.193         2004B Series 2         20         20           2036         0.222         2001B         98         98           2039         0.21         2004A         98         98           2039         0.08         2004C         99         99           2039         0.067         2005A         126         126           TOTAL TAX-EXEMPT DEBT         1,086         1,086           Unamortized debt discount         (16)         (18)           TOTAL         9,745         9,745         9,743	2040	5.70	2010B	35	0	350
for Facilities Revenue Bonds*:         2032       0.193%       2004B Series 1       127       127         2034       0.139       1999A       293       293         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2039       0.21       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,745       9,745	TOTAL DEBENTURES			8,67	5	8,675
2032       0.193%       2004B Series 1       127       127         2034       0.139       1999A       293       293         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2039       0.21       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,745       9,745						
2034       0.139       1999A       293       293         2035       0.193       2004B Series 2       20       20         2036       0.222       2001B       98       98         2039       0.21       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,745			2004R Series 1	12	7	127
2035     0.193     2004B Series 2     20     20       2036     0.222     2001B     98     98       2036     1.45     2010A**     225     225       2039     0.21     2004A     98     98       2039     0.08     2004C     99     99       2039     0.067     2005A     126     126       TOTAL TAX-EXEMPT DEBT     1,086     1,086       Unamortized debt discount     (16)     (18)       TOTAL     9,745     9,743						
2036     0.222     2001B     98     98       2036     1.45     2010A**     225     225       2039     0.21     2004A     98     98       2039     0.08     2004C     99     99       2039     0.067     2005A     126     126       TOTAL TAX-EXEMPT DEBT     1,086     1,086       Unamortized debt discount     (16)     (18)       TOTAL     9,745     9,743						
2036       1.45       2010A**       225       225         2039       0.21       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,743						
2039       0.21       2004A       98       98         2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,743						
2039       0.08       2004C       99       99         2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,743						
2039       0.067       2005A       126       126         TOTAL TAX-EXEMPT DEBT       1,086       1,086       1,086         Unamortized debt discount       (16)       (18)         TOTAL       9,745       9,743				-	-	
TOTAL TAX-EXEMPT DEBT         1,086         1,086           Unamortized debt discount         (16)         (18)           TOTAL         9,745         9,743						
Unamortized debt discount         (16)         (18)           TOTAL         9,745         9,743			2003A			
TOTAL 9,745 9,743						
		ш				
Local long town dobt due within one year		within and ware				2,143
Less: long-term debt due within one year 525 TOTAL LONG-TERM DEBT 9,220 9,743		•				0.743
TOTAL CAPITALIZATION \$ 19,651 \$ 19,879						

<sup>\*</sup>Other than Series 2010A, rates reset weekly or by auction held every 35 days; December 30, 2011 rates shown.

The accompanying notes are an integral part of these financial statements.

<sup>\*\*</sup> Subject to mandatory tender in 2012.

### NOTES TO THE FINANCIAL STATEMENTS

#### General

These combined notes accompany and form an integral part of the separate consolidated financial statements of each of the two separate registrants: Consolidated Edison, Inc. and its subsidiaries (Con Edison) and Consolidated Edison Company of New York, Inc. and its subsidiaries (CECONY). CECONY is a subsidiary of Con Edison and as such its financial condition and results of operations and cash flows, which are presented separately in the CECONY consolidated financial statements, are also consolidated, along with those of Con Edison s other utility subsidiary, Orange and Rockland Utilities, Inc. (O&R), and Con Edison s competitive energy businesses (discussed below) in Con Edison s consolidated financial statements. The term Utilities is used in these notes to refer to CECONY and O&R.

As used in these notes, the term Companies refers to Con Edison and CECONY and, except as otherwise noted, the information in these combined notes relates to each of the Companies. However, CECONY makes no representation as to information relating to Con Edison or the subsidiaries of Con Edison other than itself.

Con Edison has two regulated utility subsidiaries: CECONY and O&R. CECONY provides electric service and gas service in New York City and Westchester County. The company also provides steam service in parts of Manhattan. O&R, along with its regulated utility subsidiaries, provides electric service in southeastern New York and adjacent areas of northern New Jersey and eastern Pennsylvania and gas service in southeastern New York and adjacent areas of eastern Pennsylvania. Con Edison has the following competitive energy businesses: Consolidated Edison Solutions, Inc. (Con Edison Solutions), a retail energy services company that sells electricity and also offers energy-related services; Consolidated Edison Energy, Inc. (Con Edison Energy), a wholesale energy supply and services company; and Consolidated Edison Development, Inc. (Con Edison Development), a company that develops and participates in infrastructure projects.

### Note A Summary of Significant Accounting Policies

### **Principles of Consolidation**

The Companies consolidated financial statements include the accounts of their respective majority-owned subsidiaries, and variable interest entities (see Note Q), as required. All intercompany balances and transactions have been eliminated.

### **Accounting Policies**

The accounting policies of Con Edison and its subsidiaries conform to accounting principles generally accepted in the United States of America. For the Utilities, these accounting principles include the accounting rules for regulated operations and the accounting requirements of the Federal Energy Regulatory Commission (FERC) and the state public utility regulatory commissions having jurisdiction.

The accounting rules for regulated operations specify the economic effects that result from the causal relationship of costs and revenues in the rate-regulated environment and how these effects are to be accounted for by a regulated enterprise. Revenues intended to cover some costs may be recorded either before or after the costs are incurred. If regulation provides assurance that incurred costs will be recovered in the future, these costs would be recorded as deferred charges or regulatory assets under the accounting rules for regulated operations. If revenues are recorded for costs that are expected to be incurred in the future, these revenues would be recorded as deferred credits or regulatory liabilities under the accounting rules for regulated operations.

The Utilities principal regulatory assets and liabilities are detailed in Note B. The Utilities are receiving or being credited with a return on all of their regulatory assets for which a cash outflow has been made, and are paying or being charged with a return on all of their regulatory liabilities for which a cash inflow has been received. The Utilities regulatory assets and liabilities will be recovered from customers, or applied for customer benefit, in accordance with rate provisions approved by the applicable public utility regulatory commission.

94

Other significant accounting policies of the Companies are referenced below in this Note A and in the notes that follow.

### **Plant and Depreciation**

### **Utility Plant**

Utility plant is stated at original cost. The cost of repairs and maintenance is charged to expense and the cost of betterments is capitalized. The capitalized cost of additions to utility plant includes indirect costs such as engineering, supervision, payroll taxes, pensions, other benefits and an allowance for funds used during construction (AFDC). The original cost of property is charged to expense over the estimated useful lives of the assets. Upon retirement, the original cost of property is charged to accumulated depreciation. See Note R.

Rates used for AFDC include the cost of borrowed funds and a reasonable rate of return on the Utilities own funds when so used, determined in accordance with regulations of the FERC or the state public utility regulatory authority having jurisdiction. The rate is compounded semiannually, and the amounts applicable to borrowed funds are treated as a reduction of interest charges, while the amounts applicable to the Utilities own funds are credited to other income (deductions). The AFDC rates for CECONY were 6.9 percent, 5.3 percent and 6.9 percent for 2011, 2010, and 2009, respectively. The AFDC rates for O&R were 6.6 percent, 5.8 percent and 4.2 percent for 2011, 2010, and 2009, respectively.

The Utilities generally compute annual charges for depreciation using the straight-line method for financial statement purposes, with rates based on average service lives and net salvage factors. The average depreciation rate for CECONY was 3.1 percent for 2011, 2010, and 2009. The average depreciation rate for O&R was 2.8 percent for 2011, 2010, and 2009.

The estimated lives for utility plant for CECONY range from 5 to 80 years for electric, 5 to 85 years for gas, 5 to 70 years for steam and 5 to 50 years for general plant. For O&R, the estimated lives for utility plant range from 5 to 75 years for electric, 5 to 75 years for gas and 5 to 50 years for general plant.

At December 31, 2011 and 2010, the capitalized cost of the Companies utility plant, net of accumulated depreciation, was as follows:

	Con l	Con Edison		
(millions of dollars)	2011	2010	2011	2010
Electric				
Generation	\$ 400	\$ 396	\$ 400	\$ 396
Transmission	2,654	2,284	2,476	2,150
Distribution	13,805	13,191	13,125	12,549
Gas*	3,858	3,535	3,455	3,153
Steam	1,651	1,617	1,651	1,617
General	1,282	1,241	1,162	1,125
Held for future use	74	72	62	60
Construction work in progress	1,241	1,458	1,165	1,344
Net Utility Plant	\$ 24,965	\$ 23,794	\$ 23,496	\$ 22,394

<sup>\*</sup> Primarily distribution.

Under the Utilities current rate plans, the aggregate annual depreciation allowance in effect at December 31, 2011 was \$877 million, including \$834 million under CECONY s electric, gas and steam rate plans that have been approved by the New York State Public Service Commission (NYSPSC).

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## **Non-Utility Plant**

Non-utility plant is stated at original cost and consists primarily of land, telecommunication, gas storage and solar facilities that are currently not used within electric, gas or steam utility operations. Depreciation on these assets is computed using the straight-line method for financial statement purposes over their estimated useful lives, which range from 3 to 30 years.

95

#### Goodwill

In accordance with the accounting rules for goodwill and intangible assets, Con Edison is required to test goodwill for impairment annually. Goodwill is tested for impairment using a two-step approach. The first step of the goodwill impairment test compares the estimated fair value of a reporting unit with its carrying value, including goodwill. If the estimated fair value of a reporting unit exceeds its carrying value, goodwill of the reporting unit is considered not impaired. If the carrying value exceeds the estimated fair value of the reporting unit, the second step is performed to measure the amount of impairment loss, if any. The second step requires a calculation of the implied fair value of goodwill. See Note K and Note T.

#### **Impairments**

In accordance with the accounting rules for impairment or disposal of long-lived assets, the Companies evaluate the impairment of long-lived assets, based on projections of undiscounted future cash flows, whenever events or changes in circumstances indicate that the carrying amounts of such assets may not be recoverable. In the event an evaluation indicates that such cash flows cannot be expected to be sufficient to fully recover the assets, the assets are written down to their estimated fair value.

In accordance with the accounting rules for equity method and joint ventures, Con Edison Development recognized a pre-tax impairment charge of \$5 million in 2009, related to its equity investment in an electric generating plant in Guatemala (which was sold in 2010). No impairment charges were recognized in 2011 and 2010.

#### Revenues

The Utilities and Con Edison Solutions recognize revenues for energy service on a monthly billing cycle basis. The Utilities defer over a 12-month period net interruptible gas revenues, other than those authorized by the NYSPSC to be retained by the Utilities, for refund to firm gas sales and transportation customers. The Utilities and Con Edison Solutions accrue revenues at the end of each month for estimated energy service not yet billed to customers. Prior to March 31, 2009, CECONY did not accrue revenues for energy service provided but not yet billed to customers except for certain unbilled gas revenues accrued in 1989. This change in accounting for unbilled revenues had no effect on net income. See Regulatory Assets and Liabilities in Note B. Unbilled revenues included in Con Edison s balance sheet at December 31, 2011 and 2010 were \$474 million (including \$366 million for CECONY) and \$633 million (including \$473 million for CECONY), respectively.

CECONY s electric and gas rate plans and O&R s New York electric and gas rate plans each contain a revenue decoupling mechanism under which the company s actual energy delivery revenues are compared on a periodic basis, with the authorized delivery revenues and the difference accrued, with interest, for refund to, or recovery from, customers, as applicable. See Rate Agreements in Note B.

The NYSPSC requires utilities to record gross receipts tax revenues and expenses on a gross income statement presentation basis (i.e., included in both revenue and expense). The recovery of these taxes is generally provided for in the revenue requirement within each of the respective NYSPSC approved rate plans.

#### **Recoverable Energy Costs**

The Utilities generally recover all of their prudently incurred fuel, purchased power and gas costs, including hedging gains and losses, in accordance with rate provisions approved by the applicable state public utility commissions. If the actual energy supply costs for a given month are more or less than the amounts billed to customers for that month, the difference in most cases is recoverable from or refundable to customers. Differences between actual and billed electric and steam supply costs are generally deferred for charge or refund to customers during the next billing cycle (normally within one or two months). In addition, CECONY recovers the costs of its electric demand management program, in excess of the costs reflected in rates, as part of recoverable energy costs. For the Utilities gas costs, differences between actual and billed gas costs during the 12-month period ending each August are charged or refunded to customers during a subsequent 12-month period.

96

### New York Independent System Operator (NYISO)

The Utilities purchase electricity through the wholesale electricity market administered by the NYISO. The difference between purchased power and related costs initially billed to the Utilities by the NYISO and the actual cost of power subsequently calculated by the NYISO is refunded by the NYISO to the Utilities, or paid to the NYISO by the Utilities. The reconciliation payments or receipts are recoverable from or refundable to the Utilities customers.

Certain other payments to or receipts from the NYISO are also subject to reconciliation, with shortfalls or amounts in excess of specified rate allowances recoverable from or refundable to customers. These include proceeds from the sale through the NYISO of transmission rights on CECONY s transmission system (transmission congestion contracts or TCCs).

## Sulfur Dioxide $(SO_2)$ Allowances

In accordance with the federal Clean Air Act, CECONY has been allocated  $SO_2$  emission allowances which the company may sell, trade or hold for future use. Generally, CECONY defers its proceeds from the sale of  $SO_2$  allowances as regulatory liabilities to be applied for customer benefit. The proceeds received from the sale of  $SO_2$  allowances are included in net cash flows from operating activities in the Companies consolidated statements of cash flows.

#### **Temporary Cash Investments**

Temporary cash investments are short-term, highly-liquid investments that generally have maturities of three months or less at the date of purchase. They are stated at cost, which approximates market. The Companies consider temporary cash investments to be cash equivalents.

#### **Investments**

Investments consist primarily of the investments of Con Edison s competitive energy businesses, which are accounted for under the equity method (depending on the subsidiaries percentage ownership) or accounted for as leveraged leases in accordance with the accounting rules for leases. See Note J for a discussion of investments in Lease In/Lease Out transactions. Utilities investments are recorded at fair value and include the deferred income plan and supplemental retirement income plan trust owned life insurance assets.

#### **Pension and Other Postretirement Benefits**

The accounting rules for retirement benefits require an employer to recognize an asset or liability for the overfunded or underfunded status of its pension and other postretirement benefit plans. For a pension plan, the asset or liability is the difference between the fair value of the plan s assets and the projected benefit obligation. For any other postretirement benefit plan, the asset or liability is the difference between the fair value of the plan s assets and the accumulated postretirement benefit obligation. The accounting rules generally require employers to recognize all unrecognized prior service costs and credits and unrecognized actuarial gains and losses in accumulated other comprehensive income (OCI), net of tax. Such amounts will be adjusted as they are subsequently recognized as components of net periodic benefit cost or income pursuant to the current recognition and amortization provisions.

For the Utilities pension and other postretirement benefit plans, regulatory accounting treatment is generally applied in accordance with the accounting rules for regulated operations. Unrecognized prior service costs or credits and unrecognized actuarial gains and losses are recorded to regulatory assets or liabilities, rather than OCI. See Notes E and F.

The net periodic benefit costs are recognized in accordance with the accounting rules for retirement benefits. Investment gains and losses are recognized in expense over a 15-year period and other actuarial gains and losses are recognized in expense over a 10-year period, subject to the deferral provisions in the rate plans.

In accordance with the Statement of Policy issued by the NYSPSC and its current electric, gas and steam rate agreements, CECONY defers for payment to or recovery from customers the difference between such expenses and the amounts for such expenses reflected in rates. Generally, O&R also defers such difference pursuant to its rate plans. See Note B Regulatory Matters.

97

The Companies calculate the expected return on pension and other retirement benefit plan assets by multiplying the expected rate of return on plan assets by the market-related value (MRV) of plan assets at the beginning of the year, taking into consideration anticipated contributions and benefit payments that are to be made during the year. The accounting rules allow the MRV of plan assets to be either fair value or a calculated value that recognizes changes in fair value in a systematic and rational manner over not more than five years. The Companies use a calculated value when determining the MRV of the plan assets that adjusts for 20 percent of the difference between fair value and expected MRV of plan assets. This calculated value has the effect of stabilizing variability in assets to which the Companies apply the expected return.

#### **Federal Income Tax**

In accordance with the accounting rules for income taxes, the Companies have recorded an accumulated deferred federal income tax liability for temporary differences between the book and tax basis of assets and liabilities at current tax rates. In accordance with rate agreements, the Utilities have recovered amounts from customers for a portion of the tax liability they will pay in the future as a result of the reversal or turn-around of these temporary differences. As to the remaining tax liability, in accordance with the accounting rules for regulated operations, the Utilities have established regulatory assets for the net revenue requirements to be recovered from customers for the related future tax expense. See Notes B and L. In 1993, the NYSPSC issued a Policy Statement approving accounting procedures consistent with the accounting rules for income taxes and providing assurances that these future increases in taxes will be recoverable in rates. See Note L.

Accumulated deferred investment tax credits are amortized ratably over the lives of the related properties and applied as a reduction to future federal income tax expense.

The Companies federal income tax returns reflect certain tax positions with which the Internal Revenue Service (IRS) does not or may not agree. See Lease In/Lease Out Transactions in Note J and Uncertain Tax Positions in Note L.

Con Edison and its subsidiaries file a consolidated federal income tax return. The consolidated income tax liability is allocated to each member of the consolidated group using the separate return method. Each member pays or receives an amount based on its own taxable income or loss in accordance with tax sharing agreements between the members of the consolidated group.

#### State Income Tax

Con Edison and its subsidiaries file a combined New York State Corporation Business Franchise Tax Return. Similar to a federal consolidated income tax return, the income of all entities in the combined group is subject to New York State taxation, after adjustments for differences between federal and New York law and apportionment of income among the states in which the company does business. Each member of the group pays or receives an amount based on its own New York State taxable income or loss.

### **Research and Development Costs**

Generally research and development costs are charged to operating expenses as incurred. Research and development costs were as follows:

	ŀ	or the Years Ended December	31,
(millions of dollars)	2011	2010	2009
Con Edison	\$ 23	\$ 23	\$ 27
CECONY	\$ 21	\$ 21	\$ 25
5 1 404 .4			

#### Reclassification

Certain prior year amounts have been reclassified to conform with the current year presentation.

### **Earnings Per Common Share**

In accordance with the accounting rules for earnings per share, Con Edison presents basic and diluted earnings per share on the face of its consolidated income statement. Basic earnings per share (EPS) are calculated by dividing earnings available to common shareholders ( Net income for common stock on Con Edison s consolidated income statement) by the weighted average number of Con Edison common shares outstanding during the period. In the calculation

98

of diluted EPS, weighted average shares outstanding are increased for additional shares that would be outstanding if potentially dilutive securities were converted to common stock.

Potentially dilutive securities for Con Edison consist of restricted stock units, deferred stock units and stock options for which the average market price of the common shares for the period was greater than the exercise price. See Note M.

Basic and diluted EPS for Con Edison are calculated as follows:

	For the Years Ended December 31,		
(millions of dollars, except per share amounts/shares in millions)	2011	2010	2009
Net income for common stock	\$ 1,051	\$ 992	\$ 868
Weighted average common shares outstanding Basic	292.6	284.3	275.2
Add: Incremental shares attributable to effect of potentially dilutive securities	1.8	1.6	1.1
Adjusted weighted average common shares outstanding Diluted	294.4	285.9	276.3
Net Income for common stock per common share basic	\$ 3.59	\$ 3.49	\$ 3.16
Net Income for common stock per common share diluted	\$ 3.57	\$ 3.47	\$ 3.14

The computation of diluted earnings per share excludes immaterial amounts of incremental Con Edison common shares for the years ended December 31, 2010 and 2009 because the exercise prices on the options exceeded the average closing market price during these periods. No such exclusion was required for the computation of diluted earnings per share for the year ended December 31, 2011.

### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Note B Regulatory Matters

#### **Rate Agreements**

#### **CECONY** Electric

The NYSPSC s March 2008 and April 2009 orders and the November 2009 Joint Proposal covering CECONY s electric rates, discussed below, provided for the collection of a portion of the company s electric revenues (\$237 million in the rate year ended March 2009, \$254 million for the rate year ended March 2010 and, rate year ended March 2011, \$249 million on an annual basis) subject to potential refund to customers following NYSPSC review and completion of an investigation by the NYSPSC staff of the company s capital expenditures during the April 2005 through March 2008 period for transmission and distribution utility plant (the 2005-2008 Capital Expenditure Review). In December 2009, the company established a \$24 million regulatory liability for refund to customers with respect to this matter and recognized a \$14 million (after-tax) charge in its 2009 consolidated financial statements. In March 2010, the NYSPSC issued an order approving a February 2010 Joint Proposal by the company and the NYSPSC staff relating to this matter pursuant to which the company, among other things, provided a \$36 million credit to customer bills in 2010.

In March 2008, the NYSPSC adopted an order, issued and effective March 25, 2008, granting CECONY an electric rate increase, effective April 1, 2008, of \$425 million.

The NYSPSC ruling reflected the following major items:

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a return on common equity of 9.1 percent;

an increase to \$150 million from \$60 million in the level of annual revenues that, for purposes of setting rates, it is assumed the company will receive and retain from the sale of transmission rights on the company s transmission system, with the difference between such actual revenues for the rate year and \$150 million to be recoverable from or refundable to customers, as the case may be;

99

collection of \$237 million of the \$425 million rate increase is subject to potential refund to customers following the 2005-2008 Capital Expenditure Review (see discussion above in this Note B of the February 2010 Joint Proposal);

continuation of the rate provisions under which pension and other postretirement benefit expenses and environmental remediation expenses are reconciled to amounts reflected in rates;

change to the reconciliation provisions for transmission and distribution expenditures and costs to relocate facilities to accommodate government projects, which under the NYSPSC ruling will be reconciled only to the extent actual expenditures are less than amounts reflected in rates;

discontinuation of the provisions under which property taxes were reconciled to amounts reflected in rates;

potential operations penalties of up to \$152 million annually if certain customer service and system reliability performance targets are not met;

implementation of a revenue decoupling mechanism under which the company s actual energy delivery revenues would be compared, on a periodic basis, with the authorized delivery revenues and the difference accrued, with interest, for refund to, or recovery from, customers, as applicable; and

continuation of the rate provisions pursuant to which the company recovers its purchased power and fuel costs from customers. In April 2009, the NYSPSC adopted an order granting CECONY an electric rate increase, effective April 6, 2009, of \$523 million. The NYSPSC ruling reflects the following major items:

A return on common equity of 10.0 percent, based on certain assumptions, including a common equity ratio of 48 percent and achievement by the company of unspecified austerity measures required by the NYSPSC that would result in avoided revenue requirements of \$60 million;

continuation of the revenue decoupling mechanism (in 2009, the company increased revenues by \$122 million pursuant to this mechanism and the corresponding provision of the March 2008 rate order);

a decrease to \$120 million from \$150 million in the level of annual revenues that, for purposes of setting rates, it is assumed the company will receive and retain from the sale of transmission rights on the company s transmission system, with the difference between such actual revenues for the rate year and \$120 million to be recoverable from or refundable to customers, as the case may be (in 2009, the company accrued \$7 million of revenues under this provision and the corresponding provision of the March 2008 rate order);

reconciliation of the actual amount of pension and other postretirement benefit costs, environmental remediation expenses, property taxes and the cost of long-term debt to amounts reflected in rates (in 2009, the company deferred recognition of \$36.4 million of expenses under these provisions and the corresponding provisions of the March 2008 rate order);

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if actual generation, transmission, distribution and shared service plant expenditures (other than removal costs) and capital costs incurred to relocate facilities to accommodate government projects are less than amounts reflected in rates for the respective category of expenditures, the company will accrue a regulatory liability and reduce its revenues by the revenue requirement impact of the difference (i.e., return on investment, depreciation and income taxes) (in 2009, the company did not reduce revenues under these provisions and the corresponding provisions of the March 2008 rate order);

collection of a surcharge (in addition to the electric rate increase) from customers in connection with an increase (estimated at \$198 million), effective April 2009, in a New York State assessment;

continuation of provisions for potential operations penalties of up to \$152 million annually if certain customer service and system reliability performance

100

targets are not met (in 2009, the company did not reduce revenues under these provisions and the corresponding provisions of the March 2008 rate order);

continu