## **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

## **CURRENT REPORT**

Pursuant to Section 13 OR 15(d) of

The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) November 28, 2007

# TIVO INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction 000-27141 (Commission 77-0463167 (IRS Employer

of incorporation)

File Number)

Identification No.)

2160 Gold Street,

Alviso, California (Address of principal executive offices)

95002

(Zip Code)

Registrant s telephone number, including area code (408)519-9100

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- " Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- " Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

- " Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- " Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### ITEM 8.01 OTHER EVENTS.

On November 28, 2007, we announced financial results for our third quarter ended October 31, 2007. Net service revenues for the quarter were \$52.9 million an 8% increase compared to \$49.0 million in the third quarter of fiscal year 2007. Net technology revenues were \$5.3 million, which included recognition of Comcast development revenue of \$2.9 million. This was an increase of 51%, compared with \$3.5 million in the third quarter of fiscal year 2007. The net loss for the quarter was (\$8.2) million or (\$0.08) per basic and diluted share, compared to a net loss of (\$11.1) million or (\$0.12) per share, for the three months ended October 31, 2006.

As of October 31, 2007 our total subscriptions were approximately 4.1 million. TiVo-Owned subscription gross additions were 69,000 for the quarter, compared to 101,000 in the third quarter of last fiscal year. TiVo-Owned net subscription increased by 4,000 compared to an increase of 53,000 in the third quarter of last fiscal year. Our monthly churn rate increased to 1.3% for the quarter ended October 31, 2007 as compared to 1.0% in the year ago period. The installed base of MSO/Broadcasters

TiVo subscriptions has declined to approximately 2.4 million.

### TIVO INC.

### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share and share amounts)

### (unaudited)

	Thr	ee Months Ei 2007	hs Ended October 31, 2006		,		ns Ended October 2006	
Revenues								
Service revenues	\$	52,940	\$	49,000	\$	160,471	\$	145,381
Technology revenues		5,339		3,527		12,355		14,992
Hardware revenues		17,240		13,476		25,732		21,698
Net revenues		75,519		66,003		198,558		182,071
Cost of revenues								
Cost of service revenues (1)		10,738		10,820		30,957		30,883
Cost of technology revenues (1)		4,912		3,006		12,115		13,373
Cost of hardware revenues		29,114		31,925		68,033		68,678
Total cost of revenues		44,764		45,751		111,105		112,934
Gross margin		30,755		20,252		87,453		69,137
		,		,		,		ĺ
Research and development (1)		14,049		12,221		43,364		37,973
Sales and marketing (1)		5,967		5,450		16,651		15,736
Sales and marketing, subscription acquisition costs		9,050		5,016		23,855		10,852
General and administrative (1)		11,106		9,811		32,720		35,961
Total operating expenses		40,172		32,498		116,590		100,522
Loss from operations		(9,417)		(12,246)		(29,137)		(31,385)
Interest income		1,218		1,291		3,965		3,341
Interest expense and other		(45)		(133)		81		(165)
Loss before income taxes Provision for income taxes		(8,244)		(11,088) (4)		(25,091) (8)		(28,209) (35)
Net loss	\$	(8,244)	\$	(11,092)	\$	(25,099)	\$	(28,244)
Net loss per common share - basic and diluted	\$	(0.08)	\$	(0.12)	\$	(0.26)	\$	(0.32)

Weighted average common shares used to calculate basic and diluted net loss per share	97	,611,001	91	91,930,061		91,930,061		,174,771	87,680,571	
<del></del>										
(1) Includes stock-based compensation expense as follows:										
Cost of service revenues	\$	178	\$	129	\$	513	\$	353		
Cost of technology revenues		726		236		1,693		682		
Research and development		1,797		1,608		5,392		4,177		
Sales and marketing		660		474		1,468		1,264		
General and administrative		3,899		1,636		8,076		4,257		
E .						,		,		

# CONDENSED CONSOLIDATED BALANCE SHEETS

# (In thousands, except share amounts)

# (unaudited)

	Octobe	er 31, 2007	Janu	ary 31, 2007
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	\$	42,296	\$	89,079
Short-term investments		40,162		39,686
Accounts receivable, net of allowance for doubtful accounts of \$1,132 and \$271		25,880		20,641
Inventories		22,466		29,980
Prepaid expenses and other, current		3,738		3,071
Total current assets		134,542		182,457
LONG-TERM ASSETS		,-		, ,
Property and equipment, net		12,372		11,706
Purchased technology, capitalized software, and intangible assets, net		14,333		16,769
Prepaid expenses and other, long-term		1,901		1,018
		-,		-,
Total long-term assets		28,606		29,493
Total long-term assets		26,000		29,493
	Φ.	160 140	Φ.	211.050
Total assets	\$	163,148	\$	211,950
LIABILITIES AND STOCKHOLDERS EQUITY				
LIABILITIES				
CURRENT LIABILITIES				
Accounts payable	\$	25,350	\$	37,127
Accrued liabilities		25,862		36,542
Deferred revenue, current		58,992		64,872
Total current liabilities		110,204		138,541
LONG-TERM LIABILITIES				
Deferred revenue, long-term		38,286		54,851
Deferred rent and other		888		1,562
Total long-term liabilities		39,174		56,413
		,		2 0,122
Total liabilities		149,378		194,954
COMMITMENTS AND CONTINGENCIES		149,576		154,534
STOCKHOLDERS EQUITY				
Preferred stock, par value \$0.001:				
Authorized shares are 10,000,000;				
Issued and outstanding shares - none				
Common stock, par value \$0.001:				
Authorized shares are 150,000,000;				
Issued shares are 99,028,387 and 97,311,986, respectively and outstanding shares are				
		99		07
98,900,908 and 97,231,483, respectively Additional paid-in capital				97 759,314
		781,461		,
Accumulated deficit		(766,944)		(741,845)
Less: Treasury stock, at cost - 127,479 and 80,503 shares, respectively		(846)		(570)

Total stockholders equity	13,770	16,996
Total liabilities and stockholders equity	\$ 163,148	\$ 211,950

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (In thousands)

## (unaudited)

	Nine Moni	ins Ended
	Octobe 2007	er 31, 2006
CASH FLOWS FROM OPERATING ACTIVITIES		
Net loss	\$ (25,099)	\$ (28,244)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization of property and equipment and intangibles	7,651	5,815
Stock-based compensation expense	17,142	10,733
Inventory write-down	8,961	
Loss on inventory barter transaction and utilization of trade credits	1,124	
Changes in assets and liabilities:		
Accounts receivable, net	(5,239)	(7,189)
Inventories	(4,221)	(23,168)
Prepaid expenses and other	100	4,167
Accounts payable	(11,143)	3,853
Accrued liabilities	(10,680)	(4,652)
Deferred revenue	(22,445)	(17,331)
Deferred rent and other long-term liabilities	(674)	804
Net cash used in operating activities	\$ (44,523)	\$ (55,212)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of short-term investments	(26,976)	(13,502)
Sales of short-term investments	26,500	4,350
Acquisition of property and equipment	(6,140)	(6,115)
Acquisition of capitalized software and intangibles	(375)	(13,125)
Net cash used in investing activities	\$ (6,991)	\$ (28,392)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from issuance of common stock, net		64,516
Proceeds from issuance of common stock related to exercise of warrants		3,330
Proceeds from issuance of common stock related to exercise of common stock options	3,181	8,638
Proceeds from issuance of common stock related to employee stock purchase plan	1,826	1,290
Treasury Stock - repurchase of stock for tax withholding	(276)	(570)
Net cash provided by financing activities	\$ 4,731	\$ 77,204
NET DECREASE IN CASH AND CASH EQUIVALENTS	\$ (46,783)	\$ (6,400)
CASH AND CASH EQUIVALENTS:		
Balance at beginning of period	89,079	85,298
Balance at end of period	\$ 42,296	\$ 78,898
•		

**Nine Months Ended** 

### OTHER DATA

## **Subscriptions**

Three Months Ended

	Octob	er 31,
(Subscriptions in thousands)	2007	2006
TiVo-Owned Subscription Gross Additions	69	101
Subscription Net Additions/(Losses):		
TiVo-Owned	4	53
MSOs/Broadcasters	(134)	(37)
Total Subscription Net Additions	(130)	16
Cumulative Subscriptions:		
TiVo-Owned	1,712	1,625
MSOs/Broadcasters	2,355	2,809
Total Cumulative Subscriptions	4,067	4,434
% of TiVo-Owned Cumulative Subscriptions paying recurring fees	60%	55%

Included in the 4,067,000 subscriptions are approximately 190,000 lifetime subscriptions that have reached the end of the 48-month period TiVo uses to recognize lifetime subscription revenue. These lifetime subscriptions no longer generate subscription revenue.

#### OTHER DATA - KEY BUSINESS METRICS

 TiVo-Owned Churn Rate
 October 31, 2006 (In thousands)

 Average TiVo-Owned subscriptions
 1,708 1,596

 TiVo-Owned subscription cancellations
 (65) (48)

 TiVo-Owned Churn Rate per month
 -1.3% -1.0%

<u>TiVo-Owned Churn Rate per Month.</u> Management reviews this metric, and believes it may be useful to investors, in order to evaluate our ability to retain existing TiVo-Owned subscriptions (including both monthly and product lifetime subscriptions) by providing services that are competitive in the market. Management believes factors such as service enhancements, service commitments, higher customer satisfaction, and improved customer support may improve this metric. Conversely, management believes factors such as increased competition, lack of competitive service features such as high definition television recording capabilities for our low cost product offerings, and increased price sensitivity may cause our TiVo-Owned Churn Rate per month to increase.

We define the TiVo-Owned Churn Rate per month as the total TiVo-Owned subscription cancellations in the period divided by the Average TiVo-Owned subscriptions for the period (including both monthly and product lifetime subscriptions), which then is divided by the number of months in the period. We calculate Average TiVo-Owned subscriptions for the period by adding the average TiVo-Owned subscriptions for each month and dividing by the number of months in the period. We calculate the average TiVo-Owned subscriptions for each month by adding the beginning and ending subscriptions for the month and dividing by two. We are not aware of any uniform standards for calculating churn and caution that our presentation may not be consistent with that of other companies.

	<b>Three Months Ended</b>		Twelve Mont		nths Ended			
	October 31,			1,	October 31			1,
Subscription Acquisition Costs	_	2007		2006	_	2007		2006
	(I	n thousands,	exe	cept SAC)	(Iı	n thousands	, exc	ept SAC)
Sales and marketing, subscription acquisition costs	\$	9,050	\$	5,016	\$	33,770	\$	16,803
Hardware revenues	\$	(17,240)	\$	(13,476)	\$	(45,622)	\$	(35,833)
Cost of hardware revenues	\$	29,114	\$	31,925	\$	111,567	\$	107,489
Total Acquisition Costs		20,924		23,465		99,715		88,459
TiVo-Owned Subscription Gross Additions		69		101		330		487
Subscription Acquisition Costs (SAC)	\$	303	\$	232	\$	302	\$	182

<u>Subscription Acquisition Cost or SAC</u>. Management reviews this metric, and believes it may be useful to investors, in order to evaluate trends in the efficiency of our marketing programs and subscription acquisition strategies. We define SAC as our total acquisition costs for a given period divided by TiVo-Owned subscription gross additions for the same period. In the first fiscal quarter of 2008, we revised our definition of total acquisition costs. We now define total acquisition costs as sales and marketing, subscription acquisition costs less net hardware revenues (defined as gross hardware revenues less rebates, revenue share and market development funds paid to retailers) plus cost of

Three Months Ended

hardware revenues. The sales and marketing, subscription acquisition costs line item includes advertising expenses and promotion-related expenses directly related to subscription acquisition activities, but does not include expenses related to advertising sales. We do not include third parties subscription gross additions, such as MSOs/Broadcasters gross additions with TiVo subscriptions, in our calculation of SAC because we incur limited or no acquisition costs for these new subscriptions. We are not aware of any uniform standards for calculating total acquisition costs or SAC and caution that our presentation may not be consistent with that of other companies.

	Three Months Ende				
	Od	tober 31,			
TiVo-Owned Average Revenue per Subscription	2007				
	(In thousands, except A				
Total Service revenues	\$ 52,940	\$ 49,000			
Less: MSOs/Broadcasters-related service revenues	(6,599	) (7,573)			
TiVo-Owned-related service revenues	46,341	41,427			
Average TiVo-Owned revenues per month	15,447	13,809			
Average TiVo-Owned per month subscriptions	1,708	1,596			
TiVo-Owned ARPU per month	\$ 9.04	\$ 8.65			
•					
	Three M	Months Ended			
	Oc	tober 31,			
MSOs/Broadcasters Average Revenue per Subscription	2007	2006			
		ds, except ARPU)			
Total Service revenues	\$ 52,940	\$ 49,000			
Less: TiVo-Owned-related service revenues	(46,341	) (41,427)			
MSOs/Broadcasters-related service revenues	6,599	7,573			
Average MSOs/Broadcasters revenues per month	2,200	2,524			
Average MSOs/Broadcasters per month subscriptions	2,422	2,837			

Average Revenue Per Subscription or ARPU. Management reviews this metric, and believes it may be useful to investors, in order to evaluate the potential of our subscription base to generate revenues from a variety of sources, including subscription fees, advertising, and audience research measurement. ARPU does not include rebates, revenue share and other payments to channel that reduce our GAAP revenues. As a result, you should not use ARPU as a substitute for measures of financial performance calculated in accordance with GAAP. Management believes it is useful to consider this metric excluding the costs associated with rebates, revenue share and other payments to channel because of the discretionary and varying nature of these expenses and because management believes these expenses, which are included in hardware revenues, net, are more appropriately monitored as part of SAC. We are not aware of any uniform standards for calculating ARPU and caution that our presentation may not be consistent with that of other companies.

MSOs/Broadcasters ARPU per month

We calculate ARPU per month for TiVo-Owned subscriptions by subtracting MSOs/Broadcaster-related service revenues (which includes MSOs/Broadcasters subscription service revenues and MSOs/Broadcasters -related advertising revenues) from our total reported net service revenues and dividing the result by the number of months in the period. We then divide by Average TiVo-Owned subscriptions for the period, calculated as described above for churn rate. The above table shows this calculation.

Th.... M....4b. F... J. J.

0.91

\$

0.89

We calculate ARPU per month for MSOs/Broadcasters subscriptions by first subtracting TiVo-Owned-related service revenues (which includes TiVo-Owned subscription service revenues and TiVo-Owned related advertising revenues) from our total reported service revenues. Then we divide average revenues per month for MSOs/Broadcasters -related service revenues by the average MSOs/Broadcasters subscriptions for the period. The above table shows this calculation.

Beginning in February 2006, pursuant to the most recent amendment of our agreement with DIRECTV, TiVo defers a portion of the DIRECTV subscription fees equal to the fair value of the undelivered development services. Additionally, beginning in February 2007, DIRECTV began paying us a monthly fee for all DIRECTV households with DIRECTV receivers with TiVo service similar to the lower amount paid by DIRECTV for households with DIRECTV receivers with TiVo service deployed since March 15, 2002, subject to a monthly minimum payment by DIRECTV.

### **Forward-Looking Statements**

This report contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to, among other things, TiVo s business development strategies, current and future partnerships, future churn, subscription acquisition costs, subscription growth, MSOs/Broadcasters ARPU and TiVo-Owned ARPU as well as other factors that may affect future earnings or financial results. Forward-looking statements generally can be identified by the use of forward-looking terminology such as, believe, expect, may, will, intend, estimate, continue, or similar expressions or the negative of those terms or expressions. Such statements involv and uncertainties, which could cause actual results to vary materially from those expressed in or indicated by the forward-looking statements. Factors that may cause actual results to differ materially include delays in development, competitive service offerings and lack of market acceptance, the outcome of legal proceedings and claims, as well as the other potential factors described under Risk Factors in the Company s public reports filed with the Securities and Exchange Commission, including the Company s Annual Report on Form 10-K for the fiscal year ended January 31, 2007 and all subsequent filings. We caution you not to place undue reliance on forward-looking statements, which reflect an analysis only and speak only as of the date hereof. TiVo disclaims any obligation to update these forward-looking statements.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TIVO INC.

Date: November 28, 2007

By: /s/ Cal Hoagland Cal Hoagland Interim Chief Financial Officer (Principal Financial and Accounting Officer)