

IMCO RECYCLING INC  
Form 10-Q  
November 14, 2003

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-Q**

**x Quarterly Report Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934**

**For the Quarterly Period September 30, 2003**

**Transition Report Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934**

**Commission File No. 1-7170**

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**IMCO Recycling Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

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**75-2008280**

**(I.R.S. Employer Identification No.)**

**5215 North O Connor Blvd., Suite 1500**

**Central Tower at Williams Square**

**Irving, Texas 75039**

**(Address of principal executive offices) (Zip Code)**

**(972) 401-7200**

**(Registrant's telephone number, including area code)**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes x No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes x No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the close of business on October 31, 2003.

Common Stock, \$0.10 par value, 15,399,785

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## PART I FINANCIAL INFORMATION

**ITEM 1. FINANCIAL STATEMENTS**

## IMCO RECYCLING INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

(in thousands, except share data)

|  | September 30,<br>2003 | December 31,<br>2002 |
|--|-----------------------|----------------------|
|  | (unaudited)           |                      |
| <b>ASSETS</b>  |                       |                      |
| <b>Current Assets</b>  |                       |                      |
| Cash and cash equivalents  | \$ 31,391             | \$ 6,875             |
| Accounts receivable (net of allowance of \$1,582 and \$1,205 at September 30, 2003 and December 31, 2002, respectively)                      | 64,274                | 24,501               |
| Inventories  | 66,133                | 42,730               |
| Deferred income taxes  | 3,809                 | 3,355                |
| Other current assets   | 8,909                 | 13,210               |
|  | <u>174,516</u>        | <u>90,671</u>        |
| Total Current Assets   | 174,516               | 90,671               |
| Property and equipment, net  | 213,281               | 187,451              |
| Goodwill   | 67,664                | 51,118               |
| Investments in joint ventures  | 1,039                 | 17,467               |
| Other assets, net  | 6,670                 | 4,703                |
|  | <u>\$ 463,170</u>     | <u>\$ 351,410</u>    |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                       |                      |
| <b>Current Liabilities</b>   |                       |                      |
| Accounts payable   | \$ 80,747             | \$ 77,682            |
| Accrued liabilities  | 22,738                | 18,589               |
| Notes payable  |                       | 7,420                |
| Current maturities of long-term debt   | 25                    | 94,075               |
|  | <u>103,510</u>        | <u>197,766</u>       |
| Total Current Liabilities  | 103,510               | 197,766              |
| Long-term debt   | 192,305               | 14,550               |
| Deferred income taxes  | 18,541                | 10,883               |
| Other long-term liabilities  | 27,023                | 11,347               |
| <b>STOCKHOLDERS EQUITY</b>   |                       |                      |
| Preferred stock; par value \$.10; 8,000,000 shares authorized; none issued   |                       |                      |
| Common stock; par value \$.10; 40,000,000 shares authorized; 17,150,162 issued at September 30, 2003; 17,142,404 issued at December 31, 2002 | 1,715                 | 1,714                |
| Additional paid-in capital   | 102,638               | 103,958              |
| Deferred stock compensation  | (3,806)               | (3,099)              |
| Retained earnings  | 49,662                | 46,218               |
|  | <u>(8,755)</u>        | <u>(9,830)</u>       |

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|  |                   |                   |
|--|-------------------|-------------------|
| Accumulated other comprehensive loss from foreign currency translation adjustments and deferred hedging gains/losses |                   |                   |
| Treasury stock, at cost; 1,843,403 shares at September 30, 2003; 2,049,941 shares at December 31, 2002               | (19,663)          | (22,097)          |
|  | <u>121,791</u>    | <u>116,864</u>    |
| Total Stockholders Equity  | <u>\$ 463,170</u> | <u>\$ 351,410</u> |

See Notes to Consolidated Financial Statements.

## IMCO RECYCLING INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(in thousands, except per share data)

|  | For the three months<br>ended September 30, |            | For the nine months<br>ended September 30, |             |
|--|---|------------|--|-------------|
|  | 2003  | 2002       | 2003                                       | 2002        |
| Revenues   | \$ 219,552                                  | \$ 180,866 | \$ 654,087                                 | \$ 519,276  |
| Cost of sales  | 206,314                                     | 167,491    | 611,103                                    | 483,340     |
| Gross profits  | 13,238                                      | 13,375     | 42,984                                     | 35,936      |
| Selling, general and administrative expense  | 9,616                                       | 6,426      | 27,073                                     | 19,185      |
| Interest expense   | 3,466                                       | 2,737      | 9,519                                      | 7,492       |
| Fees on receivables sale   | 240   | 460        | 821  | 1,312       |
| Other (income) expense, net  | 405   | 99         | 427  | (194)       |
| Equity in net (earnings) loss of affiliates  | 64  | (460)      | (847)                                      | (1,103)     |
| Earnings (loss) before income taxes, minority interest, and cumulative effect of accounting change | (553)                                       | 4,113      | 5,991                                      | 9,244       |
| Provision for (benefit from) income taxes  | (319)                                       | 1,443      | 2,174                                      | 3,426       |
| Earnings (loss) before minority interests and cumulative effect of accounting change               | (234)                                       | 2,670      | 3,817                                      | 5,818       |
| Minority interests, net of provision for income taxes  | 108   | 177        | 373  | 409         |
| Earnings (loss) before cumulative effect of accounting change                                      | (342)                                       | 2,493      | 3,444                                      | 5,409       |
| Cumulative effect of accounting change (after tax benefit of \$7,132)                              |   |            |  | (58,730)    |
| Net earnings (loss)  | \$ (342)                                    | \$ 2,493   | \$ 3,444                                   | \$ (53,321) |
| Net earnings (loss) per common share:  |   |            |  |             |
| Basic before accounting change   | \$ (0.02)                                   | \$ 0.17    | \$ 0.24                                    | \$ 0.37     |
| Cumulative effect of accounting change   |   |            |  | (4.03)      |
| Basic earnings (loss) per share  | (0.02)                                      | 0.17       | 0.24                                       | (3.66)      |
| Diluted before accounting change   | (0.02)                                      | 0.17       | 0.24                                       | 0.37        |
| Cumulative effect of accounting change   |   |            |  | (4.00)      |
| Diluted earnings (loss) per share  | (0.02)                                      | 0.17       | 0.24                                       | (3.63)      |
| Weighted average shares outstanding:   |   |            |  |             |
| Basic  | 14,463                                      | 14,492     | 14,474                                     | 14,565      |
| Diluted  | 14,539                                      | 14,594     | 14,534                                     | 14,685      |

See Notes to Consolidated Financial Statements.



## IMCO RECYCLING INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOW

(Unaudited)

(in thousands)

|   | For the nine months<br>ended September 30, |                 |
|---|--|-----------------|
|   | 2003                                       | 2002            |
| <b>OPERATING ACTIVITIES</b>   |  |                 |
| Earnings before accounting change                                   | \$ 3,444                                   | \$ 5,409        |
| Depreciation and amortization                                       | 20,000                                     | 17,741          |
| Provision for (benefit from) deferred income taxes                  | 3,144                                      | (1,851)         |
| Equity in earnings of affiliates                                    | (847)                                      | (1,103)         |
| Other non-cash charges  | 5,800                                      | 3,069           |
| Changes in operating assets and liabilities:                        |  |                 |
| Accounts receivable   | 11,323                                     | (14,495)        |
| Accounts receivable sold  | (15,000)                                   | 1,600           |
| Inventories   | (2,761)                                    | (937)           |
| Other current assets  | 4,094                                      | (1,453)         |
| Accounts payable and accrued liabilities                            | (28,853)                                   | 21,862          |
| <b>Net cash from operating activities</b>                           | <b>344</b>                                 | <b>29,842</b>   |
| <b>INVESTING ACTIVITIES</b>   |  |                 |
| Payments for property and equipment                                 | (13,577)                                   | (9,232)         |
| Redemption of shares by VAW-IMCO, net of cash acquired              | 15,670                                     |                 |
| Other   | 828  | 3,357           |
| <b>Net cash from (used by) investing activities</b>                 | <b>2,921</b>                               | <b>(5,875)</b>  |
| <b>FINANCING ACTIVITIES</b>   |  |                 |
| Net (payments of) proceeds from long-term revolving credit facility | 24,300                                     | (18,500)        |
| Net (payments of) proceeds from long-term debt                      | (1,789)                                    | (110)           |
| Debt issuance costs   | (1,386)                                    | (975)           |
| Other   | (414)                                      | 163             |
| <b>Net cash from (used by) from financing activities</b>            | <b>20,711</b>                              | <b>(19,422)</b> |
| Effect of exchange rate differences on cash and cash equivalents    | 540  | (476)           |
| Net increase in cash and cash equivalents                           | 24,516                                     | 4,069           |
| Cash and cash equivalents at January 1                              | 6,875                                      | 3,301           |
| Cash and cash equivalents at September 30                           | \$ 31,391                                  | \$ 7,370        |
| <b>SUPPLEMENTARY INFORMATION</b>                                    |  |                 |
| Cash payments for interest  | \$ 6,468                                   | \$ 5,574        |
| Cash payments for (proceeds from) income taxes                      | \$ (378)                                   | \$ 193          |

See Notes to Consolidated Financial Statements.



**IMCO RECYCLING INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

**SEPTEMBER 30, 2003**

**(Dollars in tables are in thousands, except per share data)**

**NOTE A BASIS OF PRESENTATION**

The accompanying unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three month and nine month periods ended September 30, 2003 are not necessarily indicative of the results that may be expected for the year ending December 31, 2003. The accompanying financial statements include the accounts of IMCO Recycling Inc. and all of its majority-owned subsidiaries (which, collectively, except where the context otherwise requires, are referred to herein as we, us or our ). All significant intercompany accounts and transactions have been eliminated. For further information, you should refer to the consolidated financial statements and footnotes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2002. Certain reclassifications have been made to prior period statements to conform to the current period presentation.

**NOTE B RECEIVABLES SALE**

The receivables sold under our receivables sale facility totaled \$46,300,000 and \$66,900,000 at September 30, 2003 and September 30, 2002, respectively.

Under the receivables sale facility, we and certain of our originating subsidiaries had agreed to sell, from time to time, our interest in certain trade accounts receivable and other related assets to one of our wholly-owned subsidiaries. In turn, this subsidiary sold an undivided interest in the receivables and assets to unaffiliated third-party financial institutions and other entities. The purchase limit (the aggregate amount of receivables that could be sold) was \$75,000,000.

In connection with the issuance of our 10-3/8% senior secured notes and the establishment of our new senior secured revolving credit facility (see NOTE D LONG TERM DEBT), we repurchased \$46,300,000 in receivables outstanding under the receivables sale facility and terminated the receivables sale facility in October 2003. This facility was scheduled to expire in November 2003.

**NOTE C INVENTORIES**

The components of inventories are:

|                 | <u>2003</u>      | <u>2002</u>      |
|-----------------|------------------|------------------|
| Finished goods  | \$ 29,057        | \$ 19,711        |
| Raw materials   | 29,797           | 21,297           |
| Work in process | 3,349            | 67               |
| Supplies        | 3,930            | 1,655            |
|                 | <u>\$ 66,133</u> | <u>\$ 42,730</u> |

**NOTE D LONG TERM DEBT**

**Subsequent Event Refinancing Transactions:** To refinance our existing indebtedness, on October 6, 2003, we issued \$210,000,000 principal amount of 10-3/8% senior secured notes (new secured notes), due on October 15, 2010. The issue was priced at 99.383% to yield 10.50% and provided \$208,704,000 of proceeds. Interest is payable semi-annually, on April 15 and October 15, commencing on April 15, 2004. In addition, on October 6, 2003, we established a new, four-year \$120,000,000 senior secured revolving credit facility (new senior credit facility), and borrowings under this facility amounted to \$27,959,000 as of that date. Our former senior credit facility and receivables sale facility were both scheduled to expire by their own terms in the fourth quarter of 2003.

The proceeds from the new secured note offering and initial borrowings under the new senior credit facility were or will be used as follows: repayment of the former senior credit facility, \$122,600,000; repurchase of receivables outstanding under the receivables sale facility and termination of such facility, \$46,300,000; repayment of certain Brazilian loans, \$7,541,000; Additionally, approximately \$51,400,000 in proceeds have been or will be applied toward outstanding loans and obligations owed by VAW-IMCO Guss und Recycling GmbH (VAW-IMCO), our German subsidiary, to commercial banks and to Hydro Aluminium Deutschland GmbH (Hydro), our former joint venture partner, with regards to VAW-IMCO's redemption liability. Fees and expenses of the new secured note offering and the establishment of the new senior credit facility are expected to be approximately \$9,500,000. The fees and expenses of the new secured note offering and new senior credit facility are considered deferred charges and will be amortized and expensed as additional interest over the terms of the new secured notes and new senior credit facility.

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Based on the terms of the new secured notes and the new senior credit facility, the amount of current maturities at September 30, 2003 relating to debt repaid has been classified as long-term. Including our initial borrowings under the new senior credit facility, annual maturities of long-term debt for each of the five succeeding years are \$25,000, \$20,000, \$5,000, \$27,959,000 and \$0.

The following table provides a comparison between our debt outstanding as of September 30, 2003 and our pro forma debt outstanding as of October 6, 2003, the date of our refinancing:

| <b>Our debt is comprised of the following:</b>  | <b>October 6,<br/>2003</b> | <b>September 30,<br/>2003</b> |
|---|----------------------------|-------------------------------|
|   | <b>(pro forma)</b>         |                               |
| Notes payable   | \$                         | \$ 7,196                      |
| Capital lease obligations   | 51                         | 51                            |
| Former senior secured credit facility, expiring December 2003   |                            | 118,300                       |
| New senior secured credit facility, expiring October 2007   | 27,959                     |                               |
| VAW-IMCO credit facilities and share redemption liability<br>(credit facilities expire in May, 2008)<br>(share redemption liability due annually until December 2006) |                            | 52,379                        |
| Senior secured notes due in October 2010, interest rate at 10-3/8% per annum  | 210,000                    |                               |
| Industrial revenue bonds, due in 2016, 2022 and 2023, interest rates range from 6.0% to 7.65% per annum   | 14,404                     | 14,404                        |
| <b>Total</b>  | <b>\$ 252,414</b>          | <b>\$ 192,330</b>             |

The new secured notes are redeemable at our option, in whole, or in part, at any time after October 15, 2007. At any time prior to October 15, 2006, we may redeem up to 35% of the aggregate principal amount of the new secured notes with the proceeds of one or more equity offerings of our common shares at a redemption price of 110.375% of the principal amount of the new secured notes, together with accrued and unpaid interest, if any, to the date of the redemption.

The new secured notes are guaranteed on a senior basis by all of our existing wholly-owned domestic subsidiaries that are co-borrowers under the new senior credit facility and by any future restricted domestic subsidiaries. The new secured notes are not guaranteed by any of our current foreign subsidiaries. See NOTE N GUARANTORS FINANCIAL STATEMENTS.

The new secured notes and guarantees are secured by first-priority liens, subject to permitted liens, on the real property, fixtures and equipment relating to our wholly-owned domestic operating plants, on the fixtures and equipment relating to substantially all of our leased domestic operating plants and in an intercompany note issued by VAW-IMCO to us. The liens securing the new secured notes do not extend to any of our inventory, accounts receivable and related property (which secure the new senior credit facility) or to any of our foreign real or personal property.

Upon the occurrence of a change of control, (as defined under the indenture governing the terms of the new secured notes), we are required to purchase all or a portion of the new secured notes at a price equal to 101% of the principal amount of the new secured notes plus accrued interest.

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The indenture governing the new secured notes, among other things, contains covenants limiting our ability and the ability of our restricted subsidiaries to: incur additional debt; make restricted payments, including without limitation, paying dividends or making investments; sell or otherwise dispose of assets, including capital stock of subsidiaries; engage in sale-leaseback transactions; create liens on our or our subsidiaries assets; receive distributions; engage in transactions with affiliates; and merge or sell substantially all of our or our subsidiaries assets.

Under the new senior credit facility established on October 6, 2003, we will be subject to a borrowing base limitation based on eligible domestic inventory and receivables. As of October 6, 2003, we estimated that our borrowing base would have supported additional borrowings of \$43,026,000 after giving effect to outstanding borrowings of approximately \$27,959,000 and outstanding letters of credit of \$7,423,000.

The terms of our new senior credit facility include, among other covenants, (i) prohibitions against incurring certain indebtedness, (ii) limitations on dividends and repurchases of shares of capital stock, and (iii) limitations on capital expenditures, investments and acquisitions. At any time during specified periods (including currently) our undrawn availability under this facility is less than \$50,000,000, we will also be required to maintain a minimum fixed coverage ratio and minimum tangible net worth, as follows:

a minimum fixed charge coverage ratio of 1.0 to 1.0 (calculated based on our parent entity and wholly-owned domestic subsidiaries), and

a minimum tangible net worth of \$44,500,000 plus 50% of future net income on a consolidated basis.

As a result of our new financing arrangements, our interest expense is expected to increase by approximately \$11,000,000 on an annualized basis. This estimate is based upon assumed amounts outstanding of \$210,000,000 and \$27,959,000 and interest rates of 10.375% and 3.75% per annum for the new secured notes and our new senior credit facility.

**Former Credit Facilities.** As of September 30, 2003, we had in place a senior secured revolving credit facility and a receivables sale facility. See NOTE B RECEIVABLES SALE. Both facilities were scheduled to expire by their terms during the fourth quarter of 2003.

We had used our former senior credit facility to provide funding for our short-term liquidity requirements and for letters of credit. As of September 30, 2003, we had \$118,300,000 of indebtedness outstanding under the former senior credit facility. At September 30, 2003, we had standby letters of credit of \$7,423,000 outstanding issued by several banks. The term of the former senior credit facility was scheduled to expire on December 31, 2003.

**VAW-IMCO Credit Facilities.** Our German subsidiary, VAW-IMCO Guss und Recycling GmbH (VAW-IMCO), has its own long-term debt facilities in place, which are independent from our debt facilities described above. VAW-IMCO has used its long-term debt financing primarily for its investments in processing equipment, as well as for its working capital needs. At September 30, 2003, VAW-IMCO's long-term debt outstanding was approximately \$23,330,000.

On October 6, 2003, in conjunction with our 10-3/8% senior secured note issuance and new senior secured revolving credit facility, VAW-IMCO's former debt facilities were extinguished and new debt facilities were established.

**NOTE E RECENTLY ADOPTED ACCOUNTING STANDARDS**

Effective January 1, 2003, we adopted Statement of Financial Accounting Standard (SFAS) No. 143, Accounting for Asset Retirement Obligations. This statement establishes standards for accounting for obligations associated with the retirement of tangible long-lived assets. Under the provisions of this standard, we recorded the estimated fair value of liabilities for existing asset retirement obligations, as well as associated asset retirement costs, which were capitalized as increases to the carrying amounts of related long-lived assets. The amounts recorded are for legal obligations associated with the normal operation of our landfills and the retirement of those assets. Our asset retirement obligations consist primarily of environmental remediation costs associated with landfills that we own.

The amounts recognized for landfill asset retirement obligations, as of January 1, 2003, were \$4,177,000 for our Morgantown, Kentucky landfill and \$1,018,000 for our Sapulpa, Oklahoma landfill. The related asset retirement cost for each facility was capitalized as a long-lived asset (asset retirement cost) which is to be amortized over the remaining useful life of the landfills.

The landfill asset retirement obligation will be adjusted over time to recognize the current fair value of the obligation. Changes to the asset retirement obligation will be recognized as accretion expense as a component of cost of sales over the anticipated life of the landfill. Payments to prepare for the closures of these landfills reduce the asset retirement obligations. Examples of such payments include payments for retention ponds and groundwater drainage systems.

The asset retirement cost is to be amortized over the useful life of the asset. We had been previously accruing and expensing for the costs of the closure of the Morgantown, Kentucky and Sapulpa, Oklahoma landfills. The anticipated remaining lives of these landfills are 7 years and 4 years, respectively. These closure costs will continue to be expensed as a component of cost of sales over the estimated lives of these landfills, and reduced the amount of the asset retirement costs recognized in our balance sheet. The net amount of asset retirement costs recognized in our balance sheet as of January 1, 2003 was \$2,058,000 (\$5,195,000 in asset retirement cost, net of \$3,137,000 of accumulated amortization).

No cumulative effect adjustment was recognized upon the adoption of SFAS 143 due to our previous accrual of costs related to such obligations. Net income for the nine months ended September 30, 2002 and for the full year of 2002 would not have been materially different if this standard had been adopted effective January 1, 2002.

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The changes in our Asset Retirement Obligations and Asset Retirement Costs for the nine months ended September 30, 2003 are shown in the table below:

| <b>Carrying Amount of Asset Retirement Obligations</b> | <b>Nine months ended<br/>September 30,<br/>2003</b> |
|--|---|
| Balance at beginning of period January 1, 2003         | \$ 5,195  |
| Accretion expense                                      | 320   |
| Payments   | (275)   |
| <b>Balance at end of period September 30, 2003</b>     | <b>\$ 5,240</b>                                     |

  

| <b>Carrying Amount of Asset Retirement Cost</b>    | <b>Nine months ended<br/>September 30, 2003</b> |
|--|---|
| Balance at beginning of period January 1, 2003     | \$ 2,058  |
| Accumulated depreciation                           | (255)   |
| <b>Balance at end of period September 30, 2003</b> | <b>\$ 1,803</b>                                 |

**NOTE F NET EARNINGS (LOSS) PER SHARE**

The following table sets forth the reconciliation between weighted average shares used for calculating basic and diluted earnings per share (EPS):

|   | <b>Three months ended</b> |                   | <b>Nine months ended</b> |                    |
|---|---------------------------|-------------------|--------------------------|--------------------|
|   | <b>September 30,</b>      |                   | <b>September 30,</b>     |                    |
|   | <b>2003</b>               | <b>2002</b>       | <b>2003</b>              | <b>2002</b>        |
| <b>Numerators for basic and diluted earnings (loss) per share:</b>      |                           |                   |                          |                    |
| Net earnings (loss) before cumulative effect of accounting change       | \$ (342)                  | \$ 2,493          | \$ 3,444                 | \$ 5,409           |
| Cumulative effect of accounting change                                  |                           |                   |                          | (58,730)           |
| <b>Net earnings (loss)</b>  | <b>\$ (342)</b>           | <b>\$ 2,493</b>   | <b>\$ 3,444</b>          | <b>\$ (53,321)</b> |
| <b>Denominator:</b>   |                           |                   |                          |                    |
| Denominator for basic earnings (loss) per share-weighted-average shares | 14,462,889                | 14,492,148        | 14,473,973               | 14,564,583         |
| Dilutive potential common shares- stock options                         | 75,871                    | 101,660           | 60,221                   | 120,655            |
| <b>Denominator for diluted earnings (loss) per share</b>                | <b>14,538,760</b>         | <b>14,593,808</b> | <b>14,534,194</b>        | <b>14,685,238</b>  |

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| Net earnings (loss) per share:   |        |      |      |        |
|----------------------------------|--------|------|------|--------|
| Basic before cumulative effect   | (0.02) | 0.17 | 0.24 | 0.37   |
| Basic after cumulative effect    | (0.02) | 0.17 | 0.24 | (3.66) |
| Diluted before cumulative effect | (0.02) | 0.17 | 0.24 | 0.37   |
| Diluted after cumulative effect  | (0.02) | 0.17 | 0.24 | (3.63) |



**NOTE G CONTINGENCIES**

Our operations, like those of other basic industries, are subject to federal, state, local and foreign laws, regulations and ordinances. These laws and regulations (1) govern activities or operations that may have adverse environmental effects, such as discharges to air and water, as well as handling and disposal practices for solid and hazardous wastes and (2) impose liability for costs of cleaning up, and certain damages resulting from past spills, disposals or other releases of hazardous substances. It can be anticipated that more rigorous environmental laws will be enacted that could require us to make substantial expenditures in addition to those described in this Quarterly Report on Form 10-Q and our Annual Report on Form 10-K for the year ended December 31, 2002.

From time to time, our operations have resulted, or may result, in certain noncompliance with applicable requirements under environmental laws. However, we believe that any such noncompliance under such environmental laws would not have a material adverse effect on our financial position or results of operations.

In 1997, the Illinois Environmental Protection Agency (IEPA) notified us that two of our zinc subsidiaries were potentially responsible parties (PRP) pursuant to the Illinois Environmental Protection Act for the cleanup of contamination at a site in Marion County, Illinois to which these subsidiaries, among others, in the past sent zinc oxide for processing and resale. The site has not been fully investigated and final cleanup costs have not yet been determined. We have been informed by IEPA that the agency is preparing a revised list of companies that may have sent materials to the site and the volume of materials sent by each company. After receiving this information, our subsidiaries presently plan to seek, possibly in connection with other PRPs, an agreed resolution of the IEPA's claim.

On February 15, 2001, the State of Michigan filed a lawsuit against us in the State Circuit Court for the 30<sup>th</sup> District, Ingham County, Michigan. The lawsuit arises out of disputes between our Alchem Aluminum Inc. subsidiary and Michigan environmental authorities concerning air emission control permits at Alchem's aluminum specialty alloy production facilities in Coldwater, Michigan. The State claims injunctive relief and penalties for alleged noncompliance with and violations of federal and state environmental laws. The suit seeks compliance by us as well as potentially substantial monetary penalties. We have filed an answer to the complaint and are in the discovery stage of the process. A motion for summary disposition has been granted regarding portions of the State's complaint. We are currently pursuing settlement negotiations with the State.

On April 27, 2001, the U. S. Environmental Protection Agency, Region V, issued to us a Notice of Violation (NOV) alleging violations of the federal Clean Air Act, primarily for violations of the Michigan State Implementation Plan at our Coldwater facilities. The NOV addresses the same instances of alleged noncompliance raised in the State of Michigan lawsuit, alleging that we purportedly failed to obtain appropriate preconstruction air quality permits prior to conducting modifications to the Alchem production facilities and exceeded permitted emission levels from two of our Coldwater facilities. In September 2001, we filed our response with Region V of the Environmental Protection Agency, and there have been no developments in this matter since that date.

Additionally, there is the possibility that expenditures could be required at our other facilities from time to time, because of new or revised regulations that could require that additional expenditures be made for compliance purposes. These expenditures could materially affect our results of operations in future periods.

In 1998 an employee filed a personal injury claim against us (*Bland v. IMCO Recycling Inc.*) in Missouri state court. In August 2002 the trial court entered a final judgment against us for \$4,000,000. We are also involved in litigation with the surety for the appeal bond that was levied to secure the judgment in the *Bland* case (*IMCO Recycling Inc. v. American Guarantee & Liability Insurance Company*), currently pending in the Missouri Circuit Court of Appeals. To date, we have not paid any portion of the *Bland* judgment or reimbursed the surety. In a lawsuit between us and our umbrella coverage insurer to resolve a dispute as to coverage in the *Bland* case (*Twin City Fire Insurance Company v. IMCO Recycling Inc.*), a federal district court in Missouri entered a judgment in our favor in July 2003. We have filed post-trial motions seeking the award of our attorneys fees and to clarify the terms of the favorable judgment. When judgment is entered, to clarify these points an appeal may be filed by one or both parties. We currently believe that there is insurance coverage for the *Bland* claim and that we will be indemnified for any payments that we must make. We have not established any reserves for the *Bland* case. We have deferred expensing certain legal fees and expenses incurred during the third quarter in connection with this matter.

We are also a party from time to time to what we believe are routine litigation and proceedings considered part of the ordinary course of our business. We believe that the outcome of such proceedings would not have a material adverse effect on our financial position or results of operations.

#### NOTE H OTHER COMPREHENSIVE EARNINGS (LOSS)

The following table presents net earnings and the effect of adding components of other comprehensive earnings, which are items that change equity during the reporting period, but are not included in net earnings:

|   | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |             |
|---|-------------------------------------|------------|------------------------------------|-------------|
|   | 2003                                | 2002       | 2003                               | 2002        |
| Net earnings (loss)                               | \$ (342)                            | \$ 2,493   | \$ 3,444                           | \$ (53,321) |
| Hedging, net of tax                               | (244)                               | 695        | 197                                | 4,657       |
| Foreign currency translation adjustment and other | (1,395)                             | (4,351)    | 880                                | (4,702)     |
| Comprehensive earnings (loss)                     | \$ (1,981)                          | \$ (1,163) | \$ 4,521                           | \$ (53,366) |

We translate the balance sheets of our foreign subsidiaries using fiscal period-end exchange rates. The consolidated statements of earnings are translated using the average exchange rates for the period. The cumulative effect of such translations is included in shareholders' equity, as a component of other comprehensive earnings (loss), as shown above.

**NOTE I SEGMENT REPORTING**

We have three reportable segments: aluminum-domestic, aluminum-international, and zinc. Reportable segments are defined as components of an enterprise about which separate, discrete financial information is available for evaluation. In March 2003, we reached an agreement to acquire the full ownership of our then 50 percent owned joint venture in Germany. See NOTE J VAW-IMCO below. Effective March 1, 2003, all of VAW-IMCO's accounts were consolidated into our financial statements. Previously, VAW-IMCO's financial results had been reported under the equity method of accounting which only recorded our 50 percent share of VAW-IMCO's after tax earnings. As a result of the consolidation of VAW-IMCO into our consolidated financial statements, and adjustments to our internal financial reporting structure, we now recognize an aluminum-international segment, in addition to our aluminum-domestic and zinc segments.

The aluminum-domestic segment represents all of our aluminum melting, processing, alloying, brokering and salt cake recovery activities, including investments in joint ventures, within the United States. Our aluminum-international segment represents all of our aluminum melting, processing, alloying and brokering activities outside of the United States. Our zinc segment represents all of our zinc melting, processing and brokering activities. Prior period results have been reclassified to reflect the aluminum-international segment. The table below shows our segment assets as of September 30, 2003 compared to December 31, 2002.

|                          | <u>September 30, 2003</u>   | <u>December 31, 2002</u>    |
|--------------------------|-----------------------------|-----------------------------|
| Assets:                  |                             |                             |
| Aluminum-Domestic        | \$ 195,783                  | \$ 195,056                  |
| Aluminum-International   | 164,019                     | 47,286                      |
| Zinc                     | 82,986                      | 80,277                      |
| Other unallocated assets | 20,382                      | 28,791                      |
|                          | <u>                    </u> | <u>                    </u> |
| Total Assets             | <u>\$ 463,170</u>           | <u>\$ 351,410</u>           |

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The following table shows our segment revenues and income for the three month and nine month periods ended September 30, 2003 and September 30, 2002, respectively:

|  | Three months ended<br>September 30, |                   | Nine months ended<br>September 30, |                   |
|--|-------------------------------------|-------------------|------------------------------------|-------------------|
|  | 2003                                | 2002              | 2003                               | 2002              |
| <b>REVENUES:</b>   |                                     |                   |                                    |                   |
| Aluminum-Domestic  | \$ 110,402                          | \$ 134,111        | \$ 359,376                         | \$ 381,915        |
| Aluminum-International   | 69,895                              | 5,827             | 183,717                            | 17,350            |
| Zinc   | 39,255                              | 40,928            | 110,994                            | 120,011           |
| <b>Total revenues</b>  | <b>\$ 219,552</b>                   | <b>\$ 180,866</b> | <b>\$ 654,087</b>                  | <b>\$ 519,276</b> |
| <b>INCOME:</b>   |                                     |                   |                                    |                   |
| Aluminum-Domestic  | \$ 3,840                            | \$ 10,271         | \$ 15,017                          | \$ 26,845         |
| Aluminum-International   | 2,392                               | 119               | 11,616                             | 691               |
| Zinc   | 1,550                               | 830               | 4,060                              | 3,283             |
| <b>Total segment income</b>  | <b>\$ 7,782</b>                     | <b>\$ 11,220</b>  | <b>\$ 30,693</b>                   | <b>\$ 30,819</b>  |
| Unallocated amounts:   |                                     |                   |                                    |                   |
| General and administrative expenses                                      | \$ (4,224)                          | \$ (3,811)        | \$ (13,935)                        | \$ (12,965)       |
| Amortization expense   | (79)                                |                   | (189)                              |                   |
| Interest expense   | (3,466)                             | (2,737)           | (9,519)                            | (7,492)           |
| Fees on receivables sale   | (240)                               | (460)             | (821)                              | (1,312)           |
| Interest and other income (expense)                                      | (326)                               | (99)              | (238)                              | 194               |
| <b>Earnings before provision for income taxes and minority interests</b> | <b>\$ (553)</b>                     | <b>\$ 4,113</b>   | <b>\$ 5,991</b>                    | <b>\$ 9,244</b>   |

**NOTE J VAW-IMCO**

**General:** On March 14, 2003, one of our wholly-owned subsidiaries entered into an agreement with Hydro Aluminium Deutschland GmbH ( Hydro ) and VAW-IMCO, finalizing the terms and conditions under which VAW-IMCO would redeem its shares owned by Hydro. Due to the impracticality of creating mid-month financial statements, we chose to consolidate VAW-IMCO as of March 1, 2003.

VAW-IMCO owns and operates two aluminum recycling foundry alloy facilities in Grevenbroich and Töging, Germany, that together have an annual melting capacity of about 600 million pounds. VAW-IMCO supplies specialty alloys to the European automobile industry and serves other European aluminum markets.

Under this agreement, the redemption price for Hydro s share interest was 30,407,500 Euros (approximately U.S. \$32,300,000), payable in Euros in five installments, plus interest. The first installment of 6,081,500 Euros, plus interest of 613,000 Euros, was paid by VAW-IMCO to Hydro on March 18, 2003.

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Voting control of VAW-IMCO was effectively vested in one of our wholly-owned subsidiaries, and as a result, effective March 1, 2003, the results of operations of VAW-IMCO were consolidated with ours and reflected within our consolidated financial

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statements. Prior to that date, the results of operations of VAW-IMCO had been reflected in our financial statements under the equity method of accounting. For the two month period ended February 28, 2003, and the three month and nine month periods ended September 30, 2002, our equity in the net income of VAW-IMCO was stated at \$734,000, \$355,000 and \$927,000, respectively. The following table represents the condensed income statements for VAW-IMCO for the two month period ended February 28, 2003, and the three month and nine month periods ended September 30, 2002.

|              | Two months ended<br>February 28, | Three months ended<br>September 30, | Nine months ended<br>September 30, |
|--------------|----------------------------------|-------------------------------------|------------------------------------|
|              | 2003                             | 2002                                | 2002                               |
| Revenues     | \$ 51,445                        | \$ 61,407                           | \$ 178,908                         |
| Gross Profit | \$ 5,945                         | \$ 4,829                            | \$ 11,461                          |
| Net Income   | \$ 1,469                         | \$ 704                              | \$ 1,842                           |

The redemption liability for Hydro's share interest plus the obligations assumed were allocated to the following assets at their fair value: approximately \$22,400,000 in cash, \$34,200,000 in accounts receivable net of an allowance for doubtful accounts, approximately \$19,300,000 in inventories, and approximately \$31,100,000 in property, plant and equipment. These asset additions caused our total assets to increase by more than \$108,000,000.

We also included in our consolidated financial statements all of the obligations of VAW-IMCO. These include accounts payable and other accrued liabilities totaling approximately \$33,300,000, as well as approximately \$23,000,000 in current maturities of long-term debt and approximately \$500,000 in long-term debt. We assumed a \$10,000,000 liability for accrued pension costs and a deferred tax liability of approximately \$4,200,000.

The redemption price allocation described above resulted in our recording approximately \$16,800,000 in goodwill.

We believe that we have identified all necessary liabilities related to purchase price adjustments for the redemption of the Hydro shares. However, it is possible that we may further modify these purchase price adjustments.

The following table represents our condensed pro forma income statement for the three month period ended September 30, 2002 and the nine month periods ended September 30, 2003 and September 30, 2002, respectively. The condensed pro forma income statement assumes that the consolidation of VAW-IMCO occurred on January 1, 2002.

### IMCO RECYCLING INC. AND SUBSIDIARIES

#### Pro Forma Statement of Income

(In thousands, except per share amounts)

|   | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |          |
|---|-------------------------------------|------------|------------------------------------|----------|
|   | 2002                                | 2003       | 2002                               | 2002     |
| Revenues  | \$ 239,695                          | \$ 705,532 | \$ 704,852                         |          |
| Gross Profit  | 16,778                              | 48,929     | 43,888                             |          |
| Earnings before accounting change                           | 2,543                               | 4,088      | 5,852                              |          |
| Cumulative effect of accounting change (net of tax \$7,132) |                                     |            |                                    | (58,730) |
| Net earnings (loss)   | 2,543                               | 4,088      | (52,878)                           |          |
| Net Earnings (loss) per common share:                       |                                     |            |                                    |          |
| Basic before accounting change                              | \$ 0.18                             | \$ 0.28    | \$ 0.40                            |          |
| Cumulative effect of accounting change                      |                                     |            |                                    | (4.03)   |
| Basic earnings (loss) per share                             | \$ 0.18                             | \$ 0.28    | \$ (3.63)                          |          |
| Diluted before accounting change                            | \$ 0.17                             | \$ 0.28    | \$ 0.40                            |          |
| Cumulative effect of accounting change                      |                                     |            |                                    | (4.00)   |
| Diluted earnings (loss) per share                           | \$ 0.17                             | \$ 0.28    | \$ (3.60)                          |          |
| Weighted average shares outstanding:                        |                                     |            |                                    |          |
| Basic   | 14,492                              | 14,474     | 14,565                             |          |
| Diluted   | 14,594                              | 14,534     | 14,685                             |          |

#### NOTE K STOCK-BASED COMPENSATION

We follow Accounting Principles Board Opinion No. 25 (APB 25), Accounting for Stock Issued to Employees, and related interpretations in accounting for our employee stock options. Under APB 25, if the exercise price of employee stock options equals the market price of the underlying stock on the date of grant, no compensation expense is recorded. We have adopted the pro forma disclosure features of Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation, as amended by Statement of Financial Accounting Standards No. 148, Accounting for Stock-Based Compensation-Transition and Disclosure. Our net earnings (loss) and earnings (loss) per share would have been reduced to the pro forma amounts shown below if compensation cost had been determined based on the fair value at the grant dates.

|  | Three months ended |                 | Nine months ended |                    |
|--|--------------------|-----------------|-------------------|--------------------|
|  | September 30,      |                 | September 30,     |                    |
|  | 2003               | 2002            | 2003              | 2002               |
| Net earnings (loss), as reported   | \$ (342)           | \$ 2,493        | \$ 3,444          | \$ (53,321)        |
| Add: stock-based compensation expense included in reported net income (loss), net of tax | 190                |                 | 378               |                    |
| Less: compensation cost determined under the fair value method, net of tax               | 169                | 104             | 513               | 288                |
| <b>Pro forma net earnings (loss)</b>   | <b>\$ (321)</b>    | <b>\$ 2,389</b> | <b>\$ 3,309</b>   | <b>\$ (53,609)</b> |
| <b>Basic earnings (loss) per share:</b>  |                    |                 |                   |                    |
| As reported  | \$ (0.02)          | \$ 0.17         | \$ 0.24           | \$ (3.66)          |
| Pro forma  | (0.02)             | 0.16            | 0.23              | (3.68)             |
| <b>Diluted earnings (loss) per share:</b>  |                    |                 |                   |                    |
| As reported  | \$ (0.02)          | \$ 0.17         | \$ 0.24           | \$ (3.63)          |
| Pro forma  | (0.02)             | 0.16            | 0.23              | (3.65)             |

**NOTE L STOCKHOLDERS EQUITY**

In May 2003, we awarded a total of 80,000 shares of restricted common stock to one of our officers. These shares cannot be transferred or pledged and are subject to forfeiture if the officer's employment with us terminates under certain circumstances before the restriction period for the award expires. Dividends are not paid or earned on these shares unless and until they are vested. The restrictions lapse on May 7, 2010, or upon the death, disability, termination without cause, or resignation for good reason of the officer, or upon a change in control (as those terms are defined under the Employment Agreement of the officer), if earlier. These shares are not included in the calculation of earnings per share.

**NOTE M INCOME TAXES**

After excluding the effects of equity income from our interest in VAW-IMCO, which is reported on an after tax basis, we recorded an effective tax rate of 37% for the nine month period ended September 30, 2003, which was slightly lower than the tax rate in the comparable period in 2002. Our tax provision for the nine month period ended September 30, 2003 includes the foreign tax provision for VAW-IMCO's operations effective from March 1, 2003 at the effective German tax rates. See NOTE J VAW-IMCO.



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The provision (benefit) for income taxes, excluding taxes on minority interests, was as follows:

|   | For the three<br>months ended<br>September 30,<br>2003 | For the three<br>months ended<br>September 30,<br>2002 | For the nine<br>months ended<br>September 30,<br>2003 | For the nine<br>months ended<br>September 30,<br>2002 |
|---|--|--|---|---|
| <b>Current:</b>                             |  |  |   |   |
| Federal                                     | \$ (3,004)   | \$ 3,450   | \$ (3,111)  | \$ 4,271  |
| State                                       | (134)  | 194  | (55)  | 263   |
| Foreign                                     | 762  | (27)   | 2,952   | 101   |
|   | <u>(2,376)</u>   | <u>3,617</u>   | <u>(214)</u>  | <u>4,635</u>  |
| <b>Deferred:</b>                            |  |  |   |   |
| Federal                                     | 2,034  | (2,347)  | 2,392   | (1,383)   |
| State                                       | 207  | (1,113)  | 145   | (220)   |
| Foreign                                     | (184)  | 1,286  | (149)   | 394   |
|   | <u>2,057</u>   | <u>(2,174)</u>   | <u>2,388</u>  | <u>(1,209)</u>  |
| <b>Provision (benefit) for income taxes</b> | <b>\$ (319)</b>  | <b>\$ 1,443</b>  | <b>\$ 2,174</b>                                       | <b>\$ 3,426</b>                                       |

The income tax expense, computed by applying the federal statutory rate to earnings before income taxes, differed from the provision (benefit) for income taxes as follows:

|  | For the nine<br>months ended<br>September 30,<br>2003 | For the nine<br>months ended<br>September 30,<br>2002 |
|--|---|---|
| Income taxes (benefit) at the federal statutory rate | \$ (1,102)  | \$ 2,962  |
| Foreign taxes at the statutory rate                  | 3,315   | (16)  |
| Goodwill amortization, nondeductible                 |   |   |
| State income taxes, net                              | 132   | 212   |
| Foreign income not currently taxable                 | (298)   | (420)   |
| Other, net   | 127   | 688   |
|  | <u>2,174</u>  | <u>3,426</u>  |
| <b>Provisions (benefit) for income taxes</b>         | <b>\$ 2,174</b>                                       | <b>\$ 3,426</b>                                       |

**NOTE N GUARANTORS FINANCIAL STATEMENTS**

Presented below, for purposes of complying with the reporting requirements of the guarantor subsidiaries, are condensed consolidating financial statements of IMCO Recycling Inc., the issuer of the 10-3/8% senior secured notes due 2010, its guarantor subsidiaries and its non-guarantor subsidiaries. Condensed consolidating balance sheets are presented as of September 30, 2003. Condensed consolidating statements of operations are presented for the three and nine month periods ended September 30, 2003 and September 30, 2002. Condensed consolidating statements of cash flows are presented for the nine month periods ended September 30, 2003 and September 30, 2002.



## IMCO RECYCLING INC. AND SUBSIDIARIES

## GUARANTOR CONSOLIDATED BALANCE SHEETS

September 30, 2003

|  | IMCO<br>Recycling<br>Inc. | Combined<br>Guarantor<br>Subsidiaries(1) | Combined<br>Non-guarantor<br>Subsidiaries | Eliminations        | Consolidated      |
|--|---------------------------|--|---|---------------------|-------------------|
| <b>ASSETS</b>  |                           |  |   |                     |                   |
| <b>Current Assets</b>  |                           |  |   |                     |                   |
| Cash and cash equivalents  | \$ 379                    | \$ 37                                    | \$ 30,975                                 | \$                  | \$ 31,391         |
| Accounts receivable, net   | 1,384                     | 24,644                                   | 38,246                                    |                     | 64,274            |
| Inventories  | 2,688                     | 44,503                                   | 18,942                                    |                     | 66,133            |
| Deferred income taxes  | 1,743                     | 959                                      | 1,107                                     |                     | 3,809             |
| Other current assets   | 2,080                     | 4,988                                    | 1,841                                     |                     | 8,909             |
| <b>Total Current Assets</b>  | <b>8,274</b>              | <b>75,131</b>                            | <b>91,111</b>                             |                     | <b>174,516</b>    |
| Property and equipment, net  | 37,945                    | 112,171                                  | 65,067                                    | (1,902)             | 213,281           |
| Goodwill   | 3,660                     | 46,848                                   | 17,156                                    |                     | 67,664            |
| Investments in joint ventures  |                           | 1,039                                    |   |                     | 1,039             |
| Other assets, net  | 1,878                     | 2,442                                    | 2,350                                     |                     | 6,670             |
| Investments in subsidiaries/ intercompany receivable<br>(payable), net | 237,277                   | (25,434)                                 | (10,920)                                  | (200,923)           |                   |
|  | <b>\$ 289,034</b>         | <b>\$ 212,197</b>                        | <b>\$ 164,764</b>                         | <b>\$ (202,825)</b> | <b>\$ 463,170</b> |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>                             |                           |  |   |                     |                   |
| <b>Current Liabilities</b>   |                           |  |   |                     |                   |
| Accounts payable   | \$ 10,436                 | \$ 50,599                                | \$ 19,712                                 | \$                  | \$ 80,747         |
| Accrued liabilities  | 1,858                     | 5,614                                    | 15,266                                    |                     | 22,738            |
| Current maturities of long-term debt                                   |                           | 21                                       | 4   |                     | 25                |
| <b>Total Current Liabilities</b>                                       | <b>12,294</b>             | <b>56,234</b>                            | <b>34,982</b>                             |                     | <b>103,510</b>    |
| Long-term debt   | 132,703                   | 17                                       | 59,585                                    |                     | 192,305           |
| Deferred income taxes  | 6,420                     | 6,690                                    | 5,431                                     |                     | 18,541            |
| Other long-term liabilities  | 5,814                     | 3,820                                    | 17,388                                    | 1                   | 27,023            |
| <b>Total Stockholders Equity</b>                                       | <b>131,803</b>            |  |   |                     |                   |