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BAB INC
Form 10QSB
October 12, 2004

FORM 10-QSB

U.S. SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: August 31, 2004

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number: 0-31555

BAB, Inc.

(Name of small business issuer in its charter)

Delaware 36-4389547
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)
500 Lake Cook Road, Suite 475, Deerfield, Illinois 60015

(Address of principal executive offices) (Zip Code)

Issuer's telephone number (847) 948-7520

Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No ___

As of October 8, 2004, BAB, Inc. had : 7,029,494 shares of Common Stock outstanding.

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SIGNATURE

PART I

ITEM 1. FINANCIAL INFORMATION

BAB, Inc. Condensed Consolidated Balance Sheet

August 31, 2004

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(Unaudited)

ASSETS

Current assets

| | |
|---|-----------|
| Cash, including restricted cash of \$340,639 | 2,266,433 |
| Receivables | |
| Trade accounts receivable, net of allowance for doubtful accounts of \$77,513 | 240,508 |
| National Marketing Fund contributions receivable from franchisees and stores | 70,805 |
| Current portion of notes receivable | 72,252 |
| Inventories | 56,552 |
| Prepaid expenses and other current assets | 130,793 |

| | |
|----------------------|-----------|
| Total current assets | 2,837,343 |
|----------------------|-----------|

| | |
|--|-----------|
| Property and equipment, net of accumulated depreciation of \$809,844 | 243,634 |
| Long-term notes receivable, net of allowance of \$23,075 | 69,474 |
| Trademarks, net of accumulated amortization of \$347,361 | 763,667 |
| Goodwill | 3,542,772 |
| Other, net of accumulated amortization of \$308,732 | 30,311 |

| | |
|--------------|-----------|
| Total Assets | 7,487,201 |
|--------------|-----------|

LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities

| | |
|--|---------|
| Accounts payable | 46,940 |
| Accrued liabilities | 372,792 |
| Accrued professional and other services | 88,489 |
| Unexpended National Marketing Fund contributions | 336,067 |
| Current portion of long-term debt | 229,308 |
| Deferred revenue | 266,500 |

| | |
|---------------------------|-----------|
| Total current liabilities | 1,340,096 |
|---------------------------|-----------|

Noncurrent liabilities

| | |
|--|---------|
| Long-term debt, net of portion included in current liabilities | 809,544 |
|--|---------|

| | |
|------------------------------|---------|
| Total noncurrent liabilities | 809,544 |
|------------------------------|---------|

Stockholders' Equity

| | |
|----------------------------|-------------|
| Common stock | 13,508,023 |
| Additional paid-in capital | 847,562 |
| Treasury stock | (222,781) |
| Accumulated deficit | (8,795,243) |

| | |
|----------------------------|-----------|
| Total stockholders' equity | 5,337,561 |
|----------------------------|-----------|

| | |
|--|-----------|
| Total Liabilities and Stockholders' Equity | 7,487,201 |
|--|-----------|

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SEE ACCOMPANYING NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

BAB, Inc.

Condensed Consolidated Statements of Operations

(Unaudited)

| | <u>3 months ended</u> | | <u>9 months ended</u> | |
|--|------------------------|------------------------|------------------------|------------------------|
| | <u>August 31, 2004</u> | <u>August 31, 2003</u> | <u>August 31, 2004</u> | <u>August 31, 2003</u> |
| REVENUES | | | | |
| Net sales by Company-owned stores | \$395,463 | 704,636 | 1,404,043 | \$2,362,567 |
| Royalty fees from franchised stores | 596,574 | 652,371 | 1,750,789 | 1,933,505 |
| Licensing fees and other income | 273,758 | 277,482 | 844,324 | 885,716 |
| Franchise and area development fees | 145,235 | 115,500 | 293,680 | 282,990 |
| | ----- | ----- | ----- | ----- |
| TOTAL REVENUES | 1,411,030 | 1,749,989 | 4,292,836 | 5,464,778 |
| | ----- | ----- | ----- | ----- |
| OPERATING COSTS AND EXPENSES | | | | |
| Food, beverage, and paper costs | 132,054 | 240,094 | 464,520 | 785,045 |
| Store payroll and other operating expenses | 389,824 | 582,005 | 1,302,678 | 1,933,686 |
| Selling, general, and administrative expenses | | | | |
| Payroll-related | 315,179 | 326,218 | 984,897 | 982,137 |
| Occupancy | 33,939 | 29,111 | 117,172 | 94,223 |
| Advertising and promotion | 35,460 | 35,991 | 115,604 | 153,523 |
| Professional service fees | 60,495 | 72,446 | 181,682 | 217,339 |
| Franchise-related expenses | 32,200 | 27,397 | 71,115 | 62,748 |
| Depreciation and amortization | 26,385 | 116,633 | 131,386 | 337,904 |
| Travel | 21,816 | 25,258 | 55,035 | 73,076 |
| Provision for uncollectible accounts (net of recoveries) | (66,800) | 36,000 | (40,400) | 116,265 |
| Other | 102,291 | 107,486 | 330,937 | 318,405 |
| | ----- | ----- | ----- | ----- |
| Total Operating Costs and Expenses | 1,082,843 | 1,598,639 | 3,714,626 | 5,074,351 |
| | ----- | ----- | ----- | ----- |
| Income from operations | 328,187 | 151,350 | 578,210 | 390,427 |
| Interest expense | (22,498) | (32,664) | (69,208) | (111,855) |
| Interest income | 7,499 | 5,846 | 18,632 | 21,899 |
| Other income (expense) | (4,771) | -- | (7,181) | -- |
| | ----- | ----- | ----- | ----- |
| Net Income | \$308,417 | \$124,532 | \$520,453 | \$300,471 |
| Net Income per share - Basic and Diluted | \$0.04 | \$ 0.02 | \$0.07 | \$ 0.04 |
| | ----- | ----- | ----- | ----- |
| Weighted average number of shares outstanding - Basic | 7,021,373 | 7,160,855 | 6,940,199 | 7,160,855 |
| Weighted average number of shares outstanding - Diluted | 7,187,315 | 7,324,495 | 7,106,141 | 7,324,495 |

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Cash dividends per share \$0.02 \$ 0.02 \$0.04 \$ 0.02

SEE ACCOMPANYING NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

BAB, Inc.

Condensed Consolidated Statements of Cash Flows

(Unaudited)

| | <u>9 months ended</u> | |
|--|------------------------|------------------------|
| | <u>August 31, 2004</u> | <u>August 31, 2003</u> |
| Cash Flows from Operating Activities | | |
| Net Income | \$ 520,453 | \$ 300,471 |
| Adjustments to reconcile net income to net cash provided by operating activities | | |
| Depreciation and amortization | 131,386 | 337,904 |
| Provision for uncollectible accounts (net) | (40,400) | 116,265 |
| (Gain)/Loss on sale of equipment | (10,646) | 33,460 |
| (Increase) decrease in | | |
| Trade accounts receivable | 50,383 | 68,790 |
| Inventories | 20,910 | 24,874 |
| Notes receivable | (26,603) | (38,022) |
| Prepaid expenses and other assets | 25,383 | 18,656 |
| National Marketing Fund contributions receivable | 19,618 | 5,868 |
| Increase (decrease) in | | |
| Accounts payable | (63,443) | (36,719) |
| Accrued professional and other services | (18,011) | 11,495 |
| Accrued liabilities | (69,660) | (112,527) |
| Unexpended National Marketing Fund franchisee contributions | (42,926) | 729 |
| Deferred revenue | (26,000) | 33,597 |
| | ----- | ----- |
| Total Adjustments | (50,009) | 464,370 |
| | ----- | ----- |
| Net Cash Provided by Operating Activities | 470,444 | 764,841 |
| | ----- | ----- |
| Cash Flows from Investing Activities | | |
| Collection of notes receivable | 88,412 | 247,976 |
| Purchases of property and equipment | (113,302) | (27,632) |
| Proceeds from sale of property and equipment | 58,080 | 83,605 |
| | ----- | ----- |
| Net Cash Provided by Investing Activities | 33,190 | 303,949 |
| | ----- | ----- |
| Cash Flows from Financing Activities | | |
| Debt repayments | (929,694) | (471,697) |

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| | | |
|---------------------------------------|-------------|--------------|
| Borrowings | 723,701 | --- |
| Purchase common stock for treasury | (10,781) | (212,000) |
| Dividend Paid | (277,895) | (135,833) |
| Options Exercised for Common stock | 20,375 | 11,907 |
| | ----- | ----- |
| Net Cash Used in Financing Activities | (474,294) | (807,623) |
| | ----- | ----- |
| Net Increase in Cash | 29,340 | 261,167 |
| | ----- | ----- |
| Cash, Beginning of Year | 2,237,093 | 1,119,743 |
| | ----- | ----- |
| Cash, End of Third Quarter | \$2,266,433 | \$ 1,380,910 |
| | ===== | ===== |

SEE ACCOMPANYING NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

BAB, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements

(Unaudited)

1. Basis of Presentation

BAB, Inc. (the Company) has four wholly owned subsidiaries: BAB Operations, Inc. (Operations); BAB Systems, Inc. (Systems); Brewster's Franchise Corporation (BFC); and My Favorite Muffin Too, Inc. (MFM). Systems was incorporated on December 2, 1992, and was primarily established to franchise "Big Apple Bagels" specialty bagel retail stores. Operations was formed on August 30, 1995, primarily to operate Company-owned "Big Apple Bagels" concept stores, including one which currently serves as the franchise training facility. BFC was established on February 15, 1996, to franchise "Brewster's Coffee" concept coffee stores. MFM, a New Jersey corporation, was acquired on May 13, 1997. MFM franchises "My Favorite Muffin" concept muffin stores.

The accompanying condensed consolidated financial statements are unaudited. These financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such SEC rules and regulations; nevertheless, the Company believes that the disclosures are adequate to make the information presented not misleading. These financial statements and the notes hereto should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-KSB for the year ended November 30, 2003 which was filed February 26, 2004. In the opinion of the Company's management, the condensed consolidated financial statements for the unaudited interim periods presented include all adjustments, including normal recurring adjustments necessary to fairly present the results of such interim periods and the financial position as of the end of said period. The results of operations for the interim period are not necessarily indicative of the results for the full year.

2. Stores Open and Under Development

Stores which have been opened or are under development at August 31, 2004 are as follows:

| | |
|-------------------|------|
| Stores opened: | |
| Company-owned | 3 |
| Franchisee-owned | 159 |
| Licensed | 5 |
| Under Development | 7 |
| | ---- |
| Total | 174 |

3. Earnings per Share

The following tables sets forth the computation of basic and diluted earnings per share:

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| | <u>3 months ended</u> | | <u>9 months ended</u> | |
|---|------------------------|------------------------|------------------------|------------------------|
| | <u>August 31, 2004</u> | <u>August 31, 2003</u> | <u>August 31, 2004</u> | <u>August 31, 2003</u> |
| Numerator | | | | |
| Net income available to common shareholders | \$ 308,417 | \$ 124,532 | \$ 520,453 | \$ 300,471 |
| Denominator: | | | | |
| Weighted average outstanding shares - Basic | 7,021,373 | 7,160,855 | 6,940,199 | 7,160,855 |
| Earnings per share - Basic | \$0.04 | \$ 0.02 | \$0.07 | \$ 0.04 |
| Effect of dilutive common stock equivalent | | | | |
| shares - from stock options outstanding | 165,942 | 163,640 | 165,942 | 163,640 |
| Weighted average outstanding shares - Diluted | 7,187,315 | 7,324,495 | 7,106,141 | 7,324,495 |
| Earnings per share - Diluted | \$0.04 | \$ 0.02 | \$0.07 | \$ 0.04 |

4. Long Term Debt

On June 25, 2004, the Company entered into a Business Loan and Security Agreement ("Bank Agreement") with Associated Bank which provides for term loan borrowings in the original amount of \$723,700. Borrowings under the Bank Agreement are to be repaid in monthly installments of \$21,900, including interest at a rate of 5.5 percent per annum, with final payment due July 1, 2007, and are secured by substantially all of the assets of the Company. The proceeds received from this term loan were used to repay amounts outstanding on the notes payable to Zanett, Inc. and to a finance company, in the aggregate amount of \$723,700, on July 2, 2004.

5. Stock Options

In May 2001, the Company approved a Long-Term Incentive and Stock Option Plan. The plan reserved 1,100,000 (as adjusted for a 4:1 split) shares of common stock for grant and provides that the term of each award be determined by the Board or a committee of the Board. An additional 300,000 stock options were added to this plan by a vote of the shareholders at the annual meeting held May 29, 2003, making the plan total 1,400,000. As of August 31, 2004, 1,015,000 options have been issued to directors, officers and employees in 5 separate grants. Of these 1,015,000 options granted, 34,083 have expired due to forfeiture and 722,431 options have been exercised as of August 31, 2004.

| | <u>9 months ended</u> | |
|--|------------------------|------------------------|
| | <u>August 31, 2004</u> | <u>August 31, 2003</u> |
| | Options | Options |
| Options Outstanding at beginning of year | 413,772 | 586,000 |
| Granted | 115,000 | 300,000 |
| Forfeited | (6,750) | (27,333) |
| Exercised | <u>(263,536)</u> | <u>(444,895)</u> |
| Options Outstanding as of August 31 | 258,486 | 413,772 |

The Company uses the intrinsic method, as allowed by SFAS 123, "Accounting for Stock-Based Compensation," to account for stock options granted to employees and directors. No compensation expense is recognized for stock options because the exercise price of the options is at least equal to the market price of the underlying stock on the grant date. The pro forma impact of utilizing the fair value method to account for stock-based employee compensation, on an annual basis is presented in Note 11 of the Company's audited financial statements presented in the 10-KSB filed February 26, 2004.

For those companies that do not elect to change their method of accounting for stock-based employee compensation, SFAS Statement No. 148 required increased disclosure of the pro forma impact of applying the fair value method to the reported operating results. The increased disclosure requirements apply to the Company's interim and annual financial statements. Had employee compensation expense for the Company's Plan been recorded in the financial statements, consistent with provisions of SFAS Statement No. 123, net earnings would have been reduced by \$12,500 for the 3 months ended August 31, 2004 and \$21,500 for the 9 months ended August 31, 2004 and \$2,200 for the 3 months ended August 31, 2003 and \$6,600 for the 9 months ended August 31, 2003 based on the

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Black-Scholes option-pricing model.

The following table illustrates the effect on net income and earnings per share:

| | <u>3 months ended</u> | | <u>9 months ended</u> | |
|--|------------------------|------------------------|------------------------|------------------------|
| | <u>August 31, 2004</u> | <u>August 31, 2003</u> | <u>August 31, 2004</u> | <u>August 31, 2003</u> |
| Pro forma impact of fair value method | | | | |
| Reported net income | \$ 308,417 | \$ 124,532 | \$ 520,453 | \$ 300,471 |
| Less: fair value impact of employee stock compensation | <u>(12,500)</u> | <u>(2,200)</u> | <u>(21,500)</u> | <u>(6,600)</u> |
| Pro forma net income | \$ 295,914 | \$ 122,332 | \$ 498,953 | \$ 293,871 |
| Earnings per common share | | | | |
| Basic and diluted - as reported | \$ 0.04 | \$ 0.02 | \$ 0.07 | \$ 0.04 |
| Basic and diluted- pro forma | \$ 0.04 | \$ 0.02 | \$ 0.07 | \$ 0.04 |
| Weighted average Black -Scholes fair value assumptions | | | | |
| Risk free interest rate | 3.05% | 4.07% | 3.05% | 4.07% |
| Expected life | 3.0 yrs | 4.5 yrs | 3.0 yrs | 4.5 yrs |
| Expected volatility | 1.647% | 5.94% | 1.647% | 5.94% |
| Expected dividend yield | 7.0% | -- | 7.0% | -- |

6. Acquisitions and Dispositions

None.

7. Prior Period Adjustment

During the quarter ended February 29, 2004, a prior period adjustment was made to previously issued financial statements or opening balances to correct the Company's accounts for a purchase and financing of equipment that was never delivered nor executed. The following are the components of the prior period adjustment as of November 30, 2003: a reduction in the loan payable account of \$156,050, a reduction in the accrued liability account of \$55,581, a reduction in the net book value of leasehold improvements of \$18,831, a reduction in the net book value of equipment of \$10,637 and an increase in retained earnings of \$182,163.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Certain statements contained in Management's Discussion and Analysis of Financial Condition and Results of Operations, including statements regarding the development of the Company's business, the markets for the Company's products, anticipated capital expenditures, and the effects of completed and proposed acquisitions, and other statements contained herein regarding matters that are not historical facts, are forward-looking statements as is within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Because such statements include risks and uncertainties, actual results could differ materially from those expressed or implied by such forward-looking statements as set forth in this report, the Company's Annual Report on Form 10-KSB and other reports that the Company files with the Securities and Exchange Commission. Certain risks and uncertainties are wholly or partially outside the control of the Company and its management, including its ability to attract new franchisees; the continued success of current franchisees; the effects of competition on franchisees and Company-owned store results; consumer acceptance of the Company's products in new and existing markets; fluctuation in development and operating costs; brand awareness; availability and terms of capital; adverse publicity; acceptance of new product offerings; availability of locations and terms of sites for store development; food, labor and employee benefit costs; changes in government regulation (including increases in the minimum wage); regional economic and weather conditions; the hiring, training, and retention of skilled corporate and restaurant management; and the integration and assimilation of acquired concepts. Accordingly, readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's analysis only as of the date hereof. The Company undertakes no obligation to publicly release the results of any revision to these forward-looking statements which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

General

The Company was started in November 1992, and includes 3 Company-owned stores and 164 franchised and licensed units at August 31, 2004. Units in operation at August 31, 2003 included 4 Company-owned stores and 202 franchised and licensed units. System-wide revenues in the nine months ended August 31, 2004 was \$38.0 million as compared to August 31, 2003 which were \$45.0 million.

The Company's revenues are derived primarily from ongoing royalties paid to the Company by its franchisees, from the operation of Company-owned stores and initial franchise fees. Additionally, the Company derives revenue from the sale of licensed products (My Favorite Muffin mix, Big Apple Bagels cream cheese and Brewster's coffee), licensing contracts, and by directly entering into licensing agreements (Kohr Bros and Mrs. Fields Famous Brands). The number of licensed units decreased by 25 units from the third quarter of 2003 compared to 2004, primarily due to HMS Host contract termination. The Company believes that these

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closures have no material effect on its consolidated financial operations.

The Company continues to control expenses in payroll, occupancy and overhead in the corporate office. At August 31, 2004, the Company had 19 employees at the corporate level, including 1 part-time, to oversee operations of the franchise, licensed and Company-owned store operations, as compared to 22 employees at the end of the 3rd quarter of 2003.

Results of Operations

Three months Ended August 31, 2004 versus Three Months Ended August 31, 2003.

In the three months ended August 31, 2004, the Company reported net income of \$308,000 versus net income of \$125,000 for the same period in 2003. Total revenues decreased by \$339,000 for the three months ended August 31, 2004, as compared to the same period in 2003, due to a decrease in Company-owned store revenues of \$309,000, a decrease in royalty revenue of \$56,000 and a decrease in licensing fee and other income of \$4,000, offset by an increase in franchise fee revenue of \$30,000.

The primary factors contributing to the decrease of \$339,000 in revenues for Company-owned stores for the third quarter 2004 as compared to same period 2003 was a \$93,000 decrease in revenue relating to stores sold or closed during 2003, and a \$217,000 decrease in wholesale revenues from commissary locations closed during 2003 and 2004. The decrease in wholesale revenue was part of management's continuing efforts to eliminate sales to less profitable customers and transferring wholesale business to franchisees equipped to handle wholesale customers. In addition, sales for the Company-owned stores increased \$10,000, whereas wholesale for the current operating locations decreased \$9,000 in the third quarter of 2004 as compared to same period 2003. Licensing fee and other revenue decreased by \$4,000 in the third quarter of 2004 as compared to same period 2003. This decrease in 2004 revenues was the result of a decrease in license revenues of \$45,000, of which HMS Host contributed \$30,000, a \$33,000 loss on sale or closure of Company-owned locations in 2003 versus no closures in the third quarter of 2004, offset by a gain in Operations Sign Shop revenue of \$4,000 and an increase in rental income of \$4,000.

Royalty revenue was down \$56,000 for the three months ended August 31, 2004, as compared to the three months ended August 31, 2003. The decrease in royalty revenue was primarily due to the closure of under-performing franchise locations. The Company had 172 franchise locations at August 31, 2003 as compared to 159 locations at August 31, 2004. Franchise fee revenues increased by \$30,000 in comparison to 2003. The Company opened 5 new franchise stores in the third quarter of 2004 versus 3 in 2003.

Company-owned store food, beverage and paper costs decreased \$108,000, or 45.0%, in the third quarter of 2004 as compared to the same period 2003. Company-owned closed locations were responsible for \$96,000 of the decrease, with \$12,000 resulting from management's continued focus on cost control. All other total direct store expenses decreased \$192,000, or 33.0%, for the three months ended August 31, 2004 versus the same period 2003.

Total consolidated operating expenses were \$1,083,000, or 76.7% of revenues, in the third quarter 2004 versus \$1,599,000, or 91.4%, in 2003. Operating expenses decreased \$516,000, or 32.3%, for the three months ended August 31, 2004 as compared to the same period 2003. With the close of the third quarter of 2004, the Company has had 12 consecutive profitable quarters. Management continues to focus its energies on improving profitability by controlling costs and reducing Company-owned operations.

Interest expense decreased \$10,000 in the third quarter of 2004, compared to the same period in 2003 because of lower total outstanding debt. In addition to the reduction in debt, the Company refinanced two notes totaling \$724,000 in July 2004 with one note at a lower interest rate. (See note 4, Long Term Debt.) Net income per share as reported for basic and diluted outstanding shares for the three months ended August 31, 2004 is \$0.04, as compared to the \$0.02 per share for the same period in 2003.

Nine Months Ended August 31, 2004 versus Nine Months Ended August 31, 2003.

In the nine months ended August 31, 2004, the Company reported net income of \$520,000 compared to net income of \$300,000 for the same period 2003.

Total revenues decreased by \$1,172,000 in the nine months of fiscal 2004, as compared to the same period 2003, due to a decrease in Company-owned store revenues of \$959,000, a decrease in royalty revenue of \$183,000, a decrease in license fees and other income of \$41,000, offset by an increase in franchise fee revenue of \$11,000.

The decrease in revenue of \$959,000 from Company-owned locations for the nine months ended August 31, 2004, as compared to the same period for 2003, is due to a combined total for closed locations in 2003 and 2004 of \$917,000, or 95.6%, of the total. \$427,000, of the decrease in revenues was for Company-owned stores sold or closed during 2003 and 2004, and \$490,000 was a decrease in wholesale revenues for commissary locations closed in 2003 and 2004. There was a \$30,000 decrease in revenues for current wholesale operations due to management's continuing efforts to eliminate wholesale sales to less profitable customers and transferring wholesale business to franchisees equipped for wholesale customers. There was also a slight decrease, \$12,000, as compared to 2003, for operating Company-owned stores. The decrease of \$41,000 in license fees and other income for the nine months ended August 31, 2004 as compared to the same period 2003, was due primarily to the \$80,000 loss of HMS licensing fees received in 2003 versus none in 2004, and a decrease of \$29,000 in licensing fees from current suppliers, offset by an increase in rental income of \$15,000, and an increase of \$8,000 for Sign Shop revenue in the three quarters of 2004 as compared to the same period 2003. In addition, for the nine months ended August 31, 2004, there was a gain of \$11,000 on assets sold as compared to a loss of \$33,000 in the same period 2003.

Royalty revenue decreased \$183,000, or 9.5%, for the first nine months of 2004 compared to 2003. Total system-wide sales were down for the nine months ended August 31, 2004, as compared to the same period 2003 which was mainly a result of closure of under-performing franchise locations. The Company had 159 franchise units at August 31, 2004, as compared to 172 franchise units in the same period 2003. Franchise fee revenue increased \$11,000 in 2004 as compared to

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the same period 2003 due to 9 new store openings in 2004 as compared to 7 in 2003. This contributed an additional \$45,000 in revenue which was offset by \$25,000 additional revenue in 2003 for defaulted preliminary franchise agreements and an additional \$9,000 in revenue in 2003 for the sale of fixed assets.

Company-owned store food, beverage and paper costs decreased \$321,000, or 40.8%, for the nine months ended August 31, 2004 versus the same period 2003. Closed locations contributed \$277,000, or 86.3% of the decrease, while operating locations costs decreased by \$44,000, or 13.7%. The decrease in cost of goods sold for current operating stores was due to the slight decrease in sales and management's continued focus on cost control. All other direct Company-owned expenses decreased \$631,000, or 32.6%, for the nine months ended August 31, 2004 versus the same period a year ago.

Total consolidated operating expenses were \$3,715,000, or 86.5% of revenues in the nine months ended August 31, 2004, versus \$5,074,000, or 92.9% of revenues in the same period 2003. Net operating income was \$578,000, or 13.5% of revenues, for the nine months ended August 31, 2004 versus \$390,000, or 7.1% for the same period 2003. This increased profitability is a result of management's continued focus on cost control and reducing Company-owned operations.

Interest expense decreased by \$43,000, or 38.1%, to \$69,000 in 2004, compared to \$112,000 in the year ago period as the Company continues to reduce debt. In addition to the reduction of debt, the Company refinanced two of its notes in July 2004 with one note at a lower rate of interest. (See note 4, Long Term Debt).

Net income per share for the nine months ended August 31, 2004, was \$0.07 on both a basic and diluted basis versus income per share of \$0.04 in 2003 on both a basic and diluted basis.

Liquidity and Capital Resources

The net cash provided from operating activities totaled \$470,000 for the nine months ended August 31, 2004, versus cash provided from operating activities of \$765,000 for the same period 2003. Cash provided from operating activities principally represents net income of \$520,000, plus depreciation and amortization of \$131,000, less the provision for uncollectible accounts of (\$40,000), and a gain on the sale of equipment of \$11,000. Sources of funds were provided by a reduction in trade accounts receivable of \$50,000, a decrease in prepaid and other assets of \$25,000, and a reduction in inventories of \$21,000. The cash provided was reduced by a decrease in National Marketing Fund obligations of \$43,000, an increase in National Marketing Fund receivables of 20,000, a decrease in accounts payable of \$63,000, a decrease in accrued liabilities of \$70,000, a decrease in deferred revenue of \$26,000 and an increase in notes receivable of \$27,000.

Cash provided from investing activities during the first three quarters of 2004 totaled \$33,000, and was provided by the sale of property and equipment of \$58,000 and collection of notes receivable in the amount of \$88,000, offset by purchases of property and equipment of \$113,000. Cash provided from investing activities during 2003 totaled \$304,000, and was provided from the sale of property and equipment \$84,000 and collection of notes receivable of \$248,000, offset by purchases of property and equipment of \$28,000.

Financing activities used \$474,000 during the first three quarters of 2004, due to net repayments of notes payable of \$206,000, the repurchase of common stock for Treasury Stock in the amount of \$11,000 and the payment of cash dividends \$278,000, offset by proceeds from the exercise of stock options in the amount of \$20,000. In fiscal 2003 for this same period, financing activities used \$808,000 due to repayment of notes payable of \$472,000, repurchase of common stock for Treasury Stock of \$212,000 and payment of cash dividends of \$136,000, offset by proceeds from the exercise of stock options in the amount of \$12,000.

The Company has no financial covenants on any of its outstanding debt.

New Accounting Standards

In June 2001, the FASB issued SFAS No. 142, "Goodwill and Other Intangible Assets," effective for years beginning after December 15, 2001. The Company adopted SFAS No. 142 on December 1, 2002. SFAS No. 142 addresses the initial recognition and measurement of intangible assets acquired and the recognition and measurement of goodwill and other intangible assets subsequent to their acquisition. Under the new rules, goodwill and intangible assets acquired, other than in a business combination with indefinite lives, will no longer be amortized, but instead will be subject to annual impairment tests. The goodwill arising from business acquisitions prior to July 1, 2001, was amortized on a straight-line basis over 40 years. Other indefinite lived intangible assets, including franchise contract rights, trade names and trademarks, were being amortized on a straight-line basis over 17 - 20 years prior to December 1, 2002. These indefinite-lived intangibles and goodwill are no longer being amortized effective December 1, 2002.

In accordance with SFAS No. 142, goodwill and indefinite-lived intangible assets are tested for impairment upon adoption of the standard and annually thereafter. SFAS No. 142 requires that goodwill be tested for impairment using a two-step process. The first step is to identify a potential impairment and the second step measures the amount of the impairment loss, if any. Goodwill is deemed to be impaired if the carrying amount of a reporting unit's net assets exceeds its estimated fair value. SFAS No. 142 requires that indefinite-lived intangible assets be tested for impairment using a one-step process, which consists of a comparison of the fair value to the carrying value of the intangible asset. Intangible assets are deemed to be impaired if the net book value exceeds the estimated fair value. The Company completed its goodwill impairment assessment during the first quarter ended February 29, 2004, and it indicated no impairment of goodwill.

Net intangible assets with definite lives totaled \$30,000 for the quarter ended August 31, 2004. The definite lived intangible assets and their respective accumulated amortization's are as follows:

| Definite Lived Intangible Assets | Original Cost | Amortization as of August 31, 2004 |
|----------------------------------|---------------|---------------------------------------|
|----------------------------------|---------------|---------------------------------------|

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| | | |
|-------------------------------|---------------|---------------|
| NonCompete Agreement | 210,000 | 210,000 |
| Master Lease Origination Fees | 95,382 | 71,883 |
| Other | <u>33,661</u> | <u>26,849</u> |
| Total | \$ 339,043 | \$ 308,732 |

Amortization expense of intangible assets with a definite life for the first nine months ended August 31, 2004 was \$17,500. The estimated amortization expense on these intangible assets is as follows for November 30:

| | | |
|-------|-----------------|--------------|
| 2004 | | 21,000 |
| 2005 | | 14,000 |
| 2006 | | 10,000 |
| 2007 | <u> </u> | <u>3,000</u> |
| Total | \$ | 48,000 |

In June 2001, the FASB issued SFAS No. 143, "Accounting for Asset Retirement Obligations," effective for years beginning after June 15, 2002. Under this standard, asset retirement obligations will be recognized at a discounted fair value basis and capitalized and allocated to expense over the asset's useful life. The adoption of SFAS No. 143 did not have an impact on the Company's consolidated financial position, results of operation or cash flows.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," effective for years beginning after December 15, 2001. The new rules for long-lived assets to be disposed by sale excludes the allocation of goodwill to be tested for impairment of such assets, establishes a primary asset approach to be used for the estimation of future cash flows and allows for probability-weighted future cash flow estimation for impairment testing. The impairment testing as of the quarter ended February 29, 2004, indicated no impairment as defined by SFAS No. 144.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure." This Statement, which is effective for years ending after December 15, 2002 amends Statement No. 123, "Accounting for Stock-Based Compensation," and provides alternative methods of transition for a voluntary change to the fair value-based method of accounting for stock-based employee compensation. In addition, Statement No. 148 amends the disclosure requirements of Statement No. 123 regardless of the accounting method used to account for stock-based compensation. The Company has chosen to continue to account for stock based compensation of employees using the intrinsic value method prescribed in Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" and related interpretations. However, the enhanced disclosure provisions as defined by SFAS No. 148 were effective for the quarter ended August 31, 2004.

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities." SFAS No. 149 amends and clarifies financial accounting and reporting for derivative instruments, including certain derivative instruments embedded in other contracts (collectively referred to as derivatives) and for hedging activities under SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." SFAS No. 149 is effective for contracts entered into or modified after June 30, 2003, and for hedging relationships designated after June 30, 2003. The adoption of this statement did not have a material impact on the Company's financial position, results of operations or cash flows.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." This statement establishes standards for how an issuer classifies and measures in its statement of financial position certain financial instruments with characteristics of both liabilities and equity. In accordance with the standard, a financial instrument that embodies an obligation for the issuer is required to be classified as a liability (or an asset in some circumstances). SFAS No. 150 is effective for financial instruments entered into or modified after August 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The adoption of this statement did not have an impact on the Company's consolidated financial position, results of operation or cash flows.

Critical Accounting Policies

The Company has identified significant accounting policies that, as a result of the judgements, uncertainties, uniqueness and complexities of the underlying accounting standards and operations involved, could result in material changes to its financial condition or results of operations under different conditions or using different assumptions. The Company's most critical accounting policies are related to the following areas: revenue recognition, long-lived assets, concentrations of credit risks and valuation allowance and deferred taxes. Details regarding the Company's use of these policies and the related estimates are described in the Company's Annual Report on Form 10-KSB for the fiscal year ended November 30, 2003, filed with the Securities and Exchange Commission on February 26, 2004. There have been no material changes to the Company's critical accounting policies that impact the Company's financial condition or results of operations for the nine months ended August 31, 2004.

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ITEM 3. CONTROLS AND PROCEDURES

Under the supervision of, and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, we have evaluated the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-14(c) of the Securities Exchange Act of 1934 within 90 days of the filing date of this quarterly report. Based upon their evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information relating to the Company (including our consolidated subsidiaries) required to be included in our periodic SEC filings.

There were no significant changes in the Company's internal controls or in other factors that could significantly affect the Company's disclosure controls and procedures subsequent to the 90 day evaluation period. As a result, no corrective actions were required or undertaken.

PART II

ITEM 1. LEGAL PROCEEDINGS

The Company has been named in a lawsuit regarding obligations of two franchisees for past due rent at a franchised location in Wisconsin. The Company is vigorously contesting the matter and does not believe that if the plaintiffs prevail, the amount will have a material adverse effect on the Company.

ITEM 2. CHANGES IN SECURITIES

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) See index to exhibits

(b) REPORTS ON FORM 8-K

6/14/04 BAB, Inc. engaged Altschuler, Melvoin & Glasser, LLP and dismissed Blackman Kallick Bartelstein LLP as the principal accountants of the Company and its subsidiaries for the fiscal year ending November 30, 2004.

6/18/04 BAB, Inc. announced that its Board of Directors approved and declared a semi-annual cash dividend of \$0.02 per share, payable on July 23, 2004, to stockholders of record as of July 2, 2004.

SIGNATURE

In accordance with the requirements of the Exchange Act, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BAB, Inc.

Dated: October 12, 2004

/s/ JEFFREY M. GORDEN
Jeffrey M. Gorden
Chief Financial Officer

INDEX TO EXHIBITS

(a) EXHIBITS

The following exhibits are filed herewith.

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| INDEX NUMBER | DESCRIPTION |
|--------------|--|
| 21.1 | List of Subsidiaries of the Company |
| 31.1 | Section 302 of the Sarbanes-Oxley Act of 2002 Certification of Chief Executive Officer |
| 31.2 | Section 302 of the Sarbanes-Oxley Act of 2002 Certification of Chief Financial Officer |
| 32.1 | Section 906 of the Sarbanes-Oxley Act of 2002 Certification of Chief Executive Officer |
| 32.2 | Section 906 of the Sarbanes-Oxley Act of 2002 Certification of Chief Financial Officer |

Exhibit 21.1

SUBSIDIARIES OF BAB, INC.

BAB Systems, Inc., an Illinois corporation

BAB Operations, Inc., an Illinois corporation

Brewster's Franchise Corporation, an Illinois corporation

My Favorite Muffin Too, Inc., a New Jersey corporation

Exhibit 31.1

BAB, Inc

CERTIFICATION OF CHIEF EXECUTIVE OFFICER

PURSUANT TO THE SECURITIES EXCHANGE ACT OF 1934, RULES 13a-14 AND 15d-14

AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of BAB, Inc. (the "Company") on Form 10-QSB for the period ended August 31, 2004, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael W. Evans, Chief Executive Officer of the Company, certify pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

1. I have reviewed the report;
2. Based on my knowledge, the Report does not contain any untrue statement of a material fact or omit to state a material fact necessary in order to make the statements made, in light of the circumstances under which such statements were made, not misleading;
3. Based upon my knowledge, the financial statements, and other financial information included in the Report, fairly present in all material respects the financial condition and results of operations of the Company, as of, and for, the periods presented in the Report;
4. I and the other certifying officer of the Company:
 - a) are responsible for establishing and maintaining disclosure controls and procedures for the Company;
 - b) have designed such disclosure controls and procedures to ensure that material information is made known to us, particularly during the period in which the Report is being prepared;
 - c) have evaluated the effectiveness of the Company's disclosure controls and procedures within 90 days of the date of the Report; and
 - d) have presented in the Report our conclusions about the effectiveness of the disclosure controls and procedures based on the required evaluation.

5. I and the other certifying officer have disclosed to the Company's auditors and to the Audit Committee of the Board of Directors:

- a) all significant deficiencies in the design or operation of internal controls (a pre-existing term relating to internal controls regarding financial reporting) which could adversely affect the Company's ability to record, process, summarize and report financial data and have identified for the Company's auditors any material weakness in internal controls; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal controls.

6. I and the other certifying officer have indicated in the Report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of their evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

/s/ Michael W. Evans

Michael W. Evans, Chief Executive Officer, October 12, 2004

Exhibit 31.2

BAB, Inc

CERTIFICATION OF CHIEF FINANCIAL OFFICER

PURSUANT TO THE SECURITIES EXCHANGE ACT OF 1934, RULES 13a-14 AND 15d-14

AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of BAB, Inc. (the "Company") on Form 10-QSB for the period ended August 31, 2004, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jeffrey M. Gorden, Chief Financial Officer of the Company, certify pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

1. I have reviewed the report;
2. Based on my knowledge, the Report does not contain any untrue statement of a material fact or omit to state a material fact necessary in order to make the statements made, in light of the circumstances under which such statements were made, not misleading;
3. Based upon my knowledge, the financial statements, and other financial information included in the Report, fairly present in all material respects the financial condition and results of operations of the Company, as of, and for, the periods presented in the Report;
4. I and the other certifying officer of the Company:
 - a) are responsible for establishing and maintaining disclosure controls and procedures for the Company;
 - b) have designed such disclosure controls and procedures to ensure that material information is made known to us, particularly during the period in which the Report is being prepared;
 - c) have evaluated the effectiveness of the Company's disclosure controls and procedures within 90 days of the date of the Report; and
 - d) have presented in the Report our conclusions about the effectiveness of the disclosure controls and procedures based on the required evaluation.

5. I and the other certifying officer have disclosed to the Company's auditors and to the Audit Committee of the Board of Directors:

a) all significant deficiencies in the design or operation of internal controls (a pre-existing term relating to internal controls regarding financial reporting) which could adversely affect the Company's ability to record, process, summarize and report financial data and have identified for the Company's auditors any material weakness in internal controls; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal controls.

6. I and the other certifying officer have indicated in the Report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of their evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

/s/ Jeffrey M. Gorden

Jeffrey M. Gorden, Chief Financial Officer, October 12, 2004

Exhibit 32.1

BAB, Inc

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350

AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the BAB, Inc. (the "Company") Quarterly Report on Form 10-QSB for the period ended August 31, 2004, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael W. Evans, Chief Executive Officer of the Company, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

1. The report fully complies with the requirements of section 13(a) or 15(d) of the Securities and Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition, results of operations, and cash flows of the Company.

Date: October 12, 2004

By: /s/ MICHAEL W. EVANS
Michael W. Evans,
Chief Executive Officer

Exhibit 32.2

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350

AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the BAB, Inc. (the "Company") Quarterly Report on Form 10-QSB for the period ended August 31, 2004, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jeffrey M. Gorden, Chief Financial Officer of the Company, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

1. The report fully complies with the requirements of section 13(a) or 15(d) of the Securities and Exchange Act of 1934, as amended; and

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2. The information contained in the Report fairly presents, in all material respects, the financial condition, results of operations, and cash flows of the Company.

Date: October 12, 2004

By: /s/ JEFFREY M. GORDEN
Jeffrey M. Gorden,
Chief Financial Officer