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AVIATION GENERAL INC  
Form 10QSB  
March 26, 2004

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-QSB

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the quarterly period ended September 30, 2003

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

Commission File Number: 0-24795

AVIATION GENERAL, INCORPORATED  
(Exact name of registrant as specified in its charter)

Delaware  
(State of Incorporation)

73-1547645  
(IRS Employer  
Identification No.)

7200 NW 63rd Street  
Hangar 8, Wiley Post Airport  
Bethany, Oklahoma 73008  
(Address of principal executive offices) (Zip Code)

(405) 440-2255  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceeding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY  
PROCEEDINGS DURING THE PRECEDING FIVE YEARS

Check whether registrant filed all documents and reports required to be filed by Section 12, 13 or 15(d) of the Exchange Act after the distribution of securities under a plan confirmed by a court. Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS

State the number of shares outstanding of each of the issuer's classes of common equity, as of the latest practicable date:

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There were 8,120,397 Shares of Common Stock Outstanding as of September 30, 2003  
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### PART I. FINANCIAL INFORMATION

#### ITEM I. FINANCIAL STATEMENTS

#### AVIATION GENERAL, INCORPORATED & SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEETS (Unaudited)

|                                   | September 30,<br>2003 |
|-----------------------------------|-----------------------|
|                                   | -----                 |
| ASSETS                            |                       |
| CURRENT ASSETS:                   |                       |
| Accounts receivable               | \$ 12,421             |
| Inventories                       | 2,066,047             |
| Prepaid expenses and other assets | 3,591                 |

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|                                |                             |
|--------------------------------|-----------------------------|
| Total current assets           | -----<br>2,082,059<br>----- |
| PROPERTY AND EQUIPMENT:        |                             |
| Office equipment and furniture | 365,373                     |
| Vehicles and aircraft          | 95,115                      |
| Manufacturing equipment        | 384,979                     |
| Tooling                        | 676,747                     |
| Leasehold improvements         | 112,748                     |
|                                | -----                       |
|                                | 1,634,962                   |
| Less accumulated depreciation  | (1,226,244)                 |
|                                | -----                       |
|                                | 408,718                     |
|                                | -----                       |
|                                | \$ 2,490,777                |
|                                | =====                       |

See accompanying Summary of Accounting Policies  
and Notes to Financial Statements.

AVIATION GENERAL, INCORPORATED & SUBSIDIARIES  
CONSOLIDATED CONDENSED BALANCE SHEETS  
(Unaudited)

|   |                                |
|---|--------------------------------|
|   | September 30,<br>2003<br>----- |
| LIABILITIES AND STOCKHOLDERS' EQUITY                |                                |
| CURRENT LIABILITIES:                                |                                |
| LIABILITIES NOT SUBJECT TO COMPROMISE -             |                                |
| Cash overdraft                                      | \$ 4,898                       |
| Accounts payable                                    | 181,023                        |
| Accrued expenses                                    | 212,369                        |
| Notes payable                                       | 903,477                        |
|   | -----                          |
| Total current liabilities not subject to compromise | 1,301,767                      |
|   | -----                          |
| LIABILITIES SUBJECT TO COMPROMISE -                 |                                |
| Accounts payable                                    | 2,033,596                      |
| Accrued expenses                                    | 1,369,577                      |

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|   |              |
|---|--------------|
| Refundable deposits   | 178,474      |
|   | -----        |
| Total liabilities subject to compromise   | 3,581,647    |
|   | -----        |
| Total current liabilities   | 4,883,414    |
|   | -----        |
| NONCURRENT LIABILITIES:   |              |
| Notes payable   | 1,034,795    |
|   | -----        |
| REDEEMABLE COMMON STOCK - \$.50 par value;<br>Issued 150,000 shares; stated at redemption value | 150,000      |
|   | -----        |
| STOCKHOLDERS' EQUITY (DEFICIT):   |              |
| Preferred stock, \$.01 par value, 5,000,000<br>shares authorized; no shares outstanding         | -            |
| Common stock, \$.50 par value, 20,000,000<br>shares authorized; 8,120,397 issued                | 4,060,198    |
| Additional paid-in capital  | 37,254,305   |
| Less: Treasury stock at cost, 1,009,551 shares  | (1,709,638)  |
| Accumulated (deficit)   | (43,182,297) |
|   | -----        |
| Total stockholders' equity (deficit)  | (3,577,432)  |
|   | -----        |
|   | \$ 2,490,777 |
|   | =====        |

See accompanying Summary of Accounting Policies  
and Notes to Financial Statements.

AVIATION GENERAL, INCORPORATED & SUBSIDIARIES  
CONSOLIDATED CONDENSED STATEMENT OF OPERATIONS  
(Unaudited)

|            | Three Months Ended September 30, |              |
|------------|----------------------------------|--------------|
|            | 2003                             | 2002         |
|            | -----                            | -----        |
| NET SALES: |                                  |              |
| Aircraft   | \$ 675,209                       | \$ 1,377,523 |
| Service    | 147,898                          | 296,815      |
|            | -----                            | -----        |
|            | 823,107                          | 1,674,338    |
|            | -----                            | -----        |

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|   |              |                |
|---|--------------|----------------|
| COST OF SALES:  |              |                |
| Aircraft  | 594,201      | 1,352,609      |
| Service   | 144,250      | 274,509        |
|   | -----        | -----          |
|   | 738,451      | 1,627,118      |
|   | -----        | -----          |
| Gross profit  | 84,656       | 47,220         |
|   | -----        | -----          |
| OTHER OPERATING EXPENSES:                             |              |                |
| Product development and engineering costs             | 300          | 45,193         |
| Selling, general and administrative expenses          | 372,585      | 853,246        |
|   | -----        | -----          |
| Total other operating expenses                        | 372,885      | 898,439        |
|   | -----        | -----          |
| Operating (loss)                                      | (288,229)    | (851,219)      |
|   | -----        | -----          |
| OTHER INCOME (EXPENSES):                              |              |                |
| Other income (expense)                                | 3,078        | (1,626)        |
| Interest expense                                      | (27,738)     | (39,986)       |
| Realized loss on available for sale equity securities | -            | (395,973)      |
|   | -----        | -----          |
|   | (24,660)     | (437,585)      |
|   | -----        | -----          |
| (LOSS) BEFORE INCOME TAXES                            | (312,889)    | (1,288,804)    |
| PROVISION FOR INCOME TAXES                            | -            | -              |
|   | -----        | -----          |
| NET (LOSS)  | \$ (312,889) | \$ (1,288,804) |
|   | =====        | =====          |
| NET (LOSS) PER SHARE:                                 |              |                |
| Weighted average common shares outstanding; basic     | 7,110,846    | 7,009,330      |
|   | =====        | =====          |
| Net earnings (loss) per share; basic                  | \$ (0.04)    | \$ (0.18)      |
|   | =====        | =====          |
| Weighted average common shares outstanding; diluted   | 7,110,846    | 7,009,330      |
|   | =====        | =====          |
| Net (loss) per share; diluted                         | \$ (0.04)    | \$ (0.18)      |
|   | =====        | =====          |

See accompanying Summary of Accounting Policies and Notes to Financial Statements.

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### AVIATION GENERAL, INCORPORATED & SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENT OF OPERATIONS (Unaudited)

|   | Nine Months Ended September 30, |                |
|---|---------------------------------|----------------|
|   | 2003                            | 2002           |
| NET SALES:  |                                 |                |
| Aircraft  | \$1,347,762                     | \$ 7,189,719   |
| Service   | 557,941                         | 718,749        |
|   | 1,905,703                       | 7,908,468      |
| COST OF SALES:  |                                 |                |
| Aircraft  | 1,184,622                       | 6,957,217      |
| Service   | 435,647                         | 522,814        |
|   | 1,620,269                       | 7,480,031      |
| Gross profit  | 285,434                         | 428,437        |
| OTHER OPERATING EXPENSES:                             |                                 |                |
| Product development and engineering costs             | 1,630                           | 118,366        |
| Selling, general and administrative expenses          | 1,187,505                       | 1,757,664      |
| Total other operating expenses                        | 1,189,135                       | 1,876,030      |
| Operating (loss)                                      | (903,701)                       | (1,447,593)    |
| OTHER INCOME (EXPENSES):                              |                                 |                |
| Other income (expense)                                | 62,387                          | 16,442         |
| Interest expense                                      | (112,543)                       | (163,820)      |
| Realized loss on available for sale equity securities | -                               | (395,973)      |
|   | (50,156)                        | (543,351)      |
| (LOSS) BEFORE INCOME TAXES                            | (953,857)                       | (1,990,944)    |
| PROVISION FOR INCOME TAXES                            | -                               | -              |
| NET (LOSS)  | \$ (953,857)                    | \$ (1,990,944) |
|   | =====                           | =====          |
| NET (LOSS) PER SHARE:                                 |                                 |                |

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|  |                    |                    |
|--|--------------------|--------------------|
| Weighted average common shares outstanding;<br>basic   | 7,110,846<br>===== | 7,009,330<br>===== |
| Net (loss) per share; basic                            | \$ (0.13)<br>===== | \$ (0.28)<br>===== |
| Weighted average common shares outstanding;<br>diluted | 7,110,846<br>===== | 7,009,330<br>===== |
| Net (loss) per share; diluted                          | \$ (0.13)<br>===== | \$ (0.28)<br>===== |

See accompanying Summary of Accounting Policies  
and Notes to Financial Statements.

AVIATION GENERAL, INCORPORATED  
CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY  
(Unaudited)

|  | Common Stock<br>Shares | Common Stock<br>Amount | Additional<br>Paid-in<br>Capital | Treasury Stock<br>Shares | Treasury Stock<br>Amount | Accumulated<br>Deficit   |
|--|------------------------|------------------------|----------------------------------|--------------------------|--------------------------|--------------------------|
|  | -----                  | -----                  | -----                            | -----                    | -----                    | -----                    |
| Balance at   |                        |                        |                                  |                          |                          |                          |
| January 1, 2002                                    | 7,631,519              | \$3,815,759            | \$37,000,299                     | 772,189                  | \$ (1,294,193)           | \$ (37,943,300)          |
| Comprehensive income:                              |                        |                        |                                  |                          |                          |                          |
| Net earnings                                       | -                      | -                      | -                                | -                        | -                        | (1,990,900)              |
| Other comprehensive<br>income -                    |                        |                        |                                  |                          |                          |                          |
| Change in<br>unrealized<br>investment<br>gain, net | -                      | -                      | -                                | -                        | -                        | -                        |
|  | -----                  | -----                  | -----                            | -----                    | -----                    | -----                    |
| Comprehensive<br>income                            | -                      | -                      | -                                | -                        | -                        | (1,990,900)              |
|  | -----                  | -----                  | -----                            | -----                    | -----                    | -----                    |
| Balance at   |                        |                        |                                  |                          |                          |                          |
| September 30, 2002                                 | 7,631,519<br>=====     | \$3,815,759<br>=====   | \$37,000,299<br>=====            | 772,189<br>=====         | \$ (1,294,193)<br>=====  | \$ (39,934,200)<br>===== |
| Balance at   |                        |                        |                                  |                          |                          |                          |
| January 1, 2003                                    | 8,120,397              | \$4,060,198            | \$37,254,305                     | 1,009,551                | \$ (1,709,638)           | \$ (42,228,400)          |
| Comprehensive income:                              |                        |                        |                                  |                          |                          |                          |
| Net earnings                                       | -                      | -                      | -                                | -                        | -                        | (953,800)                |
| Other<br>comprehensive<br>income -                 |                        |                        |                                  |                          |                          |                          |
| Change in<br>unrealized                            |                        |                        |                                  |                          |                          |                          |

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|                               |           |             |              |           |                |              |
|-------------------------------|-----------|-------------|--------------|-----------|----------------|--------------|
| investment gain, net          | -         | -           | -            | -         | -              | -            |
| Comprehensive income          | -         | -           | -            | -         | -              | (953,8       |
| Balance at September 30, 2003 | 8,120,397 | \$4,060,198 | \$37,254,305 | 1,009,551 | \$ (1,709,638) | \$ (43,182,2 |

See accompanying Summary of Accounting Policies and Notes to Financial Statements.

AVIATION GENERAL, INCORPORATED & SUBSIDIARIES  
CONSOLIDATED CONDENSED STATEMENT OF CASH FLOWS  
(Unaudited)

|  | Nine Months Ended September 30, |                |
|--|---------------------------------|----------------|
|  | 2003                            | 2002           |
| CASH FLOWS FROM OPERATING ACTIVITIES:  |                                 |                |
| Net (loss)   | \$ (953,857)                    | \$ (1,990,944) |
| Adjustments to reconcile net (loss) to net cash provided by (used in) operating activities - |                                 |                |
| Depreciation and amortization  | 81,689                          | 100,324        |
| Realized loss on sale of equity securities   | -                               | 395,973        |
| (Gain) on retirement of property and equipment   | (138)                           | -              |
| Changes in assets and liabilities:   |                                 |                |
| (Increase) decrease in -   |                                 |                |
| Accounts and notes receivable  | (2,990)                         | 101,896        |
| Inventories  | 1,145,484                       | 1,161,293      |
| Prepaid expenses and other assets  | -                               | 5,821          |
| Increase (decrease) in -   |                                 |                |
| Accounts payable   | 68,398                          | 404,922        |
| Accrued expenses   | 282,829                         | (164,023)      |
| Refundable deposits  | 31,974                          | (540,549)      |
| Net cash provided by (used in) operating activities  | 653,389                         | (525,287)      |



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### CASH FLOWS FROM INVESTING ACTIVITIES:

|   |     |   |
|---|-----|---|
| Proceeds on sales of property and equipment | 200 | - |
|   |     |   |
| Net cash provided by investing activities   | 200 | - |
|   |     |   |

### CASH FLOWS FROM FINANCING ACTIVITIES:

|   |           |             |
|---|-----------|-------------|
| Proceeds from borrowings                            | 250,000   | 5,053,483   |
| (Payments on) borrowings                            | (906,342) | (4,481,063) |
|   |           |             |
| Net cash provided by (used in) financing activities | (656,342) | 572,420     |
|   |           |             |

### NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

|  |         |        |
|--|---------|--------|
|  | (2,753) | 47,133 |
|--|---------|--------|

### CASH AND CASH EQUIVALENTS (OVERDRAFTS) AT BEGINNING OF PERIOD

|  |         |         |
|--|---------|---------|
|  | (2,145) | 211,356 |
|  |         |         |

### CASH AND CASH EQUIVALENTS (OVERDRAFT) AT END OF PERIOD

|  |            |            |
|--|------------|------------|
|  | \$ (4,898) | \$ 258,489 |
|  |            |            |

### SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:

Cash paid during the period for:

|              |            |            |
|--------------|------------|------------|
| Interest     | \$ 109,089 | \$ 163,820 |
| Income taxes | \$ -       | \$ -       |

See accompanying Summary of Accounting Policies  
and Notes to Financial Statements.

AVIATION GENERAL, INCORPORATED & SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

September 30, 2003

These consolidated condensed financial statements have been prepared by Aviation General, Incorporated (the Company) without audit, pursuant to the rules and regulations of the Securities and Exchange Commission, and reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods, on a basis consistent with the annual audited financial statements. All such adjustments are of a normal recurring nature. Certain information, accounting policies, and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the financial statements and information presented not misleading. These financial statements should be read in conjunction with

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the financial statements and the summary of significant accounting policies and notes thereto included in the Company's most recent annual report on Form 10-KSB.

### 1. INVENTORIES

Inventories consist primarily of finished goods, work in process, and parts for manufacturing and servicing of aircraft. Inventory costs include all direct manufacturing costs and applied overhead. These inventories, other than pre-owned aircraft, are stated at the lower of cost or market, and cost is determined by the average-cost method. Pre-owned aircraft are valued on a specific-identification basis at the lower of cost or current estimated realizable wholesale price. Inventory components were as follows at September 30, 2003:

|                            |              |
|----------------------------|--------------|
| Raw materials              | \$ 1,106,792 |
| Work in process            | 509,047      |
| New and pre-owned aircraft | 448,958      |
| Other                      | 1,250        |
|                            | -----        |
|                            | \$ 2,066,047 |
|                            | =====        |

### 2. PETITION FOR RELIEF UNDER CHAPTER 11

On December 27, 2002 the Company's wholly owned subsidiary, Commander Aircraft Company (the "Debtor") filed petitions for relief under Chapter 11 of the federal bankruptcy laws in the United States Bankruptcy Court for the District of Delaware. Under Chapter 11, certain claims against the Debtor in existence prior to the filing of the petitions for relief under the federal bankruptcy laws are stayed while the Debtor continues business operations as Debtor-in-possession. These claims are reflected in the September 30, 2003 balance sheet as "liabilities subject to compromise." Claims secured against the Debtor's assets ("secured claims") also are stayed, although the holders of such claims have the right to move the court for relief from the stay. Secured claims are secured primarily by liens on the Debtor's property, plant and equipment. Refer to the Company's most recent annual report on Form 10-KSB.

The Debtor received approval from the Bankruptcy Court to pay or otherwise honor certain of its prepetition obligations, including employee wages and product warranties totaling \$75,000.

The Company has obtained the approval of the Bankruptcy court for Debtor-in-Possession, (DIP), financing of \$250,000. The DIP financing bears interest at the rate of 10% (simple interest), which is payable at the effective date of the Chapter 11 Plan of Reorganization. The Company has taken draws on the DIP Financing as follows:

|                    |           |
|--------------------|-----------|
| January 7, 2003    | \$ 50,000 |
| June 5, 2003       | 50,000    |
| July 17, 2003      | 50,000    |
| September 4, 2003  | 13,000    |
| September 11, 2003 | 87,000    |

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|   |                     |
|---|---------------------|
| Total DIP Financing Draws through September 30, 2003: | \$ 250,000<br>===== |
|---|---------------------|

### 3. GOING CONCERN

During the years ended December 31, 2001 and 2002, the Company incurred net (losses) of (\$5,519,592) and (\$4,285,111), respectively. During the nine months ended September 30, 2003, the Company lost an additional \$(953,857). As of September 30, 2003, the Company had a negative working capital of (\$2,801,355) and a deficit net worth of (\$3,577,432). On December 27, 2002 the Company's wholly owned subsidiary, Commander Aircraft Company, filed petitions for relief under Chapter 11 of the federal bankruptcy code. These factors raise substantial doubt about the Company's ability to continue as a going concern.

The ability of the Company to continue as a going concern is dependent upon the Company's ability to successfully reorganize Commander Aircraft Company, to attain a satisfactory level of profitability, and to obtain suitable and adequate financing. There can be no assurance that these objectives can be achieved. The financial statements do not include any adjustments that might result from the outcome of this uncertainty nor do they take into effect any adjustments that might occur as a result of a successful plan to reorganize Commander Aircraft Company.

### 4. LEASES

The Company's lease for office space, hangar space, and its manufacturing and service facility was a revocable permit to lease the facility. The permit required monthly rentals in the same amounts as the original lease. The permit further required the Company to pay outstanding delinquent amounts plus penalties as defined in the permit. On April 23, 2003, the Company transferred its lease to a third party. The Company negotiated a 3.5 year sub-lease with this third party for 50,011 square feet of manufacturing, service and office space, guaranteed renewable at six month intervals. The Company also agreed to pay \$94,359 in past due rent to this third party.

The future annual minimum lease payments under the April 23, 2003 operating lease are as follows:

|                          |                                     |                    |
|--------------------------|-------------------------------------|--------------------|
| Year ending December 31, |                                     |                    |
|                          | 2003                                | \$ 50,400          |
|                          | 2004                                | 113,400            |
|                          | 2005                                | 113,400            |
|                          | 2006                                | 94,500             |
|                          |                                     | -----              |
|                          | Total future minimum lease payments | \$371,700<br>===== |

### 5. COMMITMENTS AND CONTINGENCIES

The Company is subject to regulation by the FAA. The Company is subject to inspections by the FAA and may be subjected to fines and other penalties (including orders to cease production) for noncompliance with FAA

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regulations. The Company has a Production Certificate from the FAA which delegates to the Company the inspection of each aircraft. The sale of the Company's product internationally is subject to regulation by comparable agencies in foreign countries.

The Company faces the inherent business risk of exposure to product liability claims. In 1988, the Company agreed to indemnify a former manufacturer of the Commander single engine aircraft against claims asserted against the manufacturer with respect to aircraft built from 1972 to 1979. In 1994, Congress enacted the General Aviation Revitalization Act, which established an 18-year statute of repose for general aviation aircraft manufacturers. This legislation prohibits product liability suits against manufacturers when the aircraft involved in an accident is more than 18 years old. This action effectively eliminated all potential liability for the Company with respect to aircraft produced in the 1970s. The Company's product liability insurance policy with coverage of \$10 million per occurrence and \$10 million annually in the aggregate with a deductible of \$200,000 per occurrence and annually in the aggregate expired March 1, 1995. Subsequent to March 1, 1995, the Company is not insured for product liability claims.

The Company is routinely involved in various legal matters arising in the normal course of business. Management believes that losses, if any, arising from such actions will not have a material adverse effect on the financial position or operations of the Company.

On September 24, 2002 the Company's common stock was delisted from the Nasdaq SmallCap Market and began trading on the Over-the-Counter Bulletin Board, or OTCBB, under the symbol AVGE.OB due to the Company's noncompliance with the applicable minimum asset and equity requirements and the minimum bid price requirement

### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

#### Forward Looking Statements

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This Form 10-QSB includes certain statements that may be deemed to be "forward-looking statements" within the meaning of Section 27A of the Securities Act. All statements, other than statements of historical fact, included in this Form 10-QSB that addresses activities, events or developments that the Company expects, projects, believes, or anticipates will or may occur in the future, including matters having to do with expected and future aircraft sales and service revenues, the Company's ability to fund its operations and repay debt, business strategies, expansion and growth of operations and other such matters, are forward-looking statements. These statements are based on certain assumptions and analyses made by our management in light of its experience and its perception of historical trends, current conditions, expected future developments, and other factors it believes are appropriate in the circumstances. These statements are subject to a number of assumptions, risks and uncertainties, including general economic and business conditions, the business opportunities (or lack thereof) that may be presented to and pursued by the Company, the Company's performance on its current contracts and its success in obtaining new contracts, the Company's ability to attract and retain qualified employees, and other factors, many of which are beyond the Company's control. You are cautioned that these forward-looking statements are not guarantees of future performance and that actual results or developments may differ materially from those projected in such statements.

#### BUSINESS OVERVIEW

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Aviation General, Incorporated (the "Company" or "AGI") is a publicly traded holding company (Pink Sheets: AVGE.PK) incorporated under the laws of the State of Delaware. The Company has two wholly owned subsidiaries: Commander Aircraft Company ("CAC") and Strategic Jet Services, Inc. ("SJS"). Commander Aircraft Company (www.commanderair.com) manufactures, markets, and provides support services for its line of single engine, high performance Commander aircraft, and consulting, brokerage, and refurbishment services for all types of piston-powered aircraft. Strategic Jet Services, Inc. provides consulting, brokerage, sales, and refurbishment services for jet aircraft.

During the fourth quarter of 2002, SJS discontinued its operations, and CAC suspended indefinitely production of new aircraft. Other cost-cutting and overhead reductions were implemented due to the weakness in the Company's business. Management believes this weakness is primarily the result of depressed economic conditions and anxiety over terrorism and war in Iraq, which have had a pronounced, adverse effect on big-ticket, discretionary capital expenditures by businesses and individuals.

On December 27, 2002, Commander Aircraft Company filed a voluntary petition under Chapter 11 of the United States Bankruptcy Code for the District of Delaware. Commander Aircraft Company filed a final reorganization plan on July 5, 2003, following the execution of a letter agreement on that date with Tiger Aircraft, LLC. ("Tiger") to fund the plan. A stock purchase agreement was entered into with Tiger on November 1, 2003, pursuant to which an amended plan was filed on December 10, 2003. The U. S. bankruptcy court confirmed this plan on December 10, 2003, with the effective date scheduled for on or before March 31, 2004, unless extended by the consent of CAC, AGI, Tiger, the official committee of unsecured creditors, the U. S. Department of Labor, and Nyliak Investments, LLC.

The agreement with Tiger resulted from months of negotiations, contact with other potential investors, and legal proceedings pursuant to the bankruptcy process. Since the bankruptcy filing, Tiger has provided CAC with Debtor in Possession financing, which has allowed CAC to continue its operations and provide service and support to the fleet of Commander aircraft owners, refurbishment services, parts, and pre-owned aircraft brokerage. CAC expects to resume the production of new aircraft following the consummation of the transaction with Tiger.

Pursuant to the confirmed bankruptcy plan and agreement with Tiger, Tiger will invest approximately \$2.8 million in Aviation General, Incorporated in return for an 80% ownership interest in AGI. Approximately \$2 million will be used to settle with creditors in accordance with CAC's bankruptcy plan, and the remainder will be used for working capital. Pursuant to the agreement with Tiger, AGI must secure the approval of the agreement from its shareholders as well as their authorization to amend the Company's Certificate of Incorporation to increase the Company's authorized common shares from 20,000,000 shares to 100,000,000 shares. The Company currently has 20,000,000 common shares authorized and approximately 7,000,000 common shares (excluding Treasury stock which will be retired) issued and outstanding. The agreement with Tiger will necessitate the issuance of approximately 28,000,000 new shares of common stock to Tiger, resulting in a total of approximately 35,000,000 shares to be issued and outstanding.

### Critical Accounting Estimates and Accounting Policies

We must make estimates of the collectability of accounts receivable. We analyze historical write-offs, changes in our internal credit policies and customer concentrations when evaluating the adequacy of our allowance for doubtful accounts. Differences may result in the amount and timing of expenses for any period if we make different judgments or use different estimates.

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Inventories are valued at the lower of cost or market. We must periodically evaluate the carrying value of our inventories to determine whether market conditions have impaired the carrying value of our inventories.

Property and equipment are evaluated for impairment whenever indicators of impairment exist. Accounting standards require that if an impairment indicator is present, the Company must assess whether the carrying amount of the asset is unrecoverable by estimating the sum of the future cash flows expected to result from the asset, undiscounted and without interest charges. If the carrying amount is less than the recoverable amount, an impairment charge must be recognized, based on the fair value of the asset. Management assumed the Company was a going concern for purposes of evaluating the possible impairment of its property and equipment. Should the Company not be able to continue as a going concern, there may be significant impairment in the value of the Company's property and equipment.

We must estimate the future liability related to warranty work on new aircraft sold.

As part of the process of preparing our consolidated financial statements, we are required to estimate our income taxes. This process involves estimating our current tax exposure together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income, and, to the extent we believe that recovery is not likely, we must establish a valuation allowance. To the extent that we establish a valuation allowance or increase this allowance in a period, we must include a tax provision or reduce our tax benefit in the statements of operations. We use our judgment to determine our provision or benefit for income taxes, deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets. We believe, based on a number of factors including historical operating losses, that we will not realize the future benefits of a significant portion of our net deferred tax assets and we have accordingly provided a full valuation allowance against our deferred tax assets. However, various factors may cause those assumptions to change in the near term.

We cannot predict what future laws and regulations might be passed that could have a material effect on our results of operations. We assess the impact of significant changes in laws and regulations on a regular basis and update the assumptions and estimates used to prepare our financial statements when we deem it necessary.

We have determined the significant principles by considering accounting policies that involve the most complex or subjective decisions or assessments. Our most significant accounting policies are those related to revenue recognition and accounting for stock-based compensation.

### RESULTS FROM OPERATIONS - COMPARISON OF THREE MONTHS ENDED SEPTEMBER 30, 2003 AND 2002

Revenues from the sale of aircraft for the third quarter of 2003 decreased by \$702,314 or 51% from \$1,377,523 to \$675,209 during the quarters ended September 30, 2002 and 2003, respectively. In the third quarter of 2003, three pre-owned aircraft were sold compared with one new and two pre-owned aircraft sold in the same period for 2002.

Service and parts revenues decreased by \$148,917 or 50% from \$296,815 to \$147,898 during the quarters ended September 30, 2002 and 2003, respectively.

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Cost of aircraft sales decreased by \$758,408 or 56% from \$1,352,609 to \$594,201 during the quarters ended September 30, 2002 and 2003, respectively. This decrease was due primarily to a 51% decrease in aircraft sales revenues during the comparable periods.

Cost of sales for service and parts decreased by \$130,259 or 47% from \$274,509 to \$144,250 during the quarters ended September 30, 2002 and 2003, respectively. This is due primarily to a 50% reduction in service and sales revenues.

Product development and engineering costs decreased by \$44,893 or 99% to \$300 for the third quarter of 2003, from \$45,193 for the comparable period in 2002. This decrease was due to the significant reduction in support staff.

Sales, general and administrative expense decreased by \$480,661 or 56% for the three-month period ended September 30, 2003, to \$372,585 from \$853,246 for the comparable period ended September 30, 2002. This decrease was primarily due to staff reductions, offset in part by legal fees associated with the bankruptcy proceedings of Commander Aircraft Company.

Interest expense decreased by \$12,248 or 31% to \$27,738 for the third quarter of 2003 from \$39,986 for the comparable period in 2002. This decrease was due to a reduction of bank lines of credit and lower daily average debt during the period.

### RESULTS FROM OPERATIONS - COMPARISON OF NINE MONTHS ENDED SEPTEMBER 30, 2003 AND 2002

Revenues from the sale of aircraft during the nine month period ended September 30, 2003, decreased by \$5,841,957 or 81% from \$7,189,719 to \$1,347,762 during the nine months ended September 30, 2002 and 2003, respectively. In the nine month period ended September 30, 2003, seven pre-owned aircraft were sold compared with nineteen new and pre-owned aircraft sold in the same period for 2002.

Service and parts revenues decreased by \$160,808 or 22% from \$718,749 to \$557,941 during the nine month periods ending September 30, 2002 and 2003, respectively.

Cost of aircraft sales decreased by \$5,772,595 or 83% from \$6,957,217 to \$1,184,622 for the nine month periods ended September 30, 2002 and 2003, respectively. This was due to a 81% decrease in aircraft sales revenues during the comparable periods.

Cost of sales for service and parts decreased by \$87,167 or 17% from \$522,814 to \$435,647 for the nine month periods ended September 30, 2002 and 2003, respectively. This is due primarily to a 22% reduction in service and parts revenues during the comparable periods.

Production development and engineering costs for the nine month period ended September 30, 2003, decreased by \$116,736 or 99% to \$1,630 for the nine month period ended September 30, 2003 from \$118,366 for the comparable period in 2003. This decrease was due to the significant reduction in support staff.

Sales, general and administrative expense decreased by \$570,159 or 32% for the nine month period ended September 30, 2003, to \$1,187,505 from \$1,757,664 for the comparable period in 2002. This decrease was primarily due to staff reductions, offset in part by legal fees associated with the bankruptcy proceeds for Commander Aviation.

Interest expense decreased by \$51,277 or 31% for the nine month period ending September 30, 2003 to \$112,543 from \$163,820 for the comparable period in

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2002. This decrease was due to a reduction of bank lines of credit and lower daily average debt during the period.

### LIQUIDITY AND CAPITAL RESOURCES

Cash flows from operations increase by \$1,178,676 or 224% to \$653,389 for the nine month period ending September 30, 2003 from a deficit of (\$525,287) during the comparable period in 2002.

Cash flows from operations were positive for the nine months ended September 30, 2003 due primarily to a \$1,145,484 decrease in inventories combined with a \$383,201 increase in payables, accrued expenses and refundable deposits which more that offset the loss for the year of \$(953,857).

Cash balances decreased to a deficit balance of (\$4,898) at September 30, 2003 from a deficit balance of (\$2,145) at December 31, 2002.

The Company has entered into debtor in possession financing arrangements that management anticipates will provide the Company with sufficient working capital to continue until the plan or reorganization is funded.

We anticipate that the confirmed plan of reorganization will provide the Company with sufficient working capital to commence production activities.

### CONTRACTUAL OBLIGATIONS

The following table is a summary of the Company's contractual obligations as of September 30, 2003.

|                      | Payment Due by Period |                   |                    |                  |
|----------------------|-----------------------|-------------------|--------------------|------------------|
|                      | Total                 | Less than One     | 1-3 Years          | Thereafter       |
| Long-Term Debt       | \$1,034,795           | \$ -              | \$1,034,795        | \$ -             |
| Current Note Payable | 903,477               | 903,477           | -                  | -                |
| Operating Leases     | 396,900               | 75,600            | 226,800            | 94,500           |
| <b>Total</b>         | <b>\$2,335,172</b>    | <b>\$ 979,077</b> | <b>\$1,261,595</b> | <b>\$ 94,500</b> |

### ITEM 3. CONTROLS AND PROCEDURES

As required by Rule 13a-15 under the Securities Exchange Act of 1934, as of the filing date of this report, we carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures. This evaluation was carried out under the supervision and with the participation of our principal executive officer and our principal financial officer, who concluded that our disclosure controls and procedures are effective. There have been no significant changes in our internal controls or in other factors, which could significantly affect internal controls subsequent to the date we carried out our evaluation.

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Securities Exchange Act is recorded, processed,



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summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in our reports filed under the Exchange Act is accumulated and communicated to management, including our principal executive officer and our principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

### PART II. OTHER INFORMATION

#### ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS

In July 2002, the Company issued a \$1 million secured convertible note to a private investor, the proceeds of which are being used for working capital purposes. The transaction was exempt from registration under the Securities Act of 1933 under section 4(2) of the Act because it did not involve a public offering.

#### ITEM 5. OTHER

On September 24, 2002 the Company's common stock was delisted from the Nasdaq SmallCap Market and began trading on the Over-the-Counter Bulletin Board, or OTCBB, under the symbol AVGE.OB due to the Company's noncompliance with the applicable minimum asset and equity requirements and the minimum bid price requirement

The Company believes that the exchange on which the Company's shares are traded does not affect the market value or intrinsic value of the Company's business nor the trading liquidity of its shares.

#### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

##### (a) Exhibits

- 10.1 Securities Purchase Agreement
- 10.2 Secured Convertible Note
- 10.3 Investor Rights Agreement
- 10.4 Security Agreement
- 10.5 Guarantee\*

\*Incorporated by reference to the registrant's report on Form 10-QSB for the period ended September 30, 2002

##### (b) Reports on Form 8-K - None.

The following exhibits are filed as a part of this quarterly report on form 10-QSB

- 31.2 Certification of Wirt D. Walker III
- 31.2 Certification of Glenn A. Jackson
- 32 Certification of Wirt D. Walker III and Glenn A. Jackson

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SIGNATURE

In accordance with the requirements of the Exchange Act, the registrant has caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AVIATION GENERAL INCORPORATED

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(Registrant)

By: /s/ Wirt D. Walker III

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Wirt D. Walker III  
Chairman of the Board of Directors  
(Chief Executive Officer and  
Authorized Signatory)

By: /s/ Glenn A. Jackson

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Glenn A. Jackson  
(Chief Financial Officer)