

MEDICIS PHARMACEUTICAL CORP

Form 10-K

March 02, 2009

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the year ended December 31, 2008.**

**Or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_.**

**Commission file number 0-18443**

**MEDICIS PHARMACEUTICAL CORPORATION**

(Exact name of registrant as specified in its charter)

Delaware

52-1574808

(State or other jurisdiction  
of incorporation or organization)

(I.R.S. Employer Identification No.)

7720 N. Dobson Road, Scottsdale, Arizona

85256-2740

(Address of principal executive office)

(Zip Code)

Registrant's telephone number, including area code: (602) 808-8800

Securities registered pursuant to Section 12(b) of the Act: Class A common stock, \$0.014 par value

New York Stock Exchange

Preference Share Purchase Rights

(Name of each exchange on which  
registered)

(Title of each Class)

Securities registered pursuant to Section 12(g) of the Act: NONE

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form or any amendment to this Form 10-K

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act)

Yes  No

The aggregate market value of the voting stock held on June 30, 2008 by non-affiliates of the registrant was \$1,026,926,425 based on the closing price of \$20.78 per share as reported on the New York Stock Exchange on June 30, 2008, the last business day of the registrant's most recently completed second fiscal quarter (calculated by excluding all shares held by executive officers, directors and holders known to the registrant of ten percent or more of the voting power of the registrant's common stock, without conceding that such persons are affiliates of the registrant for purposes of the federal securities laws). As of February 24, 2009, there were 56,722,705 outstanding shares of Class A common stock.

Documents incorporated by reference:

Portions of the Proxy Statement for the registrant's 2009 Annual Meeting of Shareholders (the Proxy Statement) are incorporated herein by reference in Part III of this Form 10-K to the extent stated herein.

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## Item 1. Business

*The Company*

Medicis Pharmaceutical Corporation ( Medicis , the Company , or as used in the context of we , us or our ), together with our wholly owned subsidiaries, is a leading independent specialty pharmaceutical company focusing primarily on helping patients attain a healthy and youthful appearance and self-image through the development and marketing in the U.S. of products for the treatment of dermatological, aesthetic and podiatric conditions. We believe that the U.S. market for dermatological pharmaceutical sales exceeds \$6 billion annually. According to the American Society for Aesthetic Plastic Surgery, a national not-for-profit organization for education and research in cosmetic plastic surgery, nearly 11.7 million cosmetic surgical and non-surgical procedures were performed in the United States during 2007, including approximately 9.6 million non-surgical cosmetic procedures. We also market products in Canada for the treatment of dermatological and aesthetic conditions.

On July 1, 2008, we acquired LipoSonix, Inc. ( LipoSonix ), an independent, privately-held company that employs a staff of approximately 40 scientists, engineers and clinicians located near Seattle, Washington. LipoSonix is a medical device company developing non-invasive body sculpting technology, and recently launched its first product in Europe, where it is being marketed and sold through distributors. The LipoSonix technology is currently not approved for sale or use in the U.S. We believe the U.S. non-invasive fat ablation market could be several hundred million dollars annually.

We have built our business by executing a four-part growth strategy: promoting existing brands, developing new products and important product line extensions, entering into strategic collaborations, and acquiring complementary products, technologies and businesses. Our core philosophy is to cultivate high integrity relationships of trust and confidence with the foremost dermatologists and podiatrists and the leading plastic surgeons in the United States.

We offer a broad range of products addressing various conditions or aesthetic improvements, including facial wrinkles, acne, fungal infections, rosacea, hyperpigmentation, photoaging, psoriasis, skin and skin-structure infections, seborrheic dermatitis and cosmesis (improvement in the texture and appearance of skin). We currently offer 18 branded products. Our primary brands are PERLANE® (hyaluronic acid), RESTYLANE® (hyaluronic acid), SOLODYN® (minocycline HCl, USP), TRIAZ® (benzoyl peroxide), VANOS® (fluocinonide) Cream 0.1%, and ZIANA® (clindamycin phosphate 1.2% and tretinoin 0.025%) Gel. Many of our primary brands currently enjoy branded market leadership in the segments in which they compete. Because of the significance of these brands to our business, we concentrate our sales and marketing efforts in promoting them to physicians in our target markets. We also sell a number of other products that we consider less critical to our business.

We have historically developed and obtained marketing and distribution rights to pharmaceutical agents in various stages of development. We have a variety of products under development, ranging from new products to existing product line extensions and reformulations of existing products. Our product development strategy involves the rapid evaluation and formulation of new therapeutics by obtaining preclinical safety and efficacy data, when possible, followed by rapid safety and efficacy testing in humans. As a result of our increasing financial strength, we have begun adding long-term projects to our development pipeline. Historically, we have supplemented our research and development efforts by entering into research and development agreements with other pharmaceutical and biotechnology companies.

Currently, except for the LipoSonix technology, we outsource all of our product manufacturing needs. The underlying cost to us for manufacturing our products is established in our agreements with outside manufacturers. Because of the short-term nature of these agreements, our expenses for manufacturing are not fixed and could change from contract to contract.

**Table of Contents***Our Products*

We currently market 18 branded products. Our sales and marketing efforts are currently focused on our primary brands. The following chart details certain important features of our primary brands:

| <b>Brand</b> | <b>Treatment</b>  | <b>U.S. Market Impact</b>  |
|--------------|---|--|
| PERLANE®     | Injectable gel for implantation into the deep dermis to superficial subcutis for the correction of moderate to severe facial folds and wrinkles, such as nasolabial folds                       | Launched in May 2007 following U.S. Food and Drug Administration ( FDA ) approval on May 2, 2007                             |
| RESTYLANE®   | Injectable gel for treatment of moderate to severe facial wrinkles and folds, such as nasolabial folds  | The leading worldwide injectable dermal filler, launched in January 2004 following FDA approval on December 12, 2003         |
| SOLODYN®     | Once daily dosage in the treatment of inflammatory lesions of non-nodular moderate to severe acne vulgaris in patients 12 and older   | Launched in July 2006 following FDA approval on May 8, 2006.   |
| TRIAZ®       | Topical patented gel and cleanser and patent-pending pad treatments for acne  | A leading branded prescription benzoyl peroxide product, launched during fiscal 1996   |
| VANOS®       | Super-high potency topical corticosteroid indicated for the relief of the inflammatory and pruritic manifestations of corticosteroid responsive dermatoses in patients 12 years of age or older | Launched in April 2005 following FDA approval on February 11, 2005   |
| ZIANA®       | Once daily topical gel treatment for acne vulgaris in patients 12 and older   | Approved by the FDA on November 7, 2006. First commercial sales to wholesalers in December 2006 and launched in January 2007 |

*Dermal Restorative Products*

Our principal branded dermal restorative products are described below:

**RESTYLANE®**, **PERLANE®**, **RESTYLANE FINE LINES™** and **RESTYLANE SUBQ™** are injectable, transparent, stabilized hyaluronic acid gels, which require no patient sensitivity tests in advance of product administration. These products are the world's leading hyaluronic acid dermal fillers and their unique particle-based gel formulations offer structural support and lift when implanted into the skin. On a worldwide basis, more than ten million treatments have been successfully performed in more than 70 countries since its introduction in 1996. In the United States, the FDA regulates these products as medical devices. Medicis offers all four of these products in Canada, and began offering RESTYLANE® and PERLANE® in the United States on January 6, 2004 and May 21, 2007, respectively. In the U.S., RESTYLANE® is the first and only hyaluronic acid dermal filler whose FDA-approved label includes duration data up to 18 months with one follow-up treatment. RESTYLANE FINE LINES™ and RESTYLANE SUBQ™ have not yet been approved by the FDA for use in the United States. We acquired the exclusive U.S. and Canadian rights to these dermal restorative products from Q-Med AB, a Swedish biotechnology and medical device company and its affiliates (collectively Q-Med ) through license agreements.

**Table of Contents***Prescription Pharmaceuticals*

Our principal branded prescription pharmaceutical products are described below:

**SOLODYN**<sup>®</sup>, launched to dermatologists in July 2006 after approval by the FDA on May 8, 2006, is the only oral minocycline approved for once daily dosage in the treatment of inflammatory lesions of non-nodular moderate to severe acne vulgaris in patients 12 years of age and older. SOLODYN<sup>®</sup> is the first approved minocycline in extended release tablet form. SOLODYN<sup>®</sup> is lipid soluble, and its mode of action occurs in the skin and sebum. SOLODYN<sup>®</sup> is not bioequivalent to any other minocycline products, and is in no way interchangeable with other forms of minocycline. SOLODYN<sup>®</sup> is patented until 2018 by a U.S. patent which covers SOLODYN<sup>®</sup> (see also Item 1A. Risk Factors). Other patent applications covering SOLODYN<sup>®</sup> are pending (see also Item 1A. Risk Factors). SOLODYN<sup>®</sup> is available by prescription in 45mg, 90mg and 135mg extended release tablet dosages.

**TRIAZ**<sup>®</sup>, a topical therapy prescribed for the treatment of numerous forms and varying degrees of acne, is available as a patented gel or cleanser or in a patent-pending pad in three concentrations. TRIAZ<sup>®</sup> products are manufactured using the active ingredient benzoyl peroxide in a patented vehicle containing glycolic acid and zinc lactate. Studies conducted by third parties have shown that benzoyl peroxide is the most efficacious agent available for eradicating the bacteria that cause acne with no reported resistance. We introduced the TRIAZ<sup>®</sup> brand in fiscal 1996. In July 2003, we launched TRIAZ<sup>®</sup> Pads, the first benzoyl peroxide pad available in the U.S. indicated for the topical treatment of acne vulgaris. TRIAZ<sup>®</sup> is protected by a U.S. patent that expires in 2015.

**VANOS**<sup>®</sup> Cream, launched to dermatologists in April 2005 after approval by the FDA on February 11, 2005, is a super-high potency (Class I) topical corticosteroid indicated for the relief of the inflammatory and pruritic manifestations of corticosteroid responsive dermatoses in patients 12 years of age or older. The active ingredient in VANOS<sup>®</sup> is fluocinonide 0.1%, and is the only fluocinonide available in the Class I category of topical corticosteroids. Two double blind clinical studies have demonstrated the efficacy, safety and tolerability of VANOS<sup>®</sup>. Its base was formulated to have the cosmetic elegance of a cream, yet behave like an ointment on the skin. In addition, physicians have the flexibility of prescribing VANOS<sup>®</sup> either for once or twice daily application. VANOS<sup>®</sup> Cream is protected by one U.S. patent that expires in 2021 and two U.S. patents that expire in 2023. VANOS<sup>®</sup> Cream is available by prescription in 30 gram, 60 gram and 120 gram tubes.

**ZIANA**<sup>®</sup> Gel, which contains clindamycin phosphate 1.2% and tretinoin 0.025%, was approved by the FDA on November 7, 2006. Initial shipments of ZIANA<sup>®</sup> to wholesalers began in December 2006, with formal promotional launch to dermatologists occurring in January 2007. ZIANA<sup>®</sup> is the first and only combination of clindamycin and tretinoin approved for once daily use for the topical treatment of acne vulgaris in patients 12 years and older. ZIANA<sup>®</sup> is also the first and only approved acne product to combine an antibiotic and a retinoid. ZIANA<sup>®</sup> is protected by a U.S. patent for both composition of matter on the aqueous-based vehicle and method that expires in 2020. An additional patent covering composition of matter has been placed before the U.S. Patent and Trademark Office to be reissued. Each of these patents cover aspects of the unique vehicle which are used to deliver the active ingredients in ZIANA<sup>®</sup>. ZIANA<sup>®</sup> is available by prescription in 30 gram and 60 gram tubes.

*Research and Development*

We have historically developed and obtained rights to pharmaceutical agents in various stages of development. Currently, we have a variety of products under development, ranging from new products to existing product line extensions and reformulations of existing products. Our product development strategy involves the rapid evaluation and formulation of new therapeutics by obtaining preclinical safety and efficacy data, when possible, followed by rapid safety and efficacy testing in humans. As a result of our increasing financial strength, we have begun adding long-term projects to our development pipeline. Historically, we have supplemented our research and development efforts by entering into research and development agreements with other pharmaceutical and biotechnology companies.

We incurred total research and development costs for all of our sponsored and unreimbursed co-sponsored pharmaceutical projects for 2008, 2007 and 2006, of \$99.9 million, \$39.4 million and \$161.8 million, respectively. Research and development costs for 2008 include a \$40.0 million payment to IMPAX Laboratories, Inc.



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( IMPAX ) related to our development agreement with IMPAX and a \$25.0 million payment to Ipsen Ltd., a wholly-owned subsidiary of Ipsen, S.A. ( Ipsen ) upon the FDA's May 2008 acceptance of filing of Ipsen's Biologics License Application ( BLA ) for RELOXIN®. Research and development costs for 2007 include \$8.0 million related to our option to acquire Revance Therapeutics, Inc. ( Revance ) or to license Revance's product currently under development. Research and development costs for 2006 include \$125.2 million paid to Ipsen pursuant to the RELOXIN® development agreements.

On November 26, 2008, we entered into a joint development agreement with IMPAX whereby we and IMPAX will collaborate on the development of five strategic dermatology product opportunities, including an advanced-form SOLODYN® product. Under terms of the agreement, we made an initial payment of \$40.0 million upon execution of the agreement. In addition, we are required to pay up to \$23.0 million upon successful completion of certain clinical and commercial milestones. We will also make royalty payments based on sales of the advanced-form SOLODYN® product if and when it is commercialized by us upon approval by the FDA. We will share equally in the gross profit of the other four development products if and when they are commercialized by IMPAX upon approval by the FDA. The \$40.0 million payment was recognized as a charge to research and development expense during the three months ended December 31, 2008.

On March 17, 2006, we entered into a development and distribution agreement with Ipsen, whereby Ipsen granted to one of our wholly-owned subsidiaries the rights to develop, distribute and commercialize Ipsen's botulinum toxin type A product in the United States, Canada and Japan for aesthetic use by physicians. The product is commonly referred to as RELOXIN® in the U.S. aesthetic market and DYSPOUR® in medical and aesthetic markets outside the U.S. The product is not currently approved for use in the U.S., Canada or Japan. Upon execution of the development and distribution agreement, we made an initial payment to Ipsen in the amount of \$90.1 million in consideration for the exclusive distribution rights in the U.S., Canada and Japan.

Additionally, on March 17, 2006, Medicis and Ipsen agreed to negotiate and enter into an agreement relating to the exclusive distribution and development rights of the product for the aesthetic market in Europe, and subsequently in certain other markets. Under the terms of the U.S., Canada and Japan agreement, as amended, we were obligated to make an additional \$35.1 million payment to Ipsen if this agreement was not entered into by April 15, 2006. On April 13, 2006, Medicis and Ipsen agreed to extend this deadline to July 15, 2006. In connection with this extension, we paid Ipsen approximately \$12.9 million in April 2006, which would be applied against the total obligation, in the event an agreement was not entered into by the extended deadline. On July 17, 2006, Medicis and Ipsen agreed that the two companies would not pursue an agreement for the commercialization of the product outside of the U.S., Canada and Japan. On July 17, 2006, we made the additional \$22.2 million payment to Ipsen, representing the remaining portion of the \$35.1 million total obligation, resulting from the discontinuance of negotiations for other territories.

The initial \$90.1 million payment and the \$35.1 million obligation were recognized as charges to research and development expense during 2006.

In May 2008, the FDA accepted the filing of Ipsen's BLA for RELOXIN®, and in accordance with the agreement, we paid Ipsen \$25.0 million during the three months ended June 30, 2008. In December 2008, we paid Ipsen \$1.5 million upon the achievement of an additional regulatory milestone. The \$25.0 million payment was recognized as a charge to research and development expense during the three months ended June 30, 2008, and the \$1.5 million payment was recognized as a charge to research and development expense during the three months ended December 31, 2008. We will pay Ipsen an additional \$75.0 million upon the product's approval by the FDA and \$2.0 million upon regulatory approval of the product in Japan. Ipsen will manufacture and provide the product to us for the term of the agreement, which extends to December 2036. Ipsen will receive a royalty based on sales and a supply price, the total of which is equivalent to approximately 30% of net sales as defined under the agreement if and when the product is commercialized by us upon regulatory approval. Under the terms of the agreement, we are responsible for all remaining research and development costs associated with obtaining the product's approval in the U.S., Canada and Japan.

On June 27, 2008, we and a U.S. company entered into a license agreement that provides patent rights for development and commercialization of dermatologic products. Under terms of the agreement, we made an initial

payment of \$2.0 million upon execution of the agreement. In addition, we will be required to pay \$19.0 million

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upon successful completion of certain clinical milestones, \$15.0 million upon the first commercial sales of the products in the U.S. and \$30.0 million upon achievement of certain commercial milestones. We will also make royalty payments based on net sales as defined in the license. The \$2.0 million payment was recognized as a charge to research and development expense during the three months ended June 30, 2008.

On December 11, 2007, we entered into a strategic collaboration with Revance whereby we made an equity investment in Revance and purchased an option to acquire Revance or to license exclusively in North America Revance's novel topical botulinum toxin type A product currently under clinical development. The consideration to be paid to Revance upon our exercise of the option will be at an amount that will approximate the then fair value of Revance or the license of the product under development, as determined by an independent appraisal. The option period will extend through the end of Phase 2 testing in the United States. In consideration for our \$20.0 million payment, we received preferred stock representing an approximate 13.7 percent ownership in Revance, or approximately 11.7 percent on a fully diluted basis, and the option to acquire Revance or to license the product under development. The \$20.0 million is expected to be used by Revance primarily for the development of the new product. Approximately \$12.0 million of the \$20.0 million payment represents the fair value of the investment in Revance at the time of the investment and was included in other long-term assets in our consolidated balance sheets as of December 31, 2007. The remaining \$8.0 million, which is non-refundable and is expected to be utilized in the development of the new product, represents the residual value of the option to acquire Revance or to license the product under development and was recognized as a charge to research and development expense during the three months ended December 31, 2007. Additionally, we have committed to make further equity investments in Revance of up to \$5.0 million under certain terms, subject to certain conditions and prior to the exercise of the option to acquire Revance or to license exclusively Revance's topical botulinum toxin type A product in North America.

Prior to the exercise of the option, Revance will remain primarily responsible for the worldwide development of Revance's topical botulinum toxin type A product in consultation with us in North America. We will assume primary responsibility for the development of the product should consummation of either a merger or a license for topically delivered botulinum toxin type A in North America be completed under the terms of the option. Revance will have sole responsibility for manufacturing the development product and manufacturing the product during commercialization worldwide. Our right to exercise the option is triggered upon Revance's successful completion of certain regulatory milestones through the end of Phase 2 testing in the United States. A license would contain a payment upon exercise of the license option, milestone payments related to clinical, regulatory and commercial achievements, and royalties based on sales, as defined in the license. If we elect to exercise the option, the financial terms for the acquisition or license will be determined through an independent valuation in accordance with specified methodologies.

On October 9, 2007, we entered into a development and license agreement with a company for the development of a dermatologic product. Under terms of the agreement, we made an initial payment of \$1.5 million upon execution of the agreement. In addition, we are required to pay \$18.0 million upon successful completion of certain clinical milestones and \$5.2 million upon the first commercial sales of the product in the U.S. We will also make royalty payments based on net sales as defined in the license. The \$1.5 million payment was recognized as a charge to research and development expense during 2007.

On June 19, 2006, we entered into an exclusive start-up development agreement with a company for the development of a dermatologic product. Under terms of the agreement, we made an initial payment of \$1.0 million upon execution of the agreement, and are required to pay a milestone payment of \$3.0 million upon execution of a development and license agreement between the parties. In addition, we will pay approximately \$16.0 million upon successful completion of certain clinical milestones and approximately \$12.0 million upon the first commercial sales of the product in the U.S. We also will make additional milestone payments upon the achievement of certain commercial milestones. The \$1.0 million payment was recognized as a charge to research and development expense during 2006.

**Table of Contents***Sales and Marketing*

Our combined dedicated sales force, consisting of 216 employees as of December 31, 2008, focuses on high patient volume dermatologists and plastic surgeons. Since a relatively small number of physicians are responsible for writing a majority of dermatological prescriptions and performing dermal aesthetic procedures, we believe that the size of our sales force, including its currently ongoing expansion, is appropriate to reach our target physicians. Our therapeutic dermatology sales forces consist of 105 employees who regularly call on approximately 9,000 dermatologists. Our dermal aesthetic sales force consists of 111 employees who regularly call on leading plastic surgeons, facial plastic surgeons, dermatologists and dermatologic surgeons. We also have eight national account managers who regularly call on major drug wholesalers, managed care organizations, large retail chains, formularies and related organizations.

Our strategy is to cultivate relationships of trust and confidence with the high prescribing dermatologists and the leading plastic surgeons in the United States. We use a variety of marketing techniques to promote our products including sampling, journal advertising, promotional materials, specialty publications, coupons, money-back or product replacement guarantees, educational conferences and informational websites. We also promote our dermal aesthetic products through television and radio advertising.

We believe we have created an attractive incentive program for our sales force that is based upon goals in prescription growth, market share achievement and customer service.

*Warehousing and Distribution*

We utilize an independent national warehousing corporation to store and distribute our pharmaceutical products in the U.S. from primarily two regional warehouses in Nevada and Georgia, as well as an additional warehouse in North Carolina. Upon the receipt of a purchase order through electronic data input ( EDI ), phone, mail or facsimile, the order is processed through our inventory management systems and is transmitted electronically to the appropriate warehouse for picking and packing. Upon shipment, the warehouse sends back to us via EDI the necessary information to automatically process the invoice in a timely manner.

*Customers*

Our customers include certain of the nation's leading wholesale pharmaceutical distributors, such as Cardinal Health, Inc. ( Cardinal ) and McKesson Corporation ( McKesson ) and other major drug chains. During 2008, 2007 and 2006, these customers accounted for the following portions of our net revenues:

|          | 2008  | 2007  | 2006  |
|----------|-------|-------|-------|
| McKesson | 45.8% | 52.2% | 56.8% |
| Cardinal | 21.2% | 16.9% | 19.3% |

McKesson is our sole distributor of our RESTYLANE® and PERLANE® products in the United States and Canada.

*Third-Party Reimbursement*

Our operating results and business success depend in large part on the availability of adequate third-party payor reimbursement to patients for our prescription-brand products. These third-party payors include governmental entities such as Medicaid, private health insurers and managed care organizations. Because of the size of the patient population covered by managed care organizations, marketing of prescription drugs to them and the pharmacy benefit managers that serve many of these organizations has become important to our business.

The trend toward managed healthcare in the United States and the growth of managed care organizations could significantly influence the purchase of pharmaceutical products, resulting in lower prices and a reduction in product demand. Managed care organizations and other third party payors try to negotiate the pricing of medical

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services and products to control their costs. Managed care organizations and pharmacy benefit managers typically develop formularies to reduce their cost for medications. Formularies can be based on the prices and therapeutic benefits of the available products. Due to their lower costs, generic products are often favored. The breadth of the products covered by formularies varies considerably from one managed care organization to another, and many formularies include alternative and competitive products for treatment of particular medical conditions. Exclusion of a product from a formulary can lead to its sharply reduced usage in the managed care organization patient population. Payment or reimbursement of only a portion of the cost of our prescription products could make our products less attractive, from a net-cost perspective, to patients, suppliers and prescribing physicians.

Some of our products are not of a type generally eligible for reimbursement. It is possible that products manufactured by others could address the same effects as our products and be subject to reimbursement. If this were the case, some of our products may be unable to compete on a price basis. In addition, decisions by state regulatory agencies, including state pharmacy boards, and/or retail pharmacies may require substitution of generic for branded products, may prefer competitors' products over our own, and may impair our pricing and thereby constrain our market share and growth.

*Seasonality*

Our business, taken as a whole, is not materially affected by seasonal factors. We schedule our inventory purchases to meet anticipated customer demand. As a result, relatively small delays in the receipt of manufactured products by us could result in revenues being deferred or lost.

*Manufacturing*

We currently, except for the LipoSonix technology, outsource all of our manufacturing needs, and we are required by the FDA to contract only with manufacturers who comply with current Good Manufacturing Practices ( cGMP ) regulations and other applicable laws and regulations. Typically our manufacturing contracts are short-term. We review our manufacturing arrangements on a regular basis and assess the viability of alternative manufacturers if our current manufacturers are unable to fulfill our needs. If any of our manufacturing partners are unable to perform their obligations under our manufacturing agreements or if any of our manufacturing agreements are terminated, we may experience a disruption in the manufacturing of the applicable product that would adversely affect our results of operations.

Under several exclusive supply agreements, with certain exceptions, we must purchase most of our product supply from specific manufacturers. If any of these exclusive manufacturer or supplier relationships were terminated, we would be forced to find a replacement manufacturer or supplier. The FDA requires that all manufacturers used by pharmaceutical companies comply with the FDA's regulations, including the cGMP regulations applicable to manufacturing processes. The cGMP validation of a new facility and the approval of that manufacturer for a new drug product may take a year or more before manufacture can begin at the facility. Delays in obtaining FDA validation of a replacement manufacturing facility could cause an interruption in the supply of our products. Although we have business interruption insurance to assist in covering the loss of income for products where we do not have a secondary manufacturer, which may reduce the harm to us from the interruption of the manufacturing of our largest-selling products caused by certain events, the loss of a manufacturer could still cause a significant reduction in our sales, margins and market share, as well as harm our overall business and financial results.

We and the manufacturers of our products rely on suppliers of raw materials used in the production of our products. Some of these materials are available from only one source and others may become available from only one source. We try to maintain inventory levels that are no greater than necessary to meet our current projections, which could have the effect of exacerbating supply problems. Any interruption in the supply of finished products could hinder our ability to timely distribute finished products. If we are unable to obtain adequate product supplies to satisfy our customers' orders, we may lose those orders and our customers may cancel other orders and stock and sell competing products. This, in turn, could cause a loss of our market share and reduce our revenues. In addition, any disruption in the supply of raw materials or an increase in the cost of raw materials to our manufacturers could have a significant effect on their ability to supply us with our products, which would adversely affect our financial condition and results of operations.



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Our TRIAZ<sup>®</sup>, VANOS<sup>®</sup> and ZIANA<sup>®</sup> branded products are manufactured by Contract Pharmaceuticals Limited pursuant to a manufacturing agreement that automatically renews on an annual basis, unless terminated by either party. We are also in the process of evaluating alternative manufacturing facilities and raw material suppliers for some of these products.

Our RESTYLANE<sup>®</sup> and PERLANE<sup>®</sup> branded products in the U.S. and Canada are manufactured by Q-Med pursuant to a long-term supply agreement that expires no earlier than 2013.

Our SOLODYN<sup>®</sup> branded product is manufactured by Wellspring Pharmaceutical and AAIPharma pursuant to long-term supply agreements that expire in 2011 and 2010, respectively, unless extended by mutual agreement. We are also in the process of evaluating an alternative manufacturing facility for future SOLODYN<sup>®</sup> production.

### *Raw Materials*

We and the manufacturers of our products rely on suppliers of raw materials used in the production of our products. Some of these materials are available from only one source and others may become available from only one source. Any disruption in the supply of raw materials or an increase in the cost of raw materials to our manufacturers could have a significant effect on their ability to supply us with our products.

### *License and Royalty Agreements*

Pursuant to license agreements with third parties, we have acquired rights to manufacture, use or market certain of our existing products, as well as many of our development products and technologies. Such agreements typically contain provisions requiring us to use our best efforts or otherwise exercise diligence in pursuing market development for such products in order to maintain the rights granted under the agreements and may be canceled upon our failure to perform our payment or other obligations. In addition, we have licensed certain rights to manufacture, use and sell certain of our technologies outside the United States and Canada to various licensees.

### *Trademarks, Patents and Proprietary Rights*

We believe that trademark protection is an important part of establishing product and brand recognition. We own a number of registered trademarks and trademark applications. U.S. federal registrations for trademarks remain in force for 10 years and may be renewed every 10 years after issuance, provided the mark is still being used in commerce.

We have obtained and licensed a number of patents covering key aspects of our products, including a U.S. patent expiring in October of 2015 covering various formulations of TRIAZ<sup>®</sup>, a U.S. patent expiring in December 2017 covering RESTYLANE<sup>®</sup>, a U.S. patent expiring in February 2018 covering SOLODYN<sup>®</sup> Tablets, two U.S. patents expiring in February 2015 and August 2020 covering ZIANA<sup>®</sup> Gel, one U.S. patent expiring in December 2021 and two U.S. patents expiring in January 2023 covering VANOS<sup>®</sup> Cream, and two U.S. patents expiring in September 2009 and December 2024 covering LipoSonix technology. We have patent applications pending relating to SOLODYN<sup>®</sup> Tablets, LOPROX<sup>®</sup> Shampoo and ZIANA<sup>®</sup> Gel. We are also pursuing several other U.S. and foreign patent applications. We hold additional LipoSonix patents, and have numerous LipoSonix patent applications pending in the U.S. and in other countries.

We rely and expect to continue to rely upon unpatented proprietary know-how and technological innovation in the development and manufacture of many of our principal products. Our policy is to require all our employees, consultants and advisors to enter into confidentiality agreements with us.

Our success with our products will depend, in part, on our ability to obtain, and successfully defend if challenged, patent or other proprietary protection. However, the issuance of a patent is not conclusive as to its validity or as to the enforceable scope of the claims of the patent. Accordingly, our patents may not prevent other companies from developing similar or functionally equivalent products or from successfully challenging the validity of our patents. As a result, if our patent applications are not approved or, even if approved, such patents are

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circumvented or not upheld in a legal proceeding, our ability to competitively exploit our patented products and technologies may be significantly reduced. Also, such patents may or may not provide competitive advantages for their respective products or they may be challenged or circumvented by competitors, in which case our ability to commercially exploit these products may be diminished.

Third parties may challenge and seek to invalidate or circumvent our patents and patent applications relating to our products, product candidates and technologies. Challenges may result in potentially significant harm to our business. The cost of responding to these challenges and the inherent costs to defend the validity of our patents, including the prosecution of infringements and the related litigation, can require a substantial commitment of our management's time, be costly and can preclude or delay the commercialization of products. For example, on January 13, 2009, we filed suit against Mylan, Inc., Matrix Laboratories Ltd., Matrix Laboratories Inc., Sandoz, Inc. and Barr Laboratories, Inc. (collectively Defendants) in the United States District Court for the District of Delaware seeking an adjudication that Defendants have infringed one or more claims of Medicis' U.S. Patent No. 5,908,838 (the 838 Patent) by submitting to the Food And Drug Administration their respective Abbreviated New Drug Applications for generic versions of SOLODYN®. See Item 3 of Part I of this report, Legal Proceedings and Note 14, Commitments and Contingencies, in the notes to the consolidated financial statements listed under Item 15 of Part IV of this report, Exhibits and Financial Statement Schedules, for information concerning our current intellectual property litigation.

From time to time, we may need to obtain licenses to patents and other proprietary rights held by third parties to develop, manufacture and market our products. If we are unable to timely obtain these licenses on commercially reasonable terms, our ability to commercially exploit such products may be inhibited or prevented.

*Competition*

The pharmaceutical and dermal aesthetics industries are characterized by intense competition, rapid product development and technological change. Numerous companies are engaged in the development, manufacture and marketing of health care products competitive with those that we offer. As a result, competition is intense among manufacturers of prescription pharmaceuticals and dermal injection products, such as for our primary brands.

Many of our competitors are large, well-established pharmaceutical, chemical, cosmetic or health care companies with considerably greater financial, marketing, sales and technical resources than those available to us. Additionally, many of our present and potential competitors have research and development capabilities that may allow them to develop new or improved products that may compete with our product lines. Our products could be rendered obsolete or made uneconomical by the development of new products to treat the conditions addressed by our products, technological advances affecting the cost of production, or marketing or pricing actions by one or more of our competitors. Each of our products competes for a share of the existing market with numerous products that have become standard treatments recommended or prescribed by dermatologists and podiatrists and administered by plastic surgeons and aesthetic dermatologists. In addition to product development, other competitive factors affecting the pharmaceutical industry include testing, approval and marketing, industry consolidation, product quality and price, product technology, reputation, customer service and access to technical information.

The largest competitors for our prescription dermatological products include Allergan, Galderma, Johnson & Johnson, Sanofi-Aventis, Stiefel Laboratories and Warner Chilcott. Several of our primary prescription brands compete or may compete in the near future with generic (non-branded) pharmaceuticals, which claim to offer equivalent therapeutic benefits at a lower cost. In some cases, insurers, third-party payors and pharmacies seek to encourage the use of generic products, making branded products less attractive, from a cost perspective, to buyers.

Our facial aesthetics products compete primarily against Allergan. Among other dermal filler products, Allergan markets Juvéderm® Ultra and Juvéderm® Ultra Plus. Allergan is a larger company than Medicis, and has greater financial, marketing, sales and technical resources than those available to us. Other dermal filler products, such as OrthoNeutrogena's Evolence®, Mentor's Prevelle® Silk, BioForm Medical's Radiess®, Sanofi-Aventis' Sculptra®, and Anika Therapeutics' Eleve® have also recently been approved by the FDA. Patients may differentiate these products from RESTYLANE® and PERLANE® based on price, efficacy and/or duration, which



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may appeal to some patients. In addition, there are several dermal filler products under development and/or in the FDA pipeline for approval, including products from Johnson & Johnson and Mentor Corporation, which claim to offer equivalent or greater facial aesthetic benefits to RESTYLANE® and PERLANE® and, if approved, the companies producing such products could charge less to doctors for their products.

*Government Regulation*

The manufacture and sale of medical devices, drugs and biological products are subject to regulation principally by the FDA, but also by other federal agencies, such as the Drug Enforcement Administration ( DEA ), and state and local authorities in the United States, and by comparable agencies in certain foreign countries. The Federal Trade Commission ( FTC ), the FDA and state and local authorities regulate the advertising of over-the-counter drugs and cosmetics. The Federal Food, Drug and Cosmetic Act ( FDCA ), as amended, and the regulations promulgated thereunder, and other federal and state statutes and regulations, govern, among other things, the testing, manufacture, safety, effectiveness, labeling, storage, record keeping, approval, sale, distribution, advertising and promotion of our products.

Our RESTYLANE® and PERLANE® dermal filler products are prescription medical devices intended for human use and are subject to regulation by the FDA in the United States. Unless an exemption applies, a medical device in the U.S. must have a Premarket Approval Application ( PMA ) in accordance with the FDCA, as amended, or a 510(k) clearance (a demonstration that the new device is substantially equivalent to a device already on the market). RESTYLANE®, PERLANE® and non-collagen dermal fillers are subject to PMA regulations that require premarket review of clinical data on safety and effectiveness. FDA device regulations for PMAs generally require reasonable assurance of safety and effectiveness prior to marketing, including safety and efficacy data obtained under clinical protocols approved under an Investigational Device Exemption ( IDE ) and the manufacturing of the device requires compliance with quality system regulations ( QSRs ), as verified by detailed FDA inspections of manufacturing facilities. These regulations also require post-approval reporting of alleged product defects, recalls and certain adverse experiences to the FDA. Generally, FDA regulations divide medical devices into three classes. Class I devices are subject to general controls that require compliance with device establishment registration, product listing, labeling, QSRs and other general requirements that are also applicable to all classes of medical devices but, at least currently, most are not subject to premarket review. Class II devices are subject to special controls in addition to general controls and generally require the submission of a premarket notification (501(k) clearance before marketing is permitted. Class III devices are subject to the most comprehensive regulation and in most cases, other than those that remain grandfathered based on clinical use before 1976, require submission to the FDA of a PMA application that includes biocompatibility, manufacturing and clinical data supporting the safety and effectiveness of the device as well as compliance with the same provisions applicable to all medical devices such as QSRs. Annual reports must be submitted to the FDA, as well as descriptions of certain adverse events that are reported to the sponsor within specified timeframes of receipt of such reports. RESTYLANE® and PERLANE® are regulated as Class III PMA-required medical devices. RESTYLANE® and PERLANE® have been approved by the FDA under a PMA.

In general, products falling within the FDA's definition of new drugs, including both drugs and biological products, require premarket approval by the FDA. Products falling within the FDA's definition of cosmetics or drugs and that are generally recognized as safe and effective (and therefore not new drugs) do not require premarketing clearance although all drugs must comply with a host of post-market regulations, including manufacture under cGMP and adverse experience reporting.

New drug products are thoroughly tested to demonstrate their safety and effectiveness. Preclinical or biocompatibility testing is generally conducted on laboratory animals to evaluate the potential safety and toxicity of a drug. The results of these studies are submitted to the FDA as a part of an Investigational New Drug Application ( IND ), which must be effective before clinical trials in humans can begin. Typically, clinical evaluation of new drugs involves a time consuming and costly three-phase process. In Phase I, clinical trials are conducted with a small number of healthy subjects to determine the early safety profile, the relationship of safety to dose, and the pattern of drug distribution and metabolism. In Phase II, one or more clinical trials are conducted with groups of patients afflicted with a specific disease or condition to determine preliminary efficacy and expanded evidence of safety; the degree of effect, if any, as compared to the current treatment regimen; and the optimal dose to be used in large scale

trials. In Phase III, typically at least two large-scale, multi-center, comparative trials are conducted with

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patients afflicted with a target disease or condition to provide sufficient confirmatory data to support the efficacy and safety required by the FDA. The FDA closely monitors the progress of each of the three phases of clinical trials and may, at its discretion, re-evaluate, alter, suspend or terminate the testing based upon the data that have been accumulated to that point and its assessment of the risk/benefit ratio to the patient.

The steps required before a new drug may be marketed, shipped or sold in the United States typically include (i) preclinical laboratory and animal testing of pharmacology and toxicology; (ii) manufacture under cGMPs as verified by a pre-approval inspection ( PAI ) by the FDA; (iii) submission to the FDA of an IND; (iv) at least two adequate and well-controlled clinical trials to establish the safety and efficacy of the drug (for some applications, the FDA may accept one large clinical trial) beyond those human clinical trials necessary to establish a safe dose and to identify the human absorption, distribution, metabolism and excretion of the active ingredient or biological substance as applicable; (v) submission to the FDA of a New Drug Application (or NDA ) or BLA; and (vi) FDA approval of the NDA or BLA. In addition to obtaining FDA approval for each product, each drug-manufacturing establishment must be registered with the FDA.

New drugs may also be approved by the agency pursuant to an Abbreviated New Drug Application ( ANDA ) for generic drugs if the same active ingredient has previously been approved by the agency and the original sponsor of the NDA no longer has patent protection or statutory marketing exclusivity. Approval of an ANDA does not generally require the submission of clinical data on the safety and effectiveness of the drug product if in an oral or parental dosage form. Clinical studies demonstrating equivalence to the innovator drug product may be required for certain topical drug products submitted under ANDAs. However, even if no clinical studies are required, the applicant must provide dissolution and/or bioequivalence studies to show that the active ingredient in an oral generic drug sponsor's application is comparably available to the patient as the original product in the NDA upon which the ANDA is based.

FDA approval is required before a new drug product may be marketed in the United States. However, many historically over-the-counter ( OTC ) drugs are exempt from the FDA's premarket approval requirements. In 1972, the FDA instituted the ongoing OTC Drug Review to evaluate the safety and effectiveness of all OTC active ingredients and associated labeling ( OTC drugs ). Through this process, the FDA issues monographs that set forth the specific active ingredients, dosages, indications and labeling statements for OTC drugs that the FDA will consider generally recognized as safe and effective and therefore not subject to premarket approval. Before issuance of a final OTC drug monograph as a federal regulation, OTC drugs are classified by the FDA in one of three categories: Category I ingredients and labeling which are deemed generally recognized as safe and effective for OTC use; Category II ingredients and labeling, which are deemed not generally recognized as safe and effective for OTC use; and Category III ingredients and labeling, for which available data are insufficient to classify as Category I or II, pending further studies. Based upon the results of these ongoing studies and pursuant to a court order, the FDA is required to reclassify all Category III ingredients as either Category I or Category II before issuance of a final monograph through notice and comment rule-making. For certain categories of OTC drugs not yet subject to a final monograph, the FDA usually permits such drugs to continue to be marketed until a final monograph becomes effective, unless the drug will pose a potential health hazard to consumers. Stated differently, the FDA generally permits continued marketing only of any Category I products and Category III products that are safe but unknown efficacy products during the pendency of a final monograph. Drugs subject to final monographs, as well as drugs that are subject only to proposed monographs, are also and separately subject to various FDA regulations concerning, for example, cGMP, general and specific OTC labeling requirements and prohibitions against promotion for conditions other than those stated in the labeling. OTC drug manufacturing facilities are subject to FDA inspection, and failure to comply with applicable regulatory requirements may lead to administrative or judicially imposed penalties.

The active ingredient in the LOPROX® (ciclopirox) products has been approved by the FDA under multiple NDAs. The active ingredient in the DYNACIN® (minocycline HCl) branded products has been approved by the FDA under multiple ANDAs. Benzoyl peroxide, the active ingredient in the TRIAZ® products, has been classified as a Category III ingredient under a tentative final FDA monograph for OTC use in treatment of labeled conditions. The FDA has requested, and a task force of the Non-Prescription Drug Manufacturers Association (or NDMA ), a trade association of OTC drug manufacturers, has undertaken further studies to confirm that benzoyl peroxide is not a tumor promoter when tested in conjunction with UV light exposure. The TRIAZ® products, which we sell on a prescription

basis, have the same ingredients at the same dosage levels as the OTC products. When the

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FDA issues the final monograph, one of several possible outcomes that may occur is that we may be required by the FDA to discontinue sales of TRIAZ<sup>®</sup> products until and unless we file an NDA covering such product. There can be no assurance as to the results of these studies or any FDA action to reclassify benzoyl peroxide. In addition, there can be no assurance that adverse test results would not result in withdrawal of TRIAZ<sup>®</sup> products from marketing. An adverse decision by the FDA with respect to the safety of benzoyl peroxide could result in the assertion of product liability claims against us and could have a material adverse effect on our business, financial condition and results of operations.

Our TRIAZ<sup>®</sup> branded products must meet the composition and labeling requirements established by the FDA for OTC products containing their respective basic ingredients. We believe that compliance with those established standards avoids the requirement for premarket clearance of these products. There can be no assurance that the FDA will not take a contrary position in the future. Our PLEXION<sup>®</sup> branded products, which contain the active ingredients sodium sulfacetamide and sulfur, are marketed under the FDA compliance policy entitled Marketed New Drugs without Approved NDAs or ANDAs.

We believe that certain of our products, as they are promoted and intended by us for use, are exempt from being considered new drugs and therefore do not require premarket clearance. There can be no assurance that the FDA will not take a contrary position in the future. If the FDA were to do so, we may be required to seek FDA approval for these products, market these products as over-the-counter products or withdraw such products from the market. We believe that these products are compliant with applicable regulations governing product safety, use of ingredients, labeling, promotion and manufacturing methods.

We also will be subject to foreign regulatory authorities governing clinical trials and pharmaceutical sales for products we seek to market outside the United States. Whether or not FDA approval has been obtained, approval of a product by the comparable regulatory authorities of foreign countries must be obtained before marketing the product in those countries. The approval process varies from country to country, the approval process time required may be longer or shorter than that required for FDA approval, and any foreign regulatory agency may refuse to approve any product we submit for review.

### *Our History*

We filed our certificate of incorporation with the Secretary of State of Delaware on July 28, 1988. We completed our initial public offering during our fiscal year ended June 30, 1990, and launched our initial pharmaceutical products during our fiscal year ended June 30, 1991.

### *Change in Fiscal Year*

Effective December 31, 2005, we changed our fiscal year end from June 30 to December 31. This change was made to align our fiscal year end with other companies within our industry. This Form 10-K is intended to cover the audited calendar year January 1, 2008 to December 31, 2008, which we refer to as 2008. We refer to the audited calendar year January 1, 2007 to December 31, 2007 as 2007. We refer to the audited calendar year January 1, 2006 to December 31, 2006 as 2006. Comparative financial information to 2006 is provided in this Form 10-K with respect to the calendar year January 1, 2005 to December 31, 2005, which is unaudited and we refer to as 2005. Additional audited information is provided with respect to the transition period July 1, 2005 through December 31, 2005, which we refer to as the Transition Period. We refer to the period beginning July 1, 2004 and ending June 30, 2005 as fiscal 2005.

### *Employees*

At December 31, 2008, we had 578 full-time employees. No employees are subject to a collective bargaining agreement. We believe we have a good relationship with our employees.

### *Available Information*

We make available free of charge on or through our Internet website, [www.Medicis.com](http://www.Medicis.com), our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments to those

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reports, if any, filed or furnished pursuant to Section 13(a) of 15(d) of the Securities Exchange Act of 1934, as amended, as soon as reasonably practicable after they are electronically filed with, or furnished to, the Securities and Exchange Commission ( SEC ). We also make available free of charge on or through our website our Business Code of Conduct and Ethics, Corporate Governance Guidelines, Nominating and Governance Committee Charter, Stock Option and Compensation Committee Charter and Audit Committee Charter. The information contained on our website is not incorporated by reference into this Annual Report on Form 10-K.

**Item 1A. Risk Factors**

Our statements in this amended report, other reports that we file with the SEC, our press releases and in public statements of our officers and corporate spokespersons contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21 of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. You can identify these statements by the fact that they do not relate strictly to historical or current events, and contain words such as anticipate, estimate, expect, project, intend, will, plan, believe, should, outlook, could, target and other words of similar meaning with discussion of future operating or financial performance. These include statements relating to future actions, prospective products or product approvals, future performance or results of current and anticipated products, sales efforts, expenses, the outcome of contingencies such as legal proceedings and financial results. These statements are based on certain assumptions made by us based on our experience and perception of historical trends, current conditions, expected future developments and other factors we believe are appropriate in the circumstances. Such statements are subject to a number of assumptions, risks and uncertainties, many of which are beyond our control. These forward-looking statements reflect the current views of senior management with respect to future events and financial performance. No assurances can be given, however, that these activities, events or developments will occur or that such results will be achieved, and actual results may vary materially from those anticipated in any forward-looking statement. Any such forward-looking statements, whether made in this amended report or elsewhere, should be considered in context of the various disclosures made by us about our businesses including, without limitation, the risk factors discussed below. We do not plan to update any such forward-looking statements and expressly disclaim any duty to update the information contained in this filing except as required by law.

We operate in a rapidly changing environment that involves a number of risks. The following discussion highlights some of these risks and others are discussed elsewhere in this amended report. These and other risks could materially and adversely affect our business, financial condition, prospects, operating results or cash flows.

*Risks Related To Our Business*

*Certain of our primary products could lose patent protection in the near future and become subject to competition from generic forms of such products. If that were to occur, sales of those products would decline significantly and such decline could have a material adverse effect on our results of operations.*

We depend upon patents to provide us with exclusive marketing rights for certain of our primary products for some period of time. If product patents for our primary products expire, or are successfully challenged by our competitors, in the United States and in other countries, we would face strong competition from lower price generic drugs. Loss of patent protection for any of our primary products would likely lead to a rapid loss of sales for that product, as lower priced generic versions of that drug become available. In the case of products that contribute significantly to our sales, the loss of patent protection could have a material adverse effect on our results of operations.

In addition, SOLODYN<sup>®</sup> may face generic competition in the near future. We currently have one issued patent relating to SOLODYN<sup>®</sup> that does not expire until 2018. As part of our patent strategy, we are currently pursuing additional patent applications for SOLODYN<sup>®</sup>. However, we cannot provide any assurance that any additional patents will be issued relating to SOLODYN<sup>®</sup>. For example, on December 24, 2008, we received a non-final rejection from the USPTO in SOLODYN<sup>®</sup> application number 11/695,514. During January and February of 2009, responses to final rejection were filed in applications serial numbers 11/166,817 and 11/695,539, a response to a non-final rejection was filed in application serial number 11/944,186, and a request for continuing examination was filed in application serial number 11/776,676. The failure to obtain additional patent protection could adversely

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affect our ability to deter generic competition, which would adversely affect SOLODYN® revenue and our results of operations.

On January 15, 2008, we announced that IMPAX sent us a letter advising that IMPAX has filed an ANDA seeking FDA approval to market a generic version of SOLODYN® (minocycline HCl) extended-release capsules. Also on January 15, 2008, IMPAX filed a lawsuit against us in the United States District Court for the Northern District of California seeking a declaratory judgment that our U.S. Patent No. 5,908,838 (the 838 Patent ) related to SOLODYN® is invalid and is not infringed by IMPAX's ANDA for a generic version of SOLODYN®. On April 16, 2008, the Court granted Medicis' motion to dismiss the IMPAX complaint for lack of jurisdiction. IMPAX appealed the Court's order dismissing the case to the United States Court of Appeals for the Federal Circuit. On November 26, 2008, we entered into a License and Settlement Agreement and a Joint Development Agreement with IMPAX. In connection with the License and Settlement Agreement, Medicis and IMPAX agreed to terminate all legal disputes between them relating to SOLODYN®. Additionally, under terms of the License and Settlement Agreement, IMPAX has confirmed that Medicis' patents relating to SOLODYN® are valid and enforceable, and cover IMPAX's activities relating to its generic product under ANDA #90-024. Under the terms of the License and Settlement Agreement, IMPAX has a license to market its generic versions of SOLODYN® 45mg, 90mg and 135mg under the SOLODYN® intellectual property rights belonging to Medicis upon the occurrence of certain events. Upon launch of its generic formulations of SOLODYN®, IMPAX may be required to pay Medicis a royalty, based on sales of those generic formulations by IMPAX under terms described in the License and Settlement Agreement. On December 12, 2008, we announced that we had received a Paragraph IV Patent Certification from IMPAX, advising it had filed an ANDA with the FDA for generic SOLODYN® in its current forms of 45mg, 90mg and 135mg strengths. IMPAX's certification alleged that the 838 Patent will not be infringed by IMPAX's manufacture, use or sale of the product for which the ANDA was submitted because it has been granted a patent license by us for the 838 Patent. On February 3, 2009, the FDA approved IMPAX's ANDA for generic SOLODYN®. IMPAX has not yet launched a generic formulation of SOLODYN®.

On August 18, 2008, we announced that the United States Patent and Trademark Office ( USPTO ) has granted a Request for Ex Parte Reexamination of our 838 Patent. During the reexamination process, the USPTO will review the 838 Patent and could determine that the patent claims, as written, were properly allowed. This determination would assist us in defending challenges to the validity of the 838 Patent. Alternatively, the USPTO could narrow or reject certain or all of the claims of the 838 Patent. Depending upon the specifics of what narrowing amendments are required and the claims rejected, these determinations of the USPTO could result in the loss of patent protection on SOLODYN®, which would have a material adverse impact on our results of operations. The timing of the USPTO's completion of the reexamination is uncertain. We believe that the USPTO should reconfirm the validity of the 838 Patent. However, there can be no guarantee as to the outcome.

Pursuant to Section 125 of the Food and Drug Administration Modernization Act (FDAMA), several statutory provisions added to the FD&C Act by the Hatch-Waxman Amendments of 1984, including the patent listing, certification and notice provisions and the 30-month stay provision, did not apply to so-called old antibiotics such as minocycline HCl, the active ingredient in SOLODYN®. On October 8, 2008, the President signed into law the QI Program Supplemental Funding Act of 2008, Pub. L. No. 110-379, 122 Stat. 4075 (2008) (the Antibiotic Act ), which provides that notwithstanding section 125 of FDAMA or any other provision of law, the provisions of the Hatch-Waxman Amendments shall apply to old antibiotics. On December 3, 2008, in accordance with and pursuant to the Antibiotic Act and FDA's recently issued Draft Guidance for Industry entitled *Submission of Patent Information for Certain Old Antibiotics* (Nov. 2008) ( November 2008 Guidance ), Medicis submitted the 838 patent covering SOLODYN® to the FDA's Approved Drug Products with Therapeutic Equivalents ( the Orange Book ).

On December 8, 2008, we announced that we had received a Paragraph IV Patent Certification from Mylan Inc. ( Mylan ) advising that Mylan's majority owned subsidiary Matrix Laboratories Limited ( Matrix ) has filed an ANDA with the FDA for generic SOLODYN® in its current forms of 45mg, 90mg and 135mg strengths. Mylan has not advised us as to the timing or status of the FDA's review of Matrix's filing, or whether Matrix has complied with FDA requirements for proving bioequivalence. Mylan's Paragraph IV Certification alleges that our 838 Patent is invalid, unenforceable and/or will not be infringed by Matrix's manufacture, use, or sale of the product for which the ANDA

was submitted.



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On December 12, 2008, we announced that we had received a Paragraph IV Patent Certification from both Sandoz, Inc., a division of Novartis AG ( Sandoz ), and IMPAX, advising that they have each filed an ANDA with the FDA for generic SOLODYN® in its current forms of 45mg, 90mg and 135mg strengths. Sandoz has not advised us as to the timing or status of the FDA's review of their filing, or whether they have complied with FDA requirements for proving bioequivalence. Sandoz's Paragraph IV Certification alleges that our '838 Patent is invalid, unenforceable and/or will not be infringed by either Sandoz's manufacture, use, or sale of the product for which the ANDA was submitted. IMPAX's certification alleges that the '838 Patent will not be infringed by IMPAX's manufacture, use or sale of the product for which the ANDA was submitted because it has been granted a patent license by us for the '838 Patent. As noted above, the FDA approved IMPAX's ANDA for generic SOLODYN® on February 3, 2009.

On December 29, 2008 we announced that we had received a Paragraph IV Patent Certification from Barr Laboratories, Inc. ( Barr ) advising that Barr has filed an ANDA with the FDA for generic SOLODYN® in its current forms of 45mg, 90mg and 135mg strengths. Barr has not advised us as to the timing or status of the FDA's review of its filing, or whether it has complied with FDA requirements for proving bioequivalence. Barr's Paragraph IV Certification alleges that our '838 Patent is invalid, unenforceable and/or will not be infringed by either Barr's manufacture, use, or sale of the product for which the ANDA was submitted.

On January 13, 2009, we filed suit against Mylan, Matrix, Matrix Laboratories Inc., Sandoz, and Barr (collectively Defendants ) in the United States District Court for the District of Delaware seeking an adjudication that Defendants have infringed one or more claims of our '838 Patent by submitting to the FDA their respective ANDAs for generic versions of SOLODYN®. The relief we requested includes a request for a permanent injunction preventing Defendants from infringing the '838 patent by selling generic versions of SOLODYN®.

On February 13, 2009, we submitted a Citizen Petition to the FDA arguing that the Agency could not approve the Mylan, Sandoz and Barr ANDAs for generic versions of SOLODYN® for thirty (30) months pursuant to Section 505(j)(5)(B)(iii) of the FDCA because we sued the submitters of all three ANDAs for patent infringement within 45 days of receiving notice from them of the submission of a Paragraph IV Certification. In light of the recently enacted Antibiotic Act, we argued that neither FDAMA nor the Medicare Prescription Drug, Improvement, and Modernization Act of 2003 ( MMA ) stood as a barrier to SOLODYN® receiving a 30-month stay. The timing of the FDA's response to the Citizen Petition is uncertain. We believe the FDA should grant the Citizen Petition. However, there can be no guarantee as to the outcome.

In addition to SOLODYN®, our other primary prescription products, including VANOS®, may be subject to generic competition in the near future. For example, on May 1, 2008, we announced that Perrigo Israel Pharmaceuticals Ltd. ( Perrigo ) filed an ANDA with the FDA for a generic version of VANOS®. Perrigo has not advised us as to the timing or status of the FDA's review of its filing. Perrigo's certification letter sets forth allegations that our U.S. Patent No. 6,765,001 is invalid, unenforceable and/or will not be infringed by Perrigo's manufacture, use, or sale of the product for which the ANDA was submitted. If any of our primary products are rendered obsolete or uneconomical by competitive changes, including generic competition, our results of operation would be materially and adversely affected.

*If we are unable to secure and protect our intellectual property and proprietary rights, or if our intellectual property rights are found to infringe upon the intellectual property rights of other parties, our business could suffer.*

Our success depends in part on our ability to obtain patents or rights to patents, protect trade secrets, operate without infringing upon the proprietary rights of others, and prevent others from infringing on our patents, trademarks, service marks and other intellectual property rights.

The patents and patent applications in which we have an interest may be challenged as to their validity or enforceability or infringement. Any such challenges may result in potentially significant harm to our business and enable generic entry to markets for our products. The cost of responding to any such challenges and the cost of prosecuting infringement claims and any related litigation, could be substantial. In addition, any such litigation also could require a substantial commitment of our management's time.

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On January 15, 2008, IMPAX filed a lawsuit against us in the United States District Court for the Northern District of California seeking a declaratory judgment that our 838 Patent related to SOLODYN® is invalid and is not infringed by IMPAX's filing of an ANDA for a generic version of SOLODYN®. On April 16, 2008, the Court granted Medicis motion to dismiss the IMPAX complaint for lack of jurisdiction. IMPAX appealed the Court's order dismissing the case to the United States Court of Appeals for the Federal Circuit. On November 26, 2008, we entered into a License and Settlement Agreement and a Joint Development Agreement with IMPAX. In connection with the License and Settlement Agreement, Medicis and IMPAX agreed to terminate all legal disputes between them relating to SOLODYN®. Additionally, under terms of the License and Settlement Agreement, IMPAX has confirmed that Medicis' patents relating to SOLODYN® are valid and enforceable, and cover IMPAX's activities relating to its generic product under ANDA #90-024.

On August 18, 2008, we announced that the USPTO has granted a Request for Ex Parte Reexamination of our 838 Patent. During the reexamination process, the USPTO will review the 838 Patent and could determine that the patent claims, as written, were properly allowed. This determination would assist us in defending challenges to the validity of the 838 Patent. Alternatively, the USPTO could narrow or reject certain or all of the claims of the 838 Patent. Depending upon the specifics of what narrowing amendments are required and the claims rejected, these determinations of the USPTO could have a material adverse impact on our results of operations. The timing of the USPTO's completion of the reexamination is uncertain. We believe that the USPTO should reconfirm the validity of the 838 Patent. However, there can be no guarantee as to the outcome.

On January 13, 2009, we filed suit against Mylan, Matrix, Matrix Laboratories Inc., Sandoz, and Barr in the United States District Court for the District of Delaware seeking an adjudication that Defendants have infringed one or more claims of our 838 Patent by submitting to the FDA their respective ANDAs for generic versions of SOLODYN®. The relief we requested includes a request for a permanent injunction preventing Defendants from infringing the 838 patent by selling generic versions of SOLODYN®.

See Item 3 of Part I of this report, Legal Proceedings and Note 14, Commitments and Contingencies in the notes to the consolidated financial statements under Item 15 of Part IV of this report, Exhibits and Financial Statement Schedules, for information concerning our current intellectual property litigation.

We are pursuing several United States patent applications; although we cannot be sure that any of these patents will ever be issued. We also have acquired rights under certain patents and patent applications in connection with our licenses to distribute products and by assignment of rights to patents and patent applications from certain of our consultants and officers. These patents and patent applications may be subject to claims of rights by third parties. If there are conflicting claims to the same patent or patent application, we may not prevail and, even if we do have some rights in a patent or patent application, those rights may not be sufficient for the marketing and distribution of products covered by the patent or patent application.

The ownership of a patent or an interest in a patent does not always provide significant protection. Others may independently develop similar technologies or design around the patented aspects of our products. We only conduct patent searches to determine whether our products infringe upon any existing patents when we think such searches are appropriate. As a result, the products and technologies we currently market, and those we may market in the future, may infringe on patents and other rights owned by others. If we are unsuccessful in any challenge to the marketing and sale of our products or technologies, we may be required to license the disputed rights, if the holder of those rights is willing to license such rights, otherwise we may be required to cease marketing the challenged products, or to modify our products to avoid infringing upon those rights. A claim or finding of infringement regarding one of our products could harm our business, financial condition and results of operations. The costs of responding to infringement claims could be substantial and could require a substantial commitment of our management's time. The expiration of patents may expose our products to additional competition.

We believe that the protection of our trademarks and service marks is an important factor in product recognition and in our ability to maintain or increase market share. If we do not adequately protect our rights in our various trademarks and service marks from infringement, their value to us could be lost or diminished. If the marks we use are found to infringe upon the trademark or service mark of another company, we could be forced to stop using those marks and, as a result, we could lose the value of those marks and could be liable for damages caused by an

infringement.

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We also rely upon trade secrets, unpatented proprietary know-how and continuing technological innovation in developing and manufacturing many of our primary products. It is our policy to require all of our employees, consultants and advisors to enter into confidentiality agreements prohibiting them from taking or disclosing our proprietary information and technology. Nevertheless, these agreements may not provide meaningful protection for our trade secrets and proprietary know-how if they are used or disclosed. Despite all of the precautions we may take, people who are not parties to confidentiality agreements may obtain access to our trade secrets or know-how. In addition, others may independently develop similar or equivalent trade secrets or know-how.

*We depend on licenses from others, and any loss of such licenses could harm our business, market share and profitability.*

We have acquired the rights to manufacture, use and market certain products, including certain of our primary products. We also expect to continue to obtain licenses for other products and technologies in the future. Our license agreements generally require us to develop a market for the licensed products. If we do not develop these markets within specified time frames, the licensors may be entitled to terminate these license agreements.

We may fail to fulfill our obligations under any particular license agreement for various reasons, including insufficient resources to adequately develop and market a product, lack of market development despite our diligence and lack of product acceptance. Our failure to fulfill our obligations could result in the loss of our rights under a license agreement.

Our inability to continue the distribution of any particular licensed product could harm our business, market share and profitability. Also, certain products we license are used in connection with other products we own or license. A loss of a license in such circumstances could materially harm our ability to market and distribute these other products. *Obtaining FDA and other regulatory approvals is time consuming, expensive and uncertain.*

The research, development and marketing of our products are subject to extensive regulation by government agencies in the U.S, particularly the FDA, and other countries. The process of obtaining FDA and other regulatory approvals is time consuming and expensive. Clinical trials are required, and the manufacturing of pharmaceutical products is subject to rigorous testing procedures. We may not be able to obtain FDA approval to conduct clinical trials or to manufacture or market any of the products we develop, acquire or license on a timely basis or at all. Moreover, the costs to obtain approvals could be considerable, and the failure to obtain or delays in obtaining an approval could significantly harm our business performance and financial results. Marketing approval or clearance of a new product or new indication for an approved product may be delayed, restricted, or denied for many reasons, including:

- determination by the FDA that the product is not safe and effective;

- a different interpretation of preclinical and clinical data by FDA;

- failure to obtain approval of the manufacturing process or facilities;

- results of post-marketing studies;

- changes in FDA policy or regulations related to product approvals; and

- failure to comply with applicable regulatory requirements.

No amount of time, effort, or resources invested in a new product or new indication for an approved product can guarantee that regulatory approval will be granted.

The FDA vigorously monitors the ongoing safety of products, which can affect the approvability of our products or the continued ability to market our products. If adverse events are associated with products that have already been approved or cleared for marketing, such products could be subject to increased regulatory scrutiny, changes in regulatory approval or labeling, or withdrawal from the market. For example, the FDA recently stated it was reviewing the safety of two botulinum toxin products currently marketed in the U.S. due to adverse reactions



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associated with use of the products. Even if pre-marketing approval from the FDA is received, the FDA is authorized to impose post-marketing requirements such as:

testing and surveillance to monitor the product and its continued compliance with regulatory requirements, including cGMPs for drug and biologic products and the QSRs for medical device products;

submitting products, facilities and records for inspection and, if any inspection reveals that the product is not in compliance, prohibiting the sale of all products from the same lot;

suspending manufacturing;

switching status from prescription to over-the-counter drug;

completion of post-marketing studies;

changes to approved product labeling;

advertising or marketing restrictions, including direct-to-consumer advertising;

Risk Evaluation and Mitigation Strategies (REMS);

recalling products; and

withdrawing marketing clearance.

In their regulation of advertising, the FDA and FTC from time to time issue correspondence to pharmaceutical companies alleging that some advertising or promotional practices are false, misleading or deceptive. The FDA has the power to impose a wide array of sanctions on companies for such advertising practices, and the receipt of correspondence from the FDA alleging these practices could result in the following:

incurring substantial expenses, including fines, penalties, legal fees and costs to comply with the FDA's requirements;

changes in the methods of marketing and selling products;

taking FDA-mandated corrective action, which may include placing advertisements or sending letters to physicians rescinding previous advertisements or promotion; and

disruption in the distribution of products and loss of sales until compliance with the FDA's position is obtained.

In recent years, various legislative proposals have been offered in Congress and in some state legislatures that include major changes in the health care system. These proposals have included price or patient reimbursement constraints on medicines, restrictions on access to certain products, reimportation of products from Canada or other sources and mandatory substitution of generic for branded products. We cannot predict the outcome of such initiatives, and it is difficult to predict the future impact of the broad and expanding legislative and regulatory requirements affecting us.

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*If we market products in a manner that violates health care fraud and abuse laws, we may be subject to civil or criminal penalties.*

Federal health care program anti-kickback statutes prohibit, among other things, knowingly and willfully offering, paying, soliciting or receiving remuneration to induce, or in return for purchasing, leasing, ordering or arranging for the purchase, lease or order of any health care item or service reimbursable under Medicare, Medicaid, or other federally financed health care programs. This statute has been interpreted to apply to arrangements between pharmaceutical manufacturers on one hand and prescribers, purchasers and formulary managers on the other. Although there are a number of statutory exemptions and regulatory safe harbors protecting certain common activities from prosecution, the exemptions and safe harbors are drawn narrowly, and practices that involve remuneration intended to induce prescribing, purchasing, or recommending may be subject to scrutiny if they do not qualify for an exemption or safe harbor. From time to time we may enter into business arrangements (e.g. loans or investments) involving our customers and those arrangements may be reviewed by federal and state regulators. Although we believe that we are in compliance, our practices may be determined to fail to meet all of the criteria for safe harbor protection from anti-kickback liability.

Federal false claims laws prohibit any person from knowingly presenting, or causing to be presented, a false claim for payment to the federal government, or knowingly making, or causing to be made, a false statement to get a false claim paid. Pharmaceutical companies have been prosecuted under these laws for a variety of alleged promotional and marketing activities, such as allegedly providing free product to customers with the expectation that the customers would bill federal programs for the product; reporting to pricing services inflated average wholesale prices that were then used by federal programs to set reimbursement rates; engaging in off-label promotion that caused claims to be submitted to Medicaid for non-covered off-label uses; and submitting inflated best price information to the Medicaid Rebate Program. The majority of states also have statutes or regulations similar to the federal anti-kickback law and false claims laws, which apply to items and services reimbursed under Medicaid and other state programs, or, in several states, apply regardless of the payor. Sanctions under these federal and state laws may include civil monetary penalties, exclusion of a manufacturer's products from reimbursement under government programs, criminal fines, and imprisonment. Because of the breadth of these laws and the narrowness of the safe harbors, it is possible that some of our business activities could be subject to challenge under one or more of such laws.

On April 25, 2007, we entered into a Settlement Agreement with the Justice Department, the Office of Inspector General of the Department of Health and Human Services (OIG) and the TRICARE Management Activity (collectively, the United States) and private complainants to settle all outstanding federal and state civil suits against us in connection with claims related to our alleged off-label marketing and promotion of LOPROX® and LOPROX® TS products to pediatricians during periods prior to our May 2004 disposition of our pediatric sales division (the Settlement Agreement). The settlement is neither an admission of liability by us nor a concession by the United States that its claims are not well founded. Pursuant to the Settlement Agreement, we agreed to pay approximately \$10 million to settle the matter. Pursuant to the Settlement Agreement, the United States released us from the claims asserted by the United States and agreed to refrain from instituting action seeking exclusion from Medicare, Medicaid, the TRICARE Program and other federal health care programs for the alleged conduct. These releases relate solely to the allegations related to us and do not cover individuals. The Settlement Agreement also provides that the private complainants release us and our officers, directors and employees from the asserted claims, and we release the United States and the private complainants from asserted claims.

As part of the settlement, we have entered into a five-year Corporate Integrity Agreement (the CIA) with the OIG to resolve any potential administrative claims the OIG may have arising out of the government's investigation. The CIA acknowledges the existence of our comprehensive existing compliance program and provides for certain other compliance-related activities during the term of the CIA, including the maintenance of a compliance program that, among other things, is designed to ensure compliance with the CIA, federal health care programs and FDA requirements. Pursuant to the CIA, we are required to notify the OIG, in writing, of: (i) any ongoing government investigation or legal proceeding involving an allegation that we have committed a crime or has engaged in fraudulent activities; (ii) any other matter that a reasonable person would consider a probable violation of applicable criminal, civil, or administrative laws; (iii) any written report, correspondence, or communication to the FDA that materially

discusses any unlawful or improper promotion of our products; and (iv)



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any change in location, sale, closing, purchase, or establishment of a new business unit or location related to items or services that may be reimbursed by Federal health care programs. We are also subject to periodic reporting and certification requirements attesting that the provisions of the CIA are being implemented and followed, as well as certain document and record retention mandates. We have hired a Chief Compliance Officer and created an enterprise-wide compliance function to administer our obligations under the CIA. Failure to comply under the CIA could result in substantial civil or criminal penalties and being excluded from government health care programs, which could materially reduce our sales and adversely affect our financial condition and results of operations.

On or about October 12, 2006, we and the United States Attorney's Office for the District of Kansas entered into a Nonprosecution Agreement wherein the government agreed not to prosecute us for any alleged criminal violations relating to the alleged off-label marketing and promotion of LOPROX®. In exchange for the government's agreement not to pursue any criminal charges against us, we agreed to continue cooperating with the government in its ongoing investigation into whether past and present employees and officers may have violated federal criminal law regarding alleged off-label marketing and promotion of LOPROX® to pediatricians. As a result of the investigation, prosecutions and other proceedings, certain past and present sales and marketing employees and officers separated from the Company. See Item 3 of Part I of this report, Legal Proceedings and Note 14, Commitments and Contingencies, in the notes to the consolidated financial statements listed under Item 15 of Part IV of this report, Exhibits and Financial Statement Schedules, for information concerning our current litigation.

*Our corporate compliance program cannot guarantee that we are in compliance with all potentially applicable U.S. federal and state regulations and all potentially applicable foreign regulations.*

The development, manufacturing, distribution, pricing, sales, marketing and reimbursement of our products, together with our general operations, is subject to extensive federal and state regulation in the United States and in foreign countries. While we have developed and instituted a corporate compliance program based on what we believe to be current best practices, we cannot assure you that we or our employees are or will be in compliance with all potentially applicable federal, state or foreign regulations and/or laws or the Corporate Integrity Agreement we entered into with the Office of Inspector General of the Department of Health and Human Services. If we fail to comply with the Corporate Integrity Agreement or any of these regulations and/or laws a range of actions could result, including, but not limited to, the failure to approve a product candidate, restrictions on our products or manufacturing processes, including withdrawal of our products from the market, significant fines, exclusion from government healthcare programs or other sanctions or litigation.

*We depend on a limited number of customers, and if we lose any of them, our business could be harmed.*

Our customers include some of the United States' leading wholesale pharmaceutical distributors, such as Cardinal, McKesson, and major drug chains. We recently entered into distribution services agreements with McKesson and Cardinal. During 2008, McKesson and Cardinal accounted for 45.8% and 21.2%, respectively, of our net revenues. During 2007, McKesson and Cardinal accounted for 52.2% and 16.9%, respectively, of our net revenues. During 2006, McKesson and Cardinal accounted for 56.8% and 19.3%, respectively, of our net revenues. The loss of either of these customers' accounts or a material reduction in their purchases could harm our business, financial condition or results of operations. McKesson is our sole distributor of our RESTYLANE® and PERLANE® products in the United States and Canada.

*The consolidation of drug wholesalers could increase competition and pricing pressures throughout the pharmaceutical industry.*

We sell our pharmaceutical products primarily through major wholesalers. These customers comprise a significant part of the distribution network for pharmaceutical products in the United States. This distribution network is continuing to undergo significant consolidation marked by mergers and acquisitions. As a result, a smaller number of large wholesale distributors control a significant share of the market. In addition, the number of independent drug stores and small chains has decreased as retail consolidation has occurred. Further consolidation among, or any financial difficulties of, distributors or retailers could result in the combination or elimination of warehouses which may result in product returns to us, cause a reduction in the inventory levels of distributors and retailers, result in reductions in purchases of our products or increase competitive and pricing pressures on pharmaceutical manufacturers, any of which could harm our business, financial condition and results of operations.



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*We derive a majority of our sales revenue from our primary products, and any factor adversely affecting sales of these products would harm our business, financial condition and results of operations.*

We believe that the prescription volume of our primary prescription products, in particular, SOLODYN<sup>®</sup>, VANOS<sup>®</sup> and ZIANA<sup>®</sup>, and sales of our dermal aesthetic products, RESTYLANE<sup>®</sup> and PERLANE<sup>®</sup>, will continue to constitute a significant portion of our sales revenue for the foreseeable future. Accordingly, any factor adversely affecting our sales related to these products, individually or collectively, could harm our business, financial condition and results of operations.

We are experiencing intense competition in the dermal filler market. Other dermal filler products, such as Juvéderm<sup>®</sup>, Evolence<sup>®</sup>, Prevelle<sup>®</sup> Silk, Radiesse<sup>®</sup>, Sculptra<sup>®</sup> and Eleveess<sup>®</sup> have also recently been approved by the FDA. Patients may differentiate these products from RESTYLANE<sup>®</sup> and PERLANE<sup>®</sup> based on price, efficacy and/or duration, which may appeal to some patients. In addition, there are several dermal filler products under development and/or in the FDA pipeline for approval which claim to offer equivalent or greater facial aesthetic benefits to RESTYLANE<sup>®</sup> and PERLANE<sup>®</sup> and, if approved, the companies producing such products could charge less to doctors for their products.

Each of IMPAX, Mylan, Sandoz and Barr have filed with the FDA to obtain approval to introduce a generic form of SOLODYN<sup>®</sup>. On January 13, 2009, we filed suit against Mylan, Matrix, Matrix Laboratories Inc., Sandoz, and Barr (collectively Defendants) in the United States District Court for the District of Delaware seeking an adjudication that Defendants have infringed one or more claims of our 838 Patent by submitting to the FDA their respective ANDAs for generic versions of SOLODYN<sup>®</sup>. The relief we requested includes a request for a permanent injunction preventing Defendants from infringing the 838 patent by selling generic versions of SOLODYN<sup>®</sup>. On February 3, 2009, the FDA approved IMPAX's ANDA for generic SOLODYN<sup>®</sup>. IMPAX has not yet launched a generic formulation of SOLODYN<sup>®</sup>. There can be no assurance that we will prevail in patent litigation or that these competitors will not successfully introduce products that would cause a loss of our market share and reduce our revenues.

On May 1, 2008, we announced that Perrigo filed an ANDA with the FDA for a generic version of VANOS<sup>®</sup>. Perrigo has not advised us as to the timing or status of the FDA's review of its filing. Perrigo's certification letter sets forth allegations that our U.S. Patent No. 6,765,001 is invalid, unenforceable and/or will not be infringed by Perrigo's manufacture, use, or sale of the product for which the ANDA was submitted.

Sales related to our primary prescription products, including SOLODYN<sup>®</sup>, VANOS<sup>®</sup> and ZIANA<sup>®</sup>, and sales of our dermal restorative products, RESTYLANE<sup>®</sup> and PERLANE<sup>®</sup> could also be adversely affected by other factors, including:

manufacturing or supply interruptions;

the development of new competitive pharmaceuticals and technological advances to treat the conditions addressed by our primary products, including the introduction of new products into the marketplace;

generic competition;

marketing or pricing actions by one or more of our competitors;

regulatory action by the FDA and other government regulatory agencies;

importation of other dermal fillers;

changes in the prescribing or procedural practices of dermatologists, plastic surgeons and/or podiatrists;

changes in the reimbursement or substitution policies of third-party payors or retail pharmacies;

product liability claims;

the outcome of disputes relating to trademarks, patents, license agreements and other rights;

changes in state and federal law that adversely affect our ability to market our products to dermatologists, plastic surgeons and/or podiatrists; and

restrictions on travel affecting the ability of our sales force to market to prescribing physicians and plastic surgeons in person.

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*Our continued growth depends upon our ability to develop new products.*

Our ability to develop new products is the key to our continued growth. Our research and development activities, as well as the clinical testing and regulatory approval process, which must be completed before commercial sales can commence, will require significant commitments of personnel and financial resources. We cannot assure you that we will be able to develop products or technologies in a timely manner, or at all. Delays in the research, development, testing or approval processes will cause a corresponding delay in revenue. For example, on January 7, 2009, Ipsen announced that the FDA provided notification to Ipsen that the Prescription Drug User Fee Act (PDUFA) action date for the BLA for RELOXIN<sup>®</sup>, in aesthetics has been extended to April 13, 2009.

*We may not be able to identify and acquire products, technologies and businesses on acceptable terms, if at all, which may constrain our growth.*

Our strategy for continued growth includes the acquisition of products, technologies and businesses. These acquisitions could involve acquiring other pharmaceutical companies' assets, products or technologies. In addition, we may seek to obtain licenses or other rights to develop, manufacture and distribute products. We cannot be certain that we will be able to identify suitable acquisition or licensing candidates, if they will be accretive in the near future, or if any will be available on acceptable terms. Other pharmaceutical companies, with greater financial, marketing and sales resources than we have, are also attempting to grow through similar acquisition and licensing strategies. Because of their greater resources, our competitors may be able to offer better terms for an acquisition or license than we can offer, or they may be able to demonstrate a greater ability to market licensed products. In addition, even if we identify potential acquisitions and enter into definitive agreements relating to such acquisitions, we may not be able to consummate planned acquisitions on the terms originally agreed upon or at all. For example, on March 20, 2005, we entered into an agreement and plan of merger with Inamed, pursuant to which we agreed to acquire Inamed. On December 13, 2005, we entered into a merger termination agreement with Inamed following Allergan Inc.'s exchange offer for all outstanding shares of Inamed, which was commenced on November 21, 2005.

We reevaluate our research and development efforts regularly to assess whether our efforts to develop a particular product or technology are progressing at a rate that justifies our continued expenditures. On the basis of these reevaluations, we have abandoned in the past, and may abandon in the future, our efforts on a particular product or technology. Products that we research or develop may not be successfully commercialized. If we fail to take a product or technology from the development stage to market on a timely basis, we may incur significant expenses without a near-term financial return.

We have in the past, and may in the future, supplement our internal research and development by entering into research and development agreements with other pharmaceutical companies. We may, upon entering into such agreements, be required to make significant up-front payments to fund the projects. We cannot be sure, however, that we will be able to locate adequate research partners or that supplemental research will be available on terms acceptable to us in the future. If we are unable to enter into additional research partnership arrangements, we may incur additional costs to continue research and development internally or abandon certain projects. Even if we are able to enter into collaborations, we cannot assure you that these arrangements will result in successful product development or commercialization.

*Our products may not gain market acceptance.*

There is a risk that our products may not gain market acceptance among physicians, patients and the medical community generally. The degree of market acceptance of any medical device or other product that we develop will depend on a number of factors, including demonstrated clinical efficacy and safety, cost-effectiveness, potential advantages over alternative products, and our marketing and distribution capabilities. Physicians will not recommend our products until clinical data or other factors demonstrate their safety and efficacy compared to other competing products. Even if the clinical safety and efficacy of using our products is established, physicians may elect to not recommend using them for any number of other reasons, including whether our products best meet the particular needs of the individual patient.

*Our operating results and financial condition may fluctuate.*

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Our operating results and financial condition may fluctuate from quarter to quarter and year to year for a number of reasons. The following events or occurrences, among others, could cause fluctuations in our financial performance from period to period:

development and launch of new competitive products, including OTC or generic competitor products;

the timing and receipt of FDA approvals or lack of approvals;

changes in the amount we spend to develop, acquire or license new products, technologies or businesses;

costs related to business development transactions;

untimely contingent research and development payments under our third-party product development agreements;

changes in the amount we spend to promote our products;

delays between our expenditures to acquire new products, technologies or businesses and the generation of revenues from those acquired products, technologies or businesses;

changes in treatment practices of physicians that currently prescribe our products;

changes in reimbursement policies of health plans and other similar health insurers, including changes that affect newly developed or newly acquired products;

increases in the cost of raw materials used to manufacture our products;

manufacturing and supply interruptions, including failure to comply with manufacturing specifications;

changes in prescription levels and the effect of economic changes in hurricane and other natural disaster-affected areas;

the impact on our employees, customers, patients, manufacturers, suppliers, vendors, and other companies we do business with and the resulting impact on the results of operations associated with the possible mutation of the avian form of influenza from birds or other animal species to humans, current human morbidity, and mortality levels persist following such potential mutation;

the mix of products that we sell during any time period;

lower than expected demand for our products;

our responses to price competition;

expenditures as a result of legal actions, including the defense of our patents and other intellectual property;

market acceptance of our products;

the impairment and write-down of goodwill or other intangible assets;

implementation of new or revised accounting or tax rules or policies;

disposition of primary products, technologies and other rights;

termination or expiration of, or the outcome of disputes relating to, trademarks, patents, license agreements and other rights;

increases in insurance rates for existing products and the cost of insurance for new products;

general economic and industry conditions, including changes in interest rates affecting returns on cash balances and investments that affect customer demand, and our ability to recover quickly from such economic and industry conditions;

seasonality of demand for our products;

our level of research and development activities;

new accounting standards and/or changes to existing accounting standards that would have a material effect on our consolidated financial position, results of operations or cash flows;

costs and outcomes of any tax audits or any litigation involving intellectual property, customers or other issues;

failure by us or our contractors to comply with all applicable FDA and other regulatory requirements;

the imposition of a REMS program requirement on any of our products;

adverse decisions by FDA advisory committees related to any of our products; and

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timing of payments and/or revenue recognition related to licensing agreements and/or strategic collaborations.

As a result, we believe that period-to-period comparisons of our results of operations are not necessarily meaningful, and these comparisons should not be relied upon as an indication of future performance. The above factors may cause our operating results to fluctuate and adversely affect our financial condition and results of operations.

*We face significant competition within our industry.*

The pharmaceutical and dermal aesthetics industries are highly competitive. Competition in our industry occurs on a variety of fronts, including:

developing and bringing new products to market before others;

developing new technologies to improve existing products;

developing new products to provide the same benefits as existing products at less cost; and

developing new products to provide benefits superior to those of existing products.

The intensely competitive environment requires an ongoing, extensive search for technological innovations and the ability to market products effectively. Consequently, we must continue to develop and introduce products in a timely and cost-efficient manner to effectively compete in the marketplace and maintain our revenue and gross margins.

Our competitors vary depending upon product categories. Many of our competitors are large, well-established companies in the fields of pharmaceuticals, chemicals, cosmetics and health care. Among our largest competitors are Allergan, Galderma, Johnson & Johnson, Sanofi-Aventis, Stiefel Laboratories, Warner Chilcott and others.

Many of these companies have greater resources than we do to devote to marketing, sales, research and development and acquisitions. As a result, they have a greater ability to undertake more extensive research and development, marketing and pricing policy programs. It is possible that our competitors may develop new or improved products to treat the same conditions as our products or make technological advances reducing their cost of production so that they may engage in price competition through aggressive pricing policies to secure a greater market share to our detriment. These competitors also may develop products that make our current or future products obsolete. Any of these events could significantly harm our business, financial condition and results of operations, including reducing our market share, gross margins, and cash flows.

We sell and distribute prescription brands, medical devices and over-the-counter products. Each of these products competes with products produced by others to treat the same conditions. Several of our prescription products compete with generic pharmaceuticals, which claim to offer equivalent benefit at a lower cost. In some cases, insurers and other health care payment organizations try to encourage the use of these less expensive generic brands through their prescription benefits coverage and reimbursement policies. These organizations may make the generic alternative more attractive to the patient by providing different amounts of reimbursement so that the net cost of the generic product to the patient is less than the net cost of our prescription brand product. Aggressive pricing policies by our generic product competitors and the prescription benefits policies of third party payors could cause us to lose market share or force us to reduce our gross margins in response.

There are several dermal filler products under development and/or in the FDA pipeline for approval which claim to offer equivalent or greater facial aesthetic benefits to RESTYLANE® and PERLANE® and if approved, the companies producing such products could charge less to doctors for their products.

*Our investments in other companies and our collaborations with companies could adversely affect our results of operations and financial condition.*



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We have made substantial investments in, and entered into significant collaborations with, other companies. We may use these and other methods to develop or commercialize products in the future. These arrangements typically involve other pharmaceutical companies as partners that may be competitors of ours in certain markets. In many instances, we will not control these companies or collaborations, and cannot assure you that these ventures will be profitable or that we will not lose any or all of our invested capital. If these investments and collaborations are unsuccessful, our results of operations could materially suffer.

*Our profitability is impacted by our continued participation in governmental pharmaceutical pricing programs.*

In order for our products to receive reimbursement by state Medicaid programs, we must participate in the Medicaid drug rebate program. Participation in the program requires us to provide a rebate for each unit of our products that is reimbursed by Medicaid. Rebate amounts for our products are determined by a statutory formula that is based on prices defined by statute: average manufacturer price ( AMP ), which we must calculate for all products that are covered outpatient drugs under the Medicaid program, and best price, which we must calculate only for those of our covered outpatient drugs that are innovator products. We are required to report AMP and best price for each of our covered outpatient drugs to the government on a regular basis. In July 2007, the Centers for Medicare and Medicaid Services ( CMS ), the federal agency that is responsible for administering the Medicaid drug rebate program, issued a final rule that, among other things, clarifies how manufacturers must calculate both AMP and best price and implements new requirements under the Deficit Reduction Act of 2005 on the use of AMP to calculate federal upper limits on pharmacy reimbursement amounts under the Medicaid program. These upper limits are used to determine ceilings placed on the amounts that state Medicaid programs can pay for certain prescription drugs using federal dollars. We cannot predict the full impact of these changes, which became effective in part on January 1, 2007 and in part on October 1, 2007, on our business, nor can we predict whether there will be additional federal legislative or regulatory proposals to modify current Medicaid rebate rules.

To receive reimbursement under state Medicaid programs and the Medicare Part B program for our products, we also are required by federal law to provide discounts under other pharmaceutical pricing programs. For example, we are required to enter into a Federal Supply Schedule ( FSS ) contract with the Department of Veterans Affairs ( VA ) under which we must make our covered drugs available to the Big Four federal agencies—the VA, the Department of Defense, the Public Health Service, and the Coast Guard—at pricing that is capped pursuant to a statutory Federal ceiling price ( FCP ) formula set forth in the Veterans Health Care Act of 1992 ( VHCA ). The FCP is based on a weighted average wholesaler price known as the non-federal average manufacturer price, which manufacturers are required to report on a quarterly and annual basis to the VA. FSS contracts are federal procurement contracts that include standard government terms and conditions and separate pricing for each product. In addition to the Big Four agencies, all other federal agencies and some non-federal entities are authorized to access FSS contracts. FSS contractors are permitted to charge FSS purchasers other than the Big Four agencies negotiated pricing for covered drugs that is not capped by the VHCA formula; instead, such pricing is negotiated based on a mandatory disclosure of the contractor's commercial most favored customer pricing. Medicis chooses to offer one single FCP-based FSS contract price for each product to the Big Four agencies as well as all to other FSS purchasers. All items on FSS contracts are subject to a standard FSS contract clause that requires FSS contract price reductions under certain circumstances where pricing to an agreed tracking customer is reduced.

To receive reimbursement under state Medicaid programs and the Medicare Part B program for our products, we also are required by federal law to provide discounted purchase prices under the Public Health Service Drug Pricing Program to certain categories of entities defined by statute. The formula for determining the discounted purchase price is defined by statute and is based on the AMP and rebate amount for a particular product as calculated under the Medicaid drug rebate program, discussed above. To the extent that the statutory and regulatory definitions of AMP and the Medicaid rebate amount change as a result of the Deficit Reduction Act and final rule discussed above, these changes also could impact the discounted purchase prices that we are obligated to provide under this program. We cannot predict the full impact of these changes, which became effective in part on January 1, 2007 and in part on October 1, 2007, on our business, nor can we predict whether there will be additional federal legislative or regulatory proposals to modify this program or current Medicaid rebate rules which then could impact this program as well.



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*Our profitability may be impacted by our ongoing review of our prior reports under certain Federal pharmaceutical pricing programs.*

Under the terms of our Medicaid drug rebate program agreement and our VA FSS contract and related pricing agreements required under the Veterans Health Care Act of 1992, we are required to accurately report our pharmaceutical pricing data, which is based, in part, on accurate classifications of our customers' classes of trade. On May 1, 2007, and on May 15, 2007, we notified the U.S. Department of Health and Human Services and the Department of Veterans Affairs, respectively, that we may have misclassified certain of our customers' classes of trade, which could affect the prices previously reported under the Medicaid drug rebate program and/or prices on our VA FSS contract. We have reviewed this issue and have identified certain customer class of trade misclassifications.

Based on this finding, we are undertaking a review and recalculation of our Non-Federal Average Manufacturer Prices ( Non-FAMPs ) and related Federal Ceiling Prices, Average Manufacturer Prices ( AMPs ), and Best Prices ( BPs ) for a period going back at least (3) years from the expected completion date of the recalculation to determine the impact, if any, that reclassification of customers to appropriate classes of trade might have on these reported prices. In doing the recalculation, we will generally review the methodologies for computing the reported prices, the classification of products under the various programs, and any other potentially significant issues identified in the course of the review. It is unclear whether any issue that may be identified during this review may result in any changes to our Medicaid rebate liability and/or Public Health Service Drug Pricing Program prices for prior quarters, or any penalties, or whether any such changes or penalties would have a material impact on our business, financial condition, results of operations or cash flows.

In addition, we conducted a review and recalculation of our Non-Federal Average Manufacturer Prices ( Non-FAMPs ) and Federal Ceiling Prices ( FCPs ) for a period spanning the duration of our current FSS contract to determine what, if any, impact reclassification of customers to appropriate classes of trade and any other issues identified in the course of the review might have on these reported prices. In doing the recalculation, we assigned all customers to an appropriate class of trade, implemented a revised calculation methodology, and addressed all other issues identified in the course of the review. Our review also involved assessment of compliance with the FSS Price Reductions Clause for the products on our current FSS contract.

On September 15, 2008, we submitted a report to the VA detailing the recalculations and the impact figures associated with overcharges under the current FSS contract. The submission showed liability in the amount of \$121,646, resulting from overcharges under our FSS contract through July 31, 2008. On December 18, 2008, we submitted a supplement to the September 15 submission, which, based on certain issues uncovered subsequent to the September 15, 2008 submission, showed an additional \$61,459 in overcharges. The VA has informed us that our submission is currently under review. Upon VA approval of our submissions, we will calculate the impact, if any, associated with August – December 2008.

*We will be unable to meet our anticipated development and commercialization timelines if clinical trials for our products are unsuccessful, delayed, or additional information is required by the FDA.*

The production and marketing of our products and our ongoing research and development, pre-clinical testing and clinical trials activities are subject to extensive regulation and review by numerous governmental authorities. Before obtaining regulatory approvals for the commercial sale of any products, we and/or our partners must demonstrate through pre-clinical testing and clinical trials that our products are safe and effective for use in humans. Conducting clinical trials is a lengthy, time-consuming and expensive process that may be subject to unexpected delays. In addition to testing and approval procedures, extensive regulations also govern marketing, manufacturing, distribution, labeling and record-keeping procedures.

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Completion of clinical trials may take several years or more. Our commencement and rate of completion of clinical trials may be delayed by many factors, including:

lack of efficacy during the clinical trials;

unforeseen safety issues;

severe or harmful side effects;

failure to obtain necessary proprietary rights;

shortage or lack of supply sufficient to complete studies;

the decision to modify the product;

lack of economical pathway to manufacture and commercialize product;

cost-effectiveness of continued product development;

slower than expected patient recruitment;

failure of Medicis, investigators, or other contractors to strictly adhere to federal regulations governing the conduct and data collection procedures involved in clinical trials;

development of issues that might delay or impede performance by a contractor;

errors in clinical documentation or at the clinical locations;

non-acceptance by the FDA of our NDAs, ANDAs or BLAs;

government or regulatory delays. For example, on January 7, 2009, Ipsen announced that the FDA provided notification to Ipsen that the PDUFA action date for the BLA for RELOXIN<sup>®</sup>, in aesthetics has been extended to April 13, 2009; and

unanticipated requests from the FDA for new or additional information.

The results from pre-clinical testing and early clinical trials are often not predictive of results obtained in later clinical trials. A number of new products have shown promising results in clinical trials, but subsequently failed to establish sufficient safety and efficacy data to obtain necessary regulatory approvals. Data obtained from pre-clinical and clinical activities are susceptible to varying interpretations, which may delay, limit or prevent regulatory approval. In addition, regulatory delays or rejections may be encountered as a result of many factors, including perceived defects in the design of the clinical trials and changes in regulatory policy during the period of product development. Any delays in, or termination of, our clinical trials could materially and adversely affect our development and commercialization timelines, which could adversely affect our financial condition, results of operations and cash flows.

*Downturns in general economic conditions may adversely affect our financial condition, results of operations and cash flows.*

Our business, and in particular our dermal restorative and branded prescription products, have been and are expected to continue to be adversely affected by downturns in general economic conditions. Economic conditions such as employment levels, business conditions, interest rates, energy and fuel costs, consumer confidence and tax rates could change consumer purchasing habits or reduce personal discretionary spending. A reduction in consumer

spending may have an adverse impact on our financial condition, results of operations and cash flows. In addition, our ability to meet our expected financial performance is dependent upon our ability to rapidly recover from downturns in general economic conditions.

Recent global market and economic conditions have been unprecedented and challenging with tighter credit conditions and recession in most major economies continuing into 2009. Continued concerns about the systemic impact of potential long-term and wide-spread recession, energy costs, geopolitical issues, the availability and cost of credit, and the global housing and mortgage markets have contributed to increased market volatility and diminished expectations for western and emerging economies. In the second half of 2008, added concerns fueled by the U.S. government conservatorship of the Federal Home Loan Mortgage Corporation and the Federal National Mortgage Association, the declared bankruptcy of Lehman Brothers Holdings Inc., the U.S. government financial assistance to American International Group Inc., Citibank, Bank of America and other federal government interventions in the U.S. financial system lead to increased market uncertainty and instability in both U.S. and international capital and credit markets. These conditions, combined with volatile oil prices, declining business and consumer confidence and increased unemployment, have contributed to volatility of unprecedented levels.

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As a result of these market conditions, the cost and availability of credit has been and may continue to be adversely affected by illiquid credit markets and wider credit spreads. Concern about the stability of the markets generally and the strength of counterparties specifically has led many lenders and institutional investors to reduce, and in some cases, cease to provide credit to businesses and consumers. These factors have led to a decrease in spending by businesses and consumers alike, and a corresponding decrease in global infrastructure spending. Continued turbulence in the U.S. and international markets and economies and prolonged declines in business consumer spending may adversely affect our liquidity and financial condition, and the liquidity and financial condition of our customers, including our ability to refinance maturing liabilities and access the capital markets to meet liquidity needs.

*The current condition of the credit markets may not allow us to secure financing for potential future activities on satisfactory terms, or at all.*

Our existing cash and short-term investments are available for dividends, strategic investments, acquisitions of companies or products complimentary to our business, the repayment of outstanding indebtedness, repurchases of our outstanding securities and other potential large-scale needs. We may consider incurring additional indebtedness and issuing additional debt or equity securities in the future to fund potential acquisitions or investments, to refinance existing debt or for general corporate purposes. As a result of recent subprime loan losses and write-downs, as well as other economic trends in the credit market industry, we may not be able to secure additional financing for future activities on satisfactory terms, or at all, which may adversely affect our financial condition and results of operations. In addition, while we believe existing cash and short-term investments, together with funds generated from operations, should be sufficient to meet operating requirements for the foreseeable future, our cash balances decreased materially during 2008 due to the repurchase of \$283.7 million of our 1.5% Contingent Convertible Senior Notes Due 2033 and the \$150.0 million payment of the initial purchase price for our acquisition of LipoSonix, which could adversely affect our ability to obtain financing.

*Negative conditions in the credit markets may impair the liquidity of a portion of our short-term and long-term investments.*

Our short-term and long-term investments consist of corporate and various government agency and municipal debt securities and auction rate floating securities. As of December 31, 2008, our investments included \$38.2 million of auction rate floating securities. Our auction rate floating securities are debt instruments with a long-term maturity and with an interest rate that is reset in short intervals through auctions. The recent negative conditions in the credit markets have prevented some investors from liquidating their holdings, including their holdings of auction rate floating securities. During the three months ended March 31, 2008, we were informed that there was insufficient demand at auction for the auction rate floating securities. As a result, these affected auction rate floating securities are now considered illiquid, and we could be required to hold them until they are redeemed by the holder at maturity. We may not be able to liquidate the securities until a future auction on these investments is successful. As a result of the lack of liquidity of these investments, we recorded an other-than-temporary impairment loss of \$6.4 million during 2008, based on our estimate of the fair value of these investments. We could be required to record further impairment losses in the future, depending on market conditions.

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*If Q-Med is unable to protect its intellectual property and proprietary rights with respect to our dermal filler products, our business could suffer.*

RESTYLANE®, PERLANE®, RESTYLANE FINE LINES™ and RESTYLANE SUBQ™ currently have patent protection in the United States until 2015, and the exclusivity period of the license granted to us by Q-Med will terminate on the later of (i) the expiration of the last patent covering the products or (ii) upon the licensed know-how becoming publicly known. If the validity or enforceability of these patents is successfully challenged, the cost to us could be significant and our business may be harmed. For example, if any such challenges are successful, Q-Med may be unable to supply products to us. As a result, we may be unable to market, distribute and commercialize the products or it may no longer be profitable for us to do so.

*We may not be able to collect all scheduled license payments from BioMarin.*

As part of our asset purchase agreement, license agreement and securities purchase agreement with BioMarin Pharmaceutical Inc. ( BioMarin ) discussed in Note 9 to our consolidated financial statements, BioMarin will make license payments to us of \$1.5 million per quarter for the two quarters beginning in January 2009. While we did receive all scheduled quarterly license payments during 2008, 2007 and 2006, we cannot give any assurances as to BioMarin's continuing ability to make these payments to us. Currently, our revenue recognition of these payments is on a cash basis. In addition, while we expect BioMarin to make the final payment of \$70.6 million to us during the third quarter of 2009 for the purchase of all of the outstanding shares of Ascent Pediatrics, we cannot give any assurances as to BioMarin's ability to make this payment. If BioMarin defaults on its obligations to make the required payments, we may be forced to incur indebtedness or otherwise reallocate our financial resources to cover the loss of these expected cash payments.

*We depend upon our key personnel and our ability to attract, train, and retain employees.*

Our success depends significantly on the continued individual and collective contributions of our senior management team, and Jonah Shacknai, our Chairman and Chief Executive Officer, in particular. While we have entered into employment agreements with many members of our senior management team, including Mr. Shacknai, the loss of the services of any member of our senior management for any reason or the inability to hire and retain experienced management personnel could adversely affect our ability to execute our business plan and harm our operating results. In addition, our future success depends on our ability to hire, train and retain skilled employees. Competition for these employees is intense.

*We may acquire technologies, products and companies in the future and these acquisitions could disrupt our business and harm our financial condition and results of operations. In addition, we may not obtain the benefits that the acquisitions were intended to create.*

As part of our business strategy, we regularly consider and, as appropriate, make acquisitions (whether by acquisition, license or otherwise) of technologies, products and companies that we believe are complementary to our business. Acquisitions typically entail many risks and could result in difficulties in integrating the operations, personnel, technologies, products and companies acquired, and may result in significant charges to earnings. If we are unable to successfully integrate our acquisitions with our existing business, or we otherwise make an acquisition that does not result in the benefits that we anticipated, our business, results of operations, financial condition and cash flows could be materially and adversely affected, which would adversely affect our ability to develop and introduce new products and the market price of our stock. In addition, in connection with acquisitions, we could experience disruption in our business or employee base, or key employees of companies that we acquire may seek employment elsewhere, including with our competitors. Furthermore, the products of companies we acquire may overlap with our products or those of our customers, creating conflicts with existing relationships or with other commitments that are detrimental to the combined businesses.

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*We may not be able to successfully integrate the operations of LipoSonix.*

We are currently integrating the operations of LipoSonix into our own. There are inherent challenges in integrating the operations that could result in a delay or the failure to achieve the anticipated synergies and, therefore, any potential cost savings and increases in earnings. Issues that must be addressed in integrating the operations of LipoSonix into our own include, among other things:

conforming standards, controls, procedures and policies, business cultures and compensation structures between the companies;

conforming information technology and accounting systems;

consolidating corporate and administrative infrastructures;

consolidating sales and marketing operations;

retaining existing customers and attracting new customers;

retaining key employees;

identifying and eliminating redundant and underperforming operations and assets;

minimizing the diversion of management's attention from ongoing business concerns;

coordinating geographically dispersed organizations;

managing tax costs or inefficiencies associated with integrating the operations of the combined company; and

making any necessary modifications to operating control standards to comply with the Sarbanes-Oxley Act of 2002 and the rules and regulations promulgated thereunder.

If we are not able to adequately address these challenges, we may not realize the anticipated benefits of the integration of the companies. Actual cost and synergies, if achieved at all, may be lower than we expect and may take longer to achieve than we anticipate.

*We may not realize all of the anticipated benefits of our acquisition of LipoSonix.*

Our ability to realize the anticipated benefits of our acquisition of LipoSonix could be affected by a number of factors, including:

our ability to attain regulatory approvals of LipoSonix's product both in the United States and worldwide, and the timing of such approvals;

the efficacy of LipoSonix's technology;

market acceptance of LipoSonix's technology;

increases or decreases in the expected costs to be incurred in connection with the research and development, clinical trials, regulatory approvals, commercialization and marketing of the LipoSonix technology;

the anticipated size of the markets and demand of the LipoSonix technology;

our ability to integrate the operations of LipoSonix with our operations;

our ability to retain key personnel of LipoSonix; and



our ability to effectively compete in the liposuction marketplace.

*We rely on third parties to conduct business operations outside of the U.S., and we may be adversely affected if they act in violation of the U.S. Foreign Corrupt Practices Act or other anti-bribery laws.*

The U.S. Foreign Corrupt Practices Act and similar anti-bribery laws in other jurisdictions prohibit companies and their agents from making improper payments to government officials for the purpose of obtaining or retaining business. These laws are complex and often difficult to interpret and apply, and in certain cases, local business practices may conflict with strict adherence to anti-bribery laws. Our policies and contractual arrangements are designed to maintain compliance with these anti-bribery laws. We also provide training to relevant employees and agents regarding compliance with anti-bribery laws. We cannot guarantee that our policies and procedures, contractual obligations, and training programs will prevent reckless or criminal acts committed by our employees or agents. Violations may result in criminal and civil penalties, including fines, imprisonment, loss

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of our export licenses, suspension of our ability to do business with the federal government, denial of government reimbursement for our products, and exclusion from participation in government healthcare programs. Allegations or evidence that we or our agents have violated these laws could disrupt our business and subject us to criminal or civil enforcement actions. Such action could have a material adverse effect on our business.

*Our success depends on our ability to manage our growth.*

We have experienced a period of rapid growth from both acquisitions and internal expansion of our operations. This growth has placed significant demands on our human and financial resources. We must continue to improve our operational, financial and management information controls and systems and effectively motivate, train and manage our employees to properly manage this growth. If we do not manage this growth effectively, maintain the quality of our products despite the demands on our resources and retain key personnel, our business could be harmed.

*We rely on others to manufacture our products.*

Currently, we rely on third party manufacturers for much of our product manufacturing needs. All third party manufacturers are required by law to comply with the FDA's regulations, including the cGMP regulations (for drugs and biologics) and the QSR (for medical devices), as applicable. These regulations set forth standards for both quality assurance and quality control. Third party manufacturers also must maintain records and other documentation as required by applicable laws and regulations. In addition to a legal obligation to comply, our third party manufacturers are contractually obligated to comply with all applicable laws and regulations. However, we cannot guarantee that third party manufacturers will ensure compliance with all applicable laws and regulations. Failure of a third party manufacturer to maintain compliance with applicable laws and regulations could result in decreased sales of our products and decreased revenues. Failure of a third party manufacturer to maintain compliance with applicable laws and regulations also could result in reputational harm to Medicis and potentially subject us to sanctions, including:

delays, warning letters, and fines;

product recalls or seizures;

injunctions on sales;

refusal of FDA to review pending applications;

total or partial suspension of production;

withdrawal of prior marketing approvals or clearances; and

civil penalties and criminal prosecutions.

Typically, our manufacturing contracts are short-term. We are dependent upon renewing agreements with our existing manufacturers or finding replacement manufacturers to satisfy our requirements. As a result, we cannot be certain that manufacturing sources will continue to be available or that we can continue to outsource the manufacturing of our products on reasonable or acceptable terms.

The underlying cost to us for manufacturing our products is established in our agreements with these outside manufacturers. Because of the short-term nature of these agreements, our expenses for manufacturing are not fixed and could change from contract to contract. If the cost of production increases, our gross margins could be negatively affected.

In addition, we rely on outside manufacturers to provide us with an adequate and reliable supply of our products on a timely basis and in accordance with good manufacturing standards and applicable product specifications. As a result, we are subject to and have little or no control over delays and quality control lapses that our third-party manufacturers and suppliers may suffer. For example, in early May 2008, we became aware that our third-party manufacturer and supplier of SOLODYN<sup>®</sup> mistakenly filled at least one bottle labeled as SOLODYN<sup>®</sup> with a different pharmaceutical product. As a result of this occurrence, we initiated a voluntary recall of the two affected lots, and we may be subject to claims, fines or other penalties. We are pursuing an indemnification claim against the manufacturer, but no

assurance can be given that we will ultimately recoup our losses.

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Loss of a supplier or any difficulties that arise in the supply chain could significantly affect our inventories and supply of products available for sale. We do not have alternative sources of supply for all of our products. If a primary supplier of any of our primary products is unable to fulfill our requirements for any reason, it could reduce our sales, margins and market share, as well as harm our overall business and financial results. If we are unable to supply sufficient amounts of our products on a timely basis, our revenues and market share could decrease and, correspondingly, our profitability could decrease.

Under several exclusive supply agreements, with certain exceptions, we must purchase most of our product supply from specific manufacturers. If any of these exclusive manufacturer or supplier relationships were terminated, we would be forced to find a replacement manufacturer or supplier. Manufacturing facilities must be approved by the FDA before they are used to manufacture our products. The validation of a new facility and the approval of that manufacturer for a new product may take a year or more before manufacture can begin at the facility. Delays in obtaining FDA validation of a replacement manufacturing facility could cause an interruption in the supply of our products. The new facility also may be subject to follow-up inspections. Although we have business interruption insurance to assist in covering the loss of income for products where we do not have a secondary manufacturer, which may mitigate the harm to us from the interruption of the manufacturing of our largest selling products caused by certain events, the loss of a manufacturer could still cause a reduction in our sales, margins and market share, as well as harm our overall business and financial results.

*We and our third-party manufacturers rely on a limited number of suppliers of the raw materials of our products. A disruption in supply of raw material would be disruptive to our inventory supply.*

We and the manufacturers of our products rely on suppliers of raw materials used in the production of our products. Some of these materials are available from only one source and others may become available from only one source. We try to maintain inventory levels that are no greater than necessary to meet our current projections, which could have the effect of exacerbating supply problems. Any interruption in the supply of finished products could hinder our ability to timely distribute finished products. If we are unable to obtain adequate product supplies to satisfy our customers' orders, we may lose those orders and our customers may cancel other orders and stock and sell competing products. This, in turn, could cause a loss of our market share and reduce our revenues. In addition, any disruption in the supply of raw materials or an increase in the cost of raw materials to our manufacturers could have a significant effect on their ability to supply us with our products, which would adversely affect our financial condition and results of operations.

*We could experience difficulties in obtaining supplies of RESTYLANE<sup>®</sup>, PERLANE<sup>®</sup>, RESTYLANE FINE LINES<sup>™</sup> and RESTYLANE SUBQ<sup>™</sup>.*

The manufacturing process to create bulk non-animal stabilized hyaluronic acid necessary to produce RESTYLANE<sup>®</sup>, PERLANE<sup>®</sup>, RESTYLANE FINE LINES<sup>™</sup> and RESTYLANE SUBQ<sup>™</sup> products is technically complex and requires significant lead-time. Any failure by us to accurately forecast demand for finished product could result in an interruption in the supply of RESTYLANE<sup>®</sup>, PERLANE<sup>®</sup>, RESTYLANE FINE LINES<sup>™</sup> and RESTYLANE SUBQ<sup>™</sup> products and a resulting decrease in sales of the products.

We depend exclusively on Q-Med for our supply of RESTYLANE<sup>®</sup>, PERLANE<sup>®</sup>, RESTYLANE FINE LINES<sup>™</sup> and RESTYLANE SUBQ<sup>™</sup> products. There are currently no alternative suppliers of these products. Q-Med has committed to supply RESTYLANE<sup>®</sup> to us under a long-term license that is subject to customary conditions and our delivery of specified milestone payments. Q-Med manufactures RESTYLANE<sup>®</sup>, PERLANE<sup>®</sup>, RESTYLANE FINE LINES<sup>™</sup> and RESTYLANE SUBQ<sup>™</sup> at its facility in Uppsala, Sweden. We cannot be certain that Q-Med will be able to meet our current or future supply requirements. Any impairment of Q-Med's manufacturing capacities could significantly affect our inventories and our supply of products available for sale, which would materially and adversely affect our results of operations.

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*Supply interruptions may disrupt our inventory levels and the availability of our products.*

Numerous factors could cause interruptions in the supply of our finished products, including:  
timing, scheduling and prioritization of production by our contract manufacturers;

labor interruptions;

changes in our sources for manufacturing;

the timing and delivery of domestic and international shipments;

our failure to locate and obtain replacement manufacturers as needed on a timely basis;

conditions affecting the cost and availability of raw materials; and

hurricanes and other natural disasters.

We estimate customer demand for our prescription products primarily through use of third party syndicated data sources which track prescriptions written by health care providers and dispensed by licensed pharmacies. The data represents extrapolations from information provided only by certain pharmacies, and are estimates of historical demand levels. We estimate customer demand for our non-prescription products primarily through internal data that we compile. We observe trends from these data, and, coupled with certain proprietary information, prepare demand forecasts that are the basis for purchase orders for finished and component inventory from our third party manufacturers and suppliers. Our forecasts may fail to accurately anticipate ultimate customer demand for products. Overestimates of demand may result in excessive inventory production and underestimates may result in inadequate supply of our products in channels of distribution.

We sell our products primarily to major wholesalers and retail pharmacy chains. Approximately 65-75% of our gross revenues are typically derived from two major drug wholesale concerns. We have recently entered into distribution services agreements with our two largest wholesale customers. We review the supply levels of our significant products sold to major wholesalers by reviewing periodic inventory reports supplied by our major wholesalers. We rely wholly upon our wholesale and drug chain customers to effect the distribution allocation of substantially all of our products.

We periodically offer promotions to wholesale and chain drugstore customers to encourage dispensing of our prescription products, consistent with prescriptions written by licensed health care providers. Because many of our prescription products compete in multi-source markets, it is important for us to ensure the licensed health care providers' dispensing instructions are fulfilled with our branded products and are not substituted with a generic product or another therapeutic alternative product which may be contrary to the licensed health care providers' recommended prescribed Medicis brand. We believe that a critical component of our brand protection program is maintenance of full product availability at drugstore and wholesale customers. We believe such availability reduces the probability of local and regional product substitutions, shortages and backorders, which could result in lost sales. We expect to continue providing favorable terms to wholesale and retail drug chain customers as may be necessary to ensure the fullest possible distribution of our branded products within the pharmaceutical chain of commerce. From time to time, we may enter into business arrangements (e.g., loans or investments) involving our customers and those arrangements may be reviewed by federal and state regulators.

Purchases by any given customer, during any given period, may be above or below actual prescription volumes of any of our products during the same period, resulting in fluctuations in product inventory in the distribution channel. Any decision made by management to reduce wholesale inventory levels will decrease our product revenue.

*Fluctuations in demand for our products create inventory maintenance uncertainties.*

We schedule our inventory purchases to meet anticipated customer demand. As a result, miscalculation of customer demand or relatively small delays in our receipt of manufactured products could result in revenues being deferred or lost. Our operating expenses are based upon anticipated sales levels, and a high percentage of our

operating expenses are relatively fixed in the short term. Depending on the customer, we recognize revenue at the time of shipment to the customer, or at the time of receipt by the customer, net of estimated provisions.

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Consequently, variations in the timing of revenue recognition could cause significant fluctuations in operating results from period to period and may result in unanticipated periodic earnings shortfalls or losses.

*We selectively outsource certain non-sales and non-marketing services, and cannot assure you that we will be able to obtain adequate supplies of such services on acceptable terms.*

To enable us to focus on our core marketing and sales activities, we selectively outsource certain non-sales and non-marketing functions, such as laboratory research, manufacturing and warehousing. As we expand our activities, we expect to expend additional financial resources in these areas. We typically do not enter into long-term manufacturing contracts with third party manufacturers. Whether or not such contracts exist, we cannot assure you that we will be able to obtain adequate supplies of such services or products in a timely fashion, on acceptable terms, or at all.

*Importation of products from Canada and other countries into the United States may lower the prices we receive for our products.*

Our products are subject to competition from lower priced versions of our products and competing products from Canada and other countries where government price controls or other market dynamics result in lower prices. The ability of patients and other customers to obtain these lower priced imports has grown significantly as a result of the Internet, an expansion of pharmacies in Canada and elsewhere targeted to American purchasers, the increase in United States-based businesses affiliated with Canadian pharmacies marketing to American purchasers, and other factors. Most of these foreign imports are illegal under current United States law. However, the volume of imports continues to rise due to the limited enforcement resources of the FDA and the United States Customs Service, and there is increased political pressure to permit the imports as a mechanism for expanding access to lower priced medicines.

In December 2003, Congress enacted the Medicare Prescription Drug, Improvement and Modernization Act of 2003. This law contains provisions that may change United States import laws and expand consumers' ability to import lower priced versions of our and competing products from Canada, where there are government price controls. These changes to United States import laws will not take effect unless and until the Secretary of Health and Human Services certifies that the changes will lead to substantial savings for consumers and will not create a public health safety issue. The former Secretary of Health and Human Services did not make such a certification. However, it is possible that the current Secretary or a subsequent Secretary could make the certification in the future. As directed by Congress, a task force on drug importation recently conducted a comprehensive study regarding the circumstances under which drug importation could be safely conducted and the consequences of importation on the health, medical costs and development of new medicines for United States consumers. The task force issued its report in December 2004, finding that there are significant safety and economic issues that must be addressed before importation of prescription drugs is permitted, and the current Secretary has not yet announced any plans to make the required certification. In addition, federal legislative proposals have been made to implement the changes to the United States import laws without any certification, and to broaden permissible imports in other ways. Even if the changes to the United States import laws do not take effect, and other changes are not enacted, imports from Canada and elsewhere may continue to increase due to market and political forces, and the limited enforcement resources of the FDA, the United States Customs Service and other government agencies.

The importation of foreign products adversely affects our profitability in the United States. This impact could become more significant in the future, and the impact could be even greater if there is a further change in the law or if state or local governments take further steps to facilitate the importation of products from abroad.

*If we become subject to product liability claims, our earnings and financial condition could suffer.*

We are exposed to risks of product liability claims from allegations that our products resulted in adverse effects to the patient or others. These risks exist even with respect to those products that are approved for commercial sale by the FDA and manufactured in facilities licensed and regulated by the FDA.

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In addition to our desire to reduce the scope of our potential exposure to these types of claims, many of our customers require us to maintain product liability insurance as a condition of conducting business with us. We currently carry product liability insurance in the amount of \$50.0 million per claim and \$50.0 million in the aggregate on a claims-made basis. Nevertheless, this insurance may not be sufficient to cover all claims made against us. Insurance coverage is expensive and may be difficult to obtain. As a result, we cannot be certain that our current coverage will continue to be available in the future on reasonable terms, if at all. If we are liable for any product liability claims in excess of our coverage or outside of our coverage, the cost and expense of such liability could cause our earnings and financial condition to suffer.

*If we suffer negative publicity concerning the safety of our products, our sales may be harmed and we may be forced to withdraw products.*

Physicians and potential patients may have a number of concerns about the safety of our products, whether or not such concerns have a basis in generally accepted science or peer-reviewed scientific research. Negative publicity, whether accurate or inaccurate, concerning our products could reduce market or governmental acceptance of our products and could result in decreased product demand or product withdrawal. In addition, significant negative publicity could result in an increased number of product liability claims, whether or not these claims are supported by applicable law.

*Rising insurance costs could negatively impact profitability.*

The cost of insurance, including workers compensation, product liability and general liability insurance, have risen significantly in recent years and may increase in the future. In response, we may increase deductibles and/or decrease certain coverages to mitigate these costs. These increases, and our increased risk due to increased deductibles and reduced coverages, could have a negative impact on our results of operations, financial condition and cash flows. *RESTYLANE® and PERLANE® are consumer products and as such, are susceptible to changes in popular trends and applicable laws, which could adversely affect sales or product margins of RESTYLANE® and PERLANE®.*

RESTYLANE® and PERLANE® are consumer products. If we fail to anticipate, identify or react to competitive products or if consumer preferences in the cosmetic marketplace shift to other treatments for the treatment of fine lines, wrinkles and deep facial folds, we may experience a decline in demand for RESTYLANE® and PERLANE®. In addition, the popular media has at times in the past produced, and may continue in the future to produce, negative reports regarding the efficacy, safety or side effects of facial aesthetic products. Consumer perceptions of RESTYLANE® and PERLANE® may be negatively impacted by these reports and other reasons.

Demand for RESTYLANE® and PERLANE® may be materially adversely affected by changing economic conditions. Generally, the costs of cosmetic procedures are borne by individuals without reimbursement from their medical insurance providers or government programs. Individuals may be less willing to incur the costs of these procedures in weak or uncertain economic environments, and demand for RESTYLANE® and PERLANE® could be adversely affected.



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*The restatement of our consolidated financial statements has subjected us to a number of additional risks and uncertainties, including increased costs for accounting and legal fees and the increased possibility of legal proceedings.*

As discussed in our Form 10-K/A for the year ended December 31, 2007 filed with the SEC on November 10, 2008, and in Note 2 to our consolidated financial statements therein, we determined that our consolidated financial statements for the annual, transition and quarterly periods in fiscal years 2003 through 2007 and the first and second quarters of 2008 should be restated due to an error in our interpretation and application of Statement of Financial Accounting Standards No. 48, *Revenue Recognition When Right of Return Exists* ( SFAS 48 ), as it applies to a component of our sales return reserve calculations. As a result of the restatement, we have become subject to a number of additional risks and uncertainties, including:

We incurred substantial unanticipated costs for accounting and legal fees in connection with the restatement. Although the restatement is complete, we expect to continue to incur accounting and legal costs as noted below.

As a result of the restatement, we have been named in a number of lawsuits as discussed in Item 3 of Part I of this report, *Legal Proceedings* and Note 14, *Commitments and Contingencies*. The plaintiffs in these lawsuits may make additional claims, expand existing claims and/or expand the time periods covered by the complaints. Other plaintiffs may bring additional actions with other claims, based on the restatement. If such events occur, we may incur substantial defense costs regardless of the outcome of these actions and insurance and indemnification may not be sufficient to cover the losses we may incur. Likewise, such events might cause a diversion of our management's time and attention. If we do not prevail in one or more of these actions, we could be required to pay substantial damages or settlement costs, which could adversely affect our business, financial condition, results of operations and liquidity.

On January 21, 2009, we received a letter from a stockholder demanding that our Board of Directors take certain actions, including potentially legal action, in connection with the restatement of our consolidated financial statements in 2008, and threatening to pursue a derivative claim if our Board of Directors does not comply with the stockholder's demands. We may receive similar letters from other stockholders. Our Board of Directors is reviewing the letter and has established a special committee of the Board, comprised of directors who are independent and disinterested with respect to the letter, (i) to assess whether there is any merit to the allegations contained in the letter, (ii) if the special committee does conclude that there may be merit to any of the allegations contained in the letter, to further assess whether it is in our best interest to pursue litigation or other action against any or all of the persons named in the letter or any other persons not named in the letter, and (iii) to recommend to the Board any other appropriate action to be taken. The ultimate outcome of these potential actions could have a material adverse effect on our business, financial condition, results of operations, cash flows and the trading price for our securities.

*In 2008, management identified a material weakness in our internal control over financial reporting with respect to our accounting for sales return reserves. Although as of December 31, 2008 management determined that the material weakness identified in 2008 had been remediated, management may identify material weaknesses in the future that could adversely affect investor confidence, impair the value of our common stock and increase our cost of raising capital.*

In connection with the restatement of our consolidated financial statements in 2008, management identified a material weakness in our internal control over financial reporting with respect to our interpretation and application of SFAS 48 as it applies to the calculation of sales return reserves. Management took steps to remediate the material weakness in our internal control over financial reporting and, as of December 31, 2008, management determined that the material weakness identified in 2008 had been remediated. There can be no assurance, however, that additional material weaknesses will not be identified in the future.

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Any failure to remedy additional deficiencies in our internal control over financial reporting that may be discovered in the future could harm our operating results, cause us to fail to meet our reporting obligations or result in material misstatements in our financial statements. Any such failure could, in turn, affect the future ability of our management to certify that our internal control over our financial reporting is effective and, moreover, affect the results of our independent registered public accounting firm's attestation report regarding our management's assessment. Inferior internal control over financial reporting could also subject us to the scrutiny of the SEC and other regulatory bodies and could cause investors to lose confidence in our reported financial information, which could have an adverse effect on the trading price of our common stock.

In addition, if we or our independent registered public accounting firm identify additional deficiencies in our internal control over financial reporting, the disclosure of that fact, even if quickly remedied, could reduce the market's confidence in our financial statements and harm our share price. Furthermore, additional deficiencies could result in future non-compliance with Section 404 of the Sarbanes-Oxley Act of 2002. Such non-compliance could subject us to a variety of administrative sanctions, including the suspension or delisting of our ordinary shares from the NYSE and review by the NYSE, the SEC, or other regulatory authorities.

*We may not be able to repurchase the Old Notes when required.*

We have \$169.2 million principal amount of outstanding 2.5% Contingent Convertible Senior Notes due 2032 (the Old Notes). On June 4, 2012 and 2017 or upon the occurrence of a change in control, holders of the Old Notes may require us to offer to repurchase their Old Notes for cash.

The source of funds for any repurchase required as a result of any such event will be our available cash or cash generated from operating activities or other sources, including borrowings, sales of assets, sales of equity or funds provided by a new controlling entity. We cannot assure you, however, that sufficient funds will be available at the time of any such event to make any required repurchases of the Notes tendered. If sufficient funds are not available to repurchase the Old Notes, we may be forced to incur other indebtedness or otherwise reallocate our financial resources. Furthermore, the use of available cash to fund the repurchase of the Old Notes may impair our ability to obtain additional financing in the future.

*Unanticipated changes in our tax rates or exposure to additional income tax liabilities could affect our profitability.*

We are subject to income taxes in both the U.S. and other foreign jurisdictions. Our effective tax rate could be adversely affected by changes in the mix of earnings in countries with different statutory tax rates, changes in the valuation of deferred tax assets and liabilities, changes in or interpretations of tax laws including pending tax law changes (such as the research and development credit and the deductibility of executive compensation), changes in our manufacturing activities and changes in our future levels of research and development spending. In addition, we are subject to the periodic examination of our income tax returns by the Internal Revenue Service and other tax authorities. We regularly assess the likelihood of outcomes resulting from these examinations to determine the adequacy of our provision for income taxes. There can be no assurance that the outcomes from these periodic examinations will not have an adverse effect on our provision for income taxes and estimated income tax liabilities.

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*Risks Related to Our Industry*

*The growth of managed care organizations, other third-party reimbursement policies, state regulatory agencies and retailer fulfillment policies may harm our pricing, which may reduce our market share and margins.*

Our operating results and business success depend in large part on the availability of adequate third-party payor reimbursement to patients for our prescription-brand products. These third-party payors include governmental entities such as Medicaid, private health insurers and managed care organizations. Because of the size of the patient population covered by managed care organizations, marketing of prescription drugs to them and the pharmacy benefit managers that serve many of these organizations has become important to our business.

The trend toward managed healthcare in the United States and the growth of managed care organizations could significantly influence the purchase of pharmaceutical products, resulting in lower prices and a reduction in product demand. Managed care organizations and other third party payors try to negotiate the pricing of medical services and products to control their costs. Managed care organizations and pharmacy benefit managers typically develop formularies to reduce their cost for medications. Formularies can be based on the prices and therapeutic benefits of the available products. Due to their lower costs, generic products are often favored. The breadth of the products covered by formularies varies considerably from one managed care organization to another, and many formularies include alternative and competitive products for treatment of particular medical conditions. Exclusion of a product from a formulary can lead to its sharply reduced usage in the managed care organization patient population. Payment or reimbursement of only a portion of the cost of our prescription products could make our products less attractive, from a net-cost perspective, to patients, suppliers and prescribing physicians. We cannot be certain that the reimbursement policies of these entities will be adequate for our pharmaceutical products to compete on a price basis. If our products are not included within an adequate number of formularies or adequate reimbursement levels are not provided, or if those policies increasingly favor generic products, our market share and gross margins could be harmed, as could our business, financial condition, results of operations and cash flows.

In addition, healthcare reform could affect our ability to sell our products and may have a material adverse effect on our business, results of operations, financial condition and cash flows.

Some of our products are not of a type generally eligible for reimbursement. It is possible that products manufactured by others could address the same effects as our products and be subject to reimbursement. If this were the case, some of our products may be unable to compete on a price basis. In addition, decisions by state regulatory agencies, including state pharmacy boards, and/or retail pharmacies may require substitution of generic for branded products, may prefer competitors' products over our own, and may impair our pricing and thereby constrain our market share and growth.

Managed care initiatives to control costs have influenced primary-care physicians to refer fewer patients to dermatologists and other specialists. Further reductions in these referrals could reduce the size of our potential market, and harm our business, financial condition, results of operations and cash flows.

*We are subject to extensive governmental regulation.*

Pharmaceutical companies are subject to significant regulation by a number of national, state and local governments and agencies. The FDA administers requirements covering testing, manufacturing, safety, effectiveness, labeling, storage, record keeping, approval, sampling, advertising and promotion of our products. Several states have also instituted laws and regulations covering some of these same areas. In addition, the FTC and state and local authorities regulate the advertising of over-the-counter drugs and cosmetics. Failure to comply with applicable regulatory requirements could, among other things, result in:

finer;

changes to advertising;

suspensions of regulatory approvals of products;

product withdrawals and recalls;



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delays in product distribution, marketing and sale; and

civil or criminal sanctions.

For example, in early May 2008, we became aware that our third-party manufacturer and supplier of SOLODYN® mistakenly filled at least one bottle labeled as SOLODYN® with a different pharmaceutical product. As a result of this occurrence, we initiated a voluntary recall of the two affected lots, each of which was shipped subsequent to March 31, 2008, and we may be subject to claims, fines or other penalties.

Our prescription and over-the-counter products receive FDA review regarding their safety and effectiveness. However, the FDA is permitted to revisit and change its prior determinations. We cannot be sure that the FDA will not change its position with regard to the safety or effectiveness of our products. If the FDA's position changes, we may be required to change our labeling or formulations or cease to manufacture and market the challenged products. Even prior to any formal regulatory action, we could voluntarily decide to cease distribution and sale or recall any of our products if concerns about their safety or effectiveness develop.

Before marketing any drug that is considered a new drug by the FDA, the FDA must provide its approval of the product. All products which are considered drugs which are not new drugs and that generally are recognized by the FDA as safe and effective for use do not require the FDA's approval. We believe that some of our products, as they are promoted and intended for use, are exempt from treatment as new drugs and are not subject to approval by the FDA. The FDA, however, could take a contrary position, and we could be required to seek FDA approval of those products and the marketing of those products. We could also be required to withdraw those products from the market.

Sales representative activities may also be subject to the Voluntary Compliance Guidance issued for pharmaceutical manufacturers by the Office of Inspector General (OIG) of the Department of Health and Human Services, as well as state laws and regulations. We have established compliance program policies and training programs for our sales force, which we believe are appropriate. The OIG and/or state law enforcement entities, however, could take a contrary position, and we could be required to modify our sales representative activities.

#### Item 1B. Unresolved Staff Comments

We have received no written comments regarding our periodic or current reports from the Staff of the SEC that were issued 180 days or more preceding the end of 2008 and that remain unresolved.

#### Item 2. Properties

During July 2006, we executed a lease agreement for new headquarter office space to accommodate our expected long-term growth. The first phase is for approximately 150,000 square feet with the right to expand. We occupied the new headquarter office space, which is located approximately one mile from our previous headquarter office space in Scottsdale, Arizona, during the second quarter of 2008. There is no cash obligation for lease payments until May 2009. We obtained possession of the leased premises and therefore began accruing rent expense during the first quarter of 2008. The term of the lease is twelve years. The average annual expense under the amended lease agreement is approximately \$3.9 million. During the first quarter of 2008, we received approximately \$6.7 million in tenant improvement incentives from the landlord. This amount has been capitalized into leasehold improvements and is being depreciated on a straight-line basis over the lesser of the useful life or the term of the lease. The tenant improvement incentives are also included in other long-term liabilities as deferred rent, and will be recognized as a reduction of rent expense on a straight-line basis over the term of the lease. In 2008, upon vacating our previous headquarters facility, we recorded a charge for the estimated remaining net cost for the lease, net of potential sublease income, of \$4.8 million. See Management's Discussion and Analysis of Financial Condition and Results of Operations *Contingent Convertible Senior Notes and Other Long-Term Commitments*.

During October 2006, we executed a lease agreement for additional headquarter office space, which is also located approximately one mile from our current headquarter office space in Scottsdale, Arizona to accommodate our current needs and future growth. Under this agreement, approximately 21,000 square feet of office space is

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being leased for a period of three years. In May 2007, we began occupancy of the additional headquarter office space.

Medicis Aesthetics Canada Ltd., a wholly owned subsidiary, presently leases approximately 3,600 square feet of office space in Toronto, Ontario, Canada, under a lease agreement, as extended, that expires in June 2009.

Rent expense was approximately \$9.4 million, \$2.5 million and \$2.2 million for 2008, 2007 and 2006, respectively. Rent expense for 2008 includes a \$4.8 million charge for the estimated remaining net cost for our previous headquarters facility lease, net of potential sublease income.

**Item 3. Legal Proceedings**

On January 13, 2009, we filed suit against Mylan, Matrix, Matrix Laboratories Inc., Sandoz, and Barr (collectively Defendants ) in the United States District Court for the District of Delaware seeking an adjudication that Defendants have infringed one or more claims of our 838 Patent by submitting to the FDA their respective ANDAs for generic versions of SOLODYN®. The relief we requested includes a request for a permanent injunction preventing Defendants from infringing the 838 patent by selling generic versions of SOLODYN®.

On January 21, 2009, we received a letter from a stockholder demanding that our Board of Directors take certain actions, including potentially legal action, in connection with the restatement of our consolidated financial statements in 2008, and threatening to pursue a derivative claim if our Board of Directors does not comply with the stockholder's demands. We may receive similar letters from other stockholders. Our Board of Directors is reviewing the letter and has established a special committee of the Board, comprised of directors who are independent and disinterested with respect to the letter, (i) to assess whether there is any merit to the allegations contained in the letter, (ii) if the special committee does conclude that there may be merit to any of the allegations contained in the letter, to further assess whether it is in our best interest to pursue litigation or other action against any or all of the persons named in the letter or any other persons not named in the letter, and (iii) to recommend to the Board any other appropriate action to be taken. The ultimate outcome of these potential actions could have a material adverse effect on our business, financial condition, results of operations, cash flows and the trading price for our securities.

As discussed elsewhere in this Form 10-K, we restated our financial statements for the annual, transition and quarterly periods in fiscal years 2003 through 2007 and the first and second quarters of 2008 in an amended Form 10-K/A for the year ended December 31, 2007 and amended Forms 10-Q/A for the quarterly periods ended March 31, 2008 and June 30, 2008, which were filed with the SEC on November 10, 2008. We discussed this matter with the SEC's Division of Enforcement and cooperated fully with the SEC in connection with any questions they had. Consistent with good corporate governance, the Audit Committee of our Board of Directors, working with its independent counsel and forensic accountants, conducted an independent inquiry into the matters giving rise to our need to restate our financial statements (the Internal Inquiry ). After completing the Internal Inquiry, the Audit Committee concluded that the need to restate our consolidated financial statements was not the result of any fraud or intentional wrongdoing on the part of any of our directors, officers or other employees. The Audit Committee also noted that our independent registered public accounting firm, Ernst & Young LLP, was aware of and discussed with us on several occasions in the past our methodology of accounting for sales return reserves. Neither the Company nor Ernst & Young LLP had previously identified the misinterpretation and misapplication of generally accepted accounting principles with respect to our sales return reserves prior to the PCAOB review, and Ernst & Young LLP expressed unqualified opinions on our consolidated financial statements and our internal control over financial reporting for each of the now-restated annual and transition periods.

On October 3, 10, and 27, 2008, purported stockholder class action lawsuits styled Andrew Hall v. Medicis Pharmaceutical Corp., et al. (Case No. 2:08-cv-01821-MHB); Steamfitters Local 449 Pension Fund v. Medicis Pharmaceutical Corp., et al. (Case No. 2:08-cv-01870-DKD); and Darlene Oliver v. Medicis Pharmaceutical Corp., et al. (Case No. 2:08-cv-01964-JAT) were filed in the United States District Court for the District of Arizona on behalf of stockholders who purchased our securities during the period between October 30, 2003 and approximately September 24, 2008. The complaints name as defendants Medicis Pharmaceutical Corp. and our Chief Executive Officer and Chairman of the Board, Jonah Shacknai, our Chief Financial Officer, Executive Vice President and

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Treasurer, Richard D. Peterson, and our Chief Operating Officer and Executive Vice President, Mark A. Prygocki. Plaintiffs' claims arise in connection with the restatement of our annual, transition, and quarterly periods in fiscal years 2003 through 2007 and the first and second quarters of 2008. The complaints allege violations of federal securities laws, Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5, based on alleged material misrepresentations to the market that had the effect of artificially inflating the market price of our stock. The plaintiffs seek to recover unspecified damages and costs, including counsel and expert fees. We intend to vigorously defend the claims in these matters. There can be no assurance, however, that we will be successful, and an adverse resolution of the lawsuits could have a material adverse effect on our financial position and results of operations in the period in which the lawsuits are resolved. We are not presently able to reasonably estimate potential losses, if any, related to the lawsuits.

On April 30, 2008, we received notice from Perrigo Israel Pharmaceuticals Ltd. ( Perrigo Israel ), a generic pharmaceutical company, that it had filed an ANDA with the FDA for a generic version of our VANOS<sup>®</sup> fluocinonide cream 0.1%. Perrigo Israel's notice indicated that it was challenging only one of the two patents that we listed with the FDA for VANOS<sup>®</sup> Cream. On June 6, 2008, we filed a complaint for patent infringement against Perrigo Israel and its domestic corporate parent Perrigo Company in the United States District Court for the Western District of Michigan, Civil Action No. 1:08-cv-0539-PLM. The complaint asserts that Perrigo Israel and Perrigo Company have infringed both of our patents for VANOS<sup>®</sup> Cream (United States Patent Nos. 6,765,001 and 7,220,424). Perrigo Israel and Perrigo Company filed a joint Answer on November 4, 2008. The Court has scheduled a joint status conference for March 20, 2009.

On January 15, 2008, IMPAX filed a lawsuit against us in the United States District Court for the Northern District of California seeking a declaratory judgment that our 838 Patent related to SOLODYN<sup>®</sup> is invalid and is not infringed by IMPAX's filing of an ANDA for a generic version of SOLODYN<sup>®</sup>. On April 16, 2008, the Court granted Medicis motion to dismiss the IMPAX complaint for lack of jurisdiction. IMPAX appealed the Court's order dismissing the case to the United States Court of Appeals for the Federal Circuit. On November 26, 2008, we entered into a License and Settlement Agreement and a Joint Development Agreement with IMPAX. In connection with the License and Settlement Agreement, Medicis and IMPAX agreed to terminate all legal disputes between them relating to SOLODYN<sup>®</sup>. Additionally, under terms of the License and Settlement Agreements, IMPAX has confirmed that Medicis' patents relating to SOLODYN<sup>®</sup> are valid and enforceable, and cover IMPAX's activities relating to its generic product under ANDA #90-024.

On October 27, 2005, we filed suit against Upsher-Smith Laboratories, Inc. of Plymouth, Minnesota and against Prasco Laboratories of Cincinnati, Ohio for infringement of Patent No. 6,905,675 entitled Sulfur Containing Dermatological Compositions and Methods for Reducing Malodors in Dermatological Compositions covering our sodium sulfacetamide/sulfur technology. This intellectual property is related to our PLEXION<sup>®</sup> Cleanser product. The suit was filed in the U.S. District Court for the District of Arizona, and seeks an award of damages, as well as a preliminary and a permanent injunction. A hearing on our preliminary injunction motion was heard on March 8 and March 9, 2006. On May 2, 2006, an order denying the motion for a preliminary injunction was received by Medicis. The Court has entered an order staying the case until the conclusion of a patent reexamination request submitted by Medicis.

On May 25, 2006, Prasco Laboratories of Cincinnati, Ohio filed suit against Imaginative Research Associates ( IRA ) and us seeking a declaration that Prasco's Oscion product does not infringe certain patents owned by us or by IRA. We and IRA moved to dismiss that suit on the grounds that the court had no jurisdiction under the Declaratory Judgment Act to hear the case. The court granted our motion and dismissed the case. Prasco has appealed and the appeal is pending before the U.S. Court of Appeals for the Federal Circuit. The case was argued to the U.S. Court of Appeals on April 10, 2008. The Court of Appeals affirmed the decision to dismiss the case, and this matter is closed.

In addition to the matters discussed above, we and certain of our subsidiaries are parties to other actions and proceedings incident to our business, including litigation regarding our intellectual property, challenges to the enforceability or validity of our intellectual property and claims that our products infringe on the intellectual property rights of others. We record contingent liabilities resulting from claims against us when it is probable (as that word is defined in Statement of Financial Accounting Standards No. 5) that a liability has been incurred and the amount of the

loss is reasonably estimable. We disclose material contingent liabilities when there is a reasonable



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possibility that the ultimate loss will exceed the recorded liability. Estimating probable losses requires analysis of multiple factors, in some cases including judgments about the potential actions of third-party claimants and courts. Therefore, actual losses in any future period are inherently uncertain. In all of the cases noted where we are the defendant, we believe we have meritorious defenses to the claims in these actions and resolution of these matters will not have a material adverse effect on our business, financial condition, or results of operation; however, the results of the proceedings are uncertain, and there can be no assurance to that effect.

**Item 4. Submission of Matters to a Vote of Security Holders**

No matters were submitted to a vote of security holders, through the solicitation of proxies or otherwise, in the three months ended December 31, 2008.

**PART II****Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities***Description of Registrant's Securities, Price Range of Common Stock and Dividends Declared*

Our Class A common stock trades on the New York Stock Exchange under the symbol "MRX". The following table sets forth the high and low sale prices for our Class A common stock on the New York Stock Exchange for the fiscal periods indicated:

|  | <b>HIGH</b> | <b>LOW</b> | <b>DIVIDENDS<br/>DECLARED</b> |
|--|-------------|------------|-------------------------------|
| <b>FISCAL YEAR ENDED DECEMBER 31, 2008</b> |             |            |                               |
| First Quarter                              | \$27.02     | \$18.51    | \$ 0.04                       |
| Second Quarter                             | 24.49       | 18.84      | 0.04                          |
| Third Quarter                              | 22.10       | 13.60      | 0.04                          |
| Fourth Quarter                             | 15.19       | 9.66       | 0.04                          |
| <b>FISCAL YEAR ENDED DECEMBER 31, 2007</b> |             |            |                               |
| First Quarter                              | \$39.94     | \$30.11    | \$ 0.03                       |
| Second Quarter                             | 34.35       | 29.70      | 0.03                          |
| Third Quarter                              | 31.48       | 26.65      | 0.03                          |
| Fourth Quarter                             | 32.18       | 25.37      | 0.03                          |

On February 24, 2009, the last reported sale price on the New York Stock Exchange for Medicis' Class A common stock was \$12.20 per share. As of such date, there were approximately 188 holders of record of Class A common stock.

*Dividend Policy*

We do not have a dividend policy. Since July 2003, we have paid quarterly cash dividends aggregating approximately \$37.2 million on our common stock. In addition, on December 17, 2008, we declared a cash dividend of \$0.04 per issued and outstanding share of common stock payable on January 30, 2009 to our stockholders of record at the close of business on January 2, 2009. Prior to these dividends, we had not paid a cash dividend on our common stock. Any future determinations to pay cash dividends will be at the discretion of our Board of Directors and will be dependent upon our financial condition, operating results, capital requirements and other factors that our Board of Directors deems relevant.

Our 1.5% Contingent Convertible Senior Notes due 2033 require an adjustment to the conversion price if the cumulative aggregate of all current and prior dividend increases above \$0.025 per share would result in at least a one percent (1%) increase in the conversion price. This threshold has not been reached and no adjustment to the

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conversion price has been made. As of December 31, 2008, \$181,000 of our 1.5% Contingent Convertible Senior Notes was outstanding.

*Recent Sales of Unregistered Securities*

None.

*Equity Compensation Plan Information*

The following table provides information as of December 31, 2008, about compensation plans under which shares of our common stock may be issued to employees, consultants or non-employee directors of our board of directors upon exercise of options, warrants or rights under all of our existing equity compensation plans. Our existing equity compensation plans include our 2006 Incentive Plan, our 2004, 1998, 1996, 1995 and 1992 Stock Option Plans, in which all of our employees and non-employee directors are eligible to participate, and our 2002 Stock Option Plan, in which our employees are eligible to participate but our non-employee directors and officers may not participate. Restricted stock grants may only be made from our 2006 and 2004 Plans. No further shares are available for issuance under the 2001 Senior Executive Restricted Stock Plan.

| <b>Plan Category</b>                              | <b>Date</b> | <b>Number of Securities to be issued upon exercise of outstanding options, warrants and rights (a)</b> | <b>Weighted-average exercise price of outstanding options, warrants and rights (b)</b> | <b>Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column a) (c)</b> |
|---|-------------|--|--|--|
| Plans approved by stockholders <sup>(1)</sup>     | 12/31/2008  | 8,189,458  | \$ 27.40   | 2,380,544  |
| Plans not approved by stockholders <sup>(2)</sup> | 12/31/2008  | 3,722,750  | \$ 29.07   | 0  |
| Total   |             | 11,912,208   | \$ 27.98   | 2,380,544  |

(1) Represents options outstanding and shares available for future issuance under the 2006 Incentive Plan. Also includes options outstanding under the 2004, 1998, 1996, 1995 and 1992 Stock

Option Plans,  
which have been  
terminated as to  
future grants.

- (2) Represents the 2002 Stock Option Plan, which was implemented by our board in November 2002. The 2002 Plan was terminated on May 23, 2006 as part of the stockholders approval of the 2006 Incentive Plan, and no options can be granted from the 2002 Plan after May 23, 2006. Options previously granted from this plan remain outstanding and continue to be governed by the rules of the plan. The 2002 Plan was a non-stockholder approved plan under which non-qualified incentive options have been granted to our employees and key consultants who are neither our executive officers nor our directors at the time of grant. The board authorized 6,000,000 shares

of common stock for issuance under the 2002 Plan. The option price of the options is the fair market value, defined as the closing quoted selling price of the common stock on the date of the grant. No option granted under the 2002 Plan has a term in excess of ten years, and each will be subject to earlier termination within a specified period following the optionee's cessation of service with us. As of December 31, 2008, the weighted average term to expiration of these options is 4.6 years. Each granted option vests in one or more installments over a period of five years. However, the options will vest on an accelerated basis in the event we experience a change of control (as defined in the 2002 Plan).

As of February 24, 2009, there were 10,638,017 shares subject to issuance upon exercise of outstanding options or awards under all of our equity compensation plans, at a weighted average exercise price of \$27.97, and



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with a weighted average remaining life of 3.4 years. In addition, as of February 24, 2009, there were 1,186,989 unvested shares of restricted stock outstanding under all of our equity compensation plans. As of February 24, 2009, there were 2,450,194 shares available for future issuance under those plans.

*Repurchases of Common Stock*

On August 29, 2007, our Board of Directors approved a stock trading plan to purchase up to \$200.0 million in aggregate value of shares of our Class A common stock upon satisfaction of certain conditions. The number of shares to be repurchased and the timing of the repurchases (if any) will depend on factors such as the market price of our Class A common stock, economic and market conditions, and corporate and regulatory requirements. The plan terminated on August 29, 2008, as it was scheduled to terminate on the earlier of the first anniversary of the plan or at the time when the aggregate purchase limit was reached. No shares were repurchased under this plan.

## Item 6. Selected Financial Data

The following table sets forth selected consolidated financial data for the year ended December 31, 2008, 2007, 2006 and 2005. The data for the year ended December 31, 2008, 2007 and 2006 is derived from our audited consolidated financial statements and accompanying notes, while the data for the year ended December 31, 2005 is derived from our unaudited consolidated financial statements. The comparability of the periods presented is impacted by certain product rights and business acquisitions and dispositions. Gross profit does not include amortization of our intangible assets.

|   | <b>Year<br/>Ended<br/>Dec. 31,<br/>2008</b> | <b>Year<br/>Ended<br/>Dec. 31,<br/>2007</b> | <b>Year<br/>Ended<br/>Dec. 31,<br/>2006</b> | <b>Year<br/>Ended<br/>Dec. 31,<br/>2005<br/>(unaudited)</b> |
|---|---|---|---|---|
| <b>(in thousands, except per share amounts)</b> |   |   |   |   |
| <b>Statements of Operations Data:</b>           |   |   |   |   |
| Net product revenues                            | \$ 500,977                                  | \$ 441,868                                  | \$ 377,548                                  | \$ 306,735  |
| Net contract revenues                           | 16,773                                      | 15,526                                      | 15,617                                      | 46,002  |
| Net revenues                                    | 517,750                                     | 457,394                                     | 393,165                                     | 352,737   |
| Gross profit (a)                                | 479,036                                     | 401,284                                     | 347,059                                     | 297,000   |
| Operating expenses:                             |   |   |   |   |
| Selling, general and administrative             | 279,768(b)                                  | 242,633(f)                                  | 202,457(h)                                  | 146,158(j)  |
| Impairment of intangible assets                 |   | 4,067                                       | 52,586                                      | 9,171   |
| Research and development                        | 99,916(c)                                   | 39,428(g)                                   | 161,837(i)                                  | 42,903(k)   |
| In-process research and development             | 30,500(d)                                   |   |   |   |
| Depreciation and amortization                   | 27,698                                      | 24,548                                      | 23,048                                      | 24,548  |
| Total operating expenses                        | 437,882                                     | 310,676                                     | 439,928                                     | 222,780   |
| Operating income (loss)                         | 41,154                                      | 90,608                                      | (92,869)                                    | 74,220  |
| Other:  |   |   |   |   |
| Other (expense) income, net                     | (15,470)(e)                                 |   |   | 59,801(l)   |
| Interest and investment income (expense), net   | 16,722                                      | 28,372                                      | 20,147                                      | 5,804   |
| Income tax (expense) benefit                    | (32,130)                                    | (48,544)                                    | 24,570                                      | (49,551)  |
| Net income (loss)                               | \$ 10,276                                   | \$ 70,436                                   | \$ (48,152)                                 | \$ 90,274   |

|   |         |         |           |            |
|---|---------|---------|-----------|------------|
| Basic net income (loss) per share       | \$ 0.18 | \$ 1.26 | \$ (0.88) | \$ 1.66    |
| Diluted net income (loss) per share     | \$ 0.18 | \$ 1.08 | \$ (0.88) | \$ 1.39(m) |
| Cash dividend declared per common share | \$ 0.16 | \$ 0.12 | \$ 0.12   | \$ 0.12    |
| Basic common shares outstanding         | 56,567  | 55,988  | 54,688    | 54,290     |
| Diluted common shares outstanding       | 57,323  | 71,246  | 54,688    | 69,558(m)  |

(a) Amounts exclude \$21.5 million, \$21.6 million, \$20.0 million and \$21.6 million of amortization expense related to acquired intangible assets for the year ended December 31, 2008, 2007, 2006 and 2005, respectively.

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- (b) Includes approximately \$16.3 million of compensation expense related to stock options and restricted stock and \$4.8 million of lease exit costs related to our previous headquarters facility.
- (c) Includes \$40.0 million paid to IMPAX related to a development agreement and \$25.0 million paid to Ipsen upon the FDA's acceptance of Ipsen's BLA for RELOXIN<sup>®</sup> and approximately \$0.3 million of compensation expense related to stock options and restricted stock.
- (d) In-process research and development expense of \$30.5 million is related to our acquisition of LipoSonix.
- (e) Represents a \$9.1 million reduction in the carrying value of our investment in Revance as a result of a reduction in the net realizable value of the investment using the hypothetical liquidation at book value approach as of December 31, 2008,



and a \$6.4 million other-than-temporary impairment loss recognized related to our auction-rate securities investments.

- (f) Includes approximately \$21.0 million of compensation expense related to stock options and restricted stock, \$2.2 million of professional fees related to a strategic collaboration with Hyperion Therapeutics, Inc. and \$1.3 million of professional fees related to a strategic collaboration agreement with Revance.
- (g) Includes approximately \$8.0 million related to our option to acquire Revance or to license Revance's product currently under development and approximately \$0.1 million of compensation expense related to stock options and restricted stock.
- (h) Includes approximately \$24.5 million of compensation expense related to stock options and restricted stock, \$10.2 million related

to a loss contingency for a legal matter and \$1.8 million related to a settlement of a dispute related to our merger with Ascent.

- (i) Includes approximately \$125.2 million paid to Ipsen related to the RELOXIN<sup>®</sup> development and distribution agreement and approximately \$1.6 million of compensation expense related to stock options and restricted stock.
- (j) Includes approximately \$13.9 million of compensation expense related to stock options and restricted stock recognized during the Transition Period and approximately \$6.0 million of integration planning costs incurred related to the proposed Inamed transaction during the three months ended June 30, 2005 and three months ended September 30, 2005.
- (k) Includes approximately \$8.3 million paid to AAIPharma related to a research and development collaboration, \$11.9 million related

to a research and development collaboration with Dow and approximately \$1.0 million of compensation expense related to stock options and restricted stock.

- (l) Represents a termination fee of \$90.5 million received from Inamed upon the termination of the proposed merger with Inamed, net of a termination fee paid to an investment banker and the expensing of accumulated transactions costs of \$27.0 million, and integration costs incurred during the three months ended December 31, 2005 of \$3.7 million.
  
- (m) Diluted net income per common share for the unaudited year ended December 31, 2005 was calculated by using the average of the periodic diluted common shares outstanding during the year. For the period from January 1, 2005 to June 30, 2005, diluted common shares outstanding was calculated using APB Opinion No. 25, while for the period from July 1, 2005 to December 31, 2005,

diluted common  
shares outstanding  
was calculated using  
SFAS 123R. The  
Company adopted  
SFAS No. 123R  
effective July 1,  
2005.

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The cash flow data for the year ended December 31, 2005 is unaudited.

|   | 2008                 | December 31,<br>2007                      2006<br>(in thousands) |                      | 2005                 |
|---|----------------------|--|----------------------|----------------------|
| <b>Balance Sheet Data:</b>  |                      |  |                      |                      |
| Cash, cash equivalents and short-term investments   | \$ 343,885(a)        | \$ 794,680   | \$ 554,261(b)        | \$ 742,532           |
| Working capital   | 307,635              | 422,971  | 323,070              | 630,951              |
| Long-term investments   | 55,333               | 17,072   | 130,290              |                      |
| Total assets  | 973,434              | 1,213,411  | 1,122,720            | 1,196,354            |
| Current portion of long-term debt   |                      | 283,910  | 169,155              |                      |
| Long-term debt  | 169,326              | 169,145  | 283,910              | 453,065              |
| Stockholders' equity  | 603,694              | 583,301  | 475,520              | 481,751              |
|   |                      | <b>Year Ended</b>  |                      |                      |
|   | <b>Dec. 31, 2008</b> | <b>Dec. 31, 2007</b>   | <b>Dec. 31, 2006</b> | <b>Dec. 31, 2005</b> |
|   |                      | <b>(in thousands)</b>  |                      | <b>(unaudited)</b>   |
| <b>Cash Flow Data:</b>  |                      |  |                      |                      |
| Net cash provided by (used in) operating activities   | \$ 45,770(c)         | \$ 158,944(d)  | \$ (40,963)(e)       | \$ 232,506(f)        |
| Net cash (used in) provided by investing activities   | 220,091(g)           | (269,486)(h)   | (216,915)            | 187,994              |
| Net cash provided by (used in) by financing activities  | (287,314)(i)         | 14,470   | 14,278               | (5,137)              |
| (a) Decrease in cash, cash equivalents and short-term investments from December 31, 2007 to December 31, 2008 primarily due to the repurchase of \$283.7 million of our 1.5% Contingent Convertible Senior Notes, our \$150.0 million acquisition of LipoSonix, \$40.0 million paid to IMPAX related to a development |                      |  |                      |                      |

agreement,  
\$25.0 million  
paid to Ipsen  
upon the FDA's  
acceptance of  
Ipsen's BLA for  
RELOXIN®, and  
payments totaling  
\$87.8 million for  
income taxes  
during 2008.

- (b) Decrease in cash,  
cash equivalents  
and short-term  
investments from  
December 31,  
2005 to  
December 31,  
2006 primarily  
due to payments  
totaling  
\$125.2 million  
made to Ipsen  
related to a  
development and  
distribution  
agreement for the  
development of  
RELOXIN®,  
payment of the  
\$27.4 million  
contingent  
payment related  
to the merger  
with Ascent, and  
payments totaling  
\$35.7 million for  
income taxes  
during 2006. In  
addition,  
approximately  
\$130.3 million of  
our  
available-for-sale  
investments have  
been treated as  
long-term assets  
as of  
December 31,  
2006, based on

their expected maturities.

- (c) Net cash provided by operating activities for the year ended December 31, 2008 included \$40.0 million paid to IMPAX related to a development agreement and \$25.0 million paid to Ipsen upon the FDA's acceptance of Ipsen's BLA for RELOXIN®.
- (d) Net cash provided by operating activities for the year ended December 31, 2007 is net of \$8.0 million of the \$20.0 million payment to Revance, representing the residual value of the option to acquire Revance or to license Revance's product currently under development, included in research and development expense.
- (e) Net cash used in operating activities for the year ended December 31, 2006 included payments totaling

\$125.2 million made to Ipsen related to a development and distribution agreement for the development of RELOXIN®.

(f) Net cash provided by operating activities for the year ended December 31, 2005 included a \$90.5 million termination received from Inamed related to the termination of a proposed merger.

(g) Net cash provided by investing activities for the year ended December 31, 2008 is net of \$150.0 million of cash used for our acquisition of LipoSonix.



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- (h) Net cash used in investing activities for the year ended December 31, 2007 includes a \$12.0 million investment in Revance, representing the fair value of the investment in Revance at the time of the investment.
- (i) Net cash used in financing activities for the year ended December 31, 2008 includes the repurchase of \$283.7 million of our 1.5% Contingent Convertible Senior Notes.

The following table sets forth selected consolidated financial data for the Transition Period, the corresponding six-month period in 2004, and the year ended June 30, 2005 and 2004. The data for the Transition Period and the year ended June 30, 2005 and 2004 is derived from our audited consolidated financial statements and accompanying notes, while the data for the six-month period ended December 31, 2004 is derived from our unaudited consolidated financial statements. The comparability of the periods presented is impacted by certain product rights and business acquisitions and dispositions. Gross profit does not include amortization of our intangible assets.

|   | <b>Transition<br/>Period<br/>Ended<br/>Dec. 31,<br/>2005</b> | <b>Six Months<br/>Ended<br/>Dec. 31,<br/>2004<br/>(unaudited)</b> | <b>Fiscal Year Ended<br/>June 30,</b> |             |
|---|--|---|---------------------------------------|-------------|
|   |  |   | <b>2005</b>                           | <b>2004</b> |
| <b>(in thousands, except per share amounts)</b> |  |   |                                       |             |
| <b>Statements of Operations Data:</b>           |  |   |                                       |             |
| Net product revenues                            | \$ 156,963   | \$ 144,116  | \$ 293,888                            | \$ 303,056  |
| Net contract revenues                           | 8,385  | 34,168  | 71,785                                | 12,115      |
| Net revenues                                    | 165,348  | 178,284   | 365,673                               | 315,171     |
| Gross profit (a)                                | 139,583  | 148,859   | 307,548                               | 263,994     |

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|   |           |           |            |           |
|---|-----------|-----------|------------|-----------|
| Operating expenses:                           |           |           |            |           |
| Selling, general and administrative           | 78,535(b) | 63,305(e) | 130,927(g) | 114,231   |
| Impairment of intangible assets               | 9,171     |           |            |           |
| Research and development                      | 22,367(c) | 45,140(f) | 65,676(h)  | 16,494(i) |
| Depreciation and amortization                 | 12,420    | 10,222    | 22,350     | 16,794    |
| Total operating expenses                      | 122,493   | 118,667   | 218,953    | 147,519   |
| Operating income                              | 17,090    | 30,192    | 88,595     | 116,475   |
| Other:  |           |           |            |           |
| Other income, net                             | 59,801(d) |           |            |           |
| Interest and investment income (expense), net | 4,726     | (248)     | 830        | (758)     |
| Loss on early extinguishment of debt          |           |           |            | (58,660)  |
| Income tax expense                            | (29,811)  | (10,377)  | (30,996)   | (21,877)  |
| Net income                                    | \$ 51,806 | \$ 19,567 | \$ 58,429  | \$ 35,180 |
| Basic net income per share                    | \$ 0.95   | \$ 0.35   | \$ 1.06    | \$ 0.63   |
| Diluted net income per share                  | \$ 0.79   | \$ 0.32   | \$ 0.92    | \$ 0.58   |
| Cash dividend declared per common share       | \$ 0.06   | \$ 0.06   | \$ 0.12    | \$ 0.10   |
| Basic common shares outstanding               | 54,323    | 55,972    | 55,196     | 55,618    |
| Diluted common shares outstanding             | 69,772    | 72,160    | 70,909     | 72,481    |

(a) Amounts exclude \$10.9 million, \$8.9 million, \$19.6 million and \$14.9 million for amortization expense related to acquired intangible assets in the Transition Period, the six months ended December 31, 2004, fiscal 2005 and 2004, respectively.

(b)

Includes approximately \$13.9 million of compensation expense related to stock options and restricted stock recognized during the Transition Period and approximately \$0.7 million of integration planning costs incurred related to the proposed Inamed transaction during the three months ended September 30, 2005.

- (c) Includes approximately \$11.9 million related to a research and development collaboration with Dow and approximately \$1.0 million of compensation expense related to stock options and restricted stock.

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- (d) Represents a termination fee of \$90.5 million received from Inamed upon the termination of the proposed merger with Inamed, net of a termination fee paid to an investment banker and the expensing of accumulated transactions costs of \$27.0 million, and integration costs incurred during the three months ended December 31, 2005 of \$3.7 million.
  
- (e) Includes approximately \$1.3 million of professional fees related to research and development collaborations with Ansata and Q-Med.
  
- (f) Includes \$5.0 million paid to Ansata related to an exclusive development and license agreement and \$30.0 million paid to Q-Med related to an exclusive

license  
agreement for  
the development  
of  
RESTYLANE  
SUBQ™.

(g) Includes  
approximately  
\$5.3 million of  
business  
integration  
planning costs  
related to the  
proposed  
merger with  
Inamed, and  
approximately  
\$1.3 million of  
professional  
fees related to  
research and  
development  
collaborations  
with  
AAIPharma,  
Ansata and  
Q-Med.

(h) Includes  
approximately  
\$8.3 million  
paid to  
AAIPharma  
related to a  
research and  
development  
collaboration,  
\$5.0 million  
paid to Ansata  
related to an  
exclusive  
development  
and license  
agreement and  
\$30.0 million  
paid to Q-Med  
related to an  
exclusive  
license  
agreement for

the development  
of  
RESTYLANE  
SUBQ™.

- (i) Includes approximately \$2.4 million paid to Dow for a research and development collaboration.

The cash flow data for the six months ended December 31, 2004, is unaudited.

|  | <b>June 30,</b>       |                      |             |                               |
|--|-----------------------|----------------------|-------------|-------------------------------|
|  | <b>2005</b>           |                      | <b>2004</b> |                               |
|  | <b>(in thousands)</b> |                      |             |                               |
| <b>Balance Sheet Data:</b>   |                       |                      |             |                               |
| Cash, cash equivalents, restricted cash and short-term investments | \$ 603,568            |                      | \$ 634,040  |                               |
| Working capital  | 530,850               |                      | 604,564     |                               |
| Total assets   | 1,095,087             |                      | 1,116,396   |                               |
| Long-term debt   | 453,065               |                      | 453,067     |                               |
| Stockholders' equity   | 416,891               |                      | 492,892     |                               |
|  |                       | <b>Six Months</b>    |             | <b>Fiscal Year Ended June</b> |
|  | <b>Transition</b>     | <b>Ended</b>         | <b>2005</b> | <b>30,</b>                    |
|  | <b>Period</b>         | <b>Dec. 31, 2004</b> |             | <b>2004</b>                   |
|  |                       | <b>(unaudited)</b>   |             |                               |
|  |                       | <b>(in</b>           |             |                               |
|  |                       | <b>thousands)</b>    |             |                               |
| <b>Cash Flow Data:</b>   |                       |                      |             |                               |
| Net cash provided by operating activities                          | \$ 147,990(a)         | \$ 45,465            | \$ 129,981  | \$ 127,964                    |
| Net cash provided by (used in) investing activities                | 123,665               | 76,158               | 140,487     | (166,341)                     |
| Net cash (used in) provided by financing activities                | (2,792)               | (137,447)            | (139,793)   | 40,621                        |

- (a) Net cash provided by operating activities for the Transition Period included a \$90.5 million termination fee received from Inamed related to the termination of a proposed

merger.

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The following Management's Discussion and Analysis of Financial Condition and Results of Operations ( MD&A ) summarizes the significant factors affecting our results of operations, liquidity, capital resources and contractual obligations, as well as discusses our critical accounting policies and estimates. You should read the following discussion and analysis together with our consolidated financial statements, including the related notes, which are included in this Form 10-K. Certain information contained in the discussion and analysis set forth below and elsewhere in this report, including information with respect to our plans and strategy for our business and related financing, includes forward-looking statements that involve risks and uncertainties. See Risk Factors in Item 1A of this Form 10-K for a discussion of important factors that could cause actual results to differ materially from the results described in or implied by the forward-looking statements in this report. Our MD&A is composed of four major sections; Executive Summary, Results of Operations, Liquidity and Capital Resources and Critical Accounting Policies and Estimates.

***Restatement***

On November 10, 2008, we restated our financial statements for the annual, transition and quarterly periods in fiscal years 2003 through 2007 and the first and second quarters of 2008 in our amended Form 10-K/A for the year ended December 31, 2007 and our amended Forms 10-Q/A for the quarterly periods ended March 31, 2008 and June 30, 2008.

The restatement principally related to an error in our interpretation and application of Statement of Financial Accounting Standards No. 48, *Revenue Recognition When Right of Return Exists* ( SFAS 48 ), as it applied to a component of our sales return reserve calculations. During the third quarter of 2008, management commenced a review and analysis of its accounting for sales return reserves after the Public Company Accounting Oversight Board's (the PCAOB ) inspection of our independent public accounting firm's, Ernst & Young LLP's, audit of our 2007 financial statements. Based on the PCAOB inspection, Ernst & Young LLP informed management that the method of accounting for returns of short dated and expired goods in the periods covered by the financial statements was not in conformity with generally accepted accounting principles, as the returns for expired product did not qualify for warranty or exchange accounting and, accordingly, under SFAS 48, the Company should have deferred the full sales price of the product for the amount of estimated returns. Management conducted a review of whether the reserve complied with SFAS 48 and whether the amounts involved were material under SAB 99 and SAB 108 for one or more periods. Management determined that there was an error in our interpretation and application of SFAS 48 and that the adjustments necessary to properly state the sales returns reserve were material for the annual, transition, and quarterly periods in fiscal 2003 through 2007 and the first and second quarters of 2008. Accordingly, management recommended to the Audit Committee that a restatement was required.

Our prior accounting method with respect to sales return reserves accrued estimated future returns of short-dated and expired products, which were expected to be replaced with similar products, at replacement cost, based on our view of the economic impact of returns on our business, rather than deferring the gross sales price. The replacement of short-dated and expired products, which was treated as a warranty or an exchange, was reserved for based on the estimated cost associated with the exchange. In the course of our review and analysis, we determined that, although the exchanged product was similar, it was not of the same quality, strictly due to dating, as we were replacing nearly-expired or expired product with newer, fresher product. Therefore, in accordance with SFAS 48, we revised our reserve calculations to defer the gross sales value of the estimated product returns that were expected to be replaced with similar products. The revised reserve calculations were developed based on conditions that existed at the end of each reporting period and in certain cases were revised based on the Company's actual return experience. Additionally, because of the impact of the changes in the sales returns reserve, we recorded adjustments to certain managed care, Medicaid and consumer rebate accruals and also reflected the related income tax effects of these adjustments. In addition, related to the modification of the reserve calculation methodology, the reserve for estimated future returns was classified within current liabilities rather than as an allowance reducing accounts receivable.



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The restatement of our consolidated financial statements included other adjustments, including adjustments related to conforming our historical accounting policies to current accounting policies that were previously identified, but not previously recorded, as they were not material, either individually or in the aggregate. While none of these other adjustments were individually material, they were made as part of the restatement process. These other adjustments included the reclassification of certain amounts in prior year financial statements to conform to the 2007 financial statement presentation, including the reclassification of donated product to charitable organizations from selling, general and administrative expenses to cost of product revenues.

Throughout the following MD&A, all referenced amounts for prior periods and prior period comparisons reflect the balances and amounts on a restated basis.

*Executive Summary*

We are a leading independent specialty pharmaceutical company focused primarily on helping patients attain a healthy and youthful appearance and self-image through the development and marketing in the U.S. of products for the treatment of dermatological, aesthetic and podiatric conditions. We also market products in Canada for the treatment of dermatological and aesthetic conditions and began commercial efforts in Europe with our acquisition of LipoSonix in July 2008. We offer a broad range of products addressing various conditions or aesthetics improvements, including facial wrinkles, acne, fungal infections, rosacea, hyperpigmentation, photoaging, psoriasis, seborrheic dermatitis and cosmesis (improvement in the texture and appearance of skin).

Our current product lines are divided between the dermatological and non-dermatological fields. The dermatological field represents products for the treatment of acne and acne-related dermatological conditions and non-acne dermatological conditions. The non-dermatological field represents products for the treatment of urea cycle disorder and contract revenue. Our acne and acne-related dermatological product lines include DYNACIN<sup>®</sup>, PLEXION<sup>®</sup>, SOLODYN<sup>®</sup>, TRIAZ<sup>®</sup> and ZIANA<sup>®</sup>. Our non-acne dermatological product lines include LOPROX<sup>®</sup>, PERLANE<sup>®</sup>, RESTYLANE<sup>®</sup> and VANOS<sup>®</sup>. Our non-dermatological product lines include AMMONUL<sup>®</sup> and BUPHENYL<sup>®</sup>. Our non-dermatological field also includes contract revenues associated with licensing agreements and authorized generic agreements, and LipoSonix revenues.

*Financial Information About Segments*

We operate in one significant business segment: Pharmaceuticals. Our current pharmaceutical franchises are divided between the dermatological and non-dermatological fields. Information on revenues, operating income, identifiable assets and supplemental revenue of our business franchises appears in the consolidated financial statements included in Item 8 hereof.

*Key Aspects of Our Business*

We derive a majority of our revenue from our primary products: PERLANE<sup>®</sup>, RESTYLANE<sup>®</sup>, SOLODYN<sup>®</sup>, TRIAZ<sup>®</sup>, VANOS<sup>®</sup> and ZIANA<sup>®</sup>. We believe that sales of our primary products will constitute a significant portion of our revenue for 2009.

We have built our business by executing a four-part growth strategy: promoting existing brands, developing new products and important product line extensions, entering into strategic collaborations and acquiring complementary products, technologies and businesses. Our core philosophy is to cultivate high integrity relationships of trust and confidence with the foremost dermatologists and podiatrists and the leading plastic surgeons in the U.S. We rely on third parties to manufacture our products.

We estimate customer demand for our prescription products primarily through use of third party syndicated data sources which track prescriptions written by health care providers and dispensed by licensed pharmacies. The data represents extrapolations from information provided only by certain pharmacies and are estimates of historical demand levels. We estimate customer demand for our non-prescription products primarily through internal data that we compile. We observe trends from these data and, coupled with certain proprietary information, prepare demand forecasts that are the basis for our purchase orders for finished and component inventory from our third party manufacturers and suppliers. Our forecasts may fail to accurately anticipate ultimate customer demand for our

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products. Overestimates of demand and sudden changes in market conditions may result in excessive inventory production and underestimates may result in inadequate supply of our products in channels of distribution.

We schedule our inventory purchases to meet anticipated customer demand. As a result, miscalculation of customer demand or relatively small delays in our receipt of manufactured products could result in revenues being deferred or lost. Our operating expenses are based upon anticipated sales levels, and a high percentage of our operating expenses are relatively fixed in the short term.

We sell our products primarily to major wholesalers and retail pharmacy chains. Approximately 65-75% of our gross revenues are typically derived from two major drug wholesale concerns. Depending on the customer, we recognize revenue at the time of shipment to the customer, or at the time of receipt by the customer, net of estimated provisions. Consequently, variations in the timing of revenue recognition could cause significant fluctuations in operating results from period to period and may result in unanticipated periodic earnings shortfalls or losses. We have recently entered into distribution services agreements with our two largest wholesale customers. We review the supply levels of our significant products sold to major wholesalers by reviewing periodic inventory reports that are supplied to us by our major wholesalers in accordance with the distribution services agreements. We rely wholly upon our wholesale and drug chain customers to effect the distribution allocation of substantially all of our prescription products. We believe our estimates of trade inventory levels of our products, based on our review of the periodic inventory reports supplied by our major wholesalers and the estimated demand for our products based on prescription and other data, are reasonable. We further believe that inventories of our products among wholesale customers, taken as a whole, are similar to those of other specialty pharmaceutical companies, and that our trade practices, which periodically involve volume discounts and early payment discounts, are typical of the industry.

We periodically offer promotions to wholesale and chain drugstore customers to encourage dispensing of our prescription products, consistent with prescriptions written by licensed health care providers. Because many of our prescription products compete in multi-source markets, it is important for us to ensure the licensed health care providers' dispensing instructions are fulfilled with our branded products and are not substituted with a generic product or another therapeutic alternative product which may be contrary to the licensed health care providers' recommended and prescribed Medicis brand. We believe that a critical component of our brand protection program is maintenance of full product availability at drugstore and wholesale customers. We believe such availability reduces the probability of local and regional product substitutions, shortages and backorders, which could result in lost sales. We expect to continue providing favorable terms to wholesale and retail drug chain customers as may be necessary to ensure the fullest possible distribution of our branded products within the pharmaceutical chain of commerce. From time to time we may enter into business arrangements (e.g. loans or investments) involving our customers and those arrangements may be reviewed by federal and state regulators.

Purchases by any given customer, during any given period, may be above or below actual prescription volumes of any of our products during the same period, resulting in fluctuations of product inventory in the distribution channel.

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As described in more detail below, the following significant events and transactions occurred during 2008, and affected our results of operations, our cash flows and our financial condition:

Reduction in the carrying value of our investment in Revance;

Acceptance of RELOXIN® BLA by the FDA;

Repurchase of our 1.5% Contingent Convertible Senior Notes Due 2033;

Acquisition of LipoSonix;

Lease exit costs related to our previous headquarters facility;

Strategic collaboration with IMPAX; and

Other-than-temporary impairment of auction rate securities investments.

*Reduction in the carrying value of our investment in Revance*

On December 11, 2007, we announced a strategic collaboration with Revance, a privately-held, venture-backed development-stage company, whereby we made an equity investment in Revance and purchased an option to acquire Revance or to license exclusively in North America Revance's novel topical botulinum toxin type A product currently under clinical development. The consideration to be paid to Revance upon our exercise of the option will be at an amount that will approximate the then fair value of Revance or the license of the product under development, as determined by an independent appraisal. The option period will extend through the end of Phase 2 testing in the United States. In consideration for our \$20.0 million payment, we received preferred stock representing an approximate 13.7 percent ownership in Revance, or approximately 11.7 percent on a fully diluted basis, and the option to acquire Revance or to license the product under development. The \$20.0 million is expected to be used by Revance primarily for the development of the product. Approximately \$12.0 million of the \$20.0 million payment represents the fair value of the investment in Revance at the time of the investment and was included in other long-term assets in our consolidated balance sheets as of December 31, 2007. The remaining \$8.0 million, which is non-refundable and is expected to be utilized in the development of the new product, represents the residual value of the option to acquire Revance or to license the product under development and was recognized as research and development expense during the three months ended December 31, 2007.

We estimate the net realizable value of the Revance investment based on a hypothetical liquidation at book value approach as of the reporting date, unless a quantitative valuation metric is available for these purposes (such as the completion of an equity financing by Revance). The amount of our investment that will be expensed periodically is uncertain due to the timing of Revance's expenditures for research and development of the product, and any charges will not be immediately, if ever, deductible for income tax purposes and will increase our effective tax rate. Further equity investments, if any, will also be subject to the same accounting treatment as our original equity investment.

During 2008, we reduced the carrying value of our investment in Revance and recorded a related charge to earnings of approximately \$9.1 million as a result of a reduction in the estimated net realizable value of the investment using the hypothetical liquidation at book value approach as of December 31, 2008.

*Acceptance of RELOXIN® BLA by the FDA*

On March 17, 2006, we entered into a development and distribution agreement with Ipsen, whereby Ipsen granted to one of our wholly-owned subsidiaries the rights to develop, distribute and commercialize Ipsen's botulinum toxin type A product in the United States, Canada and Japan for aesthetic use by physicians. The product is commonly referred to as RELOXIN® in the U.S. aesthetic market and DYSPORT® in medical and aesthetic markets outside the U.S. The product is not currently approved for use in the U.S., Canada or Japan.

In May 2008, the FDA accepted the filing of Ipsen's BLA for RELOXIN®, and in accordance with the agreement, we paid Ipsen \$25.0 million during the three months ended June 30, 2008 upon achievement of this milestone. The \$25.0 million was recognized as a charge to research and development expense in our consolidated statement of

operations during the three months ended June 30, 2008.

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Additionally, during the three months ended December 31, 2008, we paid Ipsen \$1.5 million upon the successful completion of an additional regulatory milestone. The \$1.5 million was recognized as a charge to research and development expense in our consolidated statement of operations during the three months ended December 31, 2008.

We will pay Ipsen an additional \$75.0 million upon the product's approval by the FDA and \$2.0 million upon regulatory approval of the product in Japan.

*Repurchase of our 1.5% Contingent Convertible Senior Notes Due 2033*

In accordance with the terms of our 1.5% Contingent Convertible Senior Notes Due 2033 (the "New Notes"), holders of the New Notes were able to require us to repurchase all or a portion of their New Notes on June 4, 2008, at 100% of the principal amount of the New Notes, plus accrued and unpaid interest, including contingent interest, if any, to the date of the repurchase, payable in cash. Prior to June 4, 2008, approximately \$283.9 million in principal amount of the New Notes was outstanding. Holders of approximately \$283.7 million of New Notes elected to require us to repurchase their New Notes on June 4, 2008. We paid \$283.7 million, plus accrued and unpaid interest of approximately \$2.2 million, to the holders of New Notes that elected to require us to repurchase their New Notes. We also were required to pay an accumulated deferred tax liability of approximately \$34.9 million related to the repurchased New Notes. This \$34.9 million deferred tax liability was paid during the second half of 2008. Following the repurchase of these New Notes, \$181,000 of principal amount of New Notes remained outstanding as of December 31, 2008.

*Acquisition of LipoSonix*

On July 1, 2008, we, through our wholly-owned subsidiary Donatello, Inc., acquired LipoSonix, an independent, privately-held company that employs a staff of approximately 40 scientists, engineers and clinicians located near Seattle, Washington. LipoSonix is a medical device company developing non-invasive body sculpting technology, and recently launched its first product in Europe, where it is being marketed and sold through distributors. The LipoSonix technology is currently not approved for sale or use in the U.S. Under terms of the transaction, we paid \$150.0 million in cash for all of the outstanding shares of LipoSonix. In addition, we will pay LipoSonix stockholders certain milestone payments up to an additional \$150.0 million upon FDA approval of the LipoSonix technology and if various commercial milestones are achieved on a worldwide basis. As part of the acquisition of LipoSonix, the estimated fair value of LipoSonix in-process research and development was determined to be \$30.5 million. This \$30.5 million amount was recognized as in-process research and development expense during the three months ended September 30, 2008. The operating results of LipoSonix for the six months ended December 31, 2008 are included in our consolidated statement of operations for the full six-month period, as the acquisition closed on July 1, 2008. The operating results of LipoSonix are not included in our consolidated statement of operations for any other periods.

*Lease exit costs related to our previous headquarters facility*

In connection with occupancy of our new headquarter office, we ceased use of the prior headquarter office, which consists of approximately 75,000 square feet of office space, at an average annual expense of approximately \$2.1 million, under an amended lease agreement that expires in December 2010. Under SFAS 146, *Accounting for Costs Associated with Exit or Disposal Activities*, a liability for the costs associated with an exit or disposal activity is recognized when the liability is incurred. In accordance with SFAS 146, we recorded lease exit costs of approximately \$4.8 million during the three months ended September 30, 2008 consisting of the initial liability of \$4.7 million and accretion expense of \$0.1 million. No costs related to this lease were recorded during the three months ended December 31, 2008. These amounts were recorded as selling, general and administrative expenses in our consolidated statements of operations.

*Strategic collaboration with IMPAX*

On November 26, 2008, we entered into a License and Settlement Agreement and a Joint Development Agreement with IMPAX. In connection with the License and Settlement Agreement, we and IMPAX agreed to terminate all legal disputes between us relating to SOLODYN®. Additionally, under terms of the License and

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Settlement Agreement, IMPAX confirmed that our patents relating to SOLODYN® are valid and enforceable, and cover IMPAX's activities relating to its generic product under ANDA #90-024. Under the terms of the License and Settlement Agreement, IMPAX has a license to market its generic versions of SOLODYN® 45mg, 90mg and 135mg under the SOLODYN® intellectual property rights belonging to us upon the occurrence of specific events. Upon launch of its generic formulations of SOLODYN®, IMPAX may be required to pay us a royalty, based on sales of those generic formulations by IMPAX under terms described in the License and Settlement Agreement. Under the Joint Development Agreement, we and IMPAX will collaborate on the development of five strategic dermatology product opportunities, including an advanced-form SOLODYN® product. Under terms of the agreement, we made an initial payment of \$40.0 million upon execution of the agreement. In addition, we are required to pay up to \$23.0 million upon successful completion of certain clinical and commercial milestones. We will also make royalty payments based on sales of the advanced-form SOLODYN® product if and when it is commercialized by us upon approval by the FDA. We will share equally in the gross profit of the other four development products if and when they are commercialized by IMPAX upon approval by the FDA. The \$40.0 million payment was recognized as a charge to research and development expense during the three months ended December 31, 2008.

*Other-than-temporary impairment of auction rate securities investments*

As of December 31, 2008, our investments included auction rate floating securities with a fair value of \$38.2 million. Our auction rate floating securities are debt instruments with a long-term maturity and with an interest rate that is reset in short intervals through auctions. During the three months ended March 31, 2008, we were informed that there was insufficient demand at auction for the auction rate floating securities, and since that time we have been unable to liquidate our holdings in such securities. As a result, these affected auction rate floating securities are now considered illiquid, and we could be required to hold them until they are redeemed by the holder at maturity or until a future auction on these investments is successful. As a result of the continued lack of liquidity of these investments, we recorded an other-than-temporary impairment loss of \$6.4 million during 2008 on our auction rate floating securities, based on our estimate of the fair value of these investments, which is reflected as a charge to other expense during the three months ended December 31, 2008.

*Global economic conditions*

Recent global market and economic conditions have been unprecedented and challenging with tighter credit conditions and recession in most major economies continuing into 2009. As a result of these market conditions, the cost and availability of credit has been and may continue to be adversely affected by illiquid credit markets and wider credit spreads. Concern about the stability of the markets generally and the strength of counterparties specifically has led many lenders and institutional investors to reduce, and in some cases, cease to provide credit to businesses and consumers. These factors have led to a decrease in spending by consumers. Continued turbulence in the U.S. and international markets and economies and prolonged declines in business and consumer spending may adversely affect our liquidity and financial condition, including our ability to refinance maturing liabilities and access the capital markets to meet liquidity needs, and the liquidity and financial condition of our customers.

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## Results of Operations

The following table sets forth certain data as a percentage of net revenues for the periods indicated.

|   | <b>Year<br/>Ended<br/>Dec. 31,<br/>2008(a)</b> | <b>Year<br/>Ended<br/>Dec. 31,<br/>2007(b)</b> | <b>Year<br/>Ended<br/>Dec. 31,<br/>2006(c)</b> |
|---|--|--|--|
| Net revenues                                      | 100.0%   | 100.0%   | 100.0%   |
| Gross profit (d)                                  | 92.5   | 87.7   | 88.3   |
| Operating expenses                                | 84.6   | 67.9   | 111.9  |
| Operating income (loss)                           | 7.9  | 19.8   | (23.6)   |
| Other expense                                     | (3.0)  |  |  |
| Interest and investment income (expense), net     | 3.3  | 6.2  | 5.1  |
| Income (loss) before income tax (expense) benefit | 8.2  | 26.0   | (18.5)   |
| Income tax (expense) benefit                      | (6.2)  | (10.6)   | 6.3  |
| Net income (loss)                                 | 2.0%   | 15.4%  | (12.2)%  |

(a) Included in operating expenses is \$40.0 million (7.8% of net revenues) paid to IMPAX related to a development agreement, \$30.5 million (5.9% of net revenues) of acquired in-process research and development expense related to our acquisition of LipoSonix, \$25.0 million (4.9% of net revenues) paid to Ipsen upon the FDA's acceptance of Ipsen's BLA for

RELOXIN<sup>®</sup>,  
\$16.6 million  
(3.2% of net  
revenues) of  
compensation  
expense related  
to stock options  
and restricted  
stock and  
\$4.8 million  
(0.9% of net  
revenues) of  
lease exit costs  
related to our  
previous  
headquarters  
facility.

- (b) Included in  
operating  
expense is  
\$21.1 million  
(4.6% of net  
revenues) of  
share-based  
compensation  
expense,  
\$9.3 million  
(2.0% of net  
revenues)  
related to our  
option to  
acquire Revance  
or to license  
Revance's  
product  
currently under  
development  
(including  
\$1.3 million of  
professional  
fees incurred  
related to the  
agreement),  
\$4.1 million  
(0.9% of net  
revenues) for  
the write-down  
of an intangible  
asset related to  
OMNICEF<sup>®</sup>



and \$2.2 million (0.5% of net revenues) of professional fees related to a strategic collaboration with Hyperion.

(c) Included in operating expenses is \$125.2 million (31.8% of net revenues) related to our development and distribution agreement with Ipsen for the development of RELOXIN®, \$52.6 million (13.4% of net revenues) for the write-down of intangible assets, \$26.1 million (6.6% of net revenues) of share-based compensation expense, \$10.2 million (2.6% of net revenues) related to a loss contingency for a legal matter and \$1.8 million (0.5% of net revenues) related to a settlement of a dispute related to our merger with Ascent.

(d) Gross profit does not include

amortization of  
the related  
intangibles as  
such expense is  
included in  
operating  
expenses.

**Table of Contents***Year Ended December 31, 2008 Compared to the Year Ended December 31, 2007**Net Revenues*

The following table sets forth the net revenues for the year ended December 31, 2008 and the year ended December 31, 2007, along with the percentage of net revenues and percentage point change for each of our product categories (dollar amounts in millions):

|                       | 2008     | 2007     | \$ Change | %<br>Change |
|-----------------------|----------|----------|-----------|-------------|
| Net product revenues  | \$ 501.0 | \$ 441.9 | \$ 59.1   | 13.4%       |
| Net contract revenues | 16.8     | 15.5     | 1.3       | 8.0%        |
| Total net revenues    | \$ 517.8 | \$ 457.4 | \$ 60.4   | 13.2%       |

|   | 2008     | 2007     | \$ Change | %<br>Change |
|---|----------|----------|-----------|-------------|
| Acne and acne-related dermatological products             | \$ 325.0 | \$ 243.4 | \$ 81.6   | 33.5%       |
| Non-acne dermatological products                          | 148.0    | 172.9    | (24.9)    | (14.4)%     |
| Non-dermatological products (including contract revenues) | 44.8     | 41.1     | 3.7       | 9.0%        |
| Total net revenues  | \$ 517.8 | \$ 457.4 | \$ 60.4   | 13.2%       |

|   | 2008   | 2007   | Percentage<br>Point<br>Change |
|---|--------|--------|-------------------------------|
| Acne and acne-related dermatological products             | 62.8%  | 53.2%  | 9.6                           |
| Non-acne dermatological products                          | 28.6%  | 37.8%  | (9.2)                         |
| Non-dermatological products (including contract revenues) | 8.6%   | 9.0%   | (0.4)                         |
| Total net revenues  | 100.0% | 100.0% |                               |

Our total net revenues increased during 2008 primarily as a result of an increase in sales of SOLODYN®. Net revenues associated with our acne and acne-related dermatological products increased by \$81.6 million, or 33.5%, and by 9.6 percentage points as a percentage of net revenues during 2008 as compared to 2007 primarily as a result of the increased sales of SOLODYN®. Net revenues associated with our non-acne dermatological products decreased as a percentage of net revenues, and decreased in net dollars by 14.4% during 2008 as compared to 2007. This decrease is a result of the non-acne dermatological product category being more sensitive to weakness in the U.S. economy than the acne and acne-related dermatological product category. Net revenues associated with our non-dermatological products increased by \$3.7 million, or 9.0%, during 2008 as compared to 2007, primarily due to an increase in sales of BUPHENYL® and AMMONUL® and an increase in contract revenue.

**Table of Contents***Gross Profit*

Gross profit represents our net revenues less our cost of product revenue. Our cost of product revenue includes our acquisition cost for the products we purchase from our third party manufacturers and royalty payments made to third parties. Amortization of intangible assets related to products sold is not included in gross profit. Amortization expense related to these intangible assets for 2008 and 2007 was approximately \$21.5 million and \$21.6 million, respectively. Product mix plays a significant role in our quarterly and annual gross profit as a percentage of net revenues. Different products generate different gross profit margins, and the relative sales mix of higher gross profit products and lower gross profit products can affect our total gross profit.

The following table sets forth our gross profit for 2008 and 2007, along with the percentage of net revenues represented by such gross profit (dollar amounts in millions):

|                   | 2008    | 2007    | \$ Change | % Change |
|-------------------|---------|---------|-----------|----------|
| Gross profit      | \$479.0 | \$401.3 | \$77.7    | 19.4%    |
| % of net revenues | 92.5%   | 87.7%   |           |          |

The increase in gross profit during 2008, compared to 2007, was due to the increase in our net revenues and the increase in gross profit as a percentage of net revenues was primarily due to the different mix of high gross margin products sold during 2008 as compared to 2007. Increased sales of SOLODYN®, a higher margin product, during 2008, was the primary change in the mix of products sold during the comparable periods that affected gross profit as a percentage of net revenues. In addition, gross margin for 2007 included a charge for the write-off of \$6.1 million of certain inventories that, during the third quarter of 2007, were determined to be unsaleable, and a \$2.5 million increase in our inventory valuation reserve recorded during 2007, as compared to a \$2.4 million decrease in our inventory valuation reserve during 2008. The change in the inventory valuation reserve during 2008 was due to a decrease in the amount of inventory projected to not be sold by expiry dates.

*Selling, General and Administrative Expenses*

The following table sets forth our selling, general and administrative expenses for 2008 and 2007, along with the percentage of net revenues represented by selling, general and administrative expenses (dollar amounts in millions):

|  | 2008    | 2007    | \$ Change | % Change |
|--|---------|---------|-----------|----------|
| Selling, general and administrative  | \$279.8 | \$242.6 | \$37.2    | 15.3%    |
| % of net revenues  | 54.0%   | 53.0%   |           |          |
| Share-based compensation expense included in selling, general and administrative | \$ 16.3 | \$ 21.0 | \$ (4.7)  | (22.7)%  |

The increase in selling, general and administrative expenses during 2008 from 2007 was attributable to approximately \$19.0 million of increased personnel costs, primarily related to an increase in the number of employees from 472 as of December 31, 2007 to 587 as of December 31, 2008 and the effect of the annual salary increase that occurred during February 2008, \$19.7 million of increased professional and consulting expenses, including costs related to patent litigation associated with our SOLODYN® product, business development costs, costs related to the restatement of our 2007 Form 10-K and our Form 10-Q's for the first and second quarters of 2008 and the implementation of our new enterprise resource planning (ERP) system, and \$4.8 million related to a lease retirement obligation recorded during the third quarter of 2008 related to our prior headquarters location, partially offset by a \$4.5 million decrease in promotion costs and a \$1.8 million decrease in other selling, general and administrative costs during 2008.

*Impairment of Intangible Assets*

During the second quarter of 2007, an intangible asset related to OMNICEF® was determined to be impaired based on our analysis of the intangible asset's carrying value and projected future cash flows. As a result of the impairment analysis, we recorded a write-down of approximately \$4.1 million related to this intangible asset.



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Factors affecting the future cash flows of the OMNICEF® intangible asset included an early termination letter received during May 2007 from Abbott Laboratories, Inc. ( Abbott ), which transitioned our co-promotion agreement with Abbott for OMNICEF® into a two-year residual period, and competitive pressures in the marketplace, including generic competition.

*Research and Development Expenses*

The following table sets forth our research and development expenses for 2008 and 2007 (dollar amounts in millions):

|   | 2008   | 2007   | \$ Change | % Change |
|---|--------|--------|-----------|----------|
| Research and development  | \$99.9 | \$39.4 | \$60.5    | 153.4%   |
| Charges included in research and development                          | \$65.0 | \$ 8.0 | \$57.0    | 708.1%   |
| Share-based compensation expense included in research and development | \$ 0.3 | \$ 0.1 | \$ 0.2    | 196.6%   |

Included in research and development expenses for 2008 was a \$40.0 million payment to IMPAX related to a development agreement and a \$25.0 million milestone payment made to Ipsen after the FDA's May 19, 2008 acceptance of the filing of Ipsen's BLA for RELOXIN®. Included in research and development expense for 2007 was \$8.0 million related to our option to acquire Revance or to license Revance's product currently under development. The primary product under development during 2008 and 2007 was RELOXIN®. We expect research and development expenses to continue to fluctuate from quarter to quarter based on the timing of the achievement of development milestones under license and development agreements, as well as the timing of other development projects and the funds available to support these projects.

*In-Process Research and Development Expense*

On July 1, 2008, we acquired LipoSonix, a medical device company developing non-invasive body sculpting technology. As part of the acquisition, we recorded a \$30.5 million charge for acquired in-process research and development during the third quarter of 2008. No income tax benefit was recognized related to this charge. See Note 5 in our accompanying consolidated financial statements for further discussion on our acquisition of LipoSonix.

*Depreciation and Amortization Expenses*

Depreciation and amortization expenses during 2008 increased \$3.2 million, or 12.8%, to \$27.7 million from \$24.5 million during 2007. This increase was primarily due to amortization related to a \$29.1 million milestone payment made to Q-Med related to the FDA approval of PERLANE® capitalized during the second quarter of 2007 and depreciation incurred in 2008 related to our new ERP system and our new headquarters facility.

*Other Expense*

Other expense of \$15.5 million recognized during 2008 represented a \$9.1 million reduction in the carrying value of our investment in Revance as a result of a reduction in the estimated net realizable value of the investment using the hypothetical liquidation at book value approach as of December 31, 2008, and a \$6.4 million other-than-temporary impairment loss recognized related to our auction-rate securities investments.

**Table of Contents***Interest and Investment Income*

Interest and investment income during 2008 decreased \$15.0 million, or 39.1%, to \$23.4 million from \$38.4 million during 2007, due to an decrease in the funds available for investment due to the repurchase of \$283.7 million of our New Notes in June 2008 and our \$150.0 million acquisition of LipoSonix in July 2008, and a decrease in the interest rates achieved by our invested funds during 2008. We expect interest and investment income to be lower in the first half of 2009 as compared to the first half of 2008 due to the decrease in funds available for investment due to the repurchase of \$283.7 million of our New Notes in June 2008 and our \$150.0 million acquisition of LipoSonix in July 2008. See Note 13 in our accompanying consolidated financial statements for further discussion on the New Notes.

*Interest Expense*

Interest expense during 2008 decreased \$3.3 million, or 33.4%, to \$6.7 million from \$10.0 million during 2007. Our interest expense during 2008 and 2007 consisted of interest expense on our Old Notes, which accrue interest at 2.5% per annum, our New Notes, which accrue interest at 1.5% per annum, and amortization of fees and other origination costs related to the issuance of the Old Notes and New Notes. The decrease in interest expense during 2008 as compared to 2007 was primarily due to the repurchase of \$283.7 million of our New Notes in June 2008, the fees and origination costs related to the issuance of the Old Notes becoming fully amortized during the second quarter of 2007, and the fees and origination costs related to the issuance of the New Notes becoming fully amortized during the second quarter of 2008. See Note 13 in our accompanying consolidated financial statements for further discussion on the Old Notes and New Notes. We expect interest expense to be lower in the first half of 2009 as compared to the first half of 2007 due to the impact of the repurchase of \$283.7 million of our New Notes in June 2008 and the impact of the origination costs of the New Notes being fully amortized as of June 30, 2008.

*Income Tax Expense*

The following table sets forth our income tax expense and the resulting effective tax rate stated as a percentage of pre-tax income for 2008 and 2007 (dollar amounts in millions):

|                    | 2008   | 2007   | \$ Change | % Change |
|--------------------|--------|--------|-----------|----------|
| Income tax expense | \$32.1 | \$48.5 | \$(16.4)  | (33.8)%  |
| Effective tax rate | 75.8%  | 40.8%  |           |          |

Income tax expense during 2008 was \$32.1 million compared to income tax expense during 2007 of \$48.5 million. Our effective tax rate was 75.8% for 2008 as compared to 40.8% for 2007. Our effective rate was higher during 2008 as compared to 2007 as no tax benefits were recorded related to the charge associated with the reduction in carrying value of our investment in Revance and on the in-process research and development charge related to our acquisition of LipoSonix. Without these charges, our effective tax rate for 2008 was 39.2%. The effective tax rate for 2007 of 40.8% includes a \$3.3 million tax charge recorded during the fourth quarter of 2007 relating to a valuation allowance recorded against the deferred tax asset associated with the expensing of the option to acquire Revance's product that is under development. Without this charge, our effective tax rate for 2007 was 37.9%. As of December 31, 2008, the cumulative \$18.1 million reduction in the carrying value of the Revance investment is currently an unrealized loss for tax purposes. The Company will not be able to determine the character of the loss until the Company exercises or fails to exercise its option. A realized loss characterized as a capital loss can only be utilized to offset capital gains. The Company recorded a valuation allowance against the deferred tax asset associated with this unrealized tax loss to reduce the carrying value to \$0, which is the amount that management believes is more likely than not to be realized.

**Table of Contents***Year Ended December 31, 2007 Compared to the Year Ended December 31, 2006**Net Revenues*

The following table sets forth the net revenues for the year ended December 31, 2007 and the year ended December 31, 2006, along with the percentage of net revenues and percentage point change for each of our product categories (dollar amounts in millions):

|                       | 2007     | 2006     | \$ Change | %<br>Change |
|-----------------------|----------|----------|-----------|-------------|
| Net product revenues  | \$ 441.9 | \$ 377.6 | \$ 64.3   | 17.0%       |
| Net contract revenues | 15.5     | 15.6     | (0.1)     | (0.6)%      |
| Total net revenues    | \$ 457.4 | \$ 393.2 | \$ 64.2   | 16.3%       |

|   | 2007     | 2006     | \$ Change | %<br>Change |
|---|----------|----------|-----------|-------------|
| Acne and acne-related dermatological products             | \$ 243.4 | \$ 159.8 | \$ 83.6   | 52.3%       |
| Non-acne dermatological products                          | 172.9    | 199.6    | (26.7)    | (13.4)%     |
| Non-dermatological products (including contract revenues) | 41.1     | 33.8     | 7.3       | 21.6%       |
| Total net revenues  | \$ 457.4 | \$ 393.2 | \$ 64.2   | 16.3%       |

|   | 2007   | 2006   | Percentage<br>Point<br>Change |
|---|--------|--------|-------------------------------|
| Acne and acne-related dermatological products             | 53.2%  | 40.6%  | 12.6                          |
| Non-acne dermatological products                          | 37.8%  | 50.8%  | (13.0)                        |
| Non-dermatological products (including contract revenues) | 9.0%   | 8.6%   | 0.4                           |
| Total net revenues  | 100.0% | 100.0% |                               |

Our total net revenues increased during 2007 primarily as a result of an increase in sales of SOLODYN<sup>®</sup>, which was approved by the FDA during the second quarter of 2006, ZIANA<sup>®</sup>, which was approved by the FDA during the fourth quarter of 2006, and PERLANE<sup>®</sup>, which was approved by the FDA during the second quarter of 2007. Net revenues associated with our acne and acne-related dermatological products increased by \$83.6 million, or 52.3%, and by 12.6 percentage points as a percentage of net revenues during 2007 as compared to 2006 as a result of the increased sales of SOLODYN<sup>®</sup> and ZIANA<sup>®</sup>. Net revenues associated with our non-acne dermatological products decreased in net dollars by \$26.7 million, or 13.4% and decreased as a percentage of net revenues by 13.0 percentage points during 2007 as compared to 2006, primarily due to decreased sales of LOPROX<sup>®</sup>, OMNICEF<sup>®</sup>, and RESTYLANE<sup>®</sup>, partially offset by increased sales of PERLANE<sup>®</sup>. Net revenues associated with our non-dermatological increased in net dollars by \$7.3 million, or 21.6%, and increased as a percentage of net revenues from 8.6% to 9.0% during 2007 as compared to 2006, primarily due to increased sales of BUPHENYL<sup>®</sup>.



*Gross Profit*

Gross profit represents our net revenues less our cost of product revenues. Our cost of product revenues includes our acquisition cost for the products we purchase from our third party manufacturers and royalty payments made to third parties. Amortization of intangible assets related to products sold is not included in gross profit. Amortization expense related to these intangible assets for 2007 and 2006 was approximately \$21.6 million and

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\$20.0 million, respectively. Product mix plays a significant role in our quarterly and annual gross profit as a percentage of net revenues. Different products generate different gross profit margins, and the relative sales mix of higher gross profit products and lower gross profit products can affect our total gross profit.

The following table sets forth our gross profit for 2007 and 2006, along with the percentage of net revenues represented by such gross profit (dollar amounts in millions):

|                   | 2007    | 2006    | \$ Change | % Change |
|-------------------|---------|---------|-----------|----------|
| Gross profit      | \$401.3 | \$347.1 | \$54.2    | 15.6%    |
| % of net revenues | 87.7%   | 88.3%   |           |          |

The increase in gross profit during 2007, compared to 2006, was due to the increase in our net revenues. Gross profit as a percentage of net revenues was affected by the different mix of high gross margin products sold during 2007 as compared to 2006. The launch of SOLODYN<sup>®</sup>, a higher margin product, during the second quarter of 2006, was the primary change in the mix of products sold during the comparable periods that affected gross profit as a percentage of net revenues. The impact of the mix of higher margin products being sold during 2007 as compared to 2006 was offset by the write-off of \$6.1 million of certain inventories that, during the third quarter of 2007, were determined to be unsalable, and a \$2.5 million increase in our inventory valuation reserve recorded during 2007, as compared to a \$0.1 million increase in our inventory valuation reserve during 2006. The change in the inventory valuation reserve was due to an increase in inventory during 2007 projected to not be sold by expiry dates.

*Selling, General and Administrative Expenses*

The following table sets forth our selling, general and administrative expenses for 2007 and 2006, along with the percentage of net revenues represented by selling, general and administrative expenses (dollar amounts in millions):

|  | 2007    | 2006    | \$ Change | % Change |
|--|---------|---------|-----------|----------|
| Selling, general and administrative  | \$242.6 | \$202.5 | \$40.1    | 19.8%    |
| % of net revenues  | 53.0%   | 51.5%   |           |          |
| Share-based compensation expense included in selling, general and administrative | \$ 21.0 | \$ 24.5 | \$ (3.5)  | (14.0)%  |

The increase in selling, general and administrative expenses during 2007 from 2006 was attributable to approximately \$16.3 million of increased personnel costs, primarily related to an increase in the number of employees (increasing from 407 as of December 31, 2006 to 472 as of December 31, 2007) and the effect of the annual salary increase that occurred during February 2007, \$11.5 million of increased promotion expense, primarily related to the promotion of RESTYLANE<sup>®</sup> and our new products SOLODYN<sup>®</sup>, ZIANA<sup>®</sup> and PERLANE<sup>®</sup>, \$14.7 million of increased professional and consulting expenses, including \$2.2 million and \$1.3 million of professional fees related to our strategic collaboration with Hyperion and equity investment in Revance, respectively, and costs related to our new enterprise resource planning (ERP) system, and \$10.6 million of other additional selling, general and administrative expenses incurred during 2007. These increases were partially offset by certain costs incurred during 2006 that were not incurred during 2007, including \$10.2 million related to a loss contingency for a legal matter related to our marketing of LOPROX<sup>®</sup> to pediatricians, \$1.8 million related to a settlement of a dispute related to our merger with Ascent and approximately \$1.0 million of professional and other expenses related to our development and distribution agreement with Ipsen for the development of RELOXIN<sup>®</sup>.

*Impairment of Intangible Assets*

During the second quarter of 2007, an intangible asset related to OMNICEF<sup>®</sup> was determined to be impaired based on our analysis of the intangible asset's carrying value and projected future cash flows. As a result of the impairment analysis, we recorded a write-down of approximately \$4.1 million related to this intangible asset.

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Factors affecting the future cash flows of the OMNICEF® intangible asset included an early termination letter received during May 2007 from Abbott, which transitions our co-promotion agreement with Abbott into a two-year residual period, and competitive pressures in the marketplace, including generic competition.

During the third quarter of 2006, intangible assets related to certain of our products were determined to be impaired based on our analysis of the intangible assets' carrying value and projected future cash flows. As a result of the impairment analysis, we recorded a write-down of approximately \$52.6 million related to these intangible assets. This write-down included the following (in thousands):

|   |           |
|---|-----------|
| Intangible asset related to LOPROX® products    | \$ 49,163 |
| Intangible asset related to ESOTERICA® products | 3,267     |
| Other intangible asset                          | 156       |
|   | \$ 52,586 |

Factors affecting the future cash flows of the LOPROX® intangible asset included competitive pressures in the marketplace and the cancellation of the development plan to support future forms of LOPROX®. Factors affecting the future cash flows of the ESOTERICA® intangible asset included a notice of proposed rulemaking by the FDA for an NDA to be required for continued marketing of hydroquinone products, such as ESOTERICA®. ESOTERICA® is currently an over-the-counter product line, and we do not plan to invest in obtaining an approved NDA for this product line if this proposed rule is made final without change.

*Research and Development Expenses*

The following table sets forth our research and development expenses for 2007 and 2006 (dollar amounts in millions):

|   | 2007    | 2006     | \$ Change | % Change |
|---|---------|----------|-----------|----------|
| Research and development  | \$ 39.4 | \$ 161.8 | \$(122.4) | (75.6)%  |
| Charges included in research and development                          | \$ 8.0  | \$ 125.2 | \$(117.2) | (93.6)%  |
| Share-based compensation expense included in research and development | \$ 0.1  | \$ 1.6   | \$ (1.5)  | (93.1)%  |

Included in research and development expense for 2007 was \$8.0 million related to our option to acquire Revance or to license Revance's product currently under development and \$0.1 million of share-based compensation, which included a reversal of previously recognized share-based compensation expense of approximately \$0.3 million due to the cancellation of share-based awards during the third quarter of 2007. Included in research and development expense for 2006 was \$125.2 million related to the development and distribution agreement with Ipsen for the development of RELOXIN® and approximately \$1.6 million of share-based compensation expense. The primary product under development during 2007 and 2006 was RELOXIN®. We expect research and development expenses to continue to fluctuate from quarter to quarter based on the timing of the achievement of development milestones under license and development agreements, as well as the timing of other development projects and the funds available to support these projects. We expect to incur significant research and development expenses related to the development of RELOXIN® each quarter throughout the development process.

**Table of Contents***Depreciation and Amortization Expenses*

Depreciation and amortization expenses during 2007 increased \$1.5 million, or 6.5%, to \$24.5 million from \$23.0 million during 2006. This increase included amortization related to a \$29.1 million milestone payment made to Q-Med related to the FDA approval of PERLANE<sup>®</sup> capitalized during the second quarter of 2007. This increase in amortization was partially offset by a decrease in amortization due to the write-down of intangible assets due to impairment during the third quarter of 2006. The remaining amortizable lives of these intangible assets were also shortened. These intangible assets had an aggregate cost basis of approximately \$76.6 million and were being amortized at a rate of approximately \$0.4 million per quarter. These intangible assets were written-down to an aggregate new cost basis of approximately \$3.6 million, and are being amortized at an aggregate rate of approximately \$0.1 million per quarter.

*Interest and Investment Income*

Interest and investment income during 2007 increased \$7.6 million, or 24.7%, to \$38.4 million from \$30.8 million during 2006, due to an increase in the funds available for investment and an increase in the interest rates achieved by our invested funds during 2007.

*Interest Expense*

Interest expense during 2007 decreased \$0.6 million, to \$10.0 million in 2007 from \$10.6 million in 2006. Our interest expense in 2007 and 2006 consisted of interest expense on our Old Notes, which accrue interest at 2.5% per annum, our New Notes, which accrue interest at 1.5% per annum, and amortization of fees and other origination costs related to the issuance of the Old Notes and New Notes. The decrease in interest expense during 2007 as compared to 2006 was due to the fees and origination costs related to the issuance of the Old Notes becoming fully amortized during the second quarter of 2007. See Note 13 in our accompanying consolidated financial statements for further discussion on the Old Notes and New Notes.

*Income Tax Expense*

The following table sets forth our income tax expense and the resulting effective tax rate stated as a percentage of pre-tax income for 2007 and 2006 (dollar amounts in millions):

|                              | 2007   | 2006     | \$ Change | % Change |
|------------------------------|--------|----------|-----------|----------|
| Income tax (benefit) expense | \$48.5 | \$(24.6) | \$73.1    | 297.2%   |
| Effective tax rate           | 40.8%  | (33.8)%  |           |          |

Income tax expense during 2007 was \$48.5 million compared to an income tax benefit during 2006 of \$24.6 million. The income tax benefit recorded in 2006 is primarily due to our pre-tax loss recognized during 2006. The effective tax rate for 2007 of 40.8% includes a \$3.3 million tax charge recorded during the fourth quarter of 2007 relating to a valuation allowance recorded against the deferred tax asset associated with the expensing of the option to acquire Revance or license Revance's product that is under development. The expense is currently an unrealized loss for tax purposes. The Company will not be able to determine the character of the loss until the Company exercises or fails to exercise its option. A realized loss characterized as a capital loss can only be utilized to offset capital gains. The Company recorded a valuation allowance against the deferred tax asset associated with this unrealized tax loss to reduce the carrying value to \$0, which is the amount that management believes is more likely than not to be realized. The effective tax rate for 2007 absent this \$3.3 million charge is 37.9%.

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## Liquidity and Capital Resources

*Overview*

The following table highlights selected cash flow components for the year ended December 31, 2008 and 2007, and selected balance sheet components as of December 31, 2008 and 2007 (dollar amounts in millions):

|   | 2008             | 2007             | \$ Change | % Change   |
|---|------------------|------------------|-----------|------------|
| Cash provided by (used in):                       |                  |                  |           |            |
| Operating activities                              | \$ 45.8          | \$ 158.9         | \$(113.1) | (71.2)%    |
| Investing activities                              | 220.1            | (269.5)          | 489.6     | 181.7%     |
| Financing activities                              | (287.3)          | 14.5             | (301.8)   | (2,085.6)% |
|   | Dec. 31,<br>2008 | Dec. 31,<br>2007 | \$ Change | % Change   |
| Cash, cash equivalents and short-term investments | \$ 343.9         | \$ 794.7         | \$(450.8) | (56.7)%    |
| Working capital                                   | 307.6            | 423.0            | (115.4)   | (27.3)%    |
| Long-term investments                             | 55.3             | 17.1             | 38.2      | 224.1%     |
| 2.5% contingent convertible senior notes due 2032 | 169.2            | 169.2            |           |            |
| 1.5% contingent convertible senior notes due 2033 | 0.2              | 283.9            | (283.7)   | (99.9)%    |

*Working Capital*

Working capital as of December 31, 2008 and 2007 consisted of the following (dollar amounts in millions):

|   | Dec. 31,<br>2008 | Dec. 31,<br>2007 | \$Change  | %<br>Change |
|---|------------------|------------------|-----------|-------------|
| Cash, cash equivalents and short-term investments | \$ 343.9         | \$ 794.7         | \$(450.8) | (56.7)%     |
| Accounts receivable, net                          | 52.6             | 22.2             | 30.4      | 136.9%      |
| Inventories, net                                  | 24.2             | 30.0             | (5.8)     | (19.3)%     |
| Deferred tax assets, net                          | 53.2             | 9.2              | 44.0      | 478.3%      |
| Other current assets                              | 19.6             | 18.0             | 1.6       | 8.9%        |
| Total current assets                              | 493.5            | 874.1            | (380.6)   | (43.5)%     |
| Accounts payable                                  | 39.0             | 34.9             | 4.1       | 11.7%       |
| Current portion of long-term debt                 |                  | 283.9            | (283.9)   | (100.0)%    |
| Reserve for sales returns                         | 59.6             | 68.8             | (9.2)     | (13.4)%     |
| Income taxes payable                              |                  | 7.7              | (7.7)     | (100.0)%    |
| Other current liabilities                         | 87.3             | 55.8             | 31.5      | 56.5%       |
| Total current liabilities                         | 185.9            | 451.1            | (265.2)   | (58.8)%     |
| Working capital                                   | \$ 307.6         | \$ 423.0         | \$(115.4) | (27.3)%     |

We had cash, cash equivalents and short-term investments of \$343.9 million and working capital of \$307.6 million at December 31, 2008, as compared to \$794.7 million and \$423.0 million, respectively, at December 31, 2007. The decrease in cash, cash equivalents and short-term investments was primarily due to the repurchase of \$283.7 million

of our New Notes during June 2008, the \$150.0 million acquisition of LipoSonix, and by a net transfer of \$38.3 million of our short-term investments into long-term investments, partially offset by the generation of \$45.8 million of operating cash flow during 2008. The decrease in working capital was primarily due to the \$150.0 million acquisition of LipoSonix and a net transfer of \$38.3 million of our short-term investments into long-term investments, partially offset by the generation of \$45.8 million of operating cash flow during 2008.

Management believes existing cash and short-term investments, together with funds generated from operations, should be sufficient to meet operating requirements for the foreseeable future. Our cash and short-term investments are available for dividends, milestone payments related to our product development collaborations,

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including \$75.0 million that we will pay to Ipsen upon the FDA's approval of RELOXIN<sup>®</sup>, strategic investments, acquisitions of companies or products complimentary to our business, the repayment of outstanding indebtedness, repurchases of our outstanding securities and other potential large-scale needs. In addition, we may consider incurring additional indebtedness and issuing additional debt or equity securities in the future to fund potential acquisitions or investments, to refinance existing debt or for general corporate purposes. If a material acquisition or investment is completed, our operating results and financial condition could change materially in future periods. However, no assurance can be given that additional funds will be available on satisfactory terms, or at all, to fund such activities.

On July 1, 2008, we acquired LipoSonix, an independent, privately-held company that employs a staff of approximately 40 scientists, engineers and clinicians located near Seattle, Washington. LipoSonix is a medical device company developing non-invasive body sculpting technology, and recently launched its first product in Europe, where it is being marketed and sold through distributors. The LipoSonix technology is currently not approved for sale or use in the United States. Under terms of the transaction, we paid \$150 million in cash for all of the outstanding shares of LipoSonix. In addition, we will pay LipoSonix stockholders certain milestone payments up to an additional \$150 million upon FDA approval of the LipoSonix technology and if various commercial milestones are achieved on a worldwide basis.

As of December 31, 2008, our short-term investments included \$38.2 million of auction rate floating securities. Our auction rate floating securities are debt instruments with a long-term maturity and with an interest rate that is reset in short intervals through auctions. During the three months ended March 31, 2008, we were informed that there was insufficient demand at auction for the auction rate floating securities, and since that time we have been unable to liquidate our holdings in such securities. As a result, these affected auction rate floating securities are now considered illiquid, and we could be required to hold them until they are redeemed by the holder at maturity or until a future auction on these investments is successful. As a result of the continued lack of liquidity of these investments, we recorded an other-than-temporary impairment loss of \$6.4 million during 2008 on our auction rate floating securities, based on our estimate of the fair value of these investments.

During July 2006, we executed a lease agreement for new headquarter office space to accommodate our expected long-term growth. The first phase is for approximately 150,000 square feet with the right to expand. We occupied the new headquarter office space, which is located approximately one mile from our previous headquarter office space in Scottsdale, Arizona, during the second quarter of 2008. There is no cash obligation for lease payments until 2009. We obtained possession of the leased premises and therefore began accruing rent expense during the first quarter of 2008. Rent expense recognized during 2008 related to this property was approximately \$2.8 million. During the first quarter of 2008, we received approximately \$6.7 million in tenant improvement incentives from the landlord. This amount has been capitalized into leasehold improvements and is being depreciated on a straight-line basis over the lesser of the useful life or the term of the lease. The tenant improvement incentives are also included in other long-term liabilities as deferred rent, and will be recognized as a reduction of rent expense on a straight-line basis over the term of the lease. In 2008, upon vacating our previous headquarters facility, we recorded a charge for the estimated remaining net cost for the lease, net of potential sublease income, of \$4.8 million. See *Contingent Convertible Senior Notes and Other Long-Term Commitments*.

During 2007, we began designing and implementing a new enterprise resource planning (ERP) system to integrate and improve the financial and operational aspects of our business. During 2007 and 2008, we paid approximately \$9.5 million and \$4.6 million, respectively, related to this project.

**Table of Contents***Operating Activities*

Net cash provided by operating activities during the year ended December 31, 2008 was approximately \$45.8 million, compared to net cash provided by operating activities of approximately \$158.9 million during the year ended December 31, 2007. The following is a summary of the primary components of cash provided by (used in) operating activities during the year ended December 31, 2008 and 2007 (in millions):

|  | 2008      | 2007     |
|--|-----------|----------|
| Payment made to IMPAX related to development agreement   | \$ (40.0) | \$       |
| Payments made to Ipsen related to development of RELOXIN®  | (25.0)    | (29.1)   |
| Payment made to Revance related to our option to acquire Revance or to license Revance's product currently under development |           | (8.0)    |
| Income taxes paid  | (87.8)    | (35.4)   |
| Payment received from Hyperion related to strategic collaboration  |           | 10.0     |
| Other cash provided by operating activities  | 198.6     | 221.4    |
| Cash provided by operating activities  | \$ 45.8   | \$ 158.9 |

*Investing Activities*

Net cash provided by investing activities during the year ended December 31, 2008 was approximately \$220.1 million, compared to net cash used in investing activities during the year ended December 31, 2007 of \$269.5 million. The change was primarily due to the net sales or purchases of our short-term and long-term investments during the respective periods. During 2008, \$150.0 million was used for the acquisition of LipoSonix and during 2007, \$29.1 million was paid to Q-Med upon the FDA's approval of PERLANE and \$20.0 million was paid to Revance related to our investment in Revance (\$12.0 million classified as a long-term asset, \$8.0 million recognized as research and development expense).

*Financing Activities*

Net cash used in financing activities during the year ended December 31, 2008 was \$287.3 million, compared to net cash provided by financing activities of \$14.5 million during the year ended December 31, 2007. Cash used in financing activities during 2008 included the repurchase of \$283.7 million of New Notes during June 2008. Proceeds from the exercise of stock options were \$4.8 million during 2008 compared to \$19.7 million during 2007. Dividends paid during 2008 were \$8.6 million compared to \$6.8 million during 2007.

*Contingent Convertible Senior Notes and Other Long-Term Commitments*

We have two outstanding series of Contingent Convertible Senior Notes, consisting of \$169.2 million principal amount of 2.5% Contingent Convertible Senior Notes due 2032 (the Old Notes) and \$0.2 million principal amount of 1.5% Contingent Convertible Senior Notes due 2033 (the New Notes). In accordance with the terms of our New Notes, holders of the New Notes were able to require us to repurchase all or a portion of their New Notes on June 4, 2008, at 100% of the principal amount of the New Notes, plus accrued and unpaid interest, including contingent interest, if any, to the date of the repurchase, payable in cash. Prior to June 4, 2008, approximately \$283.9 million in principal amount of the New Notes was outstanding. Holders of approximately \$283.7 million of New Notes elected to require us to repurchase their New Notes on June 4, 2008. We paid \$283.7 million, plus accrued and unpaid interest of approximately \$2.2 million, to the holders of New Notes that elected to require us to repurchase their New Notes. We also were required to pay an accumulated deferred tax liability of approximately \$34.9 million related to the repurchased New Notes. This \$34.9 million deferred tax liability was paid during the second half of 2008. Following the repurchase of these New Notes, \$181,000 of principal amount of New Notes remained outstanding as of December 31, 2008.

The New Notes and the Old Notes are unsecured and do not contain any restrictions on the incurrence of additional indebtedness or the repurchase of our securities, and do not contain any financial covenants. The Old



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Notes do not contain any restrictions on the payment of dividends. The New Notes require an adjustment to the conversion price if the cumulative aggregate of all current and prior dividend increases above \$0.025 per share would result in at least a one percent (1%) increase in the conversion price. This threshold has not been reached and no adjustment to the conversion price has been made. On June 4, 2012 and 2017 or upon the occurrence of a change in control, holders of the Old Notes may require us to offer to repurchase their Old Notes for cash. On June 4, 2013 and 2018 or upon the occurrence of a change in control, holders of the New Notes may require us to offer to repurchase their New Notes for cash.

Except for the New Notes and Old Notes, we had only \$14.5 million of long-term liabilities at December 31, 2008 and we had only \$185.9 million of current liabilities at December 31, 2008. Our other commitments and planned expenditures consist principally of payments we will make in connection with strategic collaborations and research and development expenditures, and we will continue to invest in sales and marketing infrastructure.

We have made available to BioMarin the ability to draw down on a Convertible Note up to \$25.0 million beginning July 1, 2005 (the Convertible Note). The Convertible Note is convertible based on certain terms and conditions including a change of control provision. Money advanced under the Convertible Note is convertible into BioMarin shares at a strike price equal to the BioMarin average closing price for the 20 trading days prior to such advance. The Convertible Note matures on the option purchase date in 2009 as defined in the securities purchase agreement entered into on May 18, 2004, but may be repaid by BioMarin at any time prior to the option purchase date. As of March 2, 2009, BioMarin has not requested any monies to be advanced under the Convertible Note, and no amounts are outstanding.

In connection with occupancy of the new headquarter office, we ceased use of the prior headquarter office, which consists of approximately 75,000 square feet of office space, at an average annual expense of approximately \$2.1 million, under an amended lease agreement that expires in December 2010. Under SFAS 146, a liability for the costs associated with an exit or disposal activity is recognized when the liability is incurred. In accordance with SFAS 146, we recorded lease exit costs of approximately \$4.8 million during the three months ended September 30, 2008 consisting of the initial liability of \$4.7 million and accretion expense of \$0.1 million. These amounts were recorded as selling, general and administrative expenses in our condensed consolidated statements of operations. We have not recorded any other costs related to the lease for the prior headquarters.

As of December 31, 2008, approximately \$4.0 million of lease exit costs remain accrued and are expected to be paid by December 2010 of which \$1.9 million is classified in other current liabilities and \$2.1 million is classified in other liabilities. Although we no longer use the facilities, the lease exit cost accrual has not been offset by an adjustment for estimated sublease rentals. After considering sublease market information as well as factors specific to the lease, we concluded it was probable we would be unable to reasonably obtain sublease rentals for the prior headquarters and therefore we would not be subleased for the remaining lease term. We will continue to monitor the sublease market conditions and reassess the impact on the lease exit cost accrual.

The following is a summary of the activity in the liability for lease exit costs for the year ended December 31, 2008:

|                            | Liability<br>as of<br>Dec. 31,<br>2007 | Amounts<br>Charged<br>to Expense | Cash<br>Payments<br>Made | Cash<br>Received<br>from<br>Sublease | Liability as of<br>Dec. 31, 2008 |
|----------------------------|--|----------------------------------|--------------------------|--------------------------------------|----------------------------------|
| Lease exit costs liability | \$                                     | \$ 4,812,928                     | \$(816,826)              | \$                                   | \$3,996,102                      |

**Table of Contents***Repurchases of Common Stock*

On August 29, 2007, our Board of Directors approved a stock trading plan to purchase up to \$200.0 million in aggregate value of shares of our Class A common stock upon satisfaction of certain conditions. The number of shares to be repurchased and the timing of the repurchases (if any) will depend on factors such as the market price of our Class A common stock, economic and market conditions, and corporate and regulatory requirements. The plan terminated on August 29, 2008, as it was scheduled to terminate on the earlier of the first anniversary of the plan or at the time when the aggregate purchase limit was reached. No shares were repurchased under this plan.

*Dividends*

We do not have a dividend policy. Since July 2003, we have paid quarterly cash dividends aggregating approximately \$37.2 million on our common stock. In addition, on December 17, 2008, we declared a cash dividend of \$0.04 per issued and outstanding share of common stock payable on January 30, 2009 to our stockholders of record at the close of business on January 2, 2009. Prior to these dividends, we had not paid a cash dividend on our common stock. Any future determinations to pay cash dividends will be at the discretion of our Board of Directors and will be dependent upon our financial condition, operating results, capital requirements and other factors that our Board of Directors deems relevant.

*Fair Value Measurements*

As discussed in Note 12 to our consolidated financial statements, we adopted the provisions of SFAS No. 157 as of January 1, 2008. We determined that we utilize unobservable (Level 3) inputs in determining the fair value of our auction rate floating security investments, which totaled \$38.2 million at December 31, 2008. These securities were included in long-term investments at December 31, 2008. We also utilize unobservable (Level 3) inputs to value our investment in Revance, which totaled \$2.9 million at December 31, 2008, and is included in other assets.

Our auction rate floating securities are classified as available for sale securities and are reflected at fair value. In prior periods, due to the auction process which took place every 30-35 days for most securities, quoted market prices were readily available, which would qualify as Level 1 under SFAS No. 157. However, due to events in credit markets during the first quarter of 2008, the auction events for most of these instruments failed, and, therefore, we determined the estimated fair values of these securities utilizing a discounted cash flow analysis as of December 31, 2008. These analyses consider, among other items, the collateralization underlying the security investments, the expected future cash flows, including the final maturity, associated with the securities, and the expectation of the next time the security is expected to have a successful auction. These securities were also compared, when possible, to other observable market data with similar characteristics to the securities held by us. Due to these events, we reclassified these instruments as Level 3 during the first quarter of 2008 and have recorded an other-than-temporary impairment loss of \$6.4 million during 2008 on our auction rate floating securities, based on our estimate of the fair value of these investments. Our estimate of fair value of our auction-rate floating securities was based on market information and estimates determined by our management, which could change in the future based on market conditions.

In November 2008, we entered into a settlement agreement with the broker through which we purchased auction rate floating securities. The settlement agreement provides us with the right to put an auction rate floating security currently held by us back to the broker beginning on June 30, 2010. At December 31, 2008, we held one auction rate floating security with a par value of \$1.3 million that was subject to the settlement agreement. We elected the irrevocable Fair Value Option treatment under SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities*, and adjusted the put option to fair value. We reclassified this auction rate floating security from available-for-sale to trading securities as of December 31, 2008, and future changes in fair value related to this investment and the related put right will be recorded in earnings.

**Table of Contents***Off-Balance Sheet Arrangements*

As of December 31, 2008, we are not involved in any off-balance sheet arrangements, as defined in Item 3(a)(4)(ii) of SEC Regulation S-K.

*Contractual Obligations*

The following table summarizes our significant contractual obligations at December 31, 2008, and the effect such obligations are expected to have on our liquidity and cash flows in future periods. This table excludes certain other purchase obligations as discussed below (in thousands):

|  | <b>Total</b>      | <b>Payments Due By Period</b> |   |  |                          |
|--|-------------------|-------------------------------|---|--|--------------------------|
|  |                   | <b>Less Than 1 Year</b>       | <b>More Than 1 Year and Less Than 3 Years</b> | <b>More Than 3 Years and Less Than 5 Years</b> | <b>More Than 5 Years</b> |
| Long-term debt                             | \$ 169,326        | \$                            | \$  | \$ 169,326                                     | \$                       |
| Interest on long-term debt                 | 99,439            | 4,231                         | 8,463   | 8,463  | 78,282                   |
| Operating leases                           | 53,417            | 4,906                         | 10,337  | 8,582  | 29,592                   |
| Other purchase obligations and commitments | 867               | 173                           | 347   | 347  |                          |
| <b>Total contractual obligations</b>       | <b>\$ 323,049</b> | <b>\$ 9,310</b>               | <b>\$ 19,147</b>                              | <b>\$ 186,718</b>                              | <b>\$ 107,874</b>        |

The long-term debt consists of our Old Notes and New Notes. We may redeem some or all of the Old Notes and New Notes at any time on or after June 11, 2007 and June 11, 2008, respectively, at a redemption price, payable in cash, of 100% of the principal amount, plus accrued and unpaid interest, including contingent interest, if any. Holders of the Old Notes and New Notes may require us to repurchase all or a portion of their Old Notes on June 4, 2012 and 2017 and New Notes on June 4, 2013 and 2018, or upon a change in control, as defined in the indenture agreements governing the Old Notes and New Notes, at 100% of the principal amount of the Old Notes and New Notes, plus accrued and unpaid interest to the date of the repurchase, payable in cash. As of December 31, 2008, \$169.1 million of the Old Notes and \$0.2 million of New Notes were classified in the More than 3 years and less than 5 years category as the holders of the Old Notes and New Notes may require us to repurchase all or a portion of their Old Notes and New Notes on June 4, 2012, and June 4, 2013, respectively, each of which is more than 3 years but less than 5 years from the December 31, 2008 balance sheet date.

Interest on long-term debt includes interest payable on our Old Notes and New Notes, assuming the Old Notes and New Notes will not have any redemptions or conversions into shares of our Class A common stock until their respective maturities in 2032 and 2033, but does not include any contingent interest. The amount of interest ultimately paid in future years could change if any of the Old Notes or New Notes are converted or redeemed and/or if contingent interest becomes payable if certain future criteria are met.

Other purchase obligations and commitments include payments due under research and development and consulting contracts.

We have committed to make potential future milestone payments to third-parties as part of certain product development and license agreements. Payments under these agreements generally become due and payable only upon achievement of certain developmental, regulatory and/or commercial milestones. Because the achievement and timing of these milestones are not fixed or reasonably determinable, such contingencies have not been recorded on our consolidated balance sheets and are not included in the above table. The total amount of potential future milestone

payments related to development and license agreements is approximately \$398.2 million.

Purchase orders for raw materials, finished goods and other goods and services are not included in the above table. We are not able to determine the aggregate amount of such purchase orders that represent contractual

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obligations, as purchase orders may represent authorizations to purchase rather than binding agreements. For the purpose of this table, contractual obligations for purchase of goods or services are defined as agreements that are enforceable and legally binding on us and that specify all significant terms, including: fixed or minimum quantities to be purchased; fixed, minimum or variable price provisions; and the approximate timing of the transaction. Our purchase orders are based on our current manufacturing needs and are fulfilled by our vendors with relatively short timetables. We do not have significant agreements for the purchase of raw materials or finished goods specifying minimum quantities or set prices that exceed our short-term expected requirements. We also enter into contracts for outsourced services; however, the obligations under these contracts were not significant and the contracts generally contain clauses allowing for cancellation without significant penalty.

The expected timing of payment of the obligations discussed above is estimated based on current information. Timing of payments and actual amounts paid may be different depending on the time of receipt of goods or services or changes to agreed-upon amounts for some obligations.

**Critical Accounting Policies and Estimates**

The discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in conformity with U.S. generally accepted accounting principles. The preparation of the consolidated financial statements requires us to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. On an ongoing basis, we evaluate our estimates related to sales allowances, chargebacks, rebates, returns and other pricing adjustments, depreciation and amortization and other contingencies and litigation. We base our estimates on historical experience and various other factors related to each circumstance. Actual results could differ from those estimates based upon future events, which could include, among other risks, changes in the regulations governing the manner in which we sell our products, changes in the health care environment and managed care consumption patterns. Our significant accounting policies are described in Note 2 to the consolidated financial statements included in this report. We believe the following critical accounting policies affect our most significant estimates and assumptions used in the preparation of our consolidated financial statements and are important in understanding our financial condition and results of operations.

*Revenue Recognition*

Revenue from our product sales is recognized pursuant to Staff Accounting Bulletin No. 104 (SAB 104), *Revenue Recognition in Financial Statements*. Accordingly, revenue is recognized when all four of the following criteria are met: (i) persuasive evidence that an arrangement exists; (ii) delivery of the products has occurred; (iii) the selling price is both fixed and determinable; and (iv) collectibility is reasonably assured. Our customers consist primarily of large pharmaceutical wholesalers who sell directly into the retail channel.

We do not provide any material forms of price protection to our wholesale customers and permit product returns if the product is damaged, or, depending on the customer, if it is returned within six months prior to expiration or up to 12 months after expiration. Our customers consist principally of financially viable wholesalers, and depending on the customer, revenue is recognized based upon shipment ( FOB shipping point ) or receipt ( FOB destination ), net of estimated provisions. As a general practice, we do not ship product that has less than 15 months until its expiration date. We also authorize returns for damaged products and credits for expired products in accordance with our returned goods policy and procedures. The shelf life associated with our products is up to 36 months depending on the product. The majority of our prescription products have a shelf life of approximately 18-24 months.

We enter into licensing arrangements with other parties whereby we receive contract revenue based on the terms of the agreement. The timing of revenue recognition is dependent on the level of our continuing involvement in the manufacture and delivery of licensed products. If we have continuing involvement, the revenue is deferred and recognized on a straight-line basis over the period of continuing involvement. In addition, if our licensing arrangements require no continuing involvement and payments are merely based on the passage of time, we assess such payments for revenue recognition under the collectibility criteria of SAB 104.

*Items Deducted From Gross Revenue*

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Provisions for estimated product returns, sales discounts and chargebacks are established as a reduction of product sales revenues at the time such revenues are recognized. Provisions for managed care and Medicaid rebates and consumer rebate and loyalty programs are established as a reduction of product sales revenues at the later of the date at which revenue is recognized or the date at which the sales incentive is offered in accordance with EITF 01-9, *Accounting for Consideration Given by a Vendor to a Customer (Including a Reseller of the Vendor's Products)*. In addition, we defer revenue for certain sales of inventory into the distribution channel that are in excess of eight (8) weeks of projected demand. These deductions from gross revenue are established by us as our best estimate based on historical experience adjusted to reflect known changes in the factors that impact such reserves, including but not limited to, prescription data, industry trends, competitive developments and estimated inventory in the distribution channel. Our estimates of inventory in the distribution channel are based on inventory information reported to us by our major wholesale customers for which we have inventory management agreements, historical shipment and return information from our accounting records and data on prescriptions filled, which we purchase from IMS Health, Inc., one of the leading providers of prescription-based information. We regularly monitor internal as well as external data from our wholesalers, in order to assess the reasonableness of the information obtained from external sources. We also utilize projected prescription demand for our products, as well as, our internal information regarding our products. These deductions from gross revenue are generally reflected either as a direct reduction to accounts receivable through an allowance, as a reserve within current liabilities, as an addition to accrued expenses, or as deferred revenue within current liabilities.

We identify product returns by their manufacturing lot number. Because we manufacture in bulk, lot sizes can be large and, as a result, sales of any individual lot may occur over several periods. As a result, we are unable to specify if actual returns or credits relate to a sale that occurred in the current period or a prior period, and therefore, we cannot specify how much of the provision recorded relates to sales made in prior periods. However, we believe the process discussed above, including the tracking of returns by lot, and the availability of other internal and external data allows us to reasonably estimate the level of product returns, as well as estimate the level of expected credits associated with rebates or chargebacks.

Our accounting policies for revenue recognition have a significant impact on our reported results and rely on certain estimates that require complex and subjective judgment on the part of our management. If the levels of product returns, inventory in the distribution channel, cash discounts, chargebacks, managed care and Medicaid rebates and consumer rebate and loyalty programs fluctuate significantly and/or if our estimates do not adequately reserve for these reductions of gross product revenues, our reported net product revenues could be negatively affected.

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The following table shows the activity of each reserve, associated with the various sales provisions that serve to reduce our accounts receivable balance or increase our accrued expenses or deferred revenue, for the years ended December 31, 2007 and 2008 (dollars in thousands):

|                                    | <b>Reserve<br/>for Sales<br/>Returns</b> | <b>Deferred<br/>Revenue</b> | <b>Sales<br/>Discounts<br/>Reserve</b> | <b>Chargebacks<br/>Reserve</b> | <b>Managed<br/>Care &amp;<br/>Medicaid<br/>Rebates<br/>Reserve</b> | <b>Consumer<br/>Rebate<br/>and<br/>Loyalty<br/>Programs</b> | <b>Total</b> |
|------------------------------------|--|-----------------------------|--|--------------------------------|--|---|--------------|
| Balance at<br>December 31,<br>2006 | \$ 87,412                                | \$                          | \$ 1,701                               | \$ 447                         | \$ 6,111   | \$ 5,398  | \$ 101,069   |
| Actual                             | (57,216)                                 |                             | (11,270)                               | (1,432)                        | (9,814)  | (15,942)  | (95,674)     |
| Provision                          | 38,591                                   | 1,907                       | 10,080                                 | 1,305                          | 8,584  | 25,289  | 85,756       |
| Balance at<br>December 31,<br>2007 | \$ 68,787                                | \$ 1,907                    | \$ 511                                 | \$ 320                         | \$ 4,881   | \$ 14,745   | \$ 91,151    |
| Actual                             | (50,042)                                 | (2,387)                     | (12,268)                               | (2,001)                        | (17,230)   | (49,462)  | (133,390)    |
| Provision                          | 40,866                                   | 1,194                       | 13,005                                 | 2,152                          | 29,305   | 63,165  | 149,687      |
| Balance at<br>December 31,<br>2008 | \$ 59,611                                | \$ 714                      | \$ 1,248                               | \$ 471                         | \$ 16,956  | \$ 28,448   | \$ 107,448   |

*Reserve for Sales Returns*

We account for returns of product by establishing an allowance based on our estimate of revenues recorded for which the related products are expected to be returned in the future. We estimate the rate of future product returns for our established products based on our historical experience, the relative risk of return based on expiration date, and other qualitative factors that could impact the level of future product returns, such as competitive developments, product discontinuations and our introduction of similar new products. Historical experience and the other qualitative factors are assessed on a product-specific basis as part of our compilation of our estimate of future product returns. We also estimate inventory in the distribution channel by monitoring inventories held by our distributors, as well as prescription trends to help us assess whether historical rates of return continue to be appropriate given current conditions. We estimate returns of new products primarily based on our historical acceptance of our new product introductions by our customers and product returns experience of similar products, products that have similar characteristics at various stages of their life cycle, and other available information pertinent to the intended use and marketing of the new product. Changes due to our competitors' price movements have not adversely affected us. We do not provide material pricing incentives to our distributors that are intended to have them assume additional inventory levels beyond what is customary in their ordinary course of business.

Our actual experience and the qualitative factors that we use to determine the necessary accrual for future product returns are susceptible to change based on unforeseen events and uncertainties. We assess the trends that could affect our estimates and make changes to the accrual quarterly when it appears product returns may differ from our original estimates.

The provision for product returns was \$40.9 million, or 6.2% of gross product sales, and \$38.6 million, or 7.2% of gross product sales, for the years ended December 31, 2008 and 2007, respectively. The reserve for product returns was \$59.6 million and \$68.8 million as of December 31, 2008 and 2007, respectively. The decrease in the provision as a percentage of gross product sales and the reserve was primarily related to a reduction in



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product returns experienced during 2008 and lower levels of inventory in the distribution channel at December 31, 2008.

If the amount of our estimated quarterly returns increased by 10.0 percent, our sales returns reserve at December 31, 2008 would increase by approximately \$4.4 million and corresponding revenue would decrease by the same amount. Conversely, if the amount of our estimated quarterly returns decreased by 10.0 percent, our sales returns reserve at December 31, 2008 would decrease by approximately \$4.4 million and corresponding revenue would increase by the same amount. We consider the sensitivity analysis of a 10.0 percent variance between estimated and actual sales returns to be representative of the range of other outcomes that we are reasonably likely to experience in estimating our sales returns reserves.

For newly-launched products, if the returns reserve percentage increased by one percentage point, our sales return reserve at December 31, 2008 would increase by approximately \$3.2 million and corresponding revenue would decrease by the same amount. Conversely, if the returns reserve percentage decreased by one percentage point, our sales returns reserve at December 31, 2008 would have decreased by approximately \$3.2 million and corresponding revenue would increase by the same amount.

We also defer the recognition of revenue and related cost of revenue for certain sales of inventory into the distribution channel that are in excess of eight (8) weeks of projected demand. The distribution channel's market demand requirement is estimated based on inventory information reported to us by our major wholesale customers for which we have inventory management agreements, who make up a significant majority of our total sales of inventory into the distribution channel. No adjustment is made for those customers who do not provide inventory information to us. Deferred product revenue net of the related cost of revenue associated with estimated excess inventory at wholesalers was approximately \$0.7 million and \$1.9 million as of December 31, 2008 and December 31, 2007, respectively.

*Sales Discounts*

We offer cash discounts to our customers as an incentive for prompt payment, generally approximately 2% of the sales price. We account for cash discounts by establishing an allowance reducing accounts receivable by the full amount of the discounts expected to be taken by the customers. We consider payment performance and adjust the allowance to reflect actual experience and our current expectations about future activity.

The provision for cash discounts was \$13.0 million, or 2.0% of gross product sales, and \$10.1 million, or 1.9% of gross product sales, for the years ended December 31, 2008 and 2007, respectively. The reserve for cash discounts was \$1.2 million and \$0.5 million as of December 31, 2008 and 2007, respectively. The increase in the provision was due to an increase in gross product sales. The balance in the reserve for sales discounts at the end of the fiscal year is related to the amount of accounts receivable that is outstanding at that date that is still eligible for the cash discounts to be taken by the customers. The fluctuations in the reserve for sales discounts between periods are normally reflective of increases or decreases in the related eligible outstanding accounts receivable amounts at the comparable dates.

*Contract Chargebacks*

We have agreements for contract pricing with several entities, whereby pricing on products is extended below wholesaler list price. These parties purchase products through wholesalers at the lower contract price, and the wholesalers charge the difference between their acquisition cost and the lower contract price back to us. We account for chargebacks by establishing an allowance reducing accounts receivable based on our estimate of chargeback claims attributable to a sale. We determine our estimate of chargebacks based on historical experience and changes to current contract prices. We also consider our claim processing lag time, and adjust the allowance periodically throughout each quarter to reflect actual experience. Although we record an allowance for estimated chargebacks at the time we record the sale (typically when we ship the product), the actual chargeback related to that sale is not processed until the entities purchase the product from the wholesaler. We continually monitor our historical experience and current pricing trends to ensure the liability for future chargebacks is fairly stated.

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The provision for contract chargebacks was \$2.2 million, or 0.3% of gross product sales, and \$1.3 million, or 0.2% of gross product sales, for the years ended December 31, 2008 and 2007, respectively. The reserve for contract chargebacks was \$0.5 million and \$0.3 million as of December 31, 2008 and 2007, respectively. The increase in the provision and the reserve was due to an increase in the number of pricing contracts in place during the comparable periods.

*Managed Care and Medicaid Rebates*

Rebates are contractual discounts offered to government programs and private health plans that are eligible for such discounts at the time prescriptions are dispensed, subject to various conditions. We record provisions for rebates based on factors such as timing and terms of plans under contract, time to process rebates, product pricing, sales volumes, amount of inventory in the distribution channel, and prescription trends. We continually monitor historical payment rates and actual claim data to ensure the liability is fairly stated.

The provision for managed care and Medicaid rebates was \$29.3 million, or 4.4% of gross product sales, and \$8.6 million, or 1.6% of gross product sales, for the years ended December 31, 2008 and 2007, respectively. The reserve for managed care and Medicaid rebates was \$17.0 million and \$4.9 million as of December 31, 2008 and 2007, respectively. The increase in the provision was primarily due to an increase in the number of pricing contracts in place during the comparable periods related to SOLODYN®. The increase in the reserve is due to an increase in the amount of rebates outstanding at the comparable dates, due to the increase in the number of SOLODYN® pricing contracts in place.

*Consumer Rebates and Loyalty Programs*

We offer consumer rebates on many of our products and we have consumer loyalty programs. We generally account for these programs by establishing an accrual based on our estimate of the rebate and loyalty incentives attributable to a sale. We generally base our estimates for the accrual of these items on historical experience and other relevant factors. We adjust our accruals periodically throughout each quarter based on actual experience and changes in other factors, if any, to ensure the balance is fairly stated.

The provision for consumer rebates and loyalty programs was \$63.2 million, or 9.6% of gross product sales, and \$25.3 million, or 4.7% of gross product sales, for the years ended December 31, 2008 and 2007, respectively. The reserve for consumer rebates and loyalty programs was \$28.4 million and \$14.7 million as of December 31, 2008 and 2007, respectively. The increase in the provision and the reserve was primarily due to new consumer rebate programs initiated during 2008 related to our SOLODYN®, RESTYLANE® and PERLANE® products.

If our 2008 estimates of rebate redemption rates or average rebate amounts for our consumer rebate programs changed by 10.0 percent, or our estimates of eligible procedures completed related to our customer loyalty programs were to change by 10.0 percent, our reserve for these items would be impacted by approximately \$2.5 million and corresponding revenue would be impacted by the same amount. We consider the sensitivity analysis of a 10.0 percent variance in our estimated rebate redemption rates and average rebate amounts to be representative of the range of other outcomes that we are reasonably likely to experience in estimating our reserve for consumer rebates and loyalty programs.

*Use of Information from External Sources*

We use information from external sources to estimate our significant items deducted from gross revenues. Our estimates of inventory in the distribution channel are based on historical shipment and return information from our accounting records and data on prescriptions filled, which we purchase from IMS Health, Inc., one of the leading providers of prescription-based information. We regularly monitor internal data as well as external data from our wholesalers, in order to assess the reasonableness of the information obtained from external sources. We also utilize projected prescription demand for our products, as well as, written and oral information obtained from certain wholesalers with respect to their inventory levels and our internal information. We use the information from IMS Health, Inc. to project the prescription demand for our products. Our estimates are subject to inherent limitations pertaining to reliance on third-party information, as certain third-party information is itself in the form of estimates.

**Table of Contents***Use of Estimates in Reserves*

We believe that our allowances and accruals for items that are deducted from gross revenues are reasonable and appropriate based on current facts and circumstances. It is possible, however, that other parties applying reasonable judgment to the same facts and circumstances could develop different allowance and accrual amounts for items that are deducted from gross revenues. Additionally, changes in actual experience or changes in other qualitative factors could cause our allowances and accruals to fluctuate, particularly with newly launched products. We review the rates and amounts in our allowance and accrual estimates on a quarterly basis. If future estimated rates and amounts are significantly greater than those reflected in our recorded reserves, the resulting adjustments to those reserves would decrease our reported net revenues; conversely, if actual returns, rebates and chargebacks are significantly less than those reflected in our recorded reserves, the resulting adjustments to those reserves would increase our reported net revenues. If we changed our assumptions and estimates, our related reserves would change, which would impact the net revenues we report.

*Share-Based Compensation*

As part of our adoption of SFAS No. 123R as of July 1, 2005, we were required to recognize the fair value of share-based compensation awards as an expense. Determining the appropriate fair-value model and calculating the fair value of share-based awards at the date of grant requires judgment. We use the Black-Scholes option pricing model to estimate the fair value of employee stock options. Option pricing models, including the Black-Scholes model, also require the use of input assumptions, including expected volatility, expected life, expected dividend rate, and expected risk-free rate of return. We use a blend of historical and implied volatility based on options freely traded in the open market as we believe this is more reflective of market conditions and a better indicator of expected volatility than using purely historical volatility. Increasing the weighted average volatility by 2.5 percent (from 0.35 – 0.38 percent to 0.375 – 0.405 percent) would have increased the fair value of stock options granted in 2008 to \$9.51 per share. Conversely, decreasing the weighted average volatility by 2.5 percent (from 0.35 – 0.38 percent to 0.325 – 0.355 percent) would have decreased the fair value of stock options granted in 2008 to \$8.59 per share. The expected life of the awards is based on historical experience of awards with similar characteristics. Stock option awards granted during 2008 have a stated term of 7 years, and the weighted average expected life of the awards was determined to be 7 years. Decreasing the weighted average expected life by 0.5 years (from 7.0 years to 6.5 years) would have decreased the fair value of stock options granted in 2008 to \$8.75 per share. The risk-free interest rate assumption is based on observed interest rates appropriate for the terms of our awards. The dividend yield assumption is based on our history and expectation of future dividend payouts.

The fair value of our restricted stock grants is based on the fair market value of our common stock on the date of grant discounted for expected future dividends.

SFAS No. 123R requires us to develop an estimate of the number of share-based awards which will be forfeited due to employee turnover. Quarterly changes in the estimated forfeiture rate may have a significant effect on share-based compensation, as the effect of adjusting the rate for all expense amortization after July 1, 2005 is recognized in the period the forfeiture estimate is changed. If the actual forfeiture rate is higher than the estimated forfeiture rate, then an adjustment is made to increase the estimated forfeiture rate, which will result in a decrease to the expense recognized in the financial statements. If the actual forfeiture rate is lower than the estimated forfeiture rate, then an adjustment is made to decrease the estimated forfeiture rate, which will result in an increase to the expense recognized in the financial statements. The effect of forfeiture adjustments in the first quarter of 2009 was immaterial.

We evaluate the assumptions used to value our awards on a quarterly basis. If factors change and we employ different assumptions, stock-based compensation expense may differ significantly from what was recorded in the past. If there are any modifications or cancellations of the underlying unvested securities, we may be required to accelerate, increase or cancel any remaining unearned stock-based compensation expense. Future stock-based compensation expense and unearned stock-based compensation will increase to the extent that we grant additional equity awards to employees or we assume unvested equity awards in connection with acquisitions.

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Our estimates of these important assumptions are based on historical data and judgment regarding market trends and factors. If actual results are not consistent with our assumptions and judgments used in estimating these factors, we may be required to record additional stock-based compensation expense or income tax expense, which could be material to our results of operations.

*Inventory*

Inventory costs associated with products that have not yet received regulatory approval are capitalized if we believe there is probable future commercial use and future economic benefit. If future commercial use and future economic benefit are not considered probable, then costs associated with pre-launch inventory that has not yet received regulatory approval are expensed as research and development expense during the period the costs are incurred. We could be required to expense previously capitalized costs related to pre-approval inventory if the probability of future commercial use and future economic benefit changes due to denial or delay of regulatory approval, a delay in commercialization, or other factors. Conversely, our gross margins could be favorably impacted if previously expensed pre-approval inventory becomes available and is used for commercial sale. As of December 31, 2008, there were \$1.1 million of costs capitalized into inventory for products that have not yet received regulatory approval. We believe that it is probable that these products will receive regulatory approval and future revenues that exceed costs will be generated from the sale of the inventory.

*Long-lived Assets*

We assess the impairment of long-lived assets when events or changes in circumstances indicate that the carrying value of the assets may not be recoverable. Factors that we consider in deciding when to perform an impairment review include significant under-performance of a product line in relation to expectations, significant negative industry or economic trends, and significant changes or planned changes in our use of the assets. Recoverability of assets that will continue to be used in our operations is measured by comparing the carrying amount of the asset grouping to our estimate of the related total future net cash flows. If an asset carrying value is not recoverable through the related cash flows, the asset is considered to be impaired. The impairment is measured by the difference between the asset grouping's carrying amount and its fair value, based on the best information available, including market prices or discounted cash flow analysis.

When we determine that the useful lives of assets are shorter than we had originally estimated, and there are sufficient cash flows to support the carrying value of the assets, we accelerate the rate of amortization charges in order to fully amortize the assets over their new shorter useful lives.

During 2008, we did not recognize an impairment charge as a result of our review of long-lived assets. During 2007 and 2006, impairment charges of \$4.1 million and \$52.6 million, respectively, were recognized related to our review of long-lived assets. During 2007, the remaining useful life of the intangible asset that was deemed to be impaired was reduced. During 2006, the remaining useful lives of two of the intangible assets that were deemed to be impaired were reduced. This process requires the use of estimates and assumptions, which are subject to a high degree of judgment. If these assumptions change in the future, we may be required to record additional impairment charges for, and/or accelerate amortization of, long-lived assets.

*Income Taxes*

Income taxes are determined using an annual effective tax rate, which generally differs from the U.S. Federal statutory rate, primarily because of state and local income taxes, enhanced charitable contribution deductions for inventory, tax credits available in the U.S., the treatment of certain share-based payments under SFAS 123R that are not designed to normally result in tax deductions, various expenses that are not deductible for tax purposes, and differences in tax rates in certain non-U.S. jurisdictions. Our effective tax rate may be subject to fluctuations during the year as new information is obtained which may affect the assumptions we use to estimate our annual effective tax rate, including factors such as our mix of pre-tax earnings in the various tax jurisdictions in which we operate, changes in valuation allowances against deferred tax assets, reserves for tax audit issues and settlements, utilization of tax credits and changes in tax laws in jurisdictions where we conduct operations. We recognize tax benefits in accordance with Financial Accounting Standards Board Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* ( FIN 48 ). Under FIN 48, tax benefits are recognized only if the tax position is



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more likely than not of being sustained. We recognize deferred tax assets and liabilities for temporary differences between the financial reporting basis and the tax basis of our assets and liabilities, along with net operating losses and credit carryforwards. We record valuation allowances against our deferred tax assets to reduce the net carrying values to amounts that management believes is more likely than not to be realized.

Based on our historical pre-tax earnings, we believe it is more likely than not that we will realize the benefit of substantially all of the existing net deferred tax assets at December 31, 2008. We believe the existing net deductible temporary differences will reverse during periods in which we generate net taxable income; however, there can be no assurance that we will generate any earnings or any specific level of continuing earnings in future years. Certain tax planning or other strategies could be implemented, if necessary, to supplement income from operations to fully realize recorded tax benefits.

The Company has an option to acquire Revance or license Revance's product that is under development. Through December 31, 2008, we have recorded \$18.1 million of charges related to the reduction in the carrying value of the Revance investment. The reduction in the carrying value of the Revance investment is currently an unrealized loss for tax purposes. We will not be able to determine the character of the loss until we exercise or fail to exercise our option. A realized loss characterized as a capital loss can only be utilized to offset capital gains. We have recorded a \$6.7 million valuation allowance against the deferred tax asset associated with this unrealized tax loss in order to reduce the carrying value of the deferred tax asset to \$0, which is the amount that we believe is more likely than not to be realized.

*Research and Development Costs and Accounting for Strategic Collaborations*

All research and development costs, including payments related to products under development and research consulting agreements, are expensed as incurred. We may continue to make non-refundable payments to third parties for new technologies and for new technologies and research and development work that has been completed. These payments may be expensed at the time of payment depending on the nature of the payment made.

Our policy on accounting for costs of strategic collaborations determines the timing of our recognition of certain development costs. In addition, this policy determines whether the cost is classified as development expense or capitalized as an asset. We are required to form judgments with respect to the commercial status of such products in determining whether development costs meet the criteria for immediate expense or capitalization. For example, when we acquire certain products for which there is already an ANDA or NDA approval related directly to the product, and there is net realizable value based on projected sales for these products, we capitalize the amount paid as an intangible asset. In addition, if we acquire product rights which are in the development phase and as to which we have no assurance that the third party will successfully complete its development milestones, we expense such payments.

*Legal Contingencies*

We record contingent liabilities resulting from asserted and unasserted claims against us, when it is probable that a liability has been incurred and the amount of the loss is reasonably estimable. We disclose material contingent liabilities, when there is a reasonable possibility, that the ultimate loss will exceed the recorded liability. Estimating probable losses requires analysis of multiple factors, in some cases including judgments about the potential actions of third-party claimants and courts. Therefore, actual losses in any future period are inherently uncertain. In addition to the matters disclosed in Item 3. Legal Proceedings, we are party to ordinary and routine litigation incidental to our business. We do not expect the outcome of any pending litigation to have a material adverse effect on our consolidated financial position or results of operations. It is possible, however, that future results of operations for any particular quarterly or annual period could be materially affected by changes in our assumptions or the effectiveness of our strategies related to these proceedings.

**Table of Contents***Recent Accounting Pronouncements*

In December 2007, the FASB issued SFAS No. 141R, *Business Combinations*, which replaces SFAS No. 141 and establishes principles and requirements for how an acquirer in a business combination recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed and any controlling interest. It also established principles and requirements for how an acquirer in a business combination recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS No. 141R provides for the following changes from SFAS No. 141: 1) an acquirer will record all assets and liabilities of acquired business, including goodwill, at fair value, regardless of the level of interest acquired; 2) certain contingent assets and liabilities acquired will be recognized at fair value at the acquisition date; 3) contingent consideration will be recognized at fair value on the acquisition date with changes in fair value to be recognized in earnings; 4) acquisition-related transaction and restructuring costs will be expensed as incurred rather than treated as part of the cost of the acquisition and included in the amount recorded for assets acquired; 5) reversals of valuation allowances related to acquired deferred tax assets and changes to acquired income tax uncertainties will be recognized in earnings; and 6) when making adjustments to finalize initial accounting, acquirers will revise any previously issued post-acquisition financial information in future financial statements to reflect any adjustments as if they occurred on the acquisition date. SFAS No. 141R applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. The impact of SFAS No. 141R, if any, on our consolidated results of operations and financial condition will depend on the nature of business combinations we enter into, if any, subsequent to December 31, 2008.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements – an amendment of Accounting Research Bulletin No. 51*. SFAS No. 160 establishes new accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. Specifically, this statement requires the recognition of a noncontrolling interest, or minority interest, as equity in the consolidated financial statements and separate from the parent's equity. The amount of net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the statement of operations. SFAS No. 160 clarifies that changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation are equity transactions if the parent retains its controlling financial interest. In addition, this statement requires that a parent recognize a gain or loss in net income when a subsidiary is deconsolidated. Such gain or loss will be measured using the fair value of the noncontrolling equity investment on the deconsolidation date. SFAS No. 160 also includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008. We do not expect the adoption of SFAS No. 160 to have a material impact on our consolidated results of operations and financial condition.

In December 2007, the EITF reached a consensus on EITF 07-01, *Accounting for Collaborative Agreements*. EITF 07-01 prohibits companies from applying the equity method of accounting to activities performed outside a separate legal entity by a virtual joint venture. Instead, revenues and costs incurred with third parties in connection with the collaborative arrangement should be presented gross or net by the collaborators based on the criteria in EITF Issue No. 99-19, *Reporting Revenue Gross as a Principal versus Net as an Agent*, and other applicable accounting literature. The consensus should be applied to collaborative arrangements in existence at the date of adoption using a modified retrospective method that requires reclassification in all periods presented for those arrangements still in effect at the transition date, unless that application is impracticable. The consensus is effective for fiscal years beginning after December 15, 2008. We do not expect the adoption of EITF 07-01 to have a material impact on our consolidated results of operations and financial condition.

In April 2008, the FASB issued FSP 142-3, *Determination of the Useful Life of Intangible Assets*. FSP 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets*. FSP 142-3 is effective for fiscal years beginning after December 15, 2008. We do not expect the adoption of FSP 142-3 to have a material impact on our consolidated results of operations and financial condition.





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In May 2008, the FASB issued FSP APB 14-1, *Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)*. FSP APB 14-1 clarifies the accounting for convertible debt instruments that may be settled in cash (including partial cash settlement) upon conversion. FSP APB 14-1 specifies that issuers of such instruments should separately account for the liability and equity components of certain convertible debt instruments in a manner that reflects the issuer's nonconvertible debt borrowing rate when interest cost is recognized. FSP APB 14-1 requires bifurcation of a component of the debt, classification of that component in equity and the accretion of the resulting discount on the debt to be recognized as part of interest expense. FSP APB 14-1 requires retrospective application to the terms of instruments as they existed for all periods presented. FSP APB 14-1 is effective for fiscal years beginning after December 15, 2008, and early adoption is not permitted. We do not expect FSP APB 14-1 to impact our consolidated results of operations and financial condition.

In June 2008, the FASB reached a consensus on EITF 07-5, *Determining Whether an Instrument (or Embedded Feature) Is Indexed to an Entity's Own Stock*. EITF 07-5 addresses the determination of whether an instrument (or embedded feature) is indexed to an entity's own stock. EITF 07-5 is effective for fiscal years beginning after December 15, 2008. We do not expect the adoption of EITF 07-5 to have a material impact on our consolidated results of operations and financial condition.

In October 2008, the FASB issued FSP 157-3, *Determining the Fair Value of a Financial Asset When the Market for That Asset is Not Active*. FSP 157-3 clarifies the application of SFAS No. 157, *Fair Value Measurements*, in a market that is not active and provides an example to illustrate key considerations in determining fair value of financial assets when the market for that financial asset is not active. FSP 157-3 applies to financial assets within the scope of accounting pronouncements that require or permit fair value measurements in accordance with SFAS No. 157. FSP 157-3 was effective upon issuance and included prior periods for which financial statements had not been issued. The application of FSP 157-3 did not have a material impact on our consolidated financial statements.

**Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

At December 31, 2008, \$83.2 million of our cash equivalent investments are in money market securities that are reflected as cash equivalents, because all maturities are within 90 days. Included in money market securities are commercial paper, Federal agency discount notes and money market funds. Our interest rate risk with respect to these investments is limited due to the short-term duration of these arrangements and the yields earned, which approximate current interest rates.

Our policy for our short-term and long-term investments is to establish a high-quality portfolio that preserves principal, meets liquidity needs, avoids inappropriate concentrations and delivers an appropriate yield in relationship to our investment guidelines and market conditions. Our investment portfolio, consisting of fixed income securities that we hold on an available-for-sale basis, was approximately \$319.2 million as of December 31, 2008, \$703.7 million as of December 31, 2007 and \$481.2 million as of December 31, 2006. These securities, like all fixed income instruments, are subject to interest rate risk and will decline in value if market interest rates increase. We have the ability to hold our fixed income investments until maturity and, therefore, we would not expect to recognize any material adverse impact in income or cash flows if market interest rates increase.

As of December 31, 2008, our short-term investments included auction rate floating securities with a fair value of \$38.2 million. Our auction rate floating securities are debt instruments with a long-term maturity and with an interest rate that is reset in short intervals through auctions. The negative conditions in the credit markets during 2008 have prevented some investors from liquidating their holdings, including their holdings of auction rate floating securities. As a result, these affected auction rate floating securities are now considered illiquid, and we could be required to hold them until they are redeemed by the holder at maturity. We may not be able to liquidate the securities until a future auction on these investments is successful. As a result of the lack of liquidity of these investments, we recorded an other-than-temporary impairment loss of \$6.4 million during 2008 on our auction rate floating securities.

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The following table provides information about our available-for-sale and trading securities that are sensitive to changes in interest rates. We have aggregated our available-for-sale securities for presentation purposes since they are all very similar in nature (dollar amounts in thousands):

**Interest Rate Sensitivity**  
**Principal Amount by Expected Maturity as of December 31, 2008**

|  | <b>Financial instruments mature during year ended December 31,</b> |             |             |             |             |                   |
|--|--|-------------|-------------|-------------|-------------|-------------------|
|  | <b>2009</b>  | <b>2010</b> | <b>2011</b> | <b>2012</b> | <b>2013</b> | <b>Thereafter</b> |
| Available-for-sale and trading securities    | \$ 224,189   | \$ 50,354   | \$          | \$          | \$          | \$ 38,225         |
| Weighted-average yield rate                  | 3.6%   | 3.3%        |             |             |             | 2.0%              |
| Contingent convertible senior notes due 2032 | \$   | \$          | \$          | \$          | \$          | \$ 169,145        |
| Interest rate                                |  |             |             |             |             | 2.5%              |
| Contingent convertible senior notes due 2033 | \$   | \$          | \$          | \$          | \$          | \$ 181            |
| Interest rate                                |  |             |             |             |             | 1.5%              |

Changes in interest rates do not affect interest expense incurred on our Contingent Convertible Senior Notes as the interest rates are fixed. We have not entered into derivative financial instruments. We have minimal operations outside of the United States and, accordingly, we have not been susceptible to significant risk from changes in foreign currencies.

During the normal course of business we could be subjected to a variety of market risks, examples of which include, but are not limited to, interest rate movements and foreign currency fluctuations, as we discussed above, and collectibility of accounts receivable. We continuously assess these risks and have established policies and procedures to protect against the adverse effects of these and other potential exposures. Although we do not anticipate any material losses in these risk areas, no assurance can be made that material losses will not be incurred in these areas in the future.

**Item 8. Financial Statements and Supplementary Data**

Our financial statements and related financial statement schedule and the Independent Registered Public Accounting Firm's Reports are incorporated herein by reference to the financial statements set forth in Item 15 of Part IV of this report.

**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

None.

**Item 9A. Controls and Procedures**

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) that are designed to ensure that information required to be disclosed in reports filed by us under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure. Our Chief Executive Officer and Chief Financial Officer, with the participation of other members of management, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Annual Report on Form 10-K. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective and designed to ensure

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that the information we are required to disclose in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

Although management of our Company, including the Chief Executive Officer and the Chief Financial Officer, believes that our disclosure controls and internal controls currently provide reasonable assurance that our desired control objectives have been met, management does not expect that our disclosure controls or internal controls will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is also based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

*Management's Report on Internal Control over Financial Reporting*

The management of Medicis Pharmaceutical Corporation is responsible for establishing and maintaining adequate internal control over financial reporting as such term is defined in Exchange Act Rules 13a-15(f) and 15d-15(f). Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Under the supervision and with the participation of the Chief Executive Officer and Chief Financial Officer, management conducted an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2008. The framework on which such evaluation was based is contained in the report entitled *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (the *COSO Report*). Based on that evaluation and the criteria set forth in the *COSO Report*, management concluded that our internal control over financial reporting was effective as of December 31, 2008.

Our independent registered public accounting firm, Ernst & Young LLP, who also audited our consolidated financial statements, audited the effectiveness of our internal control over financial reporting. Ernst & Young LLP has issued their attestation report, which is included below.

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**Report of Independent Registered Public Accounting Firm**

**The Board of Directors and Stockholders of Medicis Pharmaceutical Corporation**

We have audited Medicis Pharmaceutical Corporation's (the Company) internal control over financial reporting as of December 31, 2008, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Medicis Pharmaceutical Corporation's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included above under the heading Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Medicis Pharmaceutical Corporation maintained, in all material respects, effective internal control over financial reporting as of December 31, 2008, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the December 31, 2008 consolidated financial statements of Medicis Pharmaceutical Corporation and subsidiaries and our report dated February 24, 2009 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Phoenix, Arizona  
February 24, 2009

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*Changes in Internal Control over Financial Reporting*

In our Quarterly Report on Form 10-Q for the quarter ended September 30, 2008, management concluded that our internal control over financial reporting was ineffective as a result of a material weakness with respect to our interpretation and application of SFAS 48 as it applies to the calculation of sales return reserves, as initially disclosed in Amendment No. 1 to our Annual Report on Form 10-K for the year ended December 31, 2007. Management dedicated significant resources to remediate the controls around our sales return reserve and to ensure that the proper steps were taken to remedy the material weakness in our internal control over financial reporting. Specifically, management took the following actions to remediate the material weakness:

conducted a full review of our accounting methodology for sales return reserves;

assessed the technical accounting capabilities of the accounting and finance departments to ensure the proper knowledge, skills, and training; and

finance and accounting personnel attended training sessions, covering relevant topics, which included revenue recognition and related accounting concepts.

As of December 31, 2008, management has determined that the material weakness identified in 2008 has been remediated.

**Item 9B. Other Information**

None.

**PART III**

**Item 10. Directors and Executive Officers and Corporate Governance**

The Company has adopted a written code of ethics, Medicis Pharmaceutical Corporation Code of Business Conduct and Ethics, which is applicable to all directors, officers and employees of the Company, including the Company's principal executive officer, principal financial officer, principal accounting officer or controller and other executive officers identified pursuant to this Item 10 who perform similar functions (collectively, the Selected Officers). In accordance with the rules and regulations of the SEC, a copy of the code is available on the Company's website. The Company will disclose any changes in or waivers from its code of ethics applicable to any Selected Officer on its website at <http://www.Medicis.com> or by filing a Form 8-K.

The Company has filed, as exhibits to this Annual Report on Form 10-K for the year ended December 31, 2008, the certifications of its Chief Executive Officer and Chief Financial Officer required pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

On June 11, 2008, the Company submitted to the New York Stock Exchange the Annual CEO Certification required pursuant to Section 303A.12(a) of the New York Stock Exchange Listed Company Manual.

The information in the section entitled Section 16(a) Beneficial Ownership Reporting Compliance, Director Biographical Information, Board Nominees, Executive Officers and Governance of Medicis in the Proxy Statement is incorporated herein by reference.

**Item 11. Executive Compensation**

The information to be included in the sections entitled Executive Compensation, Compensation of Directors, and Stock Option and Compensation Committee Report in the Proxy Statement is incorporated herein by reference.

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**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The information to be included in the section entitled **Security Ownership of Directors and Executive Officers and Certain Beneficial Owners** in the Proxy Statement is incorporated herein by reference.

**Item 13. Certain Relationships and Related Transactions, and Director Independence**

The information to be included in the sections entitled **Certain Relationships and Related Transactions** and **Stock Option and Compensation Committee Interlocks and Insider Participation** in the Proxy Statement is incorporated herein by reference.

**Item 14. Principal Accountant Fees and Services**

The information to be included in the section entitled **Independent Public Accountants** in the Proxy Statement is incorporated herein by reference.

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## Item 15. Exhibits, Financial Statement Schedules

|  | <b>Page</b> |
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| (a) Documents filed as a part of this Report   |             |
| (1) Financial Statements:  |             |
| <u>Index to consolidated financial statements</u>  | F-1         |
| <u>Report of Independent Registered Public Accounting Firm</u>   | F-2         |
| <u>Consolidated balance sheets as of December 31, 2008 and 2007</u>  | F-3         |
| <u>Consolidated statements of operations for the years ended December 31, 2008, 2007 and 2006</u>  | F-5         |
| <u>Consolidated statements of stockholders' equity for the years ended December 31, 2008, 2007 and 2006</u>  | F-6         |
| <u>Consolidated statements of cash flows for the years ended December 31, 2008, 2007 and 2006</u>  | F-8         |
| <u>Notes to consolidated financial statements</u>  | F-9         |
| (2) Financial Statement Schedule:  |             |
| <u>Schedule II Valuation and Qualifying Accounts</u>   | S-1         |
| This financial statement schedule should be read in conjunction with the consolidated financial statements. Financial statement schedules not included in this Annual Report on Form 10-K have been omitted because they are not applicable or the required information is shown in the financial statements or notes thereto. |             |
| (3) Exhibits filed as part of this Report:   |             |

| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 2.1                | Agreement of Merger by and between the Company, Medicis Acquisition Corporation and GenDerm Corporation, dated November 28, 1997 <sup>(11)</sup>                                     |
| 2.2                | Agreement of Plan of Merger, dated as of October 1, 2001, by and among the Company, MPC Merger Corp. and Ascent Pediatrics, Inc. <sup>(17)</sup>                                     |
| 2.3                | Agreement and Plan of Merger by and among the Company, Donatello, Inc., and LipoSonix, Inc. dated June 16, 2008 <sup>(49)</sup>  |
| 3.1                | Certificate of Incorporation of the Company, as amended <sup>(23)</sup>  |
| 3.2                | Amended and Restated By-Laws of the Company <sup>(43)</sup>  |
| 4.1                | Amended and Restated Rights Agreement, dated as of August 17, 2005, between the Company and Wells Fargo Bank, N.A., as Rights Agent <sup>(26)</sup>                                  |
| 4.2                | Indenture, dated as of August 19, 2003, by and between the Company, as issuer, and Deutsche Bank Trust Company Americas, as trustee <sup>(23)</sup>                                  |
| 4.3                | Indenture, dated as of June 4, 2002, by and between the Company, as issuer, and Deutsche Bank Trust Company Americas, as trustee. <sup>(19)</sup>                                    |
| 4.4                | Supplemental Indenture dated as of February 1, 2005 to Indenture dated as of August 19, 2003 between the Company and Deutsche Bank Trust Company Americas as Trustee <sup>(25)</sup> |
| 4.5                |  |

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Registration Rights Agreement, dated as of June 4, 2002, by and between the Company and Deutsche Bank Securities Inc. <sup>(19)</sup>

- 4.6 Form of specimen certificate representing Class A common stock <sup>(1)</sup>
- 10.1 Asset Purchase Agreement among the Company, Ascent Pediatrics, Inc., BioMarin Pharmaceutical Inc., and BioMarin Pediatrics Inc., dated April 20, 2004 <sup>(23)</sup>
- 10.2 Merger Termination Agreement, dated as of December 13, 2005, by and among the Company, Masterpiece Acquisition Corp., and Inamed Corporation<sup>(31)</sup>
- 10.3 Securities Purchase Agreement among the Company, Ascent Pediatrics, Inc., BioMarin Pharmaceutical Inc. and BioMarin Pediatrics Inc., dated May 18, 2004 <sup>(23)</sup>
- 10.4 Termination Agreement dated October 19, 2005 between the Company and Michael A. Pietrangelo<sup>(28)</sup>
- 10.5 License Agreement among the Company, Ascent Pediatrics, Inc. and BioMarin Pediatrics Inc., dated May 18, 2004 <sup>(23)</sup>



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| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 10.6               | Medicis Pharmaceutical Corporation 1995 Stock Option Plan (incorporated by reference to Exhibit C to the definitive Proxy Statement for the 1995 Annual Meeting of Shareholders previously filed with the SEC, File No. 0-18443) |
| 10.7(a)            | Employment Agreement between the Company and Jonah Shacknai, dated July 24, 1996 <sup>(8)</sup>  |
| 10.7(b)            | Amendment to Employment Agreement by and between the Company and Jonah Shacknai, dated April 1, 1999 <sup>(15)</sup>   |
| 10.7(c)            | Amendment to Employment Agreement by and between the Company and Jonah Shacknai, dated February 21, 2001 <sup>(15)</sup>   |
| 10.7(d)            | Third Amendment, dated December 30, 2005, to Employment Agreement between the Company and Jonah Shacknai <sup>(32)</sup>   |
| 10.8               | Medicis Pharmaceutical Corporation 2001 Senior Executive Restricted Stock Plan <sup>(30)</sup>   |
| 10.9(a)            | Medicis Pharmaceutical Corporation 2002 Stock Option Plan <sup>(20)</sup>  |
| 10.9(b)            | Amendment No. 1 to the Medicis Pharmaceutical Corporation 2002 Stock Option Plan, dated August 1, 2005 <sup>(29)</sup>   |
| 10.10(a)           | Medicis Pharmaceutical Corporation 2004 Stock Incentive Plan <sup>(27)</sup>   |
| 10.10(b)           | Amendment No. 1 to the Medicis Pharmaceutical Corporation 2004 Stock Option Plan, dated August 1, 2005 <sup>(29)</sup>   |
| 10.11(a)           | Medicis Pharmaceutical Corporation 1998 Stock Option Plan <sup>(33)</sup>  |
| 10.11(b)           | Amendment No. 1 to the Medicis Pharmaceutical Corporation 1998 Stock Option Plan, dated August 1, 2005 <sup>(29)</sup>   |
| 10.11(c)           | Amendment No. 2 to the Medicis Pharmaceutical Corporation 1998 Stock Option Plan, dated September 30, 2005 <sup>(29)</sup>   |
| 10.12(a)           | Medicis Pharmaceutical Corporation 1996 Stock Option Plan <sup>(34)</sup>  |
| 10.12(b)           | Amendment No. 1 to the Medicis Pharmaceutical Corporation 1996 Stock Option Plan, dated August 1, 2005 <sup>(29)</sup>   |
| 10.13              | Waiver Letter dated March 18, 2005 between the Company and Q-Med AB <sup>(27)</sup>  |
| 10.14              | Supply Agreement, dated October 21, 1992, between Schein Pharmaceutical and the Company <sup>(2)</sup>   |
| 10.15              | Amendment to Manufacturing and Supply Agreement, dated March 2, 1993, between Schein Pharmaceutical and the Company <sup>(3)</sup>   |

- 10.16(a) Credit and Security Agreement, dated August 3, 1995, between the Company and Norwest Business Credit, Inc. <sup>(5)</sup>
- 10.16(b) First Amendment to Credit and Security Agreement, dated May 29, 1996, between the Company and Norwest Bank Arizona, N.A. <sup>(8)</sup>
- 10.16(c) Second Amendment to Credit and Security Agreement, dated November 22, 1996, by and between the Company and Norwest Bank Arizona, N.A. as successor-in-interest to Norwest Business Credit, Inc. <sup>(10)</sup>
- 10.16(d) Third Amendment to Credit and Security Agreement, dated November 22, 1998, by and between the Company and Norwest Bank Arizona, N.A., as successor-in-interest to Norwest Business Credit, Inc. <sup>(12)</sup>
- 10.16(e) Fourth Amendment to Credit and Security Agreement, dated November 22, 2000, by and between the Company and Wells Fargo Bank Arizona, N.A., formerly known as Norwest Bank Arizona, N.A., as successor-in-interest to Norwest Business Credit, Inc. <sup>(16)</sup>
- 10.16(f) Fifth Amendment to Credit and Security Agreement, dated November 22, 2002, by and between the Company and Wells Fargo Bank Arizona, N.A., formerly known as Norwest Bank Arizona, N.A., as successor-in-interest to Norwest Business Credit, Inc. <sup>(23)</sup>
- 10.17(a) Patent Collateral Assignment and Security Agreement, dated August 3, 1995, by the Company to Norwest Business Credit, Inc. <sup>(6)</sup>
- 10.17(b) First Amendment to Patent Collateral Assignment and Security Agreement, dated May 29, 1996, by the Company to Norwest Bank Arizona, N.A. <sup>(8)</sup>
- 10.17(c) Amended and Restated Patent Collateral Assignment and Security Agreement, dated November 22, 1998, by the Company to Norwest Bank Arizona, N.A. <sup>(12)</sup>
- 10.18(a) Trademark Collateral Assignment and Security Agreement, dated August 3, 1995, by the Company to Norwest Business Credit, Inc. <sup>(7)</sup>
- 10.18(b) First Amendment to Trademark Collateral Assignment and Security Agreement, dated May 29, 1996, by the Company to Norwest Bank Arizona, N.A. <sup>(8)</sup>

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| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 10.18(c)           | Amended and Restated Trademark, Tradename, and Service Mark Collateral Assignment and Security Agreement, dated November 22, 1998, by the Company to Norwest Bank Arizona, N.A. <sup>(12)</sup>           |
| 10.19              | Assignment and Assumption of Loan Documents, dated May 29, 1996, from Norwest Business Credit, Inc., to and by Norwest Bank Arizona, N.A. <sup>(8)</sup>  |
| 10.20              | Multiple Advance Note, dated May 29, 1996, from the Company to Norwest Bank Arizona, N.A. <sup>(8)</sup>  |
| 10.21              | Asset Purchase Agreement dated November 15, 1998, by and among the Company and Hoechst Marion Roussel, Inc., Hoechst Marion Roussel Deutschland GMBH and Hoechst Marion Roussel, S.A. <sup>(12)</sup>     |
| 10.22              | License and Option Agreement dated November 15, 1998, by and among the Company and Hoechst Marion Roussel, Inc., Hoechst Marion Roussel Deutschland GMBH and Hoechst Marion Roussel, S.A. <sup>(12)</sup> |
| 10.23              | Loprox Lotion Supply Agreement dated November 15, 1998, by and between the Company and Hoechst Marion Roussel, Inc. <sup>(12)</sup>   |
| 10.24              | Supply Agreement dated November 15, 1998, by and between the Company and Hoechst Marion Roussel Deutschland GMBH <sup>(12)</sup>  |
| 10.25              | Asset Purchase Agreement effective January 31, 1999, between the Company and Bioglan Pharma Plc <sup>(14)</sup>   |
| 10.26              | Stock Purchase Agreement by and among the Company, Ucyglyd Pharma, Inc. and Syed E. Abidi, William Brusilow, Susan E. Brusilow and Norbert L. Wiech, dated April 19, 1999 <sup>(14)</sup>                 |
| 10.27              | Asset Purchase Agreement by and between the Company and Bioglan Pharma Plc, dated June 29, 1999 <sup>(14)</sup>   |
| 10.28              | Asset Purchase Agreement by and among The Exorex Company, LLC, Bioglan Pharma Plc, the Company and IMX Pharmaceuticals, Inc., dated June 29, 1999 <sup>(16)</sup>   |
| 10.29              | Medicis Pharmaceutical Corporation Executive Retention Plan <sup>(14)</sup>   |
| 10.30              | Asset Purchase Agreement between Warner Chilcott, plc and the Company, dated September 14, 1999 <sup>(14)</sup>   |
| 10.31(a)           | Share Purchase Agreement between Q-Med International B.V. and Startskottet 21914 AB (under proposed change of name to Medicis Sweden Holdings AB), dated February 10, 2003 <sup>(21)</sup>                |
| 10.31(b)           | Amendment No. 1 to Share Purchase Agreement between Q-Med International B.V. and Startskottet 21914 AB (under proposed change of name to Medicis Sweden Holdings AB), dated March 7, 2003 <sup>(21)</sup> |

- 10.32 Supply Agreement between Q-Med AB and the Company, dated March 7, 2003<sup>(21)</sup>
- 10.33 Amended and Restated Intellectual Property Agreement between Q-Med AB and HA North American Sales AB, dated March 7, 2003<sup>(21)</sup>
- 10.34 Supply Agreement between Medicis Aesthetics Holdings Inc., a wholly owned subsidiary of the Company, and Q-Med AB, dated July 15, 2004 <sup>(23)</sup> Portions of this exhibit (indicated by asterisks) have been omitted pursuant to a request for confidential treatment pursuant to Rule 24b-2 under the Securities Exchange Act of 1934.
- 10.35 Intellectual Property License Agreement between Q-Med AB and Medicis Aesthetics Holdings Inc., dated July 15, 2004 <sup>(23)</sup> Portions of this exhibit (indicated by asterisks) have been omitted pursuant to a request for confidential treatment pursuant to Rule 24b-2 under the Securities Exchange Act of 1934.
- 10.36 Note Agreement, dated as of October 1, 2001, by and among Ascent Pediatrics, Inc., the Company, Furman Selz Investors II L.P., FS Employee Investors LLC, FS Ascent Investments LLC, FS Parallel Fund L.P., BancBoston Ventures Inc. and Flynn Partners <sup>(17)</sup>
- 10.37 Voting Agreement, dated as of October 1, 2001, by and among the Company, MPC Merger Corp., FS Private Investments LLC, Furman Selz Investors II L.P., FS Employee Investors LLC, FS Ascent Investments LLC and FS Parallel Fund L.P. <sup>(17)</sup>
- 10.38 Exclusive Remedy Agreement, dated as of October 1, 2001, by and among the Company, Ascent Pediatrics, Inc., FS Private Investments LLC, Furman Selz Investors II L.P., FS Employee Investors LLC, FS Ascent Investments LLC and FS Parallel Fund L.P., BancBoston Ventures Inc., Flynn Partners, Raymond F. Baddour, Sc.D., Robert E. Baldini, Medical Science Partners L.P. and Emmett Clemente, Ph.D. <sup>(17)</sup>

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| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 10.39              | Medicis Pharmaceutical Corporation 1992 Stock Option Plan <sup>(35)</sup>  |
| 10.40              | Form of Stock Option Agreement for Medicis Pharmaceutical Corporation 2004 Stock Incentive Plan <sup>(36)</sup>  |
| 10.41              | Form of Restricted Stock Agreement for Medicis Pharmaceutical Corporation 2004 Stock Incentive Plan <sup>(36)</sup>  |
| 10.42              | Letter Agreement dated as of March 13, 2006 among Medicis Pharmaceutical Corporation, Aesthetica Ltd., Medicis Aesthetics Holdings Inc., Ipsen S.A. and Ipsen Ltd. <sup>(37)</sup>       |
| 10.43              | * Development and Distribution Agreement by and between Aesthetica, Ltd. and Ipsen, Ltd. <sup>(38)</sup>   |
| 10.44              | * Trademark License Agreement by and between Aesthetica, Ltd. and Ipsen, Ltd. <sup>(38)</sup>  |
| 10.45              | * Trademark Assignment Agreement by and between Aesthetica, Ltd. and Ipsen, Ltd. <sup>(38)</sup>   |
| 10.46(a)           | Medicis 2006 Incentive Award Plan <sup>(39)</sup>  |
| 10.46(b)           | Amendment to the Medicis 2006 Incentive Award Plan, dated July 10, 2006 <sup>(41)</sup>  |
| 10.46(c)           | Amendment No. 2 to the Medicis 2006 Incentive Award Plan, dated April 11, 2007 <sup>(46)</sup>   |
| 10.46(d)           | Amendment No. 3 to the Medicis 2006 Incentive Award Plan, dated April 16, 2007 <sup>(45)</sup>   |
| 10.46(e)           | Form of Stock Option Agreement for Medicis Pharmaceutical Corporation 2006 Incentive Award Plan <sup>(48)</sup>  |
| 10.46(f)           | Form of Restricted Stock Agreement for Medicis Pharmaceutical Corporation 2006 Incentive Award Plan <sup>(48)</sup>  |
| 10.47              | Employment Agreement, dated July 25, 2006, between Medicis Pharmaceutical Corporation and Mark A. Prygocki, Sr. <sup>(40)</sup>  |
| 10.48              | Employment Agreement, dated July 25, 2006, between Medicis Pharmaceutical Corporation and Mitchell S. Wortzman, Ph.D. <sup>(40)</sup>  |
| 10.49              | Employment Agreement, dated July 25, 2006, between Medicis Pharmaceutical Corporation and Richard J. Havens <sup>(40)</sup>  |
| 10.50              | Employment Agreement, dated July 27, 2006, between Medicis Pharmaceutical Corporation and Jason D. Hanson <sup>(40)</sup>  |
| 10.51              | * Office Sublease by and between Apex 7720 North Dobson, L.L.C., an Arizona limited liability company, and Medicis Pharmaceutical Corporation, dated as of July 26, 2006 <sup>(42)</sup> |

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|       |    |   |
|-------|----|---|
| 10.52 |    | Corporate Integrity Agreement between the Office of Inspector General of the department of Health and Human Services and Medicis Pharmaceutical Corporation <sup>(44)</sup> |
| 10.53 | *  | Collaboration Agreement, dated as of August 23, 2007, by and between Ucyclid Pharma, Inc. and Hyperion Therapeutics, Inc. <sup>(47)</sup>                                   |
| 10.54 |    | Employment Agreement, dated December 23, 2008, by and between the Company and Joseph P. Cooper <sup>(50)</sup>  |
| 10.55 |    | Amended and Restated Employment Agreement, dated December 23, 2008, by and between the Company and Jason D. Hanson <sup>(50)</sup>  |
| 10.56 |    | Employment Agreement, dated December 23, 2008, by and between the Company and Vincent P. Ippolito <sup>(50)</sup>   |
| 10.57 |    | Employment Agreement, dated December 23, 2008, by and between the Company and Richard D. Peterson <sup>(50)</sup>   |
| 10.58 |    | Amended and Restated Employment Agreement, dated December 23, 2008, by and between the Company and Mark A. Prygocki <sup>(50)</sup>   |
| 10.59 |    | Amended and Restated Employment Agreement, dated December 23, 2008, by and between the Company and Mitchell S. Wortzman, Ph.D. <sup>(50)</sup>                              |
| 10.60 |    | Fourth Amendment to Employment Agreement, dated December 23, 2008, by and between the Company and Jonah Shacknai <sup>(50)</sup>  |
| 10.61 | +* | Joint Development Agreement, dated as of November 26, 2008, between the Company and Impax Laboratories, Inc.  |
| 10.62 | +* | License and Settlement Agreement, dated as of November 26, 2008, between the Company and Impax Laboratories, Inc.   |
| 12    | +  | Computation of Ratios of Earnings to Fixed Charges  |
| 21.1  | +  | Subsidiaries  |
| 23.1  | +  | Consent of Independent Registered Public Accounting Firm  |
| 24.1  |    | Power of Attorney See signature page  |
| 31.1  | +  | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended   |
| 31.2  | +  | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended   |

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| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 32.1               | + Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002                                    |
| 32.2               | + Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002                                    |
| +                  | Filed herewith   |
| *                  | Portions of this exhibit (indicated by asterisks) have been omitted pursuant to a request for confidential treatment pursuant to Rule 24b-2 under the Securities Exchange Act of 1934. |
| (1)                | Incorporated by reference to the Registration Statement on Form S-1 of the Registrant, File No. 33-32918, filed with the SEC on January 16, 1990                                       |
| (2)                | Incorporated by reference to the Registration Statement on Form S-1 of the Company, File No. 33-54276, filed with the SEC on June 11, 1993   |

- (3) Incorporated by reference to the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 1993, File No. 0-18443, filed with the SEC on October 13, 1993
- (4) Incorporated by reference to the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 1995, File No. 0-18443, previously filed with the SEC (the 1994 Form 10-K )
- (5) Incorporated by reference to the Company's 1995 Form 10-K
- (6) Incorporated by reference to the Company's 1995 Form 10-K
- (7) Incorporated by reference to the Company's 1995 Form 10-K
- (8) Incorporated by reference to the Company's Annual Report on Form 10-K



for the fiscal  
year ended  
June 30, 1996,  
File  
No. 0-18443,  
previously filed  
with the SEC

(9) Incorporated by  
reference to the  
Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended  
March 31, 1997,  
File  
No. 0-18443,  
previously filed  
with the SEC

(10) Incorporated by  
reference to the  
Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended  
December 31,  
1996, File  
No. 0-18443,  
previously filed  
with the SEC

(11) Incorporated by  
reference to the  
Company's  
Current Report  
on Form 8-K  
filed with the  
SEC on  
December 15,  
1997

(12) Incorporated by  
reference to the  
Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended

December 31,  
1998, File  
No. 0-18443,  
previously filed  
with the SEC

(13) Incorporated by  
reference to the  
Company's  
Current Report  
on Form 8-K  
filed with the  
SEC on July 13,  
2006

(14) Incorporated by  
reference to the  
Company's  
Annual Report  
on Form 10-K  
for the fiscal  
year ended  
June 30, 1999,  
File  
No. 0-18443,  
previously filed  
with the SEC

(15) Incorporated by  
reference to the  
Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended  
March 31, 2001,  
File  
No. 0-18443,  
previously filed  
with the SEC

(16) Incorporated by  
reference to the  
Company's  
Annual Report  
on Form 10-K  
for the fiscal  
year ended  
June 30, 2001,  
File  
No. 0-18443,

previously filed  
with the SEC

- (17) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on October 2, 2001
- (18) Incorporated by reference to the Company's registration statement on Form 8-A12B/A filed with the SEC on June 4, 2002
- (19) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on June 6, 2002
- (20) Incorporated by reference to the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2002, File No. 0-18443, previously filed with the SEC
- (21) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on

March 10, 2003

- (22) Incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended December 31, 2003, File No. 0-18443, previously filed with the SEC
  
- (23) Incorporated by reference to the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2004, File No. 0-18443, previously filed with the SEC
  
- (24) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on March 21, 2005
  
- (25) Incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2005, File No. 0-18443, previously filed with the SEC

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- (26) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on August 18, 2005
- (27) Incorporated by reference to the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2005, File No. 0-18443, previously filed with the SEC
- (28) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on October 20, 2005
- (29) Incorporated by reference to the Company's Annual Report on Form 10-K/A for the fiscal year ended June 30, 2005, File No. 0-18443, previously filed with the SEC on October 28, 2005
- (30) Incorporated by reference to the

Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended  
September 30,  
2005, File  
No. 0-18443,  
previously filed  
with the SEC

- (31) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on December 13, 2005
- (32) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on January 3, 2006
- (33) Incorporated by reference to Appendix 1 to the Company's definitive Proxy Statement for the 1998 Annual Meeting of Stockholders filed with the SEC on December 2, 1998
- (34) Incorporated by reference to Appendix 2 to the Company's definitive Proxy Statement for the 1996 Annual

Meeting of  
Stockholders  
filed with the  
SEC on  
October 23,  
1996

- (35) Incorporated by reference to Exhibit B to the Company's definitive Proxy Statement for the 1992 Annual Meeting of Stockholders previously filed with the SEC
- (36) Incorporated by reference to the Company's Annual Report on Form 10-K/T for the six month transition period ended December 31, 2005, File No. 0-18443, previously filed with the SEC on March 16, 2006
- (37) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on March 16, 2006
- (38) Incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006,

File  
No. 0-18443,  
previously filed  
with the SEC

(39) Incorporated by  
reference to  
Appendix A to  
the Company's  
Definitive Proxy  
Statement for  
the 2006 Annual  
Meeting of  
Stockholders  
filed with the  
SEC on  
April 13, 2006

(40) Incorporated by  
reference to the  
Company's  
Current Report  
on Form 8-K  
filed with the  
SEC on July 31,  
2006

(41) Incorporated by  
reference to the  
Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended  
June 30, 2006,  
File  
No. 0-18443,  
previously filed  
with the SEC

(42) Incorporated by  
reference to the  
Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended  
September 30,  
2006, File  
No. 0-18443,  
previously filed



with the SEC

- (43) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on February 18, 2009
- (44) Incorporated by reference to the Company's Current Report on Form 8-K filed with the SEC on April 30, 2007
- (45) Incorporated by reference to Appendix A to the Company's Definitive Proxy Statement on Schedule 14A filed with the SEC on April 16, 2007
- (46) Incorporated by reference to the Company's Registration Statement on Form S-8 dated September 3, 2007
- (47) Incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2007, File No. 0-18443,

previously filed  
with the SEC

(48) Incorporated by  
reference to the  
Company's  
Annual Report  
on Form 10-K  
for the year  
ended  
December 31,  
2007, File  
No. 0-18443,  
previously filed  
with the SEC

(49) Incorporated by  
reference to the  
Company's  
Quarterly  
Report on Form  
10-Q for the  
quarter ended  
June 30, 2008,  
File  
No. 001-14471,  
previously filed  
with the SEC.

(50) Incorporated by  
reference to the  
Company's  
Current Report  
on Form 8-K  
filed with the  
SEC on  
December 30,  
2008

(b) The exhibits to this Form 10-K follow the Company's Financial Statement Schedule included in this Form 10-K.

(c) The Financial Statement Schedule to this Form 10-K appears on page S-1 of this Form 10-K.

**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: March 2, 2009

MEDICIS PHARMACEUTICAL  
CORPORATION

By: /s/ JONAH SHACKNAI  
Jonah Shacknai  
Chairman of the Board and Chief  
Executive Officer

**POWER OF ATTORNEY**

KNOW ALL MEN BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Jonah Shacknai and Richard D. Peterson, or either of them, as his true and lawful attorneys-in-fact and agents, with full power of substitution and resubstitution, for him and in his name, place and stead, in any and all capacities, to sign any and all amendments to this Annual Report on Form 10-K and any documents related to this report and filed pursuant to the Securities Exchange Act of 1934, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, full power and authority to do and perform each and every act and thing requisite and necessary to be done in connection therewith as fully to all intents and purposes as he might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents, or their substitute or substitutes may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant in the capacities and on the dates indicated.

| <b>SIGNATURE</b>                                       | <b>TITLE</b>   | <b>DATE</b>   |
|--|--|---------------|
| /s/ JONAH SHACKNAI<br>Jonah Shacknai                   | Chairman of the Board of Directors and<br>Chief Executive Officer<br>(Principal Executive Officer)                     | March 2, 2009 |
| /s/ RICHARD D. PETERSON<br>Richard D. Peterson         | Executive Vice President, Chief<br>Financial Officer,<br>and Treasurer<br>(Principal Financial and Accounting Officer) | March 2, 2009 |
| /s/ ARTHUR G. ALTSCHUL, JR.<br>Arthur G. Altschul, Jr. | Director   | March 2, 2009 |
| /s/ SPENCER DAVIDSON<br>Spencer Davidson               | Director   | March 2, 2009 |
| /s/ STUART DIAMOND<br>Stuart Diamond                   | Director   | March 2, 2009 |

|                            |          |               |
|----------------------------|----------|---------------|
| /s/ PETER S. KNIGHT, ESQ.  | Director | March 2, 2009 |
| Peter S. Knight, Esq.      |          |               |
| /s/ MICHAEL A. PIETRANGELO | Director | March 2, 2009 |
| Michael A. Pietrangelo     |          |               |
| /s/ PHILIP S. SCHEIN, M.D. | Director | March 2, 2009 |
| Philip S. Schein, M.D.     |          |               |
| /s/ LOTTIE SHACKELFORD     | Director | March 2, 2009 |
| Lottie Shackelford         |          |               |

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**MEDICIS PHARMACEUTICAL CORPORATION  
INDEX TO CONSOLIDATED FINANCIAL STATEMENTS**

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| <u>Consolidated Balance Sheets as of December 31, 2008 and 2007</u>   | F-3         |
| <u>Consolidated Statements of Operations for the years ended December 31, 2008, 2007 and 2006</u>           | F-5         |
| <u>Consolidated Statements of Stockholders' Equity for the years ended December 31, 2008, 2007 and 2006</u> | F-6         |
| <u>Consolidated Statements of Cash Flows for the years ended December 31, 2008, 2007 and 2006</u>           | F-8         |
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**Report of Independent Registered Public Accounting Firm**

**To the Board of Directors and Stockholders of Medicis Pharmaceutical Corporation**

We have audited the accompanying consolidated balance sheets of Medicis Pharmaceutical Corporation and subsidiaries (the Company) as of December 31, 2008 and 2007, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2008. Our audits also included the financial statement schedule listed in Item 15(a)(2). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based upon our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Medicis Pharmaceutical Corporation and subsidiaries at December 31, 2008 and 2007 and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2008, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

As discussed in Notes 2 and 15, in 2007 the Company adopted Financial Accounting Standards Board Interpretation No. 48, Accounting for Uncertainty in Income Taxes.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Medicis Pharmaceutical Corporation's internal control over financial reporting as of December 31, 2008, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 24, 2009 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP  
Phoenix, Arizona  
February 24, 2009

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**MEDICIS PHARMACEUTICAL CORPORATION**  
**CONSOLIDATED BALANCE SHEETS**  
(in thousands, except share amounts)

|  | <b>DECEMBER 31,</b> |              |
|--|---------------------|--------------|
|  | <b>2008</b>         | <b>2007</b>  |
| <b>Assets</b>  |                     |              |
| Current assets:  |                     |              |
| Cash and cash equivalents  | \$ 86,450           | \$ 108,046   |
| Short-term investments   | 257,435             | 686,634      |
| Accounts receivable, less allowances:  |                     |              |
| December 31, 2008 and 2007: \$1,719 and \$830, respectively                      | 52,588              | 22,205       |
| Inventories, net   | 24,226              | 29,973       |
| Deferred tax assets, net   | 53,161              | 9,190        |
| Other current assets   | 19,676              | 18,049       |
| <br>Total current assets   | <br>493,536         | <br>874,097  |
| <br>Property and equipment, net  | <br>26,300          | <br>13,850   |
| Intangible assets:   |                     |              |
| Intangible assets related to product line acquisitions and business combinations | 267,624             | 258,873      |
| Other intangible assets  | 7,752               | 6,695        |
|  | 275,376             | 265,568      |
| Less: accumulated amortization   | 113,947             | 92,482       |
| <br>Net intangible assets  | <br>161,429         | <br>173,086  |
| Goodwill   | 156,762             | 63,107       |
| Deferred tax assets, net   | 77,149              | 59,577       |
| Long-term investments  | 55,333              | 17,072       |
| Other assets   | 2,925               | 12,622       |
|  | \$ 973,434          | \$ 1,213,411 |

See accompanying notes to consolidated financial statements.

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**MEDICIS PHARMACEUTICAL CORPORATION**  
**CONSOLIDATED BALANCE SHEETS, Continued**  
(in thousands, except share amounts)

|   | <b>DECEMBER 31,</b> |                     |
|---|---------------------|---------------------|
|   | <b>2008</b>         | <b>2007</b>         |
| <b>Liabilities</b>  |                     |                     |
| Current liabilities:  |                     |                     |
| Accounts payable  | \$ 39,032           | \$ 34,891           |
| Current portion of contingent convertible senior notes  |                     | 283,910             |
| Reserve for sales returns   | 59,611              | 68,787              |
| Income taxes payable  |                     | 7,731               |
| Other current liabilities   | 87,258              | 55,807              |
| <b>Total current liabilities</b>  | <b>185,901</b>      | <b>451,126</b>      |
| Long-term liabilities:  |                     |                     |
| Contingent convertible senior notes   | 169,326             | 169,145             |
| Deferred revenue  | 4,167               | 6,667               |
| Other liabilities   | 10,346              | 3,172               |
| <b>Commitments and Contingencies</b>  |                     |                     |
| <b>Stockholders Equity</b>  |                     |                     |
| Preferred stock, \$0.01 par value; shares authorized: 5,000,000; no shares issued   |                     |                     |
| Class A common stock, \$0.014 par value; shares authorized: 150,000,000; issued and outstanding: 69,396,394, and 69,005,019 at December 31, 2008 and 2007, respectively |                     |                     |
|   | 969                 | 965                 |
| Class B common stock, \$0.014 par value; shares authorized: 1,000,000; issued and outstanding: none   |                     |                     |
| Additional paid-in capital  | 661,703             | 641,907             |
| Accumulated other comprehensive income  | 2,106               | 2,221               |
| Accumulated earnings  | 282,284             | 281,218             |
| Less: Treasury stock, 12,678,559 and 12,656,503 shares at cost at December 31, 2008 and 2007, respectively  | (343,368)           | (343,010)           |
| <b>Total stockholders equity</b>  | <b>603,694</b>      | <b>583,301</b>      |
|   | <b>\$ 973,434</b>   | <b>\$ 1,213,411</b> |

See accompanying notes to consolidated financial statements.

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**MEDICIS PHARMACEUTICAL CORPORATION**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share data)

|   | <b>YEARS ENDED DECEMBER 31,</b> |             |             |
|---|---------------------------------|-------------|-------------|
|   | <b>2008</b>                     | <b>2007</b> | <b>2006</b> |
| Net product revenues                    | \$ 500,977                      | \$ 441,868  | \$ 377,548  |
| Net contract revenues                   | 16,773                          | 15,526      | 15,617      |
| Net revenues                            | 517,750                         | 457,394     | 393,165     |
| Cost of product revenues (1)            | 38,714                          | 56,110      | 46,106      |
| Gross profit                            | 479,036                         | 401,284     | 347,059     |
| Operating expenses:                     |                                 |             |             |
| Selling, general and administrative (2) | 279,768                         | 242,633     | 202,457     |
| Impairment of intangible assets         |                                 | 4,067       | 52,586      |
| Research and development (3)            | 99,916                          | 39,428      | 161,837     |
| In-process research and development     | 30,500                          |             |             |
| Depreciation and amortization           | 27,698                          | 24,548      | 23,048      |
| Operating income (loss)                 | 41,154                          | 90,608      | (92,869)    |
| Other expense                           | (15,470)                        |             |             |
| Interest and investment income          | 23,396                          | 38,390      | 30,787      |
| Interest expense                        | (6,674)                         | (10,018)    | (10,640)    |
| Income (loss) before income tax         | 42,406                          | 118,980     | (72,722)    |
| Income tax expense (benefit)            | 32,130                          | 48,544      | (24,570)    |
| Net income (loss)                       | \$ 10,276                       | \$ 70,436   | \$ (48,152) |
| Basic net income (loss) per share       | \$ 0.18                         | \$ 1.26     | \$ (0.88)   |
| Diluted net income (loss) per share     | \$ 0.18                         | \$ 1.08     | \$ (0.88)   |
| Cash dividend declared per common share | \$ 0.16                         | \$ 0.12     | \$ 0.12     |

|   |        |        |        |
|---|--------|--------|--------|
| Weighted average number of common shares used in calculating: |        |        |        |
| Basic net income (loss) per share                             | 56,567 | 55,988 | 54,688 |
| Diluted net income (loss) per share                           | 57,323 | 71,246 | 54,688 |

|  |           |           |           |
|--|-----------|-----------|-----------|
| (1) amounts exclude amortization of intangible assets related to acquired products | \$ 21,479 | \$ 21,606 | \$ 20,017 |
| (2) amounts include share-based compensation expense                               | \$ 16,265 | \$ 21,031 | \$ 24,453 |
| (3) amounts include share-based compensation expense                               | \$ 332    | \$ 112    | \$ 1,626  |

See accompanying notes to consolidated financial statements.

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**MEDICIS PHARMACEUTICAL CORPORATION**  
**CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
(in thousands)

|   | Class A<br>Common Stock |        | Class B<br>Common Stock |        |
|---|-------------------------|--------|-------------------------|--------|
|   | Shares                  | Amount | Shares                  | Amount |
| Balance at December 31, 2005                          | 67,052                  | \$ 938 |                         | \$     |
| Comprehensive loss:                                   |                         |        |                         |        |
| Net loss  |                         |        |                         |        |
| Net unrealized gains on available-for-sale securities |                         |        |                         |        |
| Net unrealized losses on foreign currency translation |                         |        |                         |        |
| Comprehensive loss                                    |                         |        |                         |        |
| Share-based compensation                              |                         |        |                         |        |
| Dividends declared                                    |                         |        |                         |        |
| Restricted shares issued for deferred compensation    | 24                      |        |                         |        |
| Restricted shares held in lieu of employee taxes      |                         |        |                         |        |
| Exercise of stock options                             | 968                     | 14     |                         |        |
| Tax effect of stock options exercised                 |                         |        |                         |        |
| Balance at December 31, 2006                          | 68,044                  | 952    |                         |        |
| Comprehensive income:                                 |                         |        |                         |        |
| Net income  |                         |        |                         |        |
| Net unrealized gains on available-for-sale securities |                         |        |                         |        |
| Net unrealized gains on foreign currency translation  |                         |        |                         |        |
| Comprehensive income                                  |                         |        |                         |        |
| Adjustment for adoption of FIN 48                     |                         |        |                         |        |
| Share-based compensation                              |                         |        |                         |        |
| Dividends declared                                    |                         |        |                         |        |
| Restricted shares issued for deferred compensation    | 37                      |        |                         |        |
| Restricted shares held in lieu of employee taxes      |                         |        |                         |        |
| Exercise of stock options                             | 924                     | 13     |                         |        |
| Tax effect of stock options exercised                 |                         |        |                         |        |
| Balance at December 31, 2007                          | 69,005                  | 965    |                         |        |
| Comprehensive income:                                 |                         |        |                         |        |
| Net income  |                         |        |                         |        |
| Net unrealized gains on available-for-sale securities |                         |        |                         |        |
| Net unrealized losses on foreign currency translation |                         |        |                         |        |
| Comprehensive income                                  |                         |        |                         |        |
| Share-based compensation                              |                         |        |                         |        |
| Dividends declared                                    |                         |        |                         |        |

|  |        |        |    |
|--|--------|--------|----|
| Restricted shares issued for deferred compensation | 110    |        |    |
| Restricted shares held in lieu of employee taxes   |        |        |    |
| Exercise of stock options                          | 281    | 4      |    |
| Tax effect of stock options exercised              |        |        |    |
| Balance at December 31, 2008                       | 69,396 | \$ 969 | \$ |

See accompanying notes to consolidated financial statements.

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| Additional<br>Paid-In<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Accumulated<br>Earnings | Treasury<br>Stock |              | Total      |
|----------------------------------|--|-------------------------|-------------------|--------------|------------|
|                                  |  |                         | Shares            | Amount       |            |
| \$ 550,006                       | \$ 379   | \$ 273,158              | (12,647)          | \$ (342,730) | \$ 481,751 |
|                                  |  | (48,152)                |                   |              | (48,152)   |
|                                  | 236  |                         |                   |              | 236        |
|                                  | (78)   |                         |                   |              | (78)       |
|                                  |  |                         |                   |              | (47,994)   |
| 26,078                           |  |                         |                   |              | 26,078     |
|                                  |  | (6,614)                 |                   |              | (6,614)    |
|                                  |  |                         | (3)               | (66)         | (66)       |
| 18,430                           |  |                         |                   |              | 18,444     |
| 3,921                            |  |                         |                   |              | 3,921      |
| 598,435                          | 537  | 218,392                 | (12,650)          | (342,796)    | 475,520    |
|                                  |  | 70,436                  |                   |              | 70,436     |
|                                  | 885  |                         |                   |              | 885        |
|                                  | 799  |                         |                   |              | 799        |
|                                  |  |                         |                   |              | 72,120     |
|                                  |  | (808)                   |                   |              | (808)      |
| 21,143                           |  |                         |                   |              | 21,143     |
|                                  |  | (6,802)                 |                   |              | (6,802)    |
|                                  |  |                         | (6)               | (214)        | (214)      |
| 19,739                           |  |                         |                   |              | 19,752     |
| 2,590                            |  |                         |                   |              | 2,590      |
| 641,907                          | 2,221  | 281,218                 | (12,656)          | (343,010)    | 583,301    |
|                                  |  | 10,276                  |                   |              | 10,276     |
|                                  | 28   |                         |                   |              | 28         |
|                                  | (143)  |                         |                   |              | (143)      |
|                                  |  |                         |                   |              | 10,161     |
| 16,597                           |  |                         |                   |              | 16,597     |
|                                  |  | (9,210)                 |                   |              | (9,210)    |

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|            |          |            |          |              |            |
|------------|----------|------------|----------|--------------|------------|
|            |          |            | (23)     | (358)        | (358)      |
| 4,842      |          |            |          |              | 4,846      |
| (1,643)    |          |            |          |              | (1,643)    |
| \$ 661,703 | \$ 2,106 | \$ 282,284 | (12,679) | \$ (343,368) | \$ 603,694 |

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**MEDICIS PHARMACEUTICAL CORPORATION**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

|  | <b>YEARS ENDED DECEMBER 31,</b> |             |             |
|--|---------------------------------|-------------|-------------|
|  | <b>2008</b>                     | <b>2007</b> | <b>2006</b> |
| <b>Operating Activities:</b>   |                                 |             |             |
| Net income (loss)  | \$ 10,276                       | \$ 70,436   | \$ (48,152) |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: |                                 |             |             |
| In-process research and development  | 30,500                          |             |             |
| Depreciation and amortization  | 27,698                          | 24,548      | 23,048      |
| Amortization of deferred financing fees  | 666                             | 1,519       | 2,144       |
| Impairment of intangible assets  |                                 | 4,067       | 52,586      |
| Impairment of available-for-sale investments   | 6,400                           |             |             |
| Loss on disposal of property and equipment   | 20                              | 19          | 449         |
| Loss on sale of product rights   | 398                             | 259         |             |
| Charge reducing value of investment in Revance   | 9,071                           |             |             |
| Gain on sale of available-for-sale investments, net  | (1,020)                         | (105)       | (421)       |
| Share-based compensation expense   | 16,597                          | 21,143      | 26,079      |
| Deferred income tax (benefit) expense  | (42,690)                        | 14,027      | (43,896)    |
| Tax (expense) benefit from exercise of stock options and vesting of restricted stock awards        | (1,643)                         | 2,590       | 3,921       |
| Excess tax benefits from share-based payment arrangements  | (169)                           | (1,494)     | (2,166)     |
| Increase (decrease) in provision for sales discounts and chargebacks                               | 888                             | (1,318)     | 154         |
| (Amortization) accretion of (discount)/premium on Investments                                      | (60)                            | (3,369)     | (2,159)     |
| Changes in operating assets and liabilities:   |                                 |             |             |
| Accounts receivable  | (30,259)                        | 50,777      | (8,955)     |
| Inventories  | 6,693                           | (2,957)     | (7,940)     |
| Other current assets   | (1,176)                         | (2,060)     | (3,749)     |
| Accounts payable   | 3,707                           | (12,622)    | (10,195)    |
| Reserve for sales returns  | (9,176)                         | (18,625)    | (23,414)    |
| Income taxes payable   | (7,731)                         | (4,420)     | (20,175)    |
| Other current liabilities  | 28,417                          | 8,000       | 21,878      |
| Other liabilities  | (1,637)                         | 8,529       |             |
| Net cash provided by (used in) operating activities  | 45,770                          | 158,944     | (40,963)    |
| <b>Investing Activities:</b>   |                                 |             |             |
| Purchase of property and equipment   | (11,090)                        | (10,020)    | (4,450)     |
| Proceeds from sale of property and equipment   | 19                              |             |             |
| Equity investment in an unconsolidated entity  |                                 | (11,957)    |             |
| LipoSonix acquisition, net of cash acquired  | (149,805)                       |             |             |
| Payment of direct acquisition costs  | (3,637)                         |             | (27,420)    |
| Payments for purchase of product rights  | (1,024)                         | (30,394)    | (2,164)     |
| Proceeds from sale of product rights   |                                 | 1,000       |             |
| Increase in other assets   | (34)                            |             |             |
| Purchase of available-for-sale investments   | (393,862)                       | (741,075)   | (822,512)   |

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|   |           |            |            |
|---|-----------|------------|------------|
| Sale of available-for-sale investments                    | 417,536   | 291,804    | 349,034    |
| Maturity of available-for-sale investments                | 361,988   | 231,156    | 290,597    |
| Net cash provided by (used in) investing activities       | 220,091   | (269,486)  | (216,915)  |
| <b>Financing Activities:</b>                              |           |            |            |
| Payment of dividends                                      | (8,600)   | (6,771)    | (6,581)    |
| Payment of contingent convertible senior notes            | (283,729) | (5)        |            |
| Excess tax benefits from share-based payment arrangements | 169       | 1,494      | 2,166      |
| Proceeds from the exercise of stock options               | 4,846     | 19,752     | 18,693     |
| Net cash (used in) provided by financing activities       | (287,314) | 14,470     | 14,278     |
| Effect of exchange rate on cash and cash equivalents      | (143)     | 799        | (78)       |
| Net decrease in cash and cash equivalents                 | (21,596)  | (95,273)   | (243,678)  |
| Cash and cash equivalents at beginning of period          | 108,046   | 203,319    | 446,997    |
| Cash and cash equivalents at end of period                | \$ 86,450 | \$ 108,046 | \$ 203,319 |

See accompanying notes to consolidated financial statements.

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**MEDICIS PHARMACEUTICAL CORPORATION  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 1. THE COMPANY AND BASIS OF PRESENTATION**

*The Company*

Medicis Pharmaceutical Corporation ( Medicis or the Company ) is a leading specialty pharmaceutical company focusing primarily on the development and marketing of products in the United States ( U.S. ) for the treatment of dermatological, aesthetic and podiatric conditions. Medicis also markets products in Canada for the treatment of dermatological and aesthetic conditions and began commercial efforts in Europe with the Company s acquisition of LipoSonix, Inc. ( LipoSonix ) in July 2008.

The Company offers a broad range of products addressing various conditions or aesthetic improvements including facial wrinkles, acne, fungal infections, rosacea, hyperpigmentation, photoaging, psoriasis, seborrheic dermatitis and cosmesis (improvement in the texture and appearance of skin). Medicis currently offers 18 branded products. Its primary brands are PERLANE®, RESTYLANE®, SOLODYN®, TRIAZ®, VANOS®, and ZIANA®. Medicis entered the non-invasive fat ablation market with its acquisition of LipoSonix in July 2008 (see Note 5).

The consolidated financial statements include the accounts of Medicis and its wholly owned subsidiaries. The Company does not have any subsidiaries in which it does not own 100% of the outstanding stock. All of the Company s subsidiaries are included in the consolidated financial statements. All significant intercompany accounts and transactions have been eliminated in consolidation.

**NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Cash and Cash Equivalents**

At December 31, 2008, cash and cash equivalents included highly liquid investments invested in money market accounts consisting of government securities and high-grade commercial paper. These investments are stated at cost, which approximates fair value. The Company considers all highly liquid investments purchased with a remaining maturity of three months or less to be cash equivalents.

**Short-Term and Long-Term Investments**

The Company s short-term and long-term investments are classified as available-for-sale. Available-for-sale securities are carried at fair value with the unrealized gains and losses reported in stockholders equity. Realized gains and losses and declines in value judged to be other-than-temporary are included in operations. On an ongoing basis, the Company evaluates its available-for-sale securities to determine if a decline in value is other-than-temporary. A decline in market value of any available-for-sale security below cost that is determined to be other-than-temporary, results in an impairment in the fair value of the investment. The impairment is charged to earnings and a new cost basis for the security is established. Premiums and discounts are amortized or accreted over the life of the related available-for-sale security. Dividends and interest income are recognized when earned. Realized gains and losses and interest and dividends on securities are included in interest and investment income. The cost of securities sold is calculated using the specific identification method.

**Inventories**

The Company utilizes third parties to manufacture and package inventories held for sale, takes title to certain inventories once manufactured, and warehouses such goods until packaged for final distribution and sale. Inventories consist of salable products held at the Company s warehouses, as well as raw materials and components at the manufacturers facilities, and are valued at the lower of cost or market using the first-in, first-out method. The Company provides valuation reserves for estimated obsolescence or unmarketable inventory in an amount equal to the difference between the cost of inventory and the estimated market value based upon assumptions about future demand and market conditions.

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Inventory costs associated with products that have not yet received regulatory approval are capitalized if, in the view of the Company's management, there is probable future commercial use and future economic benefit. If future commercial use and future economic benefit are not considered probable, then costs associated with pre-launch inventory that has not yet received regulatory approval are expensed as research and development expense during the period the costs are incurred. As of December 31, 2008 and 2007, there was \$1.1 million and \$0 of costs capitalized into inventory for products that have not yet received regulatory approval.

Inventories are as follows (amounts in thousands):

|                   | <b>DECEMBER 31,</b> |             |
|-------------------|---------------------|-------------|
|                   | <b>2008</b>         | <b>2007</b> |
| Raw materials     | \$ 7,234            | \$ 9,002    |
| Finished goods    | 18,407              | 24,789      |
| Valuation reserve | (1,415)             | (3,818)     |
| Total inventories | \$ 24,226           | \$ 29,973   |

**Property and Equipment**

Property and equipment are stated at cost. Depreciation is calculated on a straight-line basis over the estimated useful lives of property and equipment (three to five years). Leasehold improvements are amortized over the shorter of their estimated useful lives or the remaining lease term. Property and equipment consist of the following (amounts in thousands):

|                                   | <b>DECEMBER 31,</b> |             |
|-----------------------------------|---------------------|-------------|
|                                   | <b>2008</b>         | <b>2007</b> |
| Furniture, fixtures and equipment | \$ 26,661           | \$ 19,102   |
| Leasehold improvements            | 14,489              | 4,082       |
|                                   | 41,150              | 23,184      |
| Less: accumulated depreciation    | (14,850)            | (9,334)     |
|                                   | \$ 26,300           | \$ 13,850   |

Total depreciation expense for property and equipment was approximately \$6.0 million, \$2.7 million and \$2.8 million for 2008, 2007 and 2006, respectively.

**Goodwill**

Goodwill is recorded when the purchase price paid for an acquisition exceeds the estimated fair value of the net identified tangible and intangible assets acquired. The Company is required to perform an annual impairment review, and more frequently under certain circumstances. The goodwill is subjected to this annual impairment test during the last quarter of the Company's fiscal year. If the Company determines through the impairment process that goodwill has been impaired, the Company will record the impairment charge in the statement of operations. As of December 31, 2008, there was no impairment charge related to goodwill. There can be no assurance that future goodwill impairment tests will not result in a charge to earnings.

**Table of Contents****Intangible Assets**

The Company has in the past made acquisitions of license agreements, product rights, and other identifiable intangible assets. Intangible assets subject to amortization were approximately \$161.4 million and \$173.1 million as of December 31, 2008 and 2007, respectively. The Company amortizes intangible assets on a straight-line basis over their expected useful lives, which range between five and 25 years. Total intangible assets as of December 31, 2008 and 2007 were as follows (dollars in thousands):

|                                      | Weighted<br>Average<br>Life | December 31, 2008 |                             |            | December 31, 2007 |                             |            |
|--------------------------------------|-----------------------------|-------------------|-----------------------------|------------|-------------------|-----------------------------|------------|
|                                      |                             | Gross             | Accumulated<br>Amortization | Net        | Gross             | Accumulated<br>Amortization | Net        |
| Related to product line acquisitions | 15.7                        | \$ 253,142        | \$ (107,377)                | \$ 145,765 | \$ 253,791        | \$ (87,406)                 | \$ 166,385 |
| Related to business combinations     | 8.9                         | 14,482            | (5,176)                     | 9,306      | 5,082             | (3,919)                     | 1,163      |
| Patents and trademarks               | 18.0                        | 7,752             | (1,394)                     | 6,358      | 6,695             | (1,157)                     | 5,538      |
| Total intangible assets              |                             | \$ 275,376        | \$ (113,947)                | \$ 161,429 | \$ 265,568        | \$ (92,482)                 | \$ 173,086 |

Total amortization expense was approximately \$21.7 million, \$21.8 million and \$20.2 million for 2008, 2007 and 2006, respectively. Based on the intangible assets recorded at December 31, 2008, and assuming no subsequent impairment of the underlying assets, the annual amortization expense for each period, is expected to be as follows: approximately \$19.5 million for the year ended December 31, 2009, and approximately \$16.9 million for the years ended December 31, 2010, 2011, 2012 and 2013.

**Impairment of Long-Lived Assets**

The Company assesses the potential impairment of long-lived assets on a periodic basis and when events or changes in circumstances indicate that the carrying value of the assets may not be recoverable. Factors that the Company considers in deciding when to perform an impairment review include significant under-performance of a product line in relation to expectations, significant negative industry or economic trends, and significant changes or planned changes in the Company's use of the assets. Recoverability of assets that will continue to be used in the Company's operations is measured by comparing the carrying amount of the asset grouping to the Company's estimate of the related total future net cash flows. If an asset carrying value is not recoverable through the related cash flows, the asset is considered to be impaired. The impairment is measured by the difference between the asset grouping's carrying amount and its fair value, based on the best information available, including market prices or discounted cash flow analysis. If the assets determined to be impaired are to be held and used, the Company recognizes an impairment loss through a charge to operating results to the extent the present value of anticipated net cash flows attributable to the asset are less than the asset's carrying value. When it is determined that the useful lives of assets are shorter than originally estimated, and there are sufficient cash flows to support the carrying value of the assets, the Company will accelerate the rate of amortization charges in order to fully amortize the assets over their new shorter useful lives.

This process requires the use of estimates and assumptions, which are subject to a high degree of judgment. If these assumptions change in the future, the Company may be required to record impairment charges for these assets.

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During the quarter ended June 30, 2007, an intangible asset related to OMNICEF<sup>®</sup> was determined to be impaired based on the Company's analysis of the intangible asset's carrying value and projected future cash flows. As a result of the impairment analysis, the Company recorded a write-down of approximately \$4.1 million related to this intangible asset.

Factors affecting the future cash flows of the OMNICEF<sup>®</sup> intangible asset included an early termination letter received during May 2007 from Abbott Laboratories, Inc. (Abbott), which, in accordance with the Company's agreement with Abbott, transitions the Company's co-promotion agreement into a two-year residual period, and competitive pressures in the marketplace, including generic competition.

In addition, as a result of the impairment analysis, the remaining amortizable life of the intangible asset related to OMNICEF<sup>®</sup> was reduced to two years. The intangible asset related to OMNICEF<sup>®</sup> will be fully amortized by June 30, 2009. The net impact on amortization expense as a result of the write-down of the carrying value of the intangible asset and the reduction of its amortizable life is a decrease in quarterly amortization expense of approximately \$126,000.

During the quarter ended September 30, 2006, long-lived assets related to certain of the Company's products were determined to be impaired based on the Company's analysis of the long-lived assets' carrying value and projected future cash flows. As a result of the impairment analysis, the Company recorded a write-down of approximately \$52.6 million related to these long-lived assets. This write-down included the following (in thousands):

|   |           |
|---|-----------|
| Long-lived asset related to LOPROX <sup>®</sup> products    | \$ 49,163 |
| Long-lived asset related to ESOTERICA <sup>®</sup> products | 3,267     |
| Other long-lived asset                                      | 156       |
|   | \$ 52,586 |

Factors affecting the future cash flows of the LOPROX<sup>®</sup> long-lived asset included competitive pressures in the marketplace and the cancellation of the development plan to support future forms of LOPROX<sup>®</sup>. Factors affecting the future cash flows of the ESOTERICA<sup>®</sup> long-lived asset included a notice of proposed rulemaking by the FDA for an NDA to be required for continued marketing of hydroquinone products, such as ESOTERICA<sup>®</sup>. ESOTERICA<sup>®</sup> is currently an over-the-counter product line, and the Company does not plan to invest in obtaining an approved NDA for this product line if this proposed rule is made final without change.

In addition, as a result of the impairment analysis, the remaining amortizable lives of the long-lived assets related to LOPROX<sup>®</sup> and ESOTERICA<sup>®</sup> were reduced to fifteen years and fifteen months, respectively. The long-lived asset related to LOPROX<sup>®</sup> will become fully amortized on September 30, 2021, and the long-lived asset related to ESOTERICA<sup>®</sup> became fully amortized on December 31, 2007. The net impact on amortization expense as a result of the write-down of the carrying value of the long-lived assets and the reduction of their respective amortizable lives was a decrease in quarterly amortization expense related to LOPROX<sup>®</sup> of \$354,051 and an increase in quarterly amortization expense related to ESOTERICA<sup>®</sup> of \$48,077.

**Managed Care and Medicaid Reserves**

Rebates are contractual discounts offered to government programs and private health plans that are eligible for such discounts at the time prescriptions are dispensed, subject to various conditions. The Company records provisions for rebates based on factors such as timing and terms of plans under contract, time to process rebates, product pricing, sales volumes, amount of inventory in the distribution channel, and prescription trends.

**Consumer Rebate and Loyalty Programs**

Consumer rebate and loyalty programs are contractual discounts and incentives offered to consumers at the time prescriptions are dispensed, subject to various conditions. The Company estimates its accruals for consumer rebates based on estimated redemption rates and average rebate amounts based on historical and other relevant data. The Company estimates its accruals for loyalty programs, which are related to the Company's dermal filler products, based on an estimate of eligible procedures based on historical and other relevant data.



**Table of Contents****Other Current Liabilities**

Other current liabilities are as follows (amounts in thousands):

|  | <b>DECEMBER 31,</b> |                  |
|--|---------------------|------------------|
|  | <b>2008</b>         | <b>2007</b>      |
| Accrued incentives                           | \$ 18,910           | \$ 15,324        |
| Managed care and Medicaid reserves           | 16,956              | 4,881            |
| Accrued consumer rebate and loyalty programs | 28,449              | 14,745           |
| Deferred revenue                             | 3,341               | 4,758            |
| Other accrued expenses                       | 19,602              | 16,099           |
|  | <b>\$ 87,258</b>    | <b>\$ 55,807</b> |

Included in deferred revenue as of December 31, 2008 and December 31, 2007 was \$0.7 million and \$1.9 million, respectively, associated with the deferral of the recognition of revenue and related cost of revenue for certain sales of inventory into the distribution channel that are in excess of eight (8) weeks of projected demand.

**Revenue Recognition**

Revenue from product sales is recognized pursuant to Staff Accounting Bulletin No. 104 (SAB 104), *Revenue Recognition in Financial Statements*. Accordingly, revenue is recognized when all four of the following criteria are met: (i) persuasive evidence that an arrangement exists; (ii) delivery of the products has occurred; (iii) the selling price is both fixed and determinable; and (iv) collectibility is reasonably assured. The Company's customers consist primarily of large pharmaceutical wholesalers who sell directly into the retail channel. Provisions for estimated product returns, sales discounts and chargebacks are established as a reduction of product sales revenues at the time such revenues are recognized. Provisions for managed care and Medicaid rebates and consumer rebate and loyalty programs are established as a reduction of product sales revenues at the later of the date at which revenue is recognized or the date at which the sales incentive is offered in accordance with EITF 01-9, *Accounting for Consideration Given by a Vendor to a Customer (Including a Reseller of the Vendor's Products)*. These deductions from gross revenue are established by the Company's management as its best estimate based on historical experience adjusted to reflect known changes in the factors that impact such reserves, including but not limited to, prescription data, industry trends, competitive developments and estimated inventory in the distribution channel. The Company's estimates of inventory in the distribution channel are based on inventory information reported to the Company by its major wholesale customers for which the Company has inventory management agreements, historical shipment and return information from its accounting records, and data on prescriptions filled, which the Company purchases from one of the leading providers of prescription-based information. The Company continually monitors internal and external data, in order to ensure that information obtained from external sources is reasonable. The Company also utilizes projected prescription demand for its products, as well as, the Company's internal information regarding its products. These deductions from gross revenue are generally reflected either as a direct reduction to accounts receivable through an allowance, as a reserve within current liabilities, as an addition to accrued expenses, or as deferred revenue within current liabilities.

The Company enters into licensing arrangements with other parties whereby the Company receives contract revenue based on the terms of the agreement. The timing of revenue recognition is dependent on the level of the Company's continuing involvement in the manufacture and delivery of licensed products. If the Company has continuing involvement, the revenue is deferred and recognized on a straight-line basis over the period of continuing involvement. In addition, if the licensing arrangements require no continuing involvement and payments are merely based on the passage of time, the Company assesses such payments for revenue recognition under the collectibility criteria of SAB 104. Direct costs related to contract acquisition and origination of licensing agreements are expensed as incurred.

The Company does not provide any material forms of price protection to its wholesale customers and permits product returns if the product is damaged, or, depending on the customer, if it is returned within six months prior to

expiration or up to 12 months after expiration. The Company's customers consist principally of financially viable wholesalers, and depending on the customer, revenue is based upon shipment ( FOB shipping point ) or receipt ( FOB destination ), net of estimated provisions. As a general practice, the Company does not ship product

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that has less than 15 months until its expiration date. The Company also authorizes returns for damaged products and credits for expired products in accordance with its returned goods policy and procedures.

**Advertising**

The Company expenses advertising as incurred. Advertising expenses for 2008, 2007 and 2006 were approximately \$47.0 million, \$47.9 million and \$34.6 million, respectively. Advertising expenses include samples of the Company's products given to physicians for marketing to their patients.

**Share-Based Compensation**

At December 31, 2008, the Company had seven active share-based employee compensation plans. Of these seven share-based compensation plans, only the 2006 Incentive Award Plan is eligible for the granting of future awards. Stock option awards granted from these plans are granted at the fair market value on the date of grant. The option awards vest over a period determined at the time the options are granted, ranging from one to five years, and generally have a maximum term of ten years. Certain options provide for accelerated vesting if there is a change in control (as defined in the plans). When options are exercised, new shares of the Company's Class A common stock are issued. Effective July 1, 2005, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 123R, *Share-Based Payment*, using the modified prospective method. Other than restricted stock, no share-based employee compensation cost has been reflected in net income prior to the adoption of SFAS No. 123R.

The total value of the stock options awards is expensed ratably over the service period of the employees receiving the awards. As of December 31, 2008, total unrecognized compensation cost related to stock option awards, to be recognized as expense subsequent to December 31, 2008, was approximately \$6.1 million and the related weighted-average period over which it is expected to be recognized is approximately 1.1 years.

A summary of stock option activity within the Company's stock-based compensation plans and changes for 2008 is as follows:

|                              | <b>Number<br/>of Shares</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Term</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b> |
|------------------------------|-----------------------------|--|--|--|
| Balance at December 31, 2007 | 11,666,955                  | \$27.99  |  |  |
| Granted                      | 127,702                     | \$22.22  |  |  |
| Exercised                    | (278,492)                   | \$15.59  |  |  |
| Terminated/expired           | (808,808)                   | \$31.55  |  |  |
| Balance at December 31, 2008 | 10,707,357                  | \$27.98  | 3.7  | \$1,826,187                              |

The intrinsic value of options exercised during 2008 was \$1,914,487. Options exercisable under the Company's share-based compensation plans at December 31, 2008 were 9,817,129 with an average exercise price of \$27.42, an average remaining contractual term of 3.5 years, and an aggregate intrinsic value of \$1,826,187.

A summary of fully vested stock options and stock options expected to vest, based on historical forfeiture rates, as of December 31, 2008, is as follows:

|             | <b>Number<br/>of Shares</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Term</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b> |
|-------------|-----------------------------|--|--|--|
| Outstanding | 9,807,554                   | \$28.14  | 3.8  | \$1,500,943                              |
| Exercisable | 8,985,667                   | \$27.60  | 3.6  | \$1,500,943                              |





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The fair value of each stock option award is estimated on the date of the grant using the Black-Scholes option pricing model with the following assumptions:

|                                 | <b>Year Ended<br/>December 31,<br/>2008</b> | <b>Year Ended<br/>December 31,<br/>2007</b> | <b>Year Ended<br/>December 31,<br/>2006</b> |
|---------------------------------|---|---|---|
| Expected dividend yield         | 0.6% to 0.7%                                | 0.4%  | 0.4%  |
| Expected stock price volatility | 0.35 to 0.38                                | 0.35  | 0.36  |
| Risk-free interest rate         | 3.0% to 3.4%                                | 4.5% to 4.8%                                | 4.5% to 4.6%                                |
| Expected life of options        | 7 Years                                     | 7 Years                                     | 7 Years                                     |

The expected dividend yield is based on expected annual dividend to be paid by the Company as a percentage of the market value of the Company's stock as of the date of grant. The Company determined that a blend of implied volatility and historical volatility is more reflective of market conditions and a better indicator of expected volatility than using purely historical volatility. The risk-free interest rate is based on the U.S. treasury security rate in effect as of the date of grant. The expected lives of options are based on historical data of the Company.

The weighted average fair value of stock options granted during 2008, 2007 and 2006 was \$8.90, \$14.98 and \$14.00, respectively.

The Company also grants restricted stock awards to certain employees. Restricted stock awards are valued at the closing market value of the Company's Class A common stock on the date of grant, and the total value of the award is expensed ratably over the service period of the employees receiving the grants. During 2008, 864,423 shares of restricted stock were granted to certain employees. Share-based compensation expense related to all restricted stock awards outstanding during 2008, 2007 and 2006 was approximately \$5.9 million, \$3.7 million and \$2.0 million, respectively. As of December 31, 2008, the total amount of unrecognized compensation cost related to nonvested restricted stock awards, to be recognized as expense subsequent to December 31, 2008, was approximately \$22.8 million, and the related weighted-average period over which it is expected to be recognized is approximately 3.5 years.

A summary of restricted stock activity within the Company's share-based compensation plans and changes for 2008 is as follows:

| <b>Nonvested Shares</b>        | <b>Shares</b> | <b>Weighted-<br/>Average<br/>Grant-Date<br/>Fair Value</b> |
|--------------------------------|---------------|--|
| Nonvested at December 31, 2007 | 552,769       | \$31.92  |
| Granted                        | 864,423       | \$19.14  |
| Vested                         | (122,722)     | \$31.57  |
| Forfeited                      | (89,619)      | \$23.82  |
| Nonvested at December 31, 2008 | 1,204,851     | \$23.38  |

The total fair value of restricted shares vested during 2008, 2007 and 2006 was \$3.9 million, \$1.3 million and \$1.8 million, respectively.

See Note 18 for further discussion of the Company's share-based employee compensation plans.

**Table of Contents****Shipping and Handling Costs**

Substantially all costs of shipping and handling of products to customers are included in selling, general and administrative expense. Shipping and handling costs for 2008, 2007 and 2006 were approximately \$2.8 million, \$2.8 million and \$2.4 million, respectively.

**Research and Development Costs and Accounting for Strategic Collaborations**

All research and development costs, including payments related to products under development and research consulting agreements, are expensed as incurred. The Company may continue to make non-refundable payments to third parties for new technologies and for research and development work that has been completed. These payments may be expensed at the time of payment depending on the nature of the payment made.

The Company's policy on accounting for costs of strategic collaborations determines the timing of the recognition of certain development costs. In addition, this policy determines whether the cost is classified as development expense or capitalized as an asset. Management is required to form judgments with respect to the commercial status of such products in determining whether development costs meet the criteria for immediate expense or capitalization. For example, when the Company acquires certain products for which there is already an Abbreviated New Drug Application (ANDA) or a New Drug Application (NDA) approval related directly to the product, and there is net realizable value based on projected sales for these products, the Company capitalizes the amount paid as an intangible asset. If the Company acquires product rights which are in the development phase and to which the Company has no assurance that the third party will successfully complete its development milestones, the Company expenses such payments.

**Income Taxes**

Income taxes are determined using an annual effective tax rate, which generally differs from the U.S. Federal statutory rate, primarily because of state and local income taxes, enhanced charitable contribution deductions for inventory, tax credits available in the U.S., the treatment of certain share-based payments under SFAS 123R that are not designed to normally result in tax deductions, various expenses that are not deductible for tax purposes, and differences in tax rates in certain non-U.S. jurisdictions. The Company's effective tax rate may be subject to fluctuations during the year as new information is obtained which may affect the assumptions it uses to estimate its annual effective tax rate, including factors such as its mix of pre-tax earnings in the various tax jurisdictions in which it operates, changes in valuation allowances against deferred tax assets, reserves for tax audit issues and settlements, utilization of tax credits and changes in tax laws in jurisdictions where the Company conducts operations. The Company recognizes tax benefits in accordance with FIN 48, *Accounting for Uncertainty in Income Taxes – an Interpretation of FASB Statement No. 109*. Under FIN 48, tax benefits are recognized only if the tax position is more likely than not of being sustained. The Company recognizes deferred tax assets and liabilities for temporary differences between the financial reporting basis and the tax basis of its assets and liabilities, along with net operating losses and credit carryforwards. The Company records valuation allowances against its deferred tax assets to reduce the net carrying value to amounts that management believes is more likely than not to be realized.

**Legal Contingencies**

In the ordinary course of business, the Company is involved in legal proceedings involving regulatory inquiries, contractual and employment relationships, product liability claims, patent rights, and a variety of other matters. The Company records contingent liabilities resulting from asserted and unasserted claims against it, when it is probable that a liability has been incurred and the amount of the loss is estimable. Estimating probable losses requires analysis of multiple factors, in some cases including judgments about the potential actions of third-party claimants and courts. Therefore, actual losses in any future period are inherently uncertain. Currently, the Company does not believe any of its pending legal proceedings or claims will have a material adverse effect on its results of operations or financial condition. See Note 14 for further discussion.

**Foreign Currency Translations**

The U.S. Dollar is the functional currency of all our foreign subsidiaries. The financial statements of foreign subsidiaries have been translated into U.S. Dollars in accordance with SFAS No. 52, *Foreign Currency*

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*Translation.* All balance sheet accounts have been translated using the exchange rates in effect at the balance sheet date. Income statement amounts have been translated using the average exchange rate for the year. The gains and losses resulting from the changes in exchange rates from year to year have been reported in other comprehensive income. Total accumulated gains from foreign currency translation, included in accumulated other comprehensive income at December 31, 2008 was approximately \$1.3 million. The effect on the consolidated statements of operations of transaction gains and losses is not material for all years presented.

**Earnings Per Common Share**

Basic and diluted earnings per common share are calculated in accordance with the requirements of SFAS No. 128, *Earnings Per Share*. Because the Company has Contingently Convertible Debt (see Note 13), diluted net income per common share must be calculated using the if-converted method in accordance with EITF 04-8, *Effect of Contingently Convertible Debt on Diluted Earnings per Share*. Diluted net income per common share is calculated by adjusting net income for tax-effected net interest and issue costs on the Contingent Convertible Debt, divided by the weighted average number of common shares outstanding assuming conversion.

**Use of Estimates and Risks and Uncertainties**

The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. The accounting estimates that require management's most significant, difficult and subjective judgments include the assessment of recoverability of long-lived assets and goodwill; the valuation of auction rate floating securities; the recognition and measurement of current and deferred income tax assets and liabilities; and the reductions to revenue recorded at the time of sale for various items, including sales returns and rebate reserves. The actual results experienced by the Company may differ from management's estimates.

The Company purchases its inventory from third-party manufacturers, many of whom are the sole source of products for the Company. The failure of such manufacturers to provide an uninterrupted supply of products could adversely impact the Company's ability to sell such products.

**Fair Value of Financial Instruments**

The carrying amount of cash and cash equivalents, short-term investments, accounts receivable, accounts payable and accrued liabilities reported in the consolidated balance sheets approximates fair value because of the immediate or short-term maturity of these financial instruments. Long-term investments are carried at fair value based on market quotations and a discounted cash flow analysis for auction rate floating securities. The fair value of the Company's contingent convertible senior notes, based on market quotations, is approximately \$119.9 million at December 31, 2008.

**Supplemental Disclosure of Cash Flow Information**

During 2008, 2007 and 2006, the Company made interest payments of \$6.4 million, \$8.5 million and \$8.5 million, respectively.

**Table of Contents****Recent Accounting Pronouncements**

In December 2007, the FASB issued SFAS No. 141R, *Business Combinations*, which replaces SFAS No. 141 and establishes principles and requirements for how an acquirer in a business combination recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed and any controlling interest. It also established principles and requirements for how an acquirer in a business combination recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS No. 141R provides for the following changes from SFAS No. 141: 1) an acquirer will record all assets and liabilities of acquired business, including goodwill, at fair value, regardless of the level of interest acquired; 2) certain contingent assets and liabilities acquired will be recognized at fair value at the acquisition date; 3) contingent consideration will be recognized at fair value on the acquisition date with changes in fair value to be recognized in earnings; 4) acquisition-related transaction and restructuring costs will be expensed as incurred rather than treated as part of the cost of the acquisition and included in the amount recorded for assets acquired; 5) reversals of valuation allowances related to acquired deferred tax assets and changes to acquired income tax uncertainties will be recognized in earnings; and 6) when making adjustments to finalize initial accounting, acquirers will revise any previously issued post-acquisition financial information in future financial statements to reflect any adjustments as if they occurred on the acquisition date. SFAS No. 141R applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. The impact of SFAS No. 141R, if any, on the Company's consolidated results of operations and financial condition will depend on the nature of business combinations the Company enters into, if any, subsequent to December 31, 2008.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements – an amendment of Accounting Research Bulletin No. 51*. SFAS No. 160 establishes new accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. Specifically, this statement requires the recognition of a noncontrolling interest, or minority interest, as equity in the consolidated financial statements and separate from the parent's equity. The amount of net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the statement of operations. SFAS No. 160 clarifies that changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation are equity transactions if the parent retains its controlling financial interest. In addition, this statement requires that a parent recognize a gain or loss in net income when a subsidiary is deconsolidated. Such gain or loss will be measured using the fair value of the noncontrolling equity investment on the deconsolidation date. SFAS No. 160 also includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008. The Company does not expect the adoption of SFAS No. 160 to have a material impact on its consolidated results of operations and financial condition.

In December 2007, the EITF reached a consensus on EITF 07-01, *Accounting for Collaborative Agreements*. EITF 07-01 prohibits companies from applying the equity method of accounting to activities performed outside a separate legal entity by a virtual joint venture. Instead, revenues and costs incurred with third parties in connection with the collaborative arrangement should be presented gross or net by the collaborators based on the criteria in EITF Issue No. 99-19, *Reporting Revenue Gross as a Principal versus Net as an Agent*, and other applicable accounting literature. The consensus should be applied to collaborative arrangements in existence at the date of adoption using a modified retrospective method that requires reclassification in all periods presented for those arrangements still in effect at the transition date, unless that application is impracticable. The consensus is effective for fiscal years beginning after December 15, 2008. The Company does not expect the adoption of EITF 07-01 to have a material impact on its consolidated results of operations and financial condition.

In April 2008, the FASB issued FSP 142-3, *Determination of the Useful Life of Intangible Assets*. FSP 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets*. FSP 142-3 is effective for fiscal years beginning after December 15, 2008. The Company does not expect the adoption of FSP 142-3 to have a material impact on its consolidated results of operations and financial condition.

In May 2008, the FASB issued FSP APB 14-1, *Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)*. FSP APB 14-1 clarifies the accounting for

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convertible debt instruments that may be settled in cash (including partial cash settlement) upon conversion. FSP APB 14-1 specifies that issuers of such instruments should separately account for the liability and equity components of certain convertible debt instruments in a manner that reflects the issuer's nonconvertible debt borrowing rate when interest cost is recognized. FSP APB 14-1 requires bifurcation of a component of the debt, classification of that component in equity and the accretion of the resulting discount on the debt to be recognized as part of interest expense. FSP APB 14-1 requires retrospective application to the terms of instruments as they existed for all periods presented. FSP APB 14-1 is effective for fiscal years beginning after December 15, 2008, and early adoption is not permitted. The Company does not expect FSP APB 14-1 to impact its consolidated results of operations and financial condition.

In June 2008, the FASB reached a consensus on EITF 07-5, *Determining Whether an Instrument (or Embedded Feature) Is Indexed to an Entity's Own Stock*. EITF 07-5 addresses the determination of whether an instrument (or embedded feature) is indexed to an entity's own stock. EITF 07-5 is effective for fiscal years beginning after December 15, 2008. The Company does not expect the adoption of EITF 07-5 to have a material impact on its consolidated results of operations and financial condition.

In October 2008, the FASB issued FSP 157-3, *Determining the Fair Value of a Financial Asset When the Market for That Asset is Not Active*. FSP 157-3 clarifies the application of SFAS No. 157, *Fair Value Measurements*, in a market that is not active and provides an example to illustrate key considerations in determining fair value of financial assets when the market for that financial asset is not active. FSP 157-3 applies to financial assets within the scope of accounting pronouncements that require or permit fair value measurements in accordance with SFAS No. 157. FSP 157-3 was effective upon issuance and included prior periods for which financial statements had not been issued. The application of FSP 157-3 did not have a material impact on the Company's consolidated financial statements.

**NOTE 3. SEGMENT AND PRODUCT INFORMATION**

The Company operates in one significant business segment: pharmaceuticals. The Company's current pharmaceutical franchises are divided between the dermatological and non-dermatological fields. The dermatological field represents products for the treatment of acne and acne-related dermatological conditions and non-acne dermatological conditions. The non-dermatological field represents products for the treatment of urea cycle disorder and contract revenue. The acne and acne-related dermatological product lines include DYNACIN<sup>®</sup>, PLEXION<sup>®</sup>, SOLODYN<sup>®</sup>, TRIAZ<sup>®</sup> and ZIANA<sup>®</sup>. The non-acne dermatological product lines include LOPROX<sup>®</sup>, PERLANE<sup>®</sup>, RESTYLANE<sup>®</sup> and VANOS<sup>®</sup>. The non-dermatological product lines include AMMONUL<sup>®</sup>, and BUPHENYL<sup>®</sup>. The non-dermatological field also includes contract revenues associated with licensing agreements and authorized generics.

The Company's pharmaceutical products, with the exception of AMMONUL<sup>®</sup> and BUPHENYL<sup>®</sup>, are promoted to dermatologists, podiatrists and plastic surgeons. Such products are often prescribed by physicians outside these three specialties; including family practitioners, general practitioners, primary-care physicians and OB/GYNs, as well as hospitals, government agencies and others. Currently, the Company's products are sold primarily to wholesalers and retail chain drug stores. Prior to October 2006, BUPHENYL<sup>®</sup> was primarily sold directly to hospitals and pharmacies. During 2008, 2007 and 2006, two wholesalers accounted for the following portions of the Company's net revenues:

|          | <b>YEARS ENDED</b>  |             |             |
|----------|---------------------|-------------|-------------|
|          | <b>DECEMBER 31,</b> |             |             |
|          | <b>2008</b>         | <b>2007</b> | <b>2006</b> |
| McKesson | 45.8%               | 52.2%       | 56.8%       |
| Cardinal | 21.2%               | 16.9%       | 19.3%       |

McKesson is the sole distributor for the Company's PERLANE<sup>®</sup> and RESTYLANE<sup>®</sup> products in the U.S. and Canada.

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Net revenues and the percentage of net revenues for each of the product categories are as follows (amounts in thousands):

|   | <b>YEARS ENDED<br/>DECEMBER 31,</b> |                   |                   |
|---|-------------------------------------|-------------------|-------------------|
|   | <b>2008</b>                         | <b>2007</b>       | <b>2006</b>       |
| Acne and acne-related dermatological products | \$ 325,020                          | \$ 243,414        | \$ 159,815        |
| Non-acne dermatological products              | 147,954                             | 172,902           | 199,613           |
| Non-dermatological products                   | 44,776                              | 41,078            | 33,737            |
| <b>Total net revenues</b>                     | <b>\$ 517,750</b>                   | <b>\$ 457,394</b> | <b>\$ 393,165</b> |

|   | <b>YEARS ENDED<br/>DECEMBER 31,</b> |             |             |
|---|-------------------------------------|-------------|-------------|
|   | <b>2008</b>                         | <b>2007</b> | <b>2006</b> |
| Acne and acne-related dermatological products | 63%                                 | 53%         | 41%         |
| Non-acne dermatological products              | 29                                  | 38          | 51          |
| Non-dermatological products                   | 8                                   | 9           | 8           |
| <b>Total net revenues</b>                     | <b>100%</b>                         | <b>100%</b> | <b>100%</b> |

During 2008, 2007 and 2006, our top three products constituted 69.4%, 70.8% and 77.3%, respectively, of our total net revenues.

**NOTE 4. STRATEGIC COLLABORATIONS**

On November 26, 2008, the Company entered into a License and Settlement Agreement and a Joint Development Agreement with IMPAX Laboratories, Inc. (IMPAX). In connection with the License and Settlement Agreement, the Company and IMPAX agreed to terminate all legal disputes between them relating to SOLODYN®. Additionally, under terms of the License and Settlement Agreement, IMPAX confirmed that the Company's patents relating to SOLODYN® are valid and enforceable, and cover IMPAX's activities relating to its generic product under ANDA #90-024.

Under the terms of the License and Settlement Agreement, IMPAX has a license to market its generic versions of SOLODYN® 45mg, 90mg and 135mg under the SOLODYN® intellectual property rights belonging to the Company upon the occurrence of specific events. Upon launch of its generic formulations of SOLODYN®, IMPAX may be required to pay the Company a royalty, based on sales of those generic formulations by IMPAX under terms described in the License and Settlement Agreement.

Under the Joint Development Agreement, the Company and IMPAX will collaborate on the development of five strategic dermatology product opportunities, including an advanced-form SOLODYN® product. Under terms of the agreement, the Company made an initial payment of \$40.0 million upon execution of the agreement. In addition, the Company will be required to pay up to \$23.0 million upon successful completion of certain clinical and commercial milestones. The Company will also make royalty payments based on sales of the advanced-form SOLODYN® product if and when it is commercialized by Medicis upon approval by the FDA. The Company will share equally in the gross profit of the other four development products if and when they are commercialized by IMPAX upon approval by the FDA.

The \$40.0 million payment was recognized as a charge to research and development expense during the three months ended December 31, 2008.

On June 27, 2008, the Company and a U.S. company entered into a license agreement that provides patent rights for development and commercialization of dermatologic products. Under terms of the agreement, the Company made



an initial payment of \$2.0 million upon execution of the agreement. In addition, the Company will be required to pay \$19.0 million upon successful completion of certain clinical milestones, \$15.0 million upon the first commercial sales of the products in the U.S. and \$30.0 million upon achievement of certain commercial milestones. The Company will also make royalty payments based on net sales as defined in the license. The \$2.0

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million payment was recognized as a charge to research and development expense during the three months ended June 30, 2008.

On June 26, 2002, the Company entered into an exclusive strategic alliance, subsequently amended on January 28, 2005, with AAIPharma, Inc. ( AAIPharma ) for the development, commercialization and license of a key dermatologic product, SOLODYN®. The Company also entered into a supply agreement with AAIPharma for the manufacture of the product by AAIPharma. The Company had the right to qualify an alternate manufacturing facility, and AAIPharma agreed to assist the Company in obtaining these qualifications. The alternate facility was approved during 2008, and in accordance with the agreement the Company paid AAIPharma approximately \$1.0 million during 2008. The \$1.0 million payment was recognized as a charge to research and development expense during 2008.

On October 9, 2007, the Company entered into a development and license agreement with an Israeli company for the development of a dermatologic product. Under terms of the agreement, the Company made an initial payment of \$1.5 million upon execution of the agreement. In addition, the Company will be required to pay \$18.0 million upon successful completion of certain clinical milestones and \$5.2 million upon the first commercial sales of the product in the U.S. The Company will also make royalty payments based on net sales as defined in the license. The \$1.5 million payment was recognized as a charge to research and development expense during 2007.

On June 19, 2006, the Company entered into an exclusive start-up development agreement with a German company for the development of a dermatologic product. Under terms of the agreement, the Company made an initial payment of \$1.0 million upon signing of the contract. The Company will be required to pay a milestone payment of \$3.0 million upon execution of a development and license agreement between the parties. In addition, Medicis will pay approximately \$16.0 million upon successful completion of certain clinical milestones and approximately \$12.0 million upon the first commercial sales of the product in the U.S. The Company will also make additional milestone payments upon the achievement of certain commercial milestones. The \$1.0 million payment was recognized as a charge to research and development expense during 2006.

**NOTE 5. ACQUISITION OF LIPOSONIX**

On July 1, 2008, the Company, through its wholly-owned subsidiary Donatello, Inc., acquired LipoSonix, an independent, privately-held company that employs a staff of approximately 40 scientists, engineers and clinicians located near Seattle, Washington. LipoSonix is a medical device company developing non-invasive body sculpting technology, and recently launched its first product in Europe, where it is being marketed and sold through distributors. The LipoSonix technology is currently not approved for sale or use in the United States.

Under terms of the transaction, Medicis paid \$150 million in cash for all of the outstanding shares of LipoSonix. In addition, Medicis will pay LipoSonix stockholders certain milestone payments up to an additional \$150 million upon FDA approval of the LipoSonix technology and if various commercial milestones are achieved on a worldwide basis.

The following is a summary of the components of the LipoSonix purchase price (in millions):

|                    |          |
|--------------------|----------|
| Cash consideration | \$ 150.0 |
| Transaction costs  | 3.6      |
|                    | \$ 153.6 |

The following is a summary of the estimated fair values of the net assets acquired (in millions):

|  |        |
|--|--------|
| Current assets                                 | \$ 2.1 |
| Deferred tax assets, short-term                | 3.8    |
| Deferred tax assets, long-term                 | 14.9   |
| Property and equipment                         | 0.7    |
| Identifiable intangible assets                 | 9.4    |
| In-process research and development            | 30.5   |
| Goodwill                                       | 93.7   |
| Accounts payable and other current liabilities | (1.5)  |



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The Company believes the fair values assigned to the assets acquired and liabilities assumed are based on reasonable assumptions.

Identifiable intangible assets of \$9.4 million include existing technology of \$6.7 million, with an estimated amortizable life of ten years, and trademarks and trade names of \$2.7 million, with an estimated indefinite amortizable life.

The \$30.5 million of acquired in-process research and development has been recognized as in-process research and development expense in the Company's statement of operations during the three months ended September 30, 2008. No tax benefit has been recognized related to this charge.

The results of operations of LipoSonix are included in the Company's consolidated financial statements beginning on July 1, 2008.

The following unaudited proforma financial information for the years ended December 31, 2008 and 2007 gives effect to the acquisition of LipoSonix as if it had occurred on January 1, 2007. Such unaudited proforma information is based on historical financial information with respect to the acquisition and does not reflect operational and administrative cost savings ( synergies ) that management of the combined company estimates may be achieved as a result of the acquisition. The \$30.5 million in-process research and development charge has not been included in the unaudited proforma financial information since this adjustment is non-recurring in nature.

|                              | <b>YEAR ENDED DECEMBER</b> |             |
|------------------------------|----------------------------|-------------|
|                              | <b>31,</b>                 |             |
|                              | <b>2008</b>                | <b>2007</b> |
| Net revenues                 | \$ 518.5                   | \$ 457.4    |
| Net income                   | 4.6                        | 59.2        |
| Diluted net income per share | \$ 0.08                    | \$ 0.92     |

**NOTE 6. INVESTMENT IN REVANCE**

On December 11, 2007, the Company announced a strategic collaboration with Revance, a privately-held, venture-backed development-stage entity, whereby the Company made an equity investment in Revance and purchased an option to acquire Revance or to license exclusively in North America Revance's novel topical botulinum toxin type A product currently under clinical development. The consideration to be paid to Revance upon the Company's exercise of the option will be at an amount that will approximate the then fair value of Revance or the license of the product under development, as determined by an independent appraisal. The option period will extend through the end of Phase 2 testing in the United States. In consideration for the Company's \$20.0 million payment, the Company received preferred stock representing an approximate 13.7 percent ownership in Revance, or approximately 11.7 percent on a fully diluted basis, and the option to acquire Revance or to license the product under development. The \$20.0 million is expected to be used by Revance primarily for the development of the product. Approximately \$12.0 million of the \$20.0 million payment represents the fair value of the investment in Revance at the time of the investment and is included in other long-term assets in the Company's condensed consolidated balance sheets as of December 31, 2007. The remaining \$8.0 million, which is non-refundable and is expected to be utilized in the development of the new product, represents the residual value of the option to acquire Revance or to license the product under development and was recognized as research and development expense during the three months ended December 31, 2007.

Prior to the exercise of the option, Revance will remain primarily responsible for the worldwide development of Revance's topical botulinum toxin type A product in consultation with the Company in North America. The Company will assume primary responsibility for the development of the product should consummation of either a merger or a license for topically delivered botulinum toxin type A in North America be completed under the terms of the option. Revance will have sole responsibility for manufacturing the development product and manufacturing the product during commercialization worldwide. The Company's right to exercise the option is triggered upon Revance's successful completion of certain regulatory milestones through the end of Phase 2 testing in the United States. A license would contain a payment upon exercise of the license option, milestone payments related to clinical, regulatory and commercial achievements, and royalties based on sales defined in the license. If the Company elects to

exercise the option, the financial terms for the acquisition or license will be determined through an independent valuation in accordance with specified methodologies.

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The Company estimates the impairment and/or the net realizable value of the investment based on a hypothetical liquidation at book value approach as of the reporting date, unless a quantitative valuation metric is available for these purposes (such as the completion of an equity financing by Revance). The amount of the Company's investment that will be expensed periodically is uncertain due to the timing of Revance's expenditures for research and development of the product, and any charges will not be immediately, if ever, deductible for income tax purposes and will increase the Company's effective tax rate. Further equity investments, if any, will also be subject to the same accounting treatment as the Company's original equity investment. During 2008, the Company reduced the carrying value of its investment in Revance and recorded a related charge to other expense of approximately \$9.1 million as a result of a reduction in the estimated net realizable value of the investment using the hypothetical liquidation at book value approach as of December 31, 2008.

A business entity is subject to the consolidation rules of FASB Interpretation No. 46, *Consolidation of Variable Interest Entities – an Interpretation of Accounting Research Bulletin No. 51* (FIN 46) and is referred to as a variable interest entity if it lacks sufficient equity to finance its activities without additional financial support from other parties or its equity holders lack adequate decision making ability based on criteria set forth in FIN 46. FIN 46 also requires disclosures about variable interest entities that a company is not required to consolidate, but in which a company has a significant variable interest. The Company has determined that Revance is a variable interest entity and that the Company is not the primary beneficiary, and therefore the Company's equity investment in Revance currently does not require the Company to consolidate Revance into its financial statements. The consolidation status could change in the future, however, depending on changes in the Company's relationship with Revance.

**NOTE 7. STRATEGIC COLLABORATION WITH HYPERION**

On August 28, 2007, the Company, through its wholly-owned subsidiary Ucyclyd Pharma, Inc. (Ucyclyd), announced a strategic collaboration with Hyperion Therapeutics, Inc. (Hyperion) whereby Hyperion will be responsible for the ongoing research and development of a compound referred to as GT4P for the treatment of Urea Cycle Disorder, Hepatic Encephalopathies and other indications, and additional indications for AMMONUL®. Under terms of the Collaboration Agreement between Ucyclyd and Hyperion, dated as of August 23, 2007, Hyperion made an initial non-refundable payment of \$10.0 million to the Company for the rights and licenses granted to Hyperion in the agreement. In accordance with EITF No. 00-21, *Accounting for Revenue Arrangements with Multiple Deliverables*, and SAB 104, *Revenue Recognition in Financial Statements*, this \$10.0 million payment was recorded as deferred revenue and is being recognized on a ratable basis over a period of four years. The Company recognized approximately \$2.5 million and \$0.8 million of contract revenue during 2008 and 2007, respectively, related to this transaction. In addition, if certain specified conditions are satisfied relating to the Ucyclyd development projects, then Hyperion will have certain purchase rights with respect to the Ucyclyd development products, as well as Ucyclyd's existing on-market products, AMMONUL® and BUPHENYL®, and will pay Ucyclyd royalties and regulatory and sales milestone payments in connection with certain licenses that would be granted to Hyperion upon exercise of the purchase rights.

Hyperion will be funding all research and development costs for the Ucyclyd research projects. As of November 24, 2008, Hyperion suspended development activities with respect to AMMONUL® for Hepatic Encephalopathies so as to focus development efforts on GT4P.

Until June 6, 2008, Hyperion undertook certain sales and marketing efforts for Ucyclyd's existing on-market products. Hyperion received a commission from Ucyclyd equal to a certain percentage of any increase in unit sales during the period Hyperion was performing these sales and marketing efforts. Ucyclyd will continue to record product sales for the existing on-market Ucyclyd products until such time as Hyperion exercises its purchase rights.

Ucyclyd entered into an amendment (the Amendment), effective as of November 24, 2008, to the Collaboration Agreement with Hyperion. Among other actions, the Amendment terminates all rights, including research and development rights, granted to Hyperion under the Collaboration Agreement related to Ammonul for the treatment of hepatic encephalopathy (Ammonul HE). Hyperion retains buyout rights to Ammonul HE in the event Hyperion exercises its buyout rights to Ucyclyd's on-market and other development products. Hyperion and Ucyclyd also agreed that Hyperion's rights to promote AMMONUL® and BUPHENYL® for the treatment of urea cycle disorder were terminated, effective June 6, 2008.



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Professional fees of approximately \$2.2 million were incurred related to the completion of the original August 2007 agreement with Hyperion. These costs were recognized as general and administrative expenses during the three months ended September 30, 2007.

**NOTE 8. DEVELOPMENT AND DISTRIBUTION AGREEMENT WITH IPSEN FOR RIGHTS TO IPSEN'S BOTULINUM TOXIN TYPE A PRODUCT KNOWN AS RELOXIN®**

On March 17, 2006, the Company entered into a development and distribution agreement with Ipsen Ltd., a wholly-owned subsidiary of Ipsen, S.A. ( Ipsen ), whereby Ipsen granted to one of the Company's wholly-owned subsidiaries the rights to develop, distribute and commercialize Ipsen's botulinum toxin type A product in the United States, Canada and Japan for aesthetic use by physicians. The product is commonly referred to as RELOXIN® in the U.S. aesthetic market and DYSPORT® in medical and aesthetic markets outside the U.S. The product is not currently approved for use in the U.S., Canada or Japan. Medicis made an initial payment to Ipsen in the amount of \$90.1 million in consideration for the exclusive distribution rights in the U.S., Canada and Japan.

Additionally, Medicis and Ipsen agreed to negotiate and enter into an agreement relating to the exclusive distribution and development rights of the product for the aesthetic market in Europe, and subsequently in certain other markets. Under the terms of the U.S., Canada and Japan agreement, as amended, Medicis was obligated to make an additional \$35.1 million payment to Ipsen if this agreement was not entered into by April 15, 2006. On April 13, 2006, Medicis and Ipsen agreed to extend this deadline to July 15, 2006. In connection with this extension, Medicis paid Ipsen approximately \$12.9 million in April 2006, which would be applied against the total obligation, in the event an agreement was not entered into by the extended deadline. On July 17, 2006, Medicis and Ipsen agreed that the two companies would not pursue an agreement for the commercialization of the product outside of the U.S., Canada and Japan. On July 17, 2006, Medicis made the additional \$22.2 million payment to Ipsen, representing the remaining portion of the \$35.1 million total obligation, resulting from the discontinuance of negotiations for other territories.

The initial \$90.1 million payment was recognized as a charge to research and development expense during the three months ended March 31, 2006, and the \$35.1 million obligation was recognized as a charge to research and development expense during the three months ended June 30, 2006.

In May 2008, the FDA accepted the filing of Ipsen's BLA for RELOXIN®, and in accordance with the agreement, the Company paid Ipsen \$25.0 million during the three months ended June 30, 2008 upon achievement of this milestone. The \$25.0 million was recognized as a charge to research and development expense during the three months ended June 30, 2008.

Additionally, during the three months ended December 31, 2008, the Company paid Ipsen \$1.5 million upon the successful completion of an additional regulatory milestone. The \$1.5 million was recognized as a charge to research and development expense during the three months ended December 31, 2008.

Medicis will pay an additional \$75.0 million upon the product's approval by the FDA and \$2.0 million upon regulatory approval of the product in Japan. Ipsen will manufacture and provide the product to Medicis for the term of the agreement, which extends to December 2036. Ipsen will receive a royalty based on sales and a supply price, the total of which is equivalent to approximately 30% of net sales as defined under the agreement. Under the terms of the agreement, Medicis is responsible for all remaining research and development costs associated with obtaining the product's approval in the U.S., Canada and Japan.



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On May 18, 2004, the Company closed an asset purchase agreement and license agreement and executed a securities purchase agreement with BioMarin. The asset purchase agreement involves BioMarin's purchase of assets related to ORAPRED®, including assets concerning the Ascent field sales force. ORAPRED® and related pediatric intellectual property is owned by Ascent, a wholly owned subsidiary of Medicis. The license agreement granted BioMarin, among other things, the exclusive worldwide rights to ORAPRED®. As part of the transaction, the name of Ascent Pediatrics, Inc. was changed to Medicis Pediatrics, Inc.

Under terms of the original agreements, BioMarin was to make license payments to Ascent of approximately \$93 million payable over a five-year period as follows: approximately \$10 million as of the date of the transaction; approximately \$12.5 million per quarter for four quarters beginning in July 2004; approximately \$2.5 million per quarter for the subsequent four quarters beginning in July 2005; approximately \$2 million per quarter for the subsequent eight quarters beginning in July 2006; and approximately \$1.75 million per quarter for the last four quarters of the five-year period beginning in July 2008. BioMarin was also to make payments of \$2.5 million per quarter for six quarters beginning in July 2004 for reimbursement of certain contingent payments as discussed in Note 13. The license agreement with BioMarin will terminate on the earlier of May 18, 2010 or upon BioMarin exercising their option to purchase all the issued and outstanding shares of common stock of Ascent. The securities purchase agreement contains a contingent net call option for all the issued and outstanding shares of common stock of Ascent, based on certain conditions (the Option). Under the Option, BioMarin is required to purchase all the issued and outstanding stock of Ascent pursuant to the terms of the agreement on a specified date (August 17, 2009). The Option also grants a right to BioMarin, that if the aggregate number of prescriptions for products with an equivalent or greater economic value per prescription using the licensed assets that are sold by BioMarin during the twelve months ended April 1, 2009 exceeds 150% of the aggregate number of prescriptions for products using the licensed assets that were sold by Medicis during the twelve months ended March 31, 2004, BioMarin may elect on August 17, 2009, in its sole and absolute discretion, to not exercise the Option. The payment was to consist of \$62 million in cash and \$20 million in BioMarin common stock, based on the fair value of the stock at that time. The Company was responsible for the manufacture and delivery of finished goods inventory to BioMarin, and BioMarin was responsible for paying the Company for finished goods inventory delivered through June 30, 2005. As a result, the Company was required to recognize the first \$60 million of license payments ratably through June 30, 2005. The license payments received after June 30, 2005 and the reimbursement of contingent payments will be recognized as revenue when all four criteria of SAB 104 have been met.

As of the closing date of the transaction, BioMarin is responsible for all marketing and promotional efforts regarding the sale of ORAPRED®. As a result, Medicis no longer advertises and promotes any oral liquid prednisolone sodium phosphate solution product or any related line extension. During the term of the license agreement, Medicis will maintain ownership of the intellectual property and, consequently, will continue to amortize the related intangible assets. Payments received from BioMarin under the license agreement will be treated as contract revenue, which is included in net revenues in the consolidated statements of operations.

On January 12, 2005, BioMarin and the Company entered into amendments to the Securities Purchase Agreement and License Agreement entered into on May 18, 2004, a Convertible Promissory Note (the Convertible Note) and a Settlement and Mutual Release Agreement (collectively the Agreements). Under the terms of the Agreements, transaction payments from BioMarin to Medicis previously totaling \$175 million were reduced to \$159 million. Beginning with license payments relating to ORAPRED® to be made by BioMarin after July 2005, license payments totaling \$93 million were reduced pro rata to \$88.4 million. Consideration to be received by Medicis from BioMarin in 2009 for the Option relating to the purchase of all outstanding shares of Ascent Pediatrics were reduced from \$82 million to \$70.6 million. Medicis took full financial responsibility for contingent payments due to former Ascent Pediatric shareholders without the \$5 million in offset payments that would have been paid by BioMarin to Medicis after July 1, 2005. Contingent payments are due to former Ascent Pediatric shareholders from Medicis only if revenue from Ascent Pediatric products exceeds certain thresholds. In addition, Medicis reimbursed BioMarin for actual returns, up to certain agreed-upon limits, of ORAPRED® finished goods received by BioMarin during the quarters ended December 31, 2004, March 31, 2005 and June 30, 2005.

Additionally, per the terms of the Agreements, Medicis has made available to BioMarin the ability to draw down on a Convertible Note up to \$25 million beginning July 1, 2005. The Convertible Note is convertible based on certain terms and conditions including a change of control provision. Money advanced under the Convertible

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Note is convertible into BioMarin shares at a strike price equal to the BioMarin average closing price for the 20 trading days prior to such advance. The Convertible Note matures on the option purchase date in 2009 as defined in the Securities Purchase Agreement but may be repaid by BioMarin at any time prior to the option purchase date. No monies have been advanced to-date. In conjunction with the Agreements, BioMarin and Medicis entered into a settlement and Mutual Release Agreement to forever discharge each other from any and all claims, demands, damages, debts, liabilities, actions and causes of action relating to the transaction consummated by the parties other than certain continuing obligations in accordance with the terms of the parties' agreements. As of December 31, 2008, BioMarin had paid \$95.4 million to Medicis under the license agreement, which represents all scheduled payments due through that date under the license agreement.

**NOTE 10. MERGER OF ASCENT PEDIATRICS, INC.**

As part of its merger with Ascent Pediatrics, Inc. ( Ascent ), which was completed in November 2001, the Company was required to make contingent purchase price payments ( Contingent Payments ) for each of the first five years following closing based upon reaching certain sales threshold milestones on the Ascent products for each twelve month period through November 15, 2006, subject to certain deductions and set-offs. Payment of the contingent portion of the purchase price was withheld pending the final outcome of a litigation matter. The Company distributed the accumulated \$27.4 million in Contingent Payments, representing the first four years' Contingent Payments, to the former shareholders of Ascent during the three months ended March 31, 2006, as the pending litigation matter was settled in Medicis' favor. In addition, the Company settled an additional dispute during May 2006, which was initiated in March 2006, relating to the concluded lawsuit. The resulting \$1.8 million settlement was recognized as a charge to selling, general and administrative expense during the three months ended March 31, 2006. For the fifth and final twelve month period ended November 30, 2006, sales threshold milestones were not met and no additional Contingent Payment became payable.

**NOTE 11. SHORT-TERM AND LONG-TERM INVESTMENTS**

The Company's policy for its short-term and long-term investments is to establish a high-quality portfolio that preserves principal, meets liquidity needs, avoids inappropriate concentrations and delivers an appropriate yield in relationship to the Company's investment guidelines and market conditions. Short-term and long-term investments consist of corporate and various government agency and municipal debt securities. The Company's investments in auction rate floating securities consist of investments in student loans. Management classifies the Company's short-term and long-term investments as available-for-sale. Available-for-sale securities are carried at fair value with unrealized gains and losses reported in stockholders' equity. Realized gains and losses and declines in value judged to be other than temporary, if any, are included in other expense in the consolidated statement of operations. A decline in the market value of any available-for-sale security below cost that is deemed to be other than temporary, results in an impairment in the fair value of the investment. The impairment is charged to earnings and a new cost basis for the security is established. Premiums and discounts are amortized or accreted over the life of the related available-for-sale security. Dividends and interest income are recognized when earned. The cost of securities sold is calculated using the specific identification method. At December 31, 2008, the Company has recorded the estimated fair value in available-for-sale securities for short-term and long-term investments of approximately \$257.4 million and \$55.3 million, respectively.

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Available-for-sale and trading securities consist of the following at December 31, 2008 and 2007 (amounts in thousands):

| <b>DECEMBER 31, 2008</b>         |                   |                                       |  |  |                       |
|----------------------------------|-------------------|---------------------------------------|--|--|-----------------------|
|                                  | <b>Cost</b>       | <b>Gross<br/>Unrealized<br/>Gains</b> | <b>Gross<br/>Unrealized<br/>Losses</b> | <b>Other-<br/>Than-Temporary<br/>Impairment<br/>Losses</b> | <b>Fair<br/>Value</b> |
| Corporate notes and bonds        | \$ 124,622        | \$ 418                                | \$ (429)                               | \$   | \$ 124,611            |
| Federal agency notes and bonds   | 117,040           | 1,841                                 |  |  | 118,881               |
| Auction rate floating securities | 44,625            |                                       |  | (6,400)  | 38,225                |
| Asset-backed securities          | 31,681            |                                       | (630)                                  |  | 31,051                |
| <b>Total securities</b>          | <b>\$ 317,968</b> | <b>\$ 2,259</b>                       | <b>\$ (1,059)</b>                      | <b>\$ (6,400)</b>  | <b>\$ 312,768</b>     |

| <b>DECEMBER 31, 2007</b>         |                   |                                       |  |  |                       |
|----------------------------------|-------------------|---------------------------------------|--|--|-----------------------|
|                                  | <b>Cost</b>       | <b>Gross<br/>Unrealized<br/>Gains</b> | <b>Gross<br/>Unrealized<br/>Losses</b> | <b>Other-<br/>Than-Temporary<br/>Impairment<br/>Losses</b> | <b>Fair<br/>Value</b> |
| Corporate notes and bonds        | \$ 283,248        | \$ 498                                | \$ (624)                               | \$   | \$ 283,122            |
| Federal agency notes and bonds   | 206,308           | 968                                   |  |  | 207,276               |
| Auction rate floating securities | 101,649           | 1                                     |  |  | 101,650               |
| Asset-backed securities          | 76,936            | 399                                   | (83)                                   |  | 77,252                |
| Commercial paper                 | 34,409            | 3                                     | (6)                                    |  | 34,406                |
| <b>Total securities</b>          | <b>\$ 702,550</b> | <b>\$ 1,869</b>                       | <b>\$ (713)</b>                        | <b>\$</b>  | <b>\$ 703,706</b>     |

During 2008, 2007 and 2006, the gross realized gains on sales of available-for-sale securities totaled \$1,134,731, \$104,777 and \$430,122, respectively, and the gross realized losses totaled \$6,513,687 (including \$6,399,653 of other-than-temporary impairment losses), \$0 and \$8,547, respectively. Such amounts of gains and losses are determined based on the specific identification method. The net adjustment to unrealized gains during 2008, 2007 and 2006 on available-for-sale securities included in stockholders' equity totaled \$27,890, \$884,854 and \$235,718, respectively. The amortized cost and estimated fair value of the available-for-sale securities at December 31, 2008, by maturity, are shown below (amounts in thousands).

|                                       | <b>DECEMBER 31, 2008</b> |                                 |
|---------------------------------------|--------------------------|---------------------------------|
|                                       | <b>Cost</b>              | <b>Estimated<br/>Fair Value</b> |
| <b>Available-for-sale</b>             |                          |                                 |
| Due in one year or less               | \$ 223,008               | \$ 224,188                      |
| Due after one year through five years | 50,334                   | 50,354                          |
| Due after five years through 10 years |                          |                                 |
| Due after 10 years                    | 43,326                   | 36,973                          |

\$ 316,668      \$ 311,515

Expected maturities will differ from contractual maturities because the issuers of the securities may have the right to prepay obligations without prepayment penalties, and the Company views its available-for-sale securities as available for current operations. At December 31, 2008, approximately \$55.3 million in estimated fair value expected to mature greater than one year has been classified as long-term investments since these investments are in an unrealized loss position, and management has both the ability and intent to hold these investments until recovery of fair value, which may be maturity.

As of December 31, 2008, the Company's investments included auction rate floating securities with a fair value of \$38.2 million. The Company's auction rate floating securities are debt instruments with a long-term maturity and with an interest rate that is reset in short intervals through auctions. The negative conditions in the credit markets during 2008 have prevented some investors from liquidating their holdings, including their holdings of auction rate floating securities. During the three months ended March 31, 2008, the Company was informed that

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there was insufficient demand at auction for the auction rate floating securities. As a result, these affected auction rate floating securities are now considered illiquid, and the Company could be required to hold them until they are redeemed by the holder at maturity. The Company may not be able to liquidate the securities until a future auction on these investments is successful. As a result of the continued lack of liquidity of these investments, the Company recorded an other-than-temporary impairment loss of \$6.4 million during 2008 on its auction rate floating securities in other expense, based on the Company's estimate of the fair value of these investments. The Company's estimate of the fair value of its auction rate floating securities was based on market information and assumptions determined by the Company's management, which could change significantly based on market conditions.

In November 2008, the Company entered into a settlement agreement with the broker through which the Company purchased auction rate floating securities. The settlement agreement provides the Company with the right to put an auction rate floating security currently held by the Company back to the broker beginning on June 30, 2010. At December 31, 2008, the Company held one auction rate floating security with a par value of \$1.3 million that was subject to the settlement agreement. The Company elected the irrevocable Fair Value Option treatment under SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities*, and adjusted the put option to fair value. The Company has reclassified this auction rate floating security from available-for-sale to trading securities as of December 31, 2008, and future changes in fair value related to this investment will be recorded in earnings.

The following table shows the gross unrealized losses, the other-than-temporary impairment losses and the fair value of the Company's investments, with unrealized losses that are not deemed to be other-than-temporarily impaired and with losses that are deemed to be other-than-temporarily impaired aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position or an other-than-temporary impairment loss position, respectively, at December 31, 2008 (amounts in thousands):

|                                  | Less Than 12 Months |                       |                                      | Greater Than 12 Months |                       |
|----------------------------------|---------------------|-----------------------|--------------------------------------|------------------------|-----------------------|
|                                  | Fair Value          | Gross Unrealized Loss | Other-Than-Temporary Impairment Loss | Fair Value             | Gross Unrealized Loss |
| Corporate notes and bonds        | \$ 50,780           | \$ 274                | \$                                   | \$ 6,313               | \$ 155                |
| Federal agency notes and bonds   |                     |                       |                                      |                        |                       |
| Auction rate floating securities | 38,225              |                       | 6,400                                |                        |                       |
| Asset-backed securities          | 28,987              | 281                   |                                      | 2,064                  | 349                   |
| Total securities                 | \$ 117,992          | \$ 555                | \$ 6,400                             | \$ 8,377               | \$ 504                |

As of December 31, 2008, the Company has concluded that the unrealized losses on its investment securities, other than the other-than-temporary impairment loss recognized on the Company's auction rate floating securities, are temporary in nature caused by changes in credit spreads and liquidity issues in the marketplace. Available-for-sale securities are reviewed quarterly for possible other-than-temporary impairment. This review includes an analysis of the facts and circumstances of each individual investment such as the severity of loss, the length of time the fair value has been below cost, the expectation for that security's performance and the creditworthiness of the issuer. Additionally, the Company has the intent and ability to hold these investments for the time necessary to recover its cost, which for debt securities may be at maturity.

**NOTE 12. FAIR VALUE MEASUREMENTS**

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*, which clarifies the definition of fair value, establishes a framework for measuring fair value, and expands the disclosures about fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. The Company adopted SFAS No. 157 as of January 1, 2008. Although the adoption of SFAS No. 157 did not materially impact the

Company's financial condition, results of operations, or cash flow, the Company is now required to provide additional disclosures as part of its financial statements.

SFAS No. 157 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and

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Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

As of December 31, 2008, the Company held certain assets that are required to be measured at fair value on a recurring basis. These included certain of the Company's short-term and long-term investments, including investments in auction rate floating securities, and the Company's investment in Revance.

The Company has invested in auction rate floating securities, which are classified as available-for-sale or trading securities and are reflected at fair value. Due to recent events in credit markets, the auction events for some of these instruments held by the Company failed during the three months ended March 31, 2008 (see Note 11). Therefore, the fair values of these auction rate floating securities, which are primarily rated AAA, are estimated utilizing a discounted cash flow analysis as of December 31, 2008. These analyses consider, among other items, the collateralization underlying the security investments, the creditworthiness of the counterparty, the timing of expected future cash flows, and the expectation of the next time the security is expected to have a successful auction. These investments were also compared, when possible, to other observable market data with similar characteristics to the securities held by the Company. Changes to these assumptions in future periods could result in additional declines in fair value of the auction rate floating securities.

As a result of the liquidity issues of the Company's auction rate floating securities, the Company recorded an other-than-temporary impairment loss of \$6.4 million in other expense during the three months ended December 31, 2008, based on the Company's estimate of the fair value of these investments. The majority of the auction rate floating securities held by the Company at December 31, 2008, totaling \$38.2 million, were in securities collateralized by student loan portfolios. These securities were included in long-term investments at December 31, 2008 in the accompanying consolidated balance sheets. As of December 31, 2008, the Company continued to earn interest on virtually all of its auction rate floating securities. Any future fluctuation in fair value related to the auction rate floating securities classified as available-for-sale that the Company deems to be temporary, would be recorded to accumulated other comprehensive (loss) income. If the Company determines that any future decline in fair value of its available-for-sale securities was other than temporary, it would record a charge to earnings as appropriate.

The Company estimates changes in the net realizable value of its investment in Revance based on a hypothetical liquidation at book value approach (see Note 6). During 2008, the Company reduced the carrying value of its investment in Revance and recorded a related charge to other expense of approximately \$9.1 million as a result of a reduction in the estimated net realizable value of the investment using the hypothetical liquidation at book value approach as of December 31, 2008.

The Company's assets measured at fair value on a recurring basis subject to the disclosure requirements of SFAS No. 157 at December 31, 2008, were as follows (in thousands):

|                                     | Dec. 31,<br>2008 | Fair Value Measurement at Reporting Date Using        |   |  |
|-------------------------------------|------------------|---|---|--|
|                                     |                  | Quoted<br>Prices in<br>Active<br>Markets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Auction rate floating securities    | \$ 38,225        | \$  | \$  | \$ 38,225  |
| Other available-for-sale securities | 274,543          | 274,543   |   |  |
| Investment in Revance               | 2,887            |   |   | 2,887  |
| Total assets measured at fair value | \$ 315,655       | \$ 274,543  | \$  | \$ 41,112  |

Based on market conditions, the Company changed its valuation methodology for auction rate floating securities to a discounted cash flow analysis during the three months ended March 31, 2008. Accordingly, these securities changed



from Level 1 to Level 3 within SFAS No. 157's hierarchy since the Company's initial adoption of SFAS No. 157 at January 1, 2008.

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The following table presents the Company's assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) as defined in SFAS No. 157 for the year ended December 31, 2008 (in thousands):

|  | Fair Value Measurements Using Significant Unobservable Inputs (Level 3) |                       |
|--|---|-----------------------|
|  | Auction Rate Floating Securities  | Investment in Revance |
| Balance at January 1, 2008   | \$  | \$ 11,957             |
| Transfers to Level 3   | 101,650   |                       |
| Total losses included in other expense                             | (6,400)   | (9,070)               |
| Total gains (losses) included in other comprehensive (loss) income |   |                       |
| Purchases and settlements (net)                                    | (57,025)  |                       |
| Balance at December 31, 2008                                       | \$ 38,225   | \$ 2,887              |

**NOTE 13. CONTINGENT CONVERTIBLE SENIOR NOTES**

In June 2002, the Company sold \$400.0 million aggregate principal amount of its 2.5% Contingent Convertible Notes Due 2032 (the "Old Notes") in private transactions. As discussed below, approximately \$230.8 million in principal amount of the Old Notes was exchanged for New Notes on August 14, 2003. The Old Notes bear interest at a rate of 2.5% per annum, which is payable on June 4 and December 4 of each year, beginning on December 4, 2002. The Company also agreed to pay contingent interest at a rate equal to 0.5% per annum during any six-month period, with the initial six-month period commencing June 4, 2007, if the average trading price of the Old Notes reaches certain thresholds. No contingent interest related to the Old Notes was payable at December 31, 2008. The Old Notes will mature on June 4, 2032.

The Company may redeem some or all of the Old Notes at any time on or after June 11, 2007, at a redemption price, payable in cash, of 100% of the principal amount of the Old Notes, plus accrued and unpaid interest, including contingent interest, if any. Holders of the Old Notes may require the Company to repurchase all or a portion of their Old Notes on June 4, 2012 and June 4, 2017, or upon a change in control, as defined in the indenture governing the Old Notes, at 100% of the principal amount of the Old Notes, plus accrued and unpaid interest to the date of the repurchase, payable in cash. Pursuant to SFAS No. 48, *Classification of Obligations That Are Callable by the Creditor*, if an obligation is due on demand or will be due on demand within one year from the balance sheet date, even though liquidation may not be expected within that period, it should be classified as a current liability. Accordingly, the outstanding balance of Old Notes along with the deferred tax liability associated with accelerated interest deductions on the Old Notes will be classified as a current liability during the respective twelve month periods prior to June 4, 2012 and June 4, 2017.

The Old Notes are convertible, at the holders' option, prior to the maturity date into shares of the Company's Class A common stock in the following circumstances:

during any quarter commencing after June 30, 2002, if the closing price of the Company's Class A common stock over a specified number of trading days during the previous quarter, including the last trading day of such quarter, is more than 110% of the conversion price of the Old Notes, or \$31.96. The Old Notes are initially convertible at a conversion price of \$29.05 per share, which is equal to a conversion rate of approximately 34.4234 shares per \$1,000 principal amount of Old Notes, subject to adjustment;

if the Company has called the Old Notes for redemption;

during the five trading day period immediately following any nine consecutive day trading period in which the trading price of the Old Notes per \$1,000 principal amount for each day of such period was less than 95% of the product of the closing sale price of the Company's Class A common stock on that day multiplied by the number of shares of the Company's Class A common stock issuable upon conversion of \$1,000 principal amount of the Old Notes; or

upon the occurrence of specified corporate transactions.

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The Old Notes, which are unsecured, do not contain any restrictions on the payment of dividends, the incurrence of additional indebtedness or the repurchase of the Company's securities and do not contain any financial covenants.

The Company incurred \$12.6 million of fees and other origination costs related to the issuance of the Old Notes. The Company amortized these costs over the first five-year Put period, which ran through June 4, 2007.

On August 14, 2003, the Company exchanged approximately \$230.8 million in principal amount of its Old Notes for approximately \$283.9 million in principal amount of its 1.5% Contingent Convertible Senior Notes Due 2033 (the New Notes). Holders of Old Notes that accepted the Company's exchange offer received \$1,230 in principal amount of New Notes for each \$1,000 in principal amount of Old Notes. The terms of the New Notes are similar to the terms of the Old Notes, but have a different interest rate, conversion rate and maturity date. Holders of Old Notes that chose not to exchange continue to be subject to the terms of the Old Notes.

The New Notes bear interest at a rate of 1.5% per annum, which is payable on June 4 and December 4 of each year, beginning December 4, 2003. The Company will also pay contingent interest at a rate of 0.5% per annum during any six-month period, with the initial six-month period commencing June 4, 2008, if the average trading price of the New Notes reaches certain thresholds. No contingent interest related to the New Notes was payable at December 31, 2008. The New Notes mature on June 4, 2033.

As a result of the exchange, the outstanding principal amounts of the Old Notes and the New Notes were \$169.2 million and \$283.9 million, respectively. The Company incurred approximately \$5.1 million of fees and other origination costs related to the issuance of the New Notes. The Company amortized these costs over the first five-year Put period, which ran through June 4, 2008.

Holders of the New Notes were able to require the Company to repurchase all or a portion of their New Notes on June 4, 2008, at 100% of the principal amount of the New Notes, plus accrued and unpaid interest, including contingent interest, if any, to the date of the repurchase, payable in cash. Holders of approximately \$283.7 million of New Notes elected to require the Company to repurchase their New Notes on June 4, 2008. The Company paid \$283.7 million, plus accrued and unpaid interest of approximately \$2.2 million, to the holders of New Notes that elected to require the Company to repurchase their New Notes. The Company was also required to pay an accumulated deferred tax liability of approximately \$34.9 million related to the repurchased New Notes. This \$34.9 million deferred tax liability was paid during the second half of 2008. Following the repurchase of these New Notes, \$181,000 of principal amount of New Notes remained outstanding as of December 31, 2008.

The remaining New Notes are convertible, at the holders' option, prior to the maturity date into shares of the Company's Class A common stock in the following circumstances:

during any quarter commencing after September 30, 2003, if the closing price of the Company's Class A common stock over a specified number of trading days during the previous quarter, including the last trading day of such quarter, is more than 120% of the conversion price of the New Notes, or \$46.51. The Notes are initially convertible at a conversion price of \$38.76 per share, which is equal to a conversion rate of approximately 25.7998 shares per \$1,000 principal amount of New Notes, subject to adjustment;

if the Company has called the New Notes for redemption;

during the five trading day period immediately following any nine consecutive day trading period in which the trading price of the New Notes per \$1,000 principal amount for each day of such period was less than 95% of the product of the closing sale price of the Company's Class A common stock on that day multiplied by the number of shares of the Company's Class A common stock issuable upon conversion of \$1,000 principal amount of the New Notes; or

upon the occurrence of specified corporate transactions.

The remaining New Notes, which are unsecured, do not contain any restrictions on the incurrence of additional indebtedness or the repurchase of the Company's securities and do not contain any financial covenants. The New Notes require an adjustment to the conversion price if the cumulative aggregate of all current and prior dividend increases above \$0.025 per share would result in at least a one percent (1%) increase in the conversion price. This threshold has not been reached and no adjustment to the conversion price has been made.



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As of July 11, 2007, the closing date of the first period whereby holders had the option to require the Company to purchase their Old Notes for cash, holders of \$5,000 of outstanding principal amounts of the Old Notes exercised their right to require the Company to purchase their Old Notes for cash.

The following is a quarterly summary of whether or not the criteria for the right of conversion into shares of the Company's Class A common stock for holders of the Old Notes and New Notes were met during 2008, 2007 and 2006. The right of conversion is triggered by the stock closing above \$31.96 and \$46.51 for the Old Notes and New Notes, respectively, on 20 of the last 30 trading days and the last trading day of a quarter. If the criteria are met, the holders of the Old Notes and New Notes have the right to convert their Old Notes and New Notes, respectively, into shares during the subsequent quarterly period.

| Quarter Ended      | Conversion Eligibility Criteria Met For Old Notes? | Outstanding Principal Amounts of Old Notes Converted During Subsequent Quarter | Conversion Eligibility Criteria Met For New Notes? | Outstanding Principal Amounts of New Notes Converted During Subsequent Quarter |
|--------------------|--|--|--|--|
| December 31, 2008  | No   | N/A  | No   | N/A  |
| September 30, 2008 | No   | N/A  | No   | N/A  |
| June 30, 2008      | No   | N/A  | No   | N/A  |
| March 31, 2008     | No   | N/A  | No   | N/A  |
| December 31, 2007  | No   | N/A  | No   | N/A  |
| September 30, 2007 | No   | N/A  | No   | N/A  |
| June 30, 2007      | No   | N/A  | No   | N/A  |
| March 31, 2007     | No   | N/A  | No   | N/A  |
| December 31, 2006  | Yes  | \$ 5,000   | No   | N/A  |
| September 30, 2006 | No   | N/A  | No   | N/A  |
| June 30, 2006      | No   | N/A  | No   | N/A  |
| March 31, 2006     | No   | N/A  | No   | N/A  |

At the end of all future quarters, the conversion rights will be reassessed in accordance with the bond indenture agreement to determine if the conversion trigger rights have been achieved.

**NOTE 14. COMMITMENTS AND CONTINGENCIES****Occupancy Arrangements**

During July 2006, the Company executed a lease agreement for new headquarter office space to accommodate its expected long-term growth. The first phase is for approximately 150,000 square feet with the right to expand. The Company occupied the new headquarter office space, which is located approximately one mile from our previous headquarter office space in Scottsdale, Arizona, during the second quarter of 2008. There is no cash obligation for lease payments until May 2009. The Company obtained possession of the leased premises and therefore began accruing rent expense during the first quarter of 2008. The term of the lease is twelve years. The average annual expense under the amended lease agreement is approximately \$3.9 million. During the first quarter of 2008, the Company received approximately \$6.7 million in tenant improvement incentives from the landlord. This amount has been capitalized into leasehold improvements and is being depreciated on a straight-line basis over the lesser of the useful life or the term of the lease. The tenant improvement incentives are also included in other long-term liabilities as deferred rent, and will be recognized as a reduction of rent expense on a straight-line basis over the term of the lease.

During October 2006, the Company executed a lease agreement for additional headquarter office space, which is also located approximately one mile from the Company's current headquarter office space in Scottsdale, Arizona to

accommodate its current needs and future growth. Under this agreement, approximately 21,000 square feet of office space is being leased for a period of three years. In May 2007, the Company began occupancy of the additional headquarter office space.

Medicis Aesthetics Canada Ltd., a wholly owned subsidiary, presently leases approximately 3,600 square feet of office space in Toronto, Ontario, Canada, under a lease agreement, as extended, that expires in June 2009.

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Rent expense was approximately \$9.4 million, \$2.5 million and \$2.2 million for 2008, 2007 and 2006, respectively. Rent expense for 2008 includes a \$4.8 million charge for the estimated remaining net cost for the Company's previous headquarters facility lease, net of potential sublease income.

At December 31, 2008, approximate future lease payments under the Company's operating leases are as follows (amounts in thousands):

**YEAR ENDING DECEMBER 31,**

|            |                  |
|------------|------------------|
| 2009       | \$ 4,905         |
| 2010       | 6,200            |
| 2011       | 4,137            |
| 2012       | 4,166            |
| 2013       | 4,417            |
| Thereafter | 29,592           |
|            | <b>\$ 53,417</b> |

**Lease Exit Costs**

In connection with occupancy of the new headquarter office, the Company ceased use of the prior headquarter office in July 2008, which consists of approximately 75,000 square feet of office space, at an average annual expense of approximately \$2.1 million, under an amended lease agreement that expires in December 2010. Under SFAS 146, *Accounting for Costs Associated with Exit or Disposal Activities*, a liability for the costs associated with an exit or disposal activity is recognized when the liability is incurred. In accordance with SFAS 146, the Company recorded lease exit costs of approximately \$4.8 million during the three months ended September 30, 2008 consisting of the initial liability of \$4.7 million and accretion expense of \$0.1 million. These amounts were recorded as selling, general and administrative expenses. The Company has not recorded any other costs related to the lease for the prior headquarters.

As of December 31, 2008, approximately \$4.0 million of lease exit costs remain accrued and are expected to be paid by December 2010 of which \$1.9 million is classified in other current liabilities and \$2.1 million is classified in other liabilities. Although the facilities are no longer in use by the Company, the lease exit cost accrual has not been offset by an adjustment for estimated sublease rentals. After considering sublease market information as well as factors specific to the lease, the Company concluded it was probable it would be unable to obtain sublease rentals for the prior headquarters and therefore it would not be subleased for the remaining lease term. The Company will continue to monitor the sublease market conditions and reassess the impact on the lease exit cost accrual.

The following is a summary of the activity in the liability for lease exit costs for the year ended December 31, 2008:

|                            | Liability<br>as of<br>Dec. 31,<br>2007 | Amounts<br>Charged<br>to Expense | Cash<br>Payments<br>Made | Cash<br>Received<br>from<br>Sublease | Liability as of<br>Dec. 31, 2008 |
|----------------------------|--|----------------------------------|--------------------------|--------------------------------------|----------------------------------|
| Lease exit costs liability | \$                                     | \$ 4,812,928                     | \$(816,826)              | \$                                   | \$3,996,102                      |

**Research and Development and Consulting Contracts**

The Company has various consulting agreements with certain scientists in exchange for the assignment of certain rights and consulting services. At December 31, 2008, the Company had approximately \$867,300 of commitments (solely attributable to the Chairman of the Central Research Committee of the Company) payable over the remaining five years under an agreement that is cancelable by either party under certain conditions.

**Litigation**



On January 13, 2009, the Company filed suit against Mylan, Matrix, Matrix Laboratories Inc., Sandoz, and Barr (collectively Defendants ) in the United States District Court for the District of Delaware seeking an adjudication that Defendants have infringed one or more claims of the Company's 838 Patent by submitting to the FDA their respective ANDAs for generic versions of SOLODYN®. The relief requested by the Company includes a

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request for a permanent injunction preventing Defendants from infringing the 838 patent by selling generic versions of SOLODYN®.

On January 21, 2009, the Company received a letter from a stockholder demanding that its Board of Directors take certain actions, including potentially legal action, in connection with the restatement of its consolidated financial statements in 2008, and threatening to pursue a derivative claim if the Company's Board of Directors does not comply with the stockholder's demands. The Company's Board of Directors is reviewing the letter and has established a special committee of the Board, comprised of directors who are independent and disinterested with respect to the letter, (i) to assess whether there is any merit to the allegations contained in the letter, (ii) if the special committee does conclude that there may be merit to any of the allegations contained in the letter, to further assess whether it is in our best interest to pursue litigation or other action against any or all of the persons named in the letter or any other persons not named in the letter, and (iii) to recommend to the Board any other appropriate action to be taken.

On October 3, 10, and 27, 2008, purported stockholder class action lawsuits styled Andrew Hall v. Medicis Pharmaceutical Corp., et al. (Case No. 2:08-cv-01821-MHB); Steamfitters Local 449 Pension Fund v. Medicis Pharmaceutical Corp., et al. (Case No. 2:08-cv-01870-DKD); and Darlene Oliver v. Medicis Pharmaceutical Corp., et al. (Case No. 2:08-cv-01964-JAT) were filed in the United States District Court for the District of Arizona on behalf of stockholders who purchased securities of the Company during the period between October 30, 2003 and approximately September 24, 2008. The complaints name as defendants Medicis Pharmaceutical Corp. and the Company's Chief Executive Officer and Chairman of the Board, Jonah Shacknai, the Company's Chief Financial Officer, Executive Vice President and Treasurer, Richard D. Peterson, and the Company's Chief Operating Officer and Executive Vice President, Mark A. Prygocki. Plaintiffs' claims arise in connection with the restatement of the Company's annual, transition, and quarterly periods in fiscal years 2003 through 2007 and the first and second quarters of 2008. The complaints allege violations of federal securities laws, Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5, based on alleged material misrepresentations to the market that had the effect of artificially inflating the market price of the Company's stock. The plaintiffs seek to recover unspecified damages and costs, including counsel and expert fees. The Company intends to vigorously defend the claims in these matters. There can be no assurance, however, that the Company will be successful, and an adverse resolution of the lawsuits could have a material adverse effect on the Company's financial position and results of operations in the period in which the lawsuits are resolved. The Company is not presently able to reasonably estimate potential losses, if any, related to the lawsuits.

On April 30, 2008, the Company received notice from Perrigo Israel Pharmaceuticals Ltd. (Perrigo Israel), a generic pharmaceutical company, that it had filed an ANDA with the FDA for a generic version of the Company's VANOS® fluocinonide cream 0.1%. Perrigo Israel's notice indicated that it was challenging only one of the two patents that the Company listed with the FDA for VANOS® Cream. On June 6, 2008, the Company filed a complaint for patent infringement against Perrigo Israel and its domestic corporate parent Perrigo Company in the United States District Court for the Western District of Michigan, Civil Action No. 1:08-cv-0539-PLM. The complaint asserts that Perrigo Israel and Perrigo Company have infringed both of the Company's patents for VANOS® Cream (United States Patent Nos. 6,765,001 and 7,220,424). Perrigo Israel and Perrigo Company filed a joint Answer on November 4, 2008. The Court has scheduled a joint status conference for March 20, 2009.

On January 15, 2008, IMPAX filed a lawsuit against the Company in the United States District Court for the Northern District of California seeking a declaratory judgment that our U.S. Patent No. 5,908,838 related to SOLODYN® is invalid and is not infringed by IMPAX's filing of an ANDA for a generic version of SOLODYN®. On April 16, 2008, the Court granted Medicis' motion to dismiss the IMPAX complaint for lack of jurisdiction. IMPAX has appealed the Court's order dismissing the case to the United States Court of Appeals for the Federal Circuit. On November 26, 2008, the Company entered into a License and Settlement Agreement and a Joint Development Agreement with IMPAX. In connection with the License and Settlement Agreement, Medicis and IMPAX agreed to terminate all legal disputes between them relating to SOLODYN®. Additionally, under terms of the License and Settlement Agreement, IMPAX has confirmed that Medicis' patents relating to SOLODYN® are valid and enforceable, and cover IMPAX's activities relating to its generic product under ANDA #90-024.

On October 27, 2005, the Company filed suit against Upsher-Smith Laboratories, Inc. of Plymouth, Minnesota and against Prasco Laboratories of Cincinnati, Ohio for infringement of Patent No. 6,905,675 entitled Sulfur Containing Dermatological Compositions and Methods for Reducing Malodors in Dermatological Compositions covering our sodium sulfacetamide/sulfur technology. This intellectual property is related to the Company's PLEXION® Cleanser product. The suit was filed in the U.S. District Court for the District of Arizona,

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and seeks an award of damages, as well as a preliminary and a permanent injunction. A hearing on the Company's preliminary injunction motion was heard on March 8 and March 9, 2006. On May 2, 2006, an order denying the motion for a preliminary injunction was received by Medicis. The Court has entered an order staying the case until the conclusion of a patent reexamination request submitted by Medicis.

On May 25, 2006, Prasco Laboratories of Cincinnati, Ohio filed suit against the Company and Imaginative Research Associates (IRA) seeking a declaration that Prasco's Oscion product does not infringe certain patents owned by the Company or by IRA. The Company and IRA moved to dismiss that suit on the grounds that the court had no jurisdiction under the Declaratory Judgment Act to hear the case. The court granted the Company's motion and dismissed the case. Prasco has appealed and the appeal is pending before the U.S. Court of Appeals for the Federal Circuit. The case was argued to the U.S. Court of Appeals on April 10, 2008.

On April 25, 2007, the Company entered into a Settlement Agreement with the Justice Department, the Office of Inspector General of the Department of Health and Human Services (OIG) and the TRICARE Management Activity (collectively, the United States) and private complainants to settle all outstanding federal and state civil suits against the Company in connection with claims related to the Company's alleged off-label marketing and promotion of LOPROX® and LOPROX® TS products to pediatricians during periods prior to the Company's May 2004 disposition of its pediatric sales division (the Settlement Agreement). Pursuant to the Settlement Agreement, the Company agreed to pay approximately \$10 million to settle the matter. During 2006, the Company accrued a loss contingency of \$10.2 million for this matter in connection with the possibility of additional expenses related to the settlement amount. The \$10.2 million is included in selling, general and administrative expenses in the accompanying consolidated statements of operations for 2006.

In addition to the matters discussed above, in the ordinary course of business, the Company is involved in a number of legal actions, both as plaintiff and defendant, and could incur uninsured liability in any one or more of them. Although the outcome of these actions is not presently determinable, it is the opinion of the Company's management, based upon the information available at this time, that the expected outcome of these matters, individually or in the aggregate, will not have a material adverse effect on the results of operations, financial condition or cash flows of the Company.

**NOTE 15. INCOME TAXES**

The provision (benefit) for income taxes consists of the following (amounts in thousands):

|          | <b>YEARS ENDED DECEMBER 31,</b> |             |             |
|----------|---------------------------------|-------------|-------------|
|          | <b>2008</b>                     | <b>2007</b> | <b>2006</b> |
| Current  |                                 |             |             |
| Federal  | \$ 68,767                       | \$ 31,639   | \$ 14,172   |
| State    | 3,631                           | 186         | 1,415       |
| Foreign  | 2,422                           | 3,194       | 3,870       |
|          | 74,820                          | 35,019      | 19,457      |
| Deferred |                                 |             |             |
| Federal  | (40,435)                        | 13,091      | (42,662)    |
| State    | (2,255)                         | 434         | (1,365)     |
| Foreign  |                                 |             |             |
|          | (42,690)                        | 13,525      | (44,027)    |
| Total    | \$ 32,130                       | \$ 48,544   | \$ (24,570) |

During 2008, 2007 and 2006, Additional paid-in-capital was (decreased)/increased by \$(1.6) million, \$2.6 million and \$3.9 million, respectively, as a result of tax (shortfalls)/windfalls related to the vesting of restricted stock and exercise of employee stock options.

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The reconciliations of the U.S. federal statutory rate to the combined effective tax rate used to determine income tax expense (benefit) are as follows:

|   | <b>YEARS ENDED DECEMBER 31,</b> |             |             |
|---|---------------------------------|-------------|-------------|
|   | <b>2008</b>                     | <b>2007</b> | <b>2006</b> |
| Statutory federal income tax rate               | 35.0%                           | 35.0%       | (35.0)%     |
| State tax rate, net of federal benefit          | 2.2                             | 0.9         | (1.9)       |
| Share-based payments                            | 2.4                             | 0.4         | 3.1         |
| Foreign taxes                                   | 3.3                             | 1.7         | 3.9         |
| Tax contingencies reserve                       | 0.3                             | (0.4)       | (6.8)       |
| Non-deductible research and development expense | 25.2                            |             |             |
| Other non-deductible items                      | 4.2                             | 1.3         | 5.0         |
| Credits and other                               | (4.5)                           | (0.8)       | (2.1)       |
| Valuation allowance                             | 7.7                             | 2.7         |             |
|   | 75.8%                           | 40.8%       | (33.8)%     |

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's deferred tax assets and liabilities are as follows (amounts in thousands):

|  | <b>DECEMBER 31,</b> |                  |                |                  |
|--|---------------------|------------------|----------------|------------------|
|  | <b>2008</b>         |                  | <b>2007</b>    |                  |
|  | <b>Current</b>      | <b>Long-term</b> | <b>Current</b> | <b>Long-term</b> |
| Deferred tax assets:   |                     |                  |                |                  |
| Net operating loss carryforwards                             | \$ 7,558            | \$ 13,547        | \$             | \$ 4,959         |
| Reserves and liabilities                                     | 46,037              | 6,176            | 40,247         | 4,513            |
| Unrealized losses on securities                              |                     | 2,319            |                |                  |
| Excess of tax basis over net book value of intangible assets |                     | 80,182           |                | 65,060           |
| Share-based payment awards                                   |                     | 17,665           |                | 15,946           |
| Depreciation on property and equipment                       |                     | 141              |                | 249              |
| Credits and other  |                     | 1,387            |                |                  |
| Capital loss carryover                                       |                     |                  |                | 26               |
| Charitable contributions, other                              |                     |                  |                | 2,623            |
|  | 53,595              | 121,417          | 40,247         | 93,376           |
| Deferred tax liabilities:                                    |                     |                  |                |                  |
| Unrealized gains on securities                               | (434)               |                  | (418)          |                  |
| Bond interest  |                     | (37,605)         | (30,639)       | (30,537)         |
|  | (434)               | (37,605)         | (31,057)       | (30,537)         |
| Valuation allowance  |                     | (6,663)          |                | (3,262)          |

|                         |           |           |          |           |
|-------------------------|-----------|-----------|----------|-----------|
| Net deferred tax assets | \$ 53,161 | \$ 77,149 | \$ 9,190 | \$ 59,577 |
|-------------------------|-----------|-----------|----------|-----------|

In connection with its acquisition of LipoSonix in July 2008, the Company recorded \$18.7 million of net deferred tax assets and decreased goodwill by \$18.7 million as a result of tax attributes acquired and basis differences in the net assets acquired.

At December 31, 2008, the Company has a federal net operating loss carryforward of approximately \$60.3 million, of which a portion will expire beginning in 2021 if not previously utilized. \$57.5 million of the net operating loss carryforward was acquired in connection with the Company's acquisition of LipoSonix. As a result of the related ownership change for LipoSonix, the annual utilization of the net operating loss carryforward is limited under Internal Revenue Code Section 382. The federal net operating loss of \$60.3 million is net of the Section 382 limitation, thus representing the Company's estimate of the net operating loss carryforward that will be realized.

At December 31, 2008 and 2007, the Company has an unrealized tax loss of \$18.1 million and \$9.3 million, respectively, related to the Company's option to acquire Revance or license Revance's product that is under development. The Company will not be able to determine the character of the loss until the Company exercises or

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fails to exercise its option. A realized loss characterized as a capital loss can only be utilized to offset capital gains. At December 31, 2008 and 2007, the Company has recorded a valuation allowance of \$6.7 million and \$3.3 million, respectively, against the deferred tax asset associated with this unrealized tax loss in order to reduce the carrying value of the deferred tax asset to \$0, which is the amount that management believes is more likely than not to be realized.

The Company recorded a deferred tax liability of \$434,000 and \$418,000 related to unrealized gains on available-for-sale securities in 2008 and 2007, respectively, and recorded a deferred tax asset of approximately \$84,000 relating to unrealized losses on available-for-sale securities in 2006. All amounts have been presented as a component of other comprehensive income in stockholders' equity.

During 2008, 2007 and 2006, the Company made net tax payments of \$87.8 million, \$35.4 million and \$35.7 million, respectively.

The Company operates in multiple tax jurisdictions and is periodically subject to audit in these jurisdictions. These audits can involve complex issues that may require an extended period of time to resolve and may cover multiple years. The Company and its domestic subsidiaries file a consolidated U.S. federal income tax return. Such returns have either been audited or settled through statute expiration through fiscal 2004. The Internal Revenue Service has recently informed the Company that the tax return for the period ending December 31, 2007 has been selected for a limited scope examination.

The Company owns two subsidiaries that file corporate tax returns in Sweden. The Swedish tax authorities examined the tax return of one of the subsidiaries for fiscal 2004. The examiners issued a no change letter, and the examination is complete. The Company's other subsidiary in Sweden has not been examined by the Swedish tax authorities. The Swedish statute of limitation may be open for up to five years from the date the tax return was filed. Thus, all returns filed from fiscal 2004 forward are open under the statute of limitation.

The Company and its consolidated subsidiaries received a final notice of proposed assessment in January 2007 from the Arizona Department of Revenue for fiscal years ended 2001 through 2004. The Company and the Arizona Department of Revenue agreed to the resolution of certain proposed adjustments and, accordingly, the Company paid \$318,000 during 2008.

Effective January 1, 2007, the Company adopted FIN No. 48, *Accounting for Uncertainty in Income Taxes*. In accordance with FIN No. 48, the Company recognized a cumulative-effect adjustment of approximately \$808,000, increasing its liability for unrecognized tax benefits, interest, and penalties and reducing the January 1, 2007 balance of retained earnings. A reconciliation of the 2008 and 2007 beginning and ending amount of unrecognized tax benefits is as follows (amounts in thousands):

|  | 2008     | 2007     |
|--|----------|----------|
| Balance at beginning of period                               | \$ 3,410 | \$ 4,310 |
| Additions based on tax positions related to the current year |          |          |
| Additions for tax positions of prior years                   |          | 200      |
| Reductions for tax positions of prior years                  |          | (1,100)  |
| Settlements  | (898)    |          |
| Reductions due to lapse in statute of limitations            |          |          |
| Balance at end of period                                     | \$ 2,512 | \$ 3,410 |

The amount of unrecognized tax benefits which, if ultimately recognized, could favorably affect the effective tax rate in a future period is \$2.1 million and \$2.5 million as of December 31, 2008 and 2007, respectively.

The Company recognizes accrued interest and penalties, if applicable, related to unrecognized tax benefits in income tax expense. During the years ended December 31, 2008, 2007 and 2006, the Company did not recognize a material amount in interest and penalties. The Company had approximately \$290,000 and \$280,000 for the payment of interest and penalties accrued (net of tax benefit) at December 31, 2008, and 2007, respectively.



The Company estimates that it is reasonably possible that the amount of unrecognized tax benefits will decrease by \$1.3 million in the next twelve months due to normal statute closures.

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**Table of Contents****NOTE 16. SHARE REPURCHASE PROGRAM**

On August 29, 2007, the Company's Board of Directors approved a stock trading plan to purchase up to \$200.0 million in aggregate value of shares of Medicis Class A common stock upon satisfaction of certain conditions. The number of shares to be repurchased and the timing of the repurchases (if any) were dependent on factors such as the market price of Medicis Class A common stock, economic and market conditions, and corporate and regulatory requirements. The plan terminated on August 29, 2008, as it was scheduled to terminate on the earlier of the first anniversary of the plan or at the time when the aggregate purchase limit was reached. No shares were repurchased under this plan.

**NOTE 17. DIVIDENDS DECLARED ON COMMON STOCK**

During 2008, 2007 and 2006, the Company paid quarterly cash dividends aggregating \$8.6 million, \$6.8 million and \$6.6 million, respectively, on its common stock. In addition, on December 17, 2008, the Company declared a cash dividend of \$0.04 per issued and outstanding share of common stock payable on January 30, 2009 to stockholders of record at the close of business on January 2, 2009. The \$2.3 million dividend was recorded as a reduction of accumulated earnings and is included in other current liabilities in the accompanying consolidated balance sheets as of December 31, 2008. The Company has not adopted a dividend policy.

**NOTE 18. STOCK OPTION PLANS**

As of December 31, 2007, the Company has seven active Stock Option Plans (the 2006, 2004, 2002, 1998, 1996, 1995 and 1992 Plans or, collectively, the Plans). Of these seven Plans, only the 2006 Incentive Award Plan is eligible for the granting of future awards. As of December 31, 2008, 10,707,357 options were outstanding under these Plans. Except for the 2002 Stock Option Plan, which only includes non-qualified incentive options, the Plans allow the Company to designate options as qualified incentive or non-qualified on an as-needed basis. Qualified and non-qualified stock options vest over a period determined at the time the options are granted, ranging from one to five years, and generally have a maximum term of ten years. Options are granted at the fair market value on the grant date. Options outstanding at December 31, 2008 vary in price from \$10.13 to \$39.04, with a weighted average exercise price of \$27.98 as is set forth in the following chart:

| <b>Range of<br/>Exercise Prices</b> | <b>Number<br/>Outstanding</b> | <b>Weighted<br/>Average<br/>Contractual<br/>Life</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Number<br/>Exercisable</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> |
|-------------------------------------|-------------------------------|--|--|-------------------------------|--|
| \$10.13-\$11.00                     | 619,577                       | 0.6  | \$ 10.97   | 619,577                       | \$ 10.97   |
| \$11.53-\$18.33                     | 1,369,012                     | 3.4  | \$ 18.20   | 1,369,012                     | \$ 18.20   |
| \$18.57-\$26.90                     | 582,283                       | 4.0  | \$ 23.19   | 456,290                       | \$ 23.45   |
| \$26.95-\$26.95                     | 1,374,354                     | 2.5  | \$ 26.95   | 1,374,354                     | \$ 26.95   |
| \$27.30-\$27.63                     | 1,543,794                     | 1.6  | \$ 27.63   | 1,543,794                     | \$ 27.63   |
| \$27.70-\$29.13                     | 78,910                        | 4.0  | \$ 28.31   | 78,910                        | \$ 28.31   |
| \$29.20-\$29.20                     | 1,795,640                     | 4.6  | \$ 29.20   | 1,795,640                     | \$ 29.20   |
| \$29.30-\$32.56                     | 1,141,030                     | 4.7  | \$ 31.56   | 860,540                       | \$ 31.33   |
| \$32.81-\$36.06                     | 176,407                       | 5.2  | \$ 33.77   | 161,338                       | \$ 33.77   |
| \$38.45-\$39.04                     | 2,026,350                     | 5.6  | \$ 38.49   | 1,557,674                     | \$ 38.51   |
|                                     | 10,707,357                    | 3.7  | \$ 27.98   | 9,817,129                     | \$ 27.42   |

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A summary of stock options granted within the Plans and related information for 2008, 2007 and 2006 is as follows:

|                              | <b>Qualified</b> | <b>Non-Qualified</b> | <b>Total</b> | <b>Weighted<br/>Average<br/>Price</b> |
|------------------------------|------------------|----------------------|--------------|---------------------------------------|
| Balance at December 31, 2005 | 1,204,939        | 13,174,397           | 14,379,336   | \$27.21                               |
| Granted                      |                  | 91,125               | 91,125       | \$31.38                               |
| Exercised                    | (260,756)        | (739,075)            | (999,831)    | \$20.43                               |
| Terminated/expired           | (18,394)         | (463,225)            | (481,619)    | \$30.60                               |
| Balance at December 31, 2006 | 925,789          | 12,063,222           | 12,989,011   | \$27.63                               |
| Granted                      |                  | 119,553              | 119,553      | \$33.75                               |
| Exercised                    | (270,194)        | (621,545)            | (891,739)    | \$20.65                               |
| Terminated/expired           | (29,948)         | (519,922)            | (549,870)    | \$32.70                               |
| Balance at December 31, 2007 | 625,647          | 11,041,308           | 11,666,955   | \$27.99                               |
| Granted                      |                  | 127,702              | 127,702      | \$22.22                               |
| Exercised                    | (62,422)         | (216,070)            | (278,492)    | \$15.59                               |
| Terminated/expired           | (58,936)         | (749,872)            | (808,808)    | \$31.55                               |
| Balance at December 31, 2008 | 504,289          | 10,203,068           | 10,707,357   | \$27.98                               |

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**Table of Contents****NOTE 19. NET INCOME (LOSS) PER COMMON SHARE**

The following table sets forth the computation of restated basic and diluted net income (loss) per common share (in thousands, except per share amounts):

|  | <b>YEARS ENDED DECEMBER 31,</b> |             |             |
|--|---------------------------------|-------------|-------------|
|  | <b>2008</b>                     | <b>2007</b> | <b>2006</b> |
| <b>BASIC</b>   |                                 |             |             |
| Net income (loss)  | \$ 10,276                       | \$ 70,436   | \$ (48,152) |
| Weighted average number of common shares outstanding               | 56,567                          | 55,988      | 54,688      |
| Basic net income (loss) per common share                           | \$ 0.18                         | \$ 1.26     | \$ (0.88)   |
| <b>DILUTED</b>   |                                 |             |             |
| Net income (loss)  | \$ 10,276                       | \$ 70,436   | \$ (48,152) |
| Add:   |                                 |             |             |
| Tax-effected interest expense and issue costs related to Old Notes |                                 | 2,950       |             |
| Tax-effected interest expense and issue costs related to New Notes |                                 | 3,357       |             |
| Net income (loss) assuming dilution                                | \$ 10,276                       | \$ 76,743   | \$ (48,152) |
| Weighted average number of common shares outstanding               | 56,567                          | 55,988      | 54,688      |
| Effect of dilutive securities:                                     |                                 |             |             |
| Old Notes  |                                 | 5,823       |             |
| New Notes  |                                 | 7,325       |             |
| Stock options and restricted stock                                 | 756                             | 2,110       |             |
| Weighted average number of common shares assuming dilution         | 57,323                          | 71,246      | 54,688      |
| Diluted net income (loss) per common share                         | \$ 0.18                         | \$ 1.08     | \$ (0.88)   |

Diluted net income per common share must be calculated using the if-converted method in accordance with EITF 04-8, *Effect of Contingently Convertible Debt on Diluted Earnings per Share*. Diluted net income per share is calculated by adjusting net income for tax-effected net interest and issue costs on the Old Notes and New Notes, divided by the weighted average number of common shares outstanding assuming conversion.

The diluted net income per common share computation for 2008 excludes 9,919,690 shares of stock that represented outstanding stock options whose exercise price were greater than the average market price of the common shares during the period and were anti-dilutive. The diluted net income per common share computation for 2008 also excludes 5,822,551 and 3,124,742 shares of common stock, issuable upon conversion of the Old Notes and New Notes, respectively, as they were anti-dilutive.

The diluted net income per common share computation for 2007 excludes 3,585,908 shares of stock that represented outstanding stock options whose exercise price were greater than the average market price of the common shares during the period and were anti-dilutive.

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Due to the Company's net loss during 2006, a calculation of diluted earnings per share is not required. For 2006, potentially dilutive securities consisted of restricted stock and stock options convertible into 2,228,059 shares in the aggregate, and 5,822,894 and 7,324,819 shares of common stock, issuable upon conversion of the Old Notes and New Notes, respectively.

**NOTE 20. FINANCIAL INSTRUMENTS CONCENTRATIONS OF CREDIT AND OTHER RISKS**

Financial instruments that potentially subject the Company to significant concentrations of credit risk consist principally of cash, cash equivalents, short-term and long-term investments and accounts receivable.

The Company maintains cash, cash equivalents and short-term and long-term investments primarily with two financial institutions that invest funds in short-term, interest-bearing, investment-grade, marketable securities. Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of investments in debt securities and trade receivables. The Company's investment policy requires it to place its investments with high-credit quality counterparties, and requires investments in debt securities with original maturities of greater than six months to consist primarily of AAA rated financial instruments and counterparties. The Company's investments are primarily in direct obligations of the United States government or its agencies and corporate notes and bonds.

At December 31, 2008 and 2007, two customers comprised approximately 64.7% and 93.9%, respectively, of accounts receivable. The Company does not require collateral from its customers, but performs periodic credit evaluations of its customers' financial condition. Management does not believe a significant credit risk exists at December 31, 2008.

The Company's inventory is contract manufactured. The Company and the manufacturers of its products rely on suppliers of raw materials used in the production of its products. Some of these materials are available from only one source and others may become available from only one source. Any disruption in the supply of raw materials or an increase in the cost of raw materials to these manufacturers could have a significant effect on their ability to supply the Company with its products. The failure of any such suppliers to meet its commitment on schedule could have a material adverse effect on the Company's business, operating results and financial condition. If a sole-source supplier were to go out of business or otherwise become unable to meet its supply commitments, the process of locating and qualifying alternate sources could require up to several months, during which time the Company's production could be delayed. Such delays could have a material adverse effect on the Company's business, operating results and financial condition.

**NOTE 21. DEFINED CONTRIBUTION PLAN**

The Company has a defined contribution plan (the "Contribution Plan") that is intended to qualify under Section 401(k) of the Internal Revenue Code. All employees, except those who have not attained the age of 21, are eligible to participate in the Contribution Plan. Participants may contribute, through payroll deductions, up to 20.0% of their basic compensation, not to exceed Internal Revenue Code limitations. Although the Contribution Plan provides for profit sharing contributions by the Company, the Company had not made any such contributions since its inception until April 2002. Beginning in April 2002, the Company began matching employee contributions at 50% of the first 3% of basic compensation contributed by the participants, and in April 2006 increased the matching contribution to 50% of the first 6% of basic compensation contributed by the participants. During 2008, 2007 and 2006, the Company also made a discretionary contribution to the plan. During 2008, 2007 and 2006, the Company recognized expense related to matching and discretionary contributions under the Contribution Plan of \$2.7 million, \$2.3 million and \$1.4 million, respectively.

**Table of Contents****NOTE 22. QUARTERLY FINANCIAL INFORMATION (UNAUDITED)**

The tables below list the quarterly financial information for 2008 and 2007. All figures are in thousands, except per share amounts, and certain amounts do not total the annual amounts due to rounding.

|  | <b>YEAR ENDED DECEMBER 31,<br/>2008</b> |                              |                                   |                                  |
|--|---|------------------------------|-----------------------------------|----------------------------------|
|  | <b>(FOR THE QUARTERS ENDED)</b>         |                              |                                   |                                  |
|  | <b>MARCH 31,<br/>2008 (a)</b>           | <b>JUNE 30,<br/>2008 (b)</b> | <b>SEPTEMBER 30,<br/>2008(c)</b>  | <b>DECEMBER 31,<br/>2008(d)</b>  |
| Net revenues                               | \$ 128,903                              | \$ 137,450                   | \$ 115,425                        | \$ 135,971                       |
| Gross profit (1)                           | 117,771                                 | 128,246                      | 104,577                           | 128,442                          |
| Net income (loss)                          | 20,525                                  | 13,009                       | (14,657)                          | (8,601)                          |
| Basic net income (loss) per common share   | \$ 0.36                                 | \$ 0.23                      | \$ (0.26)                         | \$ (0.15)                        |
| Diluted net income (loss) per common share | \$ 0.31                                 | \$ 0.21                      | \$ (0.26)                         | \$ (0.15)                        |
|  | <b>YEAR ENDED DECEMBER 31,<br/>2007</b> |                              |                                   |                                  |
|  | <b>(FOR THE QUARTERS ENDED)</b>         |                              |                                   |                                  |
|  | <b>MARCH 31,<br/>2007 (e)</b>           | <b>JUNE 30,<br/>2007 (f)</b> | <b>SEPTEMBER 30,<br/>2007 (g)</b> | <b>DECEMBER 31,<br/>2007 (h)</b> |
| Net revenues                               | \$ 98,665                               | \$ 113,606                   | \$ 110,983                        | \$ 134,140                       |
| Gross profit (1)                           | 87,103                                  | 98,340                       | 92,400                            | 123,442                          |
| Net income                                 | 11,681                                  | 18,540                       | 16,993                            | 23,221                           |
| Basic net income per common share          | \$ 0.21                                 | \$ 0.33                      | \$ 0.30                           | \$ 0.41                          |
| Diluted net income per common share        | \$ 0.19                                 | \$ 0.28                      | \$ 0.26                           | \$ 0.35                          |

(1) Gross profit does not include amortization of the related intangibles.

Quarterly results were impacted by the following items:

- (a) Operating expenses included approximately \$4.4 million of compensation expense related to stock options and restricted stock.
- (b) Operating expenses included a \$25.0 million payment to Ipsen upon the FDA's acceptance of Ipsen's BLA for RELOXIN® and approximately \$4.7 million of compensation expense

related to stock options and restricted stock.

(c) Operating expenses included \$30.5 million of acquired in-process research and development expense related to our acquisition of LipoSonix, approximately \$4.8 million of lease exit costs related to our previous headquarters facility and approximately \$4.1 million of compensation expense related to stock options and restricted stock.

(d) Operating expenses included \$40.0 million paid to IMPAX related to a development agreement and approximately \$3.4 million of compensation expense related to stock options and restricted stock.

(e) Operating expenses included approximately \$5.5 million of compensation expense related to stock options and restricted stock.

(f) Operating expenses included approximately \$5.6 million of compensation expense related to stock options and restricted stock and approximately \$4.1 million for the write-down of an intangible asset.

(g) Operating expenses included approximately \$4.5 million of compensation expense related to stock options and restricted stock and approximately \$2.2 million of professional fees related to the Company's strategic collaboration with Hyperion.

- (h) Operating expenses included approximately \$9.3 million related to the Company's option to acquire Revance or to license Revance's product currently under development, including approximately \$1.3 million of professional fees incurred related to the transaction, and approximately \$5.5 million of compensation expense related to stock options and restricted stock.

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**Table of Contents****SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS**

| <b>Description</b>            | <b>Balance at beginning of period</b> | <b>Charged to costs and expenses (in thousands)</b> | <b>Charged to other accounts</b> | <b>Deductions</b> | <b>Balance at end of period</b> |
|-------------------------------|---------------------------------------|---|----------------------------------|-------------------|---------------------------------|
| Year Ended December 31, 2008  |                                       |   |                                  |                   |                                 |
| Deducted from Asset Accounts: |                                       |   |                                  |                   |                                 |
| Accounts Receivable:          |                                       |   |                                  |                   |                                 |
| Allowances                    | \$ 830                                | \$15,157  |                                  | \$(14,268)        | \$ 1,719                        |
| Year Ended December 31, 2007  |                                       |   |                                  |                   |                                 |
| Deducted from Asset Accounts: |                                       |   |                                  |                   |                                 |
| Accounts Receivable:          |                                       |   |                                  |                   |                                 |
| Allowances                    | \$2,148                               | \$11,385  |                                  | \$(12,703)        | \$ 830                          |
| Year Ended December 31, 2006  |                                       |   |                                  |                   |                                 |
| Deducted from Asset Accounts: |                                       |   |                                  |                   |                                 |
| Accounts Receivable:          |                                       |   |                                  |                   |                                 |
| Allowances                    | \$1,994                               | \$13,743  |                                  | \$(13,589)        | \$ 2,148                        |

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