

BECTON DICKINSON & CO  
Form 11-K  
December 19, 2007

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 11-K

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES AND EXCHANGE ACT OF 1934

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended June 30, 2007

OR

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from                      to

Commission file number 1-4802

BECTON, DICKINSON AND COMPANY SAVINGS INCENTIVE PLAN  
(FULL TITLE OF THE PLAN)

BECTON, DICKINSON AND COMPANY  
(NAME OF ISSUER OF SECURITIES HELD PURSUANT TO THE PLAN)

1 Becton Drive  
Franklin Lakes, New Jersey  
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICER)

07417-1880  
(ZIP CODE)

(201) 847-6800  
(TELEPHONE NUMBER)

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1. FINANCIAL STATEMENTS AND SCHEDULES.

The following financial data for the Plan are submitted herewith:

Report of Independent Registered Public Accounting Firm

Statements of Net Assets Available for Benefits as of June 30, 2007 and 2006

Statement of Changes in Net Assets Available for Benefits for the year ended June 30, 2007

Notes to Financial Statements

Schedule H, Line 4(i) -- Schedule of Assets (Held at End of Year)

2.1 EXHIBITS.

See Exhibit Index for a list of Exhibits filed or incorporated by reference as part of this report.

ANNUAL REPORT ON FORM 11-K  
FINANCIAL STATEMENTS AND SUPPLEMENTAL SCHEDULE

Becton, Dickinson and Company  
Savings Incentive Plan  
Years Ended June 30, 2007 and 2006  
With Report of Independent Registered Public Accounting Firm

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Annual Report on Form 11-K

Becton, Dickinson and Company  
Savings Incentive Plan

Audited Financial Statements and Supplemental schedule

Years Ended June 30, 2007 and 2006

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Report of Independent Registered Public Accounting Firm

We have audited the accompanying statements of net assets available for benefits of the Becton, Dickinson and Company Savings Incentive Plan as of June 30, 2007 and 2006, and the related statement of changes in net assets available for benefits for the year ended June 30, 2007. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Plan's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan at June 30, 2007 and 2006, and the changes in its net assets available for benefits for the year ended June 30, 2007, in conformity with U.S. generally accepted accounting principles.

As discussed in Note 1 to the financial statements, in 2007 the Plan adopted FSP AAG INV-1 and SOP 94-1-1, *Reporting of Fully Benefit-Responsive Investment Contracts Held by Certain Investment Companies Subject to the AICPA Investment Company Guide and Defined-Contribution Health and Welfare and Pension Plans*.

Our audits were performed for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying supplemental schedule of assets (held at end of year) as of June 30, 2007 is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in our audits of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

New York, New York  
December 18, 2007

Becton, Dickinson and Company  
Savings Incentive Plan

Statements of Net Assets Available for Benefits

	<b>June 30</b>	
	<b>2007</b>	<b>2006</b>
<b>Assets</b>		
Investments at fair value:		
Becton, Dickinson and Company Common Stock (5,766,618 shares and 6,723,506 shares, respectively)	<b>\$ 429,613,041</b>	\$ 391,193,182
State Street Bank and Trust Company S&P 500 Flagship Fund Series A	<b>181,065,472</b>	153,219,300
State Street Bank and Trust Company MidCap Index Fund Series A	<b>114,888,605</b>	102,668,483
State Street Short-Term Investment Fund	<b>4,493,120</b>	4,717,745
Capital Guardian International Equity Fund	<b>74,560,053</b>	50,195,170
State Street Global Advisors Small Cap Index Plus Strategy Fund I	<b>49,392,009</b>	42,862,787
Barclay's Life Path Retirement	<b>8,924,233</b>	1,490,850
Barclay's Life Path 2010	<b>15,470,350</b>	3,964,410
Barclay's Life Path 2020	<b>78,441,229</b>	54,010,670
Barclay's Life Path 2030	<b>12,363,143</b>	3,709,907
Barclay's Life Path 2040	<b>9,412,228</b>	1,696,755
Investment contracts	<b>282,857,284</b>	273,226,251
Total investments	<b>1,261,480,767</b>	1,082,955,510
Receivables:		
Interest	<b>59,729</b>	43,858
Employer contributions	<b>1,387,645</b>	1,238,142
Employee contributions	<b>2,703,047</b>	2,363,627
Loans receivable from participants	<b>25,537,573</b>	23,899,649
Cash and cash equivalents	<b>13,935,210</b>	8,816,368
Total assets	<b>1,305,103,971</b>	1,119,317,154
<b>Liabilities</b>		
Investment management fees payable	<b>210,514</b>	202,835
Net assets available for benefits, at fair value	<b>1,304,893,457</b>	1,119,114,319
Adjustment from fair value to contract value for fully benefit responsive investment contracts	<b>6,662,270</b>	7,790,060
Net assets available for benefits	<b>\$ 1,311,555,727</b>	\$ 1,126,904,379

See notes to financial statements.

Becton, Dickinson and Company  
Savings Incentive Plan

Statement of Changes in Net Assets Available for Benefits

Year Ended June 30, 2007

Additions:

Participants' contributions	\$ 63,780,155
Rollover contributions	17,072,482
Company contributions	17,208,935
Interest income	14,689,566
Dividends	5,702,806
	118,453,944

Deductions:

Distributions to participants	99,176,257
Administrative expenses and other	1,652,170
	100,828,427

Net appreciation in fair value of investments	167,025,831
Net increase in net assets available for benefits	184,651,348

Net assets available for benefits at beginning of year	1,126,904,379
Net assets available for benefits at end of year	\$ 1,311,555,727

*See notes to financial statements.*

Becton, Dickinson and Company  
Savings Incentive Plan

Notes to Financial Statements

June 30, 2007

**1. Significant Accounting Policies**

Accounting records of the Becton, Dickinson and Company Savings Incentive Plan (the "Plan") are maintained on the accrual basis whereby all income, costs and expenses are recorded when earned or incurred. Investments are recorded on the basis of cost but are reported in the Plan's financial statements at fair value, redemption value or contract value. Fair value of marketable equity securities is determined by quoted market prices in an active market. Investment contracts are contracts with insurance companies, which are fully benefit responsive and valued at contract value. Contract value represents contributions made, plus interest at the contract rate and transfers, less distributions. Interests in commingled trust funds and mutual funds are valued at the redemption price established by the trustee or investment manager of the respective fund. Participant loans are valued at unpaid principal balances with maturities ranging from three months to four and one-half years for ordinary loans and twenty years for primary residence loans. Cash equivalents are stated at cost, which approximates fair value. The Plan considers all highly-liquid investments with a maturity of 90 days or less when purchased to be cash equivalents. Investment management fees, brokerage fees, commissions, stock transfer taxes, and other expenses related to each investment fund are paid out of the respective fund. Other expenses, such as trustee fees, and other administrative expenses are shared by Becton, Dickinson and Company (the "Company") and the Plan.

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

In December 2005, the Financial Accounting Standards Board ("FASB") issued FASB Staff Position AAG INV-1 and SOP 94-4-1, *Reporting of Fully Benefit-Responsive Investment Contracts Held by Certain Investment Companies Subject to the AICPA Investment Company Guide and Defined-Contribution Health and Welfare and Pension Plans* (the "FSP"). The FSP defines the circumstances in which an investment contract is considered fully benefit-responsive and provides certain reporting and disclosure requirements for fully benefit-responsive investment contracts in defined contribution health and welfare and pension plans. The financial statement presentation and disclosure provisions of the FSP are effective for financial statements issued for annual periods ending after December 15, 2006 and are required to be applied retroactively to all prior periods presented for comparative purposes. The Plan has adopted the provisions of the FSP at June 30, 2007.



Becton, Dickinson and Company  
Savings Incentive Plan

Notes to Financial Statements (continued)

**1. Significant Accounting Policies (continued)**

As required by the FSP, investments in the accompanying Statements of Net Assets Available for Benefits include fully benefit-responsive investment contracts recognized at fair value. AICPA Statement of Position 94-4, *Reporting of Investment Contracts Held by Health and Welfare Benefit Plans and Defined Contribution Pension Plans, as amended*, requires fully benefit-responsive investment contracts to be reported at fair value in the Plan's Statement of Net Assets Available for Benefits with a corresponding adjustment to reflect these investments at contract value. The requirements of the FSP have been applied retroactively to the Statement of Net Assets Available for Benefits as of June 30, 2006 presented for comparative purposes. Adoption of the FSP had no effect on the Statement of Changes in Net Assets Available for Benefits.

	<b>Amounts Presented as of June 30, 2006 Prior to Adoption</b>	<b>Amounts Presented as of June 30, 2006 Subsequent to Adoption</b>
Investments contracts at fair value	\$	\$ 273,226,251
Adjustment from fair value to contract value for fully benefit-responsive investment contracts		7,790,060
Investment contracts and contract value	\$ 281,016,311	\$ 281,016,311

The investment contracts are contracts with various insurance companies, which provide known rates of return on deposited funds, provided that the contracts remain in force until their maturity. These are interest bearing contracts in which the principal and interest are guaranteed by the issuing companies. The contracts are considered fully benefit-responsive and comprised of Guaranteed Investment Contracts (GICs) and Synthetic GICs. The fair value of GICs equals the total of the fair value of the underlying assets calculated using the present value of contract cash flows. The fair value of synthetic GICs equals the total of the fair value of the underlying assets plus the total wrap rebid value. The wrapper rebid value is zero at June 30, 2007 and 2006.

In determining the net assets available for benefits, the GICs and Synthetic GICs are recorded at their contract values, which are equal to contributions plus interest less benefit payments and expenses. As provided in the FSP, an investment contract is generally valued at contract value, rather than fair value, to the extent it is fully benefit-responsive. Participants may ordinarily direct the withdrawal or transfer of all or a portion of their investment at contract value. There are currently no reserves against contract values for credit risk of the contract issuers or otherwise.

Becton, Dickinson and Company  
Savings Incentive Plan

Notes to Financial Statements (continued)

**1. Significant Accounting Policies (continued)**

Certain events limit the ability of the Plan to transact at contract value with the issuer. Such events include the following: (i) amendments to the plan documents (including complete or partial plan termination or merger with another plan); (ii) changes to plan's prohibition on competing investment options or deletion of equity wash provisions; (iii) bankruptcy of the plan sponsor or other plan sponsor events (e.g. divestures or spin-offs of a subsidiary) which cause a significant withdrawal from the Plan or (iv) the failure of the trust to qualify for exemption from federal income taxes or any required prohibited transaction exemption under ERISA. The Plan Administrator does not believe that the occurrence of any such event, which would limit the Plan's ability to transact at contract value with participants, is probable.

The Synthetic GICs do not permit the insurance companies to terminate the agreement prior to the scheduled maturity date. Each contract is subject to early termination penalties that may be significant.

The weighted average yield for the investment contracts was 4.98% and 4.13% at June 30, 2007 and 2006 respectively. The crediting interest rates ranged from 4.13% to 5.63% for the plan year ended June 30, 2007. Crediting interest rates are determined based on the balance and duration of the contract, with certain contracts subject to quarterly rate resets based on market indices. There are no minimum crediting interest rates or limitation on guarantees under the terms of the contracts.

**2. Description of the Plan**

The Plan is a defined contribution plan established for the purpose of encouraging and assisting employees in following a systematic savings program and to provide an opportunity for employees, at no cost to themselves, to become shareholders of Becton, Dickinson and Company. Employees of Becton, Dickinson and Company and certain of its domestic subsidiaries are eligible for participation in the Plan on the first enrollment date coincident with or next following their date of hire. Becton, Dickinson and Company is the sponsor of the Plan.

Eligible employees who are members of the Plan can authorize a payroll deduction for a contribution to the Plan in an amount per payroll period equal to any selected whole percentage of pay from 2% to 20% inclusive. For purposes of the Plan, total pay includes base pay, overtime compensation and commissions. Pre-tax contributions are subject to annual Internal Revenue Code limitations of \$15,500 for 2007 and \$15,000 plus a catch-up contribution of \$5,000 for participants age 50 and older for 2007 and 2006.

Becton, Dickinson and Company  
Savings Incentive Plan

Notes to Financial Statements (continued)

**2. Description of the Plan (continued)**

Individual employee contributions of up to 6% of total pay are eligible for a matching Company contribution. The Board of Directors of the Company may, within prescribed limits, establish, from time to time, the rate of Company contributions. It has authorized the Company to make a monthly contribution to the Plan in an amount equal to 50% of eligible employee contributions during said month minus any forfeitures.

Employee contributions can be in either before-tax (401(k)) dollars or after-tax dollars or a combination of both. Employee contributions in before-tax dollars result in savings going into the Plan before most federal, state or local taxes are withheld. Taxes are deferred until the employee withdraws the 401(k) contributions from the Plan.

Participating employees are not liable for federal income taxes on amounts earned in the Plan or on amounts contributed by the Company until such time that their participating interest is distributed to them. In general, a participating employee is subject to tax on the amount by which the distribution paid to the employee exceeds the amount of after-tax dollars the employee has contributed to the Plan.

Employee contributions are invested, at the option of the employee, in any of the available funds in 1% increments.

State Street Bank & Trust Company (State Street Bank) is the Plan's Trustee. State Street Bank is also the investment manager of the S&P 500 Flagship Fund Series A, the MidCap Index Fund Series A, Short-Term Investment Fund, Small Cap Index Plus Strategy Fund I and the Becton, Dickinson and Company Common Stock Fund. Capital Guardian Trust Company is the investment manager of the International Equity Fund and Barclay's is the Investment Manager of the Life Path Retirement Fund, Life Path 2010 Fund, Life Path 2020 Fund, Life Path 2030 Fund and Life Path 2040 Fund.

The assets of the Company Common Stock Fund are invested in shares of the Company's common stock. The Trustee has advised that its present intention is to purchase the Company's common stock exclusively on the open market. Contributions to the Company Common Stock Fund are comprised of both employee contributions, as well as employer matching contributions.

Becton, Dickinson and Company  
Savings Incentive Plan

Notes to Financial Statements (continued)

**2. Description of the Plan (continued)**

Any portion of the Funds, pending permanent investment or distribution, may be held on a short-term basis in cash or cash equivalents. The State Street Short-Term Investment Fund is a holding account and represents funds received awaiting allocation to an investment fund.

The Plan also has loan provisions whereby employees are allowed to take loans on their vested account balances. Loans originating during a year bear a fixed rate of interest which is set annually. Employees are required to make installment payments at each payroll date. The outstanding balance of a loan becomes due and payable upon an employee's termination. Should an employee, upon his termination, elect not to repay the outstanding balance, the loan is canceled and deemed a distribution under the Plan.

The Plan provides for vesting in employer matching contributions based on years of service as follows:

Full Years of Service	Percentage
Less than 2 years	0%
2 years but less than 3 years	50%
3 years but less than 4 years	75%
4 years or more	100%

Participants may become fully vested on the date of termination of employment by reasons of death, retirement or disability, or attainment of age 65. Participants may be partially vested under certain conditions in the event of termination of employment or participation in the Plan for any other reason. Non-vested Company contributions forfeited by participants are applied to reduce future Company contributions. Participants' contributions are always 100% vested. For 2007 and 2006, forfeitures reduced employer matching contributions by \$505,022 and \$393,635, respectively.

The Board of Directors of the Company reserves the right to terminate, modify, alter or amend the Plan at any time and at its own discretion, provided that no such termination, modification, alteration or amendment shall permit any of the funds established pursuant to the Plan to be used for any purpose other than the exclusive benefit of the participating employees. The right to modify, alter or amend includes the right to change the percentage of the Company's contributions.

Becton, Dickinson and Company  
Savings Incentive Plan

Notes to Financial Statements (continued)

**2. Description of the Plan (continued)**

Effective November 1, 2005, the Atto Bioscience, Inc. 401(k) Plan merged into the Plan. Assets totaling \$1,026,220 were transferred into the Plan at that time.

**Plan Termination**

Although it has not expressed any interest to do so, the Company has the right under the Plan to discontinue its contributions and any time and terminate the Plan subject to ERISA. In the event of Plan termination, participants will become 100% vested in their accounts.

**3. Investments**

During 2007, the Plan's investments (including investments purchased, sold, as well as held during the year) appreciated in fair value as determined by quoted market prices as follows:

Becton, Dickinson and Company Common Stock	\$ 84,502,146
State Street Bank and Trust Company S&P 500 Flagship Fund Series A	31,157,215
State Street Bank and Trust Company MidCap Index Fund Series A	17,939,515
Capital Guardian International Equity Fund	13,302,678
State Street Global Advisors Small Cap Index Plus Strategy Fund I	7,198,141
Barclay's Life Path Retirement	634,762
Barclay's Life Path 2010	1,003,651
Barclay's Life Path 2020	9,287,135
Barclay's Life Path 2030	1,144,143
Barclay's Life Path 2040	856,445
	\$ 167,025,831

**4. Income Tax Status**

The Plan has received a determination letter from the Internal Revenue Service dated February 4, 2004, stating that the Plan is qualified under Section 401(a) of the Internal Revenue Code (the "Code") and, therefore, the related trust is exempt from taxation. Subsequent to this determination by the Internal Revenue Service, the plan was amended. Once qualified, the Plan

Becton, Dickinson and Company  
Savings Incentive Plan

Notes to Financial Statements (continued)

**4. Income Tax Status (continued)**

is required to operate in conformity with the Code to maintain its qualification. The plan administrator believes the Plan is being operated in compliance with the applicable requirements of the Code and, therefore, believes that the Plan is qualified and the related trust is tax exempt.

**5. Related Party Transactions**

During the year ended June 30, 2007, the Plan purchased and distributed 60,500 shares and 693,247 shares, respectively, of the Company's common stock and recorded \$5,702,806 in dividends on the common stock from the Company.

**6. Risks and Uncertainties**

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the statements of net assets available for benefits.

**7. Reconciliation of Financial Statements to Form 5500**

Amounts allocated to withdrawn participants which have not yet been distributed from the Plan as of June 30, 2007 and 2006 amounted to \$8,187,100 and \$3,973,740, respectively. For the purpose of preparing the Plan's Form 5500 such amounts are recorded as liabilities.

GICs and Synthetic GICs are reported at fair value for Form 5500 purposes. For financial statement purposes, such items are recorded at gross fair value and adjusted to net contract value. Such differing treatments result in a reconciling item between the total net assets available for benefits recorded on the Form 5500 and the total net assets available for benefits included in the accompanying financial statements.

**8. Subsequent Event**

Effective July 1, 2007, the Plan was amended to increase the employer match from 50% to 75%, up to 6% of eligible employee contributions and to redefine eligible pay to include bonuses paid.

Becton, Dickinson and Company  
Savings Incentive Plan

Schedule H, Line 4(i) ☐ Schedule of Assets (Held at End of Year)

June 30, 2007

Identity of Issue, Borrower, Lessor or Similar Party and Description of Investment	Number of Units or Shares	Contract or Current Value
<b>*State Street Bank &amp; Trust Company</b> Becton, Dickinson and Company Common Stock	5,766,618	\$ 429,613,041
<b>*State Street Bank &amp; Trust Company</b> S&P 500 Flagship Fund Series A	3,255,921	181,065,472
<b>*State Street Bank &amp; Trust Company</b> S&P MidCap Index Fund Series A	17,908,785	114,888,605
<b>*State Street Bank &amp; Trust Company</b> State Street Short-Term Investment Fund	36,717,453	4,493,120
<b>*State Street Bank &amp; Trust Company</b> Cap Guardian International Equity Fund	41,726,269	74,560,053
<b>*State Street Bank &amp; Trust Company</b> State Street Global Advisors Small Cap Index Plus Strategy Fund I	33,204,091	49,392,009
<b>Barclay's</b>		
Life Path Retirement	805,492	8,924,233
Life Path 2010	1,382,940	15,470,350
Life Path 2020	6,804,157	78,441,229
Life Path 2030	1,062,398	12,363,143
Life Path 2040	797,778	9,412,228

\* As State Street Bank & Trust Company is the trustee of the plan, these represent party-in-interest transactions.

EIN: 22-0760120

Plan #: 011

Becton, Dickinson and Company  
Savings Incentive Plan

Schedule H, Line 4(i) ☐ Schedule of Assets (Held at End of Year) (continued)

June 30, 2007

Identity of Issue, Borrower, Lessor or Similar Party and Description of Investment	Number of Units or Shares	Current Value
<b>IXIS Financial</b>		
GIC #1239-02, due at 5.03%		\$ 55,381,810
<b>J P Morgan Chase Bank</b>		
GIC #ABECTON1, at 4.99%		51,362,887
<b>Rabobank Nederland (IGT BIKRK Int GIC)</b>		
BDX080301, due 8/12/03 at 4.93%		50,298,691
<b>Monumental Life Insurance Company</b>		
#MDA00091TR, termination date as specified by contract, at 4.13%		8,501,891
<b>Monumental Life Insurance Company</b>		
#MDA 00591TR, at 5.63%		43,473,358
<b>*State Street Bank (IGT Invesco Short-Term Bond)</b>		
GIC #103054, at 4.66%		36,774,414
<b>UBS AG</b>		
GIC #5121, at 4.68%		37,064,233
Total investment contracts		282,857,284
Total investments		1,261,480,767
Loans receivable from participants (original loan amounts ranging from \$1,000 to \$50,000 bearing interest at rates ranging from 5% to 9.5% with varying maturity dates)		25,537,573
		\$ 1,287,018,340



**SIGNATURES**

*The Plan.* Pursuant to the requirements of the Securities Exchange Act of 1934, the Pension Committee of Becton, Dickinson and Company, the Plan Administrator of the Becton, Dickinson and Company Savings Incentive Plan, has duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: December 19, 2007

Becton, Dickinson and  
Company Savings Incentive Plan

/s/ Gerald Caporicci  
Gerald Caporicci  
Member, Savings Incentive Plan  
Committee

**Exhibits**

**Exhibit No. Document**

23 Consent of Independent Registered Public Accounting Firm

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