

VORNADO REALTY TRUST  
Form 10-Q  
May 04, 2015

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark one)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period **March 31, 2015**  
ended:

**Or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from:** \_\_\_\_\_ **to** \_\_\_\_\_

**Commission File Number:** **001-11954**

**VORNADO REALTY TRUST**

(Exact name of registrant as specified in its charter)

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**Maryland**

(State or other jurisdiction of incorporation or organization)

**22-1657560**

(I.R.S. Employer Identification Number)

**888 Seventh Avenue, New York, New York**

(Address of principal executive offices)

**10019**

(Zip Code)

**(212) 894-7000**

(Registrant's telephone number, including area code)

**N/A**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

Non-Accelerated Filer (Do not check if smaller reporting company)

Accelerated Filer

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of March 31, 2015, 188,272,702 of the registrant's common shares of beneficial interest are outstanding.



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**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**VORNADO REALTY TRUST  
CONSOLIDATED BALANCE SHEETS  
(UNAUDITED)**

| (Amounts in thousands, except share and per share amounts)                                       | <b>March 31,<br/>2015</b> | <b>December 31,<br/>2014</b> |
|--|---------------------------|------------------------------|
| <b>ASSETS</b>  |                           |                              |
| Real estate, at cost:  |                           |                              |
| Land   | \$ 3,914,401              | \$ 3,861,913                 |
| Buildings and improvements   | 11,881,228                | 11,705,749                   |
| Development costs and construction in progress   | 1,157,180                 | 1,128,037                    |
| Leasehold improvements and equipment   | 127,534                   | 126,659                      |
| Total  | 17,080,343                | 16,822,358                   |
| Less accumulated depreciation and amortization   | (3,248,078)               | (3,161,633)                  |
| Real estate, net   | 13,832,265                | 13,660,725                   |
| Cash and cash equivalents  | 1,067,568                 | 1,198,477                    |
| Restricted cash  | 198,672                   | 176,204                      |
| Marketable securities  | 184,991                   | 206,323                      |
| Tenant and other receivables, net of allowance for doubtful accounts of \$12,456 and \$12,210    | 110,477                   | 109,998                      |
| Investments in partially owned entities  | 1,408,214                 | 1,246,496                    |
| Real estate fund investments   | 554,426                   | 513,973                      |
| Receivable arising from the straight-lining of rents, net of allowance of \$3,083 and \$3,188    | 816,661                   | 787,271                      |
| Deferred leasing and financing costs, net of accumulated amortization of \$289,589 and \$281,109 | 478,507                   | 475,158                      |
| Identified intangible assets, net of accumulated amortization of \$200,330 and \$199,821         | 229,579                   | 225,155                      |
| Assets related to discontinued operations  | 35,342                    | 2,238,474                    |
| Other assets   | 344,349                   | 410,066                      |
|  | <b>\$ 19,261,051</b>      | <b>\$ 21,248,320</b>         |
| <b>LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY</b>                               |                           |                              |
| Mortgages payable  | \$ 8,316,793              | \$ 8,263,165                 |
| Senior unsecured notes   | 847,332                   | 1,347,159                    |
| Revolving credit facility debt   | 400,000                   | -                            |
| Accounts payable and accrued expenses  | 432,970                   | 447,745                      |
| Deferred revenue   | 346,026                   | 358,613                      |
| Deferred compensation plan   | 121,530                   | 117,284                      |
| Liabilities related to discontinued operations   | 11,354                    | 1,511,362                    |
| Other liabilities  | 436,608                   | 375,830                      |
| Total liabilities  | 10,912,613                | 12,421,158                   |
| Commitments and contingencies  |                           |                              |
| Redeemable noncontrolling interests:   |                           |                              |

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|   |               |               |
|---|---------------|---------------|
| Class A units - 11,640,982 and 11,356,550 units<br>outstanding  | 1,303,790     | 1,336,780     |
| Series D cumulative redeemable preferred unit - 1 unit<br>outstanding   | 1,000         | 1,000         |
| Total redeemable noncontrolling<br>interests  | 1,304,790     | 1,337,780     |
| Vornado shareholders' equity:   |               |               |
| Preferred shares of beneficial interest: no par value per<br>share; authorized 110,000,000<br>shares; issued and outstanding<br>52,678,939 shares                     | 1,277,014     | 1,277,026     |
| Common shares of beneficial interest: \$.04 par value<br>per share; authorized<br>250,000,000 shares; issued and<br>outstanding 188,272,702 and<br>187,887,498 shares | 7,509         | 7,493         |
| Additional capital  | 6,935,205     | 6,873,025     |
| Earnings less than distributions  | (2,006,439)   | (1,505,385)   |
| Accumulated other comprehensive income  | 72,609        | 93,267        |
| Total Vornado shareholders' equity  | 6,285,898     | 6,745,426     |
| Noncontrolling interests in consolidated subsidiaries   | 757,750       | 743,956       |
| Total equity  | 7,043,648     | 7,489,382     |
|   | \$ 19,261,051 | \$ 21,248,320 |

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**(UNAUDITED)**

| (Amounts in thousands, except per share amounts)                   | <b>For the Three<br/>Months Ended March 31,</b> |                  |
|--|---|------------------|
|  | <b>2015</b>                                     | <b>2014</b>      |
| <b>REVENUES:</b>   |   |                  |
| Property rentals   | \$ 500,274                                      | \$ 467,140       |
| Tenant expense reimbursements                                      | 66,921  | 59,301           |
| Fee and other income   | 39,607  | 35,940           |
| Total revenues   | 606,802   | 562,381          |
| <b>EXPENSES:</b>   |   |                  |
| Operating  | 254,493   | 236,561          |
| Depreciation and amortization                                      | 124,122   | 131,792          |
| General and administrative   | 58,492  | 47,502           |
| Acquisition and transaction related costs                          | 1,981   | 1,285            |
| Total expenses   | 439,088   | 417,140          |
| Operating income   | 167,714   | 145,241          |
| (Loss) income from partially owned entities                        | (2,405)   | 1,979            |
| Income from real estate fund investments                           | 24,089  | 18,148           |
| Interest and other investment income, net                          | 10,792  | 11,850           |
| Interest and debt expense  | (91,674)  | (96,312)         |
| Net gain on disposition of wholly owned and partially owned assets | 1,860   | 9,635            |
| Income before income taxes   | 110,376   | 90,541           |
| Income tax expense   | (971)   | (851)            |
| Income from continuing operations                                  | 109,405   | 89,690           |
| Income from discontinued operations                                | 15,841  | 8,466            |
| Net income   | 125,246   | 98,156           |
| Less net income attributable to noncontrolling interests in:       |   |                  |
| Consolidated subsidiaries  | (15,882)  | (11,579)         |
| Operating Partnership  | (5,287)   | (3,860)          |
| Net income attributable to Vornado                                 | 104,077   | 82,717           |
| Preferred share dividends  | (19,484)  | (20,368)         |
| <b>NET INCOME attributable to common shareholders</b>              | <b>\$ 84,593</b>                                | <b>\$ 62,349</b> |
| <b>INCOME PER COMMON SHARE - BASIC:</b>                            |   |                  |
| Income from continuing operations, net                             | \$ 0.37   | \$ 0.29          |
| Income from discontinued operations, net                           | 0.08  | 0.04             |
| Net income per common share  | \$ 0.45   | \$ 0.33          |
| Weighted average shares outstanding                                | 187,999   | 187,307          |
| <b>INCOME PER COMMON SHARE - DILUTED:</b>                          |   |                  |
| Income from continuing operations, net                             | \$ 0.37   | \$ 0.29          |
| Income from discontinued operations, net                           | 0.08  | 0.04             |
| Net income per common share  | \$ 0.45   | \$ 0.33          |
| Weighted average shares outstanding                                | 189,336   | 188,240          |
| <b>DIVIDENDS PER COMMON SHARE</b>                                  | <b>\$ 0.63</b>                                  | <b>\$ 0.73</b>   |

See notes to consolidated financial statements (unaudited).





**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(UNAUDITED)**

| (Amounts in thousands)   | <b>For the Three<br/>Months Ended March 31,</b> |             |
|--|---|-------------|
|  | <b>2015</b>                                     | <b>2014</b> |
| Net income   | \$ 125,246                                      | \$ 98,156   |
| Other comprehensive income (loss):   |   |             |
| Change in unrealized net (loss) gain on<br>available-for-sale securities               | (21,332)  | 13,125      |
| Pro rata share of other comprehensive income (loss) of<br>nonconsolidated subsidiaries | 157   | (8,286)     |
| Change in value of interest rate swap and other  | (771)   | 1,611       |
| Comprehensive income   | 103,300   | 104,606     |
| Less comprehensive income attributable to noncontrolling interests                     | (19,881)  | (15,800)    |
| Comprehensive income attributable to Vornado   | \$ 83,419                                       | \$ 88,806   |

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
**(UNAUDITED)**

| (Amounts in thousands)   | Preferred Shares |              | Common Shares |          | Additional Capital | Earnings Less Than Comprehensive Income | Other Consolidated Income | Non-controlling Interests in Consolidated Subsidiaries | Total Equity |
|--|------------------|--------------|---------------|----------|--------------------|---|---------------------------|--|--------------|
|  | Shares           | Amount       | Shares        | Amount   |                    |   |                           |  |              |
| <b>Balance, December 31, 2014</b>  | 52,679           | \$ 1,277,026 | 187,887       | \$ 7,493 | \$ 6,873,025       | \$ (1,505,385)                          | \$ 93,267                 | \$ 743,956   | \$ 7,489,382 |
| Net income attributable to Vornado   | -                | -            | -             | -        | -                  | 104,077                                 | -                         | -  | 104,077      |
| Net income attributable to noncontrolling interests in consolidated subsidiaries | -                | -            | -             | -        | -                  | -                                       | -                         | 15,882   | 15,882       |
| Distribution of Urban Edge Properties  | -                | -            | -             | -        | -                  | (464,262)                               | -                         | (341)  | (464,603)    |
| Dividends on common shares   | -                | -            | -             | -        | -                  | (118,447)                               | -                         | -  | (118,447)    |
| Dividends on preferred shares  | -                | -            | -             | -        | -                  | (19,484)                                | -                         | -  | (19,484)     |
| Common shares issued:  |                  |              |               |          |                    |   |                           |  |              |
| Upon redemption of Class A units, at redemption value                            | -                | -            | 210           | 8        | 23,485             | -                                       | -                         | -  | 23,493       |
| Under employees' share option plan   | -                | -            | 165           | 7        | 11,672             | (2,579)                                 | -                         | -  | 9,100        |
| Under dividend   | -                | -            | 3             | -        | 338                | -                                       | -                         | -  | 338          |

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|  |   |      |   |   |        |       |          |          |          |
|--|---|------|---|---|--------|-------|----------|----------|----------|
| reinvestment plan  |   |      |   |   |        |       |          |          |          |
| Contributions:   |   |      |   |   |        |       |          |          |          |
| Real estate fund investments   | - | -    | - | - | -      | -     | -        | 51,350   | 51,350   |
| Distributions:   |   |      |   |   |        |       |          |          |          |
| Real estate fund investments   | - | -    | - | - | -      | -     | -        | (52,882) | (52,882) |
| Other  | - | -    | - | - | -      | -     | -        | (125)    | (125)    |
| Conversion of Series A preferred shares to common shares                     | - | (12) | 1 | - | 12     | -     | -        | -        | -        |
| Deferred compensation shares and options                                     | - | -    | 7 | 1 | 1,324  | (359) | -        | -        | 966      |
| Change in unrealized net loss on available-for-sale securities               | - | -    | - | - | -      | -     | (21,332) | -        | (21,332) |
| Pro rata share of other comprehensive income of nonconsolidated subsidiaries | - | -    | - | - | -      | -     | 157      | -        | 157      |
| Change in value of interest rate swap  | - | -    | - | - | -      | -     | (776)    | -        | (776)    |
| Adjustments to carry redeemable Class A units at redemption value            | - | -    | - | - | 25,349 | -     | -        | -        | 25,349   |
| Redeemable noncontrolling interests' share of above adjustments              | - | -    | - | - | -      | -     | 1,288    | -        | 1,288    |
| Other  | - | -    | - | - | -      | -     | 5        | (90)     | (85)     |

**Balance,  
March 31,  
2015**

52,679 \$ 1,277,014 188,273 \$ 7,509 \$ 6,935,205 \$ (2,006,439) \$ 72,609 \$ 757,750 \$ 7,043,648

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY - CONTINUED**  
**(UNAUDITED)**

| (Amounts in thousands)   | Preferred Shares |              | Common Shares |          | Additional Capital | Earnings Less Than Comprehensive Income Distributions | Other Consolidated Income | Non-controlling           | Total        |
|--|------------------|--------------|---------------|----------|--------------------|---|---------------------------|---------------------------|--------------|
|  | Shares           | Amount       | Shares        | Amount   |                    |   |                           | Interests in Subsidiaries |              |
| <b>Balance, December 31, 2013</b>  | 52,683           | \$ 1,277,225 | 187,285       | \$ 7,469 | \$ 7,143,840       | \$ (1,734,839)  | \$ 71,537                 | \$ 829,512                | \$ 7,594,744 |
| Net income attributable to Vornado   | -                | -            | -             | -        | -                  | 82,717  | -                         | -                         | 82,717       |
| Net income attributable to noncontrolling interests in consolidated subsidiaries | -                | -            | -             | -        | -                  | -   | -                         | 11,579                    | 11,579       |
| Dividends on common shares   | -                | -            | -             | -        | -                  | (136,761)   | -                         | -                         | (136,761)    |
| Dividends on preferred shares  | -                | -            | -             | -        | -                  | (20,368)  | -                         | -                         | (20,368)     |
| Common shares issued:  |                  |              |               |          |                    |   |                           |                           |              |
| Upon redemption of Class A units, at redemption value                            | -                | -            | 55            | 2        | 5,154              | -   | -                         | -                         | 5,156        |
| Under employees' share option plan   | -                | -            | 60            | 2        | 3,228              | -   | -                         | -                         | 3,230        |
| Under dividend reinvestment plan   | -                | -            | 5             | -        | 446                | -   | -                         | -                         | 446          |
| Distributions:   | -                | -            | -             | -        | -                  | -   | -                         | (1,950)                   | (1,950)      |

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|  |        |              |         |          |              |                |           |            |              |
|--|--------|--------------|---------|----------|--------------|----------------|-----------|------------|--------------|
| Real estate fund investments   |        |              |         |          |              |                |           |            |              |
| Other  | -      | -            | -       | -        | -            | -              | -         | (142)      | (142)        |
| Deferred compensation shares and options                                   | -      | -            | 7       | 1        | 2,118        | (340)          | -         | -          | 1,779        |
| Change in unrealized net gain on available-for-sale securities             | -      | -            | -       | -        | -            | -              | 13,125    | -          | 13,125       |
| Pro rata share of other comprehensive loss of nonconsolidated subsidiaries | -      | -            | -       | -        | -            | -              | (8,286)   | -          | (8,286)      |
| Change in value of interest rate swap                                      | -      | -            | -       | -        | -            | -              | 1,610     | -          | 1,610        |
| Adjustments to carry redeemable Class A units at redemption value          | -      | -            | -       | -        | (136,937)    | -              | -         | -          | (136,937)    |
| Redeemable noncontrolling interests' share of above adjustments            | -      | -            | -       | -        | -            | -              | (361)     | -          | (361)        |
| Other  | -      | -            | -       | -        | (238)        | (18)           | 1         | 1          | (254)        |
| <b>Balance, March 31, 2014</b>   | 52,683 | \$ 1,277,225 | 187,412 | \$ 7,474 | \$ 7,017,611 | \$ (1,809,609) | \$ 77,626 | \$ 839,000 | \$ 7,409,327 |

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

|  | <b>For the Three Months Ended</b> |             |
|--|-----------------------------------|-------------|
|  | <b>March 31,</b>                  |             |
|  | <b>2015</b>                       | <b>2014</b> |
| (Amounts in thousands)   |                                   |             |
| <b>Cash Flows from Operating Activities:</b>                                       |                                   |             |
| Net income   | \$ 125,246                        | \$ 98,156   |
| Adjustments to reconcile net income to net cash provided by operating activities:  |                                   |             |
| Depreciation and amortization (including amortization of deferred financing costs) | 131,112                           | 153,869     |
| Return of capital from real estate fund investments                                | 72,208                            | -           |
| Net gains on sale of real estate and other   | (32,243)                          | -           |
| Straight-lining of rental income   | (29,474)                          | (13,236)    |
| Net realized and unrealized gains on real estate fund investments                  | (17,639)                          | (14,169)    |
| Distributions of income from partially owned entities                              | 15,874                            | 12,966      |
| Other non-cash adjustments   | 15,865                            | 11,885      |
| Amortization of below-market leases, net   | (12,754)                          | (12,144)    |
| Loss (income) from partially owned entities  | 2,405                             | (1,979)     |
| Net gain on disposition of wholly owned and partially owned assets                 | (1,860)                           | (9,635)     |
| Impairment losses  | 256                               | 20,842      |
| Changes in operating assets and liabilities:                                       |                                   |             |
| Real estate fund investments   | (95,022)                          | (123)       |
| Accounts receivable, net   | 975                               | (7,624)     |
| Prepaid assets   | 62,658                            | 53,841      |
| Other assets   | (13,093)                          | (18,297)    |
| Accounts payable and accrued expenses  | (12,691)                          | 31,554      |
| Other liabilities  | (17,307)                          | 3,225       |
| Net cash provided by operating activities  | 194,516                           | 309,131     |
| <b>Cash Flows from Investing Activities:</b>                                       |                                   |             |
| Proceeds from sales of real estate and related investments                         | 334,725                           | 120,270     |
| Development costs and construction in progress                                     | (88,052)                          | (90,653)    |
| Additions to real estate   | (54,466)                          | (53,103)    |
| Acquisitions of real estate and other  | (49,878)                          | -           |
| Investments in partially owned entities  | (23,912)                          | (16,633)    |
| Proceeds from repayments of mortgage and mezzanine loans receivable and other      | 16,763                            | 69,347      |
| Distributions of capital from partially owned entities                             | 13,409                            | 1,277       |
| Restricted cash  | 1,282                             | 52,256      |
| Net cash provided by investing activities  | 149,871                           | 82,761      |

See notes to consolidated financial statements (unaudited).





**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS - CONTINUED**  
**(UNAUDITED)**

|   | <b>For the Three Months Ended</b> |              |
|---|-----------------------------------|--------------|
|   | <b>March 31,</b>                  |              |
|   | <b>2015</b>                       | <b>2014</b>  |
| (Amounts in thousands)  |                                   |              |
| <b>Cash Flows from Financing Activities:</b>  |                                   |              |
| Repayments of borrowings  | \$ (907,431)                      | \$ (233,198) |
| Proceeds from borrowings  | 800,000                           | 600,000      |
| Cash included in the spin-off of Urban Edge Properties  | (225,000)                         | -            |
| Dividends paid on common shares   | (118,447)                         | (136,761)    |
| Distributions to noncontrolling interests   | (60,287)                          | (10,474)     |
| Contributions from noncontrolling interests   | 51,350                            | -            |
| Dividends paid on preferred shares  | (19,484)                          | (20,368)     |
| Proceeds received from exercise of employee share options                                     | 12,018                            | 3,676        |
| Debt issuance costs   | (5,076)                           | (20,752)     |
| Repurchase of shares related to stock compensation agreements and/or related tax withholdings | (2,939)                           | (578)        |
| Net cash (used in) provided by financing activities   | (475,296)                         | 181,545      |
| Net (decrease) increase in cash and cash equivalents  | (130,909)                         | 573,437      |
| Cash and cash equivalents at beginning of period  | 1,198,477                         | 583,290      |
| Cash and cash equivalents at end of period  | \$ 1,067,568                      | \$ 1,156,727 |
| <b>Supplemental Disclosure of Cash Flow Information:</b>                                      |                                   |              |
| Cash payments for interest, excluding capitalized interest of \$8,479 and \$13,622            | \$ 91,702                         | \$ 100,209   |
| Cash payments for income taxes  | \$ 2,175                          | \$ 1,214     |
| <b>Non-Cash Investing and Financing Activities:</b>   |                                   |              |
| Non-cash distribution of Urban Edge Properties:   |                                   |              |
| Assets  | \$ 1,722,263                      | \$ -         |
| Liabilities   | (1,482,660)                       | -            |
| Equity  | (239,603)                         | -            |
| Transfer of interest in real estate to Pennsylvania Real Estate Investment Trust              | (145,313)                         | -            |
| Accrued capital expenditures included in accounts payable and accrued expenses                | 87,232                            | 74,424       |
| Financing assumed in acquisitions   | 62,000                            | -            |
| Like-kind exchange of real estate:  |                                   |              |
| Acquisitions  | 57,722                            | -            |
| Dispositions  | (38,822)                          | -            |
| Adjustments to carry redeemable Class A units at redemption value                             | 25,349                            | (136,937)    |
| Receipt of security deposits included in restricted cash and other liabilities                | 42,346                            | -            |
| Write-off of fully depreciated assets   | (18,790)                          | (67,204)     |
|   | -                                 | 59,375       |

Elimination of a mortgage and mezzanine loan asset and liability

See notes to consolidated financial statements (unaudited).

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**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED)**

**1. Organization**

Vornado Realty Trust (“Vornado”) is a fully integrated real estate investment trust (“REIT”) and conducts its business through, and substantially all of its interests in properties are held by, Vornado Realty L.P., a Delaware limited partnership (the “Operating Partnership”). Vornado is the sole general partner of, and owned approximately 93.9% of the common limited partnership interest in, the Operating Partnership at March 31, 2015. All references to “we,” “us,” “our,” the “Company” and “Vornado” refer to Vornado Realty Trust and its consolidated subsidiaries, including the Operating Partnership.

On January 15, 2015, we completed the spin-off of substantially all of our retail segment comprised of 79 strip shopping centers, three malls, a warehouse park and \$225,000,000 of cash to Urban Edge Properties (“UE”) (NYSE: UE). As part of this transaction, we retained 5,717,184 UE operating partnership units (5.4% ownership interest). We are providing transition services to UE for an initial period of up to two years, including information technology, human resources, tax and financial reporting. UE is providing us with leasing and property management services for (i) the Monmouth Mall, (ii) certain small retail properties that we plan to sell, and (iii) our affiliate, Alexander’s, Inc. (NYSE: ALX), Rego Park retail assets. Steven Roth, our Chairman and Chief Executive Officer is a member of the Board of Trustees of UE. The spin-off distribution was effected by Vornado distributing one UE common share for every two Vornado common shares. Beginning in the first quarter of 2015, the historical financial results of UE are reflected in our consolidated financial statements as discontinued operations for all periods presented.

**2. Basis of Presentation**

The accompanying consolidated financial statements are unaudited and include the accounts of Vornado and its consolidated subsidiaries, including the Operating Partnership. All intercompany amounts have been eliminated. In our opinion, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations and changes in cash flows have been made. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) have been condensed or omitted. These condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q of the SEC and should be

read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2014, as filed with the SEC.

We have made estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. The results of operations for the three months ended March 31, 2015 are not necessarily indicative of the operating results for the full year.

Certain prior year balances have been reclassified in order to conform to the current period presentation. Beginning in the three months ended March 31, 2015, the Company classified signage revenue within “property rentals”. For the three months ended March 31, 2014, \$9,300,000 related to signage revenue has been reclassified from “fee and other income” to “property rentals” to conform to the current period presentation.

**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**

**(UNAUDITED)**

**3. Recently Issued Accounting Literature**

In April 2014, the Financial Accounting Standards Board (“FASB”) issued an update (“ASU 2014-08”) *Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity* to ASC Topic 205, *Presentation of Financial Statements* and ASC Topic 360, *Property Plant and Equipment*. Under ASU 2014-08, only disposals that represent a strategic shift that has (or will have) a major effect on the entity’s results and operations would qualify as discontinued operations. In addition, ASU 2014-08 expands the disclosure requirements for disposals that meet the definition of a discontinued operation and requires entities to disclose information about disposals of individually significant components that do not meet the definition of discontinued operations. ASU 2014-08 is effective for interim and annual reporting periods in fiscal years that began after December 15, 2014. Upon adoption of this standard on January 1, 2015, individual properties sold in the ordinary course of business are not expected to qualify as discontinued operations. The financial results of UE and certain other retail assets are reflected in our consolidated financial statements as discontinued operations for all periods presented (see Note 8 – *Dispositions*).

In May 2014, the FASB issued an update (“ASU 2014-09”) establishing ASC Topic 606, *Revenue from Contracts with Customers*. ASU 2014-09 establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most of the existing revenue recognition guidance. ASU 2014-09 requires an entity to recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services and also requires certain additional disclosures. ASU 2014-09 is effective for interim and annual reporting periods in fiscal years that begin after December 15, 2016. We are currently evaluating the impact of the adoption of ASU 2014-09 on our consolidated financial statements.

In June 2014, the FASB issued an update (“ASU 2014-12”) to ASC Topic 718, *Compensation – Stock Compensation*. ASU 2014-12 requires an entity to treat performance targets that can be met after the requisite service period of a share based award has ended, as a performance condition that affects vesting. ASU 2014-12 is effective for interim and annual reporting periods in fiscal years that begin after December 15, 2015. We are currently evaluating the impact of the adoption of ASU 2014-12 on our consolidated financial statements.

In February 2015, the FASB issued an update (“ASU 2015-02”) *Amendments to the Consolidation Analysis* to ASC Topic 810, *Consolidation*. ASU 2015-02 affects reporting entities that are required to evaluate whether they should

consolidate certain legal entities. Specifically, the amendments: (i) modify the evaluation of whether limited partnerships and similar legal entities are variable interest entities ("VIEs") or voting interest entities, (ii) eliminate the presumption that a general partner should consolidate a limited partnership, (iii) affect the consolidated analysis of reporting entities that are involved with VIEs, and (iv) provide a scope exception for certain entities. ASU 2015-02 is effective for interim and annual reporting periods beginning after December 15, 2015. We are currently evaluating the impact of the adoption of ASU 2015-02 on our consolidated financial statements.

In April 2015, the FASB issued an update ("ASU 2015-03") *Simplifying the Presentation of Debt Issuance Costs* to ASC Topic 835, *Interest*. ASU 2015-03 requires that debt issuance costs be presented in the balance sheet as a direct deduction from the carrying amount of the debt liability to which they relate, consistent with debt discounts, as opposed to being presented as assets. ASU 2015-03 is effective for interim and annual reporting periods in fiscal years that begin after December 15, 2015. The adoption of this update on January 1, 2016 will not have a material impact on our consolidated financial statements.

#### **4. Acquisitions**

On January 20, 2015, we and one of the Fund's limited partners co-invested with the Fund to buy out the Fund's joint venture partner's 57% interest in the Crowne Plaza Times Square Hotel (see Note 5 – *Vornado Capital Partners Real Estate Fund*).

On March 18, 2015, we acquired the Center Building, a 437,000 square foot office building, located at 33-00 Northern Boulevard in Long Island City, New York, for \$142,000,000, including the assumption of an existing \$62,000,000, 4.43% mortgage maturing in October 2018.

As of March 31, 2015, we have made a \$25,000,000 non-refundable deposit related to an agreement to acquire a property in the Penn Plaza submarket in Manhattan for \$355,000,000.

On April 8, 2015, we made an \$11,000,000 refundable contribution to a joint venture, in which we will have a 55% interest. The joint venture plans to develop a 173,000 square foot Class-A office building, located on the western side of the High Line at 510 West 22nd Street.



**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**

**(UNAUDITED)**

**5. Vornado Capital Partners Real Estate Fund (the “Fund”)**

We are the general partner and investment manager of the Fund, which has an eight-year term and a three-year investment period that ended in July 2013. During the investment period, the Fund was our exclusive investment vehicle for all investments that fit within its investment parameters, as defined. The Fund is accounted for under ASC 946, *Financial Services – Investment Companies* and its investments are reported on its balance sheet at fair value, with changes in value each period recognized in earnings. We consolidate the accounts of the Fund into our consolidated financial statements, retaining the fair value basis of accounting.

On January 20, 2015, we and one of the Fund’s limited partners co-invested with the Fund to buy out the Fund’s joint venture partner’s 57% interest in the Crowne Plaza Times Square Hotel (the “Co-Investment”). The purchase price for the 57% interest was approximately \$95,000,000 (our share \$39,000,000) which valued the property at approximately \$480,000,000. The property is encumbered by a newly placed \$310,000,000 mortgage loan bearing interest at LIBOR plus 2.80% which matures in December 2018 with a one-year extension option. Our aggregate ownership interest in the property increased to 33% from 11%. The Co-Investment is included as a component of “real estate fund investments” on our consolidated balance sheets.

On March 25, 2015, the Fund completed the sale of 520 Broadway in Santa Monica, CA for \$91,650,000. The Fund realized a \$24,705,000 net gain over the holding period.

At March 31, 2015, we had six investments with an aggregate fair value of \$554,426,000, or \$169,832,000 in excess of cost, and had remaining unfunded commitments of \$102,324,000, of which our share was \$25,581,000. Below is a summary of income from the Fund for the three months ended March 31, 2015 and 2014.

**For the Three Months**

(Amounts  
in  
thousands)

|  | <b>Ended March 31,</b> |             |
|--|------------------------|-------------|
|  | <b>2015</b>            | <b>2014</b> |



|  |               |          |
|--|---------------|----------|
| Net investment income  | \$ 6,450      | \$ 3,979 |
| Net realized gains on exited investments                         | 24,705        | -        |
| Previously recorded unrealized gains on exited investments       | (23,279)      | -        |
| Net unrealized gains on held investments                         | 16,213        | 14,169   |
| Income from real estate fund investments                         | 24,089        | 18,148   |
| Less income attributable to noncontrolling interests             | (13,539)      | (10,849) |
| Income from real estate fund investments attributable to Vornado | (1) \$ 10,550 | \$ 7,299 |

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(1) Excludes property management, leasing and development fees of \$704 and \$618 for the three months ended March 31, 2015 and 2014, respectively, which are included as a component of "fee and other"

income" on our consolidated statements of income.

## 6. Marketable Securities

Below is a summary of our marketable securities portfolio as of March 31, 2015 and December 31, 2014.

| (Amounts in thousands) | As of March 31, 2015 |           |                 | As of December 31, 2014 |           |                 |
|------------------------|----------------------|-----------|-----------------|-------------------------|-----------|-----------------|
|                        | Fair Value           | GAAP Cost | Unrealized Gain | Fair Value              | GAAP Cost | Unrealized Gain |
| Equity securities:     |                      |           |                 |                         |           |                 |
| Lexington Realty Trust | \$ 181,550           | \$ 72,549 | \$ 109,001      | \$ 202,789              | \$ 72,549 | \$ 130,240      |
| Other                  | 3,441                | -         | 3,441           | 3,534                   | -         | 3,534           |
|                        | \$ 184,991           | \$ 72,549 | \$ 112,442      | \$ 206,323              | \$ 72,549 | \$ 133,774      |

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## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

**7. Investments in Partially Owned Entities***Toys “R” Us (“Toys”)*

As of March 31, 2015, we own 32.6% of Toys. We have not guaranteed any of Toys’ obligations and are not committed to provide any support to Toys. Pursuant to ASC 323-10-35-20, we discontinued applying the equity method for our Toys’ investment when the carrying amount was reduced to zero in the third quarter of 2014. We will resume application of the equity method if, during the period the equity method has been suspended, our share of unrecognized net income exceeds our share of unrecognized net losses.

In the first quarter of 2014, we recognized our share of Toys’ fourth quarter net income of \$75,196,000 and a corresponding non-cash impairment loss of the same amount.

Below is a summary of Toys’ latest available financial information on a purchase accounting basis:

| (Amounts in thousands)                  | <b>Balance as of</b>              |                         |
|---|-----------------------------------|-------------------------|
| <b>Balance Sheet:</b>                   | <b>January 31, 2015</b>           | <b>November 1, 2014</b> |
| Assets                                  | \$ 9,958,000                      | \$ 11,267,000           |
| Liabilities                             | 9,014,000                         | 10,377,000              |
| Noncontrolling interests                | 85,000                            | 82,000                  |
| Toys “R” Us, Inc. equity <sup>(1)</sup> | 859,000                           | 808,000                 |
|   | <b>For the Three Months Ended</b> |                         |
| <b>Income Statement:</b>                | <b>January 31, 2015</b>           | <b>February 1, 2014</b> |
| Total revenues                          | \$ 4,983,000                      | \$ 5,267,000            |
| Net income attributable to Toys         | 193,700                           | 82,500                  |

- (1) At March 31, 2015, the carrying amount of our investment in Toys is less than our share of Toys’ equity by approximately \$279,936. This basis difference results primarily from non-cash impairment losses aggregating \$355,953 that we have recognized through March 31, 2015. We have allocated the basis difference primarily to Toys’ real estate, which is being amortized over its remaining estimated useful life.

***Alexander's, Inc. ("Alexander's") (NYSE: ALX)***

As of March 31, 2015, we own 1,654,068 Alexander's common shares, or approximately 32.4% of Alexander's common equity. We manage, lease and develop Alexander's properties pursuant to agreements which expire in March of each year and are automatically renewable.

As of March 31, 2015, the market value ("fair value" pursuant to ASC 820) of our investment in Alexander's, based on Alexander's March 31, 2015 closing share price of \$456.58, was \$755,214,000, or \$623,071,000 in excess of the carrying amount on our consolidated balance sheet. As of March 31, 2015, the carrying amount of our investment in Alexander's exceeds our share of the equity in the net assets of Alexander's by approximately \$41,048,000. The majority of this basis difference resulted from the excess of our purchase price for the Alexander's common stock acquired over the book value of Alexander's net assets. Substantially all of this basis difference was allocated, based on our estimates of the fair values of Alexander's assets and liabilities, to real estate (land and buildings). We are amortizing the basis difference related to the buildings into earnings as additional depreciation expense over their estimated useful lives. This depreciation is not material to our share of equity in Alexander's net income. The basis difference related to the land will be recognized upon disposition of our investment.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 7. Investments in Partially Owned Entities - continued

*Alexander's, Inc. ("Alexander's") (NYSE: ALX) - continued*

Below is a summary of Alexander's latest available financial information:

| (Amounts in thousands)                 | <b>Balance as of</b>                        |                          |
|--|---|--------------------------|
| <b>Balance Sheet:</b>                  | <b>March 31, 2015</b>                       | <b>December 31, 2014</b> |
| Assets                                 | \$ 1,433,000                                | \$ 1,423,000             |
| Liabilities                            | 1,084,000                                   | 1,075,000                |
| Stockholders' equity                   | 349,000                                     | 348,000                  |
|  | <b>For the Three Months Ended March 31,</b> |                          |
| <b>Income Statement:</b>               | <b>2015</b>                                 | <b>2014</b>              |
| Total revenues                         | \$ 52,000                                   | \$ 49,000                |
| Net income attributable to Alexander's | 18,000                                      | 15,000                   |

*Urban Edge Properties ("UE") (NYSE: UE)*

As part of our spin-off of substantially all of our retail segment to UE on January 15, 2015 (see Note 1 – *Organization*), we retained 5,717,184 UE operating partnership units, representing a 5.4% ownership interest in UE. We account for our investment in UE under the equity method and will recognize our share of UE's earnings on a one-quarter lag basis. We are providing transition services to UE for an initial period of up to two years, including information technology, human resources, tax and financial reporting. UE is providing us with leasing and property management services for (i) the Monmouth Mall, (ii) certain small retail properties that we plan to sell, and (iii) our affiliate, Alexander's, Rego Park retail assets.

*Pennsylvania Real Estate Investment Trust (“PREIT”) (NYSE: PEI)*

On March 31, 2015, we transferred the redeveloped Springfield Town Center, a 1,350,000 square foot mall located in Springfield, Fairfax County, Virginia, to PREIT Associates, L.P., which is the operating partnership of PREIT, in exchange for \$485,313,000; comprised of \$340,000,000 of cash and 6,250,000 PREIT operating partnership units (valued at \$145,313,000 or \$23.25 per PREIT unit) (See Note 8 – Dispositions). \$19,000,000 of tenant improvements and allowances was credited to PREIT as a closing adjustment. As a result of this transaction, we own an 8.1% interest in PREIT. We account for our investment in PREIT under the equity method and will recognize our share of PREIT’s earnings on a one-quarter lag basis.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 7. Investments in Partially Owned Entities – continued

Below are schedules summarizing our investments in, and (loss) income from, partially owned entities.

| (Amounts in thousands)                          | Percentage<br>Ownership at  | Balance as of  |                      |
|---|---|----------------|----------------------|
|   | March 31, 2015  | March 31, 2015 | December 31,<br>2014 |
| <b>Investments:</b>                             |   |                |                      |
| Partially owned office buildings <sup>(1)</sup> | Various   | \$ 766,074     | \$ 760,749           |
| PREIT Associates                                | 8.1%  | 144,681        | -                    |
| Alexander's                                     | 32.4%   | 132,143        | 131,616              |
| India real estate ventures                      | 4.1%-36.5%  | 67,159         | 76,752               |
| Urban Edge                                      | 5.4%  | 25,206         | -                    |
| Toys  | 32.6%   | -              | -                    |
| Other investments <sup>(2)</sup>                | Various   | 272,951        | 277,379              |
|   |   | \$ 1,408,214   | \$ 1,246,496         |
| (1)   | Includes interests in 280 Park Avenue, 650 Madison Avenue, One Park Avenue, 666 Fifth Avenue (Office), 330 Madison Avenue and others. |                |                      |
| (2)   | Includes interests in Independence Plaza, Monmouth Mall, 85 Tenth Avenue, Fashion Center Mall, 50-70 West 93rd Street and others.     |                |                      |

| (Amounts in thousands)                          | Percentage<br>Ownership at | For the Three Months<br>Ended March 31, |            |
|---|----------------------------|---|------------|
|   | March 31, 2015             | 2015                                    | 2014       |
| <b>Our Share of Net (Loss) Income:</b>          |                            |   |            |
| Partially owned office buildings <sup>(1)</sup> | Various                    | \$ (9,296)                              | \$ (2,395) |
| Alexander's:                                    |                            |   |            |
| Equity in net income                            | 32.4%                      | 5,594                                   | 4,759      |
| Management, leasing and<br>development fees     |                            | 2,097                                   | 1,626      |
|   |                            | 7,691                                   | 6,385      |
| Toys:   |                            |   |            |
| Equity in net income                            | 32.6%                      | -                                       | 75,196     |
| Non-cash impairment losses                      |                            | -                                       | (75,196)   |
| Management fees                                 |                            | 1,454                                   | 1,847      |
|   |                            | 1,454                                   | 1,847      |
| Urban Edge <sup>(2)</sup>                       | 5.4%                       | 584                                     | -          |
| India real estate ventures                      | 4.1%-36.5%                 | (109)                                   | (137)      |

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|                                  |   |            |          |
|----------------------------------|---|------------|----------|
| Other investments <sup>(3)</sup> | Various   | (2,729)    | (3,721)  |
|                                  |   | \$ (2,405) | \$ 1,979 |
| (1)                              | Includes interests in 280 Park Avenue, 650 Madison Avenue, One Park Avenue, 666 Fifth Avenue (Office), 330 Madison Avenue and others. |            |          |
| (2)                              | Represents fees earned pursuant to our transition services agreement with UE.   |            |          |
| (3)                              | Includes interests in Independence Plaza, Monmouth Mall, 85 Tenth Avenue, Fashion Center Mall, 50-70 West 93rd Street and others.     |            |          |

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**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**

**(UNAUDITED)**

**8. Dispositions**

*Discontinued Operations*

On January 15, 2015, we completed the spin-off of substantially all of our retail segment comprised of 79 strip shopping centers, three malls, a warehouse park and \$225,000,000 of cash to UE (NYSE: UE) (see Note 1 – *Organization*).

On March 13, 2015, we sold our lease position in Geary Street, CA for \$34,189,000, which resulted in a net gain of \$21,376,000.

On March 31, 2015, we transferred the redeveloped Springfield Town Center, a 1,350,000 square foot mall located in Springfield, Fairfax County, Virginia, to PREIT (see Note 7 – *Investments in Partially Owned Entities*). The financial statement gain was \$7,823,000, of which \$7,192,000 was recognized in the first quarter of 2015 and the remaining \$631,000 was deferred based on our ownership interest in PREIT. On March 31, 2018, we will be entitled to additional consideration of 50% of the increase in the value of Springfield Town Center, if any, over \$465,000,000, calculated utilizing a 5.5% capitalization rate. In the first quarter of 2014, we recorded a non-cash impairment loss of \$20,000,000 on Springfield Town Center which is included in “income from discontinued operations” on our consolidated statements of income.

During the first quarter of 2015, we sold five residual retail properties, in separate transactions, for an aggregate of \$10,731,000, which resulted in net gains of \$3,675,000.

We have reclassified the revenues and expenses of the properties discussed above to “income from discontinued operations” and the related assets and liabilities to “assets related to discontinued operations” and “liabilities related to discontinued operations” for all of the periods presented in the accompanying consolidated financial statements. The net gains resulting from the sale of these properties are included in “income from discontinued operations” on our

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consolidated statements of income. The tables below set forth the assets and liabilities related to discontinued operations at March 31, 2015 and December 31, 2014 and their combined results of operations and cash flows for the three months ended March 31, 2015 and 2014.

| (Amounts in thousands)                                 | <b>Balance as of</b>        |                     |
|--|-----------------------------|---------------------|
|  | <b>March 31,</b>            | <b>December 31,</b> |
|  | <b>2015</b>                 | <b>2014</b>         |
| Assets related to discontinued operations:             |                             |                     |
| Real estate, net                                       | \$ 27,199                   | \$ 2,028,677        |
| Other assets   | 8,143                       | 209,797             |
|  | \$ 35,342                   | \$ 2,238,474        |
| Liabilities related to discontinued operations:        |                             |                     |
| Mortgages payable                                      | -                           | 1,288,535           |
| Other liabilities (primarily deferred revenue in 2014) | 11,354                      | 222,827             |
|  | \$ 11,354                   | \$ 1,511,362        |
|  | <b>For the Three Months</b> |                     |
|  | <b>Ended March 31,</b>      |                     |
|  | <b>2015</b>                 | <b>2014</b>         |
| (Amounts in thousands)                                 |                             |                     |
| Income from discontinued operations                    |                             |                     |
| Total revenues   | \$ 19,958                   | \$ 106,563          |
| Total expenses   | 13,373                      | 76,025              |
|  | 6,585                       | 30,538              |
| Net gain on sale of lease position in Geary Street, CA | 21,376                      | -                   |
| Net gains on sale of real estate                       | 10,867                      | -                   |
| Transaction related costs                              | (22,645)                    | (499)               |
| Impairment losses                                      | (256)                       | (20,842)            |
| Pretax income from discontinued operations             | 15,927                      | 9,197               |
| Income tax expense                                     | (86)                        | (731)               |
| Income from discontinued operations                    | \$ 15,841                   | \$ 8,466            |
| Cash flows related to discontinued operations:         |                             |                     |
| Cash flows from operating activities                   | \$ (36,672)                 | \$ 15,535           |
| Cash flows from investing activities                   | 310,069                     | (30,397)            |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

**9. Identified Intangible Assets and Liabilities**

The following summarizes our identified intangible assets (primarily acquired in-place and above-market leases) and liabilities (primarily acquired below-market leases) as of March 31, 2015 and December 31, 2014.

| (Amounts in thousands)   | <b>Balance as of</b>      |                              |
|--|---------------------------|------------------------------|
|  | <b>March 31,<br/>2015</b> | <b>December 31,<br/>2014</b> |
| <b>Identified intangible assets:</b>                                     |                           |                              |
| Gross amount   | \$ 429,909                | \$ 424,976                   |
| Accumulated amortization   | (200,330)                 | (199,821)                    |
| Net  | \$ 229,579                | \$ 225,155                   |
| <b>Identified intangible liabilities (included in deferred revenue):</b> |                           |                              |
| Gross amount   | \$ 620,891                | \$ 657,976                   |
| Accumulated amortization   | (304,929)                 | (329,775)                    |
| Net  | \$ 315,962                | \$ 328,201                   |

Amortization of acquired below-market leases, net of acquired above-market leases, resulted in an increase to rental income of \$12,450,000 and \$9,712,000 for the three months ended March 31, 2015 and 2014, respectively. Estimated annual amortization of acquired below-market leases, net of acquired above-market leases, for each of the five succeeding years commencing January 1, 2016 is as follows:

| (Amounts in thousands) |           |
|------------------------|-----------|
| 2016                   | \$ 36,804 |
| 2017                   | 34,829    |
| 2018                   | 33,546    |
| 2019                   | 23,514    |
| 2020                   | 21,505    |

Amortization of all other identified intangible assets (a component of depreciation and amortization expense) was \$6,185,000 and \$8,891,000 for the three months ended March 31, 2015 and 2014, respectively. Estimated annual amortization of all other identified intangible assets including acquired in-place leases, customer relationships, and third party contracts for each of the five succeeding years commencing January 1, 2016 is as follows:

| (Amounts in thousands) |    |        |
|------------------------|----|--------|
| 2016                   | \$ | 22,523 |
| 2017                   |    | 17,692 |
| 2018                   |    | 13,373 |
| 2019                   |    | 11,425 |
| 2020                   |    | 10,651 |

We are a tenant under ground leases for certain properties. Amortization of these acquired below-market leases, net of above-market leases resulted in an increase to rent expense of \$458,000 for the three months ended March 31, 2015 and 2014. Estimated annual amortization of these below-market leases, net of above-market leases for each of the five succeeding years commencing January 1, 2016 is as follows:

| (Amounts in thousands) |    |       |
|------------------------|----|-------|
| 2016                   | \$ | 1,832 |
| 2017                   |    | 1,832 |
| 2018                   |    | 1,832 |
| 2019                   |    | 1,832 |
| 2020                   |    | 1,832 |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

**10. Debt**

On January 1, 2015, we redeemed all of the \$500,000,000 principal amount of our outstanding 4.25% senior unsecured notes, which were scheduled to mature on April 1, 2015, at a redemption price of 100% of the principal amount plus accrued interest through December 31, 2014.

On April 1, 2015, we completed a \$308,000,000 refinancing of RiverHouse Apartments, a three building, 1,670 unit rental complex located in Arlington, VA. The loan is interest-only at LIBOR plus 1.28% and matures in 2025. We realized net proceeds of approximately \$43,000,000. The property was previously encumbered by a 5.43%, \$195,000,000 mortgage maturing in April 2015 and a \$64,000,000 mortgage at LIBOR plus 1.53% maturing in 2018.

The following is a summary of our debt:

| (Amounts in thousands)         | <b>Interest Rate at<br/>March 31, 2015</b> | <b>Balance at</b>     |                          |
|--------------------------------|--|-----------------------|--------------------------|
|                                |  | <b>March 31, 2015</b> | <b>December 31, 2014</b> |
| <b>Mortgages Payable:</b>      |  |                       |                          |
| Fixed rate                     | 4.46%                                      | \$ 6,553,924          | \$ 6,499,396             |
| Variable rate                  | 2.21%                                      | 1,762,869             | 1,763,769                |
|                                | 3.99%                                      | \$ 8,316,793          | \$ 8,263,165             |
| <b>Unsecured Debt:</b>         |  |                       |                          |
| Senior unsecured notes         | 3.68%                                      | \$ 847,332            | \$ 1,347,159             |
| Revolving credit facility debt | 1.23%                                      | 400,000               | -                        |
|                                | 3.39%                                      | \$ 1,247,332          | \$ 1,347,159             |
|                                | 18   |                       |                          |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

**11. Redeemable Noncontrolling Interests**

Redeemable noncontrolling interests on our consolidated balance sheets are comprised primarily of Class A Operating Partnership units that are held by third parties and are recorded at the greater of their carrying amount or redemption value at the end of each reporting period. Changes in the value from period to period are charged to “additional capital” in our consolidated statements of changes in equity. Below is a table summarizing the activity of redeemable noncontrolling interests.

|  |              |
|--|--------------|
| (Amounts in thousands)   |              |
| Balance at December 31, 2013                                       | \$ 1,003,620 |
| Net income   | 3,860        |
| Other comprehensive income   | 361          |
| Distributions  | (8,383)      |
| Redemption of Class A units for common shares, at redemption value | (5,156)      |
| Adjustments to carry redeemable Class A units at redemption value  | 136,937      |
| Other, net   | 9,592        |
| Balance at March 31, 2014  | \$ 1,140,831 |
| Balance at December 31, 2014                                       | \$ 1,337,780 |
| Net income   | 5,287        |
| Other comprehensive loss   | (1,288)      |
| Distributions  | (7,280)      |
| Redemption of Class A units for common shares, at redemption value | (23,493)     |
| Adjustments to carry redeemable Class A units at redemption value  | (25,349)     |
| Other, net   | 19,133       |
| Balance at March 31, 2015  | \$ 1,304,790 |

As of March 31, 2015 and December 31, 2014, the aggregate redemption value of redeemable Class A units was \$1,303,790,000 and \$1,336,780,000, respectively.

Redeemable noncontrolling interests exclude our Series G-1 through G-4 convertible preferred units and Series D-13 cumulative redeemable preferred units, as they are accounted for as liabilities in accordance with ASC 480,

*Distinguishing Liabilities and Equity*, because of their possible settlement by issuing a variable number of Vornado common shares. Accordingly, the fair value of these units is included as a component of “other liabilities” on our consolidated balance sheets and aggregated \$55,097,000 as of March 31, 2015 and December 31, 2014. Changes in the value from period to period, if any, are charged to “interest and debt expense” on our consolidated statements of income.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 12. Accumulated Other Comprehensive Income (“AOCI”)

The following tables set forth the changes in accumulated other comprehensive income (loss) by component.

| (Amounts in thousands)          | Total     | For the Three Months Ended March 31, 2014 |   |                          |            |
|---------------------------------|-----------|---|---|--------------------------|------------|
|                                 |           | Securities available-<br>for-sale         | Pro rata share<br>of<br>nonconsolidated<br>subsidiaries'<br>OCI | Interest<br>rate<br>swap | Other      |
| Balance as of December 31, 2013 | \$ 71,537 | \$ 119,309                                | \$ (11,501)   | \$ (31,882)              | \$ (4,389) |
| OCI before reclassifications    | 6,089     | 13,125                                    | (8,286)   | 1,610                    | (360)      |
| Amounts reclassified from AOCI  | -         | -   | -   | -                        | -          |
| Net current period OCI          | 6,089     | 13,125                                    | (8,286)   | 1,610                    | (360)      |
| Balance as of March 31, 2014    | \$ 77,626 | \$ 132,434                                | \$ (19,787)   | \$ (30,272)              | \$ (4,749) |
| (Amounts in thousands)          | Total     | For the Three Months Ended March 31, 2015 |   |                          |            |
|                                 |           | Securities available-<br>for-sale         | Pro rata share<br>of<br>nonconsolidated<br>subsidiaries'<br>OCI | Interest<br>rate<br>swap | Other      |
| Balance as of December 31, 2014 | \$ 93,267 | \$ 133,774                                | \$ (8,992)  | \$ (25,803)              | \$ (5,712) |
| OCI before reclassifications    | (20,658)  | (21,332)                                  | 157   | (776)                    | 1,293      |
| Amounts reclassified from AOCI  | -         | -   | -   | -                        | -          |
| Net current period OCI          | (20,658)  | (21,332)                                  | 157   | (776)                    | 1,293      |
| Balance as of March 31, 2015    | \$ 72,609 | \$ 112,442                                | \$ (8,835)  | \$ (26,579)              | \$ (4,419) |

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**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**

**(UNAUDITED)**

**13. Variable Interest Entities (“VIEs”)**

At March 31, 2015 and December 31, 2014, we have unconsolidated VIEs comprised of our investments in the entities that own One Park Avenue, Independence Plaza and the Warner Building. We do not consolidate these entities because we are not the primary beneficiary and the nature of our involvement in the activities of these entities does not give us power over decisions that significantly affect these entities’ economic performance. We account for our investment in these entities under the equity method. As of March 31, 2015 and December 31, 2014, the net carrying amounts of our investment in these entities were \$286,876,000 and \$286,783,000, respectively, and our maximum exposure to loss in these entities is limited to our investment. We did not have any consolidated VIEs as of March 31, 2015 and December 31, 2014.

**14. Fair Value Measurements**

ASC 820, *Fair Value Measurement and Disclosures* defines fair value and establishes a framework for measuring fair value. The objective of fair value is to determine the price that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (the exit price). ASC 820 establishes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three levels: Level 1 – quoted prices (unadjusted) in active markets that are accessible at the measurement date for assets or liabilities; Level 2 – observable prices that are based on inputs not quoted in active markets, but corroborated by market data; and Level 3 – unobservable inputs that are used when little or no market data is available. The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. In determining fair value, we utilize valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible, as well as consider counterparty credit risk in our assessment of fair value. Considerable judgment is necessary to interpret Level 2 and 3 inputs in determining the fair value of our financial and non-financial assets and liabilities. Accordingly, our fair value estimates, which are made at the end of each reporting period, may be different than the amounts that may ultimately be realized upon sale or disposition of these assets.

*Financial Assets and Liabilities Measured at Fair Value on a Recurring Basis*

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Financial assets and liabilities that are measured at fair value on our consolidated balance sheets consist of (i) marketable securities, (ii) real estate fund investments, (iii) the assets in our deferred compensation plan (for which there is a corresponding liability on our consolidated balance sheet), (iv) mandatorily redeemable instruments (Series G-1 through G-4 convertible preferred units and Series D-13 cumulative redeemable preferred units), and (v) an interest rate swap. The tables below aggregate the fair values of these financial assets and liabilities by their levels in the fair value hierarchy at March 31, 2015 and December 31, 2014, respectively.

| (Amounts in thousands)  | <b>Total</b>      | <b>As of March 31, 2015</b>    |                  |                   |
|---|-------------------|--------------------------------|------------------|-------------------|
|   |                   | <b>Level 1</b>                 | <b>Level 2</b>   | <b>Level 3</b>    |
| Marketable securities   | \$ 184,991        | \$ 184,991                     | \$ -             | \$ -              |
| Real estate fund investments (75% of which is attributable to noncontrolling interests) | 554,426           | -                              | -                | 554,426           |
| Deferred compensation plan assets (included in other assets)                            | 121,530           | 56,694                         | -                | 64,836            |
| <b>Total assets</b>   | <b>\$ 860,947</b> | <b>\$ 241,685</b>              | <b>\$ -</b>      | <b>\$ 619,262</b> |
| Mandatorily redeemable instruments (included in other liabilities)                      | \$ 55,097         | \$ 55,097                      | \$ -             | \$ -              |
| Interest rate swap (included in other liabilities)                                      | 26,574            | -                              | 26,574           | -                 |
| <b>Total liabilities</b>  | <b>\$ 81,671</b>  | <b>\$ 55,097</b>               | <b>\$ 26,574</b> | <b>\$ -</b>       |
|   |                   | <b>As of December 31, 2014</b> |                  |                   |
| (Amounts in thousands)  | <b>Total</b>      | <b>Level 1</b>                 | <b>Level 2</b>   | <b>Level 3</b>    |
| Marketable securities   | \$ 206,323        | \$ 206,323                     | \$ -             | \$ -              |
| Real estate fund investments (75% of which is attributable to noncontrolling interests) | 513,973           | -                              | -                | 513,973           |
| Deferred compensation plan assets (included in other assets)                            | 117,284           | 53,969                         | -                | 63,315            |
| <b>Total assets</b>   | <b>\$ 837,580</b> | <b>\$ 260,292</b>              | <b>\$ -</b>      | <b>\$ 577,288</b> |
| Mandatorily redeemable instruments (included in other liabilities)                      | \$ 55,097         | \$ 55,097                      | \$ -             | \$ -              |
| Interest rate swap (included in other liabilities)                                      | 25,797            | -                              | 25,797           | -                 |
| <b>Total liabilities</b>  | <b>\$ 80,894</b>  | <b>\$ 55,097</b>               | <b>\$ 25,797</b> | <b>\$ -</b>       |

**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**

**(UNAUDITED)**

**14. Fair Value Measurements – continued**

*Financial Assets and Liabilities Measured at Fair Value on a Recurring Basis - continued*

Real Estate Fund Investments

At March 31, 2015, we had six investments with an aggregate fair value of \$554,426,000, or \$169,832,000 in excess of cost. These investments are classified as Level 3. We use a discounted cash flow valuation technique to estimate the fair value of each of these investments, which is updated quarterly by personnel responsible for the management of each investment and reviewed by senior management at each reporting period. The discounted cash flow valuation technique requires us to estimate cash flows for each investment over the anticipated holding period, which currently ranges from 0.8 to 5.8 years. Cash flows are derived from property rental revenue (base rents plus reimbursements) less operating expenses, real estate taxes and capital and other costs, plus projected sales proceeds in the year of exit. Property rental revenue is based on leases currently in place and our estimates for future leasing activity, which are based on current market rents for similar space plus a projected growth factor. Similarly, estimated operating expenses and real estate taxes are based on amounts incurred in the current period plus a projected growth factor for future periods. Anticipated sales proceeds at the end of an investment's expected holding period are determined based on the net cash flow of the investment in the year of exit, divided by a terminal capitalization rate, less estimated selling costs.

The fair value of each property is calculated by discounting the future cash flows (including the projected sales proceeds), using an appropriate discount rate and then reduced by the property's outstanding debt, if any, to determine the fair value of the equity in each investment. Significant unobservable quantitative inputs used in determining the fair value of each investment include capitalization rates and discount rates. These rates are based on the location, type and nature of each property, and current and anticipated market conditions, which are derived from original underwriting assumptions, industry publications and from the experience of our Acquisitions and Capital Markets departments. Significant unobservable quantitative inputs in the table below were utilized in determining the fair value of these real estate fund investments at March 31, 2015 and December 31, 2014.

| Unobservable Quantitative Input | Range          |                   | Weighted Average<br>(based on fair value of investments) |                   |
|---------------------------------|----------------|-------------------|--|-------------------|
|                                 | March 31, 2015 | December 31, 2014 | March 31, 2015   | December 31, 2014 |
| Discount rates                  | 12.0% to 14.5% | 12.0% to 17.5%    | 13.4%  | 13.7%             |
| Terminal capitalization rates   | 4.8% to 6.5%   | 4.7% to 6.5%      | 5.5%   | 5.3%              |

The above inputs are subject to change based on changes in economic and market conditions and/or changes in use or timing of exit. Changes in discount rates and terminal capitalization rates result in increases or decreases in the fair values of these investments. The discount rates encompass, among other things, uncertainties in the valuation models with respect to terminal capitalization rates and the amount and timing of cash flows. Therefore, a change in the fair value of these investments resulting from a change in the terminal capitalization rate, may be partially offset by a change in the discount rate. It is not possible for us to predict the effect of future economic or market conditions on our estimated fair values.

The table below summarizes the changes in the fair value of real estate fund investments that are classified as Level 3, for the three months ended March 31, 2015 and 2014.

| (Amounts in thousands)       | Real Estate Fund Investments<br>For the Three Months Ended March 31, |            |
|------------------------------|--|------------|
|                              | 2015   | 2014       |
| Beginning balance            | \$ 513,973   | \$ 667,710 |
| Purchases                    | 95,000   | 123        |
| Dispositions / Distributions | (72,186)   | -          |
| Net unrealized gains         | 16,213   | 14,169     |
| Net realized gains           | 1,426  | -          |
| Ending balance               | \$ 554,426   | \$ 682,002 |

**VORNADO REALTY TRUST****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED****(UNAUDITED)****14. Fair Value Measurements – continued***Financial Assets and Liabilities Measured at Fair Value on a Recurring Basis - continued*Deferred Compensation Plan Assets

Deferred compensation plan assets that are classified as Level 3 consist of investments in limited partnerships and investment funds, which are managed by third parties. We receive quarterly financial reports from a third-party administrator, which are compiled from the quarterly reports provided to them from each limited partnership and investment fund. The quarterly reports provide net asset values on a fair value basis which are audited by independent public accounting firms on an annual basis. The third-party administrator does not adjust these values in determining our share of the net assets and we do not adjust these values when reported in our consolidated financial statements.

The table below summarizes the changes in the fair value of deferred compensation plan assets that are classified as Level 3, for the three months ended March 31, 2015 and 2014.

| (Amounts in thousands)       | <b>Deferred Compensation Plan Assets</b>    |             |
|------------------------------|---|-------------|
|                              | <b>For the Three Months Ended March 31,</b> |             |
|                              | <b>2015</b>                                 | <b>2014</b> |
| Beginning balance            | \$ 63,315                                   | \$ 68,782   |
| Purchases                    | 624   | 1,644       |
| Sales                        | (438)                                       | (5,124)     |
| Realized and unrealized gain | 1,335                                       | 2,172       |
| Other, net                   | -   | 153         |
| Ending balance               | \$ 64,836                                   | \$ 67,627   |

*Fair Value Measurements on a Nonrecurring Basis*

Assets measured at fair value on a nonrecurring basis on our consolidated balance sheets consist primarily of real estate assets required to be measured for impairment at December 31, 2014. The fair value of our real estate assets was determined using widely accepted valuation techniques, including (i) discounted cash flow analysis, which considers, among other things, leasing assumptions, growth rates, discount rates and terminal capitalization rates, (ii) income capitalization approach, which considers prevailing market capitalization rates, and (iii) comparable sales activity.

| (Amounts in thousands) | <b>Total</b> | <b>As of December 31, 2014</b> |                |                |
|------------------------|--------------|--------------------------------|----------------|----------------|
|                        |              | <b>Level 1</b>                 | <b>Level 2</b> | <b>Level 3</b> |
| Real estate assets     | \$ 4,848     | \$ -                           | \$ -           | \$ 4,848       |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 14. Fair Value Measurements – continued

*Financial Assets and Liabilities not Measured at Fair Value*

Financial assets and liabilities that are not measured at fair value on our consolidated balance sheets include cash equivalents (primarily money market funds, which invest in obligations of the United States government), mortgage and mezzanine loans receivable and our secured and unsecured debt. Estimates of the fair value of these instruments are determined by the standard practice of modeling the contractual cash flows required under the instrument and discounting them back to their present value at the appropriate current risk adjusted interest rate, which is provided by a third-party specialist. For floating rate debt, we use forward rates derived from observable market yield curves to project the expected cash flows we would be required to make under the instrument. The fair value of cash equivalents and borrowings under our revolving credit facility is classified as Level 1, and the fair value of our mortgage and mezzanine loans receivable is classified as Level 3. The fair value of our secured and unsecured debt are classified as Level 2. The table below summarizes the carrying amounts and fair value of these financial instruments as of March 31, 2015 and December 31, 2014.

| (Amounts in thousands)                  | As of March 31, 2015 |              | As of December 31, 2014 |              |
|---|----------------------|--------------|-------------------------|--------------|
|   | Carrying Amount      | Fair Value   | Carrying Amount         | Fair Value   |
| Cash equivalents                        | \$ 526,218           | \$ 526,000   | \$ 749,418              | \$ 749,000   |
| Mortgage and mezzanine loans receivable | -                    | -            | 16,748                  | 17,000       |
|   | \$ 526,218           | \$ 526,000   | \$ 766,166              | \$ 766,000   |
| Debt:                                   |                      |              |                         |              |
| Mortgages payable                       | \$ 8,316,793         | \$ 8,334,000 | \$ 8,263,165            | \$ 8,224,000 |
| Senior unsecured notes                  | 847,332              | 898,000      | 1,347,159               | 1,385,000    |
| Revolving credit facility debt          | 400,000              | 400,000      | -                       | -            |
|   | \$ 9,564,125         | \$ 9,632,000 | \$ 9,610,324            | \$ 9,609,000 |

## 15. Incentive Compensation

Our 2010 Omnibus Share Plan (the “Plan”) provides for grants of incentive and non-qualified stock options, restricted stock, restricted Operating Partnership units and Out-Performance Plan awards to certain of our employees and officers. We account for all stock-based compensation in accordance with ASC 718, *Compensation – Stock Compensation*. Stock-based compensation expense was \$20,142,000 and \$11,024,000 in the three months ended March 31, 2015 and 2014, respectively.



## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

**16. Fee and Other Income**

The following table sets forth the details of fee and other income:

| (Amounts in thousands)      | For the Three Months<br>Ended March 31, |           |
|-----------------------------|---|-----------|
|                             | 2015                                    | 2014      |
| BMS cleaning fees           | \$ 22,633                               | \$ 18,956 |
| Management and leasing fees | 4,192                                   | 5,828     |
| Lease termination fees      | 3,747                                   | 3,577     |
| Other income                | 9,035                                   | 7,579     |
|                             | \$ 39,607                               | \$ 35,940 |

Management and leasing fees include management fees from Interstate Properties, a related party, of \$139,000 and \$134,000 for the three months ended March 31, 2015 and 2014, respectively. The above table excludes fee income from partially owned entities, which is typically included in "(loss) income from partially owned entities" (see Note 7 – *Investments in Partially Owned Entities*).

**17. Interest and Other Investment Income, Net**

The following table sets forth the details of interest and other investment income:

| (Amounts in thousands)   | For the Three Months<br>Ended March 31, |           |
|--|---|-----------|
|  | 2015                                    | 2014      |
| Dividends and interest on marketable securities                                | \$ 3,203                                | \$ 3,106  |
| Mark-to-market of investments in our deferred compensation plan <sup>(1)</sup> | 2,859                                   | 4,400     |
| Interest on mezzanine loans receivable   | 1,674                                   | 2,384     |
| Other, net   | 3,056                                   | 1,960     |
|  | \$ 10,792                               | \$ 11,850 |

(1) This income is entirely offset by the expense resulting from the mark-to-market of the deferred compensation plan liability, which is included in "general and administrative"

expense.

## 18. Interest and Debt Expense

The following table sets forth the details of interest and debt expense:

| (Amounts in thousands)                   | For the Three Months<br>Ended March 31, |            |
|--|---|------------|
|  | 2015                                    | 2014       |
| Interest expense                         | \$ 95,328                               | \$ 105,512 |
| Amortization of deferred financing costs | 7,456                                   | 4,422      |
| Capitalized interest and debt expense    | (11,110)                                | (13,622)   |
|  | \$ 91,674                               | \$ 96,312  |

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## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 19. Income Per Share

The following table provides a reconciliation of both net income and the number of common shares used in the computation of (i) basic income per common share - which includes the weighted average number of common shares outstanding without regard to dilutive potential common shares, and (ii) diluted income per common share - which includes the weighted average common shares and dilutive share equivalents. Dilutive share equivalents may include our Series A convertible preferred shares, employee stock options and restricted share awards.

| (Amounts in thousands, except per share amounts)  | For the Three Months<br>Ended March 31, |           |
|---|---|-----------|
|   | 2015                                    | 2014      |
| <b>Numerator:</b>   |   |           |
| Income from continuing operations, net of income attributable to noncontrolling interests   | \$ 89,166                               | \$ 74,743 |
| Income from discontinued operations, net of income attributable to noncontrolling interests | 14,911                                  | 7,974     |
| Net income attributable to Vornado  | 104,077                                 | 82,717    |
| Preferred share dividends   | (19,484)                                | (20,368)  |
| Net income attributable to common shareholders  | 84,593                                  | 62,349    |
| Earnings allocated to unvested participating securities                                     | (19)                                    | (30)      |
| Numerator for diluted income per share  | \$ 84,574                               | \$ 62,319 |
| <b>Denominator:</b>   |   |           |
| Denominator for basic income per share – weighted average shares                            | 187,999                                 | 187,307   |
| Effect of dilutive securities <sup>(1)</sup> :  |   |           |
| Employee stock options and restricted share awards  | 1,337                                   | 933       |
| Denominator for diluted income per share – weighted average shares and assumed conversions  | 189,336                                 | 188,240   |

**INCOME PER COMMON SHARE – BASIC:**

|  |    |      |    |      |
|--|----|------|----|------|
| Income from continuing operations, net   | \$ | 0.37 | \$ | 0.29 |
| Income from discontinued operations, net |    | 0.08 |    | 0.04 |
| Net income per common share              | \$ | 0.45 | \$ | 0.33 |

**INCOME PER COMMON SHARE – DILUTED:**

|  |    |      |    |      |
|--|----|------|----|------|
| Income from continuing operations, net   | \$ | 0.37 | \$ | 0.29 |
| Income from discontinued operations, net |    | 0.08 |    | 0.04 |
| Net income per common share              | \$ | 0.45 | \$ | 0.33 |

- (1) The effect of dilutive securities in the three months ended March 31, 2015 and 2014 excludes an aggregate of 11,488 and 11,326 weighted average common share equivalents, respectively, as their effect was anti-dilutive.

**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**

**(UNAUDITED)**

**20. Commitments and Contingencies**

*Insurance*

We maintain general liability insurance with limits of \$300,000,000 per occurrence and all risk property and rental value insurance with limits of \$2.0 billion per occurrence, with sub-limits for certain perils such as floods. Our California properties have earthquake insurance with coverage of \$180,000,000 per occurrence, subject to a deductible in the amount of 5% of the value of the affected property, up to a \$180,000,000 annual aggregate. We maintain coverage for terrorism acts with limits of \$4.0 billion per occurrence and in the aggregate, and \$2.0 billion per occurrence and in the aggregate for terrorism involving nuclear, biological, chemical and radiological (“NBCR”) terrorism events, as defined by Terrorism Risk Insurance Program Reauthorization Act, which expires in December 2020.

Penn Plaza Insurance Company, LLC (“PPIC”), our wholly owned consolidated subsidiary, acts as a re-insurer with respect to a portion of all risk property and rental value insurance and a portion of our earthquake insurance coverage, and as a direct insurer for coverage for NBCR acts. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. For NBCR acts, PPIC is responsible for a deductible of \$2,480,000 and 15% of the balance of a covered loss (16% effective January 1, 2016) and the Federal government is responsible for the remaining 85% of a covered loss (84% effective January 1, 2016). We are ultimately responsible for any loss incurred by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future.

Our debt instruments, consisting of mortgage loans secured by our properties which are non-recourse to us, senior unsecured notes and revolving credit agreements contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance our properties and expand our portfolio.

*Other Commitments and Contingencies*

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters is not expected to have a material adverse effect on our financial position, results of operations or cash flows.

Each of our properties has been subjected to varying degrees of environmental assessment at various times. The environmental assessments did not reveal any material environmental contamination. However, there can be no assurance that the identification of new areas of contamination, changes in the extent or known scope of contamination, the discovery of additional sites, or changes in cleanup requirements would not result in significant costs to us.

Our mortgage loans are non-recourse to us. However, in certain cases we have provided guarantees or master leased tenant space. These guarantees and master leases terminate either upon the satisfaction of specified circumstances or repayment of the underlying loans. As of March 31, 2015, the aggregate dollar amount of these guarantees and master leases is approximately \$349,000,000.

At March 31, 2015, \$39,632,000 of letters of credit were outstanding under one of our revolving credit facilities. Our revolving credit facilities contain financial covenants that require us to maintain minimum interest coverage and maximum debt to market capitalization ratios, and provide for higher interest rates in the event of a decline in our ratings below Baa3/BBB. Our revolving credit facilities also contain customary conditions precedent to borrowing, including representations and warranties, and also contain customary events of default that could give rise to accelerated repayment, including such items as failure to pay interest or principal.

As of March 31, 2015, we expect to fund additional capital to certain of our partially owned entities aggregating approximately \$78,000,000.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 21. Segment Information

As a result of the spin-off of substantially all of our Retail Properties segment (see Note 8 - *Dispositions*), the remaining retail properties no longer meet the criteria to be a separate reportable segment. In addition, as a result of our investment in Toys being reduced to zero, we suspended equity method accounting for our investment in Toys (see Note 7 - *Investments in Partially Owned Entities*) and the Toys segment no longer meets the criteria to be a separate reportable segment. Accordingly, effective January 1, 2015, the Retail Properties segment and Toys have been reclassified to the Other segment. We have also reclassified the prior period segment financial results to conform to the current period presentation. Below is a summary of net income and a reconciliation of net income to EBITDA<sup>(1)</sup> by segment for the three months ended March 31, 2015 and 2014.

(Amounts in thousands)

For the Three Months Ended March 31, 2015

|  | Total      | New York   | Washington,<br>DC | Other     |
|--|------------|------------|-------------------|-----------|
| Total revenues   | \$ 606,802 | \$ 399,513 | \$ 133,968        | \$ 73,321 |
| Total expenses   | 439,088    | 252,760    | 92,997            | 93,331    |
| Operating income (loss)  | 167,714    | 146,753    | 40,971            | (20,010)  |
| (Loss) income from partially owned entities                        | (2,405)    | (5,663)    | 131               | 3,127     |
| Income from real estate fund investments                           | 24,089     | -          | -                 | 24,089    |
| Interest and other investment income, net                          | 10,792     | 1,862      | 13                | 8,917     |
| Interest and debt expense  | (91,674)   | (45,351)   | (18,160)          | (28,163)  |
| Net gain on disposition of wholly owned and partially owned assets | 1,860      | -          | -                 | 1,860     |
| Income (loss) before income taxes                                  | 110,376    | 97,601     | 22,955            | (10,180)  |
| Income tax (expense) benefit                                       | (971)      | (943)      | 674               | (702)     |
| Income (loss) from continuing operations                           | 109,405    | 96,658     | 23,629            | (10,882)  |
| Income from discontinued operations                                | 15,841     | -          | -                 | 15,841    |
| Net income   | 125,246    | 96,658     | 23,629            | 4,959     |
| Less net income attributable to noncontrolling interests           | (21,169)   | (1,506)    | -                 | (19,663)  |
| Net income (loss) attributable to Vornado                          | 104,077    | 95,152     | 23,629            | (14,704)  |
| Interest and debt expense <sup>(2)</sup>                           | 114,675    | 58,667     | 21,512            | 34,496    |

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|  |            |                           |                          |                          |
|--|------------|---------------------------|--------------------------|--------------------------|
| Depreciation and amortization <sup>(2)</sup> | 156,450    | 94,124                    | 40,752                   | 21,574                   |
| Income tax (benefit) expense <sup>(2)</sup>  | (739)      | 1,002                     | (2,636)                  | 895                      |
| EBITDA <sup>(1)</sup>                        | \$ 374,463 | \$ 248,945 <sup>(3)</sup> | \$ 83,257 <sup>(4)</sup> | \$ 42,261 <sup>(5)</sup> |

(Amounts in thousands)

For the Three Months Ended March 31, 2014

|  | Total      | New York                  | Washington,<br>DC        | Other                     |
|--|------------|---------------------------|--------------------------|---------------------------|
| Total revenues   | \$ 562,381 | \$ 361,184                | \$ 135,278               | \$ 65,919                 |
| Total expenses   | 417,140    | 237,734                   | 89,572                   | 89,834                    |
| Operating income (loss)  | 145,241    | 123,450                   | 45,706                   | (23,915)                  |
| Income (loss) from partially owned entities                        | 1,979      | 1,566                     | (1,266)                  | 1,679                     |
| Income from real estate fund investments                           | 18,148     | -                         | -                        | 18,148                    |
| Interest and other investment income, net                          | 11,850     | 1,441                     | 36                       | 10,373                    |
| Interest and debt expense  | (96,312)   | (42,839)                  | (19,347)                 | (34,126)                  |
| Net gain on disposition of wholly owned and partially owned assets | 9,635      | -                         | -                        | 9,635                     |
| Income (loss) before income taxes                                  | 90,541     | 83,618                    | 25,129                   | (18,206)                  |
| Income tax (expense) benefit                                       | (851)      | (969)                     | 199                      | (81)                      |
| Income (loss) from continuing operations                           | 89,690     | 82,649                    | 25,328                   | (18,287)                  |
| Income from discontinued operations                                | 8,466      | 5,867                     | -                        | 2,599                     |
| Net income (loss)  | 98,156     | 88,516                    | 25,328                   | (15,688)                  |
| Less net income attributable to noncontrolling interests           | (15,439)   | (1,405)                   | -                        | (14,034)                  |
| Net income (loss) attributable to Vornado                          | 82,717     | 87,111                    | 25,328                   | (29,722)                  |
| Interest and debt expense <sup>(2)</sup>                           | 170,952    | 58,068                    | 22,798                   | 90,086                    |
| Depreciation and amortization <sup>(2)</sup>                       | 196,339    | 87,587                    | 36,150                   | 72,602                    |
| Income tax expense (benefit) <sup>(2)</sup>                        | 19,831     | 1,032                     | (189)                    | 18,988                    |
| EBITDA <sup>(1)</sup>  | \$ 469,839 | \$ 233,798 <sup>(3)</sup> | \$ 84,087 <sup>(4)</sup> | \$ 151,954 <sup>(5)</sup> |

See notes on the following page.



## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 21. Segment Information – continued

**Notes to preceding tabular information:**

- (1) EBITDA represents "Earnings Before Interest, Taxes, Depreciation and Amortization." We consider EBITDA a supplemental non-GAAP financial measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on a multiple of EBITDA, we utilize this measure to make investment decisions as well as to compare the performance of our assets to that of our peers. EBITDA should not be considered a substitute for net income. EBITDA may not be comparable to similarly titled measures employed by other companies.
- (2) Interest and debt expense, depreciation and amortization and income tax expense (benefit) in the reconciliation of net income (loss) to EBITDA includes our share of these items from partially owned entities.
- (3) The elements of "New York" EBITDA are summarized below.

| (Amounts in thousands) | For the Three Months<br>Ended March 31, |            |
|------------------------|---|------------|
|                        | 2015                                    | 2014       |
| Office                 | \$ 159,359                              | \$ 157,879 |
| Retail                 | 81,305                                  | 66,195     |
| Alexander's            | 10,407                                  | 10,430     |
| Hotel Pennsylvania     | (2,126)                                 | (706)      |
| Total New York         | \$ 248,945                              | \$ 233,798 |

- (4) The elements of "Washington, DC" EBITDA are summarized below.

| (Amounts in thousands)                   | For the Three Months<br>Ended March 31, |           |
|--|---|-----------|
|  | 2015                                    | 2014      |
| Office, excluding the Skyline Properties | \$ 67,385                               | \$ 67,257 |
| Skyline properties                       | 6,055                                   | 6,499     |
| Total Office                             | 73,440                                  | 73,756    |
| Residential                              | 9,817                                   | 10,331    |
| Total Washington, DC                     | \$ 83,257                               | \$ 84,087 |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

(UNAUDITED)

## 21. Segment Information – continued

## Notes to preceding tabular information - continued:

(5) The elements of "other" EBITDA are summarized below.

| (Amounts in thousands)   | For the Three Months<br>Ended March 31, |            |
|--|---|------------|
|  | 2015                                    | 2014       |
| Our share of Real Estate Fund:   |   |            |
| Income before net realized/unrealized gains  | \$ 1,614                                | \$ 1,982   |
| Net realized/unrealized gains on investments   | 5,548                                   | 3,542      |
| Carried interest   | 3,388                                   | 1,775      |
| Total  | 10,550                                  | 7,299      |
| The Mart and trade shows   | 21,041                                  | 19,087     |
| 555 California Street  | 12,401                                  | 12,066     |
| India real estate ventures   | 1,841                                   | 1,824      |
| Our share of Toys "R" Us <sup>(a)</sup>  | -                                       | 83,550     |
| Other investments  | 9,109                                   | 9,447      |
|  | 54,942                                  | 133,273    |
| Corporate general and administrative expenses <sup>(b)</sup>                                   | (35,942)                                | (25,982)   |
| Investment income and other, net <sup>(b)</sup>  | 8,762                                   | 8,073      |
| Urban Edge Properties and residual retail properties<br>discontinued operations <sup>(c)</sup> | 19,907                                  | 32,100     |
| Acquisition and transaction related costs  | (1,981)                                 | (1,285)    |
| Net gain on sale of residential condominiums and a land parcel                                 | 1,860                                   | 9,635      |
| Net income attributable to noncontrolling interests in the Operating<br>Partnership            | (5,287)                                 | (3,860)    |
|  | \$ 42,261                               | \$ 151,954 |

- (a) As a result of our investment being reduced to zero, we suspended equity method accounting in the third quarter of 2014 (see Note 7 - *Investments in Partially Owned Entities*). The three months ended March 31, 2014 includes an impairment loss of \$75,196.
- (b) The amounts in these captions (for this table only) exclude income/expense from the mark-to-market of our deferred compensation plan of \$2,859 and \$4,400 for the three months ended March 31, 2015 and 2014, respectively. The three months ended March 31, 2015 include \$8,817 from the acceleration of the recognition of compensation expense related to 2013-2015 Out-Performance Plans due to the modification of the vesting criteria of awards such that they will fully vest at age 65. The accelerated expense will result in lower general and administrative expense for the remainder of 2015 of \$2,600 and \$6,217 thereafter.
- (c) The three months ended March 31, 2015 and 2014, include \$22,645 and \$499, respectively, of transaction costs related to the spin-off of our strip shopping centers and malls (see Note 1 - *Organization*).



**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

Shareholders and Board of Trustees

Vornado Realty Trust

New York, New York

We have reviewed the accompanying consolidated balance sheet of Vornado Realty Trust (the “Company”) as of March 31, 2015, and the related consolidated statements of income, comprehensive income, changes in equity, and cash flows for the three-month periods ended March 31, 2015 and 2014. These interim financial statements are the responsibility of the Company’s management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Vornado Realty Trust as of December 31, 2014, and the related consolidated statements of income, comprehensive income, changes in equity, and cash flows for the year then ended (not presented herein); and in our report dated February 17, 2015, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2014 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ DELOITTE & TOUCHE LLP

Parsippany, New Jersey

May 4, 2015

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Certain statements contained in this Quarterly Report constitute forward looking statements as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are not guarantees of performance. They represent our intentions, plans, expectations and beliefs and are subject to numerous assumptions, risks and uncertainties. Our future results, financial condition and business may differ materially from those expressed in these forward-looking statements. You can find many of these statements by looking for words such as "approximates," "believes," "expects," "anticipates," "estimates," "intends," "plans," "would," "may" or other similar expressions in this Quarterly Report on Form 10-Q. We also note the following forward-looking statements: in the case of our development and redevelopment projects, the estimated completion date, estimated project cost and cost to complete; and estimates of future capital expenditures, dividends to common and preferred shareholders and operating partnership distributions. Many of the factors that will determine the outcome of these and our other forward-looking statements are beyond our ability to control or predict. For further discussion of factors that could materially affect the outcome of our forward-looking statements, see "Item 1A. Risk Factors" in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2014. For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on our forward-looking statements, which speak only as of the date of this Quarterly Report on Form 10-Q or the date of any document incorporated by reference. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances occurring after the date of this Quarterly Report on Form 10-Q.

Management's Discussion and Analysis of Financial Condition and Results of Operations includes a discussion of our consolidated financial statements for the three months ended March 31, 2015. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. The results of operations for the three months ended March 31, 2015 are not necessarily indicative of the operating results for the full year. Certain prior year balances have been reclassified in order to conform to current year presentation.

## Overview

### Business Objective and Operating Strategy

Our business objective is to maximize shareholder value, which we measure by the total return provided to our shareholders. Below is a table comparing our performance to the FTSE NAREIT Office REIT Index (“Office REIT”) and the Morgan Stanley REIT Index (“RMS”) for the following periods ended March 31, 2015.

|             | <b>Vornado</b> | <b>Total Return<sup>(1)</sup><br/>Office REIT</b> | <b>RMS</b> |
|-------------|----------------|---|------------|
| Three-month | 5.6%           | 6.7%  | 4.7%       |
| One-year    | 28.8%          | 20.8%   | 24.2%      |
| Three-year  | 63.3%          | 46.2%   | 48.8%      |
| Five-year   | 93.8%          | 74.8%   | 109.0%     |
| Ten-year    | 165.2%         | 109.2%  | 151.5%     |

(1) Past performance is not necessarily indicative of future performance.

We intend to achieve our business objective by continuing to pursue our investment philosophy and executing our operating strategies through:

- Maintaining a superior team of operating and investment professionals and an entrepreneurial spirit
- Investing in properties in select markets, such as New York City and Washington, DC, where we believe there is a high likelihood of capital appreciation
- Acquiring quality properties at a discount to replacement cost and where there is a significant potential for higher rents
- Investing in retail properties in select under-stored locations such as the New York City metropolitan area
- Developing and redeveloping existing properties to increase returns and maximize value
- Investing in operating companies that have a significant real estate component

We expect to finance our growth, acquisitions and investments using internally generated funds, proceeds from asset sales and by accessing the public and private capital markets. We may also offer Vornado common or preferred shares or Operating Partnership units in exchange for property and may repurchase or otherwise reacquire these securities in the future.

We compete with a large number of real estate property owners and developers, some of which may be willing to accept lower returns on their investments. Principal factors of competition are rents charged, sales prices, attractiveness of location, the quality of the property and the breadth and the quality of services provided. Our success depends upon, among other factors, trends of the global, national, regional and local economies, the financial condition and operating results of current and prospective tenants and customers, availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation, population and employment trends. See “Item 1A. Risk Factors” in our Annual Report on Form 10-K, as amended, for additional information regarding these factors.



**Overview – continued**Quarter Ended March 31, 2015 Financial Results Summary

Net income attributable to common shareholders for the quarter ended March 31, 2015 was \$84,593,000, or \$0.45 per diluted share, compared to \$62,349,000, or \$0.33 per diluted share for the quarter ended March 31, 2014. Net income for the quarters ended March 31, 2015 and 2014 include \$256,000 and \$20,842,000 of real estate impairment losses, respectively. Net income for the quarter ended March 31, 2015 also includes \$10,867,000 of net gains on sale of real estate. In addition, the quarters ended March 31, 2015 and 2014 include certain other items that affect comparability, which are listed in the table below. The aggregate of net gains on sale of real estate, real estate impairment losses and the items in the table below, net of amounts attributable to noncontrolling interests, increased net income attributable to common shareholders for the quarter ended March 31, 2015 by \$18,764,000, or \$0.10 per diluted share, and by \$16,513,000 or \$0.09 per diluted share for the quarter ended March 31, 2014.

Funds From Operations attributable to common shareholders plus assumed conversions (“FFO”) for the quarter ended March 31, 2015 was \$220,084,000, or \$1.16 per diluted share, compared to \$247,079,000, or \$1.31 per diluted share for the prior year’s quarter. FFO for the quarters ended March 31, 2015 and 2014 include certain items that affect comparability, which are listed in the table below. The aggregate of these items, net of amounts attributable to noncontrolling interests, increased FFO by \$10,822,000, or \$0.06 per diluted share for the quarter ended March 31, 2015, and by \$59,743,000, or \$0.32 per diluted share for the quarter ended March 31, 2014.

| (Amounts in thousands)   | <b>For the Three Months Ended March 31,</b> |             |
|--|---|-------------|
|  | <b>2015</b>                                 | <b>2014</b> |
| <b>Items that affect comparability income (expense):</b>   |   |             |
| FFO from discontinued operations (including Urban Edge spin-off related costs of \$22,645 in 2015) | \$ 7,396                                    | \$ 45,398   |
| Net gain on sale of residential condominiums and a land parcel                                     | 1,860                                       | 9,635       |
| Toys "R" Us FFO  | 1,454                                       | 9,267       |
| Other, net   | 740   | (1,285)     |
|  | 11,450                                      | 63,015      |
| Noncontrolling interests' share of above adjustments   | (628)                                       | (3,272)     |
| Items that affect comparability, net   | \$ 10,822                                   | \$ 59,743   |

The percentage increase (decrease) in same store Earnings Before Interest, Taxes, Depreciation and Amortization (“EBITDA”) and cash basis same store EBITDA of our operating segments for the quarter ended March 31, 2015 over

the quarter ended March 31, 2014 and the trailing quarter ended December 31, 2014 are summarized below.

**Same Store EBITDA:**

|                                      | <b>New York</b>  |     | <b>Washington,<br/>DC</b> |
|--------------------------------------|--|-----|---------------------------|
| March 31, 2015 vs. March 31, 2014    |  |     |                           |
| Same store EBITDA                    | 3.2%   | (1) | (0.2%)                    |
| Cash basis same store EBITDA         | 5.5%   | (1) | (5.5%)                    |
| March 31, 2015 vs. December 31, 2014 |  |     |                           |
| Same store EBITDA                    | (4.3%)   | (2) | 2.4%                      |
| Cash basis same store EBITDA         | (3.9%)   | (2) | (0.8%)                    |
| <hr/>                                |  |     |                           |
| (1)                                  | Excluding Hotel Pennsylvania, same store EBITDA increased by 3.8% and by 6.1% on a cash basis. |     |                           |
| (2)                                  | Excluding Hotel Pennsylvania, same store EBITDA increased by 1.5% and by 2.6% on a cash basis. |     |                           |

Calculations of same store EBITDA, reconciliations of our net income to EBITDA and FFO and the reasons we consider these non-GAAP financial measures useful are provided in the following pages of Management's Discussion and Analysis of the Financial Condition and Results of Operations.

**Overview – continued**

**2015 Acquisitions**

On January 20, 2015, we and one of the Fund's limited partners co-invested with the Fund to buy out the Fund's joint venture partner's 57% interest in the Crowne Plaza Times Square Hotel. The purchase price for the 57% interest was approximately \$95,000,000 (our share \$39,000,000) which valued the property at approximately \$480,000,000. The property is encumbered by a newly placed \$310,000,000 mortgage loan bearing interest at LIBOR plus 2.80% which matures in December 2018 with a one-year extension option. Our aggregate ownership interest in the property increased to 33% from 11%.

On March 18, 2015, we acquired the Center Building, a 437,000 square foot office building, located at 33-00 Northern Boulevard in Long Island City, New York, for \$142,000,000, including the assumption of an existing \$62,000,000, 4.43% mortgage maturing in October 2018.

As of March 31, 2015, we have made a \$25,000,000 non-refundable deposit related to an agreement to acquire a property in the Penn Plaza submarket in Manhattan for \$355,000,000.

On April 8, 2015, we made an \$11,000,000 refundable contribution to a joint venture, in which we will have a 55% interest. The joint venture plans to develop a 173,000 square foot Class-A office building, located on the western side of the High Line at 510 West 22nd Street.

**2015 Dispositions**

On January 15, 2015, we completed the spin-off of substantially all of our retail segment comprised of 79 strip shopping centers, three malls, a warehouse park and \$225,000,000 of cash to Urban Edge Properties ("UE") (NYSE: UE). As part of this transaction, we retained 5,717,184 UE operating partnership units (5.4% ownership interest). We are providing transition services to UE for an initial period of up to two years, including information technology, human resources, tax and financial reporting. UE is providing us with leasing and property management services for (i) the Monmouth Mall, (ii) certain small retail properties that we plan to sell, and (iii) our affiliate, Alexander's, Inc. (NYSE: ALX), Rego Park retail assets. Steven Roth, our Chairman and Chief Executive Officer is a member of the

Board of Trustees of UE. The spin-off distribution was effected by Vornado distributing one UE common share for every two Vornado common shares.

On March 13, 2015, we sold our lease position in Geary Street, CA for \$34,189,000, which resulted in a net gain of \$21,376,000.

On March 25, 2015, the Fund completed the sale of 520 Broadway in Santa Monica, CA for \$91,650,000. The Fund realized a \$24,705,000 net gain over the holding period.

On March 31, 2015, we transferred the redeveloped Springfield Town Center, a 1,350,000 square foot mall located in Springfield, Fairfax County, Virginia, to PREIT Associates, L.P., which is the operating partnership of Pennsylvania Real Estate Investment Trust (NYSE: PEI) (collectively, "PREIT"). The financial statement gain was \$7,823,000, of which \$7,192,000 was recognized in the first quarter of 2015 and the remaining \$631,000 was deferred based on our ownership interest in PREIT. In the first quarter of 2014, we recorded a non-cash impairment loss of \$20,000,000 on Springfield Town Center which is included in "income from discontinued operations" on our consolidated statements of income.

During the first quarter of 2015, we sold five residual retail properties, in separate transactions, for an aggregate of \$10,731,000, which resulted in net gains of \$3,675,000.



## Overview – continued

### 2015 Financings

On January 1, 2015, we redeemed all of the \$500,000,000 principal amount of our outstanding 4.25% senior unsecured notes, which were scheduled to mature on April 1, 2015, at a redemption price of 100% of the principal amount plus accrued interest through December 31, 2014.

On April 1, 2015, we completed a \$308,000,000 refinancing of RiverHouse Apartments, a three building, 1,670 unit rental complex located in Arlington, VA. The loan is interest-only at LIBOR plus 1.28% and matures in 2025. We realized net proceeds of approximately \$43,000,000. The property was previously encumbered by a 5.43%, \$195,000,000 mortgage maturing in April 2015 and a \$64,000,000 mortgage at LIBOR plus 1.53% maturing in 2018.

### Recently Issued Accounting Literature

In April 2014, the Financial Accounting Standards Board (“FASB”) issued an update (“ASU 2014-08”) *Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity* to ASC Topic 205, *Presentation of Financial Statements* and ASC Topic 360, *Property Plant and Equipment*. Under ASU 2014-08, only disposals that represent a strategic shift that has (or will have) a major effect on the entity’s results and operations would qualify as discontinued operations. In addition, ASU 2014-08 expands the disclosure requirements for disposals that meet the definition of a discontinued operation and requires entities to disclose information about disposals of individually significant components that do not meet the definition of discontinued operations. ASU 2014-08 is effective for interim and annual reporting periods in fiscal years that began after December 15, 2014. Upon adoption of this standard on January 1, 2015, individual properties sold in the ordinary course of business are not expected to qualify as discontinued operations. The financial results of UE and certain other retail assets are reflected in our consolidated financial statements as discontinued operations for all periods presented.

In May 2014, the FASB issued an update (“ASU 2014-09”) establishing ASC Topic 606, *Revenue from Contracts with Customers*. ASU 2014-09 establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most of the existing revenue recognition guidance. ASU 2014-09 requires an entity to recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services and also requires certain additional disclosures. ASU 2014-09 is effective for interim and annual reporting periods in fiscal years that begin after December 15, 2016. We are currently evaluating the impact of the adoption of ASU 2014-09 on our consolidated financial statements.

In June 2014, the FASB issued an update (“ASU 2014-12”) to ASC Topic 718, *Compensation – Stock Compensation*. ASU 2014-12 requires an entity to treat performance targets that can be met after the requisite service period of a share based award has ended, as a performance condition that affects vesting. ASU 2014-12 is effective for interim and annual reporting periods in fiscal years that begin after December 15, 2015. We are currently evaluating the impact of the adoption of ASU 2014-12 on our consolidated financial statements.

In February 2015, the FASB issued an update (“ASU 2015-02”) *Amendments to the Consolidation Analysis* to ASC Topic 810, *Consolidation*. ASU 2015-02 affects reporting entities that are required to evaluate whether they should consolidate certain legal entities. Specifically, the amendments: (i) modify the evaluation of whether limited partnerships and similar legal entities are variable interest entities (“VIEs”) or voting interest entities, (ii) eliminate the presumption that a general partner should consolidate a limited partnership, (iii) affect the consolidated analysis of reporting entities that are involved with VIEs, and (iv) provide a scope exception for certain entities. ASU 2015-02 is effective for interim and annual reporting periods beginning after December 15, 2015. We are currently evaluating the impact of the adoption of ASU 2015-02 on our consolidated financial statements.

In April 2015, the FASB issued an update (“ASU 2015-03”) *Simplifying the Presentation of Debt Issuance Costs* to ASC Topic 835, *Interest*. ASU 2015-03 requires that debt issuance costs be presented in the balance sheet as a direct deduction from the carrying amount of the debt liability to which they relate, consistent with debt discounts, as opposed to being presented as assets. ASU 2015-03 is effective for interim and annual reporting periods in fiscal years that begin after December 15, 2015. The adoption of this update on January 1, 2016 will not have a material impact on our consolidated financial statements.

### **Critical Accounting Policies**

A summary of our critical accounting policies is included in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2014 in Management’s Discussion and Analysis of Financial Condition. There have been no significant changes to our policies during 2015.

**Overview - continued****Leasing Activity:**

The leasing activity and related statistics in the table below are based on leases signed during the period and are not intended to coincide with the commencement of rental revenue in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Second generation relet space represents square footage that has not been vacant for more than nine months and tenant improvements and leasing commissions are based on our share of square feet leased during the period.

| (Square feet in thousands)                   | New York<br>Office | Retail    | Washington,<br>DC<br>Office |
|--|--------------------|-----------|-----------------------------|
| <b>Quarter Ended March 31, 2015</b>          |                    |           |                             |
| Total square feet leased                     | 553                | 7         | 754                         |
| Our share of square feet leased:             | 417                | 7         | 696                         |
| Initial rent <sup>(1)</sup>                  | \$ 77.85           | \$ 362.96 | \$ 35.06                    |
| Weighted average lease term (years)          | 8.7                | 12.2      | 11.1                        |
| Second generation relet space:               |                    |           |                             |
| Square feet                                  | 263                | 3         | 505                         |
| Cash basis:                                  |                    |           |                             |
| Initial rent <sup>(1)</sup>                  | \$ 74.67           | \$ 302.30 | \$ 33.30 <sup>(3)</sup>     |
| Prior escalated rent                         | \$ 63.78           | \$ 258.75 | \$ 40.39 <sup>(3)</sup>     |
| Percentage increase (decrease)               | 17.1%              | 16.8%     | (17.6%) <sup>(3)</sup>      |
| GAAP basis:                                  |                    |           |                             |
| Straight-line rent <sup>(2)</sup>            | \$ 71.14           | \$ 330.95 | \$ 31.13 <sup>(3)</sup>     |
| Prior straight-line rent                     | \$ 60.16           | \$ 241.36 | \$ 37.51 <sup>(3)</sup>     |
| Percentage increase (decrease)               | 18.2%              | 37.1%     | (17.0%) <sup>(3)</sup>      |
| Tenant improvements and leasing commissions: |                    |           |                             |
| Per square foot                              | \$ 74.72           | \$ 296.70 | \$ 84.37                    |
| Per square foot per annum                    | \$ 8.59            | \$ 24.32  | \$ 7.60                     |
| Percentage of initial rent                   | 11.0%              | 6.7%      | 21.7%                       |

- (1) Represents the cash basis weighted average starting rent per square foot, which is generally indicative of market rents. Most leases include free rent and periodic step-ups in rent which are not included in the initial cash basis rent per square foot but are included in the GAAP basis straight-line rent per square foot.
- (2) Represents the GAAP basis weighted average rent per square foot that is recognized over the term of the respective leases, and includes the effect of free rent and periodic step-ups in rent.



- (3) Excluding 371 square feet of leasing activity with the U.S. Marshals Service (of which 293 square feet are second generation relet space), our initial rent and prior escalated rent on a cash basis was \$35.11 and \$35.26 per square foot, respectively (0.4% decrease), and our initial rent and prior escalated rent on a GAAP basis was \$32.72 and \$33.77 per square foot, respectively (3.1% decrease).

## Overview - continued

## Square footage (in service) and Occupancy as of March 31, 2015:

| (Square feet in thousands)               | Number of Properties | Square Feet (in service) |           | Occupancy % |
|--|----------------------|--------------------------|-----------|-------------|
|  |                      | Total Portfolio          | Our Share |             |
| New York:                                |                      |                          |           |             |
| Office                                   | 32                   | 20,695                   | 17,363    | 97.3%       |
| Retail                                   | 57                   | 2,474                    | 2,201     | 96.0%       |
| Alexander's                              | 6                    | 2,178                    | 706       | 99.7%       |
| Hotel Pennsylvania                       | 1                    | 1,400                    | 1,400     |             |
| Residential - 1,654 units                | 2                    | 1,521                    | 761       | 96.1%       |
|  |                      | 28,268                   | 22,431    | 97.3%       |
| Washington, DC:                          |                      |                          |           |             |
| Office, excluding the Skyline Properties | 51                   | 13,457                   | 11,083    | 88.2%       |
| Skyline Properties                       | 8                    | 2,648                    | 2,648     | 53.4%       |
| Total Office                             | 59                   | 16,105                   | 13,731    | 81.5%       |
| Residential - 2,414 units                | 7                    | 2,597                    | 2,455     | 97.1%       |
| Other                                    | 6                    | 384                      | 384       | 100.0%      |
|  |                      | 19,086                   | 16,570    | 84.2%       |
| Other:                                   |                      |                          |           |             |
| The Mart                                 | 1                    | 3,587                    | 3,578     | 94.5%       |
| 555 California Street                    | 3                    | 1,802                    | 1,261     | 97.5%       |
| 85 Tenth Avenue <sup>(1)</sup>           | 1                    | 614                      | 306       | 100.0%      |
| Other Properties                         | 3                    | 2,135                    | 1,174     | 96.6%       |
|  |                      | 8,138                    | 6,319     |             |
| Total square feet at March 31, 2015      |                      | 55,492                   | 45,320    |             |

(1) As of March 31, 2015, we own junior and senior mezzanine loans of 85 Tenth Avenue with an accreted balance of \$151.4 million. The junior and senior mezzanine loans bear paid-in-kind interest of 12% and 9%, respectively and mature in May 2017. We account for our investment in 85 Tenth Avenue using the equity method of accounting because we will receive a 49.9% interest in the property after repayment of the junior mezzanine loan. As a result of recording our share of the GAAP losses of the property, the net carrying amount of these loans is \$26.2 million on our consolidated balance sheets.

**Overview - continued****Square footage (in service) and Occupancy as of December 31, 2014:**

| (Square feet in thousands)               | Number of properties | Square Feet (in service) |           | Occupancy % |
|--|----------------------|--------------------------|-----------|-------------|
|  |                      | Total Portfolio          | Our Share |             |
| New York:                                |                      |                          |           |             |
| Office                                   | 31                   | 20,052                   | 16,808    | 96.9%       |
| Retail                                   | 56                   | 2,450                    | 2,179     | 96.4%       |
| Alexander's                              | 6                    | 2,178                    | 706       | 99.7%       |
| Hotel Pennsylvania                       | 1                    | 1,400                    | 1,400     |             |
| Residential - 1,654 units                | 2                    | 1,524                    | 763       | 95.2%       |
|  |                      | 27,604                   | 21,856    | 96.9%       |
| Washington, DC:                          |                      |                          |           |             |
| Office, excluding the Skyline Properties | 51                   | 13,461                   | 11,083    | 87.5%       |
| Skyline Properties                       | 8                    | 2,648                    | 2,648     | 53.5%       |
| Total Office                             | 59                   | 16,109                   | 13,731    | 80.9%       |
| Residential - 2,414 units                | 7                    | 2,597                    | 2,455     | 97.4%       |
| Other                                    | 6                    | 384                      | 384       | 100.0%      |
|  |                      | 19,090                   | 16,570    | 83.8%       |
| Other:                                   |                      |                          |           |             |
| The Mart                                 | 2                    | 3,587                    | 3,578     | 94.7%       |
| 555 California Street                    | 3                    | 1,801                    | 1,261     | 97.6%       |
| 85 Tenth Avenue <sup>(1)</sup>           | 1                    | 613                      | 306       | 100.0%      |
| Other Properties                         | 3                    | 2,135                    | 1,174     | 96.8%       |
|  |                      | 8,136                    | 6,319     |             |
| Total square feet at December 31, 2014   |                      | 54,830                   | 44,745    |             |

(1) As of December 31, 2014, we own junior and senior mezzanine loans of 85 Tenth Avenue with an accreted balance of \$147.6 million. The junior and senior mezzanine loans bear paid-in-kind interest of 12% and 9%, respectively and mature in May 2017. We account for our investment in 85 Tenth Avenue using the equity method of accounting because we will receive a 49.9% interest in the property after repayment of the junior mezzanine loan. As a result of recording our share of the GAAP losses of the property, the net carrying amount of these loans is \$28.2 million on our consolidated balance sheets.

**Overview - continued****Washington, DC Segment**

We expect 2015 EBITDA from continuing operations will be flat to 2014 EBITDA. Of the 2,395,000 square feet subject to the effects of the Base Realignment and Closure (“BRAC”) statute, 393,000 square feet has been taken out of service for redevelopment and 1,260,000 square feet has been leased or is pending. The table below summarizes the status of the BRAC space as of March 31, 2015.

|  | <b>Rent Per</b>    |              | <b>Square Feet</b>  |                |                |
|--|--------------------|--------------|---------------------|----------------|----------------|
|  | <b>Square Foot</b> | <b>Total</b> | <b>Crystal City</b> | <b>Skyline</b> | <b>Rosslyn</b> |
| Resolved:                              |                    |              |                     |                |                |
| Relet as of March 31, 2015             | \$ 37.14           | 1,133,000    | 671,000             | 381,000        | 81,000         |
| Leases pending                         | 43.02              | 127,000      | 124,000             | -              | 3,000          |
| Taken out of service for redevelopment |                    | 393,000      | 393,000             | -              | -              |
|  |                    | 1,653,000    | 1,188,000           | 381,000        | 84,000         |
| To Be Resolved:                        |                    |              |                     |                |                |
| Vacated as of March 31, 2015           | 35.42              | 693,000      | 204,000             | 425,000        | 64,000         |
| Expiring in 2015                       | 42.98              | 49,000       | 44,000              | 5,000          | -              |
|  |                    | 742,000      | 248,000             | 430,000        | 64,000         |
| Total square feet subject to BRAC      |                    | 2,395,000    | 1,436,000           | 811,000        | 148,000        |

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**Net Income and EBITDA by Segment for the Three Months Ended March 31, 2015 and 2014**

Below is a summary of net income and a reconciliation of net income to EBITDA<sup>(1)</sup> by segment for the three months ended March 31, 2015 and 2014.

(Amounts in thousands)

**For the Three Months Ended March 31, 2015**

|  | <b>Total</b> | <b>New York</b>           | <b>Washington,<br/>DC</b> | <b>Other</b>             |
|--|--------------|---------------------------|---------------------------|--------------------------|
| Total revenues   | \$ 606,802   | \$ 399,513                | \$ 133,968                | \$ 73,321                |
| Total expenses   | 439,088      | 252,760                   | 92,997                    | 93,331                   |
| Operating income (loss)  | 167,714      | 146,753                   | 40,971                    | (20,010)                 |
| (Loss) income from partially owned entities                        | (2,405)      | (5,663)                   | 131                       | 3,127                    |
| Income from real estate fund investments                           | 24,089       | -                         | -                         | 24,089                   |
| Interest and other investment income, net                          | 10,792       | 1,862                     | 13                        | 8,917                    |
| Interest and debt expense  | (91,674)     | (45,351)                  | (18,160)                  | (28,163)                 |
| Net gain on disposition of wholly owned and partially owned assets | 1,860        | -                         | -                         | 1,860                    |
| Income (loss) before income taxes                                  | 110,376      | 97,601                    | 22,955                    | (10,180)                 |
| Income tax (expense) benefit                                       | (971)        | (943)                     | 674                       | (702)                    |
| Income (loss) from continuing operations                           | 109,405      | 96,658                    | 23,629                    | (10,882)                 |
| Income from discontinued operations                                | 15,841       | -                         | -                         | 15,841                   |
| Net income   | 125,246      | 96,658                    | 23,629                    | 4,959                    |
| Less net income attributable to noncontrolling interests           | (21,169)     | (1,506)                   | -                         | (19,663)                 |
| Net income (loss) attributable to Vornado                          | 104,077      | 95,152                    | 23,629                    | (14,704)                 |
| Interest and debt expense <sup>(2)</sup>                           | 114,675      | 58,667                    | 21,512                    | 34,496                   |
| Depreciation and amortization <sup>(2)</sup>                       | 156,450      | 94,124                    | 40,752                    | 21,574                   |
| Income tax (benefit) expense <sup>(2)</sup>                        | (739)        | 1,002                     | (2,636)                   | 895                      |
| EBITDA <sup>(1)</sup>  | \$ 374,463   | \$ 248,945 <sup>(3)</sup> | \$ 83,257 <sup>(4)</sup>  | \$ 42,261 <sup>(5)</sup> |

(Amounts in thousands)

**For the Three Months Ended March 31, 2014**

|   | <b>Total</b> | <b>New York</b> | <b>Washington,<br/>DC</b> | <b>Other</b> |
|---|--------------|-----------------|---------------------------|--------------|
| Total revenues                              | \$ 562,381   | \$ 361,184      | \$ 135,278                | \$ 65,919    |
| Total expenses                              | 417,140      | 237,734         | 89,572                    | 89,834       |
| Operating income (loss)                     | 145,241      | 123,450         | 45,706                    | (23,915)     |
| Income (loss) from partially owned entities | 1,979        | 1,566           | (1,266)                   | 1,679        |
| Income from real estate fund investments    | 18,148       | -               | -                         | 18,148       |
|   | 11,850       | 1,441           | 36                        | 10,373       |

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|  |            |            |               |                |
|--|------------|------------|---------------|----------------|
| Interest and other investment income, net                          |            |            |               |                |
| Interest and debt expense  | (96,312)   | (42,839)   | (19,347)      | (34,126)       |
| Net gain on disposition of wholly owned and partially owned assets | 9,635      | -          | -             | 9,635          |
| Income (loss) before income taxes                                  | 90,541     | 83,618     | 25,129        | (18,206)       |
| Income tax (expense) benefit                                       | (851)      | (969)      | 199           | (81)           |
| Income (loss) from continuing operations                           | 89,690     | 82,649     | 25,328        | (18,287)       |
| Income from discontinued operations                                | 8,466      | 5,867      | -             | 2,599          |
| Net income (loss)  | 98,156     | 88,516     | 25,328        | (15,688)       |
| Less net income attributable to noncontrolling interests           | (15,439)   | (1,405)    | -             | (14,034)       |
| Net income (loss) attributable to Vornado                          | 82,717     | 87,111     | 25,328        | (29,722)       |
| Interest and debt expense <sup>(2)</sup>                           | 170,952    | 58,068     | 22,798        | 90,086         |
| Depreciation and amortization <sup>(2)</sup>                       | 196,339    | 87,587     | 36,150        | 72,602         |
| Income tax expense (benefit) <sup>(2)</sup>                        | 19,831     | 1,032      | (189)         | 18,988         |
| EBITDA <sup>(1)</sup>  | \$ 469,839 | \$ 233,798 | (3) \$ 84,087 | (4) \$ 151,954 |
|  |            |            |               | (5)            |

See notes on the following page.

**Net Income and EBITDA by Segment for the Three Months Ended March 31, 2015 and 2014 - continued****Notes to preceding tabular information:**

- (1) EBITDA represents "Earnings Before Interest, Taxes, Depreciation and Amortization." We consider EBITDA a supplemental non-GAAP financial measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on a multiple of EBITDA, we utilize this measure to make investment decisions as well as to compare the performance of our assets to that of our peers. EBITDA should not be considered a substitute for net income. EBITDA may not be comparable to similarly titled measures employed by other companies.
- (2) Interest and debt expense, depreciation and amortization and income tax expense (benefit) in the reconciliation of net income (loss) to EBITDA includes our share of these items from partially owned entities.
- (3) The elements of "New York" EBITDA are summarized below.

| (Amounts in thousands) | <b>For the Three Months Ended March 31,</b> |             |
|------------------------|---|-------------|
|                        | <b>2015</b>                                 | <b>2014</b> |
| Office                 | \$ 159,359                                  | \$ 157,879  |
| Retail                 | 81,305                                      | 66,195      |
| Alexander's            | 10,407                                      | 10,430      |
| Hotel Pennsylvania     | (2,126)                                     | (706)       |
| Total New York         | \$ 248,945                                  | \$ 233,798  |

- (4) The elements of "Washington, DC" EBITDA are summarized below.

| (Amounts in thousands)                   | <b>For the Three Months Ended March 31,</b> |             |
|--|---|-------------|
|  | <b>2015</b>                                 | <b>2014</b> |
| Office, excluding the Skyline Properties | \$ 67,385                                   | \$ 67,257   |
| Skyline properties                       | 6,055                                       | 6,499       |
| Total Office                             | 73,440                                      | 73,756      |
| Residential                              | 9,817                                       | 10,331      |
| Total Washington, DC                     | \$ 83,257                                   | \$ 84,087   |

**Net Income and EBITDA by Segment for the Three Months Ended March 31, 2015 and 2014 - continued****Notes to preceding tabular information - continued:**

(5) The elements of "other" EBITDA are summarized below.

| (Amounts in thousands)  | <b>For the Three Months Ended March 31,</b> |             |
|---|---|-------------|
|   | <b>2015</b>                                 | <b>2014</b> |
| Our share of Real Estate Fund:  |   |             |
| Income before net realized/unrealized gains   | \$ 1,614                                    | \$ 1,982    |
| Net realized/unrealized gains on investments  | 5,548                                       | 3,542       |
| Carried interest  | 3,388                                       | 1,775       |
| Total   | 10,550                                      | 7,299       |
| The Mart and trade shows  | 21,041                                      | 19,087      |
| 555 California Street   | 12,401                                      | 12,066      |
| India real estate ventures  | 1,841                                       | 1,824       |
| Our share of Toys "R" Us <sup>(a)</sup>   | -   | 83,550      |
| Other investments   | 9,109                                       | 9,447       |
|   | 54,942                                      | 133,273     |
| Corporate general and administrative expenses <sup>(b)</sup>                                | (35,942)                                    | (25,982)    |
| Investment income and other, net <sup>(b)</sup>   | 8,762                                       | 8,073       |
| Urban Edge Properties and residual retail properties discontinued operations <sup>(c)</sup> | 19,907                                      | 32,100      |
| Acquisition and transaction related costs   | (1,981)                                     | (1,285)     |
| Net gain on sale of residential condominiums and a land parcel                              | 1,860                                       | 9,635       |
|   | 1,860                                       | 9,635       |
| Net income attributable to noncontrolling interests in the Operating Partnership            | (5,287)                                     | (3,860)     |
|   | \$ 42,261                                   | \$ 151,954  |

(a) As a result of our investment being reduced to zero, we suspended equity method accounting in the third quarter of 2014. The three months ended March 31, 2014 includes an impairment loss of \$75,196.

(b) The amounts in these captions (for this table only) exclude income/expense from the mark-to-market of our deferred compensation plan of \$2,859 and \$4,400 for the three months ended March 31, 2015 and 2014, respectively. The three months ended March 31, 2015 include \$8,817 from the acceleration of the recognition of compensation expense related to 2013-2015 Out-Performance Plans due to the modification of the vesting criteria of awards such that they will fully vest at age 65. The accelerated expense will result in lower general and administrative expense for the remainder of 2015 of \$2,600 and \$6,217 thereafter.

(c) The three months ended March 31, 2015 and 2014, include \$22,645 and \$499, respectively, of transaction costs related to the spin-off of our strip shopping centers and malls.

**EBITDA by Region**



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Below is a summary of the percentages of EBITDA by geographic region, excluding discontinued operations and other items that affect comparability.

| <b>Region:</b>  | <b>For the Three Months<br/>Ended March 31,</b> |             |
|---|---|-------------|
|   | <b>2015</b>                                     | <b>2014</b> |
| New York City metropolitan area                         | 68%   | 66%         |
| Washington, DC / Northern Virginia<br>metropolitan area | 23%   | 25%         |
| Chicago, IL   | 6%  | 5%          |
| San Francisco, CA                                       | 3%  | 4%          |
|   | 100%  | 100%        |

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**Results of Operations – Three Months Ended March 31, 2015 Compared to March 31, 2014****Revenues**

Our revenues, which consist primarily of property rentals (including hotel and trade show revenues), tenant expense reimbursements, and fee and other income, were \$606,802,000 for the three months ended March 31, 2015, compared to \$562,381,000 in the prior year's three months, an increase of \$44,421,000. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

| Increase (decrease) due to:                   | Total     | New York  | Washington,<br>DC | Other    |
|---|-----------|-----------|-------------------|----------|
| <b>Property rentals:</b>                      |           |           |                   |          |
| Acquisitions and other                        | \$ 8,031  | \$ 7,145  | \$ 886            | \$ -     |
| Properties placed into (taken out of) service |           |           |                   |          |
| for redevelopment                             | 10,441    | 10,543    | (679)             | 577      |
| Hotel Pennsylvania                            | (1,126)   | (1,126)   | -                 | -        |
| Trade Shows                                   | 2,945     | -         | -                 | 2,945    |
| Same store operations                         | 12,843    | 10,110    | 815               | 1,918    |
|   | 33,134    | 26,672    | 1,022             | 5,440    |
| <b>Tenant expense reimbursements:</b>         |           |           |                   |          |
| Acquisitions and other                        | 206       | 206       | -                 | -        |
| Properties placed into (taken out of) service |           |           |                   |          |
| for redevelopment                             | 828       | 795       | 38                | (5)      |
| Same store operations                         | 6,586     | 4,607     | (104)             | 2,083    |
|   | 7,620     | 5,608     | (66)              | 2,078    |
| <b>Fee and other income:</b>                  |           |           |                   |          |
| BMS cleaning fees                             | 3,677     | 3,345     | -                 | 332 (1)  |
| Management and leasing fees                   | (1,636)   | (1,617)   | 60                | (79)     |
| Lease termination fees                        | 170       | 2,704     | (2,367)           | (167)    |
| Other income (loss)                           | 1,456     | 1,617     | 41                | (202)    |
|   | 3,667     | 6,049     | (2,266)           | (116)    |
| Total increase (decrease) in revenues         | \$ 44,421 | \$ 38,329 | \$ (1,310)        | \$ 7,402 |

(1) Represents the change in the elimination of intercompany fees from operating segments upon consolidation. See note (2) on page 45.



**Results of Operations – Three Months Ended March 31, 2015 Compared to March 31, 2014 - continued**Expenses

Our expenses, which consist primarily of operating (including hotel and trade show expenses), depreciation and amortization and general and administrative expenses, were \$439,088,000 for the three months ended March 31, 2015, compared to \$417,140,000 in the prior year's three months, an increase of \$21,948,000. Below are the details of the increase by segment:

(Amounts in thousands)

| Increase (decrease) due to:   | Total                 | New York  | Washington,<br>DC | Other              |
|---|-----------------------|-----------|-------------------|--------------------|
| <b>Operating:</b>   |                       |           |                   |                    |
| Acquisitions and other  | \$ 689                | \$ 698    | \$ (9)            | \$ -               |
| Properties placed into (taken out of) service                         |                       |           |                   |                    |
| for redevelopment   | 4,519                 | 3,430     | (23)              | 1,112              |
| Non-reimbursable expenses, including bad debt reserves                | 555                   | -         | -                 | 555                |
| Hotel Pennsylvania  | 375                   | 375       | -                 | -                  |
| Trade Shows   | 1,202                 | -         | -                 | 1,202              |
| BMS expenses  | 3,474                 | 3,091     | -                 | 383 <sup>(2)</sup> |
| Same store operations   | 7,118                 | 5,481     | 571               | 1,066              |
|   | 17,932                | 13,075    | 539               | 4,318              |
| <b>Depreciation and amortization:</b>                                 |                       |           |                   |                    |
| Acquisitions and other  | 5,202                 | 5,202     | -                 | -                  |
| Properties taken out of service                                       |                       |           |                   |                    |
| for redevelopment   | (19,077)              | (11,313)  | (206)             | (7,558)            |
| Same store operations   | 6,205                 | 3,810     | 4,835             | (2,440)            |
|   | (7,670)               | (2,301)   | 4,629             | (9,998)            |
| <b>General and administrative:</b>                                    |                       |           |                   |                    |
| Mark-to-market of deferred compensation plan liability <sup>(1)</sup> | (1,541)               | -         | -                 | (1,541)            |
| Severance costs (primarily reduction in force at the Mart)            | (120)                 | -         | -                 | (120)              |
| Same store operations   | 12,651 <sup>(3)</sup> | 4,252     | (1,743)           | 10,142             |
|   | 10,990                | 4,252     | (1,743)           | 8,481              |
| <b>Acquisition and transaction related costs</b>                      | 696                   | -         | -                 | 696                |
| Total increase in expenses  | \$ 21,948             | \$ 15,026 | \$ 3,425          | \$ 3,497           |

(1) This increase in expense is entirely offset by a corresponding increase in income from the mark-to-market of the deferred compensation plan assets, a component of "interest and other investment

## Revenues

income, net” on our consolidated statements of income.

- (2) Represents the change in the elimination of intercompany fees from operating segments upon consolidation. See note (1) on page 44.
- (3) Results primarily from the acceleration of the recognition of compensation expense of \$11,065 related to 2013-2015 Out-Performance Plans due to the modification of the vesting criteria of awards such that they fully vest at age 65. The accelerated expense will result in lower general and administrative expense during the remainder of 2015 of \$3,231 and \$7,834 thereafter.

**Results of Operations – Three Months Ended March 31, 2015 Compared to March 31, 2014 - continued**(Loss) Income from Partially Owned Entities

Summarized below are the components of (loss) income from partially owned entities for the three months ended March 31, 2015 and 2014.

| (Amounts in thousands)                          | <b>Percentage<br/>Ownership at<br/>March 31,<br/>2015</b> | <b>For the Three Months Ended<br/>March 31,</b> |                 |
|---|---|---|-----------------|
|   |   | <b>2015</b>                                     | <b>2014</b>     |
| <b>Equity in Net (Loss) Income:</b>             |   |   |                 |
| Partially owned office buildings <sup>(1)</sup> | Various   | \$ (9,296)                                      | \$ (2,395)      |
| Alexander's                                     | 32.4%   | 7,691   | 6,385           |
| Toys <sup>(2)</sup>                             | 32.6%   | 1,454   | 1,847           |
| Urban Edge <sup>(3)</sup>                       | 5.4%  | 584   | -               |
| India real estate ventures                      | 4.1%-36.5%  | (109)   | (137)           |
| Other investments <sup>(4)</sup>                | Various   | (2,729)   | (3,721)         |
|   |   | <b>\$ (2,405)</b>                               | <b>\$ 1,979</b> |

- 
- (1) Includes interests in 280 Park Avenue, 650 Madison Avenue, One Park Avenue, 666 Fifth Avenue (Office), 330 Madison Avenue and others.
- (2) In the three months ended March 31, 2015, we recognized net income of \$1,454,000 from our investment in Toys, representing management fees earned and received, compared to \$1,847,000 for the three months ended March 31, 2014. In the three months ended March 31, 2014, we recognized our share of the equity in earnings of Toys' fourth quarter totaling \$75,196,000 and a corresponding non-cash impairment loss of the same amount.
- (3) Represents fees earned pursuant to our transition services agreement with UE.
- (4) Includes interests in Independence Plaza, Monmouth Mall, 85 Tenth Avenue, Fashion Center Mall, 50-70 West 93rd Street and others.

Income from Real Estate Fund Investments

Below are the components of the income from our real estate fund investments for the three months ended March 31, 2015 and 2014.

| (Amounts in thousands) | <b>For the Three Months Ended March 31,</b> |             |
|------------------------|---|-------------|
|                        | <b>2015</b>                                 | <b>2014</b> |

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|   |    |          |    |          |
|---|----|----------|----|----------|
| Net investment income   | \$ | 6,450    | \$ | 3,979    |
| Net realized gains on exited investments  |    | 24,705   |    | -        |
| Previously recorded unrealized gains on exited investments                      |    | (23,279) |    | -        |
| Net unrealized gains on held investments  |    | 16,213   |    | 14,169   |
| Income from real estate fund investments  |    | 24,089   |    | 18,148   |
| Less income attributable to noncontrolling interests                            |    | (13,539) |    | (10,849) |
| Income from real estate fund investments attributable to Vornado <sup>(1)</sup> | \$ | 10,550   | \$ | 7,299    |

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(1) Excludes property management, leasing and development fees of \$704 and \$618 for the three months ended March 31, 2015 and 2014, respectively, which are included as a component of "fee and other income" on our consolidated statements of income.

**Results of Operations – Three Months Ended March 31, 2015 Compared to March 31, 2014 - continued**

Interest and Other Investment Income, net

Interest and other investment income, net was \$10,792,000 in the three months ended March 31, 2015, compared to \$11,850,000 in the prior year's three months, a decrease of \$1,058,000. This decrease resulted primarily from a lower increase in the value of investments in our deferred compensation plan (offset by a corresponding increase in the liability for plan assets in general and administrative expenses).

Interest and Debt Expense

Interest and debt expense was \$91,674,000 in the three months ended March 31, 2015, compared to \$96,312,000 in the prior year's three months, a decrease of \$4,638,000. This decrease was primarily due to (i) \$9,130,000 of interest savings from the redemption of the \$445,000,000 principal amount of the outstanding 7.875% senior unsecured notes during the fourth quarter of 2014, (ii) \$5,313,000 of interest savings from the redemption of the \$500,000,000 principal amount of the outstanding 4.25% senior unsecured notes on January 1, 2015, partially offset by (iii) \$2,898,000 of interest expense from the issuance of \$450,000,000 of senior unsecured notes in June 2014, and (iv) \$6,907,000 of higher deferred financing costs amortization and other.

Net Gain on Disposition of Wholly Owned and Partially Owned Assets

In the three months ended March 31, 2015, we recognized a \$1,860,000 net gain on disposition of wholly owned and partially owned assets, primarily from the sale of residential condominiums, compared to \$9,635,000 in the prior year's three months composed of the sale of a land parcel and residential condominiums.

Income Tax Expense



Income tax expense related to our taxable REIT subsidiaries was \$971,000 in the three months ended March 31, 2015, compared to \$851,000 in the prior year's three months, an increase of \$120,000.

**Results of Operations – Three Months Ended March 31, 2015 Compared to March 31, 2014 - continued**Income from Discontinued Operations

The table below sets forth the combined results of assets related to discontinued operations for the three months ended March 31, 2015 and 2014.

| (Amounts in thousands)                                 | <b>For the Three Months Ended March 31,</b> |             |
|--|---|-------------|
|  | <b>2015</b>                                 | <b>2014</b> |
| Total revenues   | \$ 19,958                                   | \$ 106,563  |
| Total expenses   | 13,373                                      | 76,025      |
|  | 6,585                                       | 30,538      |
| Net gain on sale of lease position in Geary Street, CA | 21,376                                      | -           |
| Net gains on sale of real estate                       | 10,867                                      | -           |
| Transaction related costs                              | (22,645)                                    | (499)       |
| Impairment losses                                      | (256)                                       | (20,842)    |
| Pretax income from discontinued operations             | 15,927                                      | 9,197       |
| Income tax expense                                     | (86)  | (731)       |
| Income from discontinued operations                    | \$ 15,841                                   | \$ 8,466    |

Net Income Attributable to Noncontrolling Interests in Consolidated Subsidiaries

Net income attributable to noncontrolling interests in consolidated subsidiaries was \$15,882,000 in the three months ended March 31, 2015, compared to \$11,579,000 in the prior year's three months, an increase of \$4,303,000. This increase resulted primarily from higher net income allocated to the noncontrolling interests, including noncontrolling interests of our Real Estate Fund.

Net Income Attributable to Noncontrolling Interests in the Operating Partnership

Net income attributable to noncontrolling interests in the Operating Partnership was \$5,287,000 in the three months ended March 31, 2015, compared to \$3,860,000 in the prior year's three months, an increase of \$1,427,000. This increase resulted primarily from higher net income subject to allocation to unitholders.

Preferred Share Dividends

Revenues

Preferred share dividends were \$19,484,000 in the three months ended March 31, 2015, compared to \$20,368,000 in the prior year's three months, a decrease of \$884,000.

**Results of Operations – Three Months Ended March 31, 2015 Compared to March 31, 2014 - continued**Same Store EBITDA

Same store EBITDA represents EBITDA from property level operations which are owned by us in both the current and prior year reporting periods. Same store EBITDA excludes segment-level overhead expenses, which are expenses that we do not consider to be property-level expenses, as well as other non-operating items. We also present same store EBITDA on cash basis (which excludes income from the straight-lining of rents, amortization of below-market leases, net of above-market leases and other non-cash adjustments). We present these non-GAAP measures to (i) facilitate meaningful comparisons of the operational performance of our properties and segments, (ii) make decisions on whether to buy, sell or refinance properties, and (iii) compare the performance of our properties and segments to those of our peers. Same store EBITDA should not be considered as an alternative to net income or cash flow from operations and may not be comparable to similarly titled measures employed by other companies.

Below are reconciliations of EBITDA to same store EBITDA for each of our segments for the three months ended March 31, 2015, compared to three months ended March 31, 2014.

| (Amounts in thousands)  | <b>New York</b> | <b>Washington,<br/>DC</b> |
|---|-----------------|---------------------------|
| EBITDA for the three months ended March 31, 2015                    | \$ 248,945      | \$ 83,257                 |
| Add-back:   |                 |                           |
| Non-property level overhead expenses included above                 | 12,044          | 5,704                     |
| Less EBITDA from:   |                 |                           |
| Acquisitions  | (7,930)         | -                         |
| Dispositions, including net gains on sale                           | 35              | (59)                      |
| Properties taken out-of-service for redevelopment                   | (13,374)        | (82)                      |
| Other non-operating income  | (4,008)         | (129)                     |
| Same store EBITDA for the three months ended March 31, 2015         | \$ 235,712      | \$ 88,691                 |
| EBITDA for the three months ended March 31, 2014                    | \$ 233,798      | \$ 84,087                 |
| Add-back:   |                 |                           |
| Non-property level overhead expenses included above                 | 7,792           | 7,447                     |
| Less EBITDA from:   |                 |                           |
| Acquisitions  | -               | -                         |
| Dispositions, including net gains on sale                           | (6,102)         | 2                         |
| Properties taken out-of-service for redevelopment                   | (5,559)         | (857)                     |
| Other non-operating income  | (1,532)         | (1,804)                   |
| Same store EBITDA for the three months ended March 31, 2014         | \$ 228,397      | \$ 88,875                 |
| Increase (decrease) in same store EBITDA -                          |                 |                           |
| Three months ended March 31, 2015 vs. March 31, 2014 <sup>(1)</sup> | \$ 7,315        | \$ (184)                  |
| % increase (decrease) in same store EBITDA                          | 3.2%            | (0.2%)                    |

(1)

See notes on following page.

**Results of Operations – Three Months Ended March 31, 2015 Compared to March 31, 2014 - continued**

Notes to preceding tabular information

**New York:**

The \$7,315,000 increase in New York same store EBITDA resulted primarily from increases in Office and Retail of \$2,261,000 and \$6,470,000, respectively. The Office and Retail increases resulted primarily from higher (i) rental revenue of \$10,110,000 (primarily due to an increase in average rents per square foot), and (ii) cleaning fees of \$3,345,000, partially offset by (iii) higher operating expenses, net of reimbursements.

**Washington, DC:**

The \$184,000 decrease in Washington, DC same store EBITDA resulted primarily from (i) higher operating expenses of \$571,000, and (ii) lower EBITDA from investments in partially owned entities of \$585,000, partially offset by (iii) higher rental revenue of \$815,000.

**Reconciliation of Same Store EBITDA to Cash Basis Same Store EBITDA**

| (Amounts in thousands)  | <b>New York</b> | <b>Washington,<br/>DC</b> |
|---|-----------------|---------------------------|
| Same store EBITDA for the three months ended March 31, 2015   | \$ 235,712      | \$ 88,691                 |
| Less: Adjustments for straight line rents, amortization of acquired<br>below-market leases, net, and other non-cash adjustments | (24,900)        | (5,876)                   |

Revenues

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|   |            |            |
|---|------------|------------|
| Cash basis same store EBITDA for the three months ended<br>March 31, 2015   | \$ 210,812 | \$ 82,815  |
| Same store EBITDA for the three months ended March 31, 2014   | \$ 228,397 | \$ 88,875  |
| Less: Adjustments for straight line rents, amortization of acquired<br>below-market leases, net, and other non-cash adjustments | (28,557)   | (1,194)    |
| Cash basis same store EBITDA for the three months ended<br>March 31, 2014   | \$ 199,840 | \$ 87,681  |
| Increase (decrease) in cash basis same store EBITDA -<br>Three months ended March 31, 2015 vs. March 31, 2014                   | \$ 10,972  | \$ (4,866) |
| % increase (decrease) in cash basis same store EBITDA   | 5.5%       | (5.5%)     |

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**SUPPLEMENTAL INFORMATION****Reconciliation of Net Income to EBITDA for the Three Months Ended December 31, 2014**

| (Amounts in thousands)  | <b>New York</b> | <b>Washington,<br/>DC</b> |
|---|-----------------|---------------------------|
| Net income attributable to Vornado for the three months ended December 31, 2014 | \$ 557,145      | \$ 23,225                 |
| Interest and debt expense   | 61,809          | 21,979                    |
| Depreciation and amortization   | 83,199          | 37,486                    |
| Income tax expense  | 1,326           | 200                       |
| EBITDA for the three months ended December 31, 2014                             | \$ 703,479      | \$ 82,890                 |

**Reconciliation of EBITDA to Same Store EBITDA – Three Months Ended March 31, 2015 compared to December 31, 2014**

| (Amounts in thousands)   | <b>New York</b> | <b>Washington,<br/>DC</b> |
|--|-----------------|---------------------------|
| EBITDA for the three months ended March 31, 2015               | \$ 248,945      | \$ 83,257                 |
| Add-back:  |                 |                           |
| Non-property level overhead expenses included above            | 12,044          | 5,704                     |
| Less EBITDA from:  |                 |                           |
| Acquisitions   | (6,329)         | -                         |
| Dispositions, including net gains on sale                      | 35              | (59)                      |
| Properties taken out-of-service for redevelopment              | (13,374)        | (82)                      |
| Other non-operating income                                     | (4,008)         | (129)                     |
| Same store EBITDA for the three months ended March 31, 2015    | \$ 237,313      | \$ 88,691                 |
| EBITDA for the three months ended December 31, 2014            | \$ 703,479      | \$ 82,890                 |
| Add-back:  |                 |                           |
| Non-property level overhead expenses included above            | 6,055           | 6,866                     |
| Less EBITDA from:  |                 |                           |
| Acquisitions   | (4,264)         | -                         |
| Dispositions, including net gains on sale                      | (446,020)       | (1,785)                   |
| Properties taken out-of-service for redevelopment              | (8,926)         | (47)                      |
| Other non-operating income                                     | (2,467)         | (1,336)                   |
| Same store EBITDA for the three months ended December 31, 2014 | \$ 247,857      | \$ 86,588                 |
| (Decrease) increase in same store EBITDA -                     |                 |                           |
| Three months ended March 31, 2015 vs. December 31, 2014        | \$ (10,544)     | \$ 2,103                  |



% (decrease) increase in same store EBITDA

(4.3%)

2.4%

## SUPPLEMENTAL INFORMATION – CONTINUED

**Reconciliation of Same Store EBITDA to Cash Basis Same Store EBITDA – Three Months Ended March 31, 2015 Compared to December 31, 2014**

| (Amounts in thousands)  | <b>New York</b> | <b>Washington,<br/>DC</b> |
|---|-----------------|---------------------------|
| Same store EBITDA for the three months ended March 31, 2015   | \$ 237,313      | \$ 88,691                 |
| Less: Adjustments for straight line rents, amortization of acquired<br>below-market leases, net, and other non-cash adjustments | (25,255)        | (5,876)                   |
| Cash basis same store EBITDA for the three months ended<br>March 31, 2015   | \$ 212,058      | \$ 82,815                 |
| Same store EBITDA for the three months ended December 31, 2014  | \$ 247,857      | \$ 86,588                 |
| Less: Adjustments for straight line rents, amortization of acquired<br>below-market leases, net, and other non-cash adjustments | (27,225)        | (3,142)                   |
| Cash basis same store EBITDA for the three months ended<br>December 31, 2014  | \$ 220,632      | \$ 83,446                 |
| Decrease in cash basis same store EBITDA -<br>Three months ended March 31, 2015 vs. December 31, 2014                           | \$ (8,574)      | \$ (631)                  |
| % decrease in cash basis same store EBITDA  | (3.9%)          | (0.8%)                    |

## Liquidity and Capital Resources

Property rental income is our primary source of cash flow and is dependent upon the occupancy and rental rates of our properties. Our cash requirements include property operating expenses, capital improvements, tenant improvements, leasing commissions, dividends to shareholders, distributions to unitholders of the Operating Partnership, as well as acquisition and development costs. Other sources of liquidity to fund cash requirements include proceeds from debt financings, including mortgage loans, senior unsecured borrowings, and our revolving credit facilities; proceeds from the issuance of common and preferred equity; and asset sales.

We anticipate that cash flow from continuing operations over the next twelve months will be adequate to fund our business operations, cash distributions to unitholders of the Operating Partnership, cash dividends to shareholders, debt amortization and recurring capital expenditures. Capital requirements for development expenditures and acquisitions may require funding from borrowings and/or equity offerings.

We may from time to time purchase or retire outstanding debt securities or redeem our equity securities. Such purchases, if any, will depend on prevailing market conditions, liquidity requirements and other factors. The amounts involved in connection with these transactions could be material to our consolidated financial statements.

### *Cash Flows for the Three Months Ended March 31, 2015*

Our cash and cash equivalents were \$1,067,568,000 at March 31, 2015, a \$130,909,000 decrease over the balance at December 31, 2014. Our consolidated outstanding debt was \$9,564,125,000 at March 31, 2015, a \$46,199,000 decrease over the balance at December 31, 2014. As of March 31, 2015 and December 31, 2014, \$400,000,000 and \$0, respectively, was outstanding under our revolving credit facilities. During the remainder of 2014 and 2015, \$229,132,000 and \$1,410,209,000, respectively, of our outstanding debt matures; we may refinance this maturing debt as it comes due or choose to repay it.

Cash flows provided by operating activities of \$194,516,000 was comprised of (i) net income of \$125,246,000, (ii) return of capital from real estate fund investments of \$72,208,000, (iii) \$55,668,000 of non-cash adjustments, which include depreciation and amortization expense, the effect of straight-lining of rental income, loss from partially owned entities and impairment losses on real estate, and (iv) distributions of income from partially owned entities of \$15,874,000, partially offset by (v) the net change in operating assets and liabilities of \$74,480,000 (including the acquisition of real estate fund investments of \$95,022,000).

Net cash provided by investing activities of \$149,871,000 was comprised of (i) \$334,725,000 of proceeds from sales of real estate and related investments, (ii) \$16,763,000 of proceeds from repayments of mortgage and mezzanine loans receivable and other, (iii) \$13,409,000 of capital distributions from partially owned entities, and (iv) \$1,282,000 of changes in restricted cash, partially offset by (v) \$88,052,000 of development costs and construction in progress, (vi) \$54,466,000 of additions to real estate, (vii) \$49,878,000 of acquisitions of real estate and other, and (viii) \$23,912,000 of investments in partially owned entities.

Net cash used in financing activities of \$475,296,000 was comprised of (i) \$907,431,000 for the repayments of borrowings, (ii) \$225,000,000 of distributions in connection with the spin-off of Urban Edge Properties, (iii) \$118,447,000 of dividends paid on common shares, (iv) \$60,287,000 of distributions to noncontrolling interests, (v) \$19,484,000 of dividends paid on preferred shares, (vi) \$5,076,000 of debt issuance cost, and (vii) \$2,939,000 for the repurchase of shares related to stock compensation agreements and/or related tax withholdings, partially offset by (viii) \$800,000,000 of proceeds from borrowings, (ix) \$51,350,000 of contributions from noncontrolling interests, and (x) \$12,018,000 of proceeds received from the exercise of employee share options.

#### *Capital Expenditures*

Capital expenditures consist of expenditures to maintain assets, tenant improvement allowances and leasing commissions. Recurring capital expenditures include expenditures to maintain a property's competitive position within the market and tenant improvements and leasing commissions necessary to re-lease expiring leases or renew or extend existing leases. Non-recurring capital improvements include expenditures to lease space that has been vacant for more than nine months and expenditures completed in the year of acquisition and the following two years that were planned at the time of acquisition, as well as tenant improvements and leasing commissions for space that was vacant at the time of acquisition of a property.

**Liquidity and Capital Resources – continued***Capital Expenditures - continued*

Below is a summary of capital expenditures, leasing commissions and a reconciliation of total expenditures on an accrual basis to the cash expended in the three months ended March 31, 2015.

| (Amounts in thousands)   | <b>Total</b> | <b>New York</b> | <b>Washington,<br/>DC</b> | <b>Other</b> |
|--|--------------|-----------------|---------------------------|--------------|
| Expenditures to maintain assets                                    | \$ 20,935    | \$ 12,810       | \$ 1,986                  | \$ 6,139     |
| Tenant improvements  | 50,900       | 9,762           | 37,011                    | 4,127        |
| Leasing commissions  | 8,281        | 3,744           | 3,748                     | 789          |
| Non-recurring capital expenditures                                 | 35,987       | 19,774          | 16,129                    | 84           |
| Total capital expenditures and leasing commissions (accrual basis) | 116,103      | 46,090          | 58,874                    | 11,139       |
| Adjustments to reconcile to cash basis:                            |              |                 |                           |              |
| Expenditures in the current year applicable to prior periods       | 40,209       | 26,220          | 6,924                     | 7,065        |
| Expenditures to be made in future periods for the current period   | (88,136)     | (28,594)        | (54,612)                  | (4,930)      |
| Total capital expenditures and leasing commissions (cash basis)    | \$ 68,176    | \$ 43,716       | \$ 11,186                 | \$ 13,274    |
| <i>Tenant improvements and leasing commissions:</i>                |              |                 |                           |              |
| <i>Per square foot per annum</i>                                   | \$ 8.04      | \$ 8.95         | \$ 7.60                   | \$ n/a       |
| <i>Percentage of initial rent</i>                                  | 15.2%        | 10.8%           | 21.7%                     | n/a          |

*Development and Redevelopment Expenditures*

Development and redevelopment expenditures consist of all hard and soft costs associated with the development or redevelopment of a property, including capitalized interest, debt and operating costs until the property is substantially completed and ready for its intended use.

We are in the process of redeveloping the retail space at the Marriott Marquis Times Square Hotel, including converting the below grade parking garage into retail, which is expected to be completed by the end of 2015. The retail space includes 20,000 square feet on grade and 24,000 square feet below grade. As part of the redevelopment, we have completed the construction of a six-story, 300 foot wide block front, dynamic LED sign, which was lit for the

first time in November 2014. The incremental development cost of this project is approximately \$220,000,000, of which \$179,000,000 has been expended as of March 31, 2015.

We are constructing a residential condominium tower containing 472,000 zoning square feet on our 220 Central Park South development site. The incremental development cost of this project is approximately \$1.0 billion, of which \$130,000,000 has been expended as of March 31, 2015. In January 2014, we completed a \$600,000,000 loan secured by this site. On August 26, 2014, we obtained a standby commitment for up to \$500,000,000 of five-year mezzanine loan financing to fund a portion of the development expenditures at 220 Central Park South.

We are developing The Bartlett, a 699-unit residential project in Pentagon City, which is expected to be completed in 2016. The project will include a 37,000 square foot Whole Foods Market at the base of the building. The incremental development cost of this project is approximately \$250,000,000, of which \$67,000,000 has been expended as of March 31, 2015.

We plan to redevelop an existing 165,000 square foot office building in Crystal City (2221 S. Clark Street), which we have leased to WeWork, into approximately 250 rental residential units. The incremental development cost of this project is approximately \$40,000,000. The redevelopment is expected to be completed in the second half of 2015.

We have substantially completed the repositioning of 280 Park Avenue (50% owned). Our share of the incremental development costs of this project is approximately \$63,000,000, of which \$59,000,000 was expended as of March 31, 2015.

We are also evaluating other development and redevelopment opportunities at certain of our properties in Manhattan, including the Penn Plaza District, and in Washington, including Crystal City, Rosslyn and Pentagon City.

There can be no assurance that any of our development or redevelopment projects will commence, or if commenced, be completed, or completed on schedule or within budget.

**Liquidity and Capital Resources – continued***Development and Redevelopment Expenditures - continued*

Below is a summary of development and redevelopment expenditures incurred in the three months ended March 31, 2015. These expenditures include interest of \$11,110,000, payroll of \$1,026,000 and other soft costs (primarily architectural and engineering fees, permits, real estate taxes and professional fees) aggregating \$29,134,000, that were capitalized in connection with the development and redevelopment of these projects.

| (Amounts in thousands)                             | <b>Total</b> | <b>New York</b> | <b>Washington,<br/>DC</b> | <b>Other</b> |
|--|--------------|-----------------|---------------------------|--------------|
| 220 Central Park South                             | \$ 20,277    | \$ -            | \$ -                      | \$ 20,277    |
| Springfield Town Center                            | 14,478       | -               | -                         | 14,478       |
| The Bartlett                                       | 13,791       | -               | 13,791                    | -            |
| 330 West 34th Street                               | 11,902       | 11,902          | -                         | -            |
| Marriott Marquis Times Square - retail and signage | 10,651       | 10,651          | -                         | -            |
| 90 Park Avenue                                     | 5,173        | 5,173           | -                         | -            |
| Wayne Towne Center                                 | 2,362        | -               | -                         | 2,362        |
| Penn Plaza   | 1,163        | 1,163           | -                         | -            |
| 2221 South Clark Street                            | 1,127        | -               | 1,127                     | -            |
| Other  | 7,128        | 2,254           | 4,628                     | 246          |
|  | \$ 88,052    | \$ 31,143       | \$ 19,546                 | \$ 37,363    |

*Cash Flows for the Three Months Ended March 31, 2014*

Our cash and cash equivalents were \$1,156,727,000 at March 31, 2014, a \$573,437,000 increase over the balance at December 31, 2013. The increase is primarily due to cash flows from operating, financing, and investing activities, as discussed below.

Cash flows provided by operating activities of \$309,131,000 was comprised of (i) net income of \$98,156,000, (ii) \$135,433,000 of non-cash adjustments, which include depreciation and amortization expense, the effect of straight-lining of rental income, income from partially owned entities and impairment losses on real estate, (iii) the net change in operating assets and liabilities of \$62,576,000, including \$123,000 related to real estate fund investments, and (iv) distributions of income from partially owned entities of \$12,966,000.

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Net cash provided by investing activities of \$82,761,000 was comprised of (i) \$120,270,000 of proceeds from sales of real estate and related investments, (ii) \$69,347,000 of proceeds from repayments of mortgage and mezzanine loans receivable and other, (iii) \$52,256,000 of changes in restricted cash, and (iv) \$1,277,000 of capital distributions from partially owned entities, partially offset by (v) \$90,653,000 of development costs and construction in progress, (vi) \$53,103,000 of additions to real estate, and (vii) \$16,633,000 of investments in partially owned entities.

Net cash provided by financing activities of \$181,545,000 was comprised of (i) \$600,000,000 of proceeds from borrowings, and (ii) \$3,676,000 of proceeds received from the exercise of employee share options, partially offset by (iii) \$233,198,000 for the repayments of borrowings, (iv) \$136,761,000 of dividends paid on common shares, (v) \$20,752,000 of debt issuance costs, (vi) \$20,368,000 of dividends paid on preferred shares, (vii) \$10,474,000 of distributions to noncontrolling interests, and (viii) \$578,000 for the repurchase of shares related to stock compensation agreements and/or related tax withholdings.



**Liquidity and Capital Resources – continued***Capital Expenditures in the three months ended March 31, 2014*

Below is a summary of capital expenditures, leasing commissions and a reconciliation of total expenditures on an accrual basis to the cash expended in the three months ended March 31, 2014.

| (Amounts in thousands)   | <b>Total</b> | <b>New York</b> | <b>Washington,<br/>DC</b> | <b>Other</b> |
|--|--------------|-----------------|---------------------------|--------------|
| Expenditures to maintain assets                                    | \$ 12,208    | \$ 8,931        | \$ 1,521                  | \$ 1,756     |
| Tenant improvements  | 57,964       | 40,311          | 11,680                    | 5,973        |
| Leasing commissions  | 18,095       | 14,018          | 2,322                     | 1,755        |
| Non-recurring capital expenditures                                 | 84           | 84              | -                         | -            |
| Total capital expenditures and leasing commissions (accrual basis) | 88,351       | 63,344          | 15,523                    | 9,484        |
| Adjustments to reconcile to cash basis:                            |              |                 |                           |              |
| Expenditures in the current year applicable to prior periods       | 40,186       | 18,716          | 12,186                    | 9,284        |
| Expenditures to be made in future periods for the current period   | (56,023)     | (40,184)        | (12,807)                  | (3,032)      |
| Total capital expenditures and leasing commissions (cash basis)    | \$ 72,514    | \$ 41,876       | \$ 14,902                 | \$ 15,736    |
| <i>Tenant improvements and leasing commissions:</i>                |              |                 |                           |              |
| <i>Per square foot per annum</i>                                   | \$ 5.95      | \$ 6.19         | \$ 5.23                   | \$ n/a       |
| <i>Percentage of initial rent</i>                                  | 10.4%        | 9.8%            | 12.3%                     | n/a          |

*Development and Redevelopment Expenditures in the three months ended March 31, 2014*

Below is a summary of development and redevelopment expenditures incurred in the three months ended March 31, 2014. These expenditures include interest of \$13,622,000, payroll of \$1,770,000 and other soft costs (primarily architectural and engineering fees, permits, real estate taxes and professional fees) aggregating \$14,700,000, that were

capitalized in connection with the development and redevelopment of these projects.

| (Amounts in thousands)                             | <b>Total</b> | <b>New York</b> | <b>Washington,<br/>DC</b> | <b>Other</b> |
|--|--------------|-----------------|---------------------------|--------------|
| Springfield Town Center                            | \$ 25,172    | \$ -            | \$ -                      | \$ 25,172    |
| Marriott Marquis Times Square - retail and signage | 12,822       | 12,822          | -                         | -            |
| 330 West 34th Street                               | 9,541        | 9,541           | -                         | -            |
| 220 Central Park South                             | 9,034        | -               | -                         | 9,034        |
| 608 Fifth Avenue                                   | 7,248        | 7,248           | -                         | -            |
| The Bartlett                                       | 4,517        | -               | 4,517                     | -            |
| 7 West 34th Street                                 | 3,044        | 3,044           | -                         | -            |
| Wayne Towne Center                                 | 2,419        | -               | -                         | 2,419        |
| Other  | 16,856       | 6,526           | 7,068                     | 3,262        |
|  | \$ 90,653    | \$ 39,181       | \$ 11,585                 | \$ 39,887    |

## Liquidity and Capital Resources – continued

### *Other Commitments and Contingencies*

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters is not expected to have a material adverse effect on our financial position, results of operations or cash flows.

Each of our properties has been subjected to varying degrees of environmental assessment at various times. The environmental assessments did not reveal any material environmental contamination. However, there can be no assurance that the identification of new areas of contamination, changes in the extent or known scope of contamination, the discovery of additional sites, or changes in cleanup requirements would not result in significant costs to us.

Our mortgage loans are non-recourse to us. However, in certain cases we have provided guarantees or master leased tenant space. These guarantees and master leases terminate either upon the satisfaction of specified circumstances or repayment of the underlying loans. As of March 31, 2015, the aggregate dollar amount of these guarantees and master leases is approximately \$349,000,000.

At March 31, 2015, \$39,632,000 of letters of credit were outstanding under one of our revolving credit facilities. Our revolving credit facilities contain financial covenants that require us to maintain minimum interest coverage and maximum debt to market capitalization ratios, and provide for higher interest rates in the event of a decline in our ratings below Baa3/BBB. Our revolving credit facilities also contain customary conditions precedent to borrowing, including representations and warranties, and also contain customary events of default that could give rise to accelerated repayment, including such items as failure to pay interest or principal.

As of March 31, 2015, we expect to fund additional capital to certain of our partially owned entities aggregating approximately \$78,000,000.

**Funds From Operations (“FFO”)**

FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts (“NAREIT”). NAREIT defines FFO as GAAP net income or loss adjusted to exclude net gain from sales of depreciated real estate assets, real estate impairment losses, depreciation and amortization expense from real estate assets, extraordinary items and other specified non-cash items, including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO and FFO per diluted share are non-GAAP financial measures used by management, investors and analysts to facilitate meaningful comparisons of operating performance between periods and among our peers because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. FFO does not represent cash generated from operating activities and is not necessarily indicative of cash available to fund cash requirements and should not be considered as an alternative to net income as a performance measure or cash flows as a liquidity measure. FFO may not be comparable to similarly titled measures employed by other companies. The calculations of both the numerator and denominator used in the computation of income per share are disclosed in Note 19 – *Income per Share*, in our consolidated financial statements on page 26 of this Quarterly Report on Form 10-Q.

*FFO for the Three Months Ended March 31, 2015 and 2014*

FFO attributable to common shareholders plus assumed conversions was \$220,084,000, or \$1.16 per diluted share for the three months ended March 31, 2015, compared to \$247,079,000, or \$1.31 per diluted share, for the prior year’s three months. Details of certain items that affect comparability are discussed in the financial results summary of our “Overview”.

| (Amounts in thousands, except per share amounts)  | <b>For The Three Months<br/>Ended March 31,</b> |             |
|---|---|-------------|
|   | <b>2015</b>                                     | <b>2014</b> |
| <b>Reconciliation of our net income to FFO:</b>   |   |             |
| Net income attributable to Vornado  | \$ 104,077                                      | \$ 82,717   |
| Depreciation and amortization of real property  | 118,256   | 142,569     |
| Net gains on sale of real estate  | (10,867)  | -           |
| Real estate impairment losses   | 256   | 20,842      |
| Proportionate share of adjustments to equity in net income of<br>Toys, to arrive at FFO:  |   |             |
| Depreciation and amortization of real<br>property   | -   | 11,415      |
| Income tax effect of above adjustments  | -   | (3,995)     |
| Proportionate share of adjustments to equity in net (loss) income of<br>partially owned entities, excluding Toys, to arrive at FFO: |   |             |
| Depreciation and amortization of real<br>property   | 36,272  | 25,271      |

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|  |            |            |
|--|------------|------------|
| Noncontrolling interests' share of above adjustments                               | (8,448)    | (11,399)   |
| FFO attributable to Vornado  | 239,546    | 267,420    |
| Preferred share dividends  | (19,484)   | (20,368)   |
| FFO attributable to common shareholders  | 220,062    | 247,052    |
| Convertible preferred share dividends  | 22         | 27         |
| FFO attributable to common shareholders plus assumed conversions                   | \$ 220,084 | \$ 247,079 |
| <b>Reconciliation of Weighted Average Shares</b>                                   |            |            |
| Weighted average common shares outstanding   | 187,999    | 187,307    |
| Effect of dilutive securities:   |            |            |
| Employee stock options and restricted share awards                                 | 1,337      | 933        |
| Convertible preferred shares   | 45         | 47         |
| Denominator for FFO per diluted share  | 189,381    | 188,287    |
| FFO attributable to common shareholders plus assumed conversions per diluted share | \$ 1.16    | \$ 1.31    |

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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We have exposure to fluctuations in market interest rates. Market interest rates are sensitive to many factors that are beyond our control. Our exposure to a change in interest rates on our consolidated and non-consolidated debt (all of which arises out of non-trading activity) is as follows:

| (Amounts in thousands, except per share amounts)                             | <b>March 31,</b> | <b>2015</b>                           | <b>Effect of 1%</b>         | <b>December 31,</b> | <b>2014</b>                           |
|--|------------------|---------------------------------------|-----------------------------|---------------------|---------------------------------------|
|  | <b>Balance</b>   | <b>Weighted Average Interest Rate</b> | <b>Change In Base Rates</b> | <b>Balance</b>      | <b>Weighted Average Interest Rate</b> |
| Consolidated debt:   |                  |                                       |                             |                     |                                       |
| Variable rate  | \$ 2,162,869     | 2.32%                                 | \$ 21,629                   | \$ 1,763,769        | 2.20%                                 |
| Fixed rate   | 7,401,256        | 4.37%                                 | -                           | 7,846,555           | 4.36%                                 |
|  | \$ 9,564,125     | 3.91%                                 | 21,629                      | \$ 9,610,324        | 3.97%                                 |
| Pro rata share of debt of non-consolidated entities (non-recourse):          |                  |                                       |                             |                     |                                       |
| Variable rate – excluding Toys   | \$ 318,935       | 1.74%                                 | 3,189                       | \$ 319,387          | 1.72%                                 |
| Variable rate – Toys   | 892,325          | 8.04%                                 | 8,923                       | 1,199,835           | 6.47%                                 |
| Fixed rate (including \$657,540 and \$674,443 of Toys debt in 2015 and 2014) | 2,745,890        | 6.47%                                 | -                           | 2,754,410           | 6.45%                                 |
|  | \$ 3,957,150     | 6.44%                                 | 12,112                      | \$ 4,273,632        | 6.10%                                 |
| Noncontrolling interests' share of above                                     |                  |                                       | (1,923)                     |                     |                                       |
| Total change in annual net income  |                  |                                       | \$ 31,818                   |                     |                                       |
| Per share-diluted  |                  |                                       | \$ 0.17                     |                     |                                       |

We may utilize various financial instruments to mitigate the impact of interest rate fluctuations on our cash flows and earnings, including hedging strategies, depending on our analysis of the interest rate environment and the costs and risks of such strategies. As of March 31, 2015, we have one interest rate swap on a \$421,000,000 mortgage loan that swapped the rate from LIBOR plus 1.65% (1.82% at March 31, 2015) to a fixed rate of 4.78% through March 2018.

*Fair Value of Debt*

The estimated fair value of our consolidated debt is calculated based on current market prices and discounted cash flows at the rate at which similar loans could be made currently to borrowers with similar credit ratings, for the remaining term of such debt. As of March 31, 2015, the estimated fair value of our consolidated debt was \$9,632,000,000.

#### **Item 4. Controls and Procedures**

**Disclosure Controls and Procedures:** The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of March 31, 2015, such disclosure controls and procedures were effective.

**Internal Control Over Financial Reporting:** There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rule 13a-15(f) under the Securities and Exchange Act of 1934, as amended) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters is not expected to have a material adverse effect on our financial position, results of operations or cash flows.

**Item 1A. Risk Factors**

There were no material changes to the Risk Factors disclosed in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2014.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

**Item 3. Defaults Upon Senior Securities**

None.



**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

Exhibits required by Item 601 of Regulation S-K are filed herewith or incorporated herein by reference and are listed in the attached Exhibit Index.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**VORNADO REALTY TRUST**  
(Registrant)

Date: May 4, 2015

By: /s/ Stephen W. Theriot  
Stephen W. Theriot, Chief Financial Officer  
(duly authorized officer and principal financial and  
accounting officer)

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**EXHIBIT INDEX**

**Exhibit No.**

|         |   |   |   |
|---------|---|---|---|
| 10.31** | - | <p>Form of Vornado Realty Trust 2015 Outperformance Plan Award Agreement. Incorporated by reference to Exhibit 99.1 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on January 21, 2015.</p>                       | * |
| 10.32** | - | <p>Form of Vornado Realty Trust Outperformance Plan Award Agreement Amendment. Incorporated by reference to Exhibit 99.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on January 21, 2015.</p>                  | * |
| 10.33** | - | <p>Letter Agreement between Vornado Realty Trust and Wendy A. Silverstein, dated March 6, 2015. Incorporated by reference to Exhibit 99.1 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on March 10, 2015.</p>   | * |
| 10.34** | - | <p>Waiver and Release between Vornado Realty Trust and Wendy A. Silverstein, dated March 6, 2015. Incorporated by reference to Exhibit 99.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on March 10, 2015.</p> | * |
| 15.1    | - | <p>Letter regarding Unaudited Interim Financial Information</p>   |   |
| 31.1    | - | <p>Rule 13a-14 (a) Certification of the Chief Executive Officer</p>   |   |
| 31.2    | - | <p>Rule 13a-14 (a) Certification of the Chief Financial Officer</p>   |   |
| 32.1    | - | <p>Section 1350 Certification of the Chief Executive Officer</p>  |   |
| 32.2    | - | <p>Section 1350 Certification of the Chief Financial Officer</p>  |   |

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|         |   |   |
|---------|---|---|
| 101.INS | - | XBRL Instance Document                        |
| 101.SCH | - | XBRL Taxonomy Extension Schema                |
| 101.CAL | - | XBRL Taxonomy Extension Calculation Linkbase  |
| 101.DEF | - | XBRL Taxonomy Extension Definition Linkbase   |
| 101.LAB | - | XBRL Taxonomy Extension Label Linkbase        |
| 101.PRE | - | XBRL Taxonomy Extension Presentation Linkbase |

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Incorporated by reference.  
Management contract or compensation agreement.