

VIRTUS INVESTMENT PARTNERS, INC.
Form 10-Q
November 08, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-10994

VIRTUS INVESTMENT PARTNERS, INC.
(Exact name of registrant as specified in its charter)

Delaware 26-3962811
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification No.)
100 Pearl St., Hartford, CT 06103
(Address of principal executive offices) (Zip Code)
(800) 248-7971
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

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Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES NO

The number of shares outstanding of the registrant's common stock was 7,146,602 as of October 26, 2018.

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"We," "us," "our," "the Company," and "Virtus" as used in this Quarterly Report on Form 10-Q, refer to Virtus Investment Partners, Inc., a Delaware corporation, and its subsidiaries.

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

Virtus Investment Partners, Inc.

Condensed Consolidated Balance Sheets

(Unaudited)

| | September 30, 2018 | December 31, 2017 |
|---|-----------------------|----------------------|
| (\$ in thousands, except share data) | | |
| Assets: | | |
| Cash and cash equivalents | \$ 168,982 | \$ 132,150 |
| Investments | 85,131 | 108,492 |
| Accounts receivable, net | 79,823 | 65,648 |
| Assets of consolidated investment products ("CIP") | | |
| Cash and cash equivalents of CIP | 50,427 | 101,315 |
| Cash pledged or on deposit of CIP | 767 | 817 |
| Investments of CIP | 1,791,379 | 1,597,752 |
| Other assets of CIP | 16,888 | 33,486 |
| Furniture, equipment and leasehold improvements, net | 11,998 | 10,833 |
| Intangible assets, net | 346,353 | 301,954 |
| Goodwill | 290,366 | 170,153 |
| Deferred taxes, net | 22,332 | 32,428 |
| Other assets | 19,836 | 35,771 |
| Total assets | \$ 2,884,282 | \$ 2,590,799 |
| Liabilities and Equity | | |
| Liabilities: | | |
| Accrued compensation and benefits | \$ 70,750 | \$ 86,658 |
| Accounts payable and accrued liabilities | 32,802 | 29,607 |
| Dividends payable | 7,552 | 6,528 |
| Debt | 338,874 | 248,320 |
| Other liabilities | 22,032 | 39,895 |
| Liabilities of CIP | | |
| Notes payable of CIP | 1,608,735 | 1,457,435 |
| Securities purchased payable and other liabilities of CIP | 84,064 | 112,954 |
| Total liabilities | 2,164,809 | 1,981,397 |
| Commitments and Contingencies (Note 14) | | |
| Redeemable noncontrolling interests | 60,248 | 4,178 |
| Equity: | | |
| Equity attributable to stockholders: | | |
| Series D mandatory convertible preferred stock, \$0.01 par value, 1,150,000 shares authorized, issued and outstanding at September 30, 2018 and December 31, 2017 | 110,843 | 110,843 |
| Common stock, \$0.01 par value, 1,000,000,000 shares authorized; 10,541,697 shares issued and 7,146,602 shares outstanding at September 30, 2018 and 10,455,934 shares issued and 7,159,645 shares outstanding at December 31, 2017 | 105 | 105 |
| Additional paid-in capital | 1,210,645 | 1,216,173 |
| Retained earnings (accumulated deficit) | (313,026) | (386,216) |
| Accumulated other comprehensive income (loss) | (600) | (600) |
| Treasury stock, at cost, 3,395,095 and 3,296,289 shares at September 30, 2018 and December 31, 2017, respectively | (364,249) | (351,748) |

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| | | |
|---|--------------|--------------|
| Total equity attributable to stockholders | 643,718 | 588,557 |
| Noncontrolling interests of CIP | 15,507 | 16,667 |
| Total equity | 659,225 | 605,224 |
| Total liabilities and equity | \$ 2,884,282 | \$ 2,590,799 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Virtus Investment Partners, Inc.
Condensed Consolidated Statements of Operations
(Unaudited)

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-----------|-------------------|-----------|
| | September 30, | | September 30, | |
| | 2018 | 2017 | 2018 | 2017 |
| (\$ in thousands, except per share data) | | | | |
| Revenues | | | | |
| Investment management fees | \$121,713 | \$97,295 | \$325,357 | \$230,628 |
| Distribution and service fees | 13,730 | 11,482 | 39,886 | 32,704 |
| Administration and shareholder service fees | 16,567 | 14,699 | 48,272 | 33,156 |
| Other income and fees | 200 | 199 | 655 | 1,095 |
| Total revenues | 152,210 | 123,675 | 414,170 | 297,583 |
| Operating Expenses | | | | |
| Employment expenses | 63,269 | 54,159 | 178,833 | 136,792 |
| Distribution and other asset-based expenses | 25,386 | 20,552 | 71,398 | 51,639 |
| Other operating expenses | 20,350 | 17,733 | 56,340 | 51,195 |
| Operating expenses of consolidated investment products ("CIP") | 529 | 6,757 | 2,823 | 7,872 |
| Restructuring and severance | — | 1,584 | — | 10,478 |
| Depreciation and other amortization | 1,189 | 1,038 | 3,304 | 2,478 |
| Amortization expense | 7,541 | 5,063 | 17,601 | 7,109 |
| Total operating expenses | 118,264 | 106,886 | 330,299 | 267,563 |
| Operating Income (Loss) | 33,946 | 16,789 | 83,871 | 30,020 |
| Other Income (Expense) | | | | |
| Realized and unrealized gain (loss) on investments, net | (374) | 1,367 | 1,024 | 2,951 |
| Realized and unrealized gain (loss) of CIP, net | (4,735) | 13,465 | (4,255) | 16,485 |
| Other income (expense), net | 549 | 436 | 2,323 | 1,129 |
| Total other income (expense), net | (4,560) | 15,268 | (908) | 20,565 |
| Interest Income (Expense) | | | | |
| Interest expense | (5,155) | (4,116) | (13,482) | (8,098) |
| Interest and dividend income | 716 | 679 | 3,255 | 1,313 |
| Interest and dividend income of investments of CIP | 26,596 | 17,778 | 71,678 | 28,536 |
| Interest expense of CIP | (16,959) | (16,249) | (46,786) | (22,101) |
| Total interest income (expense), net | 5,198 | (1,908) | 14,665 | (350) |
| Income (Loss) Before Income Taxes | 34,584 | 30,149 | 97,628 | 50,235 |
| Income tax expense (benefit) | 6,653 | 9,626 | 22,641 | 15,939 |
| Net Income (Loss) | 27,931 | 20,523 | 74,987 | 34,296 |
| Noncontrolling interests | | | | |
| Net Income (Loss) Attributable to Stockholders | 26,998 | 18,792 | 73,368 | 31,514 |
| Preferred stockholder dividends | (2,085) | (2,084) | (6,253) | (6,252) |
| Net Income (Loss) Attributable to Common Stockholders | \$24,913 | \$16,708 | \$67,115 | \$25,262 |
| Earnings (Loss) per Share—Basic | \$3.47 | \$2.32 | \$9.33 | \$3.64 |
| Earnings (Loss) per Share—Diluted | \$3.19 | \$2.21 | \$8.67 | \$3.52 |
| Cash Dividends Declared per Preferred Share | \$1.81 | \$1.81 | \$5.44 | \$5.44 |
| Cash Dividends Declared per Common Share | \$0.55 | \$0.45 | \$1.45 | \$1.35 |
| Weighted Average Shares Outstanding—Basic (in thousands) | 7,175 | 7,212 | 7,195 | 6,942 |
| Weighted Average Shares Outstanding—Diluted (in thousands) | 8,456 | 8,492 | 8,463 | 7,168 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Virtus Investment Partners, Inc.
 Condensed Consolidated Statements of Comprehensive Income
 (Unaudited)

| | Three Months Ended September 30, 2018 | | 2017 | | Nine Months Ended September 30, 2018 | | 2017 | |
|--|--|----------|----------|----------|---|--|------|--|
| (\$ in thousands) | | | | | | | | |
| Net Income (Loss) | \$27,931 | \$20,523 | \$74,987 | \$34,296 | | | | |
| Other comprehensive income (loss), net of tax: | | | | | | | | |
| Foreign currency translation adjustment, net of tax of \$2 and \$4 for the three and nine months ended September 30, 2018, respectively | (2 |) 10 | (10 |) 12 | | | | |
| Unrealized gain (loss) on available-for-sale securities, net of tax of (\$9) and (\$32) for the three months ended September 30, 2018 and 2017, respectively, and \$68 and (\$115) for the nine months ended September 30, 2018 and 2017, respectively | 24 | 38 | (168 |) 172 | | | | |
| Other comprehensive income (loss) | 22 | 48 | (178 |) 184 | | | | |
| Comprehensive income (loss) | 27,953 | 20,571 | 74,809 | 34,480 | | | | |
| Comprehensive (income) loss attributable to noncontrolling interests | (933 |) (1,731 |) (1,619 |) (2,782 | | | | |
| Comprehensive Income (Loss) Attributable to Stockholders | \$27,020 | \$18,840 | \$73,190 | \$31,698 | | | | |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Virtus Investment Partners, Inc.

Condensed Consolidated Statements of Cash Flows

(Unaudited)

| | Nine Months Ended September 30, | |
|--|------------------------------------|-----------|
| | 2018 | 2017 |
| (\$ in thousands) | | |
| Cash Flows from Operating Activities: | | |
| Net income (loss) | \$74,987 | \$34,296 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: | | |
| Depreciation expense, intangible asset and other amortization | 23,147 | 11,621 |
| Stock-based compensation | 16,914 | 14,970 |
| Amortization of deferred commissions | 2,734 | 1,666 |
| Payments of deferred commissions | (3,839) | (2,104) |
| Equity in earnings of equity method investments | (2,358) | (1,150) |
| Realized and unrealized (gains) losses on trading securities, net | (752) | (3,117) |
| Distributions received from equity method investments | 4,032 | 911 |
| Sales (purchases) of trading securities, net | 5,571 | 3,859 |
| Deferred taxes, net | 9,710 | 6,056 |
| Loss on disposal of fixed assets | 25 | 345 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable, net and other assets | 10,343 | (9,466) |
| Accrued compensation and benefits, accounts payable, accrued liabilities and other liabilities | (39,560) | (2,147) |
| Operating activities of consolidated investment products ("CIP"): | | |
| Realized and unrealized (gains) losses on investments of CIP, net | 2,108 | (16,875) |
| Purchases of investments by CIP | (857,999) | (527,214) |
| Sales of investments by CIP | 655,335 | 377,238 |
| Net purchases of short term investments by CIP | 111 | 565 |
| Change in other assets of CIP | (609) | 417 |
| Change in liabilities of CIP | (1,589) | 1,042 |
| Amortization of discount on notes payable of CIP | — | 5,042 |
| Net cash provided by (used in) operating activities | (101,689) | (104,045) |
| Cash Flows from Investing Activities: | | |
| Capital expenditures | (2,516) | (1,243) |
| Change in cash and cash equivalents of CIP due to consolidation, net | — | 5,466 |
| Acquisition of businesses (cash paid of \$129.5 million, less cash acquired of \$2.5 million in 2018 and cash paid of \$471.4 million, less cash acquired of \$77.6 million in 2017) | (126,995) | (393,446) |
| Sale of available-for-sale securities | 37,785 | — |
| Purchases of available-for-sale securities | (20,188) | (194) |
| Net cash provided by (used in) investing activities | (111,914) | (389,417) |
| Cash Flows from Financing Activities: | | |
| Issuance of debt | 105,000 | 260,000 |
| Repayments on debt | (12,863) | (30,970) |
| Payment of deferred financing costs | (3,810) | (15,549) |
| Proceeds from issuance of mandatory convertible preferred stock, net of issuance costs | — | 111,004 |
| Proceeds from issuance of common stock, net of issuance costs | — | 109,487 |
| Common stock dividends paid | (10,093) | (9,352) |

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| | | |
|---|------------|------------|
| Preferred stock dividends paid | (6,253) | (4,169) |
| Repurchases of common shares | (12,501) | (7,502) |
| Stock options exercised | 719 | 106 |
| Taxes paid related to net share settlement of restricted stock units | (6,517) | (3,436) |
| Contributions (redemptions) of noncontrolling interests, net | (2,159) | 18,448 |
| Financing activities of CIP: | | |
| Payments on borrowings by CIP | (669,500) | (105,000) |
| Borrowings (payments) on borrowings by CIP | 817,474 | — |
| Proceeds from issuance of notes payable by CIP | — | 474,009 |
| Repayment of notes payable by CIP | — | (500) |
| Net cash provided by (used in) financing activities | 199,497 | 796,576 |
| Net increase (decrease) in cash, cash equivalents and restricted cash | (14,106) | 303,114 |
| Cash, cash equivalents and restricted cash, beginning of period | 234,282 | 83,671 |
| Cash, Cash Equivalent and Restricted Cash, End of Period | \$220,176 | \$386,785 |
| Non-Cash Investing Activities: | | |
| Change in accrual for capital expenditures | \$1,906 | \$96 |
| Non-Cash Financing Activities: | | |
| Increase (decrease) to noncontrolling interest due to consolidation (deconsolidation) of CIP, net | \$— | \$11,286 |
| Stock issued for acquisition of business | \$— | \$21,738 |
| Contingent consideration for acquisition of business | \$— | \$51,690 |
| Common stock dividends payable | \$3,930 | \$4,234 |
| Preferred stock dividends payable | \$2,085 | \$2,084 |
| Accrued stock issuance costs | \$— | \$332 |

September 30, December 31,
2018 2017

(\$ in thousands)

| | | |
|--|------------|------------|
| Reconciliation of cash, cash equivalents and restricted cash | | |
| Cash and cash equivalents | \$ 168,982 | \$ 132,150 |
| Cash of consolidated investment products | 50,427 | 101,315 |
| Cash pledged or on deposit of consolidated investment products | 767 | 817 |
| Cash, cash equivalents and restricted cash at end of period | \$ 220,176 | \$ 234,282 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Virtus Investment Partners, Inc.
Condensed Consolidated Statements of Changes in Equity
(Unaudited)

| (\$ in thousands, except per share data) | Permanent Equity | | | | Additional Paid-in Capital | Accumulated Deficit | Accumulated Other Comprehensive Income (Loss) | Treasury Stock | | Total Attributed To Stockholders |
|---|------------------------|-----------|---------------------------|---------|----------------------------------|------------------------|---|----------------|-------------|---|
| | Common Stock Shares | Par Value | Preferred Stock Shares | Amount | | | | Shares | Amount | |
| Balances at December 31, 2016 | 5,889,013 | \$91 | — | \$— | \$1,090,331 | \$(424,279) | \$(224) | 3,230,045 | \$(344,246) | \$321,673 |
| Adjustment for adoption of ASU 2016-09 | — | — | — | — | — | 1,051 | — | — | — | 1,051 |
| Net income (loss) | — | — | — | — | — | 31,514 | — | — | — | 31,514 |
| Net unrealized gain (loss) on securities available-for-sale | — | — | — | — | — | — | 172 | — | — | 172 |
| Foreign currency translation adjustments | — | — | — | — | — | — | 12 | — | — | 12 |
| Net subscriptions (redemptions) and other | — | — | — | — | — | — | — | — | — | — |
| Issuance of mandatory convertible preferred stock, net of offering costs | — | — | 1,150,000 | 110,843 | — | — | — | — | — | 110,843 |
| Cash dividends declared (\$5.44 per preferred share) | — | — | — | — | (6,253) | — | — | — | — | (6,253) |
| Issuance of common stock for acquisition of business | 213,669 | 2 | — | — | 21,738 | — | — | — | — | 21,740 |
| Issuance of common stock, net of offering costs | 1,046,500 | 11 | — | — | 109,317 | — | — | — | — | 109,328 |
| Cash dividends declared (\$1.35 per common share) | — | — | — | — | (10,103) | — | — | — | — | (10,103) |

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| | | | | | | | | | | |
|--|-----------|--------|-----------|------------|--------------|--------------|----------|-----------|--------------|------------|
| Repurchases of common shares | (66,244) | — | — | — | — | — | — | 66,244 | (7,502) | (7,502) |
| Issuance of common shares related to employee stock transactions | 75,077 | 1 | — | — | 835 | — | — | — | — | 836 |
| Taxes paid on stock-based compensation | — | — | — | — | (3,441) | — | — | — | — | (3,441) |
| Stock-based compensation | — | — | — | — | 14,317 | — | — | — | — | 14,317 |
| Balances at September 30, 2017 | 7,158,015 | \$ 105 | 1,150,000 | \$ 110,843 | \$ 1,216,741 | \$ (391,714) | \$ (40) | 3,296,289 | \$ (351,748) | \$ 584,187 |
| Balances at December 31, 2017 | 7,159,645 | \$ 105 | 1,150,000 | \$ 110,843 | \$ 1,216,173 | \$ (386,216) | \$ (600) | 3,296,289 | \$ (351,748) | \$ 588,557 |
| Adjustment for adoption of ASU 2016-01 | — | — | — | — | — | (178) | 178 | — | — | — |
| Acquisition of businesses | — | — | — | — | — | — | — | — | — | — |
| Net income (loss) | — | — | — | — | — | 73,368 | — | — | — | 73,368 |
| Net unrealized gain (loss) on securities available-for-sale | — | — | — | — | — | — | (168) | — | — | (168) |
| Foreign currency translation adjustments | — | — | — | — | — | — | (10) | — | — | (10) |
| Net subscriptions (redemptions) and other | — | — | — | — | — | — | — | — | — | — |
| Cash dividends declared (\$5.44 per preferred share) | — | — | — | — | (6,253) | — | — | — | — | (6,253) |
| Cash dividends declared (\$1.45 per common share) | — | — | — | — | (11,099) | — | — | — | — | (11,099) |
| Repurchases of common shares | (98,806) | — | — | — | — | — | — | 98,806 | (12,501) | (12,501) |
| Issuance of common shares related to employee stock transactions | 85,763 | — | — | — | 1,444 | — | — | — | — | 1,444 |
| Taxes paid on stock-based | — | — | — | — | (6,517) | — | — | — | — | (6,517) |

| | | | | | | | | | | |
|---------------|-----------|-------|-----------|-----------|-------------|-------------|---------|-----------|-------------|-----------|
| compensation | | | | | | | | | | |
| Stock-based | | | | | 16,897 | | | | | 16,897 |
| compensation | — | — | — | — | | — | — | — | — | |
| Balances at | | | | | | | | | | |
| September 30, | 7,146,602 | \$105 | 1,150,000 | \$110,843 | \$1,210,645 | \$(313,026) | \$(600) | 3,395,095 | \$(364,249) | \$643,718 |
| 2018 | | | | | | | | | | |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Virtus Investment Partners, Inc.
Notes to Condensed Consolidated Financial Statements
(Unaudited)

1. Organization and Business

Virtus Investment Partners, Inc. ("the Company," "we," "us," "our" or "Virtus"), a Delaware corporation, operates in the investment management industry through its subsidiaries.

The Company provides investment management and related services to individuals and institutions. The Company's retail investment management services are provided to individuals through products consisting of U.S. 1940 Act mutual funds and Undertaking for Collective Investment in Transferable Securities ("UCITS") (collectively, "open-end funds"), closed-end funds, exchange traded funds ("ETFs") and retail separate accounts. Institutional investment management services are provided to corporations, multi-employer retirement funds, employee retirement systems, foundations, endowments, structured products and as a subadviser to unaffiliated mutual funds.

On July 1, 2018, the Company completed the acquisition of a majority interest in Sustainable Growth Advisers, LP ("SGA"), an investment manager specializing in U.S. and global growth equity portfolios. See Note 4 for further discussion of the SGA acquisition.

2. Basis of Presentation and Significant Accounting Policies

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. In the opinion of management, these financial statements contain all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the Company's financial condition and results of operations. Operating results for the nine months ended September 30, 2018 are not necessarily indicative of the results that may be expected for the year ending December 31, 2018.

These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017 filed with the Securities and Exchange Commission. The Company's significant accounting policies, which have been consistently applied, are summarized in its 2017 Annual Report on Form 10-K.

The Company has reclassified certain amounts in prior-period financial statements to conform to the current period's presentation. The reclassifications were not material to the condensed consolidated financial statements.

New Accounting Standards Implemented

On January 1, 2018, the Company adopted the new Accounting Standards Codification ("ASC") 606, Revenue from Contracts with Customers ("ASC 606"), pursuant to Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers, and all the related amendments ("the new revenue standard") using the modified retrospective approach. The core principle of the new revenue standard is that revenue is recognized upon the transfer of promised goods or services to customers in an amount that reflects the expected consideration to be received for the goods or services. Based on the revised criteria in the new revenue standard for determining whether the Company is acting as a principal or agent, certain costs that were previously presented on a net of revenue basis are now presented

on a gross basis. The comparative periods have not been restated and continue to be reported under the accounting standards in effect for those periods. No cumulative-effect adjustment to the balance sheet was necessary upon the adoption of ASC 606. The adoption of this standard did not have a material impact on the Company's condensed consolidated financial statements.

ASU 2016-01, Recognition and Measurement of Financial Assets and Financial Liabilities ("ASU 2016-01"). On January 1, 2018, the Company adopted amendments to ASC 825 - Financial Instruments pursuant to ASU 2016-01. This standard requires all equity investments (other than those accounted for under the equity method) to be measured at fair value with changes in the fair value recognized through net income. The Company recorded a \$0.2 million cumulative-effect adjustment to the balance sheet upon adoption.

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ASU 2016-15, Classification of Certain Cash Receipts and Cash Payments ("ASU 2016-15"). On January 1, 2018, the Company adopted amendments to ASC 230 - Statement of Cash Flows ("ASC 230") on a retrospective basis pursuant to ASU 2016-15. This standard clarifies the treatment of several cash flow activities. ASU 2016-15 also clarifies that when cash receipts and cash payments have aspects of more than one classification of cash flows and cannot be separated, classification will depend on the predominant source or use. The adoption of this standard did not have a material impact on the Company's condensed consolidated financial statements.

ASU 2016-18, Statement of Cash Flows (Topic 230): Restricted Cash ("ASU 2016-18"). On January 1, 2018, the Company adopted amendments to ASC 230 on a retrospective basis pursuant to ASU 2016-18. This standard requires the inclusion of restricted cash with cash and cash equivalents when reconciling the beginning and ending cash on the statement of cash flows. Restricted cash includes cash pledged or on deposit with brokers of consolidated investment products. Cash, cash equivalents and restricted cash reported on the condensed consolidated statements of cash flows now includes \$0.8 million, \$0.7 million and \$1.0 million of cash pledged or on deposit of consolidated investment products as of December 31, 2017, September 30, 2017, and December 31, 2016, respectively, as well as previously reported cash and cash equivalents. The adoption of this standard did not have a material impact on the Company's condensed consolidated financial statements.

ASU 2017-01, Clarifying the Definition of a Business ("ASU 2017-01"). On January 1, 2018, the Company adopted amendments to ASC 805 - Business Combinations ("ASC 805") pursuant to ASU 2017-01, and will apply the standard prospectively. This standard provides guidance on evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The adoption of this standard did not have a material impact on the Company's condensed consolidated financial statements.

ASU 2017-04, Intangibles - Goodwill and Other: Simplifying the Accounting for Goodwill Impairment ("ASU 2017-04"). On January 1, 2018, the Company adopted amendments to ASC 350 - Intangibles - Goodwill and Other pursuant to ASU 2017-04, and will apply the standard prospectively for all future annual and interim goodwill impairment tests. Under ASU 2017-04, a goodwill impairment is defined to be the amount by which a reporting unit's carrying value exceeds its fair value. The adoption of this standard did not have a material impact on the Company's condensed consolidated financial statements.

ASU 2018-05, Income Taxes (Topic 740), Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin No. 118 ("ASU 2018-05"). In March 2018, the Company adopted the amendments to ASC 740 - Income Taxes pursuant to ASU 2018-05. The standard adds various Securities and Exchange Commission ("SEC") paragraphs pursuant to the issuance of the December 2017 SEC Staff Accounting Bulletin No. 118, Income Tax Accounting Implications of the Tax Cuts and Jobs Act ("SAB 118"), which was effective immediately. The SEC issued SAB 118 to address concerns about reporting entities' ability to comply with the accounting requirements to recognize all of the effects of the Tax Cuts and Jobs Act in the period of enactment on a timely basis. SAB 118 allows disclosure stating that timely determination of some or all of the income tax effects from the Tax Cuts and Jobs Act are incomplete by the due date of the financial statements and if possible to provide a reasonable estimate of the income tax effects. We have accounted for the tax effects of the Tax Cuts and Jobs Act under the guidance of SAB 118, on a provisional basis. Our accounting for certain income tax effects is incomplete, but we have determined reasonable estimates for those effects and have recorded provisional amounts in our condensed consolidated financial statements as of September 30, 2018 and December 31, 2017.

New Accounting Standards Not Yet Implemented

In August 2018, the Financial Accounting Standards Board ("FASB") issued ASU 2018-15, Intangibles—Goodwill and Other— Internal-Use Software (Subtopic 350-40) ("ASU 2018-15"). This standard aligns the requirements for

capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software, including an internal use software license. ASU 2018-15 is effective for fiscal years beginning after December 15, 2019 and interim periods within those fiscal years. Early adoption is permitted. The Company does not expect the adoption of this standard to have a material impact on the Company's condensed consolidated financial statements.

In August 2018, the FASB issued ASU 2018-13, Fair Value Measurement (Topic 820) ("ASU 2018-13"). This standard modifies the disclosure requirements on fair value measurements and is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. Early adoption is permitted. The Company is currently evaluating the potential impact of the guidance but does not expect the adoption of this standard to have a material impact on the Company's condensed consolidated financial statements.

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In July 2018, the FASB issued ASU 2018-09, Codification Improvements ("ASU 2018-09"). This standard does not prescribe any new accounting guidance, but instead makes minor improvements and clarifications of several different FASB ASC areas based on comments and suggestions made by various stakeholders. Certain updates are applicable immediately while other updates provide for a transition period for adoption over the next fiscal year beginning after December 15, 2018. The Company does not expect the adoption of this standard to have a material impact on the Company's condensed consolidated financial statements.

In February 2018, the FASB issued ASU 2018-02, Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income ("ASU 2018-02"). The standard provides financial statement preparers with an option to reclassify stranded tax effects within accumulated other comprehensive income to retained earnings in each period in which the effect of the change in the U.S. federal corporate income tax rate in the Tax Cuts and Jobs Act (or portion thereof) is recorded. ASU 2018-02 is effective for fiscal years beginning after December 15, 2018 and interim periods within those fiscal years. Early adoption is permitted. The Company does not expect the adoption of this guidance to have a material impact on the Company's condensed consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842) ("ASU 2016-02"). The standard replaces current codification Topic 840 - Leases with updated guidance on accounting for leases and requires a lessee to recognize assets and liabilities arising from an operating lease on the balance sheet, whereas previous guidance did not require lease assets and liabilities to be recognized for most leases. Furthermore, this standard permits companies to make an accounting policy election to not recognize lease assets and liabilities for leases with a term of 12 months or less. For both finance leases and operating leases, the lease liability should be initially measured at the present value of the lease payments. The recognition, measurement and presentation of expenses and cash flows arising from a lease by a lessee will not significantly change under this new guidance. In July 2018, the FASB issued ASU 2018-10, Codification Improvements to Topic 842 (Leases), which provides narrow amendments to clarify how to apply certain aspects of ASU 2016-02. Both standards are effective for fiscal years beginning after December 15, 2018 and interim periods therein. Early adoption is permitted. The Company is currently evaluating the potential impact of this standard on its condensed consolidated financial statements but expects to record a right-of-use asset and a related lease obligation in the Company's condensed consolidated balance sheet upon adoption.

3. Revenues

Adoption of ASC 606, Revenue from Contracts with Customers

The Company's revenues are recognized when a performance obligation is satisfied, which occurs when control of the services is transferred to customers. Investment management fees, distribution and service fees and administration and shareholder service fees are generally calculated as a percentage of average net assets of the investment portfolios managed. The net asset values from which investment management, distribution and service and administration and shareholder service fees are calculated, are variable in nature and subject to factors outside of the Company's control such as deposits, withdrawals and market performance. Because of this, they are considered constrained until the end of the contractual measurement period (monthly or quarterly) which is when asset values are generally determinable.

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Revenue Disaggregated by Source

The following table summarizes revenue by source:

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|--|-----------|------------------------------------|-----------|
| | 2018 | 2017 (1) | 2018 | 2017 (1) |
| (\$ in thousands) | | | | |
| Investment management fees | | | | |
| Open-end funds | \$62,466 | \$51,190 | \$174,032 | \$120,902 |
| Closed-end funds | 10,614 | 11,243 | 31,161 | 33,495 |
| Retail separate accounts | 19,532 | 14,686 | 53,152 | 38,879 |
| Institutional accounts | 24,614 | 16,208 | 56,210 | 30,140 |
| Structured products | 3,602 | 2,822 | 7,996 | 4,483 |
| Other products | 885 | 1,146 | 2,806 | 2,729 |
| Total investment management fees | 121,713 | 97,295 | 325,357 | 230,628 |
| Distribution and service fees | 13,730 | 11,482 | 39,886 | 32,704 |
| Administration and shareholder service fees | 16,567 | 14,699 | 48,272 | 33,156 |
| Other income and fees | 200 | 199 | 655 | 1,095 |
| Total revenues | \$152,210 | \$123,675 | \$414,170 | \$297,583 |

(1) Prior period amounts have not been adjusted and are reported in accordance with historical accounting under ASC 605, Revenue Recognition.

Investment Management Fees

The Company provides investment management services pursuant to investment management agreements through its affiliated investment advisers (each an "Adviser"). Investment management services represent a series of distinct daily service periods which are performed over time. Fees earned on funds are based on each fund's average daily or weekly net assets which are generally received and calculated on a monthly basis. The Company records its management fees net of investment management fees paid to unaffiliated subadvisers, as the Company considers itself an agent of the fund as it relates to the day-to-day investment management services performed by unaffiliated subadvisers, with the Company's performance obligation being to arrange for the provision of that service and not control the specified service before that service is performed. Amounts paid to unaffiliated subadvisers for the three and nine months ended September 30, 2018 were \$11.4 million and \$36.6 million, respectively.

Retail separate account fees are generally based on the end of the preceding or current quarter's asset values or on an average of month-end balances. Institutional account fees are generally based on an average of month-end balances or current quarter's asset values. Fees for structured finance products, for which the Company acts as the collateral manager, consist of senior, subordinated and, in certain instances, incentive management fees. Senior and subordinated management fees are calculated at a contractual fee rate applied against the end of the preceding quarter par value of the total collateral being managed with subordinated fees being recognized only after certain portfolio criteria are met. Incentive fees on certain of the Company's CLOs are typically 20% of the excess cash flows available to holders of the subordinated notes, above a threshold level internal rate of return.

Distribution and Service Fees

Distribution and service fees are asset-based fees earned from open-end funds for distribution services. Depending on the fund type or share class, these fees primarily consist of an asset-based fee (12b-1 fee) that is charged to the fund over a period of years to cover allowable sales and marketing expenses for the fund or front-end sales charges which

are based on a percentage of the offering price. Asset-based distribution and service fees are primarily based on percentages of the average daily net assets value and are paid monthly pursuant to the terms of the respective distribution and service fee contracts.

Distribution and service fees represent two performance obligations comprised of distribution and related shareholder servicing activities. Distribution services are generally satisfied upon the sale of a fund share. Shareholder servicing activities are generally services satisfied over time.

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The Company distributes its open-end funds through unaffiliated financial intermediaries that comprise national and regional broker dealers. These unaffiliated financial intermediaries provide distribution and shareholder service activities on behalf of the Company. The Company passes related distribution and service fees to these unaffiliated financial intermediaries for these services and considers itself the principal in these arrangements as it has control of the services prior to the services being transferred to the customer. These payments are classified within distribution and other asset-based expenses.

Administration & Shareholder Service Fees

The Company provides administrative fund services to its open-end funds and certain of its closed-end funds and shareholder services to its open-end funds. Administration and shareholder services are performed over time. The Company earns fees based on each fund's average daily or weekly net assets which are calculated and paid monthly. Administrative fund services include: record keeping, preparing and filing documents required to comply with securities laws, legal administration and compliance services, customer service, supervision of the activities of the funds' service providers, tax services and treasury services as well as providing office space, equipment and personnel that may be necessary for managing and administering the business affairs of the funds. Shareholder services include maintaining shareholder accounts, processing shareholder transactions, preparing filings and performing necessary reporting, among other things.

Financial Statement Impact of the Adoption of ASC 606

The adoption of ASC 606 resulted in a change from the Company's treatment under ASC 605 whereby front-end sales charges earned for the sale execution of certain share classes were presented net of the amounts retained by unaffiliated third-party dealers and banks. These front-end sales charges earned are now presented on a gross basis under ASC 606.

The impact of adoption of ASC 606 on the Company's condensed consolidated statement of operations was as follows:

| (\$ in thousands) | Three Months Ended September 30, 2018 | | | Nine Months Ended September 30, 2018 | | |
|---|---------------------------------------|---------------------|---------------------------------|--------------------------------------|---------------------|---------------------------------|
| | As Reported | Balance | | As Reported | Balance | |
| | | Under Prior ASC 605 | Effect of Change Higher/(Lower) | | Under Prior ASC 605 | Effect of Change Higher/(Lower) |
| Revenues | | | | | | |
| Distribution and service fees | \$13,730 | \$11,625 | \$ 2,105 | \$39,886 | \$34,451 | \$ 5,435 |
| Operating Expenses | | | | | | |
| Distribution and other asset-based expenses | \$25,386 | \$23,281 | \$ 2,105 | \$71,398 | \$65,963 | \$ 5,435 |

4. Business Combinations

Sustainable Growth Advisers, LP

On July 1, 2018, the Company completed the acquisition of 70% of the outstanding limited partnership interests of SGA and 100% of the membership interests in its general partner, SGIA, LLC ("SGA Acquisition"). SGA is an investment manager specializing in U.S. and global growth equity portfolios. The SGA Acquisition expands Virtus'

offerings of investment strategies from its affiliated managers and diversifies its client base, particularly among institutional investors and international clients. The total purchase price of the SGA Acquisition was \$129.5 million, comprising (1) an initial payment of \$110.5 million paid at closing, and (2) \$19.0 million paid in August 2018 upon the successful completion of final closing conditions and client approvals. The Company accounted for the acquisition in accordance with ASC 805. The purchase price was allocated to the assets acquired, liabilities assumed and non-controlling interests based upon their estimated fair values at the date of the SGA Acquisition. Goodwill of \$120.2 million and other intangible assets of \$62.0 million were recorded as a result of the SGA Acquisition. The Company expects \$127.5 million of this amount to be tax deductible over 15 years. The Company has not completed its final assessment of the fair values of purchased receivables or acquired contracts. The final fair value of the net assets acquired may result in adjustments to certain assets and liabilities, including goodwill.

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The following table summarizes the identified acquired assets, liabilities assumed and redeemable noncontrolling interests as of the acquisition date:

| | July 1, 2018 |
|---|-----------------|
| (\$ in thousands) | |
| Assets: | |
| Cash and cash equivalents | \$2,505 |
| Investments | 262 |
| Accounts receivable | 6,649 |
| Furniture, equipment and leasehold improvements | 70 |
| Intangible assets | 62,000 |
| Goodwill | 120,213 |
| Other assets | 659 |
| Total Assets | 192,358 |
| Liabilities | |
| Accrued compensation and benefits | 824 |
| Accounts payable and accrued liabilities | 6,534 |
| Total liabilities | 7,358 |
| Redeemable noncontrolling interests | 55,500 |
| Total Net Assets Acquired | \$129,500 |

Identifiable Intangible Assets Acquired

In connection with the allocation of the purchase price, the Company identified the following intangible assets:

| | July 1, 2018 Approximate Fair Value | | Weighted Average of Useful Life | |
|--|---|--|---------------------------------|--|
| (\$ in thousands) | | | | |
| Definite-lived intangible assets: | | | | |
| Institutional and retail separate account investment contracts | \$49,000 | | 6.0 years | |
| Trade Name | 7,000 | | 10.0 years | |
| Non-Competition Agreements | 6,000 | | 5.0 years | |
| Total definite-lived intangible assets | \$62,000 | | | |

The following unaudited pro forma condensed consolidated results of operations are provided for illustrative purposes only and assume that the SGA Acquisition occurred on January 1, 2017. The unaudited pro forma information also reflects adjustment for transaction and integration expenses as if the SGA Acquisition had been consummated on January 1, 2017. This unaudited information should not be relied upon as being indicative of historical results that would have been obtained if the SGA Acquisition had occurred on that date, nor of the results that may be obtained in the future.

| | Three Months Ended September 30, 2017 | | Nine Months Ended September 30, 2018 | |
|---|--|-----------|---|-----------|
| (\$ in thousands, except per share amounts) | | | | |
| Total Revenues | \$131,307 | \$152,210 | \$317,879 | \$431,400 |
| Net Income (Loss) Attributable to Common Stockholders | \$16,493 | \$26,201 | \$22,897 | \$69,284 |
| Basic EPS | \$2.29 | \$3.65 | \$3.30 | \$9.63 |
| Diluted EPS | \$2.19 | \$3.35 | \$3.19 | \$8.93 |

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RidgeWorth Investments

On June 1, 2017, the Company acquired RidgeWorth Investments (the "RW Acquisition"), a multi-boutique asset manager with approximately \$40.1 billion in assets under management, including \$35.7 billion in long term assets under management and \$4.4 billion in liquidity strategies.

The total purchase price of the RW Acquisition was \$547.1 million, comprising \$485.2 million for the business and \$61.9 million for certain balance sheet investments. The Company accounted for the RW Acquisition in accordance with ASC 805. The purchase price was allocated to the assets acquired and liabilities assumed based upon their estimated fair values at the date of the RW Acquisition. No incremental measurement period adjustments were recorded in the nine months ended September 30, 2018; the measurement period was complete on June 1, 2018.

The following table summarizes the identified acquired assets and liabilities assumed as of the acquisition date:

| | June 1, 2017 |
|---|-----------------|
| (\$ in thousands) | |
| Assets: | |
| Cash and cash equivalents | \$ 39,343 |
| Investments | 5,516 |
| Accounts receivable | 20,311 |
| Assets of consolidated investment products ("CIP") | |
| Cash and cash equivalents of CIP | 38,261 |
| Investments of CIP | 899,274 |
| Other assets of CIP | 19,158 |
| Furniture, equipment and leasehold improvements | 5,505 |
| Intangible assets | 275,700 |
| Goodwill | 163,365 |
| Deferred taxes, net | 6,590 |
| Other assets | 3,003 |
| Total Assets | 1,476,026 |
| Liabilities | |
| Accrued compensation and benefits | 18,263 |
| Accounts payable and accrued liabilities | 11,858 |
| Other liabilities | 2,601 |
| Liabilities of consolidated investment products ("CIP") | |
| Notes payable of CIP | 770,160 |
| Securities purchased payable and other liabilities of CIP | 109,881 |
| Noncontrolling Interests of CIP | 16,181 |
| Total Liabilities & Noncontrolling Interests | 928,944 |
| Total Net Assets Acquired | \$ 547,082 |

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The following unaudited pro forma condensed consolidated results of operations are provided for illustrative purposes only and assume that the RW Acquisition occurred on January 1, 2016. The unaudited pro forma information also reflects adjustment for transaction and integration expenses as if the RW Acquisition had been consummated on January 1, 2016. This unaudited information should not be relied upon as being indicative of historical results that would have been obtained if the RW Acquisition had occurred on that date, nor of the results that may be obtained in the future.

| | Three Months Ended September 30, 2017 | Nine Months Ended September 30, 2017 |
|---|---|--|
| (\$ in thousands, except per share amounts) | | |
| Total Revenues | \$ 118,010 | \$ 361,070 |
| Net Income (Loss) Attributable to Common Stockholders | \$ 13,696 | \$ 29,975 |
| Basic EPS | \$ 1.74 | \$ 3.42 |
| Diluted EPS | \$ 1.70 | \$ 3.31 |

Identifiable Intangible Assets Acquired

In connection with the allocation of the purchase price, the Company identified the following intangible assets:

| | June 1, 2017 | |
|--|--------------|---------------------------------|
| | Approximate | Weighted Average of Useful Life |
| | Fair | Value |
| (\$ in thousands) | | |
| Definite-lived intangible assets: | | |
| Mutual fund investment contracts | \$ 189,200 | 16.0 years |
| Institutional and retail separate account investment contracts | 77,000 | 10.4 years |
| Trademarks/Trade names | 800 | 10.0 years |
| Total definite-lived intangible assets | 267,000 | |
| Indefinite-lived intangible assets: | | |
| Trade names | 8,700 | N/A |
| Total identifiable intangible assets | \$ 275,700 | |

5. Intangible Assets, Net

Intangible assets, net are summarized as follows:

| | September 30, 2018 | December 31, 2017 |
|---------------------------------------|-----------------------|----------------------|
| (\$ in thousands) | | |
| Definite-lived intangible assets: | | |
| Investment contracts and other | \$ 487,747 | \$ 425,747 |
| Accumulated amortization | (184,910) | (167,309) |
| Definite-lived intangible assets, net | 302,837 | 258,438 |
| Indefinite-lived intangible assets | 43,516 | 43,516 |
| Total intangible assets, net | \$ 346,353 | \$ 301,954 |

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Activity in intangible assets, net is as follows:

| | Nine Months Ended | |
|------------------------------|-------------------|-----------|
| | September 30, | |
| | 2018 | 2017 |
| (\$ in thousands) | | |
| Intangible assets, net | | |
| Balance, beginning of period | \$301,954 | \$38,427 |
| Additions ⁽¹⁾ | 62,000 | 275,700 |
| Amortization | (17,601) | (7,110) |
| Balance, end of period | \$346,353 | \$307,017 |

⁽¹⁾ See Note 4 for details on the acquired intangible assets related to recent business combinations.

Estimated amortization expense of intangible assets for the remainder of fiscal year 2018 and succeeding fiscal years is as follows:

| (\$ in thousands) | |
|---------------------|-----------|
| Fiscal Year | Amount |
| 2018 | \$7,541 |
| 2019 | 30,110 |
| 2020 | 29,945 |
| 2021 | 29,934 |
| 2022 | 29,809 |
| 2023 and thereafter | 175,498 |
| | \$302,837 |

6. Investments

At September 30, 2018 and December 31, 2017, the Company's investments were as follows:

| | September 30, December 31, | |
|--|----------------------------|------------|
| | 2018 | 2017 |
| (\$ in thousands) | | |
| Marketable securities | \$ 62,330 | \$ 66,424 |
| Equity method investments | 9,943 | 11,098 |
| Nonqualified retirement plan assets | 7,409 | 6,706 |
| Investments in collateralized loan obligations | 5,043 | 23,339 |
| Other investments | 406 | 925 |
| Total investments | \$ 85,131 | \$ 108,492 |

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Marketable Securities

Marketable securities consist primarily of investments in the Company's sponsored mutual funds, excluding the investments in consolidated investment products discussed in Note 16. The composition of the Company's marketable securities is summarized as follows:

September 30, 2018

| | Cost | Unrealized Loss | Unrealized Gain | Fair Value |
|-----------------------------|----------|--------------------|--------------------|---------------|
| (\$ in thousands) | | | | |
| Marketable securities: | | | | |
| Sponsored funds | \$39,568 | \$ (983) | \$ 1,366 | \$39,951 |
| Equity securities | 15,903 | (9) | 2,747 | 18,641 |
| Sponsored closed-end funds | 3,787 | (417) | 368 | 3,738 |
| Total marketable securities | \$59,258 | \$ (1,409) | \$ 4,481 | \$62,330 |

December 31, 2017

| | Cost | Unrealized Loss | Unrealized Gain | Fair Value |
|-----------------------------|----------|--------------------|--------------------|---------------|
| (\$ in thousands) | | | | |
| Marketable securities: | | | | |
| Sponsored funds | \$47,084 | \$ (1,294) | \$ 1,059 | \$46,849 |
| Equity securities | 13,141 | (2) | 2,671 | 15,810 |
| Sponsored closed-end funds | 3,761 | (302) | 306 | 3,765 |
| Total marketable securities | \$63,986 | \$ (1,598) | \$ 4,036 | \$66,424 |

For the three and nine months ended September 30, 2018, the Company recognized net realized gains of \$0.6 million and \$1.9 million, respectively, on marketable securities. For the three and nine months ended September 30, 2017, the Company recognized a net realized gain of \$0.3 million and a net realized loss of \$1.6 million, respectively, on marketable securities.

7. Fair Value Measurements

The Company's assets and liabilities measured at fair value on a recurring basis, excluding the assets and liabilities of consolidated investment products, which are separately discussed in Note 16, as of September 30, 2018 and December 31, 2017 by fair value hierarchy level were as follows:

September 30, 2018

| | Level 1 | Level 2 | Level 3 | Total |
|--|-----------|---------|----------|-----------|
| (\$ in thousands) | | | | |
| Assets | | | | |
| Cash equivalents | \$138,301 | \$ — | | \$138,301 |
| Marketable securities: | | | | |
| Sponsored funds | 39,951 | — | — | 39,951 |
| Equity securities | 18,641 | — | — | 18,641 |
| Sponsored closed-end funds | 3,738 | — | — | 3,738 |
| Other investments: | | | | |
| Investments in collateralized loan obligations | — | — | 5,043 | 5,043 |
| Nonqualified retirement plan assets | 7,409 | — | — | 7,409 |
| Total assets measured at fair value | \$208,040 | \$ — | —\$5,043 | \$213,083 |

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December 31, 2017

| | Level 1 | Level 2 | Level 3 | Total |
|---|-----------|----------|---------|-----------|
| (\$ in thousands) | | | | |
| Assets | | | | |
| Cash equivalents | \$72,993 | \$— | \$— | \$72,993 |
| Marketable securities: | | | | |
| Sponsored funds | 46,849 | — | — | 46,849 |
| Equity securities | 15,810 | — | — | 15,810 |
| Sponsored closed-end funds | 3,765 | — | — | 3,765 |
| Other investments | | | | |
| Investment in collateralized loan obligations | — | 18,900 | 4,439 | 23,339 |
| Nonqualified retirement plan assets | 6,706 | — | — | 6,706 |
| Total assets measured at fair value | \$146,123 | \$18,900 | \$4,439 | \$169,462 |

The following is a discussion of the valuation methodologies used for the Company's assets measured at fair value: Cash equivalents represent investments in money market funds. Cash investments in actively traded money market funds are valued using published net asset values and are classified as Level 1.

Sponsored funds represent investments in open-end mutual funds, closed-end funds and ETFs for which the Company acts as the investment manager. The fair value of open-end mutual funds is determined based on their published net asset values and are categorized as Level 1. The fair value of closed-end funds and ETFs are determined based on the official closing price on the exchange on which they are traded and are categorized as Level 1.

Equity securities include securities traded on active markets and are valued at the official closing price (typically last sale or bid) on the exchange on which the securities are primarily traded and are categorized as Level 1.

Investments in collateralized loan obligations represent investments in CLOs for which the Company provides investment management services. The investments in collateralized loan obligations are measured at fair value based on independent third-party valuations and are categorized as Level 2 or Level 3.

Nonqualified retirement plan assets represent open-end mutual funds within a nonqualified retirement plan whose fair value is determined based on their published net asset value and are categorized as Level 1.

Cash, accounts receivable, accounts payable and accrued liabilities equal or approximate fair value based on the short-term nature of these instruments.

Transfers into and out of levels are reflected when: (1) significant inputs used for the fair value measurement, including market inputs or performance attributes, become observable or unobservable; or (2) if the book value no longer represents fair value. There were no transfers between levels during the three and nine months ended September 30, 2018 and 2017.

The following table is a reconciliation of assets for Level 3 investments for which significant unobservable inputs were used to determine fair value.

| | Three Months Ended | | Nine Months Ended | |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|
| | September 30, 2018 | September 30, 2017 | September 30, 2018 | September 30, 2017 |
| (\$ in thousands) | | | | |
| Level 3 Investments ^(a) | | | | |
| Balance at beginning of period | \$5,744 | \$2,909 | \$4,439 | \$— |
| Acquired in period | — | — | 1,326 | 2,916 |
| Change in unrealized gain (loss), net | (701) | (168) | (722) | (175) |
| Balance at end of period | \$5,043 | \$2,741 | \$5,043 | \$2,741 |

(a)

The investments that are categorized as Level 3 were valued utilizing third-party pricing information without adjustment.

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8. Equity Transactions

On August 14, 2018, the Company declared a quarterly cash dividend of \$0.55 per common share to be paid on November 15, 2018 to shareholders of record at the close of business on October 31, 2018. The Company also declared a quarterly cash dividend of \$1.8125 per share on the Company's 7.25% mandatory convertible preferred stock ("MCPS") to be paid on November 1, 2018 to shareholders of record at the close of business on October 16, 2018.

As of September 30, 2018, there were 784,950 shares available to be repurchased from a total of 4,180,045 shares of Company common stock that had been approved by the Company's Board of Directors. The Company may repurchase shares of its common stock from time to time at its discretion through open market repurchases, privately negotiated transactions and/or other mechanisms, depending on price and prevailing market and business conditions. During the nine months ended September 30, 2018, the Company repurchased 98,806 common shares at a weighted average price of \$126.49 per share for a total cost, including fees and expenses, of \$12.5 million.

9. Accumulated Other Comprehensive Income (Loss)

The changes in accumulated other comprehensive income (loss) by component for the nine months ended September 30, 2018 and 2017 were as follows:

| | Unrealized Net Gains and (Losses) on Securities Available-for-Sale | Foreign Currency Translation Adjustments |
|--|--|---|
| (\$ in thousands) | | |
| Balance at December 31, 2017 | \$ (612) | \$ 12 |
| Unrealized net gain (loss) on securities available-for-sale, net of tax of \$68 | (168) | — |
| Foreign currency translation adjustments, net of tax of \$4 | — | (10) |
| Amounts reclassified from accumulated other comprehensive income (loss), net of tax of (\$61) ⁽¹⁾ | 178 | — |
| Net current-period other comprehensive income (loss) | 10 | (10) |
| Balance at September 30, 2018 | \$ (602) | \$ 2 |

⁽¹⁾ On January 1, 2018, the Company adopted amendments to ASC 825 pursuant to ASU 2016-01. This standard requires all equity investments (other than those accounted for under the equity method) to be measured at fair value with changes in the fair value recognized through net income.

| | Unrealized Net Gains and (Losses) on Securities Available-for-Sale | Foreign Currency Translation Adjustments |
|------------------------------|--|---|
| (\$ in thousands) | | |
| Balance at December 31, 2016 | \$ (224) | \$ — |

| | | |
|--|--------|---------|
| Unrealized net gain (loss) on securities available-for-sale, net of tax of \$(115) | 172 | — |
| Foreign currency translation adjustments | — | 12 |
| Net current-period other comprehensive income (loss) | 172 | 12 |
| Balance at September 30, 2017 | \$ (52 |) \$ 12 |

10. Stock-Based Compensation

The Company's Amended and Restated Omnibus Incentive and Equity Plan (the "Plan") provides for the grant of equity-based awards, including restricted stock units ("RSUs"), stock options and unrestricted shares of common stock. As of September 30, 2018, a maximum of 2,400,000 shares of common stock were authorized for issuance under the Plan, and

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301,641 shares remained available for issuance. Shares that are issued upon exercise of stock options and vesting of RSUs are newly issued shares from the Plan and are not issued from treasury stock. The Company recognized total stock compensation expense of \$16.9 million and \$15.0 million for the nine months ended September 30, 2018 and 2017, respectively.

Restricted Stock Units

Each RSU entitles the holder to one share of common stock when the restriction expires. RSUs generally have a term of one to three years and may be time-vested or performance-contingent. The fair value of each RSU is estimated using the intrinsic value method, which is based on the fair market value price on the date of grant unless it contains a performance metric that is considered a market condition. RSUs that contain a market condition are valued using a simulation valuation model.

RSU activity for the nine months ended September 30, 2018 is summarized as follows:

| | Number of Shares | Weighted Average Grant Date Fair Value |
|-----------------------------------|---------------------|---|
| Outstanding at December 31, 2017 | 483,021 | \$ 104.16 |
| Granted | 193,316 | \$ 132.10 |
| Forfeited | (19,184) | \$ 135.56 |
| Settled | (106,887) | \$ 113.99 |
| Outstanding at September 30, 2018 | 550,266 | \$ 111.62 |

For the nine months ended September 30, 2018 and 2017, a total of 40,384 and 32,186 RSUs, respectively, were withheld by the Company as a result of net share settlements to settle minimum employee tax withholding obligations. The Company paid \$6.5 million and \$3.4 million for the nine months ended September 30, 2018 and 2017, respectively, in minimum employee tax withholding obligations related to RSUs withheld. These net share settlements had the effect of share repurchases by the Company as they reduced the number of shares that would have been otherwise issued as a result of the vesting.

During the nine months ended September 30, 2018, the Company granted 68,803 performance based stock awards ("PSUs") which contain performance-based metrics in addition to a service condition. Compensation expense for PSUs is generally recognized over a three-year service period based upon the value determined using a combination of (1) the intrinsic value method, for awards that contain a performance metric that represents a "performance condition" in accordance with ASC 718, and (2) the Monte Carlo simulation valuation model for awards that contain a "market condition" performance metric under ASC 718. Compensation expense for the awards that contain a market condition is fixed at the date of grant and will not be adjusted in future periods based upon the achievement of the market condition. Compensation expense for the awards with a performance condition is recorded each period based upon a probability assessment of the expected outcome of the performance metric with a final adjustment upon the final outcome. For the nine months ended September 30, 2018, total stock-based compensation expense for PSUs was \$5.9 million.

As of September 30, 2018, unamortized stock-based compensation expense for unvested RSUs and PSUs was \$36.3 million, with a weighted-average remaining amortization period of 1.7 years.

Stock Options

Stock options generally cliff vest after three years and have a contractual life of 10 years. Stock options are granted with an exercise price equal to the fair market value of the shares at the date of grant.

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Stock option activity for the nine months ended September 30, 2018 is summarized as follows:

| | Number of Shares | Weighted Average Exercise Price |
|-----------------------------------|---------------------|---------------------------------------|
| Outstanding at December 31, 2017 | 109,808 | \$ 16.44 |
| Exercised | (23,675) | \$ 30.38 |
| Outstanding at September 30, 2018 | 86,133 | \$ 12.61 |

11. Earnings per Share

Basic earnings per share ("EPS") is computed by dividing net income available to common stockholders by the weighted-average number of common shares outstanding for the period, excluding dilution for potential common stock issuances. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock, including: (1) shares issuable upon the vesting of RSUs and common stock option exercises using the treasury stock method; and (2) shares issuable upon the conversion of the Company's MCPS, as determined under the if-converted method. For purposes of calculating diluted EPS, preferred stock dividends have been subtracted from net income (loss) in periods in which utilizing the if-converted method would be anti-dilutive.

The computation of basic and diluted EPS is as follows:

| | Three Months Ended September 30, 2018 | | Nine Months Ended September 30, 2017 | |
|--|--|----------|---|----------|
| (\$ in thousands, except per share amounts) | | | | |
| Net Income (Loss) | \$27,931 | \$20,523 | \$74,987 | \$34,296 |
| Noncontrolling interests | (933) | (1,731) | (1,619) | (2,782) |
| Net Income (Loss) Attributable to Stockholders | 26,998 | 18,792 | 73,368 | 31,514 |
| Preferred stock dividends | (2,085) | (2,084) | (6,253) | (6,252) |
| Net Income (Loss) Attributable to Common Stockholders | \$24,913 | \$16,708 | \$67,115 | \$25,262 |
| Shares (in thousands): | | | | |
| Basic: Weighted-average number of common shares outstanding | 7,175 | 7,212 | 7,195 | 6,942 |
| Plus: Incremental shares from assumed conversion of dilutive instruments | 1,281 | 1,280 | 1,268 | 226 |
| Diluted: Weighted-average number of common shares outstanding | 8,456 | 8,492 | 8,463 | 7,168 |
| Earnings (Loss) per Share—Basic | \$3.47 | \$2.32 | \$9.33 | \$3.64 |
| Earnings (Loss) per Share—Diluted | \$3.19 | \$2.21 | \$8.67 | \$3.52 |

The following table details the securities that have been excluded from the above computation of weighted-average number of shares for diluted EPS, because the effect would be anti-dilutive.

| | Three Months Ended September 30, 2018 | | Nine Months Ended September 30, 2017 | |
|--|--|---|---|-----|
| (in thousands) | | | | |
| Restricted stock units and stock options | 22 | 4 | 16 | 4 |
| Preferred stock | — | — | — | 878 |

Total anti-dilutive securities 22 4 16 882

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12. Income Taxes

In calculating the provision for income taxes, the Company uses an estimate of the annual effective tax rate based upon the facts and circumstances at each interim period. On a quarterly basis, the estimated annual effective tax rate is adjusted, as appropriate, based upon changes in facts and circumstances, if any, as compared to those forecasted at the beginning of the fiscal year and at each interim period thereafter.

The provision for income taxes reflected U.S. federal, state and local taxes at an estimated effective tax rate of 23.2% and 31.7% for the nine months ended September 30, 2018 and 2017, respectively. The decrease in the estimated effective tax rate was primarily due to the Tax Cuts and Jobs Act enacted on December 22, 2017, which included a reduction of the statutory federal corporate income tax rate to 21% from 35%. This decrease in tax rates was partially offset by a decrease in the tax benefit associated with valuation allowance changes related to the Company's investments.

13. Debt

Credit Agreement

On February 15, 2018 (the "Effective Date"), the Company entered into Amendment No. 1 (the "Amendment") to its Credit Agreement, dated as of June 1, 2017, with Morgan Stanley Senior Funding, Inc., as administrative agent and the lenders from time to time party thereto (the Credit Agreement as amended by the Amendment is hereinafter referred to as the "Credit Agreement"). The Amendment provided commitments for an additional \$105.0 million of term loans ("Additional Term Loans") which were subject to, among other customary conditions, the substantially concurrent consummation of the SGA Acquisition. On July 2, 2018, the Company borrowed the \$105.0 million of additional term loans and used the proceeds, in combination with balance sheet resources, to fund the Transaction.

The applicable margin on amounts outstanding under the Credit Agreement, commencing as of the Effective Date, is 2.50%, in the case of LIBOR-based loans, and 1.50% in the case of alternate base rate loans, in each case subject to a 25 basis point reduction based on the secured net leverage ratio (as defined in the Credit Agreement) of the Company as of the last day of the preceding fiscal quarter being not greater than 1.00 to 1.00, as reflected in certain financial reports required under the Credit Agreement. The Additional Term Loans were subject to a delayed draw fee accruing for the period (i) from the date which is 31 days after the Effective Date to the date which is 60 days after the Effective Date, at 1.25% per annum and (ii) thereafter, at 2.50% per annum until the funding of the Additional Term Loans on July 2, 2018.

The Credit Agreement includes a financial maintenance covenant that the Company will not permit the Total Net Leverage Ratio to exceed 2.50:1.00 as of the last day of any fiscal quarter, provided that this covenant will apply only if on such day the aggregate principal amount of outstanding revolving loans and letters of credit exceeds 30% of the aggregate revolving commitments as of such day.

At September 30, 2018, \$351.5 million was outstanding under the Company's term loan maturing June 1, 2024 (the "Term Loan") and no amounts were outstanding under the Company's \$100.0 million revolving credit facility.

14. Commitments and Contingencies

Legal Matters

The Company is regularly involved in litigation and arbitration as well as examinations, inquiries and investigations by various regulatory bodies, including the SEC, involving its compliance with, among other things, securities laws, client investment guidelines, laws governing the activities of broker-dealers and other laws and regulations affecting its products and other activities. Legal and regulatory matters of this nature involve or may involve but are not limited to the Company's activities as an employer, issuer of securities, investor, investment adviser, broker-dealer or taxpayer. In addition, in the normal course of business, the Company discusses matters with its regulators raised during regulatory examinations or is otherwise subject to their inquiry. These matters could result in censures, fines, penalties or other sanctions.

The Company accrues for a liability when it is both probable that a liability has been incurred and the amount of the liability can be reasonably estimated. Significant judgment is required in both the determination of probability and the

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determination as to whether a loss is reasonably estimable. In addition, in the event the Company determines that a loss is not probable, but is reasonably possible, and it becomes possible to develop what the Company believes to be a reasonable range of possible loss, then the Company will include disclosures related to such matter as appropriate and in compliance with ASC 450, Loss Contingencies. The disclosures, accruals or estimates, if any, resulting from the foregoing analysis are reviewed at least quarterly and adjusted to reflect the impact of negotiations, settlements, rulings, advice of legal counsel and other information and events pertaining to a particular matter. Based on information currently available, available insurance coverage, indemnities and established reserves, the Company believes that the outcomes of its legal and regulatory proceedings are not likely, either individually or in the aggregate, to have a material adverse effect on the Company's results of operations, cash flows or its consolidated financial condition. However, in the event of unexpected subsequent developments and given the inherent unpredictability of these legal and regulatory matters, the Company can provide no assurance that its assessment of any claim, dispute, regulatory examination or investigation or other legal matter will reflect the ultimate outcome and an adverse outcome in certain matters could, from time to time, have a material adverse effect on the Company's results of operations or cash flows in particular quarterly or annual periods.

In re Virtus Investment Partners, Inc. Securities Litigation; formerly Tom Cummins v. Virtus Investment Partners Inc. et al

On February 20, 2015, a putative class action complaint alleging violations of certain provisions of the federal securities laws was filed by an individual shareholder against the Company and certain of the Company's current officers (the "defendants") in the United States District Court for the Southern District of New York (the "Court"). On April 21, 2015, three plaintiffs, including the original plaintiff, filed motions to be appointed lead plaintiff and, on June 9, 2015, the Court appointed Arkansas Teachers Retirement System lead plaintiff. On August 21, 2015, the plaintiffs filed a Consolidated Class Action Complaint (the "Consolidated Complaint") amending the originally filed complaint, which was purportedly filed on behalf of all purchasers of the Company's common stock between January 25, 2013 and May 11, 2015 (the "Class Period"). The Consolidated Complaint alleges that, during the Class Period, the defendants disseminated materially false and misleading statements and concealed material adverse facts relating to certain funds formerly subadvised by F-Squared Investments Inc. ("F-Squared"). The Consolidated Complaint alleges claims under Sections 10(b) and 20(a) of the Exchange Act, and Rule 10b-5. A motion to dismiss the Consolidated Complaint was filed on behalf of the Company and the other defendants on October 21, 2015. On July 1, 2016, the Court entered an opinion and order granting in part, and denying in part, the motion to dismiss, narrowing plaintiffs' claims under Sections 10(b) and 20(a) of the Exchange Act and dismissing one of the defendants from the suit. The remaining defendants' Answer to the Consolidated Complaint was filed on August 5, 2016. Plaintiffs' motion for class certification was granted on May 15, 2017. The Company believes that the suit is without merit, nonetheless, on February 6, 2018, it reached an agreement in principle with the plaintiffs, subject to Court approval, settling all claims in the litigation, in order to avoid the cost, distraction, disruption, and inherent litigation uncertainty. The parties executed a final settlement agreement on May 18, 2018. On June 28, 2018, the Court entered an order preliminarily approving the settlement. A hearing for final approval was held on October 24, 2018, at which the Court reserved decision. Upon final approval by the Court, which the Company believes is likely, the resolution of this matter will not have a material impact on the Company's results of operations, cash flows or its consolidated financial condition.

15. Redeemable Noncontrolling Interests

Redeemable noncontrolling interests include third-party investor equity in consolidated investment products and affiliate minority interests. Third-party investor equity in consolidated investment products are classified as redeemable noncontrolling interests since investors in those products may request withdrawal at any time. Affiliate

minority interests are subject to holder put rights and Company call rights at established multiples of earnings before interest, taxes, depreciation and amortization and, as such, are considered redeemable at other than fair value. They are exercisable at pre-established intervals (between 4 and 7 years from their July 2018 issuance or upon certain conditions such as retirement). The put and call rights are not legally detachable or separately exercisable and are deemed to be embedded in the related noncontrolling interests. The Company at its option may purchase affiliate equity in cash or shares of common stock and is entitled to the cash flow associated with any purchased equity. In addition, under certain circumstances the Company may issue or sell affiliate equity interests to its affiliate partners. Affiliate minority interests are recorded on the Company's condensed consolidated balance sheets in temporary equity at estimated redemption value, and changes in estimated redemption value of these interests are recorded in the Company's condensed consolidated statements of operations within noncontrolling interests.

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Redeemable noncontrolling interests for the nine months ended September 30, 2018 included the following amounts:

| (\$ in thousands) | Consolidated Affiliate | | Total |
|--|------------------------|--------------------------|----------|
| | Investment Products | Noncontrolling Interests | |
| Value at December 31, 2017 | \$ 4,178 | \$ — | \$4,178 |
| Business acquisition | — | 55,500 | 55,500 |
| Net income (loss) attributable to noncontrolling interests | (44) | 787 | 743 |
| Net subscriptions (redemptions) and other | (173) | — | (173) |
| Value at September 30, 2018 | \$ 3,961 | \$ 56,287 | \$60,248 |

16. Consolidation

The condensed consolidated financial statements include the accounts of the Company, its subsidiaries and investment products that are consolidated. Voting interest entities ("VOEs") are consolidated when the Company is considered to have a controlling financial interest, which is typically present when the Company owns a majority of the voting interest in an entity or otherwise has the power to govern the financial and operating policies of the entity.

The Company also evaluates any variable interest entities ("VIEs") in which the Company has a variable interest for consolidation. A VIE is an entity in which either: (a) the equity investment at risk is not sufficient to permit the entity to finance its own activities without additional financial support; or (b) where as a group, the holders of the equity investment at risk do not possess: (i) the power through voting or similar rights to direct the activities that most significantly impact the entity's economic performance, (ii) the obligation to absorb expected losses or the right to receive expected residual returns of the entity or (iii) proportionate voting and economic interests and where substantially all of the entity's activities either involve or are conducted on behalf of an investor with disproportionately fewer voting rights. If an entity has any of these characteristics, it is considered a VIE and is required to be consolidated by its primary beneficiary. The primary beneficiary is the entity that has both the power to direct the activities that most significantly impact the VIE's economic performance and has the obligation to absorb losses of, or the right to receive benefits from, the VIE that could potentially be significant to the VIE.

In the normal course of its business, the Company sponsors various investment products, some of which are consolidated by the Company. Consolidated investment products include both VOEs, made up primarily of open-end funds in which the Company holds a controlling financial interest, and VIEs, which primarily consist of collateralized loan obligations ("CLOs") of which the Company is considered the primary beneficiary. The consolidation and deconsolidation of these investment products have no impact on net income (loss) attributable to stockholders. The Company's risk with respect to these investment products is limited to its beneficial interests in these products. The Company has no right to the benefits from, and does not bear the risks associated with, these investment products beyond the Company's investments in, and fees generated from, these products.

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The following table presents the balances of the consolidated investment products that, after intercompany eliminations, are reflected in the condensed consolidated balance sheets as of September 30, 2018 and December 31, 2017:

| | As of | | | December 31, 2017 | | |
|---|--------------------|--------------|----------|-------------------|--------------|----------|
| | September 30, 2018 | | | December 31, 2017 | | |
| | VOEs | VIEs CLOs | Other | VOEs | VIEs CLOs | Other |
| (\$ in thousands) | | | | | | |
| Cash and cash equivalents | \$911 | \$49,868 | \$415 | \$820 | \$82,823 | \$18,489 |
| Investments | 30,137 | 1,737,518 | 23,724 | 34,623 | 1,555,879 | 7,250 |
| Other assets | 162 | 16,346 | 380 | 767 | 32,671 | 48 |
| Notes payable | — | (1,608,735) | — | — | (1,457,435) | — |
| Securities purchased payable and other liabilities | (989) | (82,709) | (366) | (1,319) | (110,871) | (764) |
| Noncontrolling interests | (3,961) | (15,507) | — | (4,178) | (16,667) | — |
| The Company's net interests in consolidated investment vehicles | \$26,260 | \$96,781 | \$24,153 | \$30,713 | \$86,400 | \$25,023 |

Consolidated CLOs

The majority of the Company's consolidated investment products that are VIEs are CLOs. At September 30, 2018, the Company consolidated five CLOs including one CLO currently in warehouse-stage. The financial information of certain CLOs is included in the Company's condensed consolidated financial statements one-month in arrears based upon the availability of financial information. Majority-owned consolidated private funds, whose primary purpose is to invest in CLOs for which the Company serves as the collateral manager, are also included.

Investments of CLOs

The CLOs' investments of \$1.7 billion at September 30, 2018 represent bank loan investments, which comprise the majority of the CLOs' portfolio asset collateral and are senior secured corporate loans across a variety of industries. These bank loan investments mature at various dates between 2018 and 2026 and pay interest at LIBOR plus a spread of up to 8.75%. At September 30, 2018, the fair value of the senior bank loans exceeded the unpaid principal balance by \$11.2 million.

Notes Payable of CLOs

The CLOs have issued notes payable with a total value, at par, of \$1.7 billion, consisting of senior secured floating rate notes payable with a par value of \$1.4 billion, warehouse facility debt with a par value of \$123.6 million and subordinated notes with a par value of \$172.3 million. These note obligations bear interest at variable rates based on LIBOR plus a pre-defined spread ranging from 0.8% to 7.00%. The principal amounts outstanding of the note obligations issued by the CLOs mature on dates ranging from November 2018 to October 2029. The CLOs may elect to reinvest any prepayments received on bank loan investments between October 2019 and October 2021, depending on the CLO. Generally, subsequent prepayments received after the reinvestment period must be used to pay down the note obligations.

The Company's beneficial interests and maximum exposure to loss related to these consolidated CLOs is limited to: (i) ownership in the subordinated notes and (ii) accrued management fees. The secured notes and warehouse facility debt of the consolidated CLOs have contractual recourse only to the related assets of the CLO and are classified as financial liabilities. Although these beneficial interests are eliminated upon consolidation, the application of the

measurement alternative prescribed by ASU 2014-13, results in the net assets of the consolidated CLOs shown above to be equivalent to the beneficial interests retained by the Company at September 30, 2018, as shown in the table below:

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| | |
|------------------------------------|--------------------------------|
| | As of September 30, 2018 |
| (\$ in thousands) | |
| Subordinated notes | \$ 95,714 |
| Accrued investment management fees | 1,067 |
| Total Beneficial Interests | \$ 96,781 |

The following table represents income and expenses of the consolidated CLOs included in the Company's condensed consolidated statements of operations for the period indicated:

| | |
|--|---|
| | Nine Months Ended September 30, 2018 |
| (\$ in thousands) | |
| Income: | |
| Realized and unrealized gain (loss), net | \$ (3,587) |
| Interest income | 70,404 |
| Total Income | 66,817 |
| Expenses: | |
| Other operating expenses | 2,065 |
| Interest expense | 46,786 |
| Total Expense | 48,851 |
| Noncontrolling interest | (876) |
| Net Income (loss) attributable to CIPs | \$ 17,090 |

As summarized in the table below, the application of the measurement alternative as prescribed by ASU 2014-13 results in the consolidated net income summarized above to be equivalent to the Company's own economic interests in the consolidated CLOs, which are eliminated upon consolidation:

| | |
|---|---|
| | Nine Months Ended September 30, 2018 |
| (\$ in thousands) | |
| Distributions received and unrealized gains on the subordinated notes held by the Company | \$ 11,652 |
| Investment management fees | 5,438 |
| Total Economic Interests | \$ 17,090 |

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Fair Value Measurements of Consolidated Investment Products

The assets and liabilities of the consolidated investment products measured at fair value on a recurring basis as of September 30, 2018 and December 31, 2017 by fair value hierarchy level were as follows:

As of September 30, 2018

| | Level 1 | Level 2 | Level 3 | Total |
|--|----------|-------------|---------|-------------|
| (\$ in thousands) | | | | |
| Assets | | | | |
| Cash equivalents | \$49,329 | \$— | \$— | \$49,329 |
| Debt investments | — | 1,756,552 | 1,004 | 1,757,556 |
| Equity investments | 30,997 | 2,826 | — | 33,823 |
| Total Assets Measured at Fair Value | \$80,326 | \$1,759,378 | \$1,004 | \$1,840,708 |
| Liabilities | | | | |
| Notes payable | \$— | \$1,608,735 | \$— | \$1,608,735 |
| Short sales | 661 | — | — | 661 |
| Total Liabilities Measured at Fair Value | \$661 | \$1,608,735 | \$— | \$1,609,396 |

As of December 31, 2017

| | Level 1 | Level 2 | Level 3 | Total |
|--|-----------|-------------|----------|-------------|
| (\$ in thousands) | | | | |
| Assets | | | | |
| Cash equivalents | \$82,769 | \$— | \$— | \$82,769 |
| Debt investments | — | 1,527,845 | 33,887 | 1,561,732 |
| Equity investments | 35,126 | — | 894 | 36,020 |
| Total Assets Measured at Fair Value | \$117,895 | \$1,527,845 | \$34,781 | \$1,680,521 |
| Liabilities | | | | |
| Notes payable | \$— | \$1,457,435 | \$— | \$1,457,435 |
| Derivatives | 2 | — | — | 2 |
| Short sales | 719 | — | — | 719 |
| Total Liabilities Measured at Fair Value | \$721 | \$1,457,435 | \$— | \$1,458,156 |

The following is a discussion of the valuation methodologies used for the assets and liabilities of the Company's consolidated investment products measured at fair value:

Cash equivalents represent investments in money market funds. Cash investments in actively traded money market funds are valued using published net asset values and are classified as Level 1.

Debt and equity investments represent the underlying debt, equity and other securities held in consolidated investment products. Equity investments are valued at the official closing price on the exchange on which the securities are traded and are generally categorized within Level 1. Level 2 investments represent most debt securities, including bank loans and certain equity securities (including non-U.S. securities), for which closing prices are not readily available or are deemed to not reflect readily available market prices, and are valued using an independent pricing service. Debt investments, including bank loan investments, are valued based on quotations received from independent pricing services or from dealers who make markets in such securities. Fair value may also be based upon valuations obtained from independent third-party brokers or dealers utilizing matrix pricing models that consider information regarding securities with similar characteristics. In certain instances, fair value has been determined utilizing discounted cash flow analysis or single broker non-binding quotes. Depending on the nature of the inputs, these assets are classified as Level 1, 2 or 3 within the fair value measurement hierarchy. Level 3 investments include debt securities that are not widely traded, are illiquid or are priced by dealers based on pricing models used by market makers in the security.

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For the nine months ended September 30, 2018 and 2017, no securities held by consolidated investment products were transferred from Level 2 to Level 1. For the nine months ended September 30, 2018 and 2017, no securities held by consolidated investment products were transferred from Level 1 to Level 2.

Notes payable represent notes issued by consolidated investment products that are CLOs and are measured using the measurement alternative in ASU 2014-13. Accordingly, the fair value of CLO liabilities was measured as the fair value of CLO assets less the sum of: (a) the fair value of the beneficial interests held by the Company and (b) the carrying value of any beneficial interests that represent compensation for services.

Short sales are transactions in which a security is sold which is not owned or is owned but there is no intention to deliver, in anticipation that the price of the security will decline. Short sales are recorded in the condensed consolidated balance sheets within other liabilities of consolidated investment products and are classified as Level 1 based on the underlying equity security.

The securities purchase payable at September 30, 2018 and December 31, 2017 approximated fair value due to the short-term nature of the instruments.

The following table is a reconciliation of assets of consolidated investment products for Level 3 investments for which significant unobservable inputs were used to determine fair value:

| | Nine Months Ended September 30, | |
|---|---------------------------------------|----------|
| (\$ in thousands) | 2018 | 2017 |
| Level 3 Debt and Equity securities ^(a) | | |
| Balance at beginning of period | \$34,781 | \$25 |
| Realized gains (losses), net | 1,993 | (90) |
| Change in unrealized gains (losses), net | 583 | 87 |
| Acquired in business combination | — | 9,151 |
| Purchases | 7,122 | 1,212 |
| Amortization | 19 | 12 |
| Sales | (13,892) | (765) |
| Transfers to Level 2 | (34,119) | (4,944) |
| Transfers from Level 2 | 4,517 | 44,634 |
| Balance at end of period | \$1,004 | \$49,322 |

The investments that are categorized as Level 3 were valued utilizing third-party pricing information without (a) adjustment. All transfers are deemed to occur at the end of period. Transfers between Level 2 and Level 3 are due to trading activities at period end.

Nonconsolidated VIEs

The Company serves as the collateral manager for other collateralized loan and collateralized bond obligations (collectively, "CDOs") that are not consolidated. The assets and liabilities of these CDOs reside in bankruptcy remote, special purpose entities in which the Company has no ownership, nor holds any notes issued by the CDOs, and provides neither recourse nor guarantees. The Company has determined that the investment management fees it receives for serving as collateral manager for these CDOs did not represent a variable interest as: (1) the fees the Company earns are compensation for services provided and are commensurate with the level of effort required to provide the investment management services; (2) the Company does not hold other interests in the CDOs that individually, or in the aggregate, would absorb more than an insignificant amount of the CDO's expected losses or

receive more than an insignificant amount of the CDO's expected residual return; and (3) the investment management arrangement only includes terms, conditions and amounts that are customarily present in arrangements for similar services negotiated at arm's length.

The Company has interests in certain other entities that are VIEs that the Company does not consolidate as it is not the primary beneficiary of those entities. The Company is not the primary beneficiary as its interest in these entities does not provide the Company with the power to direct the activities that most significantly impact the entities' economic performance. At September 30, 2018, the carrying value and maximum risk of loss related to the Company's interest in these VIEs was \$16.3 million.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Cautionary Statement Regarding Forward Looking Statements

This Quarterly Report on Form 10-Q contains statements that are, or may be considered to be, forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995, as amended, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). All statements that are not historical facts, including statements about our beliefs or expectations, are forward-looking statements. These statements may be identified by such forward-looking terminology as "expect," "estimate," "intent," "plan," "intend," "believe," "anticipate," "may," "will," "should," "could," "continue," "project," "opportunity," "predict," "would," "potential," "future," "forecast," "guarantee," "assume," "likely," "target" or similar statements or variations of such terms.

Our forward-looking statements are based on a series of expectations, assumptions and projections about our Company and the markets in which we operate, are not guarantees of future results or performance and involve substantial risks and uncertainty, including assumptions and projections concerning our assets under management, net asset inflows and outflows, operating cash flows, business plans and ability to borrow, for all future periods. All of our statements contained in this Quarterly Report on Form 10-Q are as of the date of this Quarterly Report on Form 10-Q only.

We can give no assurance that such expectations or forward-looking statements will prove to be correct. Actual results may differ materially. We do not undertake or plan to update or revise any such forward-looking statements to reflect actual results, changes in plans, assumptions, estimates or projections, or other circumstances occurring after the date of this Quarterly Report on Form 10-Q, even if such results, changes or circumstances make it clear that any forward-looking information will not be realized. If there are any future public statements or disclosures by us which modify or impact any of the forward-looking statements contained in or accompanying this Quarterly Report on Form 10-Q, such statements or disclosures will be deemed to modify or supersede such statements in this Quarterly Report.

Our business and our forward-looking statements involve substantial known and unknown risks and uncertainties, including those discussed under "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our 2017 Annual Report on Form 10-K, as well as the following risks and uncertainties: (a) any reduction in our assets under management; (b) withdrawal, renegotiation or termination of investment advisory agreements; (c) damage to our reputation; (d) failure to comply with investment guidelines or other contractual requirements; (e) inability to satisfy financial covenants and payments related to our indebtedness; (f) inability to attract and retain key personnel; (g) challenges from the competition we face in our business; (h) adverse regulatory and legal developments; (i) unfavorable changes in tax laws or limitations; (j) adverse developments related to unaffiliated subadvisers; (k) negative implications of changes in key distribution relationships; (l) interruptions in or failure to provide critical technological service by us or third parties; (m) volatility associated with our common and preferred stock; (n) adverse civil litigation and government investigations or proceedings; (o) risk of loss on our investments; (p) inability to make quarterly common and preferred stock distributions; (q) lack of sufficient capital on satisfactory terms; (r) losses or costs not covered by insurance; (s) impairment of goodwill or intangible assets; (t) inability to achieve expected acquisition-related benefits and other risks and uncertainties. Any occurrence of, or any material adverse change in, one or more risk factors or risks and uncertainties referred to above, in our 2017 Annual Report on Form 10-K or in any of our filings with the Securities and Exchange Commission ("SEC") could materially and adversely affect our operations, financial results, cash flows, prospects and liquidity.

Certain other factors which may impact our continuing operations, prospects, financial results and liquidity, or which may cause actual results to differ from such forward-looking statements, are discussed or included in the Company's periodic reports filed with the SEC and are available on our website at www.virtus.com under "Investor Relations." You are urged to carefully consider all such factors.

Overview

Our Business

We provide investment management and related services to individuals and institutions. We use a multi-manager, multi-style approach, offering investment strategies from affiliated managers, each having its own distinct investment style, autonomous investment process and individual brand. By offering a broad array of products, we believe we can appeal to a greater number of investors and have offerings across market cycles and through changes in investor preferences. Our earnings are primarily driven by asset-based fees charged for services relating to these various products including investment management, fund administration, distribution and shareholder services.

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We offer investment strategies for individual and institutional investors in different product structures and through multiple distribution channels. Our investment strategies are available in a diverse range of styles and disciplines, managed by a collection of differentiated investment managers. We have offerings in various asset classes (domestic and international equity, fixed income and alternative), market capitalizations (large, mid and small), styles (growth, blend and value) and investment approaches (fundamental, quantitative and thematic). Our retail products include open-end funds and ETFs, where we also use unaffiliated managers, as well as closed-end funds and retail separate accounts. Our institutional products include a variety of equity and fixed income strategies for corporations, multi-employer retirement funds, public employee retirement systems, foundations, and endowments. We also offer subadvisory services for unaffiliated mutual funds and collateral manager services for structured finance products.

We distribute our open-end funds and ETFs principally through financial intermediaries. We have broad distribution access in the retail market, with distribution partners that include national and regional broker-dealers, independent broker-dealers and registered investment advisors, banks and insurance companies. In many of these firms, we have a number of products that are on preferred "recommended" lists and on fee-based advisory programs. Our sales efforts are supported by regional sales professionals, a national account relationship group and separate teams for ETFs and the retirement and insurance channels. Our retail separate accounts are distributed through financial intermediaries and directly by teams at an affiliated manager.

Our institutional services are marketed through relationships with consultants as well as directly to clients. We target key market segments, including foundations and endowments, corporate, public and private pension plans, and subadvisory relationships.

Financial Highlights

Net earnings per diluted share was \$3.19 in the third quarter of 2018 as compared to \$2.21 in the third quarter of 2017.

Total sales (inflows) were \$6.3 billion in the third quarter of 2018, an increase of \$1.7 billion, or 37.2%, from \$4.6 billion in the third quarter of 2017. Net flows were \$0.5 billion in the third quarter of 2018 compared to \$0.2 billion in the third quarter of 2017.

Long-term assets under management were \$103.9 billion at September 30, 2018, an increase of \$16.8 billion from September 30, 2017.

Sustainable Growth Advisers, LP

On July 1, 2018, we closed on our majority investment in Sustainable Growth Advisers (the "SGA Acquisition"), an investment manager with \$11.3 billion in assets under management at June 30, 2018. The transaction was financed with balance sheet resources and \$105.0 million of term loan debt.

RidgeWorth Investments

On June 1, 2017, we acquired RidgeWorth Investments (the "RW Acquisition", together with the SGA Acquisition, the "Acquisitions" or "Acquired Businesses"), a multi-boutique investment management firm that managed approximately \$40.1 billion in assets under management as of June 1, 2017, including \$35.7 billion in long term assets under management and \$4.4 billion in liquidity strategies.

Assets Under Management

At September 30, 2018, total assets under management were \$105.6 billion, representing an increase of \$15.0 billion, or 16.6%, from September 30, 2017 and an increase of \$14.6 billion, or 16.1%, from December 31, 2017. The

increase in total assets under management from September 30, 2017 and from December 31, 2017 was primarily due to the SGA Acquisition as well as market performance.

Average long-term assets under management, which represent the majority of our fee-earning asset levels, were \$93.3 billion for the nine months ended September 30, 2018, an increase of \$29.0 billion, or 45.0%, from \$64.3 billion for the nine months ended September 30, 2017. The increase in average long-term assets under management compared to September 30, 2017 was primarily due to the Acquired Businesses and market performance.

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Operating Results

In the third quarter of 2018, total revenues increased 23.1% to \$152.2 million from \$123.7 million in the third quarter of 2017, primarily as a result of additional revenues from the SGA Acquisition as well as an increase in average assets from market appreciation and positive net flows, and a higher average fee rate. Operating income increased \$17.2 million to \$33.9 million in the third quarter of 2018 compared to \$16.8 million in the third quarter of 2017, primarily due to the same factors driving the increase in total revenues. Additionally, the third quarter of 2017 included \$4.9 million in other operating expenses related to acquisition and integration costs associated with the RW Acquisition.

Assets Under Management by Product

The following table summarizes our assets under management by product:

| | As of September 30, | | Change | |
|--|---------------------|------------|------------|---------|
| | 2018 | 2017 | \$ | % |
| (\$ in millions) | | | | |
| Open-End Funds ⁽¹⁾ | \$45,171.8 | \$42,397.7 | \$2,774.1 | 6.5 % |
| Closed-End Funds | 6,342.2 | 6,735.4 | (393.2) | (5.8)% |
| Exchange Traded Funds | 983.4 | 955.7 | 27.7 | 2.9 % |
| Retail Separate Accounts | 16,817.5 | 13,057.2 | 3,760.3 | 28.8 % |
| Institutional Accounts | 30,960.1 | 20,630.5 | 10,329.6 | 50.1 % |
| Structured Products | 3,647.8 | 3,360.0 | 287.8 | 8.6 % |
| Total Long-Term | 103,922.8 | 87,136.5 | 16,786.3 | 19.3 % |
| Liquidity ⁽²⁾ | 1,675.1 | 3,431.4 | (1,756.3) | (51.2)% |
| Total | \$105,597.9 | \$90,567.9 | \$15,030.0 | 16.6 % |
| Average Assets Under Management ⁽³⁾ | \$95,073.8 | \$65,898.5 | \$29,175.3 | 44.3 % |
| Average Long-Term Assets Under Management ⁽³⁾ | \$93,328.0 | \$64,345.3 | \$28,982.7 | 45.0 % |

(1) Represents assets under management of U.S. retail funds, offshore funds and variable insurance funds

(2) Represents assets under management in liquidity strategies, including in certain open-end funds and institutional accounts

(3) Averages are calculated as follows:

- Funds - average daily or weekly balances

- Retail Separate Accounts - prior-quarter ending balance or average of month-end balances in quarter

- Institutional Accounts and Structured Products - average of month-end balances in quarter

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Asset Flows by Product

The following table summarizes asset flows by product:

| (\$ in millions) | Three Months Ended | | Nine Months Ended | |
|--------------------------------------|-----------------------|------------|-----------------------|------------|
| | September 30, 2018 | 2017 | September 30, 2018 | 2017 |
| Open-End Funds ⁽¹⁾ | | | | |
| Beginning balance | \$44,419.3 | \$41,452.8 | \$43,077.6 | \$23,432.8 |
| Inflows | 3,807.4 | 2,842.5 | 11,947.6 | 7,129.1 |
| Outflows | (3,465.1) | (2,872.7) | (10,347.9) | (7,286.0) |
| Net flows | 342.3 | (30.2) | 1,599.7 | (156.9) |
| Market performance | 464.1 | 1,040.7 | 704.4 | 3,697.5 |
| Other ⁽²⁾ | (53.9) | (65.6) | (209.9) | 15,424.3 |
| Ending balance | \$45,171.8 | \$42,397.7 | \$45,171.8 | \$42,397.7 |
| Closed-End Funds | | | | |
| Beginning balance | \$6,295.0 | \$6,707.2 | \$6,666.2 | \$6,757.4 |
| Inflows | 12.9 | — | 13.4 | — |
| Outflows | — | — | — | (112.8) |
| Net flows | 12.9 | — | 13.4 | (112.8) |
| Market performance | 124.4 | 124.4 | (31.7) | 421.6 |
| Other ⁽²⁾ | (90.1) | (96.2) | (305.7) | (330.8) |
| Ending balance | \$6,342.2 | \$6,735.4 | \$6,342.2 | \$6,735.4 |
| Exchange Traded Funds | | | | |
| Beginning balance | \$1,029.9 | \$968.8 | \$1,039.2 | \$596.8 |
| Inflows | 35.0 | 104.1 | 261.0 | 554.9 |
| Outflows | (100.4) | (28.9) | (235.3) | (103.2) |
| Net flows | (65.4) | 75.2 | 25.7 | 451.7 |
| Market performance | 50.1 | 4.2 | 37.8 | 30.3 |
| Other ⁽²⁾ | (31.2) | (92.5) | (119.3) | (123.1) |
| Ending balance | \$983.4 | \$955.7 | \$983.4 | \$955.7 |
| Retail Separate Accounts | | | | |
| Beginning balance | \$14,678.4 | \$12,351.1 | \$13,936.8 | \$8,473.5 |
| Inflows | 921.4 | 704.4 | 2,359.4 | 2,049.8 |
| Outflows | (563.1) | (480.1) | (1,924.9) | (1,233.7) |
| Net flows | 358.3 | 224.3 | 434.5 | 816.1 |
| Market performance | 608.7 | 478.3 | 1,269.1 | 1,273.7 |
| Other ⁽²⁾ | 1,172.1 | 3.5 | 1,177.1 | 2,493.9 |
| Ending balance | \$16,817.5 | \$13,057.2 | \$16,817.5 | \$13,057.2 |
| Institutional Accounts | | | | |
| Beginning balance | \$19,726.6 | \$20,639.1 | \$20,815.9 | \$5,492.7 |
| Inflows | 1,484.5 | 439.9 | 3,332.5 | 1,074.7 |
| Outflows | (1,604.8) | (893.7) | (4,720.3) | (1,697.7) |
| Net flows | (120.3) | (453.8) | (1,387.8) | (623.0) |
| Market performance | 1,184.8 | 451.1 | 1,498.5 | 757.5 |
| Other ⁽²⁾ | 10,169.0 | (5.9) | 10,033.5 | 15,003.3 |
| Ending balance | \$30,960.1 | \$20,630.5 | \$30,960.1 | \$20,630.5 |
| Structured Products | | | | |
| Beginning balance | \$3,684.4 | \$2,899.8 | \$3,298.8 | \$613.1 |
| Inflows | — | 474.3 | 421.4 | 474.3 |
| Outflows | (34.4) | (55.6) | (54.8) | (296.3) |

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| | | | | |
|----------------------|-----------|-----------|-----------|-----------|
| Net flows | (34.4 |) 418.7 | 366.6 | 178.0 |
| Market performance | 39.8 | 37.1 | 123.0 | 60.9 |
| Other ⁽²⁾ | (42.0 |) 4.4 | (140.6 |) 2,508.0 |
| Ending balance | \$3,647.8 | \$3,360.0 | \$3,647.8 | \$3,360.0 |

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Total Long-Term

| | | | | |
|--------------------------|-------------|------------|-------------|-------------|
| Beginning balance | \$89,833.6 | \$85,018.8 | \$88,834.5 | \$45,366.3 |
| Inflows | 6,261.2 | 4,565.2 | 18,335.3 | 11,282.8 |
| Outflows | (5,767.8) | (4,331.0) | (17,283.2) | (10,729.7) |
| Net flows | 493.4 | 234.2 | 1,052.1 | 553.1 |
| Market performance | 2,471.9 | 2,135.8 | 3,601.1 | 6,241.5 |
| Other ⁽²⁾ | 11,123.9 | (252.3) | 10,435.1 | 34,975.6 |
| Ending balance | \$103,922.8 | \$87,136.5 | \$103,922.8 | \$87,136.5 |
| Liquidity ⁽³⁾ | | | | |
| Beginning balance | \$1,784.9 | \$3,570.6 | \$2,128.7 | \$— |
| Other ⁽²⁾ | (109.8) | (139.2) | (453.6) | 3,431.4 |
| Ending balance | \$1,675.1 | \$3,431.4 | \$1,675.1 | \$3,431.4 |
| Total | | | | |
| Beginning balance | \$91,618.5 | \$88,589.4 | \$90,963.2 | \$45,366.3 |
| Inflows | 6,261.2 | 4,565.2 | 18,335.3 | 11,282.8 |
| Outflows | (5,767.8) | (4,331.0) | (17,283.2) | (10,729.7) |
| Net flows | 493.4 | 234.2 | 1,052.1 | 553.1 |
| Market performance | 2,471.9 | 2,135.8 | 3,601.1 | 6,241.5 |
| Other ⁽²⁾ | 11,014.1 | (391.5) | 9,981.5 | 38,407.0 |
| Ending balance | \$105,597.9 | \$90,567.9 | \$105,597.9 | \$90,567.9 |

(1) Represents assets under management of U.S. retail funds, offshore funds and variable insurance funds

Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from liquidity

(2) strategies, and the impact on net flows from non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), structured products reset transactions and the use of leverage

(3) Represents assets under management in liquidity strategies, including in certain open-end funds and institutional accounts

The following table summarizes our assets under management by asset class:

| Asset Class | As of September 30, | | Change | | % of Total | |
|-----------------------------|---------------------|------------|------------|---------|------------|--------|
| | 2018 | 2017 | \$ | % | 2018 | 2017 |
| (\$ in millions) | | | | | | |
| Equity | \$62,654.4 | \$42,722.5 | \$19,931.9 | 46.7 % | 59.3 % | 47.2 % |
| Fixed income | 36,819.9 | 39,419.7 | (2,599.8) | (6.6)% | 34.9 % | 43.5 % |
| Alternatives ⁽¹⁾ | 4,448.5 | 4,994.3 | (545.8) | (10.9)% | 4.2 % | 5.5 % |
| Liquidity ⁽²⁾ | 1,675.1 | 3,431.4 | (1,756.3) | (51.2)% | 1.6 % | 3.8 % |
| Total | \$105,597.9 | \$90,567.9 | \$15,030.0 | 16.6 % | 100.0% | 100.0% |

(1) Consists of real estate securities, mid-stream energy securities and master limited partnerships, options strategies and other

(2) Represents assets under management in liquidity strategies, including in certain open-end funds and institutional accounts

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Average Assets Under Management and Average Basis Points

The following table summarizes the average management fees earned in basis points and average assets under management:

| (\$ in millions, except average fee earned data which is in basis points) | Three Months Ended September 30, | | | |
|---|------------------------------------|------|---------------------------------|-------------|
| | Average Fees Earned ⁽²⁾ | | Average Assets Under Management | |
| | 2018 | 2017 | 2018 | 2017 |
| Products | | | | |
| Open-End Funds ⁽¹⁾ | 54.3 | 47.9 | \$ 45,137.1 | \$ 42,080.9 |
| Closed-End Funds | 65.9 | 66.0 | 6,386.7 | 6,758.1 |
| Exchange Traded Funds | 13.7 | 27.0 | 1,035.9 | 945.0 |
| Retail Separate Accounts | 49.2 | 46.6 | 15,536.7 | 12,345.5 |
| Institutional Accounts | 31.9 | 31.0 | 30,583.4 | 20,728.6 |
| Structured Products | 60.0 | 47.1 | 3,635.7 | 3,111.1 |
| All Long-Term Products | 47.4 | 44.8 | 102,315.5 | 85,969.2 |
| Liquidity ⁽³⁾ | 10.1 | 6.0 | 1,750.3 | 3,331.1 |
| All Products | 46.8 | 43.4 | \$ 104,065.8 | \$ 89,300.3 |

| (\$ in millions, except average fee earned data which is in basis points) | Nine Months Ended September 30, | | | |
|---|------------------------------------|------|---------------------------------|-------------|
| | Average Fees Earned ⁽²⁾ | | Average Assets Under Management | |
| | 2018 | 2017 | 2018 | 2017 |
| Products | | | | |
| Open-End Funds ⁽¹⁾ | 52.2 | 49.5 | \$ 44,296.4 | \$ 32,296.7 |
| Closed-End Funds | 66.1 | 66.0 | 6,300.0 | 6,784.6 |
| Exchange Traded Funds | 15.5 | 28.4 | 1,036.1 | 868.3 |
| Retail Separate Accounts | 48.5 | 49.7 | 14,486.3 | 10,317.6 |
| Institutional Accounts | 31.9 | 32.6 | 23,563.8 | 12,375.6 |
| Structured Products | 45.2 | 42.1 | 3,645.4 | 1,702.5 |
| All Long-Term Products | 46.7 | 47.6 | 93,328.0 | 64,345.3 |
| Liquidity ⁽³⁾ | 10.5 | 7.6 | 1,745.8 | 1,553.2 |
| All Products | 46.1 | 46.6 | \$ 95,073.8 | \$ 65,898.5 |

(1) Represents assets under management of U.S. retail funds, offshore funds and variable insurance funds

(2) Averages are calculated as follows:

- Funds - average daily or weekly balances
- Retail Separate Accounts - prior-quarter ending balance or average of month-end balances in quarter
- Institutional Accounts and Structured Products - average of month-end balances in quarter

(3) Represents assets under management in liquidity strategies, including in certain open-end funds and institutional accounts

Average fees earned represent investment management fees net of fees paid to third-party service providers for investment management related services and investment management fees earned from consolidated investment products, divided by average net assets. Open-end mutual fund, closed-end fund and exchange traded fund fees are calculated based on average daily or weekly net assets. Retail separate account fees are calculated based on the end of the preceding or current quarter's asset values or on an average of month-end balances. Institutional account fees are

calculated based on an average of month-end balances or current quarter's asset values. Structured product fees are calculated based on a combination of the underlying cash flows and the principal value of the product. Average fees earned will vary based on several factors, including the asset mix and expense reimbursements to funds.

The average fee rate earned on long-term products for the three months ended September 30, 2018 increased by 2.6

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basis points compared to the same period in the prior year as a result of the shifts in the underlying asset mix to higher fee earning strategies in open-end funds and retail separate accounts and certain incentive related fees earned primarily related to structured products in the current quarter. These increases in the current quarter were partially offset by the SGA acquisition which increased the average assets for institutional accounts, but with lower average fees as compared to other products. The average fee rate earned on long-term products for the nine months ended September 30, 2018 decreased by 0.9 basis points compared to the same period in the prior year, primarily due to the impact on the average fees earned as a result of the assets from the RW Acquisition having a lower blended fee rate. The product categories most impacted by the RW Acquisition were institutional accounts and retail separate accounts, where the additional assets were primarily in fixed income strategies. The decrease in the average fee rate earnings for exchange traded funds was primarily due to higher expense reimbursements on newly-launched funds.

Results of Operations

Summary Financial Data

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | | |
|---|----------------------------------|----------|------------------|----------|---------------------------------|-----------|------------------|------------|--|
| | 2018 | 2017 | 2018 vs. 2017 | % | 2018 | 2017 | 2018 vs. 2017 | % | |
| (\$ in thousands) | | | | | | | | | |
| Results of Operations | | | | | | | | | |
| Investment management fees | \$121,713 | \$97,295 | \$24,418 | 25.1 % | \$325,357 | \$230,628 | \$94,729 | 41.1 % | |
| Other revenues | 30,497 | 26,380 | 4,117 | 15.6 % | 88,813 | 66,955 | 21,858 | 32.6 % | |
| Total revenues | 152,210 | 123,675 | 28,535 | 23.1 % | 414,170 | 297,583 | 116,587 | 39.2 % | |
| Total operating expenses | 118,264 | 106,886 | 11,378 | 10.6 % | 330,299 | 267,563 | 62,736 | 23.4 % | |
| Operating income (loss) | 33,946 | 16,789 | 17,157 | 102.2 % | 83,871 | 30,020 | 53,851 | 179.4 % | |
| Other income (expense), net | (4,560) | 15,268 | (19,828) | (129.9)% | (908) | 20,565 | (21,473) | (104.4)% | |
| Interest income (expense), net | 5,198 | (1,908) | 7,106 | (372.4)% | 14,665 | (350) | 15,015 | (4,290.0)% | |
| Income (loss) before income taxes | 34,584 | 30,149 | 4,435 | 14.7% | 97,628 | 50,235 | 47,393 | 94.3 % | |
| Income tax expense (benefit) | 6,653 | 9,626 | (2,973) | (30.9)% | 22,641 | 15,939 | 6,702 | 42.0 % | |
| Net income (loss) | 27,931 | 20,523 | 7,408 | 36.1% | 74,987 | 34,296 | 40,691 | 118.6 % | |
| Noncontrolling interests | (933) | (1,731) | 798 | (46.1)% | (1,619) | (2,782) | 1,163 | (41.8)% | |
| Net Income (Loss) Attributable to Stockholders | 26,998 | 18,792 | 8,206 | 43.7% | 73,368 | 31,514 | 41,854 | 132.8 % | |
| Preferred stockholder dividends | (2,085) | (2,084) | (1) | — % | (6,253) | (6,252) | (1) | — % | |
| Net Income (Loss) Attributable to Common Stockholders | \$24,913 | \$16,708 | \$8,205 | 49.1% | \$67,115 | \$25,262 | \$41,853 | 165.7 % | |

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Revenues

Revenues by source were as follows:

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|---|----------------------------------|-----------|------------------|---------|---------------------------------|-----------|------------------|---------|
| | 2018 | 2017 | 2018 vs. 2017 | % | 2018 | 2017 | 2018 vs. 2017 | % |
| (\$ in thousands) | | | | | | | | |
| Investment management fees | | | | | | | | |
| Open-end funds | \$62,466 | \$51,190 | \$11,276 | 22.0 % | \$174,032 | \$120,902 | \$53,130 | 43.9 % |
| Closed-end funds | 10,614 | 11,243 | (629) | (5.6)% | 31,161 | 33,495 | (2,334) | (7.0)% |
| Retail separate accounts | 19,532 | 14,686 | 4,846 | 33.0 % | 53,152 | 38,879 | 14,273 | 36.7 % |
| Institutional accounts | 24,614 | 16,208 | 8,406 | 51.9 % | 56,210 | 30,140 | 26,070 | 86.5 % |
| Structured products | 3,602 | 2,822 | 780 | 27.6 % | 7,996 | 4,483 | 3,513 | 78.4 % |
| Other products | 885 | 1,146 | (261) | (22.8)% | 2,806 | 2,729 | 77 | 2.8 % |
| Total investment management fees | 121,713 | 97,295 | 24,418 | 25.1 % | 325,357 | 230,628 | 94,729 | 41.1 % |
| Distribution and service fees | 13,730 | 11,482 | 2,248 | 19.6 % | 39,886 | 32,704 | 7,182 | 22.0 % |
| Administration and shareholder service fees | 16,567 | 14,699 | 1,868 | 12.7 % | 48,272 | 33,156 | 15,116 | 45.6 % |
| Other income and fees | 200 | 199 | 1 | 0.5 % | 655 | 1,095 | (440) | (40.2)% |
| Total revenues | \$152,210 | \$123,675 | \$28,535 | 23.1 % | \$414,170 | \$297,583 | \$116,587 | 39.2 % |

Investment Management Fees

Investment management fees are earned based on a percentage of assets under management and are paid pursuant to the terms of the respective investment management contracts, which generally require monthly or quarterly payments. Investment management fees increased by \$24.4 million, or 25.1%, and \$94.7 million, or 41.1%, for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year due to an increase in average assets of \$29.2 billion, or 44.3%, for the nine months ended September 30, 2018, primarily as a result of the Acquired Businesses. Also contributing to the increase was positive market performance over the trailing four quarters.

Distribution and Service Fees

Distribution and service fees, which are asset-based fees earned from open-end funds for marketing and distribution services, increased by \$2.2 million, or 19.6%, and \$7.2 million, or 22.0%, for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year, primarily due to the adoption of ASC 606 Revenue from Contracts with Customers ("ASC 606"). The adoption of ASC 606 resulted in a change from the Company's prior presentation whereby front-end sales charges earned for the sale execution of certain share classes were presented net of the amounts retained by unaffiliated third-party dealers and banks. These front-end sales charges earned are now presented on a gross basis.

Administration and Shareholder Servicing Fees

Administration and shareholder servicing fees represent fees earned for fund administration and shareholder services from our open-end mutual funds and certain of our closed-end funds. Fund administration and shareholder servicing fees increased by \$1.9 million, or 12.7%, and \$15.1 million, or 45.6%, for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year. The increase for the nine months ended September 30, 2018, was primarily due to an increase in administration and shareholder servicing fees of \$10.0

million in 2018 as a result of the RW Acquisition, which were largely offset by higher fund expense reimbursements which are included in net investment management fees.

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Other Income and Fees

Other income and fees primarily represent contingent sales charges earned from investor redemptions of certain shares sold without a front-end sales charge. Other income and fees remained relatively flat, and decreased \$0.4 million, or 40.2%, for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year. The decrease in the comparable nine-month period was primarily due to \$0.5 million in other income related to the recovery of costs from a third-party service provider during the first quarter of 2017 that did not recur in 2018.

Operating Expenses

Operating expenses by category were as follows:

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | | |
|---|----------------------------------|-----------|------------------|----------|---------------------------------|-----------|------------------|----------|--|
| | 2018 | 2017 | 2018 vs. 2017 | % | 2018 | 2017 | 2018 vs. 2017 | % | |
| (\$ in thousands) | | | | | | | | | |
| Operating expenses | | | | | | | | | |
| Employment expenses | \$63,269 | \$54,159 | \$9,110 | 16.8 % | \$178,833 | \$136,792 | \$42,041 | 30.7 % | |
| Distribution and other asset-based expenses | 25,386 | 20,552 | 4,834 | 23.5 % | 71,398 | 51,639 | 19,759 | 38.3 % | |
| Other operating expenses | 20,879 | 24,490 | (3,611) | (14.7)% | 59,163 | 59,067 | 96 | 0.2 % | |
| Restructuring and severance | — | 1,584 | (1,584) | (100.0)% | — | 10,478 | (10,478) | (100.0)% | |
| Depreciation and amortization expense | 8,730 | 6,101 | 2,629 | 43.1 % | 20,905 | 9,587 | 11,318 | 118.1 % | |
| Total operating expenses | \$118,264 | \$106,886 | \$11,378 | 10.6 % | \$330,299 | \$267,563 | \$62,736 | 23.4 % | |

Employment Expenses

Employment expenses consist of fixed and variable compensation and related employee benefit costs. Employment expenses for the three and nine months ended September 30, 2018 were \$63.3 million and \$178.8 million, respectively, which represented an increase of \$9.1 million, or 16.8%, and \$42.0 million, or 30.7%, respectively, compared to the same periods in the prior year. The increases reflected the addition of employees from the Acquired Businesses and higher profit-based compensation primarily related to increased profits at our affiliates.

Distribution and Other Asset-Based Expenses

Distribution and other asset-based expenses consist primarily of payments to third-party distribution partners for providing services to investors in our funds and payments to third-party service providers for investment management-related services. These payments are primarily based on percentages of assets under management or revenues. These expenses also include the amortization of deferred sales commissions related to up-front commissions on shares sold without a front-end sales charge to shareholders. The deferred sales commissions are amortized on a straight-line basis over the periods in which commissions are generally recovered from distribution fee revenues and contingent sales charges received from shareholders of the funds upon redemption of their shares. Distribution and other asset-based expenses increased by \$4.8 million, or 23.5%, and \$19.8 million, or 38.3%, in the three and nine months ended September 30, 2018, respectively, as compared to the same periods in the prior year, primarily due to the adoption of ASC 606 which resulted in the gross presentation of front-end sales charges earned and paid on certain open-end mutual fund share classes. Additionally, for the nine months ended September 30, 2018, there were increased asset-based sub-transfer agent expenses related to services provided to mutual funds from the RW

Acquisition, as compared to the same prior-year period.

Other Operating Expenses

Other operating expenses primarily consist of investment research and technology costs, professional fees, travel and distribution related costs, rent and occupancy expenses, operating expenses of our consolidated investment products and other business costs. Other operating expenses for the three and nine months ended September 30, 2018 decreased by \$3.6 million, or 14.7%, and increased \$0.1 million, or 0.2%, respectively, as compared to the same periods in the prior year. The decrease for the three month period is largely attributable to costs incurred in the prior year period related to the issuance of a CLO which did not recur in the current year period.

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Restructuring and Severance Expense

During the three and nine months ended September 30, 2017, we incurred \$1.5 million and \$10.5 million in restructuring and severance expenses, respectively, including \$0.5 million and \$9.0 million, respectively, related to staff reductions in connection with the RW Acquisition, and \$1.0 million in restructuring costs in both the three and nine months ended September 30, 2017 related to future lease obligations and leasehold improvement write-offs for vacated office space related to the RW Acquisition.

Depreciation and Amortization Expense

Depreciation and amortization expense consists primarily of the straight-line depreciation of furniture, equipment and leasehold improvements, as well as the amortization of acquired investment advisory contracts, recorded as definite-lived intangible assets, both over their estimated useful lives. Depreciation and amortization expense increased by \$2.6 million and \$11.3 million for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year, primarily due to the increase in definite lived intangible assets as a result of the Acquisitions.

Other Income (Expense), net

Other Income (Expense), net by category was as follows:

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|---|----------------------------------|----------|------------------|----------|---------------------------------|----------|------------------|----------|
| | 2018 | 2017 | 2018 vs. 2017 | % | 2018 | 2017 | 2018 vs. 2017 | % |
| (\$ in thousands) | | | | | | | | |
| Other Income (Expense) | | | | | | | | |
| Realized and unrealized gain (loss) on investments, net | \$(374) | \$1,367 | \$(1,741) | (127.4)% | \$1,024 | \$2,951 | \$(1,927) | (65.3)% |
| Realized and unrealized gain (loss) of CIP, net | (4,735) | 13,465 | (18,200) | (135.2)% | (4,255) | 16,485 | (20,740) | (125.8)% |
| Other income (expense), net | 549 | 436 | 113 | 25.9 % | 2,323 | 1,129 | 1,194 | 105.8 % |
| Total Other Income (Expense), net | \$(4,560) | \$15,268 | \$(19,828) | (129.9)% | \$(908) | \$20,565 | \$(21,473) | (104.4)% |

Realized and unrealized gain (loss) on investments, net

Realized and unrealized gain (loss) on investments, net decreased during the three and nine months ended September 30, 2018 by \$1.7 million, or 127.4%, and \$1.9 million, or 65.3%, respectively, as compared to the same periods in the prior year. The realized and unrealized losses during the three months ended September 30, 2018 primarily relate to unrealized losses on our fixed income investments. Realized and unrealized gains for the nine months ended September 30, 2018 were primarily related to our marketable securities in domestic and international equity strategies. The realized and unrealized gains for the three and nine months ended September 30, 2017 were primarily related to our marketable securities in international equity strategies.

Realized and unrealized gain (loss) of consolidated investment products, net

Realized and unrealized gain (loss) of our consolidated investment products, net, decreased \$18.2 million, or 135.2% and \$20.7 million, or 125.8%, during the three and nine months ended September 30, 2018, respectively, as compared to the same periods in the prior year. These decreases were primarily attributable to changes to the notes payable of \$20.9 million and \$18.4 million for the three and nine months ended September 30, 2018, respectively. The remaining

period changes were attributable to net realized and unrealized gains and losses on the investments of our CIPs.

Other income (expense), net

Other income (expense), net increased during the three and nine months ended September 30, 2018 by \$0.1 million, or 25.9%, and \$1.2 million, or 105.8%, respectively, as compared to the same periods in the prior year. The increases were due to higher earnings on equity method investments.

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Interest Income (Expense), net

Interest income (expense), net by category were as follows:

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | | | |
|--|----------------------------------|-----------|------------------|---------|---------------------------------|------------|------------------|-----------|-----------|---|
| | 2018 | 2017 | 2018 vs. 2017 | % | 2018 | 2017 | 2018 vs. 2017 | % | | |
| (\$ in thousands) | | | | | | | | | | |
| Interest Income (Expense) | | | | | | | | | | |
| Interest expense | \$(5,155) | \$(4,116) | \$(1,039) | 25.2 | % | \$(13,482) | \$(8,098) | \$(5,384) | 66.5 | % |
| Interest and dividend income | 716 | 679 | 37 | 5.4 | % | 3,255 | 1,313 | 1,942 | 147.9 | % |
| Interest and dividend income of investments of CIP | 26,596 | 17,778 | 8,818 | 49.6 | % | 71,678 | 28,536 | 43,142 | 151.2 | % |
| Interest expense of CIP | (16,959) | (16,249) | (710) | 4.4 | % | (46,786) | (22,101) | (24,685) | 111.7 | % |
| Total Interest Income (Expense), net | \$5,198 | \$(1,908) | \$7,106 | (372.4) | % | \$14,665 | \$(350) | \$15,015 | (4,290.0) | % |

Interest Expense

Interest expense increased \$1.0 million, or 25.2%, and \$5.4 million, or 66.5%, for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year. The increases were due to the higher average level of debt outstanding compared to the same periods in the prior year.

Interest and Dividend Income

Interest and dividend income increased \$37.0 thousand, or 5.4%, and \$1.9 million, or 147.9%, for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year. The increases were due to a higher concentration of our investments in CLOs as compared to the corresponding periods in the prior year.

Interest and Dividend Income of Investments of Consolidated Investment Products

Interest and dividend income of investments of consolidated investment products increased \$8.8 million, or 49.6%, and \$43.1 million, or 151.2%, for the three and nine months ended September 30, 2018, respectively, compared to the same periods in the prior year. The increases were due to increased investments of our consolidated investment products during the three and nine months ended September 30, 2018 primarily related to the RW Acquisition compared to the same periods in the prior year.

Interest Expense of Consolidated Investment Products

Interest expense of consolidated investment products represents interest expense on the notes payable of the consolidated investment products. Interest expense of consolidated investment products increased by \$0.7 million, or 4.4%, and \$24.7 million, or 111.7%, for the three and nine months ended September 30, 2018, respectively, primarily due to higher average debt balances for our consolidated investment products primarily from the RW Acquisition as compared to the same periods in the prior year.

Income Tax Expense (Benefit)

The provision for income taxes reflected U.S. federal, state and local taxes at an estimated effective tax rate of 23.2% and 31.7% for the nine months ended September 30, 2018 and 2017, respectively. The decrease in the estimated effective tax rate for the nine months ended September 30, 2018 was primarily due to the Tax Cuts and Jobs Act

enacted on December 22, 2017 which included the reduction of the statutory federal corporate income tax rate to 21% from 35%. This decrease in tax rates was partially offset by a decrease in the tax benefit associated with valuation allowance changes related to our investments.

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Liquidity and Capital Resources

Certain Financial Data

The following table summarizes certain financial data relating to our liquidity and capital resources:

| | September 30, 2018 | December 31, 2017 | Change 2018 vs. 2017 | % |
|---------------------------|-----------------------|----------------------|----------------------------|---------|
| (\$ in thousands) | | | | |
| Balance Sheet Data | | | | |
| Cash and cash equivalents | \$ 168,982 | \$ 132,150 | \$ 36,832 | 27.9 % |
| Investments | 85,131 | 108,492 | (23,361) | (21.5)% |
| Debt | 338,874 | 248,320 | 90,554 | 36.5 % |
| Total equity | 659,225 | 605,224 | 54,001 | 8.9 % |

| | Nine Months Ended September 30, | | Change | |
|------------------------|------------------------------------|-------------|---------------------|---------|
| | 2018 | 2017 | 2018 vs. 2017 | % |
| (\$ in thousands) | | | | |
| Cash Flow Data | | | | |
| Provided by (Used In): | | | | |
| Operating Activities | \$(101,689) | \$(104,045) | \$ 2,356 | (2.3)% |
| Investing Activities | (111,914) | (389,417) | 277,503 | (71.3)% |
| Financing Activities | 199,497 | 796,576 | (597,079) | (75.0)% |

(\$ in thousands)

Cash Flow Data

Provided by (Used In):

| | | | | |
|----------------------|-------------|-------------|-----------|---------|
| Operating Activities | \$(101,689) | \$(104,045) | \$ 2,356 | (2.3)% |
| Investing Activities | (111,914) | (389,417) | 277,503 | (71.3)% |
| Financing Activities | 199,497 | 796,576 | (597,079) | (75.0)% |

Overview

At September 30, 2018, we had \$169.0 million of cash and cash equivalents and \$62.3 million of investments in marketable securities compared to \$132.2 million and \$66.4 million, respectively, at December 31, 2017.

On July 1, 2018, we closed on the acquisition of a majority interest in SGA that was funded with \$105.0 million in additional term loan debt and existing balance sheet resources. At September 30, 2018, we had \$351.5 million outstanding under our term loan maturing June 1, 2024 (the "Term Loan") and no outstanding borrowings under our \$100.0 million revolving credit facility (the "Credit Facility").

Uses of Capital

Our main uses of capital related to operating activities include payments of annual incentive compensation, income tax payments, interest payments on debt, and other operating expenses which primarily consist of investment research and technology costs, professional fees, distribution costs and occupancy costs. Annual incentive compensation, which is one of the largest annual operating cash expenditures, is paid in the first quarter of the year. In the first quarters of 2018 and 2017, we paid \$74.1 million and \$39.7 million, respectively, in incentive compensation earned during the years ended December 31, 2017 and 2016, respectively.

In addition to operating activities, other uses of cash could include: (i) investments in organic growth, including expanding our distribution efforts; (ii) seeding or launching new products, including seeding funds or sponsoring CLO issuances; (iii) principal payments on debt outstanding through scheduled amortization, excess cash flow payment requirements or discretionary paydowns; (iv) dividend payments to preferred and common stockholders and common

share repurchases; (v) investments in our infrastructure; (vi) investments in inorganic growth opportunities as they arise; (vii) integration costs, including restructuring and severance, related to potential acquisitions, if any; and (viii) potential repurchases of affiliate noncontrolling interests. Although we continuously monitor working capital to ensure adequate resources are available for near-term liquidity requirements, our liquidity could be impacted by contingencies, including any legal or regulatory matters.

Capital and Reserve Requirements

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We operate two broker-dealer subsidiaries registered with the SEC which are subject to certain rules regarding minimum net capital. The broker-dealers are required to maintain a ratio of "aggregate indebtedness" to "net capital," as defined, which may not exceed 15 to 1 and must also maintain a minimum amount of net capital. Failure to meet these requirements could result in adverse consequences to us including additional reporting requirements, a lower required ratio of aggregate indebtedness to net capital or interruption of our business. At both September 30, 2018 and December 31, 2017, the ratio of aggregate indebtedness to net capital of our broker-dealers was below the maximum allowed, and net capital was significantly greater than the required minimum.

Balance Sheet

Cash and cash equivalents consist of cash in banks and money market fund investments. Investments consist primarily of investments in our affiliated mutual funds. Consolidated investment products primarily represent investment products to which we provide investment management services and where we have either a controlling financial interest or we are considered the primary beneficiary of an investment product that is a considered a variable interest entity.

Operating Cash Flow

Net cash used in operating activities of \$101.7 million for the nine months ended September 30, 2018 decreased by \$2.4 million from net cash used in operating activities of \$104.0 million for the same period in the prior year primarily due to higher net income partially offset by an increase in net purchases of investments of our consolidated investment products.

Investing Cash Flow

Net cash used in investing activities consists primarily of capital expenditures and other investing activities related to our business operations. Net cash used in investing activities of \$111.9 million for the nine months ended September 30, 2018 decreased by \$277.5 million from net cash used in investing activities of \$389.4 million in the same period for the prior year. The primary investing activities for the nine months ended September 30, 2018 was the SGA Acquisition of \$127.0 million. The primary investing activities for the nine months ended September 30, 2017 was \$393.4 million of cash used for the RW Acquisition.

Financing Cash Flow

Cash flows provided by financing activities consist primarily of the issuance of common and preferred stock, return of capital through repurchases of common shares, dividends, withholding obligations for the net share settlement of employee share transactions and contributions to non-controlling interests related to our consolidated investment products. Net cash provided by financing activities decreased \$597.1 million to \$199.5 million for the nine months ended September 30, 2018 as compared to net cash provided by financing activities of \$796.6 million for the nine months ended September 30, 2017. The primary reason for the decrease was due to cash raised of \$220.5 million related to the issuance of preferred stock and common stock, net borrowings of \$229.0 million and \$369.0 million of net borrowings by consolidated investment products in the prior year, partially offset by \$92.1 million in net borrowings and \$148.0 of net proceeds from the issuance of notes payable by consolidated investment products in the current year.

Credit Agreement

On February 15, 2018 (the "Effective Date") we entered into the Amendment to the Credit Agreement. The Amendment provided commitments for an additional \$105.0 million of term loans ("Additional Term Loans") which

were subject to, among other customary conditions, the substantially concurrent consummation of our agreement to acquire (i) 70% of the outstanding limited partnership interests of SGA and (ii) 100% of the outstanding membership interests of SGIA, LLC, the general partner of SGA. On July 2, 2018, the Company borrowed the \$105.0 million of additional term loans and used the proceeds, in combination with balance sheet resources, to fund the SGA Acquisition.

The applicable margin on amounts outstanding under the Credit Agreement, commencing as of the Effective Date, is 2.50%, in the case of LIBOR-based loans, and 1.50% in the case of alternate base rate loans, in each case subject to a 25 basis point reduction based on our secured net leverage ratio (as defined in the Credit Agreement) as of the last day of the preceding fiscal quarter being not greater than 1.00 to 1.00, as reflected in certain financial reports required under the Credit Agreement. The Additional Term Loans were subject to a delayed draw fee accruing for the period (i) from the date which is 31 days after the Effective Date to the date which is 60 days after the Effective Date, at 1.25% per annum and (ii) thereafter, at 2.50% per annum until the funding of the Additional Term Loans on July 2, 2018.

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The Credit Agreement includes a financial maintenance covenant that we will not permit the Total Net Leverage Ratio to exceed 2.50:1.00 as of the last day of any fiscal quarter; provided that this covenant will apply only if on such day the aggregate principal amount of outstanding revolving loans and letters of credit exceeds 30% of the aggregate revolving commitments as of such day.

At September 30, 2018, \$351.5 million was outstanding under the Term Loan, and no amounts were outstanding under the Credit Facility. The Term Loan amortizes at the rate of 1.00% per annum payable in equal quarterly installments and will be mandatorily repaid with: (a) 50% of the Company's excess cash flow, as defined in the Credit Agreement, on an annual basis, beginning with the fiscal year ended December 31, 2018, stepping down to 25% if the Company's secured net leverage ratio declines below 1.0, and further stepping down to 0% if the Company's secured net leverage ratio declines below 0.5; (b) the net proceeds of certain asset sales, casualty or condemnation events, subject to customary reinvestment rights; and (c) the proceeds of any indebtedness incurred other than indebtedness permitted to be incurred by the Credit Agreement.

Contractual Obligations

Our contractual obligations are summarized in our 2017 Annual Report on Form 10-K. As of September 30, 2018, except for borrowings under our Credit Agreement as disclosed above, there have been no material changes outside of the ordinary course of business in our contractual obligations since December 31, 2017.

Critical Accounting Policies and Estimates

Our financial statements and the accompanying notes are prepared in accordance with generally accepted accounting principles generally accepted in the United States of America, which require the use of estimates. Actual results will vary from these estimates. A discussion of our critical accounting policies and estimates is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our 2017 Annual Report on Form 10-K. A complete description of our significant accounting policies is included in our 2017 Annual Report on Form 10-K. We have updated our revenue recognition policies in conjunction with our adoption of ASC 606 as further described in Note 3 to the accompanying condensed consolidated financial statements. Otherwise, there were no additional changes in our critical accounting policies in the three months ended September 30, 2018.

Recently Issued Accounting Pronouncements

For a discussion of accounting standards, see Note 2 within our condensed consolidated financial statements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company is primarily exposed to market risk associated with unfavorable movements in interest rates and securities prices. During the three and nine months ended September 30, 2018, except for borrowings under our Credit Agreement as discussed above, there were no material changes to the information contained in Part II, Item 7A of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures designed to ensure that information required to be disclosed in reports filed or submitted under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded,

processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) as of the end of the period covered by this Quarterly Report on Form 10-Q. Consistent with guidance issued by the Securities and Exchange Commission that an assessment of internal controls over financial reporting of a recently acquired business may be omitted from management's evaluation of disclosure controls and procedures, management is excluding an assessment of the internal controls of SGA, which was acquired by the Company on July 1, 2018, from its evaluation of the effectiveness of the Company's disclosure controls and procedures. SGA represented approximately 6.8% of the Company's consolidated total assets and 5.8% of the Company's consolidated total revenues as of and for the quarter ended September 30, 2018.

Based on their evaluation, our Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective at the reasonable assurance level as of September 30, 2018, the end of the period covered by this Quarterly Report on Form 10-Q.

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Changes in Internal Controls over Financial Reporting

During the third quarter of 2018, the Company implemented a new general ledger and accounts payable system as part of the Company's integration initiatives to standardize accounting systems and improve management reporting. As a result of this implementation we have updated our control activities impacted by the changes. This implementation was not undertaken in response to any actual or perceived significant deficiencies in the Company's internal control over financial reporting. We will continue to monitor and evaluate our internal control over financial reporting if additional transformation activities occur.

As mentioned above, the Company acquired a majority interest in SGA on July 1, 2018. The Company is in the process of reviewing the internal control structure of SGA and, if necessary, will make appropriate changes as it integrates SGA into the Company's overall internal control over financial reporting.

Other than as discussed above, there have been no other changes in our internal control over financial reporting (as defined in Rule 13a-15(f) or 15d-15(f) under the Exchange Act) that occurred during the period covered by this Quarterly Report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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PART II – OTHER INFORMATION

Item 1. Legal Proceedings

Legal Matters

The Company is regularly involved in litigation and arbitration as well as examinations, inquiries and investigations by various regulatory bodies, including the SEC, involving its compliance with, among other things, securities laws, client investment guidelines, laws governing the activities of broker-dealers and other laws and regulations affecting its products and other activities. Legal and regulatory matters of this nature involve or may involve but are not limited to the Company's activities as an employer, issuer of securities, investor, investment adviser, broker-dealer or taxpayer. In addition, in the normal course of business, the Company discusses matters with its regulators raised during regulatory examinations or is otherwise subject to their inquiry. These matters could result in censures, fines, penalties or other sanctions.

The Company accrues for a liability when it is both probable that a liability has been incurred and the amount of the liability can be reasonably estimated. Significant judgment is required in both the determination of probability and the determination as to whether a loss is reasonably estimable. In addition, in the event the Company determines that a loss is not probable, but is reasonably possible, and it becomes possible to develop what the Company believes to be a reasonable range of possible loss, then the Company will include disclosures related to such matter as appropriate and in compliance with ASC 450, Loss Contingencies. The disclosures, accruals or estimates, if any, resulting from the foregoing analysis are reviewed at least quarterly and adjusted to reflect the impact of negotiations, settlements, rulings, advice of legal counsel and other information and events pertaining to a particular matter. Based on information currently available, available insurance coverage, indemnities and established reserves, the Company believes that the outcomes of its legal and regulatory proceedings are not likely, either individually or in the aggregate, to have a material adverse effect on the Company's results of operations, cash flows or its consolidated financial condition. However, in the event of unexpected subsequent developments and given the inherent unpredictability of these legal and regulatory matters, the Company can provide no assurance that its assessment of any claim, dispute, regulatory examination or investigation or other legal matter will reflect the ultimate outcome and an adverse outcome in certain matters could, from time to time, have a material adverse effect on the Company's results of operations or cash flows in particular quarterly or annual periods.

In re Virtus Investment Partners, Inc. Securities Litigation; formerly Tom Cummins v. Virtus Investment Partners Inc. et al

On February 20, 2015, a putative class action complaint alleging violations of certain provisions of the federal securities laws was filed by an individual shareholder against the Company and certain of the Company's current officers (the "defendants") in the United States District Court for the Southern District of New York (the "Court"). On April 21, 2015, three plaintiffs, including the original plaintiff, filed motions to be appointed lead plaintiff and, on June 9, 2015, the Court appointed Arkansas Teachers Retirement System lead plaintiff. On August 21, 2015, the plaintiffs filed a Consolidated Class Action Complaint (the "Consolidated Complaint") amending the originally filed complaint, which was purportedly filed on behalf of all purchasers of the Company's common stock between January 25, 2013 and May 11, 2015 (the "Class Period"). The Consolidated Complaint alleges that, during the Class Period, the defendants disseminated materially false and misleading statements and concealed material adverse facts relating to certain funds formerly subadvised by F-Squared Investments Inc. ("F-Squared"). The Consolidated Complaint alleges claims under Sections 10(b) and 20(a) of the Exchange Act, and Rule 10b-5. A motion to dismiss the Consolidated Complaint was filed on behalf of the Company and the other defendants on October 21, 2015. On July 1, 2016, the Court entered an opinion and order granting in part, and denying in part, the motion to dismiss, narrowing

plaintiffs' claims under Sections 10(b) and 20(a) of the Exchange Act and dismissing one of the defendants from the suit. The remaining defendants' Answer to the Consolidated Complaint was filed on August 5, 2016. Plaintiffs' motion for class certification was granted on May 15, 2017. The Company believes that the suit is without merit, nonetheless, on February 6, 2018, it reached an agreement in principle with the plaintiffs, subject to Court approval, settling all claims in the litigation, in order to avoid the cost, distraction, disruption, and inherent litigation uncertainty. The parties executed a final settlement agreement on May 18, 2018. On June 28, 2018, the Court entered an order preliminarily approving the settlement. A hearing for final approval was held on October 24, 2018, at which the Court reserved decision. Upon final approval by the Court, which the Company believes is likely, the resolution of this matter will not have a material impact on the Company's results of operations, cash flows or its consolidated financial condition.

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Item 1A. Risk Factors

The reader should carefully consider, in connection with the other information in this report, the Company's risk factors previously reported in our 2017 Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

As of September 30, 2018, 4,180,045 shares of our common stock have been authorized to be repurchased under a share repurchase program approved by our Board of Directors, and 784,950 shares remain available for repurchase. Under the terms of the program, we may repurchase shares of our common stock from time to time at our discretion through open market repurchases, privately negotiated transactions and/or other mechanisms, depending on price and prevailing market and business conditions. The program, which has no specified term, may be suspended or terminated at any time.

The following table sets forth information regarding our share repurchases in each month during the quarter ended September 30, 2018:

| Period | Total number of shares purchased | Average price paid per share ⁽¹⁾ | Total number of shares purchased as part of publicly announced plans or programs ⁽²⁾ | Maximum number of shares that may yet be purchased under the plans or programs ⁽²⁾ |
|----------------------|----------------------------------|---|---|---|
| July 1-31, 2018 | — | \$— | — | 823,134 |
| August 1-31, 2018 | 38,184 | \$130.94 | 38,184 | 784,950 |
| September 1-30, 2018 | — | \$— | — | 784,950 |
| Total | 38,184 | | 38,184 | |

⁽¹⁾ Average price paid per share is calculated on a settlement basis and excludes commissions.

⁽²⁾ The share repurchases above were completed pursuant to a program announced in the fourth quarter of 2010 and most recently expanded in December 2017. This repurchase program is not subject to an expiration date.

There were no unregistered sales of equity securities during the period covered by this Quarterly Report. Shares of our common stock purchased by participants in our Employee Stock Purchase Plan were delivered to participant accounts via open market purchases at fair value by the third-party administrator under the plan. We do not reserve shares for this plan or discount the purchase price of the shares.

Item 6. Exhibits
Exhibit Number Description

31.1 Certification of the Registrant's Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

31.2 Certification of the Registrant's Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

32.1 Certification of the Registrant's Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101 The following information formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets (Unaudited) as of September 30, 2018 and December 31, 2017, (ii) Condensed Consolidated Statements of Operations (Unaudited) for the three and nine months ended September 30, 2018 and 2017, (iii) Condensed Consolidated Statements of Comprehensive Income (Unaudited) for the three and nine months ended September 30, 2018 and 2017, (iv) Condensed Consolidated Statements of Cash Flows (Unaudited) for the nine months ended September 30, 2018 and 2017, (v) Condensed Consolidated Statements of Changes in Stockholders' Equity for the nine months ended September 30, 2018 and 2017 and (vi) Notes to Condensed Consolidated Financial Statements (Unaudited).

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: November 8, 2018

VIRTUS INVESTMENT PARTNERS, INC.
(Registrant)

By: /s/ Michael A. Angerthal

Michael A. Angerthal

Executive Vice President and Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)