GENERAL AMERICAN INVESTORS CO INC
Form N-CSRS
August 04, 2008

UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549<br>FORM N-CSR<br>CERTIFIED SHAREHOLDER REPORT OF REGISTERED<br>MANAGEMENT INVESTMENT COMPANIES<br>Investment Company Act file number: 811-00041

GENERAL AMERICAN INVESTORS COMPANY, INC.


> GENERAL AMERICAN INVESTORS
> COMPANY, INC.
> SEMI-ANNUAL REPORT
> JUNE 30,2008

A Closed-End Investment Company
listed on the New York Stock Exchange

# Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-CSRS 

NEW YORK, NY 10017<br>212-916-8400 1-800-436-8401<br>E-mail: InvestorRelations@gainv.com<br>www.generalamericaninvestors.com

## TO THE STOCKHOLDERS

For the six months ended June 30, 2008, the net asset value per Common Share decreased 4.5\%, while the investment return to our stockholders was negative by $6.1 \%$. By comparison, our benchmark, the Standard \& Poor's 500 Stock Index (including income) decreased 11.9\%. For the twelve months ended June 30, 2008, the return on the net asset value per Common Share was $-7.4 \%$, and the return to our stockholders was $-6.8 \%$ these compare with a return of $-13.2 \%$ for the $S \& P$ 500. During each period, the discount at which our shares traded continued to fluctuate and on June 30, 2008, it was 10.5\%.

As set forth in the accompanying financial statements (unaudited), as of June 30, 2008, the net assets applicable to the Company's Common Stock were $\$ 1,141,320,885$ equal to $\$ 36.15$ per Common Share.

The decrease in net assets resulting from operations for the six months ended June 30,2008 was $\$ 54,812,857$. During this period, the net realized gain on securities sold was $\$ 33,093,704$, and the decrease in net unrealized appreciation was $\$ 87,661,514$. Net investment income for the six months was $\$ 5,704,953$, and distributions to Preferred Stockholders amounted to $\$ 5,950,000$.

The worldwide market weakness of the first quarter has continued unabated. The combination of historically high personal consumption and low savings, together with the constrained balance sheets of lending institutions, continues to weigh on our economy. In addition to rising energy prices and the falling value of houses, the specter of stagflation, that unpleasant combination of slow growth and rising prices, may also explain the pronounced lack of investor enthusiasm.

While it is undoubtedly true that investment returns for the financial sector are likely to be lower in the future, owing to the de-leveraging effects of shrinking balance sheets and new share issuance, equity prices appear to have largely adjusted to the new reality. Firms with permanent capital like ours are positioned to benefit, moreover, from the buying opportunities that market dislocation can provide.

Information about the Company, including our investment objectives, operating policies and procedures, investment results, record of dividend and distribution payments, financial reports and press releases, is on our website and has been updated through June 30, 2008. It can be accessed on the internet at www. generalamericaninvestors.com .

By Order of the Board of Directors,
General American Investors Company, Inc.

Spencer Davidson

Chairman of the Board
President and Chief Executive Officer
July 9, 2008
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2 STATEMENT OF ASSETS AND LIABILITIES June 30, 2008 (Unaudited)

```
INVESTMENTS, AT VALUE (NOTE 1a)
    Common and preferred stocks (cost $849,000,051)
    Corporate note (cost $13,621,576)
    Money market fund (cost $2,924,321)
    Total investments (cost $865,545,948)
CASH, RECEIVABLES AND OTHER ASSETS
    Cash $236,395
    Receivable for securities sold 310,117
    Premiums deposited with brokers for options written 3,898,415
    Dividends, interest and other receivables 1,497,613
    Pension asset, excess funded 9,598,415
    Prepaid expenses and other assets 3,245,493
TOTAL ASSETS
LIABILITIES
    Payable for securities purchased 591,417
    Preferred dividend accrued but not yet declared 231,389
    Outstanding options written, at value
        (premiums deposited with brokers $3,898,415) (note 1a) 3,253,750
    Pension benefit liability 3,212,048
    Accrued thrift plan liability 3,485,661
    Accrued expenses and other liabilities 3,242,585
```

TOTAL LIABILITIES
5.95\% CUMULATIVE PREFERRED STOCK, SERIES B -
$8,000,000$ shares at a liquidation value of $\$ 25$ per share (note 2)
NET ASSETS APPLICABLE TO COMMON STOCK - 31,573,058 shares (note 2)
NET ASSET VALUE PER COMMON SHARE
NET ASSETS APPLICABLE TO COMMON STOCK
Common Stock, 31,573,058 shares at par value (note 2) \$31,573,058
Additional paid-in capital (note 2) 602,738,135
Undistributed realized gain on investments 33,191,074
Undistributed net investment income 7,233,177
Accumulated other comprehensive income (note 6) 1,116,826
Unallocated distributions on Preferred Stock (6,181,389)
Unrealized appreciation on investments and options 471,650,004
NET ASSETS APPLICABLE TO COMMON STOCK
(see notes to financial statements)
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STATEMENT OF OPERATIONS Six Months Ended June 30, 2007 (Unaudited)

General American Investors

INCOME

Dividends (net of foreign withholding taxes of \$355,915) \$11,515,415
Interest
1,112,132

XPENSES

| Investment research | $4,226,979$ |
| :--- | ---: |
| Administration and operations | $1,507,715$ |
| Office space and general | 710,182 |
| Directors' fees and expenses | 144,679 |
| Auditing and legal fees | 125,145 |
| Transfer agent, custodian and registrar fees and expenses | 93,651 |
| Stockholders' meeting and reports | 65,431 |
| Miscellaneous taxes |  |

NET INVESTMENT INCOME

REALIZED GAIN (LOSS) AND CHANGE IN UNREALIZED APPRECIATION ON INVESTMENTS (NOTES 1d AND 4)

Net realized gain on investments:
Long transactions (note 1b) 31,469,145
Written option transactions (note 1c) 1,624,559
Net decrease in unrealized appreciation
$(87,661,514)$

NET LOSS ON INVESTMENTS

DISTRIBUTIONS TO PREFERRED STOCKHOLDERS

DECREASE IN NET ASSETS RESULTING FROM OPERATIONS
(see notes to financial statements)

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4 STATEMENT OF CHANGES IN NET ASSETS

General American Investors

Six Months
Ended
June 30, 2008
(Unaudited)
OPERATIONS

Net investment income \$5,704,953
Net realized gain on investments 33,093,704
Net decrease in unrealized appreciation (87,661,514)
----------
----------
Distributions to Preferred Stockholders:
From net investment income
 market price data for the Company's shares.

|  | Six Months Ended |  |  | Year Ended Decembe |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2008 (Unaudited) | 2007 | 2006 | 2005 | 200 |
| PER SHARE OPERATING PERFORMANCE |  |  |  |  |  |
| Net asset value, beginning of period | \$38.10 | \$40.54 | \$39.00 | \$35.49 | \$33.11 |

Net investment income
Net gain (loss) on investments realized and unrealized
Other comprehensive income

Distributions on Preferred Stock:
Dividends from net investment income
$(.19)$

Total from investment operations

Distributions on Common Stock:
Dividends from net investment income

| $(.01)$ | $(.33)$ |
| :---: | :---: |
| - | $(.38)$ | capital gains

Distributions from net long-term capital gains

| (.21) |
| :---: |
| (.22) |

Capital Stock transaction -
effect of Preferred Stock offering
Net asset value, end of period \$36.15

Per share market value, end of period
$========$
$=========$


| (.19) | (. 41 |
| :---: | :---: |

(. 04 )
(.01)
(. 03 )
(.08)
(. 30 )
(. 32 )

| ------- |
| ---: |
| $(.41)$ |
| -------- |
| 4.68 |

------
$(.41)$
-------
(. 41
5.63
3.39
(. 23
(. 44 )
(1.53)
(. 78

| (5.75) | (3.14) | (2.12) |
| :---: | :---: | :---: |

```
return, based on market price per share (6.09)\%*
\(8.72 \%\)
\(16.78 \%\)
\(17.40 \%\)
8.79
RATIOS AND SUPPLEMENTAL DATA
Net assets applicable to Common Stock, end of period (000's omitted) \(\$ 1,141,321\) \$1,202,923 \$1,199,453 \$1,132,942 \$1,036,393
Ratio of expenses to average net assets applicable to Common Stock
1. \(19 \%\) **
\(1.11 \%\)
\(1.06 \%\)
\(1.25 \%\)
1.15
Ratio of net income to average net assets applicable to Common Stock
Portfolio turnover rate
\(0.98 \%\) *
\(0.78 \% \quad 0.86 \%\)
\(0.86 \%\)
\(19.10 \%\)
\(0.51 \%\)
PREFERRED STOCK
Liquidation value, end of period (000's omitted)
\begin{tabular}{rrrrr}
\(\$ 200,000\) & \(\$ 200,000\) & \(\$ 200,000\) & \(\$ 200,000\) & \(\$ 200,000\) \\
\(671 \%\) & \(701 \%\) & \(700 \%\) & \(666 \%\) & 618 \\
\(\$ 25.00\) & \(\$ 25.00\) & \(\$ 25.00\) & \(\$ 25.00\) & \(\$ 25.00\) \\
\(\$ 23.36\) & \(\$ 21.99\) & \(\$ 24.44\) & \(\$ 24.07\) & \(\$ 24.97\)
\end{tabular}
```

[^0]TOTAL INVESTMENT RETURN - Stockholder

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6 STATEMENT OF INVESTMENTS June 30, 2008 (Unaudited)

## General American Investors

Shares COMMON AND PREFERRED STOCKS

AEROSPACE/DEFENSE (6.0\%)

| 300,000 | The Boeing Company |
| :--- | :--- |
| 600,700 | Textron Inc. |
| 325,000 | United Technologies Corporation |

(COST \$78,462,056)

BUILDING AND REAL ESTATE (5.0\%)

2,306,590 CEMEX, S.A. de C.V.ADR (a) (c) (COST \$31,830,094)

## COMMUNICATIONS AND INFORMATION SERVICES (7.6\%)

915,000 Cisco Systems, Inc. (a)

324,100 Lamar Advertising Company Class A (a)
1,038,500 MetroPCS Communications, Inc. (a) 800,000 QUALCOMM Incorporated
(COST \$79,024,954)

```
COMPUTER SOFTWARE AND SYSTEMS (13.1%)
```

    700,000 Activision, Inc. (a)
    1,555,000 Dell Inc. (a)
    570,000 Microsoft Corporation
    410,000 NetEase.com, Inc. (a)
    70,000 Nintendo Co., Ltd.
    890,000 Teradata Corporation (a)
    335,000 THQ Inc. (a)
    (CoST \$123,287,451)

## CONSUMER PRODUCTS AND SERVICES (8.5\%)

```
350,000 Diageo plc ADR
375,000 Heineken N. V.
466,100 Hewitt Associates, Inc. Class A (a)
425,000 Nestle S.A.
240,000 PepsiCo, Inc.
```

(CosT \$75,732,527)

ENVIRONMENTAL CONTROL (INCLUDING SERVICES) (4.6\%)
881,500 Republic Services, Inc.
680,000 Waste Management, Inc.
(CosT \$39,285,764)

FINANCE AND INSURANCE (19.8\%)

| 300,000 | M\&T Bank Corporation |
| :--- | :--- |
| 485,000 | Wachovia Corporation |

(COST \$4,524,141)
INSURANCE (13.5\%)

```
    325,000 The Allstate Corporation
    325,000 American International Group, Inc.
    325,000 Arch Capital Group Ltd. (a)
    185,000 AXIS Capital Holdings Limited
            200 Berkshire Hathaway Inc. Class A (a)
        315,000 Everest Re Group, Ltd.
1,275,000 Fidelity National Financial, Inc.
    265,000 MetLife, Inc.
    275,000 PartnerRe Ltd.
    100,000 Transatlantic Holdings, Inc.
```

    (COST \$87,551,980)
    OTHER (3.8\%)
450,000 American Express Company
10,000 Epoch Holding Corporation, Series A Convertible Preferred 4.6\% (d) (f)
1,025,000 Nelnet, Inc. (a)
(COST \$51,081,155)
(COST \$143,157,276)

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7 STATEMENT OF INVESTMENTS June 30, 2008 (Unaudited) - continued


General American Investors


OIL AND NATURAL GAS (INCLUDING SERVICES) (23.1\%)
549,800 Apache Corporation
800,000 Halliburton Company

600,000 Patterson-UTI Energy, Inc.
2,470,000 Weatherford International Ltd. (a)
(COST \$84,814,970)

| 575,000 | Costco Wholesale Corporation |
| :---: | :---: |
| 725,000 | The Home Depot, Inc. |
| 333,100 | Target Corporation |
| 1,675,000 | The TJX Companies, Inc. |
| 470,000 | Wal-Mart Stores, Inc. |

(COST \$54,317,368)
TECHNOLOGY (2.3\%)

| 1,900,000 | Xerox Corporation | (COST \$25,689,854) |
| :---: | :---: | :---: |
| TRANSPORTATION | (0.9\%) |  |

TOTAL COMMON AND PREFERRED STOCKS (115.7\% (COST \$849,000,051)


Shares SHORT-TERM SECURITY AND OTHER ASSETS

2,924,321 SSgA Prime Money Market Fund (0.2\%) (COST \$2,924,321)

```
TOTAL INVESTMENTS (e) (117.1%)
(COST \(\$ 865,545,948)\)
```

Cash, receivables and other assets less liabilities (0.4\%) PREFERRED STOCK (-17.5\%)

NET ASSETS APPLICABLE TO COMMON STOCK (100\%)

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8 STATEMENT OF CALL OPTIONS WRITTEN June 30, 2008 (Unaudited)

```
    Contracts
(100 shares each) COMMON STOCK/EXPIRATION DATE/EXERCISE PRICE
CALL OPTIONS
    OIL AND NATURAL GAS (INCLUDING SERVICES)
1,691 Apache Corporation/July 08/$135.00
2,500 Apache Corporation/July 08/$140.00
1,500 Apache Corporation/July 08/$145.00
(PREMIUMS DEPOSITED WITH BROKERS \$3,696,416)
HEALTH CARE / PHARMACEUTICALS
500 Genentech, Inc./July 08/\$75.00
(PREMIUMS DEPOSITED WITH BROKERS \$108,499)
TOTAL CALL OPTIONS
(PREMIUMS DEPOSITED WITH BROKERS \(\$ 3,804,915)\)
PUT OPTION
FINANCE AND INSURANCE
500 American Express Company/July 08/\$42.50 (PREMIUMS DEPOSITED WITH BROKERS \$93,500)
\[
\text { TOTAL CALL AND PUT OPTIONS (PREMIUMS DEPOSITED WITH BROKERS } \$ 3,898,415)
\]
(See notes to financial statements)
```


## PORTFOLIO DIVERSIFICATION June 30, 2008 (Unaudited)

```
General American Investors
The diversification of the Company's net assets applicable to its Common Stock by industry group as of June 30,2008 and 2007 is shown in the following table.
\begin{tabular}{|c|c|c|c|}
\hline \multirow[b]{2}{*}{Industry Category} & \multicolumn{2}{|c|}{June 30, 2008} & Percent Common Ne June 30 \\
\hline & Cost (000) & Value (000) & 2008 \\
\hline Oil and Natural Gas (Including Services) & \$84, 815 & \$263, 044 & 23.1\% \\
\hline \multicolumn{4}{|l|}{Finance and Insurance} \\
\hline Banking & 4,524 & 28,694 & 2.5 \\
\hline Insurance & 87,552 & 154,450 & 13.5 \\
\hline Other & 51,081 & 43,682 & 3.8 \\
\hline & 143,157 & 226,826 & 19.8 \\
\hline Retail Trade & 54,317 & 151,922 & 13.3 \\
\hline Computer Software and Systems & 123,288 & 149,414 & 13.1 \\
\hline
\end{tabular}
```

| Consumer Products and Services | 89,354 | 110,590 | 9.7 |
| :---: | :---: | :---: | :---: |
| Communications and Information Services | 79,025 | 86,848 | 7.6 |
| Aerospace/Defense | 78,462 | 68,560 | 6.0 |
| Building and Real Estate | 31,830 | 56,973 | 5.0 |
| Environmental Control (Including Services) | 39,286 | 51,823 | 4.6 |
| Miscellaneous** | 49,553 | 46,760 | 4.1 |
| Health Care |  |  |  |
| Pharmaceuticals | 19,520 | 39,835 | 3.5 |
| Medical Instruments and Devices | - | - | - |
|  | 19,520 | 39,835 | 3.5 |
| Machinery \& Equipment | 10,779 | 28,320 | 2.5 |
| Technology | 25,690 | 25,764 | 2.3 |
| Metals | 22,541 | 16,194 | 1.4 |
| Transportation | 11,005 | 10,754 | 0.9 |
|  | 862,622 | 1,333,627 | 116.9 |
| Short-Term Securities | 2,924 | 2,924 | 0.2 |
| Total Investments | \$865,546 | $1,336,551$ | 117.1 |
| Other Assets and Liabilities - Net |  | 4,770 | 0.4 |
| Preferred Stock |  | (200,000) | (17.5) |
| Net Assets Applicable to Common Stock |  | \$1,141,321 | 100.0\% |

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9 NOTES TO FINANCIAL STATEMENTS (Unaudited)
General American Investors

1. SIGNIFICANT ACCOUNTING POLICIES - General American Investors Company, Inc. (the "Company"), established in 1927 , is registered under the Investment Company Act of 1940 as a closed-end, diversified management investment company. It is internally managed by its officers under the direction of the Board of Directors.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.
a. SECURITY VALUATION Securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the period. Securities reported on the NASDAQ national market are valued at the official closing price on that day. Listed and NASDAQ securities for which no sales are reported on that day and other securities traded in the over-the-counter market are valued at the last bid price (asked price for options written) on the valuation date. Securities traded primarily in foreign markets are generally valued at the preceding closing price of such securities on their respective exchanges or markets. If, after the close of the foreign market, conditions change significantly, the price of certain foreign securities may be adjusted to reflect fair value as of the time of the valuation of the portfolio. Investments in money market funds are valued at their net asset value. The restricted security is valued at par value (cost), divided by the conversion price of $\$ 6.00$ multiplied by the last reported sales price of the publicly traded common stock of the corporation.
b. OPTIONS The Company may purchase and write (sell) put and call options. The risk associated with purchasing an option is that the Company pays a premium whether or not the option is exercised. Additionally, the Company bears the risk of loss of the premium and a change in market value should the counterparty not perform under the contract. Put and call options purchased are accounted for in the same manner as portfolio securities. Premiums received from writing options that expire unexercised are treated by the Company on the expiration date as realized gains from investments. The difference between the premium received and the amount paid on effecting a closing purchase transaction, including brokerage commissions, is also treated as a realized gain, or, if the premium is less than the amount paid for the closing purchase transaction, as a realized loss. If a call option is exercised, the premium is added to the proceeds from the sale of the underlying security in determining whether the Company has realized a gain or loss. If a put option is exercised, the premium reduces the cost basis for the securities purchased by the Company. The Company as writer of an option bears the market risk of an unfavorable change in the price of the security underlying the written option.
c. FEDERAL INCOME TAXES The Company's policy is to fulfill the requirements of the Internal Revenue Code applicable to regulated investment companies and to distribute substantially all taxable income to its stockholders. Accordingly, no provision for Federal income taxes is required.
d. INDEMNIFICATIONS In the ordinary course of business, contracts that contain a variety of indemnifications. exposure under these arrangements is unknown. However,
the Company enters into The Company's maximum the Company has not had prior claims or losses pursuant to these indemnification provisions and expects the risk of loss thereunder to be remote.
e. OTHER As is customary in the investment company industry, securities transactions are recorded as of the trade date. Dividend income and distributions to stockholders are recorded as of the ex-dividend dates. Interest income, adjusted for amortization of discount and premium on investments, is earned from settlement date and is recognized on the accrual basis. Cost of short-term investments represents amortized cost.
2. CAPITAL STOCK - The authorized capital stock of the Company consists of $50,000,000$ shares of Common Stock, $\$ 1.00$ par value, and $10,000,000$ shares of Preferred Stock, $\$ 1.00$ par value. With respect to the Common Stock, $31,574,058$ and $31,573,058$ shares were issued and outstanding, respectively, and $8,000,000$ Preferred Shares were issued and outstanding on June 30, 2008.

On September 24, 2003, the Company issued and sold $8,000,000$ shares of its $5.95 \%$ Cumulative Preferred Stock, Series B in an underwritten offering. The Preferred Shares are noncallable for 5 years and have a liquidation preference of $\$ 25.00$ per share plus an amount equal to accumulated and unpaid dividends to the date of redemption. The underwriting discount and other expenses associated with the Preferred Stock offering amounted to $\$ 6,700,000$ and were charged to paid-in capital.

The Company is required to allocate distributions from long-term capital gains and other types of income proportionately among holders of shares of Common Stock and Preferred Stock. To the extent that dividends on the shares of Preferred Stock are not paid from long-term capital gains, they will be paid from ordinary income or net short-term capital gains or will represent a return of capital.

Under the Investment Company Act of 1940 , the Company is required to maintain an asset coverage of at least $200 \%$ for the Preferred Stock. In addition, pursuant to the Rating Agency Guidelines, the Company is required to maintain a certain discounted asset coverage for its portfolio that equals or exceeds the Basic Maintenance Amount under the guidelines established by Moody's Investors

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Service, Inc. The Company has met these requirements since the issuance of the Preferred Stock. If the Company fails to meet these requirements in the future and does not cure such failure, the Company may be required to redeem, in whole or in part, shares of Preferred Stock at a redemption price of $\$ 25.00$ per share plus accumulated and unpaid dividends (whether or not earned or declared). In addition, the Company's failure to meet the foregoing asset coverage requirements could restrict its ability to pay dividends on shares of Common Stock and could lead to sales of portfolio securities at inopportune times.

The holders of Preferred Stock have voting rights equivalent to those of the holders of Common Stock (one vote per share) and, generally, vote together with the holders of Common Stock as a single class.

At all times, holders of Preferred Stock will elect two members of the company's Board of Directors and the holders of Preferred and Common Stock, voting as a single class, will elect the remaining directors. If the Company fails to pay dividends on the Preferred Stock in an amount equal to two full years' dividends, the holders of Preferred Stock will have the right to elect a majority of the directors. In addition, the Investment Company Act of 1940 requires that approval of the holders of a majority of any outstanding Preferred Shares, voting separately as a class, would be required to (a) adopt any plan of reorganization that would adversely affect the Preferred Stock and (b) take any action requiring a vote of security holders, including, among other things, changes in the Company's subclassification as a closed-end investment company or changes in its fundamental investment policies.

The Company classifies its Preferred Stock pursuant to the requirements of EITF D-98, Classification and Measurement of Redeemable Securities, which require that preferred stock for which its redemption is outside of the company's control should be presented outside of net assets in the statement of assets and liabilities.
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10 NOTES TO FINANCIAL STATEMENTS (Unaudited) - continued

General American Investors
2. CAPITAL STOCK - (Continued from bottom of previous page.)

There were no transactions in Common Stock during the six months ended June 30 , 2008. Transactions in common stock during the year ended December 31, 2007 were as follows:

Shares issued in payment of dividends and distributions (includes 2,404,865 shares issued from treasury) 2,747,460
Increase in paid-in capital

Total increase

Shares purchased (average discount from NAV of $10.4 \%$ )
763,600
Decrease in paid-in capital

Total decrease

Net increase

At June 30, 2008, the Company held in its treasury 1,000 shares of Common Stock with an aggregate cost in the amount of $\$ 35,281$. Distributions for tax and book

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purposes are substantially the same.
3. OFFICERS' COMPENSATION - The aggregate compensation paid and accrued by the Company during the six months ended June 30,2008 to its officers (identified on back cover) amounted to $\$ 4,084,250$.
4. PURCHASES AND SALES OF SECURITIES - Purchases and sales of securities (other than short-term securities and options) for the six months ended June 30 , 2008 amounted to $\$ 171,950,668$ and $\$ 176,446,439$.
5. WRITTEN OPTIONS - Transactions in written covered call and collateralized put options during the six months ended June 30, 2008 were as follows:

| Covered Calls | Collateralized Puts |  |
| :---: | :---: | :---: |
| Contracts | Premiums | Contracts |

6. BENEFIT PLANS - The Company has funded (Qualified) and unfunded (Supplemental) noncontributory defined benefit pension plans that cover its employees. The plans provide defined benefits based on years of service and final average salary with an offset for a portion of social security covered compensation. The components of the net periodic benefit cost (income) of the plans for the six months ended June 30, 2008 were:

| Service cost | $\$ 157,675$ |
| :--- | :---: |
| Interest cost | 369,976 |
| Expected return on plan assets | $(715,462)$ |
| Amortization of prior service cost | 11,046 |
|  |  |
| Net periodic benefit cost (income) | $(\$ 176,765)$ |
|  |  |
|  | $========$ |

The Company also has funded and unfunded defined contribution thrift plans that are available to its employees. The aggregate cost of such plans for the six months ended June 30,2008 was $\$ 277,422$. The unfunded liability at June 30,2008 was \$3,485,661.

The Company applies the recognition provisions of Financial Accounting Standards Board ("FASB") Statement of Financial Accounting Standards No. 158 "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans" which requires employers to recognize the overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability in the statement of assets and liabilities and to recognize changes in funded status in the year in which the changes occur through other comprehensive income.
7. OPERATING LEASE COMMITMENT - In June 2007, the Company entered into an operating lease agreement for office space which expires in February 2018 and provides for future rental payments in the aggregate amount of approximately $\$ 10.8$ million. The lease agreement contains clauses whereby the Company receives

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free rent for a specified number of months and credit towards construction of office improvements, and incurs escalations annually relating to operating costs and real property taxes and to annual rent charges beginning in February 2013. The Company has the option to renew the lease after February 2018 for five years at market rates. Rental expense approximated $\$ 449,200$ for the six months ended June 30, 2008. Minimum rental commitments under the operating lease are approximately $\$ 0.9$ million in $2008, \$ 1.0$ million per annum in 2009 through 2012, $\$ 1.1$ million in 2013 through 2017, and $\$ 0.1$ million in 2018.
8. FAIR VALUE MEASUREMENTS - Effective January 1, 2008, the Company adopted FASB Statement of Financial Accounting Standard No. 157 "Fair Value Measurements." Various data inputs are used in determining the value of the company's investments. These inputs are summarized in a hierarchy consisting of the three broad levels listed below:

Level 1 - quoted prices in active markets for identical securities (including money market funds which are valued using amortized cost and which transact at net asset value, typically $\$ 1$ per share),

Level 2 - other significant observable inputs (including quoted prices for similar securities, interest rates, credit risk, etc.), and

Level 3 - significant unobservable inputs (including the Company's own assumptions in determining the fair value of investments).

The inputs or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities. The following is a summary of the inputs used to value the Company's net assets as of June 30, 2008:


```
Cisco Systems, Inc.
    15,000
Dell Inc. 55,000
NetEase.com, Inc.
165,000
PepsiCo, Inc. 40,000
```


## DECREASES

## ELIMINATIONS

Alkermes, Inc. 80,000
BearingPoint, Inc. 1,000,000
Sprint Nextel Corporation 480,000

## REDUCTIONS

The Allstate Corporation 5,000
American International Group, Inc. 125,000
Apache Corporation 50,200
AXIS Capital Holdings Limited 20,000
Biogen Idec Inc. 20,000
Fidelity National Financial, Inc. 100,000
Heineken N.V. 10,000
Hewitt Associates, Inc. Class A
83,900
The Home Depot, Inc.
375,000
Nelnet, Inc. 125,000
Patterson-UTI Energy, Inc. 100,000
THQ Inc. 30,000
Transatlantic Holdings, Inc.
30,000
Wachovia Corporation
130,000

OTHER MATTERS (Unaudited)
General American Investors
In addition to purchases of the Company's Common Stock as set forth in Note 2 on page 10, purchases of Common Stock may be made at such times, at such prices, in such amounts and in such manner as the Board of Directors may deem advisable.

The policies and procedures used by the Company to determine how to vote proxies relating to portfolio securities and the Company's proxy voting record for the twelve-month period ended June 30, 2008 are available: (1) without charge, upon request, by calling us at our toll-free telephone number (1-800-436-8401), (2) on the Company's website at www.generalamericaninvestors.com and (3) on the Securities and Exchange Commission's website at www.sec.gov.

In addition to distributing financial statements as of the end of each quarter, General American Investors files a Quarterly Schedule of Portfolio Holdings (Form N-Q) with the Securities and Exchange Commission ("SEC") as of the end of the first and third calendar quarters. The Company's Forms $\mathrm{N}-\mathrm{Q}$ are available at www.generalamericaninvestors.com and on the SEC's website: www.sec.gov. Also, Forms N-Q may be reviewed and copied at the SEC's Public Reference Room in Washington, DC. Information on the operation of the SEC's Public Reference Room may be obtained by calling 1-800-SEC-0330. A copy of the Company's Form $\mathrm{N}-\mathrm{Q}$ may also be obtained by calling us at 1-800-436-8401.

On April 30, 2008, the Company submitted a CEO annual certification to the New York Stock Exchange ("NYSE") on which the Company's principal executive officer certified that he was not aware, as of that date, of any violation by the Company of the NYSE's Corporate Governance listing standards. In addition, as required by Section 302 of the Sarbanes-Oxley Act of 2002 and related SEC rules, the Company's principal executive and principal financial officer made quarterly
certifications, included in filings with the SEC on Forms N-CSR and N-Q relating to, among other things, the Company's disclosure controls and procedures and internal control over financial reporting, as applicable.
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DIRECTORS

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            Spencer Davidson, Chairman
            Joseph T. Stewart, Jr., Lead Independent Director
        Arthur G. Altschul, Jr. Sidney R. Knafel
        Rodney B. Berens Daniel M. Neidich
        Lewis B. Cullman D. Ellen Shuman
        Gerald M. Edelman Raymond S. Troubh
        John D. Gordan, III
            OFFICERS
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Spencer Davidson, President & Chief Executive Officer
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Spencer Davidson, President \& Chief Executive Officer
Andrew V. Vindigni, Senior Vice-President
Andrew V. Vindigni, Senior Vice-President
Peter P. Donnelly, Vice-President \& Trader
Peter P. Donnelly, Vice-President \& Trader
Sally A. Lynch, Vice-President
Sally A. Lynch, Vice-President
Eugene S. Stark, Vice-President, Administration \&
Eugene S. Stark, Vice-President, Administration \&
Chief Compliance Officer
Chief Compliance Officer
Jesse R. Stuart, Vice-President
Jesse R. Stuart, Vice-President
Diane G. Radosti, Treasurer
Diane G. Radosti, Treasurer
Carole Anne Clementi, Secretary
Carole Anne Clementi, Secretary
Craig A. Grassi, Assistant Vice-President
Craig A. Grassi, Assistant Vice-President
Maureen E. LoBello, Assistant Secretary
Maureen E. LoBello, Assistant Secretary
SERVICE COMPANIES
COUNSEL
Sullivan \& Cromwell LLP
INDEPENDENT AUDITORS
Ernst \& Young LLP
CUSTODIAN
State Street Bank and
Trust Company
TRANSFER AGENT AND REGISTRAR
American Stock Transfer \& Trust Company
5 9 ~ M a i d e n ~ L a n e
New York, NY 10038
1-800-413-5499
www.amstock.com

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To the Board of Directors and Stockholders of GENERAL AMERICAN INVESTORS COMPANY, INC.

We have reviewed the accompanying statement of assets and liabilities of General American Investors Company, Inc., including the statement of investments, as of June 30, 2008, and the related statements of operations and

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}
changes in net assets and financial highlights for the six-month period ended June 30, 2008. These financial statements and financial highlights are the responsibility of the Company's management.

We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit in accordance with the standards of the Public Company Accounting Oversight Board, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the interim financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United states.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board, the statement of changes in net assets for the year ended December 31, 2007 and financial highlights for each of the five years in the period then ended and in our report, dated January 28 , 2008 we expressed an unqualified opinion on such financial statements and financial highlights.

New York, New York
ERNST \& YOUNG LLP
July 28, 2008
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ITEM 2. CODE OF ETHICS.

Not applicable to this semi-annual report.

ITEM 3. AUDIT COMMITTEE FINANCIAL EXPERT.

Not applicable to this semi-annual report.

ITEM 4. PRINCIPAL ACCOUNTANT FEES AND SERVICES.

Not applicable to this semi-annual report.

ITEM 5. AUDIT COMMITTEE OF LISTED REGISTRANTS.

Not applicable to this semi-annual report.

ITEM 6. SCHEDULE OF INVESTMENTS

The schedule of investments in securities of unaffiliated issuers is included as part of the report to stockholders filed under Item 1 of this form.

ITEM 7. DISCLOSURE OF PROXY VOTING POLICIES AND PROCEDURES FOR CLOSED-END MANAGEMENT INVESTMENT COMPANIES.

Not applicable to this semi-annual report.
ITEM 8. PORTFOLIO MANAGERS OF CLOSED-END MANAGEMENT INVESTMENT COMPANIES.

Not applicable to this semi-annual report.
ITEM. 9. PURCHASES OF EQUITY SECURITIES BY CLOSED-END MANAGEMENT INVESTMENT COMPANY AND AFFILIATED PURCHASERS
Period
2008
(a) Total Number of Shares
(or Units) Purchased
(b) Average Price Paid per Share (or Unit)
(c) Total Number of Shares
(or Units) Purchased as Part of Publicly Announced Plans or Programs
\begin{tabular}{|c|c|c|c|}
\hline 01/01-01/31 & - & - & - \\
\hline 02/01-02/28 & - & - & - \\
\hline 03/01-03/31 & - & - & - \\
\hline 04/01-04/30 & - & - & - \\
\hline 05/01-05/31 & - & - & - \\
\hline 06/01-06/30 & - & - & - \\
\hline Total & - & & - \\
\hline
\end{tabular}

ITEM 10. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.
There have been no material changes to the procedures by which shareholders may recommend nominees to the registrant's board of directors as set forth in the registrant's Proxy Statement, dated February 22, 2008.

ITEM 11. CONTROLS AND PROCEDURES.
Conclusions of principal officers concerning controls and procedures
(a) As of June 30, 2008, an evaluation was performed under the supervision and with the participation of the officers of General American Investors Company, Inc. (the "Registrant"), including the principal executive officer ("PEO") and principal financial officer ("PFO"), to assess the effectiveness of the Registrant's disclosure controls and procedures. Based on that evaluation, the Registrant's officers, including the PEO and PFO, concluded that, as of June 30, 2008, the Registrant's disclosure controls and procedures were reasonably designed so as to ensure: (1) that information required to be disclosed by the Registrant on Form N-CSR is recorded, processed, summarized and reported within the time periods specified by the rules and forms of the Securities and Exchange Commission, and (2) that material information relating to the Registrant is made known to the PEO and PFO as appropriate to allow timely discussions regarding required disclosure.
(b) There have been no significant changes in the Registrant's internal control over financial reporting that occurred during the Registrant's second fiscal quarter of the period covered by this report that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting.

ITEM 12. EXHIBITS
(a) (1) The code of ethics disclosure required by Item 2 is not applicable to this semi-annual report.
(a) (2) Certifications of the principal executive officer and the principal financial officer pursuant to Rule 30a-2(a) under the Investment Company Act of
1940.
(a) (3) There were no written solicitations to purchase securities under Rule \(23 c-1\) under the Investment Company Act of 1940 during the period covered by the report.
(b) Certifications of the principal executive officer and the principal financial officer, as required by Rule 30a-2(b) under the Investment Company Act of 1940.

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SIGNATURES
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    Pursuant to the requirements of the Securities and Exchange Act of 1934 and
    the Investment Company Act of 1940, the registrant has duly caused this report
to be signed on its behalf by the undersigned, thereunto duly authorized.
General American Investors Company, Inc.
By: /s/Eugene S. Stark
Eugene S. Stark
Vice-President, Administration
Date: August 4, 2008
Pursuant to the requirements of the Securities and Exchange Act of 1934 and
the Investment Company Act of 1940, this report has been signed below by the
following persons on behalf of the registrant and in the capacities and on the
dates indicated.
By: /s/Spencer Davidson
Spencer Davidson
Chairman, President and Chief Executive Officer
(Principal Executive Officer)
Date: August 4, 2008
By: /s/Eugene S. Stark
Eugene S. Stark
Vice-President, Administration
(Principal Financial Officer)
Date: August 4, 2008

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[^0]:    *Not annualized
    **Annualized

