CUMMINS INC	
Form 8-K	
October 31, 2012	
UNITED STATES	
SECURITIES AND EXC	HANGE COMMISSION
WASHINGTON, DC 20:	549

FORM 8-K

#### **CURRENT REPORT**

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report: October 31, 2012

#### **CUMMINS INC.**

(Exact name of registrant as specified in its charter)

1-4949 35-0257090 Indiana

(State or other Jurisdiction of (Commission File Number) (I.R.S. Employer Identification No.)

Incorporation)

500 Jackson Street P. O. Box 3005 Columbus, IN 47202-3005 (Principal Executive Office) (Zip Code)

Registrant's telephone number, including area code: (812) 377-5000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

[]	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

- [ ] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- [ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition.

On October 31, 2012, Cummins Inc. (Cummins, the Company, the registrant, we, our, or us) issued the attack release reporting its financial results for the third quarter of 2012. A copy of Cummins' press release is attached hereto as Exhibit 99 and hereby incorporated by reference.

#### Item 9.01. Financial Statements and Exhibits.

(d) The following exhibit is furnished pursuant to Item 2.02 herewith:

99-Press Release dated October 31, 2012

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 31, 2012

CUMMINS INC.

#### /s/ Marsha L. Hunt

Marsha L. Hunt Vice President - Corporate Controller (Principal Accounting Officer)

### CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (a)

	T	hree montl					
		eptember			September		
	30	*	ıly 1,	25	,		
In millions, except per share amounts		012	)12		)11		
NET SALES	\$	4,118	\$ 4,452	\$	4,626		
Cost of sales		3,076	3,242		3,438		
GROSS MARGIN		1,042	1,210		1,188		
OPERATING EXPENSES AND INCOME							
Selling, general and administrative expenses		456	487		489		
Research, development and engineering expenses		186	187		164		
Equity, royalty and interest income from investees (Note 1)		94	104		102		
Gain on sale of businesses		-	6		-		
Other operating income (expense), net		<b>(1)</b>	2		2		
OPERATING INCOME		493	648		639		
Interest income		5	7		9		
Interest expense		9	8		11		
Other income (expense), net		<b>(2)</b>	14		(8)		
INCOME BEFORE INCOME TAXES		487	661		629		
Income tax expense (Note 2)		117	166		157		
CONSOLIDATED NET INCOME		370	495		472		
Less: Net income attributable to noncontrolling interests		18	26		20		
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$	352	\$ 469	\$	452		
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.							
Basic	\$	1.87	\$ 2.47	\$	2.35		
Diluted	\$	1.86	\$ 2.47	\$	2.35		
WEIGHTED AVERAGE SHARES OUTSTANDING							
Basic		188.6	189.8		192.1		
Diluted		189.0	190.1		192.7		
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$	0.50	\$ 0.40	\$	0.40		

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

### CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (a)

	Nine months ended							
	Se	eptember 30,	Se	eptember 25,				
In millions, except per share amounts		12	20	)11				
NET SALES	\$	13,042	\$	13,127				
Cost of sales		9,592		9,779				
GROSS MARGIN		3,450		3,348				
OPERATING EXPENSES AND INCOME								
Selling, general and administrative expenses		1,418		1,341				
Research, development and engineering expenses		554		450				
Equity, royalty and interest income from investees (Note 1)		302		315				
Gain on sale of businesses		6		68				
Other operating income (expense), net		3		(4)				
OPERATING INCOME		1,789		1,936				
Interest income		20		25				
Interest expense		25		34				
Other income (expense), net		14		(14)				
INCOME BEFORE INCOME TAXES		1,798		1,913				
Income tax expense (Note 2)		458		539				
CONSOLIDATED NET INCOME		1,340		1,374				
Less: Net income attributable to noncontrolling interests		64		74				
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$	1,276	\$	1,300				
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.								
Basic	\$	6.73	\$	6.71				
Diluted	\$	6.72	\$	6.69				
WEIGHTED AVERAGE SHARES OUTSTANDING								
Basic		189.6		193.8				
Diluted		190.0		194.4				
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$	1.30	\$	0.925				

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

### CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (a)

In millions, except par value   ASSETS	(Chaudited) (a)	September 30,	December 31,
Cash and cash equivalents	In millions, except par value	<u>-</u>	
Cash and cash equivalents         \$ 1,033         \$ 1,484           Marketable securities         239         277           Total cash, cash equivalents and marketable securities         1,272         1,761           Accounts and notes receivable, net         2,503         2,526           Inventories         2,570         2,141           Prepaid expenses and other current assets         70         663           Total current assets         7,115         7,091           Long-term assets         7,115         7,091           Property, plant and equipment         5,691         5,245           Accumulated depreciation         (3,134)         (2,957)           Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         838           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         \$12,414         \$11,668           LABBILITIES         Current liabilities         \$2           Loans payable         \$54         \$2           Accounts payable (principally trade)         1,466         422 <td></td> <td></td> <td></td>			
Cash and cash equivalents         \$ 1,033         \$ 1,484           Marketable securities         239         277           Total cash, cash equivalents and marketable securities         1,272         1,761           Accounts and notes receivable, net         2,503         2,526           Inventories         2,570         2,141           Prepaid expenses and other current assets         70         663           Total current assets         7,115         7,091           Long-term assets         7,115         7,091           Property, plant and equipment         5,691         5,245           Accumulated depreciation         (3,134)         (2,957)           Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         838           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         \$12,414         \$11,668           LABBILITIES         Current liabilities         \$2           Loans payable         \$54         \$2           Accounts payable (principally trade)         1,466         422 <td>Current assets</td> <td></td> <td></td>	Current assets		
Marketable securities         239         277           Total cash, cash equivalents and marketable securities         1,272         1,761           Accounts and notes receivable, net         2,503         2,526           Inventories         2,570         2,141           Prepaid expenses and other current assets         770         663           Total current assets         7,115         7,091           Long-term assets         7,115         5,245           Property, plant and equipment         5,691         5,245           Accumulated depreciation         (3,134)         (2,957)           Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         838           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         \$ 12,414         \$ 11,668           LIABILITIES           Current liabilities         \$ 54         \$ 28           Accounts payable (principally trade)         1,460         1,546           Current portion of accrued product warranty         406         422		\$ 1.033	\$ 1.484
Total cash, cash equivalents and marketable securities		•	
Accounts and notes receivable, net         2,503         2,526           Inventories         2,570         2,141           Prepaid expenses and other current assets         770         663           Total current assets         7,115         7,091           Long-term assets         7,115         7,091           Property, plant and equipment         5,691         5,245           Accumulated depreciation         (3,134)         (2,957)           Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         83           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         \$12,414         \$11,668           LIABILITIES           Current liabilities         \$         \$28           Loans payable         \$ 54         \$ 28           Accounts payable (principally trade)         \$ 54         \$ 28           Accounts payable (principally trade)         \$ 54         \$ 28           Accounts payable (principally trade)         \$ 20         \$ 20           Accrued compensation, benefi			
Inventories		•	•
Prepaid expenses and other current assets         770         663           Total current assets         7,115         7,091           Long-term assets         7,115         7,091           Property, plant and equipment         5,691         5,245           Accumulated depreciation         (3,134)         (2,957)           Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         838           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         \$ 12,414         \$ 11,668           LAGE of Counts payable (principally trade)         \$ 28           Loans payable (principally trade)         1,460         1,546           Current portion of accrued product warranty         406         422           Accrued compensation, benefits and retirement costs         388         511           Deferred revenue         208         208           Taxes payable (including taxes on income)         172         282           Other accrued expenses         621         660           Total current liabilities         <	·	•	
Total current assets		•	
Property, plant and equipment			
Property, plant and equipment         5,691         5,245           Accumulated depreciation         (3,134)         (2,957)           Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         838           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         512,414         \$11,668           LIABILITIES           Current liabilities           Loans payable         \$54         \$28           Accounts payable (principally trade)         1,460         1,546           Current portion of accrued product warranty         406         422           Accrued compensation, benefits and retirement costs         388         511           Deferred revenue         208         208           Taxes payable (including taxes on income)         172         282           Other accrued expenses         621         660           Total current liabilities         3,309         3,657           Long-term liabilities         670         658           Postretirement benefits other than pensions <td></td> <td>7,220</td> <td>7,072</td>		7,220	7,072
Accumulated depreciation         (3,134)         (2,957)           Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         838           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         \$ 12,414         \$ 11,668           LIABILITIES           Current liabilities         \$ 54         \$ 28           Accounts payable (principally trade)         1,460         1,546           Current portion of accrued product warranty         406         422           Accrued compensation, benefits and retirement costs         388         511           Deferred revenue         208         208           Taxes payable (including taxes on income)         172         282           Other accrued expenses         621         660           Total current liabilities         3,309         3,657           Long-term liabilities         3,309         3,657           Long-term debt         670         658           Postretirement benefits other than pensions         417         432           <		5.691	5.245
Property, plant and equipment, net         2,557         2,288           Investments and advances related to equity method investees         962         838           Goodwill         443         339           Other intangible assets, net         365         227           Other assets         972         885           Total assets         \$ 12,414         \$ 11,668           LIABILITIES           Current liabilities         \$ 54         \$ 28           Loans payable         \$ 54         \$ 28           Accounts payable (principally trade)         1,460         1,546           Current portion of accrued product warranty         406         422           Accrued compensation, benefits and retirement costs         388         511           Deferred revenue         208         208           Taxes payable (including taxes on income)         172         282           Other accrued expenses         621         660           Total current liabilities         3,309         3,657           Long-term liabilities         670         658           Postretirement benefits other than pensions         417         432           Other liabilities and deferred revenue         1,184         1,090		•	
Investments and advances related to equity method investees   962   838     Goodwill   443   339     Other intangible assets, net   365   227     Other assets   972   885     Total assets   11,414   \$11,668      LIABILITIES     Current liabilities     Loans payable   \$54   \$28     Accounts payable (principally trade)   1,460   1,546     Current portion of accrued product warranty   406   422     Accrued compensation, benefits and retirement costs   388   511     Deferred revenue   208   208     Taxes payable (including taxes on income)   172   282     Other accrued expenses   621   660     Total current liabilities   3,309   3,657     Long-term leabilities   670   658     Postretirement benefits other than pensions   417   432     Other liabilities and deferred revenue   1,184   1,090     Total liabilities and deferred revenue   1,184   1,090     Total liabilities and terminating   5,580   5,837      EQUITY     Cummins Inc. shareholders equity     Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2     shares issued   2,046   2,001	•		
Goodwill Other intangible assets, net Other intangible assets, net Other intangible assets 972 885 70 277 885 70 278 885 70 278 885 70 278 885 70 278 885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 2885 70 28		•	
Other intangible assets, net       365       227         Other assets       972       885         Total assets       \$ 12,414       \$ 11,668         LIABILITIES         Current liabilities       \$ 54       \$ 28         Accounts payable (principally trade)       1,460       1,546         Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued       2,046       2,001			
Other assets         972         885           Total assets         \$ 12,414         \$ 11,668           LIABILITIES           Current liabilities         \$ 54         \$ 28           Loans payable         \$ 54         \$ 28           Accounts payable (principally trade)         1,460         1,546           Current portion of accrued product warranty         406         422           Accrued compensation, benefits and retirement costs         388         511           Deferred revenue         208         208           Taxes payable (including taxes on income)         172         282           Other accrued expenses         621         660           Total current liabilities         3,309         3,657           Long-term liabilities         670         658           Postretirement benefits other than pensions         417         432           Other liabilities and deferred revenue         1,184         1,090           Total liabilities         5,580         5,837           EQUITY           Cummins Inc. shareholders equity         Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued         2,046         2,001			
Total assets       \$ 12,414       \$ 11,668         LIABILITIES         Current liabilities         Loans payable       \$ 54       \$ 28         Accounts payable (principally trade)       1,460       1,546         Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity         Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2       2,046       2,001	· · · · · · · · · · · · · · · · · · ·		
LIABILITIES         Current liabilities       \$ 54       \$ 28         Accounts payable (principally trade)       1,460       1,546         Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued       2,046       2,001			
Current liabilities         Loans payable       \$ 54       \$ 28         Accounts payable (principally trade)       1,460       1,546         Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued       2,046       2,001	1000 000	¥ 1=,:1:	Ψ 11,000
Current liabilities         Loans payable       \$ 54       \$ 28         Accounts payable (principally trade)       1,460       1,546         Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued       2,046       2,001	LIABILITIES		
Loans payable       \$ 54       \$ 28         Accounts payable (principally trade)       1,460       1,546         Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       5,580       5,837         Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued       2,046       2,001			
Accounts payable (principally trade)       1,460       1,546         Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       5,580       5,837         Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued       2,046       2,001		\$ 54	\$ 28
Current portion of accrued product warranty       406       422         Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2       2,046       2,001	- · ·	·	
Accrued compensation, benefits and retirement costs       388       511         Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837         EQUITY         Cummins Inc. shareholders equity       5,580       5,837         Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued       2,046       2,001		,	· ·
Deferred revenue       208       208         Taxes payable (including taxes on income)       172       282         Other accrued expenses       621       660         Total current liabilities       3,309       3,657         Long-term liabilities       670       658         Postretirement benefits other than pensions       417       432         Other liabilities and deferred revenue       1,184       1,090         Total liabilities       5,580       5,837    EQUITY Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued 2,046 2,001	The state of the s		
Taxes payable (including taxes on income) Other accrued expenses Other accrued expenses Total current liabilities Total current liabilities Long-term liabilities Long-term debt Postretirement benefits other than pensions Other liabilities and deferred revenue Total liabilities	-		
Other accrued expenses  Total current liabilities  Long-term liabilities  Long-term debt Postretirement benefits other than pensions Other liabilities and deferred revenue Total liabilities  EQUITY  Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  621 660 3,309 3,657  E7 432 670 658 417 432 1,090 5,580 5,837			
Total current liabilities  Long-term liabilities  Long-term debt  Postretirement benefits other than pensions Other liabilities and deferred revenue Total liabilities  FOUITY  Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  3,309 3,657  670 658 11,184 1,090 5,580 5,837			
Long-term liabilities Long-term debt Postretirement benefits other than pensions Other liabilities and deferred revenue Total liabilities Total liabilities  EQUITY Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  670 658 11,70 432 5,837  EQUITY Cummins Inc. shareholders Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  2,046 2,001			
Long-term debt Postretirement benefits other than pensions Other liabilities and deferred revenue Total liabilities Tota		- <b>,</b>	-,
Postretirement benefits other than pensions Other liabilities and deferred revenue Total liabilities T		670	658
Other liabilities and deferred revenue Total liabilities 5,580 5,837  EQUITY Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued 2,046 2,001	C		
Total liabilities 5,580 5,837  EQUITY Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued 2,046 2,001			
EQUITY Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  2,046 2,001		,	•
Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  2,046 2,001		- ,	-,
Cummins Inc. shareholders equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  2,046 2,001	EQUITY		
Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued  2,046  2,001	_		
shares issued <b>2,046</b> 2,001	* •		
		2,046	2,001
Retained earnings 7,000 0,036	Retained earnings	7,068	6,038
Treasury stock, at cost, 32.3 and 30.2 shares (1,809) (1,587)		,	•

Common stock held by employee benefits trust, at cost, 1.6 and 1.8 shares	<b>(19)</b>	(22)
Accumulated other comprehensive loss		
Defined benefit postretirement plans	(694)	(724)
Other	(114)	(214)
Total accumulated other comprehensive loss	(808)	(938)
Total Cummins Inc. shareholders equity	6,478	5,492
Noncontrolling interests	356	339
Total equity	6,834	5,831
Total liabilities and equity	\$ 12,414	\$ 11,668

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

Nine months ended

### CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (a)

	Nine monuis ei	
	September 30,	September 25,
In millions	2012	2011
CASH FLOWS FROM OPERATING ACTIVITIES		
Consolidated net income	\$ 1,340	\$ 1,374
Adjustments to reconcile consolidated net income to net cash provided by		
operating activities		
Depreciation and amortization	262	243
Gain on sale of businesses	<b>(6)</b>	(68)
Gain on fair value adjustment for consolidated investee	<b>(7</b> )	-
Deferred income taxes	91	148
Equity in income of investees, net of dividends	(51)	7
Pension contributions in excess of expense	(74)	(71)
Other post-retirement benefits payments in excess of expense	(16)	(10)
Stock-based compensation expense	29	28
Excess tax benefits on stock-based awards	(12)	(4)
Translation and hedging activities	16	(14)
Changes in current assets and liabilities, net of acquisitions and divestitures:		, ,
Accounts and notes receivable	66	(469)
Inventories	(367)	(367)
Other current assets	(54)	(5)
Accounts payable	(145)	317
Accrued expenses	(398)	173
Changes in other liabilities and deferred revenue	154	93
Other, net	(41)	(7)
Net cash provided by operating activities	787	1,368
CASH FLOWS FROM INVESTING ACTIVITIES		
Capital expenditures	(424)	(377)
Investments in internal use software	(62)	(31)
Investments in and advances to equity investees	(92)	(104)
Proceeds from sale of business, net of cash sold	10	111
Acquisition of businesses, net of cash acquired	(215)	-
Investments in marketable securities acquisitions	(433)	(538)
Investments in marketable securities liquidations	475	572
Cash flows from derivatives not designated as hedges	13	4
Other, net	9	7
Net cash used in investing activities	(719)	(356)
	(11)	(330)
CASH FLOWS FROM FINANCING ACTIVITIES	64	06
Proceeds from borrowings	64	96
Payments on borrowings and capital lease obligations	(120)	(174)
Net borrowings under short-term credit agreements	5	(5)

Distributions to noncontrolling interests	<b>(50)</b>	(50)
Dividend payments on common stock	(246)	(178)
Repurchases of common stock	(231)	(546)
Excess tax benefits on stock-based awards	12	4
Other, net	16	13
Net cash used in financing activities	<b>(550)</b>	(840)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH		
EQUIVALENTS	31	(30)
Net increase (decrease) in cash and cash equivalents	<b>(451)</b>	142
Cash and cash equivalents at beginning of year	1,484	1,023
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 1,033	\$ 1,165

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

### **SEGMENT INFORMATION**

(Unaudited)

	Engine	Compone	Power	Non-segme	ent Total			
In millions	Engine	Compone	iiisGenerau	on Distribut	ıtionItems <sup>(1)</sup> Tota			
Three months ended September								
30, 2012								
External sales	\$ 2,131	\$ 663	\$ 526	<b>\$ 798</b>	\$ -	\$ 4,118		
Intersegment sales	396	275	288	3	(962)	• •,110		
Total sales	2,527	938	814	801	(962)	4,118		
Depreciation and amortization <sup>(2)</sup>	48	21	12	8	- -	89		
Research, development and				-				
engineering expenses	115	51	19	1	-	186		
Equity, royalty and interest income								
from investees	25	7	12	50	-	94		
Interest income	2	1	2	-	-	5		
Segment EBIT	239	89	73	99	<b>(4)</b>	496		
Three months ended July 1, 2012								
External sales	\$ 2,381	\$ 710	\$ 572	\$ 789	\$ -	\$ 4,452		
Intersegment sales	460	326	337	5	(1,128)	-		
Total sales	2,841	1,036	909	794	(1,128)	4,452		
Depreciation and amortization <sup>(2)</sup>	47	19	11	8	-	85		
Research, development and								
engineering expenses	115	51	19	2	-	187		
Equity, royalty and interest income								
from investees	37	8	10	49	-	104		
Interest income	3	1	3	-	-	7		
Segment EBIT	376	116	94	92	(9)	669		
Three months ended September								
25, 2011								
External sales	\$ 2,539	\$ 704	\$ 604	\$ 779	\$ -	\$ 4,626		
Intersegment sales	416	311	270	4	(1,001)	-		
Total sales	2,955	1,015	874	783	(1,001)	4,626		
Depreciation and amortization <sup>(2)</sup>	46	19	11	6	-	82		
Research, development and								
engineering expenses	103	46	14	1	-	164		
Equity, royalty and interest income								
from investees	35	7	16	44	-	102		
Interest income	5	1	2	1	-	9		
Segment EBIT	349	113	92	104	(18)	640		

#### 30, 2012 External sales \$ 6,924 \$ 2,147 \$ 1,614 \$ 2,357 \$ -\$ 13,042 1,303 926 Intersegment sales 889 13 (3,131)Total sales 8,227 3,073 2,503 2,370 (3,131)13,042 59 Depreciation and amortization<sup>(2)</sup> 142 34 258 23 Research, development and engineering expenses 341 153 **56** 4 554 Equity, royalty and interest income from investees 100 23 **32** 147 302 Interest income 3 7 1 20 996 (49)Segment EBIT 348 243 285 1,823 Nine months ended September

# 25, 2011

**Nine months ended September** 

External sales	\$ 7,021	\$ 2,105	\$ 1,810	\$ 2,191	\$ -	\$ 13,127
Intersegment sales	1,225	866	768	19	(2,878)	-
Total sales	8,246	2,971	2,578	2,210	(2,878)	13,127
Depreciation and amortization <sup>(2)</sup>	135	55	32	17	-	239
Research, development and						
engineering expenses	285	126	37	2	-	450
Equity, royalty and interest income						
from investees	126	24	37	128	-	315
Interest income	14	3	6	2	-	25
Segment EBIT	1,016	338	286	299	8	1,947

- (1) Includes intersegment sales and profit in inventory eliminations and unallocated corporate expenses. There were no significant unallocated corporate expenses for the three months ended September 30, 2012 and September 25, 2011. The three months ended July 1, 2012, and nine months ended September 30, 2012, include a \$6 million gain (\$4 million after-tax) related to adjustments from our 2011 divestitures. The nine months ended September 25, 2011, include a \$68 million gain (\$37 million after-tax) related to the sale of certain assets and liabilities of our exhaust business from the Components segment. The gains have been excluded from segment results as they were not considered in our evaluation of operating results for the corresponding periods. There were no other significant unallocated corporate expenses.
- (2) Depreciation and amortization as shown on a segment basis excludes the amortization of debt discount that is included in the Condensed Consolidated Statements of Income as Interest expense.

#### RECONCILIATION OF SEGMENT INFORMATION

(Unaudited)

A reconciliation of our segment information to the corresponding amounts in the *Condensed Consolidated Statements of Income* is shown in the table below:

	T	hree mon	ths end	led	N	Nine months ended					
	September			September							
	30,		July 1,		25,		S	eptember 30,	September 25,		
In millions	20	012	20	012	20	)11	20	012	2011		
Segment EBIT	\$	496	\$	669	\$	640	\$	1,823	\$ 1,947		
Less: Interest expense		9		8		11		25	34		
Income before income											
taxes	\$	487	\$	661	\$	629	\$	1,798	\$ 1,913		

#### SELECTED FOOTNOTE DATA

(Unaudited)

### NOTE 1. EQUITY, ROYALTY AND INTEREST INCOME FROM INVESTEES

Equity, royalty and interest income from investees included in our *Condensed Consolidated Statements of Income* for the interim reporting periods was as follows:

		hree mont eptember	hs en	ded	eptember		Nine months ended September				
	-		30, July 1,			25,		),		25,	
In millions		)12		)12		011		)12		)11	
Distribution Entities											
North American distributors	\$	37	\$	38	\$	35	\$	115	\$	100	
Komatsu Cummins Chile, Ltda.		9		6		6		20		16	
All other distributors		-		2		1		3		3	
Manufacturing Entities											
Chongqing Cummins Engine Company,											
Ltd.		14		17		20		<b>49</b>		51	
Dongfeng Cummins Engine Company, Ltd.		9		17		15		42		64	
Shanghai Fleetguard Filter Co., Ltd.		3		4		4		10		12	
Beijing Foton Cummins Engine Co., Ltd.		3		2		(2)		3		(5)	
Cummins Westport, Inc.		2		4		4		11		8	
Valvoline Cummins, Ltd.		2		2		2		6		6	
Tata Cummins, Ltd.		-		3		2		7		9	
Komatsu manufacturing alliances		<b>(1)</b>		1		_		<b>(1)</b>		1	
All other manufacturers		7		(1)		7		7		19	
Cummins share of net income		85		95		94		272		284	
Royalty and interest income		9		9		8		<b>30</b>		31	
Equity, royalty and interest income											
from investees	\$	94	\$	104	\$	102	\$	302	\$	315	

#### **NOTE 2. INCOME TAXES**

Our effective tax rate for the year is expected to approximate 26.5 percent, absent any discrete period activity. Our tax rate is generally less than the 35 percent U.S. income tax rate primarily due to lower tax rates on foreign income. The tax rates for the three and nine month periods ended September 30, 2012, were 24.1 percent and 25.5 percent, respectively. These tax rates include a \$16 million tax benefit for third quarter discrete tax adjustments, \$6 million of which related to a dividend distribution of accumulated foreign income earned in prior years. These discrete tax adjustments also included a discrete tax benefit of \$13 million for prior year tax return true-up adjustments and a discrete tax charge of \$3 million related to the third quarter enactment of U.K. tax law changes.

The effective tax rate for the three month period ended July 1, 2012, was 25.1 percent and with less than the 35 percent U.S. income tax rate primarily due to lower tax rates on foreign income.

The tax rates for the three and nine month periods ended September 25, 2011, were 25.0 percent and 28.2 percent, respectively, and included a net discrete income tax benefit of \$29 million (net of additional reserves for uncertain tax positions of \$39 million) related to prior year refund claims filed for additional research tax credits, additional foreign income and foreign tax credits, as well as other adjustments. This benefit also included discrete income tax charges of \$2 million for prior year tax return true-up adjustments and \$3 million related to the third quarter enactment of U.K. tax law changes in the three and nine month periods ended September 25, 2011. Additionally, the tax rate for the nine month period included a second quarter discrete income tax charge of \$4 million related to the enactment of state tax law changes in Indiana. The decrease in the 2012 effective tax rates versus the comparable periods in 2011 is due primarily to our assertion that income earned after 2011 by our China operations is permanently reinvested, as well as certain tax planning strategies implemented in our U.K. subsidiaries.

SELECTED FOOTNOTE DATA

(Unaudited)

### NOTE 3. ACQUISITIONS

In April 2012, we reached an agreement to acquire the doser technology and business assets from Hilite Germany GmbH (Hilite) in a cash transaction. Dosers are products that enable compliance with emission standards in certain aftertreatment systems and complement our current product offerings. The transaction was approved by German regulators in June and closed on July 18, 2012. The purchase price was \$176 million and is summarized below. There was no contingent consideration associated with this transaction. During the first nine months of 2012 we expensed approximately \$4 million of acquisition related costs.

The acquisition of Hilite was accounted for as a business combination, with the results of the acquired entity and the goodwill included in the Components operating segment in the third quarter of 2012. The majority of the purchase price was allocated to technology and customer related intangible assets and goodwill, most of which is expected to be fully deductible for tax purposes. We expect the Hilite acquisition to strengthen our aftertreatment product offerings. This acquisition enhances our technical capabilities and keeps us in a strong position to meet the needs of current customers and grow into new markets, especially as an increasing number of regions around the world adopt tougher emission standards.

Intangible assets by asset class, including weighted average amortization life, are as follows:

	Purchase price	Weighted average amortization life
Dollars in millions	allocation	in years
Technology	\$ 52	10.6
Customer	23	4.5
License arrangements	8	6.0
Total intangible assets	\$ 83	8.5

The purchase price was allocated as follows:

In millions	
Inventory	\$ 5
Fixed assets	5
Intangible assets	83
Goodwill	91
Liabilities	(8)
Total purchase price	\$ 176

Net sales for Hilite were \$77 million for the 12 months ended December 31, 2011.

In July 2012, we acquired an additional 45 percent interest in Cummins Central Power from the former principal for consideration of approximately \$20 million. The acquisition was accounted for as a business combination, with the results of the acquired entity included in the Distribution operating segment in the third quarter of 2012. Distribution segment results also included a \$7 million gain, as we were required to re-measure our pre-existing 35 percent ownership interest in Cummins Central Power to fair value in accordance with GAAP. Net sales for Cummins Central Power were \$209 million for the 12 months ended December 31, 2011.

#### FINANCIAL MEASURES THAT SUPPLEMENT GAAP

(Unaudited)

#### Net income and diluted earnings per share (EPS) attributable to Cummins Inc. excluding special items

We believe this is a useful measure of our operating performance for the periods presented as it illustrates our operating performance without regard to special items including the gain related to the sale of certain assets and liabilities and discrete income tax items. This measure is not in accordance with, or an alternative for, GAAP and may not be consistent with measures used by other companies. It should be considered supplemental data. The following table reconciles net income attributable to Cummins Inc. to net income attributable to Cummins Inc. excluding special items for the three month periods ended September 30, 2012, July 1, 2012 and September 25, 2011.

	Thre	ee months en	ded					
	Sept	ember 30, 20	12 Jul	y 1, 2012		<b>September 25, 2011</b>		
	Net	Dilu	ited Net	<b>D</b>	Diluted	Net	Diluted	
In millions	Inco	me EPS	Inc	ome E	<b>PS</b>	Income	<b>EPS</b>	
Net income attributable to								
Cummins Inc.	\$ 35	\$ 1.5	<b>86</b> \$ 4	\$ \$	2.47	\$ 452	\$ 2.35	
Subtract								
Gain on sale of businesses <sup>(1)</sup>	-	-	4	Ļ	0.02	-	-	
Discrete income tax items <sup>(2)</sup>	16	0.	.08		-	29	0.15	
Net income attributable to								
Cummins Inc.								
excluding special items	\$ 33	\$6 \$1.	<b>78</b> \$ 4	\$ \$	2.45	\$ 423	\$ 2.20	

- (1) The gain has been excluded from operating results as it was not considered in our evaluation of performance for the three months ended July 1, 2012.
- (2) The three month period ended September 30, 2012, includes a \$16 million tax benefit for third quarter 2012 discrete tax adjustments, \$6 million of which related to a dividend distribution of accumulated foreign income earned in prior years. These discrete tax adjustments also included a discrete tax benefit of \$13 million for prior year tax return true-up adjustments and a discrete tax charge of \$3 million related to the third quarter enactment of U.K. tax law changes.

The three month period ended September 25, 2011, includes a net discrete income tax benefit of \$29 million (net of additional reserves for uncertain tax positions of \$39 million) related to prior year refund claims filed for additional research tax credits, additional foreign income and foreign tax credits, as well as other adjustments. This benefit also included discrete income tax charges of \$2 million for prior year tax return true-up adjustments

and \$3 million related to the third quarter enactment of U.K. tax law changes in the three month period ended September 25, 2011.

#### FINANCIAL MEASURES THAT SUPPLEMENT GAAP

(Unaudited)

#### Earnings before interest, taxes and noncontrolling interests

We define EBIT as earnings before interest expense, income tax expense and noncontrolling interests in income of consolidated subsidiaries (EBIT). We use EBIT to assess and measure the performance of our operating segments and also as a component in measuring our variable compensation programs. Below is a reconciliation of EBIT, a non-GAAP financial measure, to Net income attributable to Cummins Inc., for each of the applicable periods:

	Three months ended			Nine months ended		
	September	Index 1	September 25	September 30	September 25	
In millions	30, 2012	July 1, 2012	25, 2011	30, 2012	25, 2011	
Earnings before interest expense, income		2012	2011	2012	2011	
taxes						
and special items	\$ 496	\$ 663	\$ 640	\$ 1,817	\$ 1,879	
Earnings before interest expense, income taxes and						
special items as a percentage of net sales	12.0%	14.9%	13.8%	13.9%	14.3%	
Add						
Gain on sale of businesses	-	6	-	6	68	
Earnings before interest expense and						
income taxes	\$ 496	\$ 669	\$ 640	\$ 1,823	\$ 1,947	
EBIT as a percentage of net sales	12.0%	15.0%	13.8%	14.0%	14.8%	
Less						
Interest expense	9	8	11	25	34	
Income tax expense	117	166	157	458	539	
Consolidated net income	370	495	472	1,340	1,374	

Less

Net income attributable to					
noncontrolling interests	18	26	20	64	74
Net income attributable to Cummins					
Inc.	\$ 352	\$ 469	\$ 452	\$ 1,276	\$ 1,300
Net income attributable to Cummins Inc.					
as a					
percentage of net sales	8.5%	10.5%	9.8%	9.8%	9.9%

#### **BUSINESS UNIT SALES DATA**

(Unaudited)

Engine segment net sales by market

2012					
In millions	Q1	<b>Q2</b>	Q3	<b>Q4</b>	YTD
Heavy-duty truck	\$ 892	\$ 807	\$ 656	\$ -	\$ 2,355
Medium-duty truck and bus	526	512	478	-	1,516
Light-duty automotive and RV	286	297	353	-	936
Industrial	861	859	766	-	2,486
Stationary power	294	366	274	-	934
Total sales	\$ 2,859	\$ 2,841	\$ 2,527	\$ -	\$ 8,227
2011					
In millions	Q1	<b>Q2</b>	Q3	<b>Q4</b>	YTD
Heavy-duty truck	\$ 485	\$ 693	\$ 748	\$ 865	\$ 2,791
Medium-duty truck and bus	474	608	640	598	2,320
Light-duty automotive and RV	296	310	271	299	1,176
Industrial	855	988	977	1,030	3,850
Stationary power	281	301	319	269	1,170
Total sales	\$ 2,391	\$ 2,900	\$ 2,955	\$ 3,061	\$ 11,307

Unit shipments by engine classification (including unit shipments to Power Generation)

YTD
332,000
95,000
15,900
442,900
YTD
509,400

Heavy-duty	20,000	29,900	31,100	35,300	116,300
High horsepower	4,900	5,700	5,600	5,400	21,600
Total units	134,300	166,900	167,300	178,800	647,300

#### **BUSINESS UNIT SALES DATA**

(Unaudited)

Component segment sales by business

2012 In millions Emission solutions Filtration	<b>Q1</b> \$ 404 270	<b>Q2</b> \$ 349 266	Q3 \$ 325 260	<b>Q4</b> \$ -	<b>YTD</b> \$ 1,078 796
Turbo technologies	298	297	257	-	852
Fuel systems	127	124	96	-	347
Total sales	\$ 1,099	\$ 1,036	\$ 938	\$ -	\$ 3,073
2011 In millions	Q1	Q2	Q3	Q4	YTD
Emission solutions	\$ 273	\$ 311	\$ 306	\$ 372	\$ 1,262
Filtration	255	287	288	283	1,113
Turbo technologies	297	314	298	314	1,223
Fuel systems	99	120	123	123	465
Total sales	\$ 924	\$ 1,032	\$ 1,015	\$ 1,092	\$ 4,063

In the first quarter of 2012, our Power Generation segment reorganized its reporting structure to include the following businesses: power products, power systems, generator technologies and power solutions. Sales for our Power Generation segment by business (including 2011 and 2010 reorganized balances) were as follows:

2012					
In millions	Q1	Q2	Q3	<b>Q4</b>	YTD
Power products	\$ 375	\$ 459	\$ 425	\$ -	\$ 1,259
Power systems	188	217	174	-	579
Generator technologies	141	160	138	-	439
Power solutions	76	73	77	-	226
Total sales	\$ 780	\$ 909	\$ 814	\$ -	\$ 2,503
2011					
In millions	Q1	<b>Q2</b>	Q3	Q4	YTD

Power products	\$ 377	\$ 415	\$ 433	\$ 411	\$ 1,636
Power systems	189	210	188	228	815
Generator technologies	154	189	166	164	673
Power solutions	75	95	87	117	374
Total sales	\$ 795	\$ 909	\$ 874	\$ 920	\$ 3,498

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In millions	Y	TD
Power products	\$	1,465
Power systems		616
Generator technologies		550
Power solutions		288
Total sales	\$	2,919

#### **BUSINESS UNIT SALES DATA**

(Unaudited)

Distribution segment sales by product

2012					
In millions	Q1	Q2	Q3	<b>Q4</b>	YTD
Parts and filtration	\$ 288	\$ 302	\$ 326	\$ -	\$ 916
Power generation	186	201	178	-	565
Engines	166	147	157	-	470
Service	135	144	140	-	419
Total sales	\$ 775	\$ 794	\$ 801	\$ -	\$ 2,370
2011					
In millions	Q1	<b>Q2</b>	Q3	<b>Q4</b>	YTD
Parts and filtration	\$ 235	\$ 271	\$ 283	\$ 296	\$ 1,085
Power generation	145	195	191	191	722
Engines	140	186	171	206	703
Service	122	133	138	141	534
Total sales	\$ 642	\$ 785	\$ 783	\$ 834	\$ 3,044