

BlackRock Inc.
Form DEFA14A
April 12, 2019

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 14A INFORMATION
Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934
(Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Pursuant to §240.14a-12

BlackRock, Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

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No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

- (1) Title of each class of securities to which transaction applies:

- (2) Aggregate number of securities to which transaction applies:

- (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

- (4) Proposed maximum aggregate value of transaction:

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Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

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[Form of email communication sent to certain institutional investors in advance of the 2019 Annual Meeting of Shareholders]

From: Samantha Tortora, Global Head of Investor Relations

Subject: BlackRock 2019 Proxy Statement

[Shareholder Name],

I am writing to inform you that BlackRock filed its 2019 Proxy Statement on April 12, 2019. The proxy can be accessed by clicking [here](#).

We value engagement with our shareholders and over the last year, we collected valuable feedback that guided enhancements to this year's disclosure.

We appreciate the opportunity for continued engagement this proxy season and welcome the chance to continue an open dialogue throughout the year.

Please do not hesitate to reach out to us with any questions related to the 2019 Proxy Statement or Annual Meeting.

Thank you for your continued feedback and support.