CITIZENS FINANCIAL GROUP INC/RI Form 8-K January 22, 2019

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d)

OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): January 22, 2019

CITIZENS FINANCIAL GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction

001-36636 (Commission

05-0412693 (IRS Employer

of incorporation)

File No.)

Identification No.)

One Citizens Plaza

02903

Providence, RI (Address of principal executive offices)

(Zip code)

Registrant s telephone number, including area code: (401) 456-7000

Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 under the Securities Act (17 CFR 230.405) or Rule 12b-2 under the Exchange Act (17 CFR 240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 8.01 Other Events.

On January 18, 2019, Citizens Financial Group, Inc. (CFG or Citizens) reported fourth quarter net income of \$465 million, or \$0.96 per diluted common share, compared with fourth quarter 2017 net income of \$666 million, or \$1.35 per diluted common share. Fourth quarter 2018 results reflect a net \$9 million after-tax reduction, or (\$0.02) per fully diluted share, from notable items compared with a net \$317 million after-tax benefit, or \$0.64 per share, in fourth quarter 2017. Fourth quarter 2018 Return on Average Tangible Common Equity* (ROTCE) of 13.8% compares with fourth quarter 2017 of 19.9%.

Full year 2018 net income available to common stockholders of \$1.7 billion and diluted EPS of \$3.52 compares with \$1.6 billion and diluted EPS of \$3.25 in 2017. 2018 ROTCE* of 12.9% compares with 12.3% in 2017. 2018 results reflect a net \$16 million after-tax reduction, or (\$0.04) per fully diluted share, from notable items compared with a net \$340 million after-tax benefit, or \$0.67 per share, in 2017.

Excluding notable items, on an Underlying basis,* fourth quarter 2018 net income available to common stockholders of \$459 million, or \$0.98 per diluted share, increased 32% and 38%, respectively, from fourth quarter 2017 and increased 4% and 5%, respectively, from third quarter 2018. Underlying fourth quarter 2018 ROTCE* of 14.1% improved from 10.4% in fourth quarter 2017 and 13.5% in third quarter 2018. On an Underlying basis,* full year 2018 net income available to common stockholders of \$1.7 billion increased 32% and diluted EPS of \$3.56 increased 38% from 2017 levels. On an Underlying basis,* 2018 ROTCE of 13.1% compares with 9.8% in 2017.

*Please see important information on Key Performance Metrics and Non-GAAP Financial Measures, as applicable, at the end of this report for an explanation of our use of these metrics and non-GAAP financial measures and their reconciliation to GAAP financial measures. Where there is a reference to Underlying results in a paragraph, all measures that follow these references are on the same basis, when applicable. References to Underlying results excluding FAMC exclude the impact of the August 1, 2018 FAMC acquisition and notable items, as applicable. Additional information regarding the impact of the FAMC acquisition and notable items may be found in the Notable Items portion of this release. Throughout this release, references to consolidated and/or commercial loans and loan growth include leases. Loans held for sale are also referred to as LHFS. Current reporting-period regulatory capital ratios are preliminary. Select totals may not foot due to rounding.

Citizens board of directors has declared a 19% increase in its quarterly cash dividend to \$0.32 per common share. The first quarter dividend is now 45% higher than a year ago. The dividend is payable on February 14, 2019 to shareholders of record at the close of business on January 31, 2019.

Fourth Quarter 2018 vs. Third Quarter 2018

Key Highlights

Fourth quarter highlights include ROTCE of 13.8% and Underlying ROTCE* of 14.1%. Underlying results excluding the impact of notable items and Franklin American Mortgage Company (FAMC)* reflect revenue growth of 2%, driven by strength in noninterest income and net interest income given average loan growth of 2% and a three basis point improvement in net interest margin.

Fourth quarter 2018 results reflect a net \$9 million after-tax reduction, or (\$0.02) per fully diluted share, from notable items compared with a net \$7 million after-tax reduction, or (\$0.02) per share, in third quarter 2018.

Results reflect an efficiency ratio of 59.7%, which includes the impact of \$45 million of notable expense items and a 93 basis point impact tied to the FAMC acquisition. Excluding the impact of notable items and FAMC, the Underlying efficiency ratio* improved by 118 basis points to 55.8% given strong expense discipline with positive operating leverage of 2.1%.

Tangible book value per common share of \$28.73 increased by 4%. Fully diluted average common shares outstanding decreased by 8.5 million shares.

Results

Total revenue of \$1.6 billion increased 2%, reflecting strength in noninterest income and net interest income.

Net interest income of \$1.2 billion increased \$24 million, reflecting 2% average loan growth and a three basis point improvement in net interest margin to 3.22% from third quarter levels.

Net interest margin of 3.22% reflects improved yields on interest-earning assets, including the benefit of higher short-term interest rates and balance sheet optimization, partially offset by higher funding costs.

Noninterest income of \$421 million increased \$5 million. Excluding the impact of notable items and FAMC,* noninterest income of \$393 million remained relatively stable, as strength in foreign exchange and interest rate products and letter of credit and loan fees was largely offset by a reduction in mortgage banking and capital markets fees.

Noninterest expense of \$951 million increased \$41 million driven by a \$46 million increase tied to the FAMC acquisition and notable items. Excluding the impact of notable items and FAMC,* noninterest expense of \$871 million decreased by \$5 million as a reduction in other operating expense, largely tied to a reduction in FDIC insurance expense, and lower occupancy expense were partially offset by seasonally higher outside services and an increase in salaries and employee benefits tied to growth initiatives.

Provision for credit losses of \$85 million increased modestly from relatively low third quarter levels.

Preferred dividends increased \$8 million reflecting the impact of second and fourth quarter issuances.

Efficiency ratio of 59.7%; 56.7% on an Underlying basis,* compares with 57.6% in third quarter 2018.

ROTCE of 13.8%, improved from 13.3% in the third quarter 2018; ROTCE of 14.1% on an Underlying basis,* compares with 13.5% in third quarter 2018.

Balance Sheet

Average interest-earning assets increased \$1.6 billion, reflecting a \$1.9 billion, or 2%, increase in loans, with strength in commercial and retail.

Average deposits increased \$727 million, given growth in savings and term.

Nonperforming loans and leases (NPLs) to total loans and leases ratio of 0.68% improved from 0.73%, reflecting a reduction in commercial NPLs. Allowance coverage of NPLs increased to 156% from 149%.

Net charge-offs of 29 basis points were stable with third quarter levels.

Capital strength remains robust, with a preliminary common equity tier 1 (CET1) risk-based capital ratio of 10.6%.

Repurchased 8.25 million shares of common stock in the quarter, and including common dividends, returned \$427 million in capital to shareholders.

Average loan-to-deposit ratio remained relatively stable at 98.4%; Period-end loan-to-deposit ratio improved to 97.6%.

Fourth Quarter 2018 vs. Fourth Quarter 2017

Key Highlights

Fourth quarter results reflect a 32% decrease in net income available to common stockholders driven by the fourth quarter 2017 benefit of Tax Legislation and other notable items. Underlying net income available to common stockholders* increased 32%, led by revenue growth of 9%, with a 9% increase in net interest income and a 10% increase in noninterest income.

Including the impact of notable items, results reflect operating leverage of 1.5%, an efficiency ratio of 59.7% and ROTCE of 13.8%.* Excluding the impact of notable items and FAMC,* operating leverage of 5.0% reflects continued strong focus on top-line growth and expense management, while the efficiency ratio improved by 2.7% to 55.8% and ROTCE improved by 3.6% to 14.0%.*

Fully diluted average common shares outstanding decreased by 24.7 million shares.

Results

Total revenue increased \$109 million, or 7%; on an Underlying basis,* total revenue increased \$131 million, or 9%. Total revenue, excluding the impact of notable items and FAMC,* increased \$95 million, or 6%.

Net interest income increased 9% given 5% growth in average loans and a 14 basis point improvement in net interest margin.

Net interest margin of 3.22% reflects improved loan yields driven by the continued focus on balance sheet optimization and the benefit of higher rates, partially offset by an increase in funding costs.

Noninterest income of \$421 million increased \$17 million. Excluding the impact of notable items and FAMC,* noninterest income increased 2% as strength in card fees, letter of credit and loan fees and capital markets fees was partially offset by a reduction in mortgage banking fees, and other income.

Noninterest expense increased 6% from fourth quarter 2017 driven by the \$40 million impact of the FAMC acquisition and notable items. Excluding the impact of notable items and FAMC,* noninterest expense increased 2%, driven by a \$24 million increase in salaries and employee benefits tied to the impact of our strategic growth initiatives and an increase in amortization of software and equipment and outside services expense. These increases were partially offset by lower other operating expense, largely due to lower FDIC insurance and pension costs, as well as lower occupancy expense.

Provision for credit losses was relatively stable with fourth quarter 2017 levels, reflecting strong overall portfolio credit quality.

ROTCE of 13.8% compares with 19.9% for fourth quarter 2017. Underlying ROTCE of 14.1% improved by 3.7% from 10.4%.*

Balance Sheet

Average interest-earning assets increased \$5.3 billion, or 4%, driven by loan growth of 5%, which reflects a 2% increase in retail and a 8% increase in commercial. Interest-earning assets, excluding the impact of FAMC,* increased 3%.

Average deposits increased \$4.0 billion, or 4%, on strength in term, savings, demand deposits and checking with interest. Citizens Access deposits ended the year at \$3.0 billion and averaged \$2.0 billion for the quarter.

NPLs to total loans and leases ratio of 0.68% improved from 0.79%, reflecting a decrease in retail and commercial. Allowance coverage of NPLs of 156% improved from 142%.

Net charge-offs of 29 basis points of loans remained relatively stable with fourth quarter 2017 levels, reflecting continued risk discipline and a strong economy.

2018 vs. 2017

Key Highlights

Full year 2018 net income available to common stockholders of \$1.7 billion increased \$54 million, or 3%, while diluted EPS of \$3.52 compares with \$3.25 in 2017.

2018 results reflect a net \$16 million after-tax reduction, or (\$0.04) per fully diluted share, from notable items compared with a net \$340 million after-tax benefit, or \$0.67 per share, in 2017.

On an Underlying basis,* full year 2018 net income available to common stockholders of \$1.7 billion increased 32% and diluted EPS of \$3.56 increased 38% from 2017 levels.

ROTCE of 12.9% improved by 0.6%. Underlying ROTCE of 13.1% increased by 3.3%.*

Results

Total revenue of \$6.1 billion increased \$421 million, or 7%. Underlying revenue growth* of \$432 million, or 8%, was driven by a 9% increase in net interest income and a 5% increase in noninterest income. Total

Underlying revenue, excluding the impact of FAMC,* of \$6.1 billion, increased \$370 million, or 6%.

Net interest income results reflect 4% average loan growth and a 17 basis point improvement in net interest margin.

Noninterest income of \$1.6 billion increased 4%. Excluding the impact of notable items and FAMC,* noninterest income increased 1%, reflecting strength in foreign exchange and interest rate products, trust and investment services fees and card fees, partly offset by lower capital markets fees, mortgage fees and other income.

Noninterest expense of \$3.6 billion increased 4% driven by the \$59 million impact of the FAMC acquisition and notable items. On an Underlying basis, excluding the impact of FAMC,* noninterest expense of \$3.5 billion increased 3%.

Efficiency ratio of 59.1% improved 181 basis points. On an Underlying basis,* the efficiency ratio of 58.1% improved by 1.8%. On an Underlying basis and excluding the impact of FAMC, the efficiency ratio of 57.7% improved by 2.2% and positive operating leverage was 4.0%.

Capital strength remains robust, with a common equity tier 1 (CET1) risk-based capital ratio of 10.6%, compared with 11.2% at year-end 2017.

Tangible book value per common share was \$28.73, up 5%.

Returned \$1.5 billion to common shareholders including dividends and share repurchases, a 31% increase. **Year-over-Year update on Plan Execution**

Consumer Banking

Continued balance sheet momentum, with 3% average loan growth, highlighted by improving mix toward more attractive risk-adjusted return categories and 4% average deposit growth, including 5% growth in demand deposits.

Citizens Access , our new digital platform has attracted \$3.0 billion in deposits through fourth quarter 2018; 96% of the balances are new to Citizens.

Wealth management business continues to add capabilities highlighted by the acquisition of Clarfeld Financial Advisors LLC which closed in January, 2019. Continued progress with managed money revenue up 24% and financial advisors up 6%.

Continued progress on integration of FAMC, while overall conforming mortgage origination mix improved to 80% in 4Q18.

Commercial Banking

Continued strong balance sheet performance with average loan growth of 6%, driven by our geographic, product and client-focused expansion strategies as well as strength in Commercial Real Estate. Average deposits up 2%.

Continue to benefit from investments to drive growth and diversification in fee income, highlighted by a 56% increase in M&A fees, a 16% increase in foreign exchange and interest rate products and a 18% increase in Commercial card fees. Achieved record number of Lead/Joint Lead Arranger transactions in loan syndications, up 9%. Capital Markets revenues held up reasonably well given weak debt capital markets conditions in fourth quarter 2018.

Efficiency and balance sheet optimization initiatives

Continued good progress on Tapping Our Potential (TOP) V Program, which is on track to meet end of 2019 run-rate pre-tax benefit of approximately \$90-\$100 million.

Balance Sheet Optimization initiatives to shift loan portfolio mix to higher-return categories continue to deliver benefits, with an estimated impact of approximately 5 basis points on net interest margin for full-year over year.

Earnings highlights: Reported Results:

					(Jua	rte	erly trend	Is					Fu	ıll Year			
					•	2		/1 1 v = ::		Q18 chan	ge	from				20		cha
illions, except per share data)		4Q18		30	Q18			4Q17	3	3Q18		4Q17	2018		2017			ron 2017
gs										\$		\$	\$		\$			\$
rest income	\$	1,172	1	\$ 1,1	148		\$	1,080	\$		\$		\$ 4,532	\$			\$	35
erest income		421			416			404		5		17	1,596		1,534			(
venue		1,593			564			1,484		29		109	6,128		5,707			42
rest expense		951			910			898		41		53	3,619		3,474			14
vision profit		642		1	654			586		(12)		56	2,509		2,233			27
on for credit losses		85			78			83		7		2	326		321			
ome		465			443			666		22		(201)	1,721		1,652			•
d dividends		15			7					8		15	29		14			
ome available to common											Ą							
lders	\$	450		\$ 4	436		\$	666	\$	14	\$	(216)	\$ 1,692	\$	1,638		\$	3
x notable Items		(9))		(7)			317		(2)		(326)	(16)		340			(35
ring net income available to																		
n stockholders*	\$	459	5	\$ 4	443		\$	349	\$	16	\$	110	\$ 1,708	\$	1,298		\$	41
e common shares outstanding	į																	
n millions)		467.3		47	76.0		I	492.1		(8.6)		(24.8)	478.8		502.2		4	(23
(in millions)		469.1			77.6			493.8		(8.5)		(24.7)	480.4		503.7			(23
earnings per share		0.96	f	\$ 0				1.35		0.05	\$	(0.39)	\$ 3.52	\$				0.2
ring diluted earnings per share*	\$	0.98	1	\$ 0).93		\$	0.71	\$	0.05	\$	0.27	\$ 3.56	\$	2.58		\$	0.9
rformance metrics*																		
rest margin		3.22			3.19	%		3.08 %		3 bps		14 bps	3.19 %)	3.02			1
e income tax rate		16.5		2	23.2			(32.4)		(671)		4,885	21.2		13.6			75
cy ratio		60			58			61		149		(83)	59		61			(18
ring efficiency ratio*		57			58			59		(92)		(180)	58		60			(18
on average common equity		9.2			8.8			13.5		34		(430)	8.6		8.3			1
on average tangible common		13.8		1	13.3			19.9		56		(607)	12.9		12.3			
ing return on average tangible																		
n equity*		14.1		1	13.5			10.4		61		368	13.1		9.8			32
on average total assets		1.17			1.13			1.75		4		(58)	1.11		1.10			
ring return on average total												,						
assets		1.24	%	1	1.20	%		0.96 %		4 bps		28 bps	1.17 %)	0.91	%		2
adequacy ^(1,2)																		
n equity tier 1 capital ratio		10.6	%	1	0.8	%		11.2 %					10.6 %)	11.2	%		

pital ratio	13.3	13.4	13.9			13.3	13.9	
everage ratio	10.0 %	9.9 %	10.0 %			10.0 %	10.0 %	
uality ⁽²⁾								
onperforming loans and leases								
of total loans and leases	0.68 %	0.73 %	0.79 %	(5) bps	(11) bps	0.68 %	0.79 %	(1
nce for loan and lease losses as								
oans and leases	1.06	1.08	1.12	(2)	(6)	1.06	1.12	
nce for loan and lease losses as								
nonperforming loans and leases	156	149	142	7	NM	156	142	N.
rge-offs as a % of average								
ıd leases	0.29 %	0.30 %	0.28 %	(1) bps	1 bps	0.28 %	0.28 %	

- 1) Current reporting-period regulatory capital ratios are preliminary.
- 2) Capital adequacy and asset-quality ratios calculated on a period-end basis, except net charge-offs.

Notable items:

tegration costs

Fourth quarter and full year 2018 and 2017 results reflect notable items largely related to the impact of 2017 tax reform and our Tapping Our Potential (TOP) initiatives which have been excluded from reported results to better reflect Underlying operating results.* Fourth quarter 2018 reported results include the impact of a further benefit resulting from December 2017 Tax Legislation partially offset by other notable items, primarily associated with TOP and real estate efficiency initiatives.

otable items* - primarily tax/ TOP		4Q18			4Q17			FY2018	}		FY2017	,
's in millions, except per share data)		_	EPS	Pre-tax	_	EPS	Pre-tax	fter-tax	EPS	Pre-tax	.fter-tax	EPS
ax and tax-related notable items*												
ax notable items*	\$	\$ 29	\$ 0.06	\$	\$331	\$ 0.67	\$	\$ 29	\$ 0.06	\$	\$354	\$ 0.70
olleague bonus - Salaries & benefits				(12)	(7)	(0.02))			(12)	(7)	(0.02)
oundation grant - Other expense				(10)	(6)	(0.01)	1			(10)	(6)	(0.01
et tax and tax-related notable items*	\$	\$ 29	\$ 0.06	\$ (22)	\$318	\$ 0.64	\$	\$ 29	\$ 0.06	\$ (22)	\$ 341	\$ 0.67
ther notable items												
oninterest income	\$ (1)	\$ (1)	\$	\$ 17	\$ 10	\$ 0.02	\$ (1)	\$ (1)	\$	\$ 17	\$ 10	\$ 0.02
ılaries & benefits	(2)	(2)	(0.01)	(5)	(3)	(0.01)	(2)	(2)	(0.01)	(5)	(3)	(0.01)
ccupancy	(14)	(10)	(0.02)				(14)	(10)	(0.02)			
quipment	(3)	(2)					(3)	(2)				
utside services	(14)	(11)	(0.02)	(12)	(7)	(0.01)	(14)	(11)	(0.02)	(12)	(7)	(0.01)
ther expense				(1)	(1)					(1)	(1)	
oninterest expense - TOP												
ficiency & other actions	\$ (33)	\$ (25)	\$ (0.05)	\$(18)	\$ (11)	\$ (0.02)	\$ (33)	\$ (25)	\$ (0.05)	\$(18)	\$ (11)	\$ (0.02
otal notable items, ex-FAMC												

\$(34) \$ 3 \$ 0.01 \$(23) \$317 \$ 0.64 \$(34) \$ 3 \$ 0.01 \$(23) \$340 \$ 0.67

Additionally, fourth quarter and full year 2018 results reflect integration costs tied to the August 1, 2018 FAMC acquisition as detailed in the table below.

Notable items - FAMC Integration costs*		4	Q18			3	3Q18			F	Y 2 018	
(\$s in millions, except per share data)	Pre-tax	Afte	er-tax	EPS	Pre-tax	Afte	er-tax	EPS	Pre-tax	Afte	er-tax	EPS
FAMC integration costs												
Noninterest income	\$ (4)	\$	(3)	\$ (0.01)	\$	\$		\$	\$ (4)	\$	(3)	\$ (0.01)
Salaries & benefits	(4)		(3)	(0.01)	(5)		(4)	(0.01)	(9)		(7)	(0.02)
Occupancy	(2)		(1)						(2)		(1)	
Outside services	(5)		(4)	(0.01)	(1)		(1)		(6)		(5)	(0.01)
Other expense	(1)		(1)		(3)		(2)	(0.01)	(4)		(3)	(0.01)
Noninterest expense	\$ (12)	\$	(9)	\$ (0.02)	\$(9)	\$	(7)	\$ (0.02)	\$ (21)	\$	(16)	\$ (0.04)
Total FAMC integration costs	\$(16)	\$	(12)	\$ (0.03)	\$(9)	\$	(7)	\$ (0.02)	\$ (25)	\$	(19)	\$ (0.05)
Total notable items*	\$ (50)	\$	(9)	\$ (0.02)	\$ (9)	\$	(7)	\$ (0.02)	\$ (59)	\$	(16)	\$ (0.04)

llions, except per share data Pre-taxfter-tax EPS Pre-taxfter-tax

4Q17

FY2018

FY202

3Q18

The following table provides information on Underlying results excluding the impact of notable items and the FAMC acquisition.*

Underlying results/impact of the FAMC acquisition:*

4Q18

table items*

		Qua	rterly Trend	ls			Full Year			
				4Q18 chan	2018 change					
(\$s in millions, except per share data)	4Q18	3Q18	4Q17	3Q18	4Q17	2018	2017	from 2017		
Net interest										
income	\$ 1,172	\$ 1,148	\$ 1,080	2 %	9 %	\$ 4,532	\$ 4,173	9 %		
Noninterest										
income	426	416	387	2	10	1,601	1,528	5		
Total revenue	\$ 1,598	\$ 1,564	\$ 1,467	2 %	9 %	\$ 6,133	\$ 5,701	8 %		
FAMC impact	36	26	·	38	NM	62	,	NM		
	\$ 1,562	\$ 1,538	\$ 1,467	2 %	6 %	\$ 6,071	\$ 5,701	6 %		

Revenue excluding FAMC impact												
Noninterest expense Notable items tied to FAMC	\$ 951	\$	910	\$	898	5 %	6 %	\$ 3,619		\$ 3,474		4 %
and other*	45		9		40	NM	13	54		55		(2)
Underlying noninterest expense* Base FAMC impact	906		901		858	1 %	6 % NM	3,565		3,419		4 % NM
Шрасс	33		23			40	11111	00				11111
Underlying noninterest expense excluding FAMC*	\$ 871	\$	876	\$	858	(1) %	2 %	\$ 3,505	9	\$ 3,419		3 %
Pre-provision												
profit	\$ 642	\$	654	\$	586	(2) %	10 %	\$ 2,509	9	\$ 2,233		12 %
Underlying pre-provision profit *	692		663		609	4	14	2,568		2,282		13
Underlying pre-provision profit excluding												
FAMC*	691		662		609	4	13	2,566		2,282		12
Provision for credit losses Net income	85		78		83	9	2	326		321		2
available to common												
stockholders	450		436		666	3	(32)	1,692		1,638		3
Underlying net income available to common												
stockholders*	459		443		349	4	32	1,708		1,298		32
Key performance metrics*												
Diluted EPS Underlying	\$ 0.96	\$	0.91	\$	1.35	5 %	(29)%	\$ 3.52		\$ 3.25		8 %
EPS*	\$ 0.98	\$	0.93	\$	0.71	5	38	\$ 3.56		\$ 2.58		38
	60 %)	58 %)	61	% 149 bps	(83) bps	59	%	61	%	(181) bps

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Efficiency								
ratio								
Underlying								
efficiency								
ratio*	57	58	59	(92)	(180)	58	60	(183)
Underlying efficiency ratio excluding								
FAMC*	56 %	57 %	59 %	(118) bps	(273) bps	58 %	60 %	(222) bps
Operating leverage				(2.6) %	1.5 %			3.2 %
Underlying operating								
leverage*				1.6	3.4			3.3
Underlying operating leverage excluding								
FAMC*				2.1 %	5.0 %			4.0 %

Discussion of results:

Net interest income (\$s in millions)		4Q18		3Q18		4Q17		4Q18 cha 3Q18		4Q17		
								\$	%		\$	%
Interest income:												
Interest and fees on loans and leases and loans	Φ.	1.262	Φ.	1 202	Φ.	1.120	Φ.	50	5 64	Φ.	222	21.0
held for sale	\$	1,362	\$	1,303	\$	1,130	\$	59	5 %	\$	232	21 %
Investment securities		172		167		156		5	3		16	10
Interest-bearing deposits in banks		8		7		5		1	14		3	60
Total interest												
income	\$	1,542	\$	1,477	\$	1,291	\$	65	4 %	\$	251	19 %
Interest expense:												
Deposits	\$	245	\$	214	\$	130	\$	31	14 %	\$	115	88 %
Federal funds purchased and securities sold under agreements to												
repurchase		2		2		1					1	100 %
Other short-term borrowed funds		15		19		9		(4)	(21)		6	67
Long-term borrowed funds		108		94		71		14	15		37	52
Total interest expense	\$	370	\$	329	\$	211	\$	41	12 %	\$	159	75 %
Net interest income	\$	1,172	\$	1,148	\$	1,080	\$	24	2 %	\$	92	9 %
Net interest margin		3.22 %)	3.19 %)	3.08 %		3 bps			14 bps	

Fourth quarter 2018 net interest income of \$1.2 billion increased \$24 million, or 2%, from third quarter 2018, given a 2% increase in average loans and loans held for sale and a three basis point improvement in net interest margin to 3.22%. The improvement in net interest margin reflects higher loan yields tied to higher rates, partially offset by increased deposit and funding costs.

Compared with fourth quarter 2017, net interest income increased \$92 million, or 9%, driven by 5% average loan growth and a 14 basis point improvement in net interest margin. The improvement in net interest margin reflects higher interest-earning asset yields given higher rates and continued mix shift towards higher-yielding assets, partially offset by higher deposit and funding costs. Net interest margin, excluding the impact of FAMC,* improved 15 basis points to 3.23%.

Noninterest Income (\$s in millions)	4	Q18	3	Q18	Δ	Q17	30	4Q18 char Q18	_) 17
(ψs in millions)	•	QIO	3	Q10	7	QI7	3(210		(17
							\$	%	\$	%
Service charges and fees	\$	131	\$	131	\$	131	\$	%	\$	%
Card fees	·	62		61		56	1	2	6	11
Capital markets fees		45		47		42	(2)	(4)	3	7
Trust and investment services										
fees		43		45		42	(2)	(4)	1	2
Mortgage banking fees		51		49		28	2	4	23	82
Letter of credit and loan fees		34		32		31	2	6	3	10
Foreign exchange and interest										
rate products		34		31		32	3	10	2	6
Securities gains, net		6		3		2	3	100	4	200
Other income ⁽¹⁾		15		17		40	(2)	(12)	(25)	(63)
Noninterest income	\$	421	\$	416	\$	404	\$ 5	1 %	\$ 17	4 %
Notable items*	\$	(5)	\$		\$	17	\$ (5)	(100)	\$ (22)	(129)
Underlying noninterest										
income*	\$	426	\$	416	\$	387	\$10	2 %	\$ 39	10 %
FAMC impact	\$	33	\$	24	\$		\$ 9	38 %	\$ 33	NM
Underlying Noninterest										
income excluding FAMC*	\$	393	\$	392	\$	387	\$ 1	%	\$ 6	2 %

¹⁾ Other income includes bank-owned life insurance and other income.

Noninterest income of \$421 million increased \$5 million, or 1%, from third quarter 2018, driven by the \$9 million impact of the FAMC acquisition largely in mortgage banking fees. Underlying noninterest income, excluding the impact of FAMC,* remained relatively stable as strength in foreign exchange and interest rate products and letter of credit and loan fees was largely offset

by a reduction in mortgage banking and capital markets fees tied to overall market conditions. Securities gains of \$6 million were partially offset by a \$2 million net loss in foreign exchange and interest rate products tied to credit valuation adjustments, related to interest rate moves during fourth quarter 2018.

Compared to fourth quarter 2017, noninterest income increased \$17 million, or 4%, including a \$33 million impact of the FAMC acquisition. Underlying noninterest income, excluding the impact of FAMC,* increased \$6 million, or 2%, driven by strength in card fees, letter of credit and loan fees, capital markets fees and foreign exchange and interest rate products. These increases were partially offset by lower mortgage banking fees and other income, reflecting a reduction in leasing income.

Noninterest expense (\$s in millions)	4Q18		3Q18	4Q17	4Q1 3Q	8 change f 18	rom	4Q17
					\$	%	\$	%
Salaries and employee								
benefits	\$	483	\$ 474	\$ 450	\$ 9	2 %	\$ 33	7 %
Outside services		135	107	118	28	26	17	14
Occupancy		92	81	80	11	14	12	15
Equipment expense		74	70	67	4	6	7	10
Amortization of software		50	47	46	3	6	4	9
Other operating expense		117	131	137	(14)	(11)	(20)	(15)
Noninterest expense	\$	951	\$ 910	\$ 898	\$ 41	5 %	\$ 53	6 %
•								
Notable items	\$	45	\$ 9	\$ 40	\$ 36	NM	\$ 5	13 %
Underlying, as applicable								
7 C 11								
Salaries and employee								
benefits*	\$	477	\$ 469	\$ 433	\$ 8	2 %	\$ 44	10 %
Outside services*		116	106	106	10	9	10	9
Occupancy*		76	\$ 81	80	(5)	(6)	(4)	(5)
Equipment expense*		71	\$ 70	67	1	1	4	6
Amortization of software		50	\$ 47	46	3	6	4	9
Other operating expense*		116	128	126	(12)	(9)	(10)	(8)
Underlying noninterest								
expense*	\$	906	\$ 901	\$ 858	\$ 5	1 %	\$ 48	6 %
FAMC expense impact		35	25		\$ 10	40 %	\$ 35	NM
Underlying noninterest								
expense excluding FAMC*	\$	871	\$ 876	\$ 858	\$ (5)	(1) %	\$ 13	2 %

Noninterest expense of \$951 million increased \$41 million, or 5%, from third quarter 2018, driven by the \$46 million increase tied to the FAMC acquisition and notable items, largely in salaries and employee benefits. Underlying noninterest expense, excluding the impact of FAMC,* of \$871 million decreased by \$5 million, as a reduction in other

operating expense, tied largely to a reduction in FDIC insurance expense, and lower occupancy expense were partially offset by seasonally higher outside services and an increase in salaries and employee benefits tied to growth initiatives. Results reflect continued focus on expense discipline and the benefit of TOP efficiency initiatives.

Compared with fourth quarter 2017, noninterest expense increased \$53 million, or 6%, driven by the impact of the FAMC acquisition and notable items. Underlying noninterest expense, excluding the impact of FAMC,* increased \$13 million, or 2%, largely reflecting a \$24 million increase in salaries and employee benefits tied to the impact of our strategic growth initiatives, as well as an increase in amortization of software and equipment and outside services expense. These increases were partially offset by lower other expense, largely tied to a reduction in FDIC insurance and pension costs, as well as lower occupancy expense.

The fourth quarter 2018 effective tax rate of 16.5%, including the impact of notable items tied to the true-up of December 2017 Tax Legislation, decreased from 23.2% for third quarter 2018 and increased from (32.4)% for fourth quarter 2017. On an Underlying basis, excluding notable items,* the effective tax rate was 21.9% for fourth quarter 2018 and 33.7% for fourth quarter 2017.

sheet review ⁽¹⁾ 4Q18 change from (\$s in millions) 4Q18 3Q18 4Q17 3Q18 4Q17 \$ \$\mathrm{\text{\$\infty}\$ \$\text{\$\inft
\$ \% \\$ \% \\$ Total assets \$160,518 \$158,598 \$152,336 \$1,920 \$1 \% \$8,182 \$5 \% Total loans and leases \$116,660 \$114,720 \$110,617 \$1,940 \$2 \$6,043 \$5 Loans held for sale, at fair value \$1,219 \$1,303 \$497 \$(84) \$(6) \$722 \$145 Deposits \$119,575 \$117,075 \$115,089 \$2,500 \$2 \$4,486 \$4 Average interest-earning assets \$143,770 \$142,163 \$138,429 \$1,607 \$1 \$5,341 \$4
Total assets \$ 160,518 \$ 158,598 \$ 152,336 \$ 1,920 1 % \$ 8,182 5 % Total loans and leases 116,660 114,720 110,617 1,940 2 6,043 5 Loans held for sale, at fair value 1,219 1,303 497 (84) (6) 722 145 Deposits 119,575 117,075 115,089 2,500 2 4,486 4 Average interest-earning assets 143,770 142,163 138,429 1,607 1 5,341 4
Total loans and leases 116,660 114,720 110,617 1,940 2 6,043 5 Loans held for sale, at fair value 1,219 1,303 497 (84) (6) 722 145 Deposits 119,575 117,075 115,089 2,500 2 4,486 4 Average interest-earning assets 143,770 142,163 138,429 1,607 1 5,341 4
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Loans held for sale, at fair value 1,219 1,303 497 (84) (6) 722 145 Deposits 119,575 117,075 115,089 2,500 2 4,486 4 Average interest-earning assets 143,770 142,163 138,429 1,607 1 5,341 4
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Average interest-earning assets 143,770 142,163 138,429 1,607 1 5,341 4
interest-earning assets 143,770 142,163 138,429 1,607 1 5,341 4
assets 143,770 142,163 138,429 1,607 1 5,341 4
Stockholders equity 20,817 20,276 20,270 541 3 547 3
Stockholders 10,077 10,722 20,022 244 1 (46)
common equity 19,977 19,733 20,023 244 1 (46)
Tangible common
equity \$ 13,389 \$ 13,117 \$ 13,489 \$ 272 2 % \$ (100) (1) %
Loan-to-deposit ratio (period-end) ⁽²⁾ 97.6 % 98.0 % 96.1 % (43) bps 145 bps
ratio (period-end) $^{(2)}$ 97.6 % 98.0 % 96.1 % (43) bps 145 bps Loans to deposits
ratio (avg
balances) ⁽²⁾ 98.4 97.4 97.1 103 bps 131 bps
Common equity tier
1 capital ratio ⁽³⁾ 10.6 10.8 11.2
Total capital $ratio^{(3)}$ 13.3 % 13.4 % 13.9 %

¹⁾ Represents period end unless otherwise noted.

Total assets of \$160.5 billion at December 31, 2018 increased \$1.9 billion, or 1%, compared with September 30, 2018 driven by an increase in loans. Compared with December 31, 2017, total assets increased \$8.2 billion, or 5%, driven by a \$6.6 billion increase in loans and leases and loans held for sale, including a \$1.5 billion increase tied to the FAMC acquisition, largely \$653 million in loans held for sale and a \$600 million mortgage servicing rights portfolio in non-interest earning assets.

Interest-earning assets				4Q18 cha	ange from
(\$s in millions)	4018	3018	4017	3018	4017

²⁾ Includes loans held for sale.

³⁾ Current reporting period regulatory capital ratios are preliminary.

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Period-end interest-earning assets				\$	%	\$	%
				·		·	
Investments and interest-bearing							
deposits	\$ 28,216	\$ 28,642	\$ 27,970	\$ (426)	(1) %	\$ 246	1 %
Commercial loans and leases	56,783	55,405	52,031	1,378	2	4,752	9
Retail loans	59,877	59,315	58,586	562	1	1,291	2
Total loans and leases	116,660	114,720	110,617	1,940	2	6,043	5
Loans held for sale, at fair value	1,219	1,303	497	(84)	(6)	722	145
Other loans held for sale	101	27	221	74	NM	(120)	(54)
Total loans and leases and loans							
held for sale	117,980	116,050	111,335	1,930	2	6,645	6
Total period-end interest-earning assets	\$ 146,196	\$ 144,692	\$ 139,305	\$ 1,504	1 %	\$ 6,891	5 %
Average interest-earning assets							
Investments and interest-bearing							
deposits	\$ 26,553	\$ 26,835	\$ 27,212	\$ (282)	(1) %	\$ (659)	(2) %
Commercial loans and leases	56,310	55,276	52,310	1,034	2	4,000	8
Retail loans	59,583	58,695	58,140	888	2	1,443	2
Total loans and leases	115,893	113,971	110,450	1,922	2	5,443	5
Loans held for sale, at fair value	1,245	1,228	482	17	1	763	158
Other loans held for sale	79	129	285	(50)	(39)	(206)	(72)
Total loans and leases and loans							
held for sale	117,217	115,328	111,217	1,889	2	6,000	5
Total average interest-earning							
assets	\$ 143,770	\$ 142,163	\$ 138,429	\$ 1,607	1 %	\$ 5,341	4 %

Period-end interest earning assets of \$146.2 billion increased \$1.5 billion, or 1%, from September 30, 2018 as a \$1.9 billion, or 2%, increase in loans and leases driven by particular strength in commercial, was partially offset by a \$426 million decrease in investments and interest-bearing deposits, largely reflecting lower debt securities. Compared with December 31, 2017, period-end interest earning assets increased \$6.9 million, or 5%, driven by loan and lease growth of \$6.0 billion, or 5%, with growth in commercial and retail, and an increase in loans held for sale reflecting the impact of the FAMC acquisition. At the end of fourth quarter 2018, the average effective duration of the securities portfolio decreased to 4.4 years compared with 4.7 years at September 30, 2018, given lower long-term rates that drove an increase in securities prepayment speeds. At December 31, 2017, the securities portfolio duration was 3.9 years, reflecting the impact of lower rates and higher prepayment speeds.

Average interest-earning assets of \$143.8 billion in fourth quarter 2018 increased \$1.6 billion, or 1%, from third quarter 2018 driven by loan and lease growth of \$1.9 billion, or 2%, with growth in commercial and retail. Commercial loan growth largely reflects strength in commercial loans and commercial real estate, partially offset by planned reductions in commercial leases. Retail loan growth reflects strength in residential mortgage, unsecured and education, partially offset by planned reductions in auto and lower home equity.

Compared with fourth quarter 2017, average interest-earning assets increased \$5.3 billion, or 4%, driven by a \$4.0 billion, or 8%, increase in commercial loans and leases, a \$1.4 billion, or 2%, increase in retail loans and a \$557 million increase in loans held for sale, reflecting the impact of the FAMC acquisition. Results also reflect a \$659 million decrease in investments and interest-bearing deposits, largely reflecting the impact of higher rates. Commercial loan results reflect strength in commercial loans and commercial real estate, partially offset by the planned reductions in commercial leases. Retail loan growth was driven by mortgage, unsecured and education, partially offset by planned reductions in auto and lower home equity. Excluding the impact of FAMC,* average loan growth was 5%.

(\$s in millions)	4Q18 3Q18 4Q17			3Q18	- ,	change from 4Q17				
Period-end deposits						\$	%		\$	%
Demand deposits	\$	29,458	\$	29,785	\$ 29,279	\$ (327)	(1) %	\$	179	1 %
Checking with interest Savings		23,067 12,007		22,323 10,523	22,229 9,518	744 1,484	3		838 2,489	4 26
Money market accounts		35,701		35,613	37,454	88			(1,753)	(5)
Term deposits Total		19,342		18,831	16,609	511	3		2,733	16
period-end deposits	\$	119,575	\$	117,075	\$ 115,089	\$ 2,500	2 %	\$	4,486	4 %
Average deposits										
Demand deposits	\$	29,824	\$	29,703	\$ 28,868	\$ 121	%	\$	956	3 %
Checking with interest		21,792		21,780	21,459	12			333	2
Savings Money market		11,220		10,198	9,473	1,022	10		1,747	18
accounts Term deposits		35,929 19,000		36,593 18,764	37,483 16,470	(664)	(2)		(1,554) 2,530	(4) 15
Total average deposits	\$	117,765	\$	117,038	\$ 113,753	\$ 727	1 %	\$	4,012	4 %

Total period-end deposits of \$119.6 billion at December 31, 2018 increased \$2.5 billion from September 30, 2018, reflecting an increase in savings, checking with interest, term deposits and money market accounts, partially offset by a decrease in commercial demand deposits. Compared with December 31, 2017, period-end total deposits increased \$4.5 billion, or 4%, driven by growth in term deposits, savings, checking with interest and demand deposits, partially offset by a decrease in money market accounts. The increase in demand deposits includes \$476 million tied to the FAMC acquisition. Excluding the impact of FAMC,* year-over-year deposit growth was 3%. Citizens Access deposits were \$3.0 billion at the end of 2018, up from \$1.0 billion at September 30, 2018.

Fourth quarter 2018 average deposits of \$117.8 billion increased \$727 million, or 1%, from third quarter 2018, reflecting growth in savings, term deposits and demand deposits, partially offset by a reduction in money market accounts. Compared with fourth quarter 2017, average deposits increased \$4.0 billion, or 4%, reflecting growth in term, savings, demand deposits and checking with interest, partially offset by a decline in money market accounts. The increase in demand deposits includes \$675 million tied to the FAMC acquisition. Excluding the impact of FAMC,* year-over-year average deposit growth was 3%. Citizens Access contributed average deposits of \$2.0 billion in fourth quarter 2018 compared with \$551 million in third quarter 2018.

Borrowed funds				4Q18 change from					
(\$s in millions)	4Q18	3Q18		4Q17		3Q	18	4Q1′	7
Period-end borrowed funds						\$	%	\$	%
Federal funds purchased and securities sold under									
agreements to repurchase Other short-term borrowed	\$ 1,156	\$ 374	\$	815	\$	782	209 %	\$ 341	42 %
funds	1,653	2,006		1,856		(353)	(18)	(203)	(11)
Long-term Borrowed funds	,	,		,		()	(-)	(33)	
FHLB advances	7,508	8,012		3,761		(504)	(6)	3,747	100
Senior debt	5,277	5,977		6,017		(699)	(12)	(740)	(12)
Subordinated debt and									
other debt	1,648	1,650		1,988		(2)		(340)	(17)
Total borrowed funds	\$ 17,242	\$ 18,019	\$	14,436	\$	(776)	(4) %	\$ 2,805	19 %
Average borrowed funds	\$ 16,735	\$ 15,675	\$	14,775	\$	1,060	7 %	\$ 1,960	13 %

Total borrowed funds of \$17.2 billion at December 31, 2018 decreased \$776 million from September 30, 2018, primarily driven by the maturity of \$750 million of senior debt. Compared with December 31, 2017, total borrowed funds increased \$2.8 billion, or 19%, driven by an increase in long-term FHLB advances including the funding of the FAMC acquisition, partially offset by a \$340 million decrease of subordinated debt and other debt, reflecting redemptions.

Average borrowed funds of \$16.7 billion increased \$1.1 billion, or 7%, from third quarter 2018 and increased \$2.0 billion, or 13% compared with the fourth quarter 2017.

Capital					4Q18 cha	nge from	
(\$s and shares in millions except per share data)	4Q18	3Q18	4Q17	3Q1	8	4Q1	.7
Period-end capital				\$	%	\$	%
Stockholders equity Stockholders common	\$ 20,817	\$ 20,276	\$ 20,270	\$ 541	3 %	\$ 547	3 %
equity	19,977	19,733	20,023	244	1	(46)	
Tangible common equity	13,389	13,117	13,489	272	2	(100)	(1)
Tangible book value per							
common share	\$ 28.73	\$ 27.66	\$ 27.48	\$ 1.07	4	\$ 1.25	5
Common shares - at end of							
period	466.0	474.1	490.8	(8.1)	(2)	(24.8)	(5)
Common shares - average (diluted)	469.1	477.6	493.8	(8.5)	(2) %	(24.7)	(5) %

Common equity tier 1			
capital ratio ⁽¹⁾	10.6 %	10.8 %	11.2 %
Total capital ratio ⁽¹⁾	13.3	13.4	13.9
Tier 1 leverage ratio ⁽¹⁾	10.0 %	9.9 %	10.0 %

1) Current reporting-period regulatory capital ratios are preliminary.

At December 31, 2018, our Basel III capital ratios remained well in excess of applicable regulatory requirements with a CET1 capital ratio of 10.6% compared with 10.8% at September 30, 2018 and 11.2% at December 31, 2017, and a total capital ratio of 13.3% compared with total capital ratios of 13.4% as of September 30, 2018 and 13.9% as of December 31, 2017. Our capital ratios continue to reflect progress towards our objective of aligning our capital profile with that of peer regional banks, while maintaining a strong capital base to continue to drive future performance.

Tangible book value per common share of \$28.73 increased 4% from third quarter 2018 and 5% from fourth quarter 2017.

During the fourth quarter 2018, the company repurchased 8.25 million shares of common stock at a weighted-average price of \$36.38, and including common dividends, returned \$427 million to shareholders. These results compare with \$529 million returned to common shareholders in third quarter 2018 and \$424 million in fourth quarter 2017.

In 2018, the company repurchased 25.8 million shares of common stock at a weighted-average price of \$39.77, and including common dividends, returned \$1.5 billion to common shareholders, up 31% from 2017. Comparables for 2017 were repurchases of 22.4 million shares of common stock at a weighted-average price of \$36.67, and including common dividends, \$1.14 billion returned to common shareholders.

Credit quality review (\$s in millions)	4Q18		3Q18		4Q17		3Q18		6 ch	ang	ge from 4Q1	7
							\$	%			\$	%
Nonperforming loans and												
leases	\$ 797		\$ 832		\$ 871		\$ (35)	(4) %)	\$	(74)	(8) %
Net charge-offs Provision for	85		86		78		(1)	(1)			7	9
credit losses	85		78		83		7	9			2	2
Allowance for loan and lease												
losses	\$ 1,242		\$ 1,242		\$ 1,236		\$	•	%	\$	6	
Total nonperforming loans and leases as a % of total loans and												
leases	0.68	%	0.73	%	0.79	%	(5) bps				(11) bps	
Net charge-offs as % of total loans and leases	0.29		0.30		0.28		(1) bps				1 bps	
Allowance for loan and lease losses as a % of total loans and							•				-	
leases Allowance for loan and lease losses as a % of nonperforming loans and	1.06			%	1.12	%	(2) bps				(6) bps	
leases	156.0	%	149.3	%	142.0	%	670 bps				NM	

Overall credit quality remains strong, reflecting growth in high quality retail loans and a broadly stable risk profile in commercial portfolios. Nonperforming loans and leases of \$797 million decreased \$35 million, or 4%, from September 30, 2018, reflecting a \$57 million decrease in commercial, given payoffs and returns to accruing status, partially offset by a \$22 million increase in retail, driven by seasonal increases in home equity, credit card and auto, as well as the expected seasoning of the retail unsecured portfolio. Compared to December 31, 2017, nonperforming loans and leases decreased \$74 million, or 8%, reflecting a \$64 million decrease in commercial, given a reduction in nonperforming commodities-related credits, and a \$10 million decrease in retail, largely in home equity. The nonperforming loans and leases to total loans and leases ratio of 0.68% at December 31, 2018 improved five basis points from 0.73% at September 30, 2018 and improved 11 basis points from 0.79% at December 31, 2017.

Net charge-offs of \$85 million were relatively stable compared with third quarter 2018, reflecting an \$8 million decrease in commercial, reflecting higher recoveries, partially offset by a \$7 million increase in retail largely driven by expected seasoning in the retail unsecured portfolio. Compared with fourth quarter 2017, net charge-offs increased

\$7 million, reflecting a \$6 million increase in commercial net charge-offs, and relatively stable results in retail as the impact of expected seasoning in unsecured portfolios was offset by improvement in auto. Fourth quarter 2018 net charge-offs of 29 basis points of average loans and leases compares with 30 basis points in third quarter 2018 and 28 basis points in fourth quarter 2017.

Allowance for loan and lease losses of \$1.2 billion is stable compared with third quarter 2018 and fourth quarter 2017 levels, reflecting strong overall credit quality that helped offset reserves to fund year-over-year loan growth.

The ratio of the allowance for loan and lease losses to total loans and leases was 1.06% as of December 31, 2018, which was stable compared with 1.08% as of September 30, 2018 and down modestly from 1.12% as of December 31, 2017. The allowance for loan and lease losses to nonperforming loans and leases ratio of 156% as of December 31, 2018 compares to 149% as of September 30, 2018, and 142% as of December 31, 2017, reflecting the decrease in nonperforming loans.

About Citizens Financial Group, Inc.

Citizens Financial Group, Inc. is one of the nation s oldest and largest financial institutions, with \$160.5 billion in assets as of December 31, 2018. Headquartered in Providence, Rhode Island, Citizens offers a broad range of retail and commercial banking products and services to individuals, small businesses, middle-market companies, large corporations and institutions. Citizens helps its customers reach their potential by listening to them and by understanding their needs in order to offer tailored advice, ideas and solutions. In Consumer Banking, Citizens provides an integrated experience that includes mobile and online banking, a 24/7 customer contact center and the convenience of approximately 2,900 ATMs and approximately 1,100 branches in 11 states in the New England, Mid-Atlantic and Midwest regions. Consumer Banking products and services include a full range of banking, lending, savings, wealth management and small business offerings. In Commercial Banking, Citizens offers corporate, institutional and not-for-profit clients a full range of wholesale banking products and services, including lending and deposits, capital markets, treasury services, foreign exchange and interest rate products, and asset finance.

Key Performance Metrics and Non-GAAP Financial Measures and Reconciliations

(in millions, except share, per-share and ratio data)

Key Performance Metrics:

Our Management uses certain key performance metrics (KPMs) to gauge our progress against strategic and operational goals, as well as to compare our performance against peers. The KPMs are referred to in our Registration Statements on Form S-1 and our external financial reports filed with the Securities and Exchange Commission. The KPMs include:

Return on average tangible common equity (ROTCE);

Return on average total tangible assets (ROTA);

Efficiency ratio;

Operating leverage; and

Common equity tier 1 capital ratio.

Established targets for the KPMs are based on Management-reporting results which are currently referred to by the Company as Underlying results. In historical periods, these results may have been referred to as Adjusted or Adjusted/Underlying results. We believe that Underlying results, which exclude notable items, provide the best representation of our underlying financial progress toward the KPMs as the results exclude items that our Management does not consider indicative of our on-going financial performance. We have consistently shown investors our KPMs on a Management-reporting basis since our initial public offering in September of 2014. KPMs that reflect Underlying results are considered non-GAAP financial measures.

Non-GAAP Financial Measures:

This document contains non-GAAP financial measures denoted as Underlying results. In historical periods, these results may have been referred to as Adjusted or Adjusted/Underlying results. Underlying results for any given reporting period exclude certain items that may occur in that period which Management does not consider indicative of the Company s on-going financial performance. We believe these non-GAAP financial measures provide useful information to investors because they are used by our Management to evaluate our operating performance and make day-to-day operating decisions. In addition, we believe our Underlying results in any given reporting period reflect our on-going financial performance in that period and, accordingly, are useful to consider in addition to our GAAP financial results. We further believe the presentation of Underlying results increases comparability of period-to-period results. The following tables present reconciliations of our non-GAAP measures to the most directly comparable GAAP financial measures.

Other companies may use similarly titled non-GAAP financial measures that are calculated differently from the way we calculate such measures. Accordingly, our non-GAAP financial measures may not be comparable to similar measures used by such companies. We caution investors not to place undue reliance on such non-GAAP financial measures, but to consider them with the most directly comparable GAAP measures. Non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as a substitute for our results reported under GAAP.

Key performance metrics, non-GAAP financial measures and reconciliations

(in millions, except share, per-share and ratio data)

				QUARTI	ERLY TREN	NDS			FULL '	YEAF		
	4010	2010	2010	1010	4015	20	4Q18 (_	18	2010	2015	2
	4Q18	3Q18	2Q18	1Q18	4Q17	3Q \$)18 %	4Q \$	17 %	2018	2017	
						Ψ	/6	Ψ	70			
	\$421	\$416	\$388	\$371	\$404	\$5	1 %	\$17	4 %	\$1,596	\$1,534	9
	(5)				17	(5)	(100)	(22)	(129)	(5)	6	
	\$426	\$416	\$388	\$371	\$387	\$10	2 %	\$39	10 %	\$1,601	\$1,528	9
	Ψ.Ξ٥	Ψ.10	4000	Ψ0,1	Ψ207	410	- /°	407	10 ,0	Ψ1,001	ψ1,6 2 0	,
A	\$1,593	\$1,564	\$1,509	\$1,462	\$1,484	\$29	2 %	\$109	7 %	\$6,128	\$5,707	\$4
	(5)				17	(5)	(100)	(22)	(129)	(5)	6	
В	\$1,598	\$1,564	\$1,509	\$1,462	\$1,467	\$34	2 %	\$131	9 %	\$6,133	\$5,701	\$4
C	\$951	\$910	\$875	\$883	\$898	\$41	5 %	\$53	6 %	\$3,619	\$3,474	\$ 1
	45	9			40	36	NM	5	13	54	55	
1			4077	4000								
D	\$906	\$901	\$875	\$883	\$858	\$5	1 %	\$48	6 %	\$3,565	\$3,419	\$1

A	\$1,593	\$1,564	\$1,509	\$1,462	\$1,484	\$29	2 %	\$109	7 %	\$6,128	\$5,707	\$4
C	951	910	875	883	898	41	5	53	6	3,619	3,474]
	\$642	\$654	\$634	\$579	\$586	(\$12)	(2%)	\$56	10 %	\$2,509	\$2,233	\$2
В	\$1,598	\$1,564	\$1,509	\$1,462	\$1,467	\$34	2 %	\$131	9 %	\$6,133	\$5,701	\$4
	Ψ1,570	ψ1,501	Ψ1,507	ψ1,102	Ψ1,107	Ψ5.	2 70	Ψ131	7 //	ψ0,122	ψ5,701	Ŷ
D	906	901	875	883	858	5	1	48	6	3,565	3,419	1
										,	,	
	\$692	\$663	\$634	\$579	\$609	\$29	4 %	\$83	14 %	\$2,568	\$2,282	\$2
	\$85	\$78	\$85	\$78	\$83	\$7	9 %	\$2	2 %	\$326	\$321	
											26	
	40.5	4.70	40.5	4 =0	402		0.00	4.0	• ~	422 6	42.45	, a
	\$85	\$78	\$85	\$78	\$83	\$7	9 %	\$2	2 %	\$326	\$347	(\$
Е	\$557	\$576	\$549	\$501	\$503	(\$19)	(3%)	\$54	11 %	\$2,183	\$1,912	\$2

	(50)	(9)			(23)	(41)	NM	(27)	(117)	(59)	(23)	
	` /	, ,				, ,			,		, ,	
F	\$607	\$585	\$549	\$501	\$526	\$22	4 %	\$81	15 %	\$2,242	\$1,935	\$3
G	\$92	\$133	\$124	\$113	(\$163)	(\$41)	(31%)	\$255	156 %	\$462	\$260	\$2
	(41)	(2)			(340)	(39)	NM	299	88	(43)	(363)	Ç
Н	\$133	\$135	\$124	\$113	\$177	(\$2)	(1%)	(\$44)	(25%)	\$505	\$623	(\$1
11	Ψ133	Ψ133	Ψ12-τ	ΨΠΟ	Ψ1//	(Ψ2)	(170)	(ψττ)	(2370)	Ψ505	Ψ023	(Ψ1
I	\$465	\$443	\$425	\$388	\$666	\$22	5 %	(\$201)	(30%)	\$1,721	\$1,652	9
	9	7			(317)	2	29	326	103	16	(340)	Ç
_	4.	4.1 =0	4.	4-2-	4-7 -	.				04 -5-	.	
J	\$474	\$450	\$425	\$388	\$349	\$24	5 %	\$125	36 %	\$1,737	\$1,312	\$4

K	\$450	\$436	\$425	\$381	\$666	\$14	3 %	(\$216)	(32%)	\$1,692	\$1,638	Ş
	9	7			(317)	2	29	326	103	16	(340)	3
L	\$459	\$443	\$425	\$381	\$349	\$16	4 %	\$110	32 %	\$1,708	\$1,298	\$4

Key performance metrics, non-GAAP financial measures and reconciliations (continued)

(in millions, except share, per-share and ratio data)

.70

57.62

57.95

60.43

58.50

(92)

bps

(180) bps

		ı	QUARTERLY	TRENDS		4040 C				FUL
8	3Q18	2Q18	1Q18	4Q17	30	4Q18 C Q18	hange 4Q	17	2018	201
U	JQ10	2 Q10	1Q10	4Q17	\$/bps		\$/bps	% %	2010	201
					•		•			
593	\$1,564	\$1,509	\$1,462	\$1,484	\$29	1.78 %	\$109	7.30 %	\$6,128	\$5,
951	910	875	883	898	41	4.39	53	5.82	3,619	3,
						(2.61%)		1.48 %		
598	\$1,564	\$1,509	\$1,462	\$1,467	\$34	2.08 %	\$131	8.89 %	\$6,133	\$5,
906	901	875	883	858	5	0.44	48	5.53	3,565	3,
						1.64 %		3.36 %		
.69 %	58.20 %	57.95 %	60.43 %	60.52 %	149	bps	(83)	bps	59.06 %	60

58.13

45 %	23.16 %	22.58 %	22.52 %	(32.40) %	(671)	bps	4,885	bps	21.16 %	13
.91	23.20	22.58	22.52	33.68	(129)	bps	(1,177)	bps	22.55	32
521	\$19,599	\$19,732	\$19,732	\$19,624	(\$78)		% (\$103)	(1%)	\$19,645	\$19,
J 2 1	Ψ12,022	Ψ12,102	Ψ17,102	Ψ17,02.	(Ψ, ω,		// (4101)	(1,0)	Ψ17,0	Ψ*,,
.16 %	8.82 %	8.65 %	7.83%	13.46%	34	bps	(430)	bps	8.62 %	8
.33	8.96	8.65	7.83	7.05	37	bps	228	bps	8.69	6
.55	0.70	0.03	1.03	7.03	31	ups	220	bps	0.07	

521	\$19,599	\$19,732	\$19,732	\$19,624	(\$78)	%	(\$103)	(1%)	\$19,645	\$19,
946	6,926	6,887	6,887	6,887	20		59	1	6,912	6,
32	22	2	2	2	10	45	30	NM	14	
364	360	357	355	531	4	1	(167)	(31)	359	
907	\$13,011	\$13,200	\$13,198	\$13,266	(\$104)	(1%)	(\$359)	(3%)	\$13,078	\$13,1
.85 %	13.29 %	12.93 %	11.71 %	19.92 %	56	bps	(607)	bps	12.94 %	12.35
.11	13.50	12.93	11.71	10.43	61	bps	368	bps	13.06	9
732	\$155,624	\$153,253	\$151,523	\$151,111	\$2,108	1%	\$6,621	4%	\$154,553	\$149,

1.75 %

4 bps

.17 %

1.13 %

1.11 %

1.04 %

1.11 %

(58) bps

.19	1.15	1.11	1.04	0.92	4	bps		27	bps	1.12	q
732	\$155,624	\$153,253	\$151,523	\$151,111	\$2,108		1%	\$6,621	4%	\$154,553	\$149,
946	6,926	6,887	6,887	6,887	20			59	1	6,912	6,
32	22	2	2	2	10		45	30	NM	14	
364	360	357	355	531	4		1	(167)	(31)	359	
118	\$149,036	\$146,721	\$144,989	\$144,753	\$2,082		1%	\$6,365		\$147,986	\$143,
	4 - 1,	4 =	, - ,	1 - /	T')			T - ,		Ŧ= ·,	,
.22 %	1.18 %	1.16 %	1.08%	1.83 %	4	bps		(61)	bps	1.16 %	1
.24	1.20	1.16	1.08	0.96	4	bps		28	bps	1.17	U

Key performance metrics, non-GAAP financial measures and reconciliations (continued)

		QUARTERL	Y TRENDS		4010	Change		
3Q18	2Q18	1Q18	4Q17	3Q18 \$/bps	4Q16 %	Change 4Q17 \$/bps	%	2018
				4.2 р 5	,,,	ψ <i>ι</i> ω μ ο	,,	
474,120,616	484,055,194	487,551,444	490,812,912	(8,112,632)	(2%)	(24,804,928)	(5%)	466,007,984
\$19,733	\$19,924	\$19,812	\$20,023	\$244	1	(\$46)		\$19,977
6.046	6 997	6 997	6 997	(22)		26	1	6.022
6,946	6,887	6,887	6,887	(23)		36	1	6,923
33	2	2	2	(2)	(6)	29	NM	31
33	2	2	2	(2)	(0)	2)	14141	31
363	359	357	355	3	1	11	3	366
\$13,117	\$13,394	\$13,280	\$13,489	\$272	2 %	(\$100)	(1%)	\$13,389
\$27.66	\$27.67	\$27.24	\$27.48	\$1.07	4 %	\$1.25	5 %	\$28.73

475,957,526	484,744,354	487,500,618	492,149,763	(8,618,701)	(2%)	(24,810,938)	(5%)	478,822,072
477,599,917	486,141,695	489,266,826	493,788,007	(8,496,783)	(2)	(24,684,873)	(5)	480,430,741
\$0.92	\$0.88	\$0.78	\$1.35	\$0.04	4	(\$0.39)	(29)	\$3.54
0.91	0.88	0.78	1.35	0.05	5	(0.39)	(29)	3.52
0.93	0.88	0.78	0.71	0.05	5	0.27	38	3.57
0.93	0.88	0.78	0.71	0.05	5	0.27	38	3.56
\$0.27	\$0.22	\$0.22	\$0.18	\$	%	\$0.09	50 %	\$0.98

29 %	25 %	28 %	13 %	(100) bps	1,500	bps	28 %
				•		•	
20	25	28	25	(200) hps	200	hne	27

Key performance metrics, non-GAAP financial measures and reconciliations (continued)

				QUAR	RTERLY	TRENDS	5				FULL Y	YEAR
				_			4Q18	Change				2018
	4Q18	3Q18	2Q18	1Q18	4Q17	30	Q18	40	Q17	2018	2017	20
						\$/bps	%	\$/bps	%			\$/bps
banking rlying:						11.11						1
banking fees	\$51	\$49	\$27	\$25	\$28	\$2	4 %	\$23	82 %	\$152	\$108	\$44
ble items	(4)					(4)	(100)	(4)	(100)	(4)		(4)
oanking rlying P)	\$55	\$49	\$27	\$25	\$28	\$6	12 %	\$27	96 %	\$156	\$108	\$48
nderlying												
me (GAAP)	\$15	\$17	\$15	\$17	\$40	(\$2)	(12%)	(\$25)	(63%)	\$64	\$84	(\$20)
ble items	(1)		, -	,	17	(1)	(100)	(18)	(106)	(1)	6	(7)
me, g P)	\$16	\$17	\$15	\$17	\$23	(\$1)	(6%)	(\$7)	(30%)	\$65	\$78	(\$13)
nd benefits, g ¹ :												
d employee (AAP) ¹	\$483	\$474	\$453	\$470	\$450	\$9	2 %	\$33	7 %	\$1,880	\$1,766	\$114
ble items	6	5			17	1	20	(11)	(65)	11	17	(6)
d employee nderlying P) ¹	\$477	\$469	\$453	\$470	\$433	\$8	2 %	\$44	10 %	\$1,869	\$1,749	\$120
Inderlying:												
rvices	\$135	\$107	\$106	\$99	\$118	\$28	26 %	\$17	14 %	\$447	\$404	\$43
ble items	19	1			12	18	NM	7	58	20	12	8
	\$116	\$106	\$106	\$99	\$106	\$10	9 %	\$10	9 %	\$427	\$392	\$35

g P)												
y, g:												
(GAAP)	\$92	\$81	\$79	\$81	\$80	\$11	14 %	\$12	15 %	\$333	\$319	\$14
ble items	16					16	100	16	100	16		16
y, g P)	\$76	\$81	\$79	\$81	\$80	(\$5)	(6%)	(\$4)	(5%)	\$317	\$319	(\$2)
it expense, g:												
expense	\$74	\$70	\$64	\$67	\$67	\$4	6 %	\$7	10 %	\$275	\$263	\$12
ble items	3	Ψ7Ο	\$	ΨΟ7	Ψ07	3	100	3	100	3	Ψ203	3
expense, P)	\$71	\$70	\$64	\$67	\$67	\$1	1 %	\$4	6 %	\$272	\$263	\$9
rating g ¹ :												
ating (AAP) ¹	\$117	\$131	\$127	\$120	\$137	(\$14)	(11%)	(\$20)	(15%)	\$495	\$542	(\$47)
ble items	1	3			11	(2)	(67)	(10)	(91)	4	26	(22)
ating Inderlying P) ¹	\$116	\$128	\$127	\$120	\$126	(\$12)	(9%)	(\$10)	(8%)	\$491	\$516	(\$25)

¹As of January 1, 2018, we retrospectively adopted ASU 2017-07, Compensation Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost, which requires the service cost component of net periodic pension and postretirement benefit cost to be reported separately in the Consolidated Statements of Operations from the other components. Prior periods have been adjusted to conform with the current period presentation.

			QUARTE	RLY TREN	DS		_			FULL Y	
4Q18	3Q18	2Q18	1Q18	4Q17	30	4Q18 C)18	hange 4Q	17	2018	2017	2
	0.010	2410	1410		\$	%	\$	%	2010	201.	
\$1,172	\$1,148	\$1,121	\$1,091	\$1,080	\$24	2 %	\$92	9 %	\$4,532	\$4,173	\$3
		Ψ1,121	Ψ1,071	Ψ1,000						ψ τ ,173	Ψυ
3	2				1	50	3	100	5		
\$1,169	\$1,146	\$1,121	\$1,091	\$1,080	\$23	2 %	\$89	8 %	\$4,527	\$4,173	\$3
ψ1,102	ψ1,1+0	Ψ1,121	Ψ1,071	Ψ1,000	Ψ23	2 70	ΨΟΣ	0 70	ψ τ, 527	ψ+,173	ψυ
3.22 %	3.19 %	3.18 %	3.16 %	3.08 %	3	bps	14	bps	3.19 %	3.02 %	
		3.10 %	3.10 %	2.00 /	3	орз		оро	3.17 /6	2.02 70	
(0.01)	(0.01)						(1)				
3.23 %	3.20 %	3.18 %	3.16 %	3.08 %	3	bps	15	bps	3.19 %	3.02 %	
2.25 %	2.20 /0	2.10 /0	2.10 /0	2.30 /6		- F-	10	- P	2.17 /0	2.32 70	

	\$421	\$416	\$388	\$371	\$404	\$5	1 %	\$17	4 %	\$1,596	\$1,534	\$
	(5)	ΨΠΟ	Ψ500	Ψ371	17	(5)	(100)	(22)	(129)	(5)	6	(
		24			17						0	(
	33	24				9	38	33	100	57		
	\$393	\$392	\$388	\$371	\$387	\$1	%	6 \$6	2 %	\$1,544	\$1,528	\$
					, , , ,	·				1 /-	, ,-	
A	¢1 502	¢1 561	¢1 500	¢1 462	¢1 404	\$20	2.07	¢100	7 07	¢6 120	¢5 707	\$ 1
A		\$1,564	\$1,509	\$1,462	\$1,484	\$29	2 %	\$109	7 %	\$6,128	\$5,707	\$4
	(5)				17	(5)	(100)	(22)	(129)	(5)	6	(
	36	26				10	38	36	100	62		
В	\$1,562	\$1,538	\$1,509	\$1,462	\$1,467	\$24	2 %	\$95	6 %	\$6,071	\$5,701	\$3
С	\$951	\$910	\$875	\$883	\$898	\$41	5 %	\$53	6 %	\$3,619	\$3,474	\$1
	45	9			40	36	NM	5	13	54	55	
	35	25				10	40	35	100	60		
D	\$871	\$876	\$875	\$883	\$858	(\$5)	(1%)	\$13	2 %	\$3,505	\$3,419	\$

В	\$1,562	\$1,538	\$1,509	\$1,462	\$1,467	\$24	2 %	\$95	6 %	\$6,071	\$5,701	\$3
D	871	876	875	883	858	(5)	(1)	13	2	3,505	3,419	
	\$691	\$662	\$634	\$579	\$609	\$29	4 %	\$82	13 %	\$2,566	\$2,282	\$2
	ψ091	\$002	ψ054	ψ319	\$00 <i>9</i>	Ψ29	4 70	ψ02	13 /0	Ψ2,300	φ2,202	Ψ2
Е	\$557	\$576	\$549	\$501	\$503	(\$19)	(3%)	\$54	11 %	\$2,183	\$1,912	\$2
L	ψ331	ψ370	Ψυτν	ψ301	ψ303	(ψ1))	(370)	ψЭ¬	11 //	Ψ2,103	ψ1,712	ΨΔ
	(50)	(9)			(23)	(41)	NM	(27)	(117)	(59)	(23)	(:
	1	1						1	100	2		

F	\$606	\$584	\$549	\$501	\$526	\$22	4 %	\$80	15 %	\$2,240	\$1,935	\$3
G	\$92	\$133	\$124	\$113	(\$163)	(\$41)	(31%)	\$255	156 %	\$462	\$260	\$2
)	Ψ)-	ΨTUU	Ψ1 Ξ .	ŢTL	(\$135)	(+ .1)	(6170)	420	100 /0	Ψ.ι٥=	Ψ 2 00	4-2
	(41)	(2)			(340)	(39)	NM	299	88	(43)	(363)	3
										1		
Н	\$133	\$135	\$124	\$113	\$177	(\$2)	(1%)	(\$44)	(25%)	\$504	\$623	(\$1

Key performance metrics, non-GAAP financial measures and reconciliations - Underlying excluding FAMC (continued)

				LY TRENDS		4Q18 C	hange			FULL '
Q18	3Q18	2Q18	1Q18	4Q17	3Q 1	18	4Q 1	17	2018	2017
					\$	%	\$	%		
\$465	\$443	\$425	\$388	\$666	\$22	5 %	(\$201)	(30%)	\$1,721	\$1,652
			·							
9	7			(317)	2	29	326	103	16	(340)
(1)	(1)						(1)	(100)	(1)	
\$473	\$449	\$425	\$388	\$349	\$24	5 %	\$124	36 %	\$1,736	\$1,312
		Ψ +2.J	φυσο	ΨJ+7	Φ Δ- 1	3 10	ψ12 +	30 /0	φ1,/30	φ1,512
\$450	\$436	\$425	\$381	\$666	\$14	3 %	(\$216)	(32%)	\$1,692	\$1,638

9	7			(317)	2	29	326	102	16	(340)
9	/			(317)	2	29	326	103	16	(340)
(1)	(1)						(1)	(100)	(1)	
\$458	\$442	\$425	\$381	\$349	\$16	4 %	\$109	31 %	\$1,707	\$1,298
1 502	Φ1 5CA	¢1.500	¢1 462	¢1 404	\$20	1 70 0	¢100	7.20 0	ФС 1 2 0	φ5 7 07
1,593	\$1,564	\$1,509	\$1,462	\$1,484	\$29	1.78 %	\$109	7.30 %	\$6,128	\$5,707
951	910	875	883	898	41	4.39	53	5.82	3,619	3,474
751	710	075	003	0,70	11	1.07	33	3.02	3,017	5,17.
						(2.61%)		1.48 %		
1,562	\$1,538 876	\$1,509 875	\$1,462 883	\$1,467	\$24	1.52 %	\$95 13	6.45 % 1.48	\$6,071	\$5,701
871	870	673	003	858	(5)	(0.58)	13	1.40	3,505	3,419

						2.10 %		4.97 %		
59.69 %	58.20 %	57.95 %	60.43 %	60.52 %	149	bps	(83)	bps	59.06 %	60.87 %
55.77	56.95	57.95	60.43	58.50	(118)	bps	(273)	bps	57.74	59.96
16.45 %	23.16 %	22.58 %	22.52 %	(32.40%)	(671)	bps	4,885	bps	21.16 %	13.62
21.91	23.20	22.58	22.52	33.68	(129)	bps	(1,177)	bps	22.55	32.20
9,521	\$19,599	\$19,732	\$19,732	\$19,624	(\$78)	97.	% (\$103)	(1%)	\$19,645	\$19,618

6,946	6,926	6,887	6,887	6,887	20		59	1	6,912	6,883
32	22	2	2	2	10	45	30	NM	14	2
364	360	357	355	531	4	1	(167)	(31)	359	534
2,907	\$13,011	\$13,200	\$13,198	\$13,266	(\$104)	(1%)	(\$359)	(3%)	\$13,078	\$13,267
13.85	% 13.29 %	12.93 %	11.71 %	19.92 %	56	bps	(607)	bps	12.94 %	12.35

$\label{eq:continued} \textbf{Key performance metrics, non-GAAP financial measures and reconciliations - Underlying excluding FAMC (continued)}$

(in millions, except share, per-share and ratio data)

360

357

355

531

		QUARTERLY	TRENDS		4018 Change			
3Q18	2Q18	1Q18	4Q17	3Q18 \$	4Q18 Change	\$ 4Q17 \$	%	2018
\$19,600	\$19,732	\$19,732	\$19,624	(\$75)	%	(\$99)	(1%)	\$19,647
6,887	6,887	6,887	6,887	(413)	TC.	(477)		6,887
		2						2
2	Z	2	2					2

359

(167)

(31)

\$13,071	\$13,200	\$13,198	\$13,266	(\$71)	(1%)	(\$266)	(2%)	\$13,117	
13.41 %	12.93 %	11.71 %	10.43 %	57 bps		355 bps		13.01 %	
5,957,526	484,744,354	487,500,618	492,149,763	(8,618,701)	(2%)	(24,810,938)	(5%)	478,822,072	50
7,599,917	486,141,695	489,266,826	493,788,007	(8,496,783)	(2)	(24,684,873)	(5)	480,430,741	5(
\$0.92 0.91	\$0.88 0.88	\$0.78 0.78	\$1.35 1.35	\$0.04 0.05	4 5	(\$0.39) (0.39)	(29) (29)	\$3.54 3.52	
0.71	0.00	0.70	1.55	0.05	3	(0.57)	(2))	54	

0.93	0.88	0.78	0.71	0.05	5	0.27	38	3.56
0.93	0.88	0.78	0.71	0.05	5	0.27	38	3.55
				22				

$\label{eq:continued} \textbf{Key performance metrics, non-GAAP financial measures and reconciliations - Underlying excluding FAMC (continued)}$

				QUAR	TERLY T	RENDS	4Q18 C	`hange			FULL Y	YEAR 2018 (
	4Q18	3Q18	2Q18	1Q18	4Q17	3()	1Q10 C 218 %		Q17 %	2018	2017	2018 (
ees, g												
es	\$51	\$49	\$27	\$25	\$28	\$2	4 %	\$23	82 %	\$152	\$108	\$44
ble	(4)					(4)	(100)	(4)	(100)	(4)		(4)
IC	33	24				9	38	33	100	57		57
es,												
P) g	\$22	\$25	\$27	\$25	\$28	(\$3)	(12%)	(\$6)	(21 %)	\$99	\$108	(\$9)
me	¢1 5	¢17	01 5	¢17	\$40	(#2)	(120)	(\$25)	(62.01)	\$ C.4	ΦΩ <i>1</i>	(¢20)
ble IC	\$15 (1)	\$17	\$15	\$17	\$40 17	(\$2)	(12%)	(\$25)	(63 %)	\$64 (1)	\$84 6	(\$20)
me,												
P)	\$16	\$17	\$15	\$17	\$23	(\$1)	(6 %)	(\$7)	(30%)	\$65	\$78	(\$13)

nd													
ıg													
nd													
ıble	\$483	\$474	\$453	\$470	\$450	\$9	2 %	\$33	7 %	\$1,880	\$1,766	\$114	
1C	6	5			17	1	20	(11)	(65)	11	17	(6)	
	20	16				4	25	20	100	36		36	
nd													
g													
P) ¹	\$457	\$453	\$453	\$470	\$433	\$4	1 %	\$24	6 %	\$1,833	\$1,749	\$84	
ıg													
	10	2105	1106	400	****	222	26.00		110	* 4.45	4.04	* 10	
ıble	\$135	\$107	\$106	\$99	\$118	\$28	26 %	\$17	14 %	\$447	\$404	\$43	
1C	19	1			12	18	NM	7	58	20	12	8	
	8	5				3	60	8	100	13		13	
g G													
AP)	\$108	\$101	\$106	\$99	\$106	\$7	7 %	\$2	2 %	\$414	\$392	\$22	
ey, ig													
У	\$92 16	\$81	\$79	\$81	\$80	\$11 16	14 % 100	\$12 16	15 % 100	\$333 16	\$319	\$14 16	

ible													
1C	1	1						1	100	2		2	
y, g													
P)	\$75	\$80	\$79	\$81	\$80	(\$5)	(6%)	(\$5)	(6%)	\$315	\$319	(\$4)	
nt 1g													
t	Φ7.4	Φ70	0.64	0.67	Φ.67	Φ.4	6.00	Φ 7	10.0	Ф077	Ф2.62	010	
ıble	\$74	\$70	\$64	\$67	\$67	\$4	6 %	\$7	10 %	\$275	\$263	\$12	
1C	3					3	100	3	100	3		3	
t g	2	1				1	100	2	100	3		3	
AP)	\$69	\$69	\$64	\$67	\$67	\$	%	\$2	3 %	\$269	\$263	\$6	
ıg													
able	\$117	\$131	\$127	\$120	\$137	(\$14)	(11%)	(\$20)	(15%)	\$495	\$542	(\$47)	
1C	1	3			11	(2)	(67)	(10)	(91)	4	26	(22)	
	4	2				2	100	4	100	6		6	
g	\$112	\$126	\$127	\$120	\$126	(\$14)	(11%)	(\$14)	(11%)	\$485	\$516	(\$31)	

 $(P)^1$

¹As of January 1, 2018, we retrospectively adopted ASU 2017-07, *Compensation - Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*, which requires the service cost component of net periodic pension and postretirement benefit cost to be reported separately in the Consolidated Statements of Operations from the other components. Prior periods have been adjusted to conform with the current period presentation.

$\label{eq:continued} \textbf{Key performance metrics, non-GAAP financial measures and reconciliations - Underlying excluding FAMC (continued)}$

			QUARTERLY TRENDS Q18 1Q18 4Q17			4018 (Change			FULL Y
Q18	3Q18	2Q18	1Q18	4Q17	3Q1		4Q	17	2018	2017
					\$	%	\$	%		
0,518	\$158,598	\$155,431	\$153,453	\$152,336	\$1,920	1 %	\$8,182	5 %	\$160,518	\$152,336
		ψ133,431	ψ133,433	Ψ132,330						Ψ132,330
1,484	1,721				(237)	(14)	1,484	100	1,484	
9,034	\$156,877	\$155,431	\$153,453	\$152,336	\$2,157	1 %	\$6,698	4 %	\$159,034	\$152,336
,	+,	,	+,	7-0-,000	+-,		70,000		+,	7,
5,893	\$113,971	\$112,856	\$111,115	\$110,450	\$1,922	2 %	\$5,443	5 %	\$113,473	\$109,292
106	66				40	61	106	100	43	
5,787	\$113,905	\$112,856	\$111,115	\$110,450	\$1,882	2 %	\$5,337	5 %	\$113,430	\$109,292

3,770	\$142,163	\$140,525	\$138,671	\$138,429	\$1,607	1 %	\$5,341	4 %	\$141,299	\$137,482
	790	Ψ1τ0,525	Ψ130,071	ψ130,127	67	8	857		415	Ψ157,πο2
857	/90				07	δ	837	100	413	
2,913	\$141,373	\$140,525	\$138,671	\$138,429	\$1,540	1 %	\$4,484	3 %	\$140,884	\$137,482
n <i>575</i>	Ф117 07 5	Ф117 07 2	Φ115 72 0	¢115 000	¢2.500	2 %	Φ1 10 6	4 0%	¢110.575	¢115 000
9,575	\$117,075	\$117,073	\$115,730	\$115,089	\$2,500	2 %		4 %	\$119,575	\$115,089
476	624				(148)	(24)	476	100	476	
9,099	\$116,451	\$117,073	\$115,730	\$115,089	\$2,648	2 %	\$4,010	3 %	\$119,099	\$115,089
7,765	\$117,038	\$115,142	\$113,423	\$113,753	\$727	1 %	\$4,012	4 %	\$115,857	\$111,874
675	442				233	53	675	100	282	
7,090	\$116,596	\$115,142	\$113,423	\$113,753	\$494	%	% \$3,337	3 %	\$115,575	\$111,874
7,070	Ψ110,570	Ψ11.0,1.72	Ψ113,723	ψ113,733	ΨΤΖ¬ι	/-	Ψυ,υυ ι	5 70	ψ113,575	Ψ111,07.

9,824	\$29,703	\$28,834	\$28,544	\$28,868	\$121	%	\$956	3 %	\$29,231	\$28,134
675	442				233	53	675	100	282	
9,149	\$29,261	\$28,834	\$28,544	\$28,868	(\$112)	%	\$281	1 %	\$28,949	\$28,134
										· ·

Forward-Looking Statements

This document contains forward-looking statements within the Private Securities Litigation Reform Act of 1995. Any statement that does not describe historical or current facts is a forward-looking statement. These statements often include the words believes. expects, anticipates. estimates. intends. plans. goals. targets, initiatives. outlook or similar expressions or future conditional verbs such as may, probably, projects, will, should, woi could.

Forward-looking statements are based upon the current beliefs and expectations of management, and on information currently available to management. Our statements speak as of the date hereof, and we do not assume any obligation to update these statements or to update the reasons why actual results could differ from those contained in such statements in light of new information or future events. We caution you, therefore, against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance. While there is no assurance that any list of risks and uncertainties or risk factors is complete, important factors that could cause actual results to differ, materially, from those in the forward-looking statements include the following, without limitation:

negative economic conditions that adversely affect the general economy, housing prices, the job market, consumer confidence and spending habits which may affect, among other things, the level of nonperforming assets, charge-offs and provision expense;

the rate of growth in the economy and employment levels, as well as general business and economic conditions;

our ability to implement our strategic plan, including the cost savings and efficiency components, and achieve our indicative performance targets;

our ability to remedy regulatory deficiencies and meet supervisory requirements and expectations;

liabilities and business restrictions resulting from litigation and regulatory investigations;

our capital and liquidity requirements (including under regulatory capital standards, such as the Basel III capital standards) and our ability to generate capital internally or raise capital on favorable terms;

the effect of changes in interest rates on our net interest income, net interest margin and our mortgage originations, mortgage servicing rights and mortgages held for sale;

changes in interest rates and market liquidity, as well as the magnitude of such changes, which may reduce interest margins, impact funding sources and affect the ability to originate and distribute financial products in the primary and secondary markets;

the effect of changes in the level of checking or savings account deposits on our funding costs and net interest margin;

financial services reform and other current, pending or future legislation or regulation that could have a negative effect on our revenue and businesses, including the Dodd-Frank Act and other legislation and regulation relating to bank products and services;

a failure in or breach of our operational or security systems or infrastructure, or those of our third party vendors or other service providers, including as a result of cyber-attacks; and management sability to identify and manage these and other risks.

In addition to the above factors, we also caution that the amount and timing of any future common stock dividends or share repurchases will depend on our financial condition, earnings, cash needs, regulatory constraints, capital requirements (including requirements of our subsidiaries), and any other factors that our board of directors deems relevant in making such a determination. Therefore, there can be no assurance that we will pay any dividends to holders of our common stock, or as to the amount of any such dividends.

More information about factors that could cause actual results to differ materially from those described in the forward-looking statements can be found under Risk Factors in Part I, Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the United States Securities and Exchange Commission on February 24, 2018.

Note: Percentage changes, per share amounts and ratios presented in this document are calculated using whole dollars.

Item 9.01 Financial Statements and Exhibits.

Exhibit

Number Description

(d) Exhibit 99.1 <u>Citizens Financial Group, Inc. financial supplement for fourth quarter and full year 2018</u>

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CITIZENS FINANCIAL GROUP, INC.

By: /s/ John F. Woods John F. Woods Chief Financial Officer

Date: January 22, 2019